



25  
YEARS

EARNINGS  
RELEASE  
**3Q24**



**CCRO**  
B3 LISTED NM



[www.ccr.com.br/ri](http://www.ccr.com.br/ri)



Bloomberg  
**CCRO3 BZ**



Videoconference link  
**Click here**



# Message from the CEO



**Miguel Setas**  
CEO of Grupo CCR

# 3Q24 Highlights



**Record traffic** in all platforms of the **Company's** current portfolio

**21.1% increase in supplemental revenues<sup>1</sup>**, as a result of various initiatives



**Approximately R\$100 million in NPV generated** with the debt's **Liability Management** until 9M24

**Growth of 12%** in the consolidated **Adjusted Net Income<sup>2</sup>**

**Extension of Renovias' term** until **April 2026**



Announcement of the payment of **R\$304 million in dividends** in **November 2024**

**Ranked 9<sup>th</sup>** in the category "**Giants**" of **Great Place To Work® Brasil (GPTW) 2024**



Start of CCR's Journey in **Generative AI**

1. Considers Consolidated data with jointly-owned subsidiaries. Further details in Exhibit II of the earnings release.

2. Excluding non-recurring. For further information, see section "Non-Recurring Effects" of the earnings release

# Highlights

---

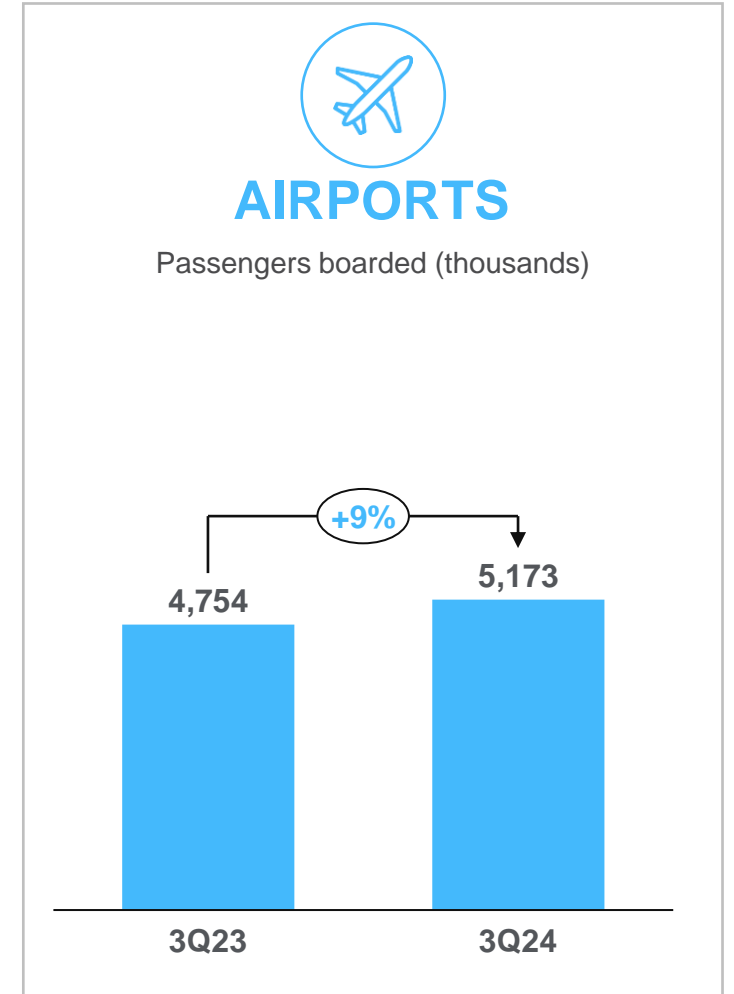
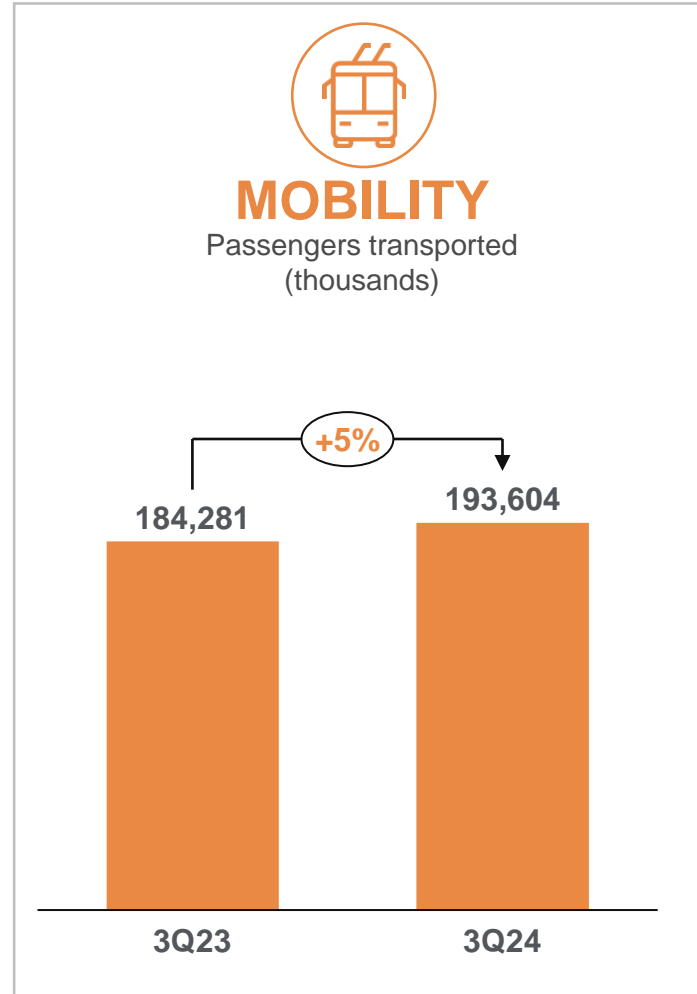
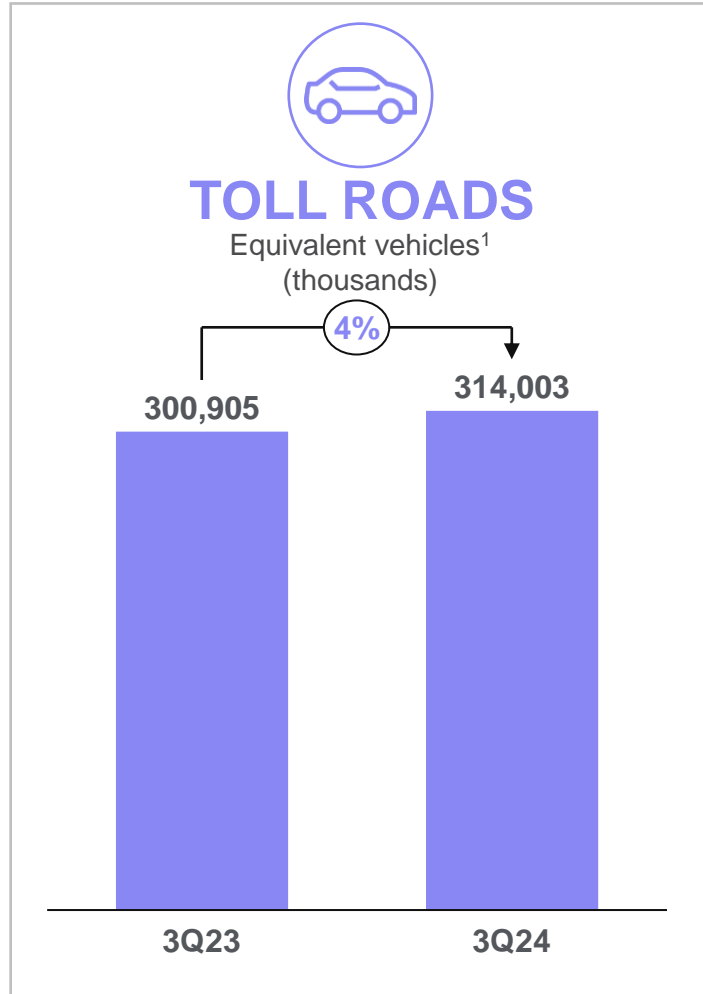
# 3Q24



