

CCR S.A.
Corporate Taxpayer's ID (CNPJ/MF): 02.846.056/0001-97
Company Registry (NIRE): 35.300.158.334

NOTICE ON TRANSACTIONS BETWEEN RELATED PARTIES

CCR S.A. ("CCR" or "Company") (B3: CCRO3; Bloomberg: CCRO3BZ BZ; Reuters: CCRO3.SA), pursuant to article 33, item XXXII, of CVM Resolution 80 of March 29, 2022, hereby informs its shareholders and the market in general that it has signed, on April 22, 2023, the Construction Contract at a Global Price, a related-party transaction, as follows:

Parties to the Contract	Concessionária do Sistema Rodoviário Rio - São Paulo S.A. (" <u>CCR RioSP</u> ") and Serveng Civilsan S.A. Empresas Associadas de Engenharia (" <u>Serveng</u> ").
Relationship with the Company	<p><u>CCR Rio-SP</u>: Direct subsidiary of CCR (100%).</p> <p><u>CCR</u>: The shareholders of Grupo Mover ⁽¹⁾, Soares Penido ⁽²⁾, Votorantim S.A. ("<u>VSA</u>") and Itaúsa S.A. ("<u>Itaúsa</u>") jointly hold 50.57% of the Company's share capital, of which 40% is bound by a Shareholders' Agreement.</p> <p>¹ Includes the shares held by Sucea Participações S.A. ("<u>SUCEA</u>") and Sincro Participações S.A. ("<u>SINCRO</u>"), companies part of Grupo Mover.</p> <p>² Includes the shares held by Soares Penido Obras, Construções e Investimentos Ltda. ("<u>SPO</u>") and Soares Penido Concessões S.A. ("<u>SPCON</u>").</p> <p><u>Serveng</u>: Controlled by Soares Penido Participações e Empreendimentos S.A., with the controller having a second-degree kinship (sibling) with the administrators and controllers of SPO, the controlling shareholder of CCR.</p> <p>Therefore, due to this kinship, CCR RioSP e Serveng are considered related parties.</p>
Purpose of the Contract	<p><u>Construction Contract at a Global Price - CCR Rio SP ("Contract")</u></p> <p>The Construction Contract establishes a Global Price for the rendering of services for the implementation works of Package 02, including improvements and increases in capacity on BR-116, km 231+440 to km 216+500, implementation of additional lanes in km 231+440 to km</p>

	<p>216+500 and widening of Special Works, and Package 03, which includes improvements and increases in capacity on BR-116 - Jacu Pêssego Diamante Device, Demolition of Special Works and implementation of Marginal Lanes from Km 216+500 to Km 204+700, in the Metropolitan region of São Paulo, State of São Paulo. The execution will include the preliminary earthworks, drainage, paving, retaining walls, horizontal and vertical signs, installation of safety elements, landscaping, special works, traffic detours, temporary signs, and interference, including the supply of all materials, equipment, and labor.</p>
Contract Value	<p>Contract: R\$296,100,813.42 (two hundred ninety-six million, one hundred thousand, eight hundred and thirteen reais and forty-two centavos).</p>
<p>Reasons why the Company's management believes the transaction to be on an arm's length basis or to provide for appropriate compensatory payment</p>	<p>The Company's management believes said transaction to be on an arm's length basis for the following reasons:</p> <ul style="list-style-type: none"> (i) the Company selected and assessed potential suppliers, taking into account the needs of critical areas for the new concession, through the mapping and qualitative analysis of the best infrastructure companies available in the Brazilian and international markets, analyzing the experience of each bidder based on similar works, technical qualification of involved professionals, financial situation, certifications, outsourcing level of contracts, and experience in Engineering, Procurement, and Construction (EPC) or PMG (Guaranteed Maximum Price) contracts; (ii) the rules of the Company's Policy for Related-Party Transactions, available on the websites of the Company and the Brazilian Securities and Exchange Commission ("CVM"), were complied with, and appropriate analysis and approvals were carried out by the applicable governance bodies; (iii) the conditions agreed at the time the Contract was signed are in accordance with market practices and studies of engineering costs conducted by CCR's New Business team; and (iv) the Contract reflects the conditions agreed upon between the parties, composed of (a) general clauses that are similar to any contracts of the similar nature and (b) specific clauses related to the economic conditions of contracting, in compliance with the winning proposal and specific conditions for the execution of the contracted scope.

Information on any participation of the counterparty, its partners or management in the Company's decision regarding the transaction or the negotiation of the transaction as representatives of the Company, describing said participations	<p>No interested parties of CCR and CCR RioSP were involved in the negotiation or the decision regarding the transaction.</p> <p>The members of CCR's Board of Directors unanimously approved, with the abstentions of Mrs. Ana Maria Marcondes Penido Sant'Anna and Mr. Luiz Carlos Cavalcanti Dutra Junior, the signing of the Contract at a meeting held on May 30, 2023.</p> <p>The members of CCR RioSP's Board of Directors unanimously approved the signing of the Contract at a meeting held on May 31, 2023.</p>
---	---

São Paulo - SP, July 03, 2023.

CCR S.A.
WALDO PEREZ

Vice President of Finance and Investor Relations