

# **Results for the third quarter of 2020**

B3: CCRO3 Bloomberg: CCRO3 BZ

#### www.ccr.com.br/ri

Waldo Perez – Chief Financial and Investor Relations Officer

waldo.perez@grupoccr.com.br Telephone: 55 (11) 3048-5961

Investor Relations Office

invest@grupoccr.com.br

#### Marcus Macedo

marcus.macedo@grupoccr.com.br Telephone: 55 (11) 3048-5941

#### Flávia Godoy

flavia.godoy@grupoccr.com.br *Telephone: 55 (11) 3048-5955* 

#### Douglas Ribeiro

douglas.ribeiro@grupoccr.com.br

Telephone: 55 (11) 3048-6353

#### Caique Moraes

caique.moraes@grupoccr.com.br

Telephone: 55 (11) 3048-2108

CCR – CCR S.A., a publicly held company, headquartered at Av. Chedid Jafet, 222, Bloco B, 5º Andar Corporate Taxpayer's ID (CNPJ): 02.846.056/0001-9 Company Registry (NIRE): 35.300.158.334 **São Paulo, November 11, 2020 - CCR S.A. (CCR)**, one of Latin America's largest infrastructure concession groups, discloses its results for the 3rd quarter of 2020.

#### Presentation of Results

The Parent Company and Consolidated Interim Financial Information ("ITR") was prepared and is being presented in accordance with the accounting practices adopted in Brazil and with International Financial Reporting Standards ("IFRS"), issued by the International Accounting Standards Board ("IASB"), all of which applied consistently with the major accounting practices described in Note 2 to the Interim Financial Information.

Unless otherwise indicated, the financial and operating information is presented on a consolidated basis, in thousands of reais, and the comparisons refer to 3Q19 and 9M19.

The pro-forma information includes the proportional data of the jointly owned subsidiaries. Said information, as well as non-financial information and other operating information, has not been reviewed by the independent auditors.

The total amounts in the tables of this earnings release may present slight variations, due to rounding.

## Highlights 3Q20 X 3Q19

Consolidated traffic decreased by 1.6%. Excluding ViaSul, it fell by 5.9% in the period. Despite the performance in the quarter, the recently disclosed volume of equivalent vehicles showed a recovery of consolidated traffic, which grew by 6.3% between October 23 and 29. Excluding ViaSul, it grew by 0.5%.

Adjusted EBITDA decreased by 12.9%, with a margin of 59.7% (-3.7 p.p.).
 Same-basis<sup>1</sup> adjusted EBITDA fell by 16.5%, with a margin of 59.8% (-4.0 p.p.).

Net income totaled R\$118.3 million, 65.2% down. Same-basis<sup>1</sup> net income totaled R\$93.3 million, 71.9% down.

On September 28, 2020, CCR informed its shareholders that it would begin paying interim dividends of around R\$0.18 per common share on October 30, 2020.

In light of the COVID-19 pandemic, state and municipal governments have imposed several measures including social isolation and restrictions on the movement of people, which impacted demand and, consequently, CCR's 3Q20 results. For more



details, please refer to the "COVID-19" section of this earnings release and notes 1.1 and 28 of the ITR.

1 - The same-basis adjustments are described in the same-basis comparison section

	IFRS			Proforma		
Financial Indicators (R\$ MM)	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Net Revenues <sup>1</sup>	2,409.6	2,228.9	-7.5%	2,588.0	2,324.4	-10.2%
Adjusted Net Revenues on the same basis <sup>2</sup>	2,370.6	2,113.1	-10.9%	2,529.5	2,208.5	-12.7%
Adjusted EBIT <sup>3</sup>	920.8	630.8	-31.5%	967.0	656.5	-32.1%
Adjusted EBIT Mg. <sup>4</sup>	38.2%	28.3%	-9.9 p.p.	37.4%	28.2%	-9.0 p.p.
Adjusted EBITDA <sup>5</sup>	1,527.6	1,331.3	-12.9%	1,607.7	1,396.6	-13.1%
Adjusted EBITDA Mg.4	63.4%	59.7%	-3.7 p.p.	62.1%	60.1%	-2.1 p.p.
Adjusted EBITDA on the same basis <sup>2</sup>	1,513.2	1,263.3	-16.5%	1,582.6	1,328.6	-16.0%
Adjusted EBITDA Mg. on the same basis <sup>2</sup>	63.8%	59.8%	-4.0 p.p.	62.6%	60.2%	-2.4 p.p.
Net Income	340.2	118.3	-65.2%	340.2	118.3	-65.2%
Net Income on the same basis <sup>27</sup>	332.5	93.3	-71.9%	332.5	93.3	-71.9%
Net Debt / Adjusted EBITDA LTM (x) <sup>6</sup>	2.3	2.7		2.3	2.8	
Adjusted EBITDA <sup>5</sup> / Interest and Monetary Variation (x)	5.3	4.6		4.9	4.2	

		IFRS		Pr		
Financial Indicators (R\$ MM)	9M19	9M20	Chg %	9M19	9M20	Chg %
Net Revenues <sup>1</sup>	6,849.4	6,383.8	-6.8%	7,346.6	6,684.6	-9.0%
Adjusted Net Revenues on the same basis <sup>2</sup>	6,749.6	6,025.6	-10.7%	7,195.3	6,326.4	-12.1%
Adjusted EBIT <sup>3</sup>	2,549.8	1,646.1	-35.4%	2,761.0	1,741.9	-36.9%
Adjusted EBIT Mg. <sup>4</sup>	37.2%	25.8%	-11.4 p.p.	37.6%	26.1%	-11.5 p.p.
Adjusted EBITDA <sup>5</sup>	4,289.6	3,651.8	-14.9%	4,601.6	3,859.8	-16.1%
Adjusted EBITDA Mg. <sup>4</sup>	62.6%	57.2%	-5.4 p.p.	62.6%	57.7%	-4.9 p.p.
Adjusted EBITDA on the same basis <sup>2</sup>	4,241.3	3,453.1	-18.6%	4,522.3	3,661.1	-19.0%
Adjusted EBITDA Mg. on the same basis <sup>2</sup>	62.8%	57.3%	-5.5 p.p.	62.9%	57.9%	-5.0 p.p.
Net Income	1,045.7	265.9	-74.6%	1,045.7	265.9	-74.6%
Net Income on the same basis <sup>27</sup>	1,010.7	197.0	-80.5%	1,010.7	197.0	-80.5%
Net Debt / Adjusted EBITDA LTM (x) <sup>6</sup>	2.3	2.7		2.3	2.8	
Adjusted EBITDA <sup>5</sup> / Interest and Monetary Variation (x)	5.3	4.0		4.9	3.8	

<sup>1</sup> Net revenues exclude construction revenues.

<sup>2</sup> The same-basis effects are described in the same-basis comparison section.
<sup>3</sup> Calculated by adding net revenues, construction revenues, cost of services and administrative expenses.

<sup>6</sup> Calculated by adoing her revenues, construction revenues, cost or services and administrative expenses.
 <sup>6</sup> The adjusted EBIT and EBITDA margins were calculated by dividing adjusted EBIT and EBITDA by net revenues, excluding construction revenues.
 <sup>5</sup> Calculated excluding non-cash expenses: depreciation and amortization, provision for maintenance and the recognition of prepaid concession expenses.
 <sup>6</sup> Adjusted EBITDA has been used in the calculation of the net debt-to-adjusted EBITDA ratio since 1Q20, whereas operating adjusted EBITDA was used for the other periods (as announced in previous releases).
 <sup>7</sup> 2Q20 same-basis net income was rectified, generating an increase of R\$ 21.6 million in the total accumulated amount.

#### Same-basis comparison

To ensure comparability of quarterly and year-to-date results, figures were adjusted by excluding the new businesses and changes in equity interest.

The businesses removed from the comparison were:

- (i) ViaSul, whose concession agreement was signed in January 2019, but whose toll plazas were concluded in February 2020.
- (ii) VLT, which was taken over in October 2019.
- (iii) ViaCosteira, whose concession agreement was signed in July 2020;



# Gross Revenues (excluding construction revenues)

Toll Gross Revenue (R\$ 000)	3Q19	3Q20	Chg %	9M19	9M20	Chg %
AutoBAn	594,818	546,508	-8.1%	1,658,834	1,509,307	-9.0%
NovaDutra	365,950	347,036	-5.2%	1,049,927	934,571	-11.0%
RodoNorte	208,760	218,605	4.7%	591,474	633,330	7.1%
ViaLagos	27,782	30,413	9.5%	93,376	84,703	-9.3%
ViaOeste	268,484	246,902	-8.0%	754,954	681,704	-9.7%
RodoAnel Oeste	72,342	66,603	-7.9%	204,466	184,092	-10.0%
SPVias	176,107	168,365	-4.4%	509,775	473,817	-7.1%
MSVia	80,972	81,387	0.5%	220,333	214,619	-2.6%
ViaSul	42,665	92,880	117.7%	109,206	253,545	132.2%
Total	1,837,880	1,798,699	<b>-2.1%</b>	5,192,345	4,969,688	-4.3%
% of Total Revenues	70.2%	74.5%	4.3 p.p.	69.8%	71.9%	207.2%
% of Eletronic means of collection	70.5%	73.0%	2.5 p.p.	69.3%	72.3%	3.0 p.p.

Ancillary Gross Revenue	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Total Ancillary Gross Revenue	35,334	29,008	-17.9%	97,475	83,840	-14.0%
% of Total Revenues	1.4%	1.2%	-0.2 p.p.	1.3%	1.2%	-0.1 p.p.