**Waldo Perez**

Grupo CCR's Vice President of Finance  
and Investor Relations

# Solid demand growth in all modals

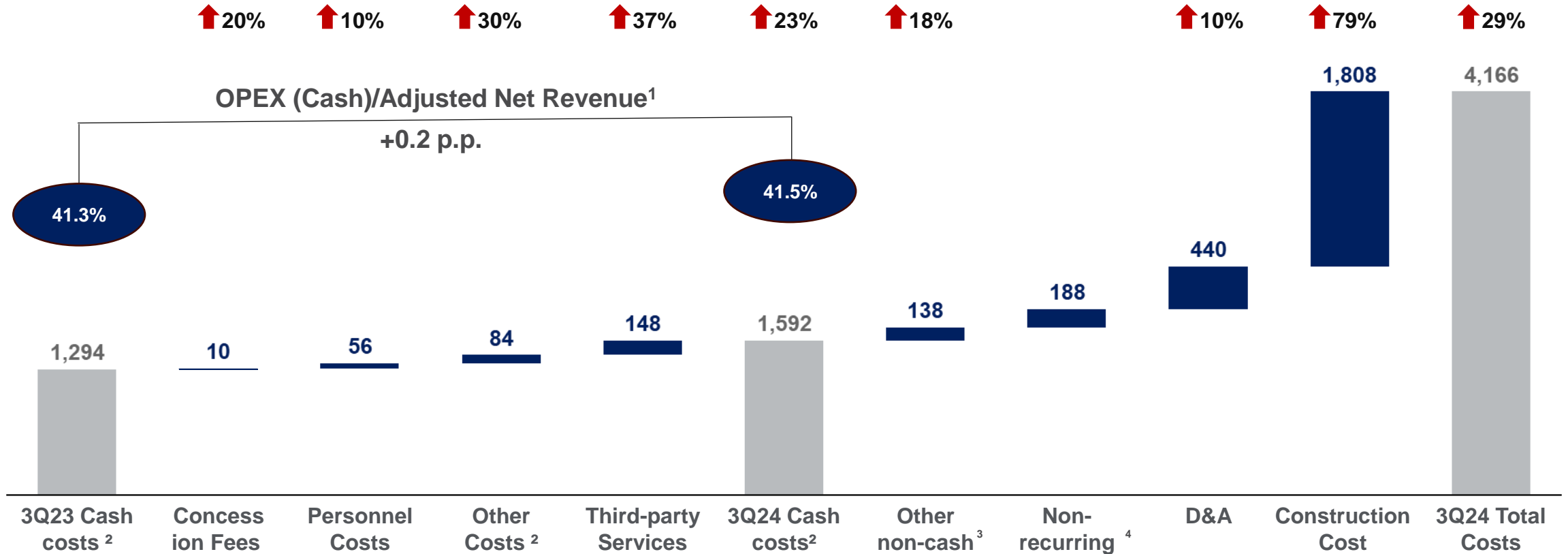


1. Equivalent vehicles is a measure calculated by adding heavy vehicles (commercial vehicles such as trucks and buses) to light vehicles, multiplied by the number of axles charged. One light vehicle is equivalent to one axle of a heavy vehicle.



