



3Q23 RESULTS



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Message from the CEO



Miguel Setas
CEO of Grupo CCR

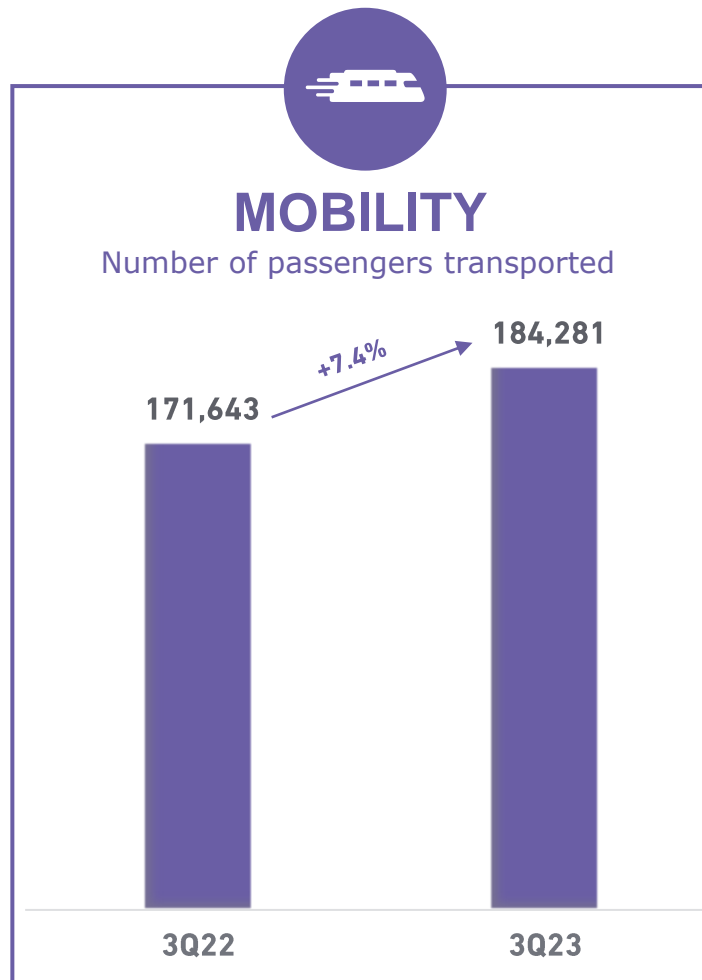
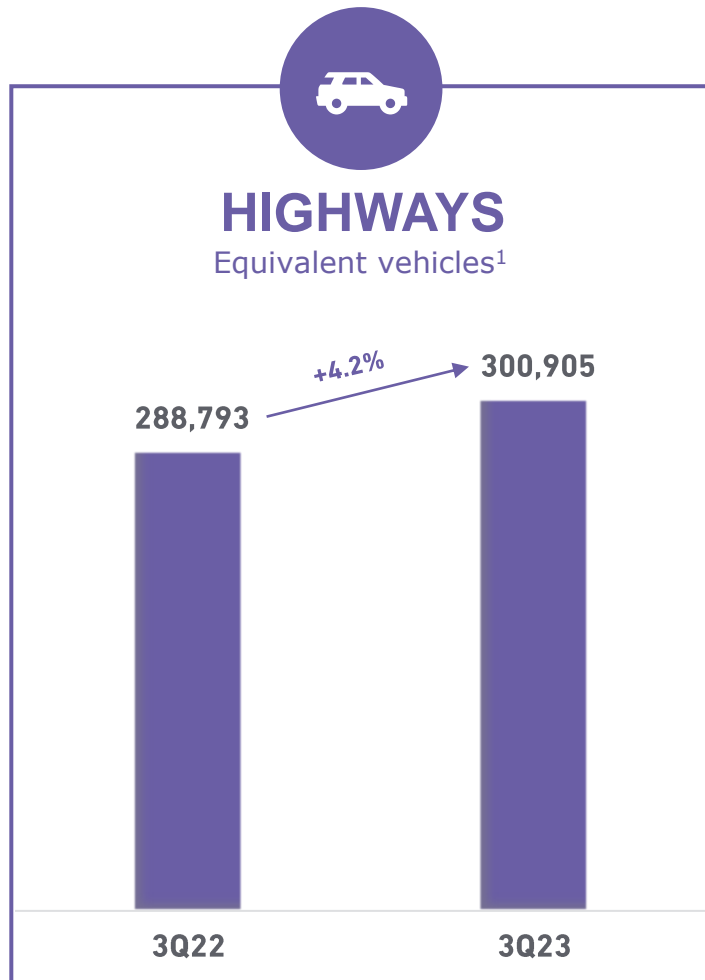
3Q23 Highlights