Other Gross Revenues	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Barcas <sup>1</sup>	38,926	8,822	-77.3%	108,808	50,985	-53.1%
Curaçao	41,556	17,116	-58.8%	122,978	70,702	-42.5%
Metrô Bahia <sup>1</sup>	134,731	193,163	43.4%	408,377	536,686	31.4%
Samm	25,320	27,189	7.4%	77,064	81,975	6.4%
BH Airport	84,746	27,237	-67.9%	234,881	120,778	-48.6%
TAS	101,302	113,896	12.4%	270,055	309,863	14.7%
ViaQuatro <sup>1</sup>	156,466	58,951	-62.3%	441,807	237,767	-46.2%
San José (Aeris)	64,381	6,429	-90.0%	200,495	82,077	-59.1%
VLT <sup>12</sup>	-	31,708	n.m.	-	129,159	n.m.
ViaMobilidade - Linhas 5 e 17 <sup>1</sup>	96,212	102,803	6.9%	279,911	241,140	-13.9%
Total	743,640	587,314	-21.0%	2,144,376	1,861,132	-13.2%
% of Total Revenues	28.4%	24.3%	-4.1 p.p.	28.8%	26.9%	-1.9 p.p.
Construction Gross Revenue	2,616,854	2,415,021	-7.7%	7,434,196	6,914,660	-7.0%

Construction Gross Revenue	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Total	289,186	152,399	-47.3%	762,453	631,900	-17.1%

<sup>1</sup> Includes ancillary revenues. A portion of Metrô Bahia's revenues does not come from tariffs and refers to the returns on financial assets (reversal of the present value adjustment) and/or revenues from demand risk mitigation. These revenues totaled R\$138.2 million in 3Q20 (R\$50.1 million in 3Q19). In VLT, the returns on financial assets totaled R\$23.9 million in 3Q20 (R\$11.2 million in 3Q19). In VLT, the returns on financial assets totaled R\$23.9 million in 3Q20 (R\$11.2 million in 3Q19). In VLT setults started to be consolidated in every line as of October 2019, when CCR took over the concessionaire. VLT's results were presented in the consolidated result under the equity method with 2000.

method until 3Q19.

Gross revenues of the jointly owned subsidiaries recorded under equity income are shown below, as additional information.



Gross Operating Revenue of Jointly Controlled Companies <sup>1</sup>	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Renovias	49,079	43,937	-10.5%	137,101	121,000	-11.7%
Quito (Quiport)	93,687	34,481	-63.2%	259,388	138,226	-46.7%
ViaRio	25,885	23,422	-9.5%	75,727	61,558	-18.7%
VLT <sup>2</sup>	19,907	-	n.m.	52,585	-	n.m.
Total <sup>3</sup>	188,558	101,840	-46.0%	524,801	320,784	-38.9%

Proportional interest including ancillary revenues and excluding construction revenues.
 VLT's results started to be consolidated in every line as of October 2019, when CCR took over the concessionaire. VLT's results were presented in the consolidated result under the equity method until 3Q19.
 Does not include eliminations.

## Gross Revenues from Operations (excluding construction revenues)

Gross Revenue (R\$)	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Operacional Revenues	2,478,008	2,252,511	<b>-9.1%</b>	7,002,929	6,403,632	-8.6%
Highway	1,837,880	1,798,699	-2.1%	5,192,345	4,969,688	-4.3%
Airports	291,985	164,674	-43.6%	828,409	583,416	-29.6%
Mobility	348,143	289,138	-16.9%	982,175	850,528	-13.4%
Acessory Revenues	206,499	234,733	13.7%	630,056	728,191	15.6%
Elimination	(67,653)	(72,223)	6.8%	(198,789)	(217,163)	9.2%
Operations Gross Revenues	2,616,854	2,415,021	-7.7%	7,434,196	6,914,660	-7.0%



## Traffic

Concessionaires Performance	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Traffic - Equivalent Vehicles <sup>1</sup>						
AutoBAn	67,904,111	62,671,918	-7.7%	194,448,420	173,044,089	-11.0%
NovaDutra	33,561,737	31,824,188	-5.2%	96,150,809	85,650,165	-10.9%
RodoNorte	22,832,819	23,446,840	2.7%	64,510,329	67,716,688	5.0%
ViaLagos	1,724,630	1,846,335	7.1%	5,858,567	5,211,473	-11.0%
ViaOeste	29,697,594	27,213,896	-8.4%	85,918,250	75,151,614	-12.5%
RodoAnel Oeste	34,535,635	31,796,810	-7.9%	100,733,392	87,898,672	-12.7%
SPVias	15,860,348	15,211,332	-4.1%	47,439,710	42,815,986	-9.7%
MSVia	12,320,695	12,390,209	0.6%	33,449,747	32,615,406	-2.5%
ViaSul	9,722,747	20,238,657	108.2%	24,898,740	55,957,241	124.7%
Consolidated <sup>2</sup>	257,857,908	253,854,081	-1.6%	739,326,211	701,212,948	-5.2%
Average Toll Paid (in R\$ / Equivalent Vehicle) <sup>3</sup>	3Q19	3Q20	Chg %	9M19	9M20	Chg %
AutoBAn	8.76	8.72	-0.5%	8.53	8.72	2.2%
NovaDutra	10.90	10.90	0.0%	10.92	10.91	-0.1%
RodoNorte	9.14	9.32	2.0%	9.17	9.35	2.0%
ViaLagos	16.11	16.47	2.2%	15.94	16.25	1.9%
ViaOeste	9.04	9.07	0.3%	8.79	9.07	3.2%
RodoAnel Oeste	2.09	2.09	0.0%	2.03	2.09	3.0%
SPVias	11.10	11.07	-0.3%	10.75	11.07	3.0%

	2010	2020		01440	01420	
Consolidated <sup>2 5</sup>	7.13	7.09	-0.6%	7.02	7.09	1.0%
ViaSul	4.39	4.59	4.6%	4.39	4.53	3.2%
MSVia	6.57	6.57	0.0%	6.59	6.58	-0.2%
SPVias	11.10	11.07	-0.3%	10.75	11.07	3.0%

Additional information - Renovias and ViaRio <sup>4</sup>	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Traffic - Equivalent Vehicles <sup>1</sup>						
Renovias	5,738,369	5,141,563	-10.4%	16,381,672	14,155,127	-13.6%
ViaRio <sup>6</sup>	3,465,715	3,142,611	-9.3%	10,208,875	8,237,044	-19.3%
Average Toll Paid (in R\$ / Equivalent Vehicle) <sup>3</sup>						
Renovias	8.11	8.04	-0.9%	7.91	8.05	1.8%
ViaRio <sup>6</sup>	7.43	7.42	-0.1%	7.39	7.42	0.4%

1 - Equivalent vehicles is a measure calculated by adding heavy vehicles (commercial vehicles such as trucks and buses) to light vehicles, multiplied by the number of axles charged. One light vehicle is equivalent to one axle of a heavy vehicle.

2 - In CCR is consolidated figures, the traffic volume of ViaOeste, which only collects one-way tolls, is doubled in order to adjust it to the concessionaires that adopt bidirectional collections. This procedure is based on the fact that the one-way tariffs already include the return trip costs.
 3 - The average tariff is calculated by dividing toll revenues by the total number of equivalent vehicles of each concessionaire and the consolidated figure.

4 - The number of equivalent vehicles at Renovias and ViaRio refers to the interests of 40% and 66.66%, respectively.
 5 - The consolidated 3Q19 average tariff was rectified.

6 - ViaRio's 3Q19 and 9M19 traffic and average tariff were rectified.

The suspended-axle tariff exemption represented a loss in toll revenues (including the proportional revenues of Renovias and ViaRio) of approximately R\$101.3 million in 3Q20 and R\$783.6 million since the beginning of the exemption, in May 2018.

However, it is worth noting that said exemption is subject to the economic and financial balance of the agreements, and that the forms of compensation are being discussed with the Granting Authorities.



## Traffic at Concessionaires – Mix Breakdown

	3	Q19	3	SQ20
Equivalent Vehicles	Light	Commercial	Light	Commercial
AutoBAn	47.4%	52.6%	38.5%	61.5%
NovaDutra	35.6%	64.4%	31.3%	68.7%
RodoNorte	20.0%	80.0%	16.9%	83.1%
ViaLagos	79.5%	20.5%	81.3%	18.7%
ViaOeste	60.1%	39.9%	54.4%	45.6%
Renovias	55.1%	44.9%	47.9%	52.1%
RodoAnel Oeste	55.2%	44.8%	50.4%	49.6%
SPVias	32.2%	67.8%	28.3%	71.7%
MSVia	19.8%	80.2%	17.0%	83.0%
ViaRio	91.9%	8.1%	92.4%	7.6%
ViaSul	53.9%	46.1%	38.1%	61.9%
CCR proforma <sup>1</sup> Consolidated	47.0%	53.0%	40.5%	59.5%

1 - Includes Renovias' and ViaRio's traffic.

## Urban Mobility (full operating data)

	١	/iaQuatro		Me	trô Bahia ²			VLT		ViaMobilida	de - Lines 5	and 17 <sup>3</sup>		Total	
Transported passengers	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Integrated Passengers	52,123,592	19,349,896	-62.9%	-	-	-	-	-	-	-	-	-	52,123,592	19,349,896	-62.9%
Exclusive Passengers	6,971,443	2,700,143	-61.3%	-	-	-	-	-	-	-	-	-	6,971,443	2,700,143	-61.3%
Total	59,095,035	22,050,039	-62.7%	27,979,046	13,238,414	-52.7%	6,002,284	2,239,366	-62.7%	43,249,210	21,372,563	-50.6%	136,325,575	58,900,382	-56.8%
Average Toll Paid <sup>1</sup>	2.39	2.55	6.7%	2.53	2.64	4.3%	2.73	2.85	4.4%	1.86	1.96	5.4%	2.28	2.54	11.4%
Average daily demand	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Weekday	774,544	287,064	-62.9%	356,839	170,926	-52.1%	84,192	31,415	-62.7%	561,938	274,654	-51.1%	1,777,513	764,059	-57.0%
Saturday	386,454	169,689	-56.1%	226,384	114,644	-49.4%	22,857	9,984	-56.3%	306,682	174,426	-43.1%	942,377	468,743	-50.3%
Sunday	227,017	82,145	-63.8%	111,051	53,921	-51.4%	12,537	5,370	-57.2%	167,263	87,007	-48.0%	517,868	228,443	-55.9%

The average tariff calculation only considers tariff revenues.
 Metrô Bahia's 3Q19 passenger and average tariffs were rectified.
 ViaMobilidade's 3Q19 average tariff was rectified.

