# CCR 1 2 2 2 RESULTS



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# \ 1Q22 vs. 1Q21 IFRS HIGHLIGHTS



### **TRAFFIC:**

Consolidated vehicle traffic **increased by 5.6%.** Excluding ViaCosteira, NovaDutra, RioSP and RodoNorte, the **increase** was **6.2% in the period.** 

The number of passengers transported in airports **increased by 92.4%** in the period. Excluding Blocks Sul and Central , the **increase was 81.8% in the period**.

The number of passengers transported in mobility units **increased by 92.8%** in the period. Excluding Lines 8 and 9, the **increase** was **39.7%** in the period.



### **Adjusted EBITDA:**

Adjusted EBITDA grew by 176%, with a margin of 86.2% (13.4 p.p.). Same-basis adjusted EBITDA<sup>1</sup> increased by 30.7%, with a margin of 60.4% (0.5 p.p.).



### **NET INCOME:**

**Net Income totaled R\$3,452.5 million**, compared to a R\$688.9 million profit in 1Q21. On the same base<sup>1</sup>, **Net Loss totaled R\$89.3 million**, compared to a R\$204.2 million net income.



# **\1Q22 vs. 1Q21 IFRS Highlights**

		IFRS		Proforma			
Financial Indicators (R\$ MM)	1Q21	1Q22	Chg %	1Q21	1Q22	Chg %	
Net Revenues <sup>1</sup>	3,439.9	8,018.6	133.1%	3,554.0	8,168.7	129.8%	
Adjusted Net Revenues on the same basis <sup>2</sup>	1,838.1	2,386.5	29.8%	1,952.2	2,536.6	29.9%	
Adjusted EBIT <sup>3</sup>	1,765.7	6,396.1	262.2%	1,819.3	6,479.9	256.2%	
Adjusted EBIT Mg. <sup>4</sup>	51.3%	79.8%	28.5 p.p.	51.2%	79.3%	28.1 p.p.	
Adjusted EBITDA <sup>5</sup>	2,504.5	6,912.9	176.0%	2,582.9	7,027.1	172.1%	
Adjusted EBITDA Mg. <sup>4</sup>	72.8%	86.2%	13.4 p.p.	72.7%	86.0%	13.3 p.p.	
Adjusted EBITDA on the same basis <sup>2</sup>	1,101.9	1,440.4	30.7%	1,180.3	1,554.5	31.7%	
Adjusted EBITDA Mg. on the same basis <sup>4</sup>	59.9%	60.4%	0.5 p.p.	60.5%	61.3%	0.8 p.p.	
Net Income	688.9	3,452.5	401.2%	688.9	3,452.5	401.2%	
Net Income on the same basis <sup>2</sup>	204.2	(89.3)	n.m.	204.2	(89.3)	n.m.	
Net Debt / Adjusted EBITDA LTM (x)	2.4	1.8		2.5	1.9		
Adjusted EBITDA <sup>5</sup> / Interest and Monetary Variation (x)	7.8	9.4		7.2	9.1		

<sup>1.</sup> Net revenue excludes construction revenue.

<sup>2.</sup> The same-basis effects are described in the same-basis comparison section.

<sup>3.</sup> Calculated by adding net revenue, construction revenue, cost of services, and administrative expenses.

<sup>4.</sup> The adjusted EBIT and EBITDA margins were calculated by dividing adjusted EBIT and EBITDA by net revenue, excluding construction revenue.

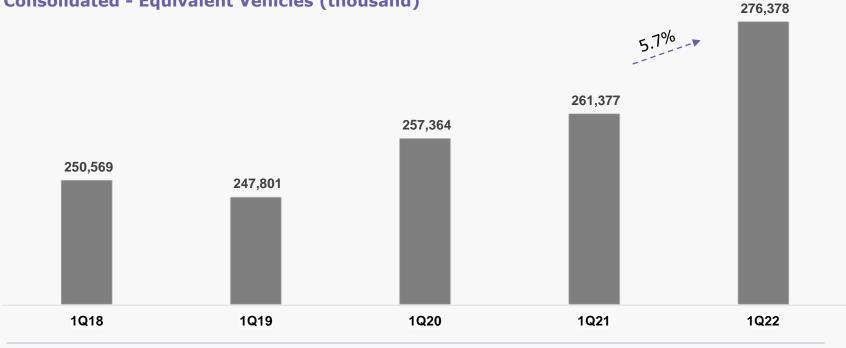
<sup>5.</sup> Calculated by excluding non-cash expenses: depreciation and amortization, provision for maintenance, and accrual of prepaid concession expenses.

