

**CCR S.A.**

Corporate Taxpayer's ID (CNPJ/MF): 02.846.056/0001-97

Company Registry (NIRE): 35300158334

PUBLICLY HELD COMPANY

**MINUTES OF THE BOARD OF DIRECTORS' MEETING  
HELD ON MARCH 3, 2020**

1. **DATE, TIME AND VENUE:** March 3, 2020, at 10:50 a.m., at Rod. Pres. Castello Branco, km 24 (sentido capital), Jardim Mutinga, Barueri/SP.
2. **ATTENDANCE:** Most members of the Company's Board of Directors were present.
3. **PRESIDING BOARD:** Ms. Ana Maria Marcondes Penido Sant'Anna presided over the meeting and invited Mr. Pedro Paulo Archer Sutter, to act as secretary.
4. **AGENDA:** To resolve on the following matters: **(i)** the signing, by its indirect subsidiary and jointly Concessionaire of VLT Carioca SA ("VLT Carioca"), of the 2nd Amendment to the Work Contract for Unit Prices ("Work Contract"), signed with Construtora Mello de Azevedo SA ("Construtora Mello de Azevedo"); **(ii)** the signing, by its indirect subsidiary and jointly VLT Carioca, of the 9th Amendment to the Contract for Supply of Rolling Stock and System ("Supply Contract"), signed with the consortium formed by the companies Alstom Brasil Energia e Transporte Ltda. and Alstom Transport S.A. ("Alstom Consortium"); **(iii)** the liquidation of its indirect subsidiaries Alba Participations Inc. ("Alba Participations") and Alba Concessions Inc. ("Alba Concessions"); **(iv)** the signing, by its indirect subsidiary Companhia do Metrô da Bahia ("Metrô Bahia"), of the 9th Amendment to the Contract for the Supply of the Electric Power System of the SMSL CCRACT-CMS-41-2013 ("Contract for the Supply of the System Power Supply"), signed with the ABB/Pampulha-SAL Metrô Salvador Consortium ("ABB/Pampulha Consortium"); **(v)** the extension, for 180 (one hundred and eighty) days, of the period of validity of the commercial proposal and the guarantee of the proposal for the Onerous Concession Contract for the Passenger Transport Services of Line 15-Silver of the São Paulo Metroviária Network, object of International Public Competition no. 01/2017; **(vi)** the signing, by its indirect subsidiary Metrô Bahia, of Additive Term nº. 07 to the Concession Agreement 01/2013 of Public-Private Partnership in the Sponsored Concession Modality for the Implementation and Operation of the Salvador and Lauro de Freitas Metro System ("7th Amendment to the Concession Agreement"), with the State of Bahia, through the Secretariat for Urban Development - SEDUR, with the consequent ratification of the Minutes of the Meeting of the Board of Directors of the Company, held on 12/19/2019 at 10:30 am ("ARCA 12/19/2019"); and **(vii)** the publication of the Integrated Report, comprising the Annual Sustainability Report ("RAS") and the Global Reporting Initiative ("GRI"), in an integrated manner with the Financial Statements for the 2019 financial year.

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**5. RESOLUTIONS:** The Board Members, after examining the matters on the agenda, after debates and discussions, as provided for in Article 17 of the Company's Bylaws and respective items, resolved:

- (i) APPROVE, by unanimous vote of the members present, the celebration, by its indirect subsidiary and jointly VLT Carioca, of the 2nd Amendment to the Work Contract, signed with Construtora Mello de Azevedo, for the execution of civil works, according to the terms and conditions presented in this meeting;
- (ii) APPROVE, by unanimous vote of the members present, the signing, by its indirect subsidiary and jointly VLT Carioca, of the 9th Amendment to the Supply Contract, signed with the Alstom Consortium, in order to reduce: (a) the contractual scope, with the exclusion of the L090 - São Diogo section, with the consequent reduction in the contractual value; and (ii) the financial guarantee for repairs to 30% (thirty percent) of its current value, according to the terms and conditions presented at this meeting;
- (iii) APPROVE, by unanimous vote of the members present, the liquidation of its indirect subsidiaries Alba Participations and Alba Concessions, in accordance with the terms and conditions presented at this meeting;
- (iv) APPROVE, by unanimous vote of the members present, the signing, by its indirect subsidiary Metrô Bahia, of the 9th Amendment to the Electricity Supply System Contract, signed with the ABB/Pampulha Consortium, with a view to the assignment of the contract by ABB Ltda. company member of the ABB/Pampulha Consortium, for ABB Automação Ltda., without changing the terms and conditions of the Electricity Supply System Contract, according to the terms and conditions presented at this meeting;
- (v) APPROVE, by unanimous vote of the members present, the extension, for 180 (one hundred and eighty) days, of the period of validity of the commercial proposal and the guarantee of the proposal for the Onerous Concession Contract for the Line 15-Prata of Rede Metroviária de São Paulo, object of International Public Competition no. 01/2017, according to the terms and conditions presented at this meeting;
- (vi) APPROVE, by unanimous vote of the members present, the celebration, by its indirect subsidiary Metrô Bahia, of the 7th Amendment to the Concession Contract, with the State of Bahia, through the Secretariat for Urban Development (Secretaria de Desenvolvimento Urbano-SEDUR), with the consequent re-ratification of ARCA 12/19/2019, according to terms and conditions presented at this meeting; and

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- (vii) APPROVE, by unanimous vote of the members present, the publication of the Integrated Report, comprising the RAS and the GRI Notes, in an integrated manner with the Financial Statements for the year of 2019, according to the terms and conditions presented at this meeting.

The members of the Board of Directors of the Company authorize the Executive Board of the Company to perform all the acts necessary for the implementation of the above resolutions, as well as the adoption, with government agencies and private entities, of the measures that are necessary to carry out the measures. approved at this meeting.

**6. CLOSURE:** There being no further business to address, the meeting was adjourned, and these minutes were read, found compliant, approved and signed by all attending Board Members. Barueri/SP, March 3, 2020. **Signatures:** Ana Maria Marcondes Penido Sant'Anna, Chairwoman and Pedro Paulo Archer Sutter, Secretary. **Board members: (1)** Ana Maria Marcondes Penido Sant'Anna; **(2)** Eduardo Bunker Gentil; **(3)** Fernando Luiz Aguiar Filho; **(4)** Flávio Mendes Aidar; **(5)** Leonardo Porciúncula Gomes Pereira; **(6)** Luis Claudio Rapparini Soares; **(7)** Luiz Carlos Cavalcanti Dutra Júnior; **(8)** Paulo Roberto Reckziegel Guedes; and **(9)** Renato Torres de Faria.

This is a free English translation of the original minutes drawn up in the Company's Book of Minutes of the Board of Directors' Meeting No 30, pages 28 and 31.

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*Ana Maria Marcondes Penido Sant'Anna*  
*Chairwoman*

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*Pedro Paulo Archer Sutter*  
*Secretary*