The reduction in demand in the urban mobility business was mainly caused by the measures including social isolation and restrictions on the movement of people imposed by several state and municipal governments as of March 2020, due to the COVID-19 pandemic.



### **Barcas**

Lines		Numb	Number of Passengers						
Route	Fare	3Q19	3Q20	Chg %					
Rio - Niterói	R\$ 6.50	4,518,173	1,104,001	-75.6%					
Rio - Charitas	R\$ 18.20	442,611	-	n.m.					
Rio - Paquetá	R\$ 6.50	329,744	178,628	-45.8%					
Rio - Cocotá	R\$ 6.50	161,924	22,881	-85.9%					
Angra - Ilha Grande - Mangaratiba	R\$ 17.30	37,902	36,889	-2.7%					
Total		5,490,354	1,342,399	-75.5%					
Average Toll Paid		7.09	6.57	-7.3%					

The changes in the number of passengers transported mainly reflected the measures including social isolation and restrictions on the movement of people imposed by the government, as a result of the state of public calamity in Rio de Janeiro state, due to the COVID-19 pandemic. Additionally, the Company operated with longer intervals, and the Charitas line services remained suspended due to the lower demand caused by the pandemic.

## Airports (full operating data)

	Quito In	ternational	Airport	San José	Internation	al Airport	Curaçao I	nternationa	I Airport		BH Airport	
Total Passengers (Boarding '000)	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
International	348	39	-88.8%	607	19	-96.9%	136	30	-77.9%	59	2	-96.6%
Domestic	348	38	-89.1%	-	-	-	36	12	-66.7%	1,457	314	-78.4%
Total	696	77	-88.9%	607	19	-96.9%	173	42	-75.7%	1,516	316	-79.2%
Total <i>ATM</i> <sup>1</sup> (Takeoffs) <sup>2</sup>	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Total	7,736	2,210	-71.4%	8,998	1,278	-85.8%	4,341	2,115	-51.3%	13,391	3,226	-75.9%
Total <i>MTOW</i> ('000 per ton) <sup>3</sup>	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Total	708	297	-58.1%	517	113	-78.1%	175	82	-53.1%	796	182	-77.1%

1 - International and domestic ATMs generate revenues at Quito Airport. At San José and Curaçao airports, none of the ATMs generates revenues. 2 - Air Traffic Movement.

3 - Maximum Takeoff Weight.

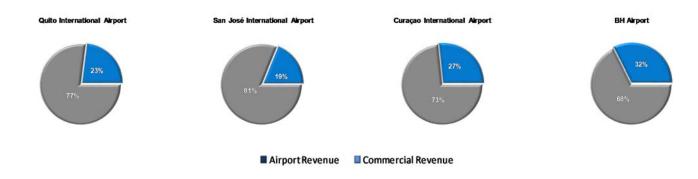
		Quit	o International Air	rport <sup>1</sup>			San Jo	sé International A	irport <sup>2</sup>
		International			Domestic			International	
Average rates in US\$	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Boarding/PAX	50.9	51.5	1.2%	13.8	14.1	2.0%	29.5	72.6	146.0%
Use of infraestructure/ton	23.0	35.8	55.6%	4.9	7.6	55.1%	4.9	7.1	44.9%
Boarding bridges/ATM <sup>3</sup>	314.9	52.2	-83.4%	520.0	87.4	-83.2%	28.4	9.5	-66.5%

			Curaçao Interr	national Airpor	t				BH Ai	irport		
		Internacional Domestic				Internacional			Domestic			
Average rates in US\$	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Boarding/PAX	41.6	45.2	8.7%	23.1	20.3	-12.1%	56.2	57.8	2.8%	31.7	32.6	2.7%
Use of infraestructure/ton	6.6	5.3	-19.5%	6.6	5.3	-19.5%	-	-	-	-	-	-
Boarding bridges/ATM <sup>s</sup>	234.4	103.2	-56.0%	489.1	249.3	-49.0%	-	-	-	-	-	-
Revenues from landing and parking fees/MTOW	-	-	-	-	-	-	37.7	190.5	404.6%	11.6	27.2	132.2%

The tariff for the use of international infrastructure is the same as the tariff for cargo and others at Quito International Airport.
 Tariffs for San José International Airport do not exclude the 35.2% government interest. Revenues shown in the chart of revenues of jointly owned subsidiaries are net of this interest. This airport does not include revenues from domestic passenger boarding fees.
 Air Traffic Movement.



### 3Q20 Revenue Mix



The decrease in passengers and traffic was chiefly due to the effects of the global social isolation measures taken as a result of COVID-19 since the beginning of the pandemic and intensified as of March 2020, causing the suspension of several flights, restrictions on the movement of people and even the closure of borders.

#### Total Costs

Total costs moved down by 1.5% in 3Q20 from 3Q19, to R\$1,750.5 million. In the same comparison, same-basis cash costs fell by 0.9% (lower than the broad consumer price index – IPC-A of 3.14% in the period), to R\$850.3 million. Considering only same-basis assets in Brazil, cash costs increased by 5.8% in the period.

Costs (R\$ MM)				S	ame basis	
	3Q19	3Q20	Chg %	3Q19	3Q20	Chg %
Total Costs <sup>1</sup>	(1,777.9)	(1,750.5)	-1.5%	(1,683.8)	(1,639.9)	-2.6%
Depreciation and Amortization	(497.9)	(606.8)	21.9%	(497.6)	(599.7)	20.5%
Anticipated Expenses	(69.7)	(69.7)	0.0%	(69.7)	(69.7)	0.0%
Construction Costs	(288.9)	(151.9)	-47.4%	(219.6)	(96.3)	-56.1%
Maintenance Provision	(39.3)	(24.0)	-38.9%	(39.3)	(24.0)	-38.9%
Third-Party Services	(325.0)	(345.9)	6.4%	(315.2)	(332.1)	5.4%
Concession Fee Costs	(27.8)	(20.5)	-26.3%	(27.8)	(20.5)	-26.3%
Personnel Costs	(374.3)	(399.6)	6.8%	(366.1)	(380.6)	4.0%
Other Costs	(155.0)	(132.1)	-14.8%	(148.5)	(117.1)	-21.1%
Cash costs	(882.1)	(898.1)	1.8%	(857.6)	(850.3)	<b>-0.9</b> %
Cash costs (National Assets)	(732.9)	(797.5)	8.8%	(708.3)	(749.7)	5.8%



Costs (R\$ MM)				S	ame basis	
	9M19	9M20	Chg %	9M19	9M20	Chg %
Total Costs <sup>1</sup>	(5,062.0)	(5,369.5)	6.1%	(4,905.8)	(4,981.6)	1.5%
Depreciation and Amortization	(1,419.6)	(1,727.2)	21.7%	(1,419.3)	(1,713.7)	20.7%
Anticipated Expenses	(209.0)	(209.0)	0.0%	(209.0)	(209.0)	0.0%
Construction Costs	(756.5)	(629.0)	-16.9%	(652.0)	(414.1)	-36.5%
Maintenance Provision	(111.2)	(69.3)	-37.7%	(111.2)	(69.4)	-37.6%
Third-Party Services	(903.0)	(999.8)	10.7%	(885.4)	(955.2)	7.9%
Concession Fee Costs	(79.4)	(61.8)	-22.2%	(79.4)	(61.8)	-22.2%
Personnel Costs	(1,055.0)	(1,144.0)	8.4%	(1,036.6)	(1,082.7)	4.4%
Other Costs	(528.3)	(529.4)	0.2%	(512.9)	(475.9)	-7.2%
Cash costs	(2,565.7)	(2,735.0)	6.6%	(2,514.3)	(2,575.5)	2.4%
Cash costs (National Assets )	(2,146.8)	(2,322.1)	8.2%	(2,095.4)	(2,162.6)	3.2%

1 - Total Costs: Cost of services + administrative expenses + other operating expenses and revenues.

The main reasons for the year-on-year variations in 3Q20 are detailed below:

**Depreciation and Amortization** Increase of 21.9% (R\$108.9 million). ViaSul and VLT accounted for an expense of R\$7.2 million in 3Q20. On the same basis, the 20.5% increase was mainly due to higher investment amortization, as the concession contracts of RodoNorte and NovaDutra are nearing the end of their term. In addition, we had the impact of the exchange rate variation in the period, which primarily affected the San José and Curaçao international airports.

**Prepaid Expenses** remained stable in the quarter-on-quarter comparison, reflecting the booking of fixed concession fees paid in advance at ViaLagos, AutoBAn, RodoAnel Oeste and ViaOeste, which were appropriated to profit or loss during the remaining term of the concessions.

