

CCR S.A.
Corporate Taxpayer's ID (CNPJ/MF): 02.846.056/0001-97
Company Registry (NIRE): 35.300.158.334

NOTICE TO THE MARKET

CCR Sorocabana

São Paulo, February 07, 2025. CCR S.A. (“CCR” or “Company”) (B3: CCRO3; Bloomberg: CCRO3 BZ; Reuters: CCRO3.SA), further to the Material Fact disclosed on October 30, 2024, hereby informs its shareholders and the market in general that, on this date, its subsidiary Concessionária Rota Sorocabana S.A. (“CCR Rota Sorocabana”) and the São Paulo State Government, have entered into a Concession Agreement arising from International Bid Notice Number 01/2024, with the Regulatory Agency for Delegated Public Transportation Services of the State of São Paulo (“ARTESP”) and the Department of Highways - DER as the consenting intervening parties. The object of the Concession Agreement is to explore infrastructure and render public services for the expansion, operation, conservation, maintenance and the carrying out of the investments necessary to explore the highway system referred to as “Lote Rota Sorocabana”, composed of the set of carriageways, their respective right-of-way lanes, buildings, facilities and equipment, including accesses and interconnections made up of: I - Existing System: a) Highway SP-079, from Km 97+650 to 213+565; b) Highway SP-250, from Kms 45+000 to 68+700, 70+994 to 101+180 and 102+280 to 176+550; c) Highway SP-264, from Km 102+050 to 143+525; d) Access SPA 103/079, from Km 0 to 2+495; e) Access SPA 104/079, from Km 0 to 11+800; f) Access SPA 160/250, from Km 0 to 15+900; g) Access SPA 053/280, from Km 0 to 8+800; and h) Avenida Antônio Falci, in the Municipality of Ibiúna/SP; and II - Remaining System: a) Highway SP-075, from Km 0 to 15+695; b) Highway SP-270, from Kms 34+065 to 59+435, 63+265 to 87+655 and 88+675 to 115+760; c) Highway SP-280, from Kms 54+140 to 79+740; d) Interconnection SPI 060/270, from Km 0 to 3+837; e) Interconnection SPI 087/270, from Km 0 to 2+018; and f) Interconnection 091/270, from Km 0 to 6+165 (“Concession Agreement”).

The Concession will be effective for 30 (thirty) years, beginning upon signing of the Instrument of Initial Transfer, under the terms of the Bidding Notice.

The execution of this Concession Agreement represents the completion of another important stage in Grupo CCR's strategic planning, which aims at its qualified growth, capital discipline, creating value for shareholders and contributing to the socioeconomic and environmental development of the regions where it operates.

Object of the Concession

The road system comprises several state highways, featuring SP-270 (Raposo Tavares Highway) and SP-280 (Castello Branco Highway). These roads, totaling 460 km, connect São Paulo's capital to the state's interior, passing through Sorocaba, one of the main industrial and service hubs of the State of São Paulo.

In addition to connecting strategic regions, the road system facilitates access to important consumer centers, such as the city of São Paulo, and connects to the Port of Santos, the largest in Latin America, reinforcing its strategic, economic, and logistics significance for both the state and Brasil.

A total of R\$8.7 billion will be invested (base date Mar/24) over the 30-year concession period, with 77% of the total investment allocated within the first nine years of the concession. The investments are concentrated in expansion works, which account for 53% of total investments.

The Sorocabana road system will feature a modern toll collection technology system using the free-flow model, with 23 toll gantries.



| Opening Schedule Toll Gantries | | |
|----------------------------------|-----------------------------|-------------------|
| Number of Toll Gantries | Toll Gantry | Expected opening* |
| 8 | P06 to P12 and P23 | Nov/25 |
| 4 | P13, P16, P20, and P21 | Feb/26 |
| 5 | P14, P15, P17, P18, and P19 | Apr/26 |
| 6 | P01 to P05, P22 | Apr/27 |

*According to contractual forecast, the deadlines may be brought forward.

Operational and Financial Data

| Project Information*(Base date: Mar/24) | | |
|---|-----------------------------------|---------|
| Term | 30 years | |
| Extension | 460 km | |
| Bidding Criteria | Higher Concession Fees | |
| Bid | R\$1,601 million | |
| Annual Adjustment | IPCA | |
| Traffic Mix (VEQ) | 40% Commercial/60% Light Vehicles | |
| Total Investment (improvements + maintenance + contingencies) | R\$8.7 billion | |
| Key Estimated Indicators – R\$ Million (base date: Mar/2024) | | |
| | Year 1* | Year 5* |
| Equivalent Vehicles (thousands) | 117,519 | 410,244 |
| Net Revenue (excluding construction revenue) | 530 | 810 |
| EBITDA | 332 | 540 |
| EBITDA Margin | 63% | 67% |

*Concession year: April to March.

Brief Background

About Grupo CCR: Grupo CCR, the largest mobility infrastructure company in Brazil, operates in the highways, urban mobility, and airport segments. It operates 39 assets in 13 Brazilian states and has more than 17,000 employees. The Group is responsible for the management and maintenance of 3,615 kilometers of highways, providing nearly 3,600 services every day. In urban mobility, it manages passenger transportation services of subways, trains, VLT, and ferries, transporting 3 million passengers per day. In airports, with 17 units in Brazil and three abroad, it serves approximately 43 million customers every year. The Company has been listed on B3's sustainability index for 13 years. For further information, visit grupoccr.com.br.

About CCR: CCR is the holding company of Grupo CCR and is listed on the B3 index, the Brazilian Stock Exchange. In 2024, the Company celebrates 25 years of history and is recognized in the domestic and international markets, mainly for its strict governance and compliance criteria. CCR was the first company in the infrastructure services industry to go public in the Novo Mercado listing segment of B3 (former BM&FBovespa). Its shares are traded in the Novo Mercado segment, with 49.43% being floating shares. In addition to B3, the Company's shares are also listed in ISE (Corporate Sustainability Index), ICO2 (Carbon Efficient Index), IGC (Special Corporate Governance Stock Index), IBRX-50 (Brazil Index 50), IBRX-100 (Brazil Index 100), and MSCI Latin America.