# Flat OPEX (Cash)/Adjusted Net Revenue<sup>1</sup> Ratio

R\$ MM



**Personnel**

(i) Average annual salary adjustment of +3.86% (ii) Voluntary Separation Plan in Curaçao to better adjust teams during low season (+R\$ 12MM)

**Other Costs**

(i) In 3Q23, there were reversals of provisions for lawsuits at VLT, Barcas, AutoBAN (+R\$69MM) and (ii) Provision for loss in Curaçao (+R\$4MM)

**Third-Party Services**

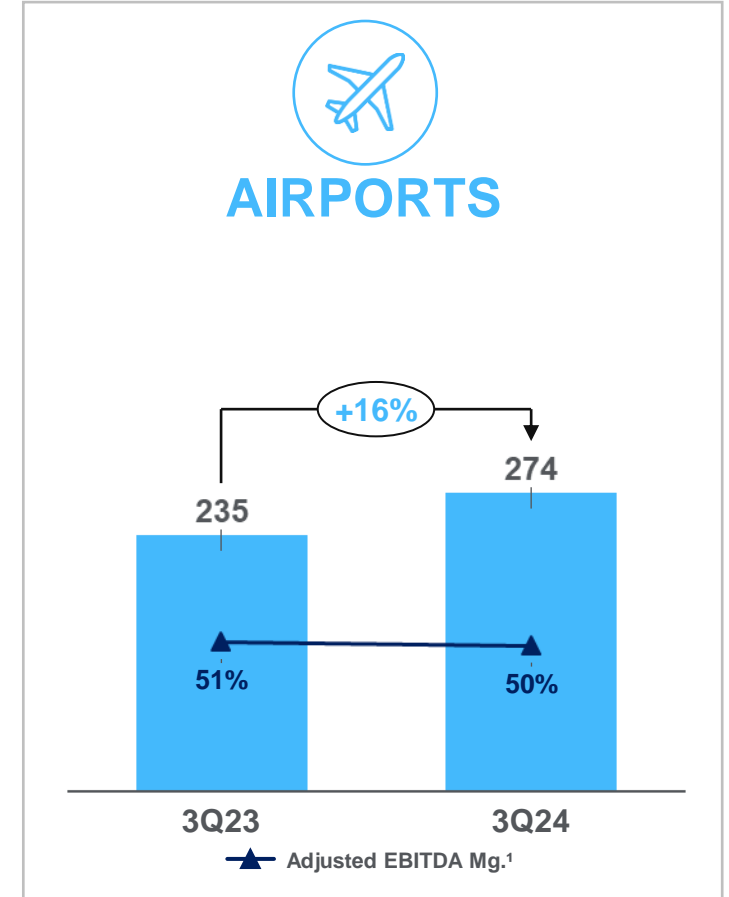
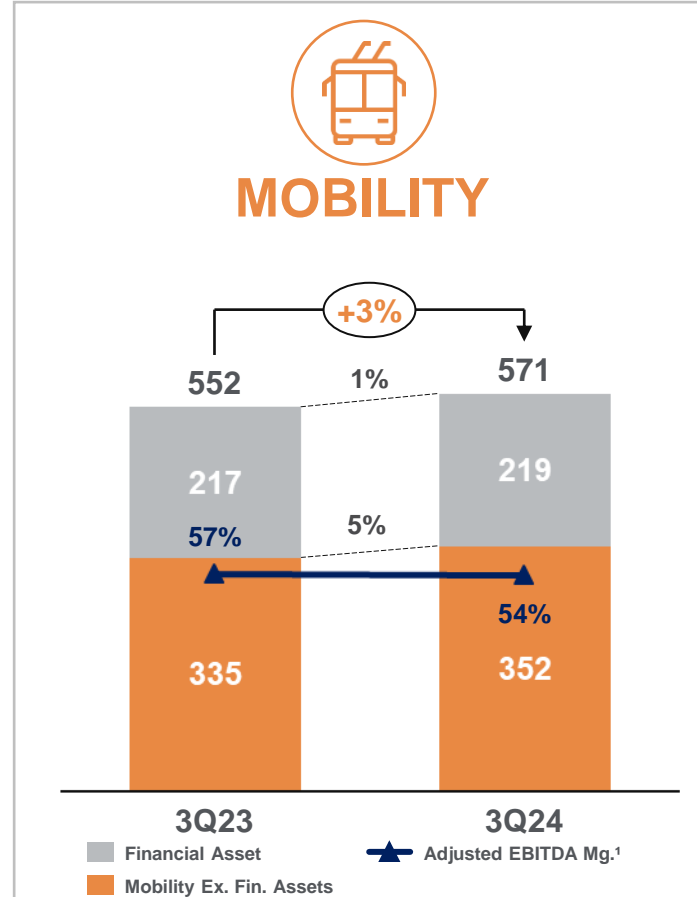
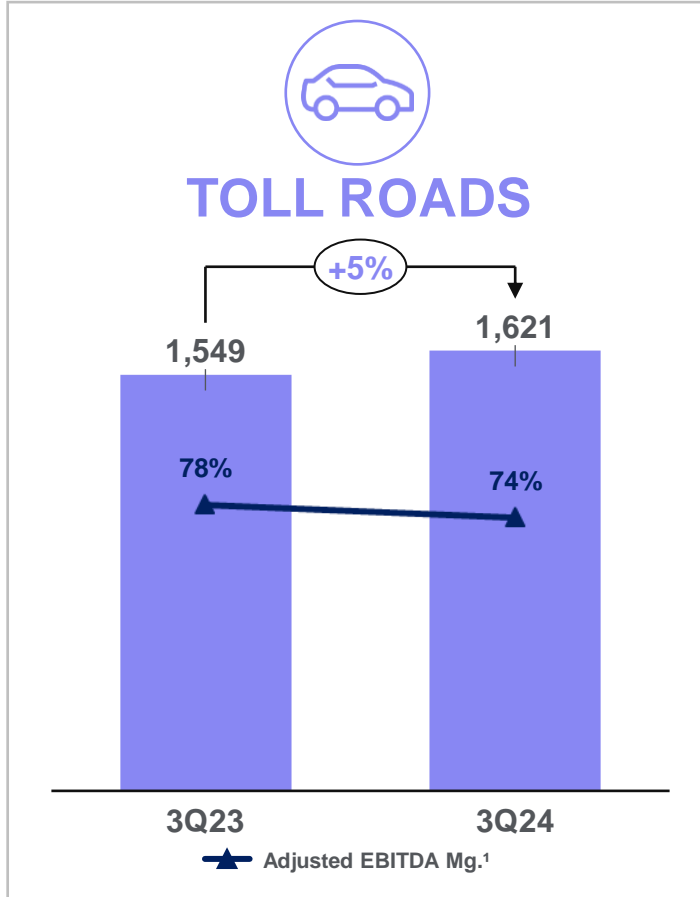
(i) Pavement recovery at ViaOeste, MSVia, RodoAnel, and SPVias (+R\$67MM) and (ii) Consultancy services related to the Value Acceleration Plan (PAV) (+R\$41MM)