**Construction Costs** Fell by 47.4% (R\$137.0 million). ViaSul, ViaCosteira and VLT recorded an expense of R\$55.7 million in 3Q20, and ViaSul recorded an expense of R\$69.3 million in 3Q19. On the same basis, the 56.1% decline was mainly driven by adjustments to RodoNorte's construction schedule and prioritization of investments in ViaQuatro and BH Airport, as a reflection of the measures taken by the Company due to the COVID-19 pandemic. (Please refer to the CAPEX section for information on 3Q20 investments)

**Provision for Maintenance** was recorded based on the frequency of maintenance works, cost estimates and the corresponding calculation of present value. In 3Q20, the 38.9% decrease (R\$15.3 million) was mainly due to the detailed review of NovaDutra's investment program, as the concession contract is nearing the end of its term, and the lower provision for maintenance expenses at SPVias, especially after the conclusion of works in the second half of 2019.

**Third-Party Services** Increased by 6.4% (R\$20.9 million). ViaSul, ViaCosteira and VLT recorded an expense of R\$13.8 million in 3Q20, and ViaSul recorded an expense of R\$9.9 million in 3Q19. On the same basis, third-party services grew by 5.4%, mainly due to (i) the increase in the contract for the provision of operation, maintenance and conservation services at NovaDutra, resulting from the end of the concession term, and (ii) the non-recurring effect at ViaMobilidade related to accumulated costs of the clearing house, which were partially offset by the reductions at CCR and BH Airport. Considering only same-basis assets in Brazil, third-party services increased by 7.2%.



**Concession Fees** Fell by 26.3% (R\$7.3 million). The decrease reflects the decline in variable concession fees, as a result of the reduction in the number of passengers at Curaçao and BH Airport.

**Personnel Costs** Increased by 6.8% (R\$25.3 million). ViaSul, ViaCosteira and VLT recorded an expense of R\$18.9 million in 3Q20, and ViaSul recorded an expense of R\$8.2 million in 3Q19. On the same basis, personnel costs grew by 4.0%, mainly due to increases at CCR and CPC, as a result of (i) the change in the way the Company provisions variable compensation and (ii) the non-recurring effect of indemnity payments. In addition, we had the impact of the exchange rate variation in the period, which mainly affected TAS. Considering only same-basis assets in Brazil, personnel costs edged up by 0.6%.

**Other costs:** (materials, insurance, rent, marketing, trips, electronic means of payment, fuel and other general expenses): Fell by 14.8% (R\$22.9 million). ViaSul, ViaCosteira and VLT recorded an expense of R\$15.0 million in 3Q20, and ViaSul recorded an expense of R\$6.5 million in 3Q19. On the same comparison basis, this figure fell 21.1%. In 3Q19, there were non-recurring effects related to (i) interest increase in VLT, generating negative goodwill of +R\$13.3 million, and (ii) the sale of interest in the amount of +R\$34.4 million in Quito International Airport, as announced in the 3Q19 earnings release. In 3Q20, we also recorded a non-recurring effect at TAS, which received the "Cares Act" benefit from the American government, in the amount of R\$54.4 million. Considering only same-basis assets in Brazil and excluding the above-mentioned non-recurring effects, other costs dropped by 15.4%.

EBITDA Reconciliation (R\$ MM)	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Net Income	340.2	118.3	-65.2%	1,045.7	265.9	-74.6%
(+) Income Tax and Social Contribution	280.7	194.5	-30.7%	663.0	497.4	-25.0%
(+) Net Financial Results	283.6	322.2	13.6%	911.2	935.2	2.6%
(+) Depreciation and Amortization	497.9	606.8	21.9%	1,419.6	1,727.3	21.7%
EBITDA (a)	1,402.5	1,241.8	-11.5%	4,039.4	3,425.7	-15.2%
EBITDA Mg. (a)	52.0%	52.1%	0.1 p.p.	53.1%	48.8%	-4.3 p.p.
(+) Anticipated expenses (b)	69.7	69.7	0.0%	209.0	209.0	0.0%
(+) Maintenance provision (c)	39.3	24.0	-38.9%	111.2	69.4	-37.6%
(-) Equity Income	10.0	22.7	127.0%	(64.8)	39.0	n.m.
(+) Part. of Non-controlling Shareholders	6.2	(26.8)	n.m.	(5.2)	(91.3)	-1,655.8%
Adjusted EBITDA	1,527.6	1,331.3	-12.9%	4,289.6	3,651.8	-14.9%
Adjusted EBITDA Mg. (d)	63.4%	59.7%	-3.7 p.p.	62.6%	57.2%	-5.4 p.p.

## EBITDA

(a) Calculation in accordance with CVM Instruction 527/2012, which consists of net income adjusted for the net financial result, income tax and social contribution expenses, and depreciation and amortization costs and expenses.
 (b) Refers to the recognition of prepayments related to the concession, which are adjusted, given that they constitute a non-cash item in the interim financial information.

(c) The provision for maintenance is adjusted, as it refers to estimated future expenditures from periodic maintenance in CCR's investees and constitutes a non-cash item in the interim financial

(d) The adjusted EBITDA margin was calculated excluding construction revenues, in accordance with IFRS requirements, with a counter-entry impacting total costs.



#### **Net Financial Result**

Net Financial Result (R\$ MM)	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Net Financial Result	(283.6)	(322.2)	13.6%	(911.2)	(935.2)	2.6%
- Income from Hedge Operation	11.8	(17.1)	n.m.	56.4	53.7	-4.8%
- Fair Value of Hedge Operation	3.3	26.7	709.1%	20.3	(26.7)	n.m.
- Monetary Variation on Loans, Financing and Debentures	(11.7)	(26.3)	124.8%	(121.4)	(43.7)	-64.0%
- Exchange Rate Variation on Loans, Financing, Debentures, Derivatives and Suppliers	(8.9)	(1.5)	-83.1%	(36.1)	(14.8)	-59.0%
<ul> <li>Monetary Variation on Liabilities related to the Granting Power</li> </ul>	(8.8)	(18.9)	114.8%	(63.6)	(42.9)	-32.5%
- Present Value Adjustment of Maintenance Provision and Liabilities related to the Granting Power	(18.1)	(15.6)	-13.8%	(57.2)	(46.7)	-18.4%
- Interest on Loans, Financing and Debentures	(317.1)	(291.7)	-8.0%	(940.6)	(903.3)	-4.0%
- Capitalization on Loans	42.2	25.5	-39.6%	136.1	69.9	-48.6%
- Investment Income and Other Income	62.4	49.9	-20.0%	195.4	163.8	-16.2%
- Others <sup>1</sup>	(38.7)	(53.1)	37.2%	(100.5)	(144.5)	43.8%

1 - Other: Commissions, fees, taxes, fines and interest on taxes

Key indicators	3Q19	3Q20	9M19	9M20
Average annual CDI	6.01%	2.00%	6.27%	3.07%
IGP-M	-0.28%	9.59%	4.09%	14.40%
IPCA	0.26%	1.24%	2.49%	1.34%
Average annual TJLP	5.95%	4.55%	6.41%	4.87%
Average Exchange (R\$ - US\$)	3.96	5.38	3.89	5.07

**ViaMobilidade** - Lines 5 and 17 has swap transactions fully changing the fixed rate debt flow from 9.76% p.a. to the CDI rate +1.44% p.a.

**SPVias** has swap agreements, fully changing the debt flow from 115% of the CDI rate to the CDI rate +0.405%.

The main reasons for the variations reported in 3Q20 are detailed below.

The changes in the "Income from hedge operations" and "Fair value of hedge operations" lines reflect the fair value of financing obtained by ViaMobilidade in April 2020, as well as the calculated fair value of the related swap.

The "Monetary variation on loans, financing and debentures" line grew by 124.8%, mainly due to the increase in the IPC-A (0.98 p.p.) in the period.

The reduction in expenses related to the exchange rate variation on gross debt, derivatives and suppliers was chiefly due to the settlement of ViaQuatro's Libor options in 2019.

The "Monetary variation on obligations with the granting authority" line includes the monetary variation (IPC-A) on BH Airport concession fees. The 114.8% increase was due to the higher IPC-A, of 0.86% between June 2020 and August 2020, compared to the 0.39% recorded between June 2019 and August 2019, which are the periods considered to restate the concession balance in 3Q20 and 3Q19, respectively.

Adjustments to present value of the provision for maintenance and obligations with the Granting Authorities moved down by 13.8%, chiefly due to reductions in the balance sheet and the fact that NovaDutra's concession agreement is nearing the end.



The "Interest on loans, financing and debentures" line fell by 8.0%, mainly due to the decrease in the CDI rate (-4.01 p.p.) in the period.

The "Loan costs capitalization" line decreased by 39.6%, chiefly due to lower construction volume at MSVia.

The "Interest on financial investments and other revenues" line fell by 20.0% year on year in 3Q20, mainly due to the impact of the lower Selic rate (-4.01 p.p.) in the period, despite the higher cash and financial investments balance.

The 37.2% increase in the "Other financial revenues and expenses" line was primarily due to the write-off of transaction costs related to proceeds from ViaMobilidade's debentures (R\$20.9 million), as a result of the measurement of debt at fair value, and the consolidation of VLT Carioca (R\$10.1 million).

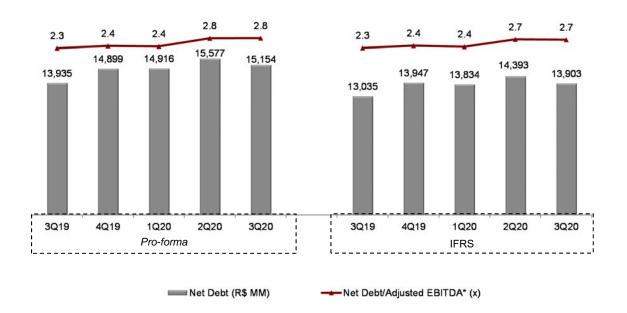
#### Net Income

Consolidated net income totaled R\$118.3 million in 3Q20. On the same comparison basis<sup>1</sup>, it reached R\$93.3 million, down 71.9% when compared to the same period of the previous year.