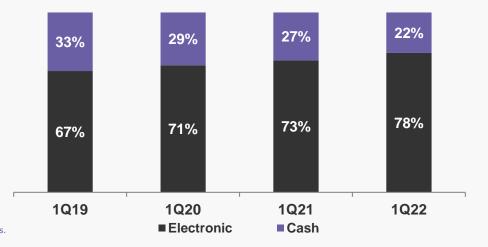


# **\ Traffic - Quarterly Variation (Pro forma\*)**







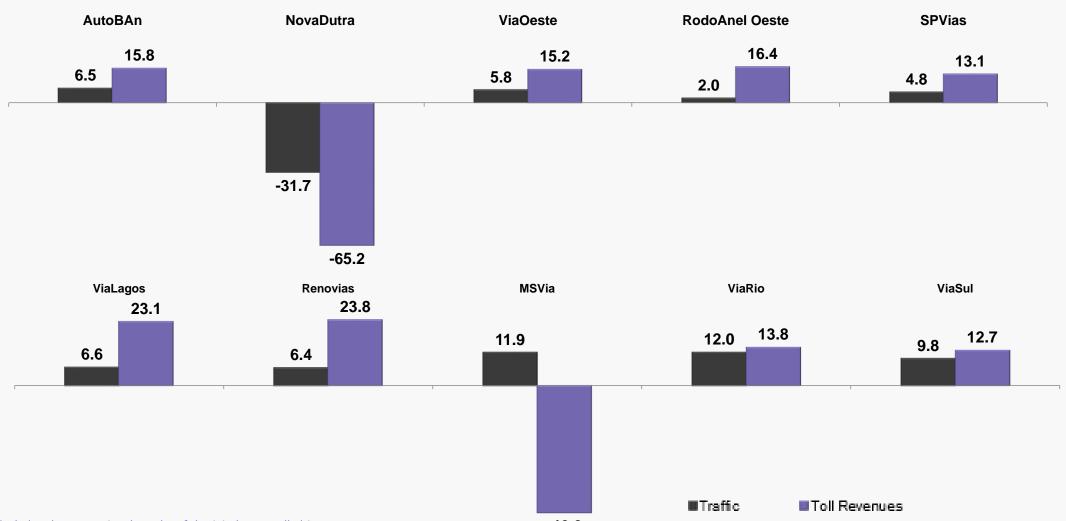




# \ Traffic - Quarterly Variation (Pro forma¹)



1Q22 vs. 1Q21 toll and traffic revenue (%)



<sup>1.</sup>Includes the proportional results of the jointly-controlled investees.

<sup>-46.0</sup> 2.Due to the end of NovaDutra's concession agreement in February 2021, revenue as of this date accounts for 42.98% of the collected amount, impacting revenue.

<sup>3.</sup> Due to the end of RodoNorte's concession agreement in November 2021.

<sup>4.</sup>Due to the amendment to restart the bidding process of MSVia in June 2021, as of this date, revenue was 47.3% of the collected amount, impacting revenue

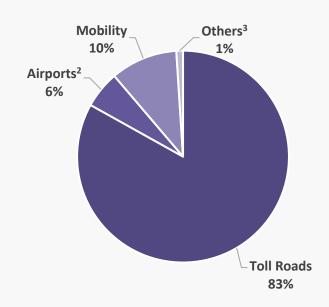




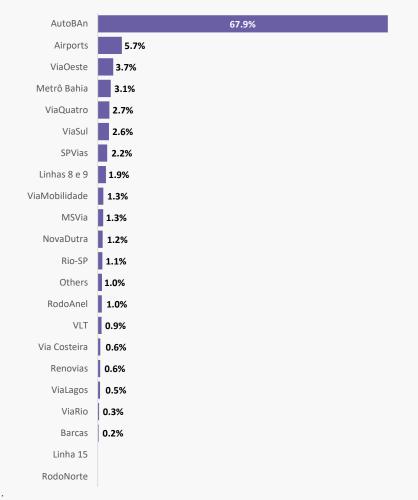
# \ Revenue Analysis (Pro forma¹)

### **Gross Operating Revenue**

### **Segments (% of total)**



### Assets<sup>4</sup> (% of total)



<sup>1.</sup> Includes the proportional results of the jointly-controlled investees.