Waldo Perez
Vice-President of Finance and
Investor Relations of Grupo CCR

Strong and Consistent Demand Recovery

In thousands

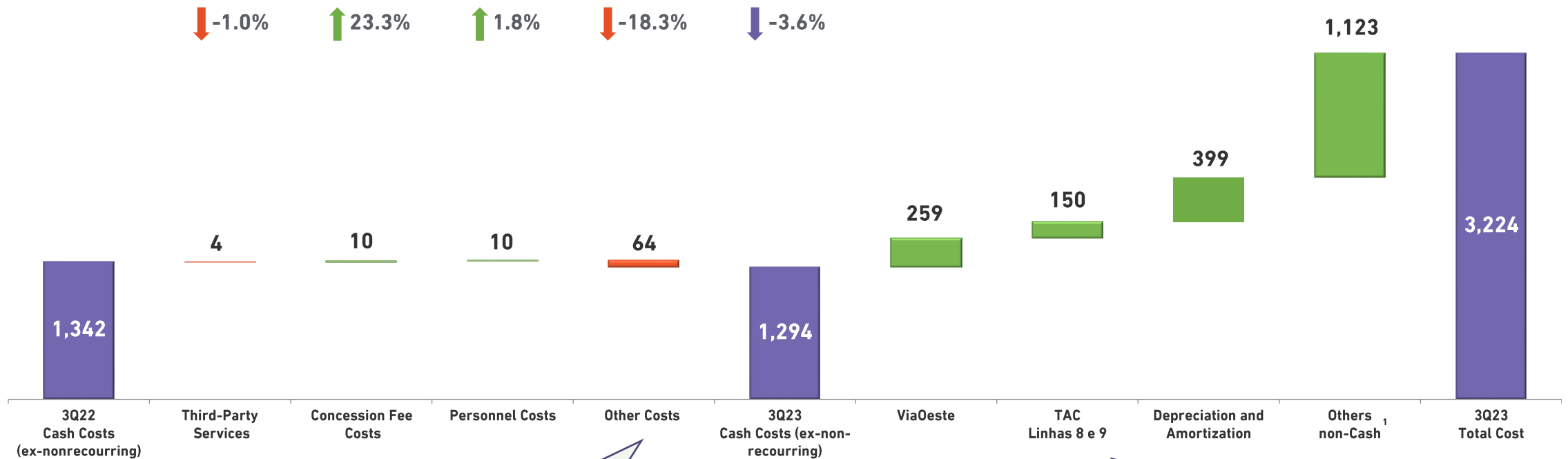


1. Equivalent vehicles is a measure calculated by adding heavy vehicles (commercial vehicles such as trucks and buses) to light vehicles, multiplied by the number of axles charged. One light vehicle is equivalent to one axle of a heavy vehicle.

Discipline in Cost Control allowed EBITDA Margin to expand by +4.4 p.p.

In R\$ MM

Cash costs decreased by 3.6%.



Includes the sale of TAS, Investments in ViaOeste and the TAC of Lines 8 and 9

Includes investments of R\$ 258.8 million in the construction of improvement projects that do not generate future economic benefits.