1. Consolidated (LTM) for wholly-owned subsidiaries.  
 2. Excluding non-recurring. For further information, see section "Non-Recurring Effects" of the earnings release.  
 3. Prepaid Concession Expenses + Provision for Maintenance  
 4. Works and improvements that do not generate future economic benefits for ViaOeste.

# Consolidated Adjusted EBITDA<sup>1</sup> reached R\$2.2 billion

R\$ MM

The Consolidated Adjusted EBITDA<sup>1</sup> grew by 3.2% in 3Q24

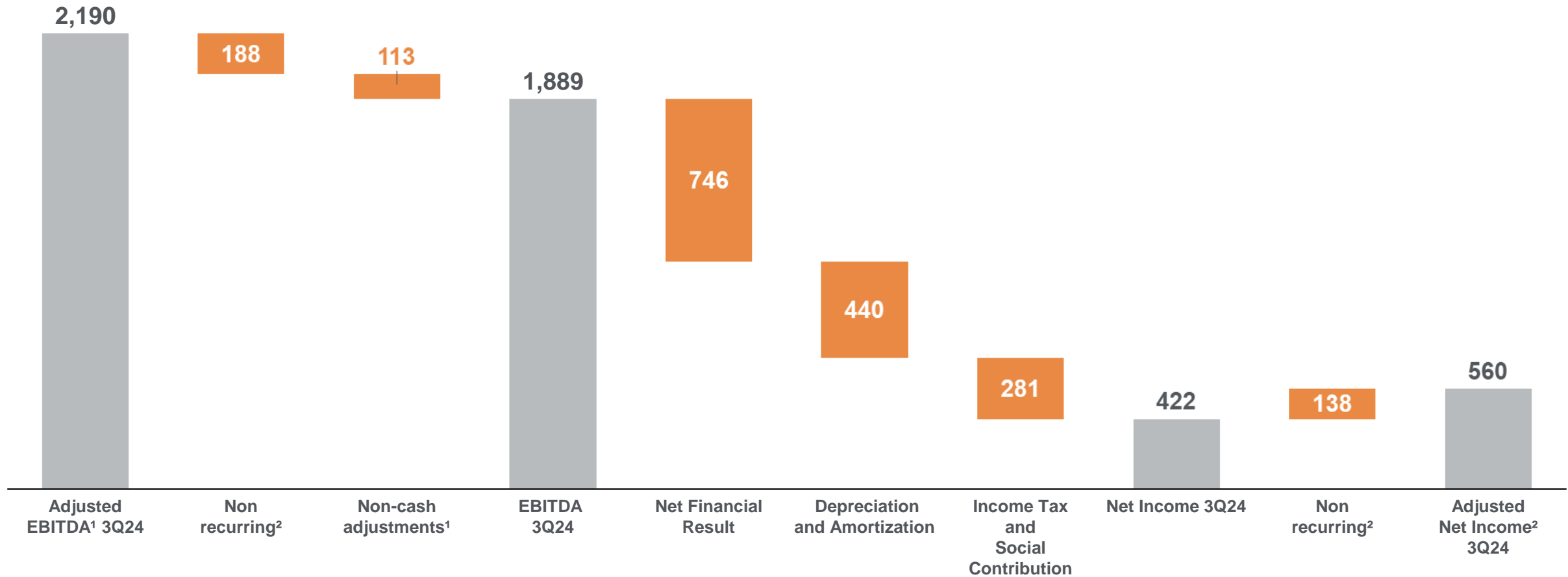


1. Excludes non-recurring effects.

# Solid growth of 12% in the Adjusted Net Income<sup>2</sup>

R\$ MM

**Adjusted Net Income<sup>2</sup> reached R\$560MM in 3Q24**



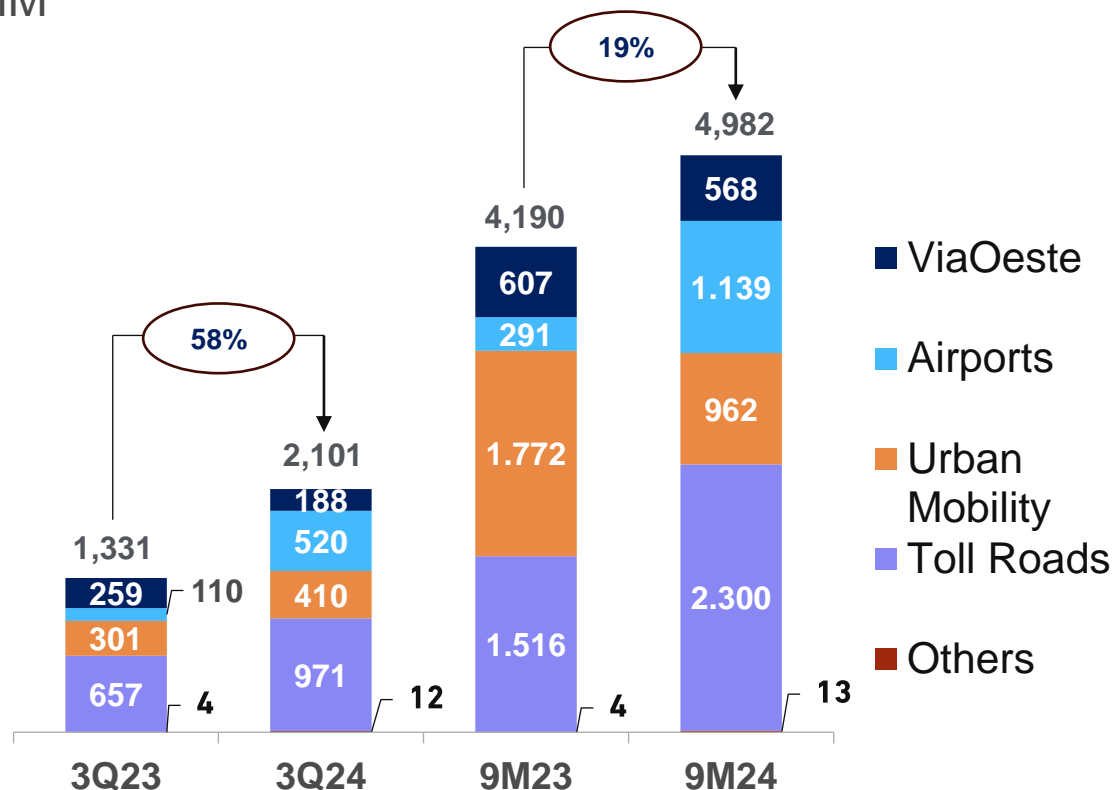
1. Excludes non-cash expenses: depreciation and amortization, provision for maintenance, and accrual of prepaid concession expenses

2. Works that do not generate future economic benefits for ViaOeste. For further information, see section "Non-Recurring Effects" of the 3Q24 Release.



# Accuracy in the Execution of Investments

R\$ MM



**Investments** (including the financial asset and maintenance) reached **R\$2,101MM**, of which **R\$188MM** at ViaOeste.

## TOLL ROADS



**RioSP:** expansion, expropriations, pavement and systems recovery in the São Paulo region.

**ViaSul:** duplications at BR-386 and reconstruction of infrastructures lost because of the climate disaster that occurred in May.