<sup>2.</sup> Considers TAS (Total Airport Service).

<sup>3.</sup> Service assets. Does not include eliminations.

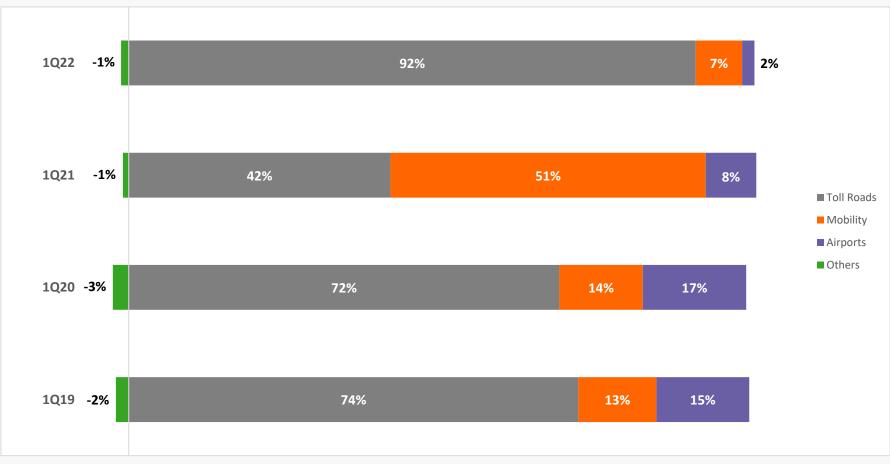
<sup>4.</sup> Considers the recognition of R\$ 5.3 billion at AutoBAn, due to the Definitive TAM recognized in 1Q22.





# \ Analysis of Revenue and EBITDA (Pro forma\*)

### **EBITDA Breakdown**





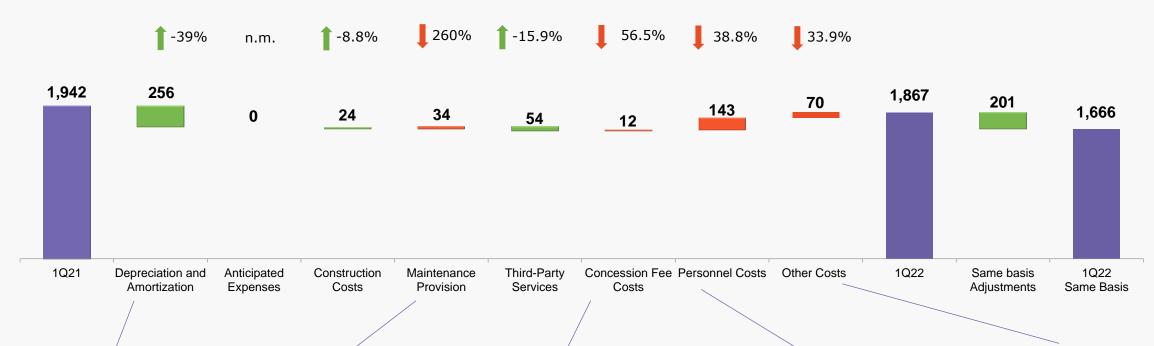
## **\ Evolution of IFRS Costs**



### Total costs (R\$ million)



Same-basis costs: 33%



In 1Q22, Via Costeira, South and Central Blocks, Lines 8 and 9 and Rio-SP, contributed with R\$11 million, while in 1Q21, RodoNorte, NovaDutra and ViaCosteira contributed with R\$332.7 million.

The change in this line was mainly due to the provisions made at AutoBAn and SPVias recorded provisions of R\$22.8 million and R\$13.4 million, respectively, due to the signing of the Definitive Collective Agreement on March 31, 2022.

The variation reflects the increase in variable grants, as a consequence of the increase in airport revenues, mainly at BH Airport and Curaçao.