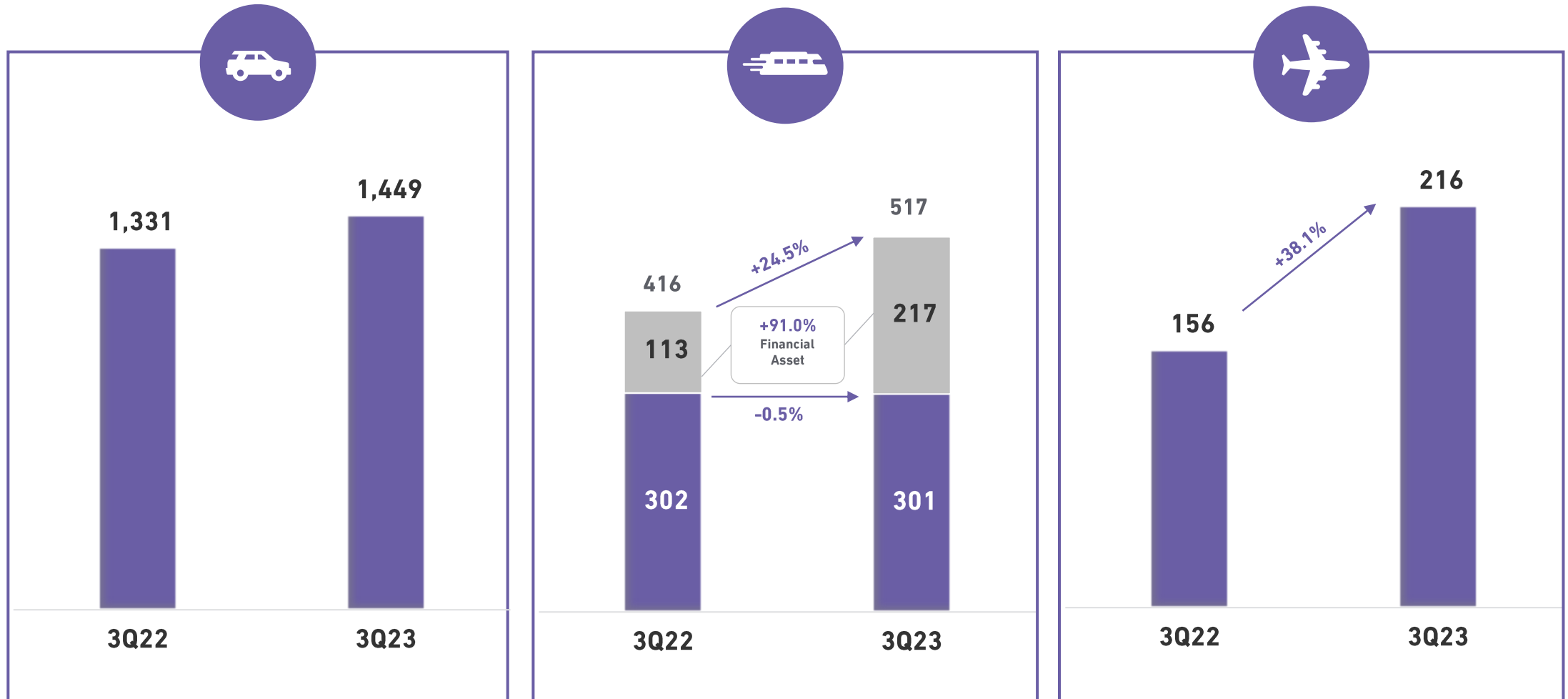
Recognition of the Conduct Adjustment Term (TAC) in the amount of R\$ 150 million.

