



CCR S.A.
Corporate Taxpayer's ID (CNPJ/ME): 02.846.056/0001-97
Company Registry (NIRE): 35.300.158.334

MATERIAL FACT

("CCR" or "Company") (B3: CCR03; Bloomberg: CCR03 BZ; Reuters: CCR03.SA) hereby announces to its shareholders and the market in general that, on this date, the Board elected Mr. Márcio Magalhães Hannas to serve as Business Director, in charge of the Mobility Division of the CCR Group, as of January 03, 2022, replacing Mr. Luis Augusto Valenca de Oliveira.

Mr. Márcio Magalhães Hannas has more than 30 years of experience in the procurement, IT, finance, logistics, and operations segments. He is currently President of the VLT Carioca Concessionaire and has worked as CEO at Hyundai CAO and for over nine years at Vale, where he held the positions of Director of Corporate Projects, Global Director of Shared Services, and Global Director of Capital Projects Management. He holds a bachelor's degree in Electronic Engineering from Instituto Tecnológico da Aeronáutica (ITA), and an MBA in Business Administration and Management from the University of California at Los Angeles (UCLA).

The Company thanks Mr. Luis Augusto Valenca de Oliveira for his dedication and contribution over more than 23 years of his professional career in the CCR Group, during which period he built an important heritage for the Group.

São Paulo, December 17, 2021.

CCR S.A.
WALDO PEREZ
Investor Relations Officer