The variation occurred mainly due to (i) the PLR effect reflecting the positive consolidated result of 2021 compared to 2020, and (ii) the partial reversal of R\$ 10 million in 1Q21 of the amount provisioned for collective bargaining from 2017 to 2020 in Barcas (further details in Release 1Q21).

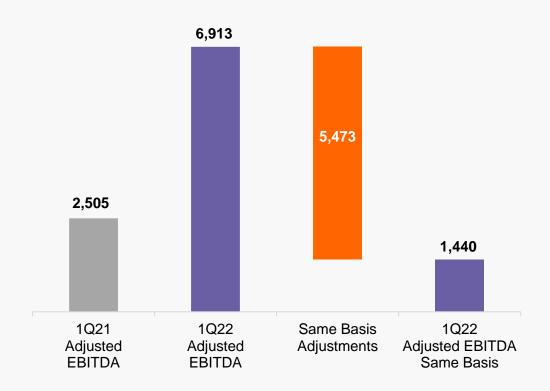
In 1Q22, a total of R\$26.3 million in expenses were incurred at NovaDutra, RodoNorte, Pampulha, ViaCosteira, Blocos Central e Sul, Lines 8 and 9 and RioSP, while in 1Q21, R\$30.1 million in expenses were incurred at NovaDutra, RodoNorte and ViaCosteira.

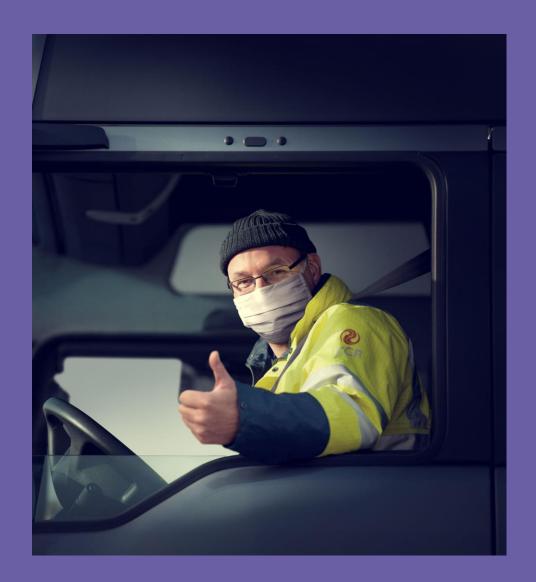




# **\ Evolution of IFRS EBITDA**

### In R\$ million





<sup>&</sup>lt;sup>1</sup> The effects on same-basis EBITDA are described in the same-basis comparison section of the earnings release.

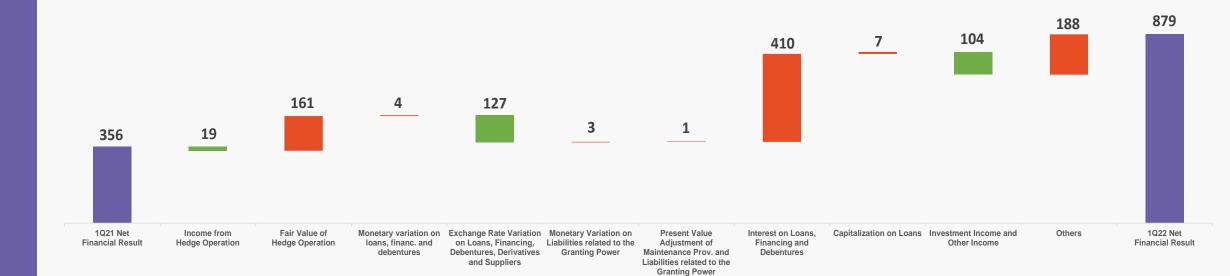


# **\ Financial Result - IFRS**



In R\$ million

Average cash position in 1Q22 vs. 1Q21 = -19%Variation in average CDI in 1Q22 vs. 1Q21 = 8.25 p.p. Gross Debt = R\$27.4B (39.4%)