<sup>1</sup> The same-basis effects are described in the same-basis comparison section.

#### Indebtedness

Consolidated net debt (IFRS) came to R\$13.9 billion in September 2020, while the net debt/LTM adjusted EBITDA<sup>1</sup> ratio came to 2.7x, as shown below.



<sup>1</sup> Calculated excluding non-cash expenses: depreciation and amortization, provision for maintenance and the recognition of prepaid concession expenses.
<sup>2</sup> Adjusted EBITDA has been used in the calculation of the net debt-to-adjusted EBITDA ratio since 1Q20, whereas operating adjusted EBITDA was used for the other periods (as announced in previous releases).





### In 3Q20, funding and rollover were as follows:

Company	Issuance	Amount (R\$ MM)	Debt	Cost	Maturity
AutoBAn	jul/20	390.0	Debentures	CDI + 2.62%	jul/23
ViaLagos	jul/20	214.0	Debentures	CDI + 2.80%	jul/23
Total		604.0			

## **Evolution of Indebtedness**

(R\$ MM)	Sep/19	Jun/20	Sep/20
Gross Debt <sup>1</sup>	16,955.1	20,781.8	20,905.0
% Real-Denominated	92%	94%	95%
% Foreign Currency-Denominated	8%	6%	5%
Short Term	3,056.8	4,826.1	4,902.0
% Real-Denominated	93%	92%	96%
% Foreign Currency-Denominated	7%	8%	4%
Long Term	13,898.3	15,955.7	16,003.0
% Real-Denominated	92%	94%	94%
% Foreign Currency-Denominated	8%	6%	6%
Cash, Equivalents and Financial Investments <sup>2</sup>	3,702.1	6,298.0	6,946.5
% Real-Denominated	93%	89%	93%
% Foreign Currency-Denominated	7%	11%	7%
Receivable/Payable Swap Settlements <sup>3</sup>	217.8	90.5	55.1
Net Debt	13,035.2	14,393.3	13,903.4

Gross debt excludes transaction costs incurred during the structuring of the respective financial instruments and is measured at fair value, when applicable.
 Only current asset values are considered (cash and cash equivalents and short-term investments)
 On September 30, 2020, the adjustment of swaps receivable was mainly due to the period's exchange variation, as well as the variation in the CDI rate.



## Debt Breakdown<sup>1</sup>

Debt Breakdown (R\$ MM) - Not Hedged	Index	Average Cost p.a. Se	p/20	%
BNDES	TJLP	TJLP+ 0.0% - 4.0% p.a.	5,726.1	27.2%
Local Bond, Credit Deposit and others	CDI	106.2% - 120.0% of CDI, CDI + 0.6% - 4.5% p.a.	11,228.0	53.4%
Local Bond	IPCA	IPCA + 4.5% - 7.07% p.a.	2,171.4	10.3%
Dolar	USD	LIBOR 6M + 2.3% - 3.2% p.a. / 4.2% p.a 7.3% p.a.	1,123.4	5.3%
Other	Pre fixed	9.76% p.a.	769.7	3.7%
Total			21,018.6	100.0%
Dalet Dua alatanan				
Debt Breakdown (R\$ MM) - Hedged	Index	Average Cost p.a. Se	p/20	%
BNDES	TJLP	TJLP - 0,0% 4.0% p.a.	5,726.1	27.2%
Local Bond, Credit Deposit and others	CDI	106.2% - 120.0% of CDI, CDI + 0.405% - 4.5% p.a.	11,960.6	56.9%
	IPCA	IPCA + 4.5% - 7.3% p.a.	2,171.4	10.3%
Local Bond	IPCA	IF OA + 4.570 - 7.570 p.a.		
Local Bond Dolar	USD	LIBOR 6M + 2.3% - 3.2% p.a. / 4.2% p.a 7.3% p.a.	1,123.4	5.3%
		•		5.3% 0.2%

1 - Amounts do not exclude transaction costs and are not measured at fair value.

## Debt Amortization Schedule<sup>1</sup> (IFRS)

Debt Amortization Schedule						
Years	R\$ MM	% Total				
2020	2,412.9	11%				
2021	3,556.2	17%				
2022	3,064.7	15%				
2023	2,842.5	14%				
From 2024	9,142.2	43%				
Total	21,018.6	100%				

<sup>1</sup> Amounts do not exclude transaction costs and are not measured at fair value.

As additional information, on September 30, 2020, the net exposure in U.S. dollar of companies with revenue in BRL was U\$\$30.9 million, referring to ViaQuatro and Metrô Bahia. In the same period, pro-forma gross debt came to R\$22.4 billion.



#### **CAPEX and Maintenance**

	Intangible and Fixed Assets					Performed Maintenance				Total		
R\$ MM (%100)	Improve	ments	Equipments and Others		Total		Maintenance Cost		Financial Asset <sup>1</sup>		Total	
	3Q20	9M20	3Q20	9M20	3Q20	9M20	3Q20	9M20	3Q20	9M20	3Q20	9M20
NovaDutra	0.0	3.1	7.2	12.0	7.2	15.1	18.8	53.6	0.0	0.0	26.0	68.7
ViaLagos	0.3	1.1	0.1	0.5	0.4	1.6	0.0	0.7	0.0	0.0	0.4	2.3
RodoNorte	25.1	157.0	1.4	2.4	26.5	159.4	2.1	18.7	0.0	0.0	28.6	178.1
AutoBAn	2.2	6.8	0.6	4.5	2.8	11.3	0.0	0.0	0.0	0.0	2.8	11.3
ViaOeste	4.5	10.3	0.1	1.9	4.6	12.2	0.0	0.0	0.0	0.0	4.6	12.2
ViaQuatro	7.4	43.1	1.5	6.5	8.9	49.6	0.0	0.0	0.0	0.0	8.9	49.6
RodoAnel Oeste	1.4	5.9	0.6	2.7	2.0	8.6	0.0	0.0	0.0	0.0	2.0	8.6
Samm	0.3	14.6	3.1	11.3	3.4	25.9	0.0	0.0	0.0	0.0	3.4	25.9
SPVias	0.9	30.4	0.4	3.9	1.3	34.3	0.0	6.5	0.0	0.0	1.3	40.8
San José - Aeris	10.0	40.8	0.5	5.4	10.5	46.2	0.0	0.0	0.0	0.0	10.5	46.2
CAP	1.8	7.6	0.0	0.0	1.8	7.6	0.0	0.0	0.0	0.0	1.8	7.6
Barcas	0.1	0.1	0.1	0.3	0.2	0.4	0.0	0.0	0.0	0.0	0.2	0.4
VLT	(0.4)	59.7	0.0	0.3	(0.4)	60.0	0.0	0.0	0.0	0.0	(0.4)	60.0
Metrô Bahia	18.3	46.7	0.2	0.5	18.5	47.2	0.0	0.0	8.5	70.4	27.0	117.6
BH Airport	3.0	15.9	0.2	0.9	3.2	16.8	0.0	0.0	0.2	5.4	3.4	22.2
MSVia	9.6	24.8	0.2	1.3	9.8	26.1	0.0	0.0	0.0	0.0	9.8	26.1
TAS	2.0	3.0	0.1	2.6	2.1	5.6	0.0	0.0	0.0	0.0	2.1	5.6
Viamobilidade - Lines 5 and 17	12.0	34.4	0.2	2.0	12.2	36.4	0.0	0.0	0.0	0.0	12.2	36.4
Quicko	2.3	3.5	0.0	0.2	2.3	3.7	0.0	0.0	0.0	0.0	2.3	3.7
ViaSul	45.3	187.9	5.3	28.1	50.6	216.0	0.0	0.0	0.0	0.0	50.6	216.0
CCR ViaCosteira	12.8	17.0	1.2	2.0	14.0	19.0	0.0	0.0	0.0	0.0	14.0	19.0
Others <sup>2</sup>	2.0	20.3	5.5	18.7	7.5	39.0	(0.1)	(0.1)	0.0	0.0	7.4	38.9
Consolidated	160.9	734.0	28.5	108.0	189.4	842.0	20.8	79.4	8.7	75.8	218.9	997.2

1 - The investments made by the Company, which will be reimbursed by the Granting Authorities as monetary consideration or contribution, are recorded under financial assets. 2 - Includes CCR, CPC, SPCP, Line 15 and eliminations.

In 3Q20, investments (including financial assets) and maintenance expenditures totaled R\$218.9 million.

The concessionaires which most invested in the quarter were ViaSul, RodoNorte, Metrô Bahia and NovaDutra.

In ViaSul, most disbursements went to pavement recovery, equipment acquisition and signage services. RodoNorte's investments were mainly allocated to duplications in several stretches of BR-376 in the cities of (i) Apucarana, (ii) Marilândia do Sul and (iii) Mauá da Serra. In Metrô Bahia, most disbursements went to the acquisition of systems, control equipment and road and air signage services. NovaDutra mainly invested in (i) equipment revitalization and (ii) restoration and maintenance works related to pavement, drainage and special works of art.

In 3Q20, Metrô Bahia received R\$57.9 million related to considerations from the Granting Authority.

In the same period, VLT received R\$12.5 million related to investments and considerations (R\$3.5 million and R\$9 million, respectively) from the Granting Authority.