1. Considers: Anticipated Expenses + Construction Costs + Maintenance Provision

Strong growth in Adjusted EBITDA¹ in all modals

In R\$ MM

Adjusted EBITDA¹ (ex-Financial Asset Revenue) for 3Q23 increased 8.4%

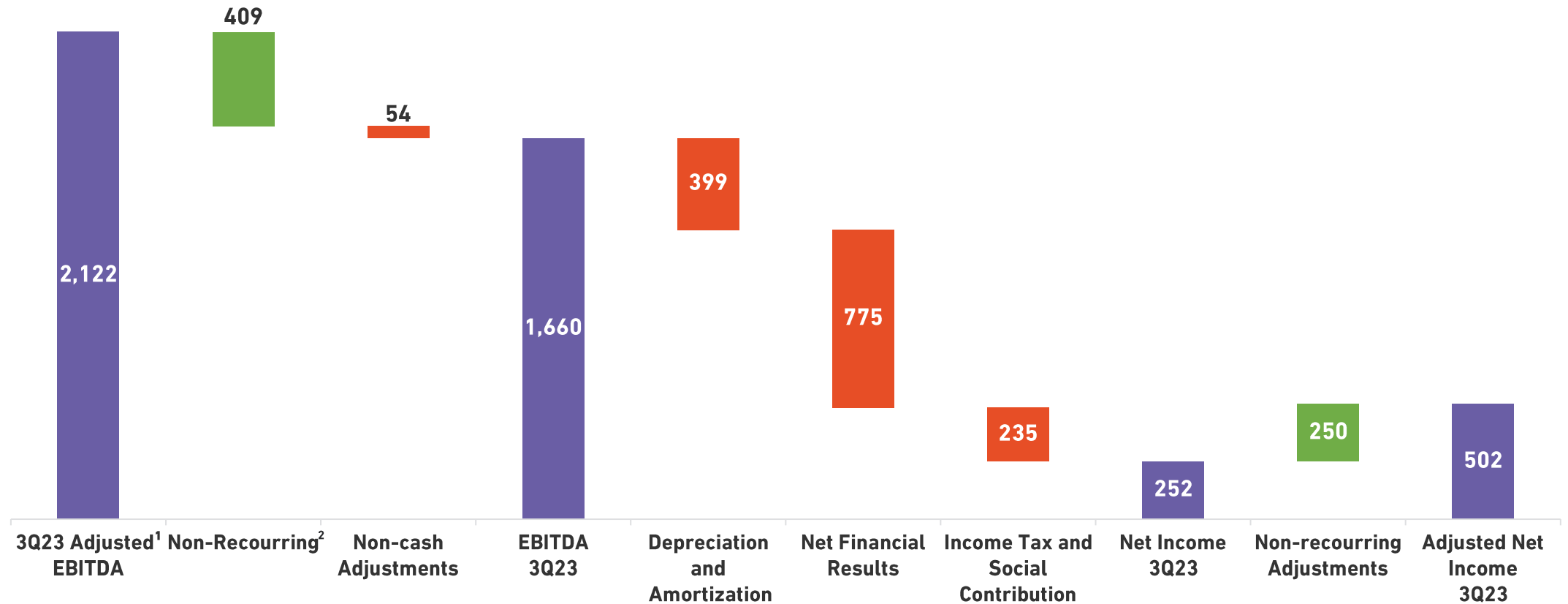


1. Calculated by excluding non-recurring effects and non-cash expenses: depreciation and amortization, provision for maintenance, and accrual of prepaid concession expenses