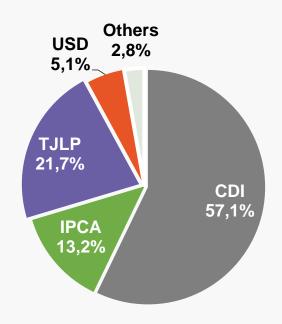




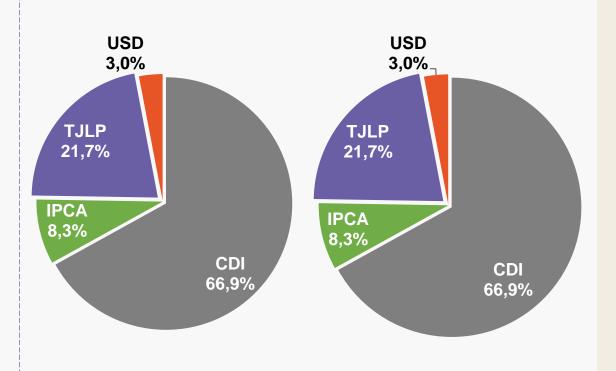


# \ Debt - March-22 - IFRS

Gross debt hedged by index



### **Gross debt hedged by index**



**Debt and Leverage Position** 

Total Gross Debt:

R\$27.4bi

(R\$28.6 bi - pro forma)

Net debt/adjusted EBITDA:

1.8 x

(1.9 x pro forma)

1Q22 1Q21 1Q22



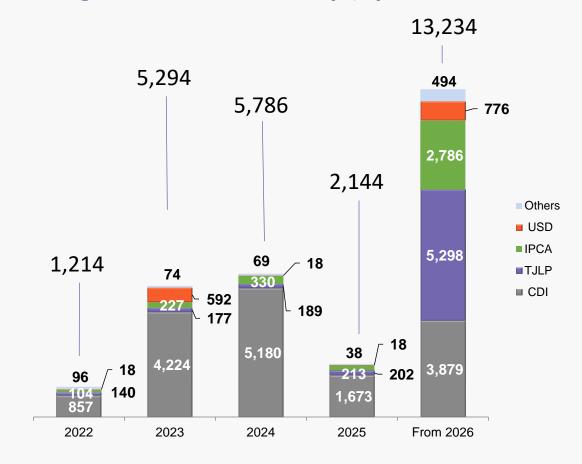


# **\ Debt Structure and Amortization in March 2022 - IFRS**

### Amortization 2023-2024

Amortization (R\$ MM)	2023	2024
AutoBAn	107.8	107.8
ViaOeste	450.0	0.0
RodoNorte	0.0	0.0
SPVias	196.0	176.4
ViaQuatro	197.0	189.1
NovaDutra	0.0	0.0
Metrô Bahia	72.3	79.1
TOTAL AIRPORT SERVICES	0.0	0.0
CCR S.A.	2,019.3	867.4
BH AIRPORT	20.2	21.8
RodoAnel Oeste	112.0	364.0
ViaLagos	214.0	0.0
Others	1,905.5	3,980.5
TOTAL	5,294.1	5,786.1

### **Unhedged Amortization Schedule (R\$M)**







# **\ Fundraising in 1Q22**

Company	Issuance	Amount (R\$ MM)	Debt	Cost	Maturity
Pampulha	jan/22	10.0	CCB	CDI + 2,20% a.a.	jul/24
SPVias	feb/22	160.0	11 <sup>a</sup> Issue of Debenture	CDI + 1,90% a.a.	feb/27
CCR	feb/22	1,700.0	16ª Issue - 1ª Series Debenture	CDI + 1,70% a.a.	jan/29
CCR	feb/22	1,716.0	16ª Issue - 2ª Series Debenture	IPCA + 6,437% a.a.	jan/36
Bloco Sul	mar/22	111.0	2ª Issue of Debenture	CDI + 1,60% a.a.	apr/24
Bloco Central	mar/22	71.0	2ª Issue of Debenture	CDI + 1,60% a.a.	apr/24
Total		3,768.0			

Company	Issuance	Amount (US\$ MM)	Debt	Cost	Maturity
AERIS	feb/22	130.0	LOAN AGREEMENT	SOFR + 4,60% a.a.	dec/25
Total		130.0			

Fundraising in the first quarter totaled R\$3,8 Bi and USD 130.0 mi.