	Jointly owned Intangible and Fixed Assets							ed performed enance		a Financial	Тс	otal
24 1111	Improvements		Equipments and Others		Total		Maintena	Maintenance Cost		Asset <sup>1</sup>		
R\$ MM	3Q20	9M20	3Q20	9M20	3Q20	9M20	3Q20	9M20	3Q20	9M20	3Q20	9M20
Renovias (40%)	0.2	0.6	0.1	0.8	0.3	1.4	0.0	0.0	0.0	0.0	0.3	1.4
ViaRio (66,66%)	0.7	1.9	0.7	1.0	1.4	2.9	0.0	0.0	0.0	0.0	1.4	2.9
Quito - Quiport (46,5%)	6.7	39.2	1.0	4.8	7.7	44.0	0.0	0.0	0.0	0.0	7.7	44.0
Consolidated	7.6	41.7	1.8	6.6	9.4	48.3	0.0	0.0	0.0	0.0	9.4	48.3

As additional information, investments in jointly owned subsidiaries were as follows:

Investments and maintenance expenditures at jointly owned subsidiaries totaled R\$9.4 million in 3Q20.

1 - The investments made by the Company, which will be reimbursed by the Granting Authorities as monetary consideration or contribution, are recorded under financial assets.

#### COVID-19

Since March 2020, when COVID-19 contamination became more intense, CCR has mobilized its resources to quickly understand the new context and take measures to maintain service continuity, protect society and its employees, and ensure the Company's financial solidity. In view of the current scenario, we would like to mention that:

- Although traffic volume in terms of equivalent vehicles recovered in 3Q20 and, in the week of October 23-29, excluding ViaSul, presented the first positive variation since the beginning of the pandemic, its effects could still impact revenues in the coming months;
- Despite measures that imposed social isolation and restrictions on the movement of people, the mobility businesses have also recovered since the beginning of the pandemic; however, new recovery levels depend on an increase in the circulation of people;
- iii) At airports, the reduction in the number of boarded passengers has been more significant and is expected to take longer to resume normal levels of operation, due to the social isolation measures still in place and uncertainty regarding their relaxation. On the other hand, our operations have resumed international flights, which accelerates recovery;
- iv) We continued to prioritize investments designed to maintain the Group's cash position, while preserving the safety of operations and complying with the strategic schedules previously established;
- v) The Company's cash position grew by almost R\$ 648.5 million (+10.3%) in 3Q20 when compared to 2Q20, to R\$ 6.9 billion, as a result of the strategy adopted to provide and preserve resources that will help the Group face this period of uncertainties caused by COVID-19.

Since the beginning of the pandemic, **Grupo CCR has allocated more than R\$9 million** to actions and programs that benefit communities at risk, contribute to the health of the population and provide support to truck drivers.

In 3Q20, Grupo CCR continued with its initiatives and worked tirelessly to provide:

- i) 17,000 face-to-face medical services (Road to Health Program stations);
- ii) The distribution of more than 90,000 food and hygiene kits;
- iii) The disinfection of 12,000 truck cabins;



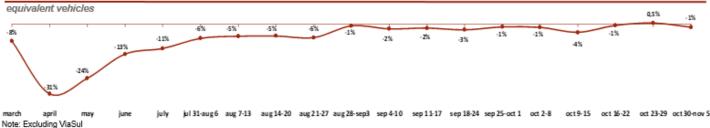
Some of these initiatives allowed CCR to promote the generation of income between groups affected by the pandemic.

In addition, CCR, in line with its commitment to transparency, announced via a material fact disclosed on March 21, 2020 that it would publish a weekly newsletter on its investor relations website featuring information on traffic in equivalent vehicles in its highway concessions; passengers transported in the Urban Mobility segment; and passengers boarded in the Airport segment.

This initiative aims to provide investors and the market in general with information on the short-term impacts related to coronavirus on the Company's operations, as shown in the graphs below, which present the weekly variations in 2020 compared to the same period in 2019.



# HIGHWAYS - (2020 vs 2019)



# MOBILITY AND AIRPORTS - (2020 vs 2019)

passengers transported/boarded 49% 40% -51% -55% -54% -54% -52% -55% -58% 345 -58% -58% - 59% -58% -60% 66% -769 675 71% -69% 68% 75% 77% 78% 79% 78% -83% 82% 85% -87% -89% 42% 96%

march april may june july jul 31-aug 6 aug 7-13 aug 14-20 aug 21-27 aug 28-sep3 sep 4-10 sep 11-17 sep 18-24 sep 25-oct1 oct 2-8 oct 9-15 oct 16-22 oct 23-29 oct 30-nov 5 Note: About urban mobility in terms of passengers transported and airports in number of passengers boarded.





#### **Conference Calls/Webcast**

Access to the conference calls/webcasts:

#### Portuguese conference call with simultaneous translation into English:

Thursday, November 12, 2020 11:00 a.m. São Paulo / 9:00 a.m. New York

Participants calling from Brazil: (11) 3181-8565 or (11) 4210-1803 Participants calling from the U.S.: (+1) 412 717-9627 or (+1) 844 204-8942 Access Code: CCR Replay: (11) 3193-1012 or (11) 2820-4012 Code: 8366456# or 5097751#

The instructions to participate in these events are available on CCR's website: www.ccr.com.br/ri.

## About Grupo CCR, CPC and CCR:

**About Grupo CCR:** Founded in 1999, Grupo CCR is one of Latin America's largest infrastructure concession groups. Grupo CCR began its operations in the highway concession segment and later diversified its business portfolio. In 2018, it transformed its four core businesses into divisions composed of business units with similar purposes. These companies are: CCR Lam Vias, CCR Infra SP, CCR Aeroportos and CCR Mobilidade. The divisions are responsible for managing Grupo CCR's current businesses and developing and researching new business opportunities in the primary and secondary markets, both in Brazil and abroad. Thanks to its pioneering spirit, Grupo CCR is currently one of Latin America's five largest companies in the infrastructure concession segment and was also the first to join the Novo Mercado listing segment of B3 (former BM&FBovespa). Currently with 15,000 employees, the Company is recognized in the domestic and international markets for its successful history and the constant adoption of the highest standard of corporate governance as the basis for its operation and which are listed in the Company's Integrity and Compliance Program.

**About CPC:** Companhia de Participações em Concessões (CPC) is a Grupo CCR company whose purpose is to evaluate new business opportunities in the primary market, through bids, and the secondary market, through the direct management of new businesses. CPC has retained a 40% interest in Renovias, a highway concessionaire in São Paulo state, since 2008. In October 2010, it acquired 100% of CCR SPVias, a São Paulo state highway concessionaire, and 80% of CCR Barcas, the world's fourth largest waterway transport operator, in 2012. CPC also holds 46.5% of Quiport, which operates Quito International Airport, in Ecuador, 97.15% of Aeris Holding Costa Rica S.A., which operates Juan Santamaría Airport, in Costa Rica, and 79.8% of Curaçao Airport Partners NV, the Curaçao airport concessionaire.

**About CCR:** CCR is the holding company of Grupo CCR and was one of the first companies to join the Novo Mercado listing segment of B3 (formerly BM&FBovespa), the highest level of corporate governance in the Brazilian stock market. Its capital stock consists entirely of common shares with voting rights, and it has a free float of 55.23%. CCR is included in the IBOVESPA Index, as well as in the ISE (Corporate Sustainability Index), ICO2 (Carbon Efficient Index), IGC (Special Corporate Governance Stock Index), IBrX-50 (Brazil Index 50), IBrX-100 (Brazil Index 100) and the MSCI Latin America index. With over 20 years of experience, it has been recognized for its successful track record both in Brazil and abroad.