Adjusted Net Income reached a relevant level of R\$ 502 million

In R\$ MM

3Q23 Net Income¹ reached R\$ 252MM

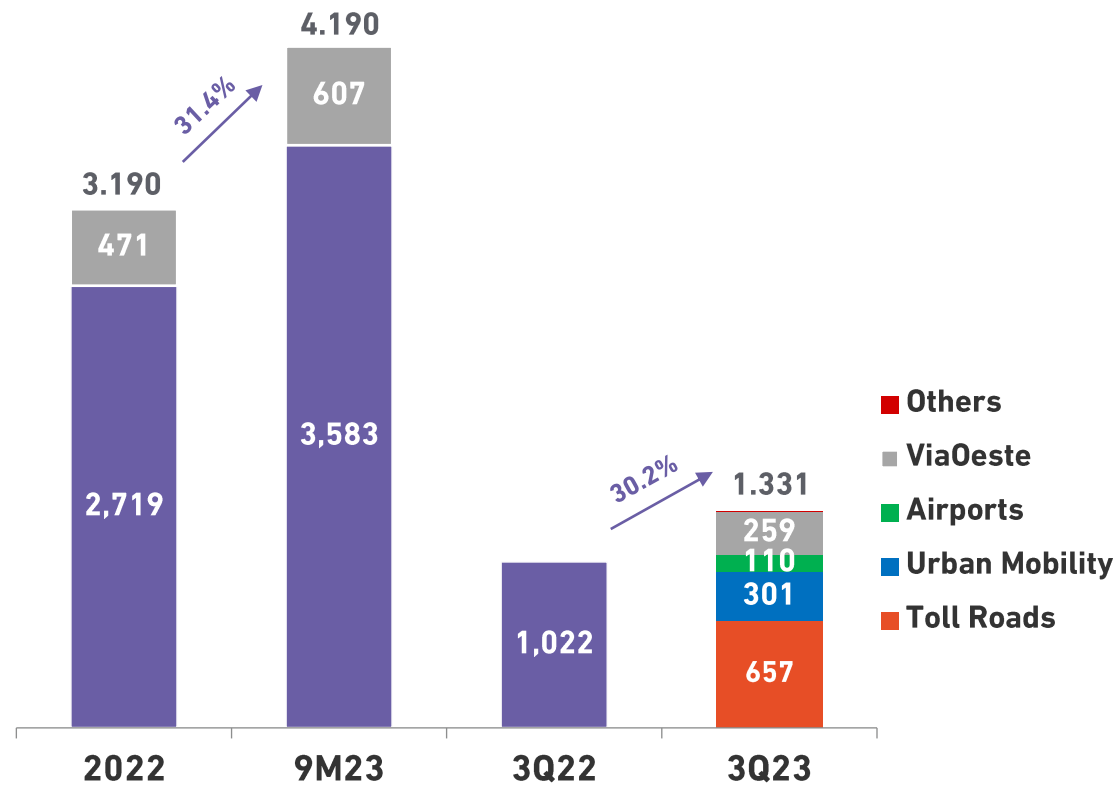


1. Excludes non-recurring effects

2. Consider the Effects of the TAC – Lines 8 and 9 and ViaOeste. For more information, see the same basis section of Release 3Q23

Assertiveness in the Execution of Investments

In R\$ MM



Urban Mobility

ViaMobilidade - Lines 8 and 9: R\$226.1 million

- Acquisition of rolling stock (new trains).

Highways

RioSP: R\$274.5 million

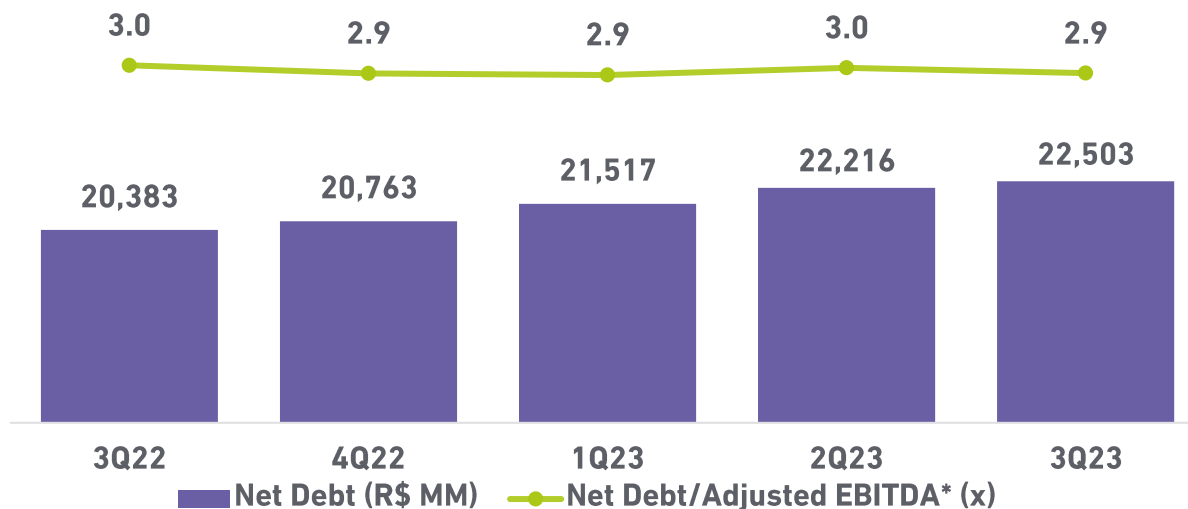
- Pavement recovery, expropriations, and highway lighting.