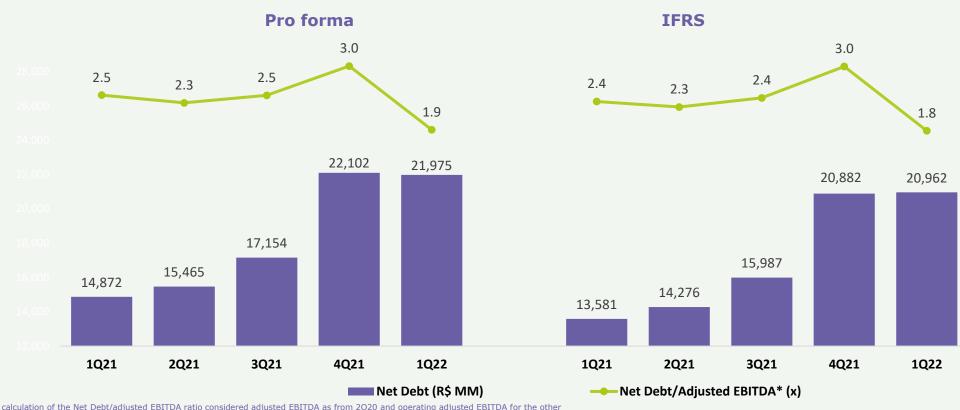






# **\ Net Debt/EBITDA**

### Net Debt/adjusted EBITDA (Last 12 months)\*

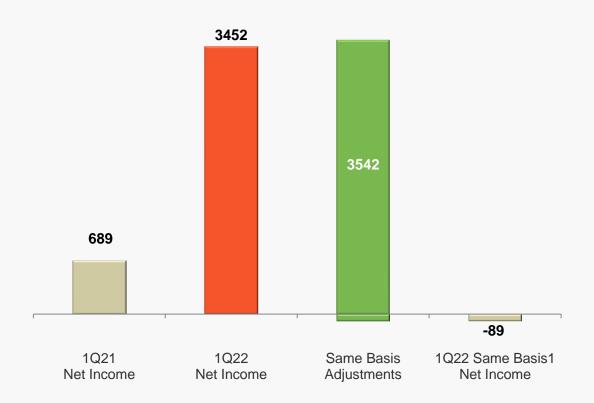


 <sup>&</sup>lt;sup>6</sup>The calculation of the Net Debt/adjusted EBITDA ratio considered adjusted EBITDA as from 2Q20 and operating adjusted EBITDA for the other periods (as disclosed in previous earnings releases).



# **\ Net Income**

### In R\$ million











# **\ Total Investments and Maintenance (IFRS)**

-							
	Intangib	le and Fixed Ass	sets	Performed Maintenance	Financial	Total	
R\$ MM (%100)	Improvements	Equipment and Others	Total	Maintenance Cost	Asset <sup>1</sup>	Total	
	1Q22	1Q22	1Q22	1Q22	1Q22	1Q22	
ViaLagos	0.2	0.3	0.5	-	-	0.5	
RodoNorte	0.1	-	0.1	-	-	0.1	
AutoBAn	5.8	1.0	6.8	-	-	6.8	
ViaOeste	29.3	1.1	30.4	-	-	30.4	
ViaQuatro	10.5	0.6	11.1	-	-	11.1	
RodoAnel Oeste	3.5	-	3.6	4.5	-	8.1	
Samm	0.1	2.2	2.3	-	-	2.3	
SPVias	1.6	1.3	2.9	-	-	2.9	
San José - Aeris	7.5	0.3	7.8	-	-	7.8	
CAP	0.8	-	0.8	-	-	0.8	
Barcas	-	0.1	0.1	-	-	0.1	
VLT Carioca	19.3	0.1	19.3	-	-	19.3	
Metrô Bahia	4.7	0.9	5.5	-	- (0.0)	5.5	
BH Airport	13.8	0.6	14.4	-	(9.9)	4.5	
MSVia	8.1	0.4	8.6	-	-	8.6	
TAS ViaMobilidade - Linhas 5 e 17	0.1 6.7	0.1 1.1	0.3 7.8	-	-	0.3 7.8	
ViaSul	106.2	3.8	110.0	-	-	110.0	
ViaCosteira	10.2	1.7	11.8		-	11.8	
Bloco Sul <sup>3</sup>	10.5	1.3	11.8		_	11.8	
Bloco Central <sup>3</sup>	9.8	1.3	11.0		_	11.0	
Linhas 8 e 9 <sup>3</sup>	42.9	1.7	44.6	_	-	44.6	
RioSP	0.6	4.4	5.0	-	_	5.0	
Others <sup>2</sup>	3.6	(0.7)	2.8	-	-	2.8	
Consolidated	295.7	23.6	319.3	4.5	(9.9)	313.9	

<sup>1.</sup> The investments made by the Company, which will be received by the Granting Authorities as monetary consideration or contribution, compose financial assets.