## URBAN MOBILITY

**ViaMobilidade – Lines 8 and 9:** acquisition of rolling stock, systems, and improvements in the electricity network.

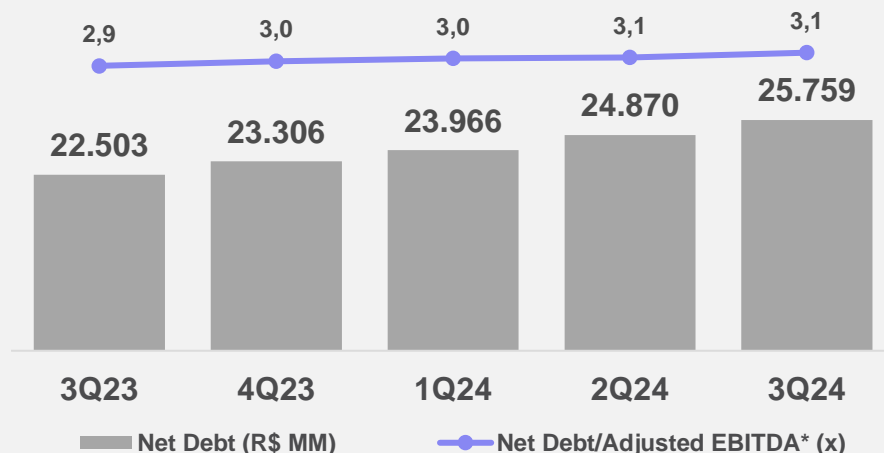


## AIRPORTS

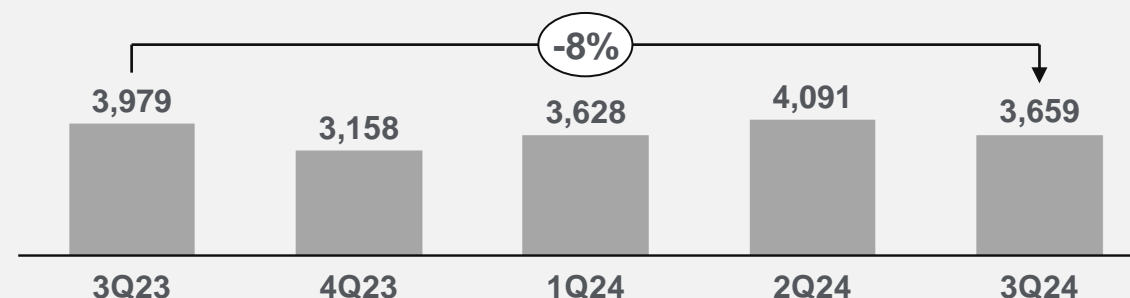
**South and Central Blocks:** improvement works related to Phase 1-B of the investment plan of the South and Central Blocks (boarding terminals, infrastructure adjustment, and operational improvements).

# Controlled leverage and extended debt profile with mitigated risk

Net Debt<sup>1</sup> and Leverage (R\$ MM)

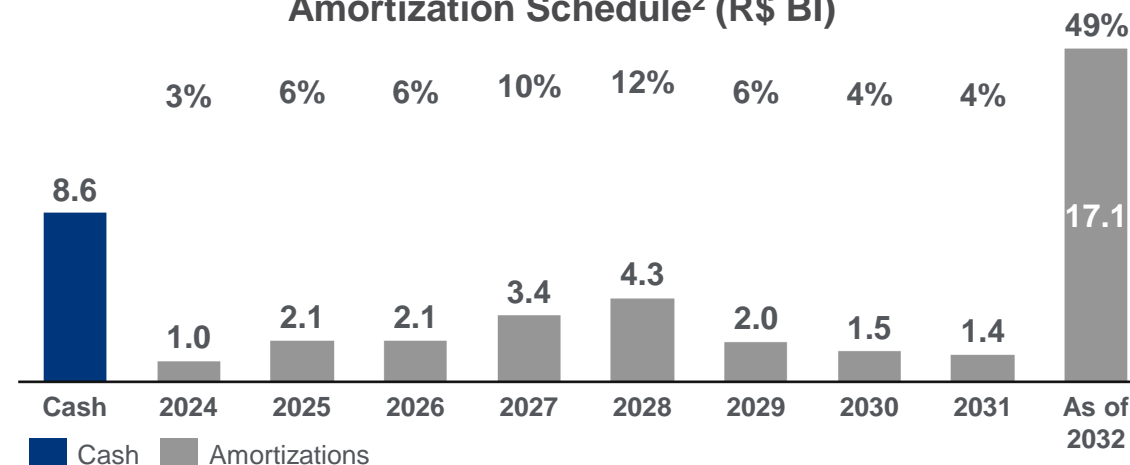


Holding Company's Net Debt<sup>1</sup> (R\$ MM)



COMPANY	COST	MATURITY	DISBURSEMENTS (R\$ MM)
RioSP	IPCA + 6.90%	Jun/47	2,500
CCR	CDI + 0.75%	Jul/29	2,250
Via Quatro	CDI + 1.10%	Jun/31	940
Via Costeira	CDI + 0.47%	Sep/27	300
South Block	IPCA + 6.99%	Oct/47	300
Central Block	IPCA + 2.29%	Jul/45	5
Central Block	IPCA + 2.80%	Jul/45	85
Central Block	IPCA + 8.05%	Oct/47	70
Central Block	CDI + 3.04%	Jan/25	10
<b>Total</b>			<b>6,460</b>

Amortization Schedule<sup>2</sup> (R\$ BI)



1. Net Debt: Balance position (Loans and Debentures – Cash and Cash Equivalents – SWAPS).

2. \* Amortization with Hedge.



[www.ccr.com.br/ri](http://www.ccr.com.br/ri)