ViaSul: R\$132.6 million

- Pavement recovery, additional lanes, and duplications in stretches at highway BR-386.

The investments made (including financial asset and maintenance) reached R\$1,072.3MM and R\$258.8MM invested in ViaOeste.

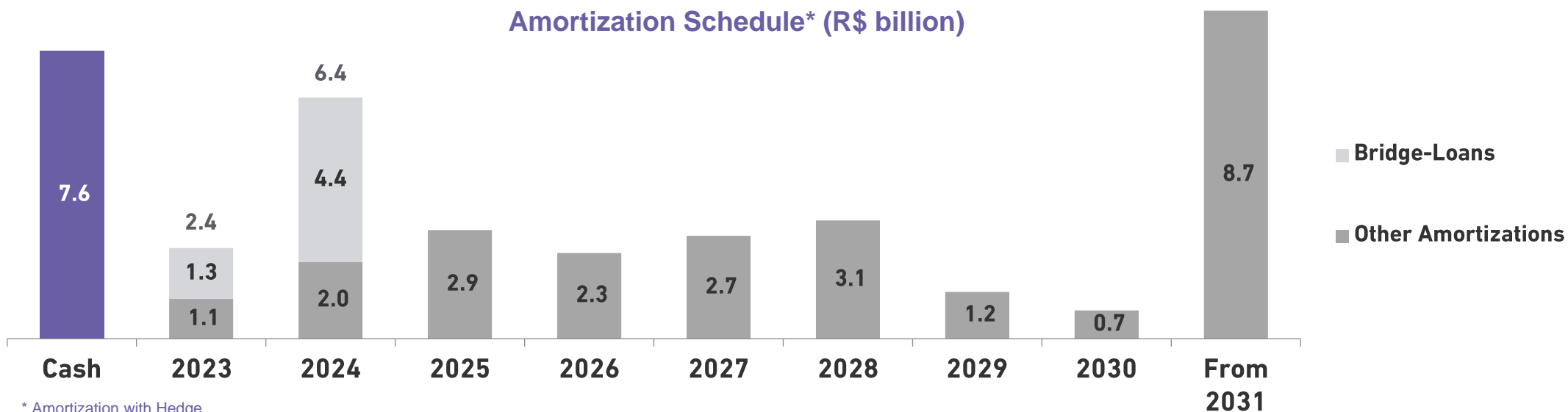
Controlled Leverage and Lengthening of the Debt Profile with Controlled Risk



Company	Average Cost	Maturity	Amount (R\$ million)
VLT Carioca	CDI + 2,50% a.a.	sep/26	48,0
Pampulha	CDI + 1,60% a.a.	aug/25	30,0
ViaSul	IPCA + 6,70% a.a.	feb/44	900,0
Total			978,0

Holding Net Debt reached R\$ 4.0Bi in 3Q23

Amortization Schedule* (R\$ billion)



* Amortization with Hedge

Disclaimer

This presentation may contain certain projections and trends that are not actual financial results or historical information. The information is presented according to the accounting practices adopted in Brazil and the IFRS and IASB standards.

These projections and trends are subject to risks and uncertainties, and future results may materially differ from those projected. Many of these risks and uncertainties are related to factors that are beyond CCR's ability to control or estimate, such as market conditions, currency fluctuations, the behavior of other market participants, actions of regulatory bodies, the company's ability to continue obtaining financing, **changes in the political and social context** in which CCR operates, or trends or economic conditions, including inflation fluctuations and changes in consumer confidence on a global, national, or regional basis.

We advise readers not to solely rely on these projections and trends. CCR is not obligated to publish any revisions to these projections and trends to reflect new events or circumstances after the release of this presentation.



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