<sup>2.</sup> Includes CCR, CPC, SPCP and eliminations.

<sup>3.</sup> Excludes PMI (Expression of Interest Procedure) and PDV (Voluntary Separation Plan), totaling R\$549 million, accounted for as intangible assets.





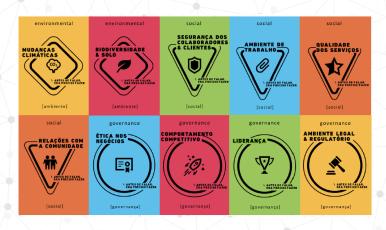
# ENVIRONMENTAL SOCIAL GOVERNANCE

# **ESG HIGHLIGHTS IN2021**

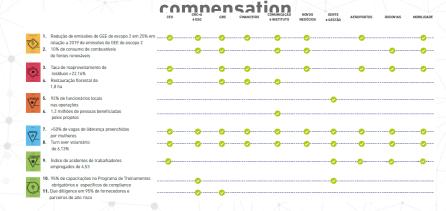
2021 Annual Report with SASB Indicators



**New Materiality Matrix** 



Master Plan approved by the Board of Directors and ESG Goals linked to variable



11th consecutive year in the following indexes:

ISEB3



Quarterly publication of the ESG Panel on the IR website

Grade "A" on MSCI ESG Ratings





Launch of the Sustainability Program for the supply chain - ECOVADIS



# **ESG HIGHLIGHTS IN2021**

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- Start of the Decarbonization Plan;
- 11 Solar Panel Plants installed on highways;
- 2,449 MWh of renewable energy generated by the plants in 2021;
- BH Airport contracted I-REC compensation certificates, zeroing scope 2 emissions;



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- Diversity Book and Census with employees;
- Combating Covid-19 United by the Vaccine;
- 11,000 served Caminhos para a Cidadania (Paths to Citizenship);
- Income Generation Project impacted 2,100 people;
- R\$16 million in projects approved for incentive laws;
- Start of the Ciclo Rotas (Cycle Routes) project;

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- ESG managed by the Governance Vice Presidency;
- Inclusion of ESG principles in the People and Management Committee to advise the Board of Directors -"CGESG";
- Creation of the Environment Commission to improve environmental management;
- 1st Meeting of the CCR
   Environmental Technical Team
- First CCR Day + ESG

# NEXT STEPS

Unfolding of the Master Plan with ESG Goals (image)

Construction of the Decarbonization Plan with goals;

SBT - Science Based Targets



DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

parceiros de alto risco

		CEO	GRC+A e ESG	GBS	FINANCEIRO	COMUNICAÇÃO e INSTITUTO	NOVOS NEGÓCIOS	GENTE e GESTÃO	AEROPORTOS	RODOVIAS	MOBILIDADE
	Redução de emissões de GEE de escopo 2 em 25% em _relação a 2019 de emissões de GEE de escopo 2 10% de consumo de combustíveisde fontes renováveis		<b>⊘</b>		<del>-</del>		<b>⊘</b>				·
3. 4.	Taxa de reaproveitamento de resíduos >22,14%  Restauração florestal de 1,8 ha	·····Ø		<b>⊘</b>		·	·				·
5. 6.	nas operações					<del>-</del>					
7.	>50% de vagas de liderança preenchidas por mulheres Turn over voluntário de 6,13%	·····Ø	<b>:</b>	·Ø	<del>-</del>	<del>-</del>	····•			<b>⊘</b>	·
9.	Índice de acidentes de trabalhadores empregados de 4,53	·									······································
7	<ul> <li>95% de capacitações no Programa de Treinamentos obrigatórios e específicos de compliance</li> <li>Due dilligence em 95% de fornecedores e</li> </ul>			<del>-</del>							



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