CONSOLIDATED INCOME STATEMENT Brazilian Corporate Law (R\$ '000)	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Gross Revenues	2,616,854	2,415,021	-7.7%	7,434,196	6,914,660	-7.0%
- Toll Revenues	1,837,880	1,798,699	-2.1%	5,192,345	4,969,688	-4.3%
- Other Revenues Gross Revenues Deductions	778,974	616,316	-20.9%	2,241,851	1,944,966	-13.2%
Net Revenues	(207,276) 2,409,578	(186,102) 2,228,919	-10.2% - <b>7.5%</b>	(584,799) <b>6,849,397</b>	(530,845) 6,383,815	-9.2% - <b>6.8%</b>
(+) Construction Revenues	2,403,376	152,399	-47.3%	762,453	631,900	-17.1%
Cost of Services	(1,579,961)	(1,573,737)	-0.4%	(4,420,331)	(4,732,836)	7.1%
- Depreciation and Amortization	(480,631)	(587,899)	22.3%	(1,369,331)	(1,671,841)	22.1%
- Third-party Services	(249,878)	(293,054)	17.3%	(712,033)	(830,279)	16.6%
- Concession Costs	(27,836)	(20,533)	-26.2%	(79,433)	(61,767)	-22.2%
- Personnel Costs	(270,955)	(281,581)	3.9%	(764,524)	(825,390)	8.0%
- Construction Costs	(288,930)	(151,921)	-47.4%	(756,479)	(628,970)	-16.9%
- Maintenance Provision	(39,294)	(23,952)	-39.0%	(111,209)	(69,361)	-37.6%
- Other	(152,778)	(145,126)	-5.0%	(418,351)	(436,220)	4.3%
- Appropriation of Anticipated Expenses from the Concession Gross Profit	(69,659)	(69,671)	0.0%	(208,971)	(209,008)	0.0%
Gross Profit Gross Margin	1,118,803 46.4%	807,581 36.2%	-27.8%	3,191,519 <i>46.6%</i>	2,282,879 35.8%	<b>-28.5%</b> -10.8 p.p.
Administrative Expenses	(198,030)	(176,736)	-10.2 p.p. <b>-10.8%</b>	(641,676)	(636,756)	-10.8 p.p. - <b>0.8%</b>
- Depreciation and Amortization	(17,291)	(18,933)	9.5%	(50,244)	(55,438)	10.3%
- Third-party Services	(75,117)	(52,822)	-29.7%	(190,950)	(169,575)	-11.2%
- Personnel	(103,360)	(117,987)	14.2%	(290,519)	(318,568)	9.7%
- Other	(2,262)	13,006	-675.0%	(109,963)	(93,175)	-15.3%
Adjusted EBIT	920,773	630,845	-31.5%	2,549,843	1,646,123	-35.4%
Adjusted EBIT Margin (a)	38.2%	28.3%	-9.9 p.p.	37.2%	25.8%	-11.4 p.p.
+ Equity Income Result	(10,015)	(22,658)	126.2%	64,785	(38,993)	n.m.
+ Part. of Non-controlling Shareholders	(6,168)	26,752	n.m.	5,230	91,322	1646.1%
EBIT (b)	904,590	634,939	-29.8%	2,619,858	1,698,452	-35.2%
EBIT Margin	33.5%	28.5%	-5.0 p.p.	34.4%	26.6%	-7.8 p.p.
+ Depreciation and Amortization	497,922	606,832	21.9%	1,419,575	1,727,279	21.7%
EBITDA (b) EBITDA Margin	1,402,512 52.0%	<b>1,241,771</b> 52.1%	-11.5% 0.2 p.p.	<b>4,039,433</b> 53.1%	<b>3,425,731</b> <i>48.8%</i>	<b>-15.2%</b> -4.2 p.p.
+ Maintenance Provision (c)	39,294	23,952	-39.0%	111,209	69,361	-37.6%
+ Appropriation of Anticipated Expenses (d)	69,659	69,671	0.0%	208,971	209,008	0.0%
- Equity Income Result	10,015	22,658	126.2%	(64,785)	38,993	n.m.
- Part. of Non-controlling Shareholders	6,168	(26,752)	n.m.	(5,230)	(91,322)	-1646.1%
Adjusted EBITDA	1,527,648	1,331,300	-12.9%	4,289,598	3,651,771	-14.9%
Adjusted EBITDA Margin (e)	63.4%	59.7%	-3.7 p.p.	62.6%	57.2%	-5.4 p.p.
Net Financial Result	(283,607)	(322,179)	13.6%	(911,192)	(935,247)	2.6%
Financial Expenses:	(423,465)	(417,472)	-1.4%	(1,383,038)	(1,292,014)	-6.6%
<ul> <li>Interest on Loans, Financing and Debentures and Loans Cost Capitalization</li> <li>Monetary variation on loans, financing and debentures</li> </ul>	(274,914)	(266,195)	-3.2%	(804,557)	(833,454)	3.6%
- Monetary variation on Liabilities related to the Granting Power	(13,205) (8,779)	(26,327) (18,885)	99.4% 115.1%	(127,156) (63,594)	(74,686) (42,850)	-41.3% -32.6%
- Exchange Rate Variation	(6,058)	(10,000)	n.m.	(41,658)	(12,000)	n.m.
- Losses from Hedge Operations	(58,730)	(30,256)	-48.5%	(158,889)	(62,691)	-60.5%
- Present Value Adjustment of Maintenance Provision	(18,101)	(15,644)	-13.6%	(57,226)	(46,693)	-18.4%
- Fair Value of Hedge Operations	(1,409)	(3,451)	144.9%	(22,113)	(69, 195)	212.9%
- Other Financial Expenses	(25,707)	(47,593)	85.1%	(69,338)	(125,163)	80.5%
- Exchange Rate Variation on foreing suppliers	(3,554)	(3,599)	1.3%	(7,359)	(17,940)	143.8%
- Loan and monetary variation on self-composing term, leniency	(10,014)	(2,679)	-73.2%	(23,728)	(11,274)	-52.5%
- Present Value Adjustment and Exchange Rate Variation - Lease	(2,994)	(2,843)	-5.0%	(7,420)	(8,068)	8.7%
Financial Income:	139,858	95,293	-31.9%	471,846	356,767	-24.4%
- Gains from Hedge Operations	70,548	13,200	-81.3%	215,307	116,393	-45.9%
- Exchange Rate Variation	-	-	n.m.	7,704	-	n.m.
- Monetary Variation	1,511	-	n.m.	5,788	30,969	435.1%
- Fair Value of Hedge Operations	4,676	30,123	544.2%	42,381	42,452	0.2%
- Interest and Other Financial Income	62,388	49,905	-20.0%	195,432	163,826	-16.2%
- Exchange Rate Variation on foreing suppliers	735	2,065	181.0%	5,234	3,127	-40.3%
Equity Income Result	(10,015)	(22,658)	126.2%	64,785	(38,993)	n.m.
Profit (Loss) Before Income and Social Contribution Taxes	627,151	286,008	-54.4%	1,703,436	671,883	-60.6%
Income and Social Contribution Taxes - Current						
Income and Social Contribution Taxes - Deferred	(274,677)	(209,865)	-23.6%	(696,096)	(561,420)	-19.3% 93.5%
	(6,060)	15,400	n.m.	33,112	64,065	
Profit before Minority Interest	346,414	91,543	-73.6%	1,040,452	174,528	-83.2%
Part. of Non-controlling Shareholders	(6,168)	26,752	n.m.	5,230	91,322	1646.1%
Net Profit for the Period	340,246	118,295	-65.2%	1,045,682	265,850	-74.6%
Basic profit Per Share (In Reais - R\$)	0.16844	0.05856		0.51766	0.13161	
Number of shares at the end of fiscal year (in units)	2,020,000,000	2,020,000,000	:	2,020,000,000	2,020,000,000	

(a) Adjusted EBIT Margin was calculated by dividing EBIT by Net Revenues, excluding construction revenue, as this is an IFRS requirement, whose corresponding amount affects total cost.

(b) Calculated in accordance with CVM instruction number 527/12.

(c) The Maintenance Provision refers to an estimate of future expenditures for regular maintenance in CCR subsidiaries and is adjusted as it relates to a non-cash-relevant item of the financial statements.

(d) Refers to the result appropriation of prepayments related to the concession and is adjusted relates to a non-cash relevant item of the financial statements.

(e) The adjusted EBITDA margin were calculated excluding construction revenue, in accordance with IFRS requirements, with a counter-entry impacting total costs.



CONSOLIDATED BALANCE SHEET	2Q20	3Q20
Brazilian Corporate Law (R\$ '000)		
ASSETS CURRENT ASSETS		
Cash & cash equivalents	1,071,723	2,817,899
Accounts receivable	1,037,103	1,111,268
Related parties receivable	23,021	1,918
Financial investments and reserve account	5,226,252	4,128,600
Recoverable taxes	182,649	143,710
Anticipated expenses concession right	278,680	278,680
Accounts receivable swap	56,336	39,136
Advances to Supplier Anticipated expenses and others	29,218	21,996 211,029
Total Current Assets	181,058 <b>8,086,040</b>	8,754,236
LONG TERM ASSETS	8,088,040	0,754,250
Accounts Receivable and Short-term Investments at Fair Value through Profit and Loss	3,382,794	3,601,662
Related parties	198,632	157,514
Recoverable taxes and contributions	160,675	151,180
Deferred taxes	871,919	879,152
Anticipated expenses concession right	2,251,955	2,182,284
Accounts receivable swap	34,198	16,187
Anticipated expenses and others	295,642	304,376
Total Long Term assets	7,195,815	7,292,355
Investments	893,612	881,698
Fixed assets	1,047,533	1,039,556
Intangible assets	17,488,336	17,136,813
Ongoing Intangible assets	41,173	47,388
Lease	173,817	170,311
Total Non-Current Assets	26,799,113	26,520,733
TOTAL ASSETS	34,926,326	35,322,357
LIABILITIES AND NET EQUITY		
CURRENT LIABILITIES		
Loans and financing	1,076,284	902,421
Debentures	3,749,781	3,999,601
Accounts payable swap Suppliers	- 410,214	224 495,833
Income and contributions payable	337,003	386,457
Taxes and contributions installment payments	1,326	1,816
Income and social contribution taxes	290,748	349,003
Liabilities with related parties	125,486	99,778
Mutual loan - Related parties	305,807	310,587
Dividends and Interest on equity	1,697	374,954
Maintenance Provision	106,845	114,487
Liabilities related to the granting power	190,830	196,892
Settlement Agreement and Leniency Agreement	383,054	370,872
Other accounts payable	283,492	321,306
Total Current Liabilities NON-CURRENT LIABILITIES	7,262,567	7,924,231
Loans and financing	6,741,972	6,875,443
Debentures	9,213,773 16,114	9,127,524
Taxes and contributions payable	16,114 2,494	16,509 3,947
Taxes and contributions installment payments Deferred taxes	2,494 572,739	568,879
Provision for civil contingencies, labor, tributary and social welfare	184,953	188,760
Maintenance Provision	240,175	240,617
Liabilities related to the granting power	1,561,759	1,588,971
Liabilities with related parties	154,804	155,863
Settlement Agreement and Leniency Agreement	65,914	-
Other accounts payable	480,812	427,532
Total Long-term Liabilities	19,235,509	19,194,045
NET EQUITY	0.000.015	0.000.015
Capital stock	6,022,942	6,022,942
Equity valuation adjustments and other comprehensive income	1,044,248	1,097,640
Profit reserve	984,651 147,555	611,408
Accumulated earnings and losses Goodwill on capital transactions	33,973	265,850 1,860
Controlling Shareholders Equity	8,233,369	7,999,700
Part. of Non-controlling Shareholders	194,881	204,381
Total Net Equity	8,428,250	8,204,081
		35,322,357



nsolidated Cash Flow Statement azilian Corporate Law (R\$ '000) - Indirect Method	3Q19	3Q20	9M19	9M2
erational activities cash flow	4 994 559	1.044.004	3 370 000	2 000 0
Net cash originating from (used on) operational activities Net profit (loss) in the period	<b>1,231,552</b> 346,414	<b>1,011,091</b> 91,543	3,373,366 1,040,452	2,928,35 174,52
Settlements by:	540,414	51,545	1,040,402	114,52
Deferred income and social contribution taxes	6,060	(15,400)	(33,112)	(64,06
Appropriation of anticipated expenses Depreciation and Amortization	69,659 432,906	69,671 550,685	208,971 1,284,391	209,00 1,576,12
Fixed, intangible and deferred assets write off	(5,318)	953	22,723	9,91
Deferred Pis and Cofins	(240)	449		1,32
Goodwill amortization Exchange rate variation on loans, financing	38,544	41,199	108,712	118,63
Monetary variation of the liabilities related to the granting power	8,779	18,885	63,594	42,85
Interest and monetary variation on debentures, promissory notes, loans, financing and lesaing	220 700	210.020	1,061,983	047.02
Financing costs capitalization	328,788 (42,180)	318,030 (25,508)	(136,058)	947,02 (69,85
Result from derivative operations	5,183	17,056	(56,418)	(53,70
Recognition of maintenance provision	39,294	23,952	111,209 25,670	69,36
Present value adjustment of maintenance provision Recognition and reversal of provision for civil, labor, tax and social security risks	7,733	4,966	25,670	15,1
	(4,460)	9,457	21,321	57,56
Provision of doubtfull accounts	3,823	1,932	3,565	4,39
Interest and mutual loan monetary variation with related parties Interest on taxes in installments	(7,150) (3,411)	4,552 4	(32,664) 30	15,96
Present value adjustment of liabilities related to the granting power	10,368	10,678	31,556	31,52
Present value adjustment of financial assets	(52,080)	(93,813)	(189,105)	(272,97
Equity Income Exchange rate variation foreign suppliers	10,015 2,819	22,658 1,534	(64,785) 2,125	38,99 14,81
Advantageous purchase of VLT	(13,271)	-	(29,054)	14,0
Exchange rate on derivatives	6,058	-	33,954	
Monetary adjustment of provision for civil, labor, tax and social security risks				
Interest on loan with third parties	4,183 5,195	3,401 618	14,062 5,195	12,35
Fair value from loans, financing and debetures	(20,268)	(26,672)	(20,268)	26,74
Interest and monetary variation on Settlement Agreement, Leniency Agreement				
and CIP Depreciation - lease	23,728 12,758	2,679 14,948	23,728 26,472	11,2 32,5
Remeasurement of previous stake in VLT Carioca	-	-	- 20,472	(14,3
Reversal of adjustment to present value of the lease	2,994	2,843	7,420	8,0
Assets and liabilities variations	14,629	(40,209)	(162,303)	(17,4)
Assets (increase) decrease				
Accounts receivable Accounts receivable - Related parties	(59,634) (5,774)	(228,439) 22,868	(62,427) (14,193)	(319,73
Recoverable taxes	529	46,471	3,170	65,9
Dividends and interest on capital received	6,485	8,461	41,108	33,10
Antecipated payments related to concession Antecipated expenses and others	- (30,214)	(0) (38,705)	- (59,661)	(77,04
Receipt of financial asset	75,427	68,254	277,150	233,29
Advances to supplier	637	7,222	(547)	5,22
Reimbursement of civil works performed	22,128	-	120,031	
Liabilities increase (decrease)				
Suppliers	(4,097)	31,430	(58,618)	34,5
Suppliers - Related parties Social and labor obligations	12,430 50,034	(22,972) 58,659	23,517 85,783	(21,4 50,1
Taxes and contributions payable and in installments, and	-	-	-	
accrual for income and social contribution taxes	272,319	180,251	655,752	576,5
Payments of income tax and social contribution Realization of the maintenance provision	(167,609) (86,581)	(129,524) (20,834)	(604,654) (241,511)	(618,0) (79,4
Liabilities related to the granting power	7,050	3,711	(82,262)	(30,0
Payment of provision for civil, labor, tax and social		-	-	
security risks Settlement Agreement and Leniency Agreement	(1,694)	(9,051)	(29,235) (187,233)	(26,4
Deferred revenue	(60,301)	(80,260) 2,662	(167,233)	(249,6
Mutual loan with third parties	(779)	(92)	(779)	(4
Deffered taxes	262	(535)	262	(1,5
Other accounts payable	(15,989)	60,214	(27,956)	328,0
estment activities cash flow				
Fixed assets acquisition	(34,470)	(28,547)	(103,834)	(108,0
Advances for the intangible assets Other intangible assets	(342,332) 15,795	(169,620) (3,732)	(822,587) 15,287	(745,3 (2,7
Selloff of hedge operations	-	(0,702)	-	(2,7
Loans with related parties	-	-	-	
Receivables Fundraising	- 8,811	- 45,037	- 110,456	45,0
Capital increase in subsidiaries and other investments movements	- 0,011	45,037	(196)	45,0
Advance of funds for future capital increase - related parties	9,996	(0)	(12,032)	
Acquisition of 25,37813% of participation in VLT	(35,206)	-	(67,232)	
Lease acquisition Redemption net investments	(32,092)	- 1.097.762	- (609,211)	(392,1
	(02,002)	1,001,702	(000,211)	(002,1
cash used on investment activities	(409,498)	940,900	(1,489,349)	(1,203,3
ancing activities cash flow Redemptions / Investments on reserve account	(2,822)	(1,842)	(38,169)	(41,9
Settlement of hedge operations	47,552	18,379	68,920	91,6
Loans with related parties	-	-	-	
Fundraising	-	-	-	
Payments	-	-		
Loans, financing, debentures, promissory notes and leasing Fundraising	- 356,949	- 619,033	- 824,765	4,584,9
Principal Payment	(410,468)	(738,023)	(1,253,189)	(3,201,0
Interest Payment	(216,778)	(101,942)	(781,581)	(983,8
Dividends Baid to controlling shareholdors	-	-	-	1000 0
Paid to controlling shareholders Payable / (paid) to non-controlling shareholders	(34)		(601,170) (6,642)	(599,9 (12,3
Part. of Non-controlling Shareholders	1,776	36,252	7,242	7,1
Advance of funds for future capital increase - related parties	(92)	(657)	(92)	5,2
Capital integralization	•			
Leasing (Funding) Leasing (Payments)	- (10,486)	- (18,542)	- (29,459)	(41,7
t cash used on financing activities Effect of exchange rate changes on cash and cash equivalents	(234,403) 738	(187,342) (18,473)	(1,809,375) 583	(192,0 21,7
	588,389	1,746,176	75,225	1,554,6
rease / Decrease of cash and cash equivalente	000,000	1,740,170	10,220	1,004,0
rease/Decrease of cash and cash equivalents sh Balances Demonstration In the beginning of the period	753,933	1,071,723	1,267,097	1,263,2



#### EXHIBIT – PRO-FORMA TABLES (Including in all accounts the proportional results of: Renovias (40%), ViaRio (66.66%) and Quito International Airport (46.5%).

CONSOLIDATED INCOME STATEMENT Brazilian Corporate Law (R\$ '000)	3Q19	3Q20	Chg %	9M19	9M20	Chg %
Gross Revenues	2,803,351	2,516,611	-10.2%	7,954,507	7,234,184	-9.1%
- Toll Revenues	1,910,188	1,863,375	-2.5%	5,397,310	5,144,828	-4.7%
- Other Revenues	893,163	653,230	-26.9%	2,557,197	2,089,350	-18.3%
Gross Revenues Deductions	(215,390)	(192,261)	-10.7%	(607,922)	(549,617)	-9.6%
Net Revenues	2,587,961	2,324,350	-10.2%	7,346,585	6,684,567	-9.0%
(+) Construction Revenues	299,535	158,585	-47.1%	792,351	667,595	-15.7%
Cost of Services	(1,652,870)	(1,639,698)	-0.8%	(4,628,494)	(4,941,247)	6.8%
- Depreciation and Amortization	(511,482)	(623,814)	22.0%	(1,460,834)	(1,773,785)	21.4%
- Third-party Services	(258,577)	(299,734)	15.9%	(734,950)	(849,480)	15.6%
- Concession Costs	(29,332)	(21,851)	-25.5%	(83,618)	(65,398)	-21.8%
- Personnel Costs	(281,420)	(289,516)	2.9%	(794,242)	(848,572)	6.8%
- Construction Costs	(299,271)	(158,107)	-47.2%	(786,337)	(664,665)	-15.5%
- Maintenance Provision	(39,674)	(24,386)	-38.5%	(112,315)	(70,633)	-37.1%
- Other	(161,348)	(150,487)	-6.7%	(440,901)	(453,310)	2.8%
- Appropriation of Anticipated Expenses from the Concession	(71,766)	(71,803)	0.05%	(215,297)	(215,404)	0.0%
Gross Profit Gross Margin	1,234,626	843,237	-31.7%	3,510,442	2,410,915	-31.3%
-	47.7%	36.3%	-11.4 p.p.	47.8%	36.1%	-11.7 p.p. <b>-10.7%</b>
Administrative Expenses - Depreciation and Amortization	(267,641)	(186,702)	-30.2%	(749,404)	(668,996)	
- Third-party Services	(17,816) (79,519)	(20,075) (55,941)	12.7% -29.7%	(52,083)	(58,071) (181,244)	11.5% -13.1%
- Personnel	(113,541)	(121,393)	-29.7%	(208,455) (317,910)	(328,504)	-13.1%
- Other	(56,765)	10,707	n.m.	(170,956)	(101,177)	-40.8%
Adjusted EBIT	966,985	656,535	-32.1%	2,761,038	1,741,919	-36.9%
Adjusted EBIT Margin (a)	37.4%	28.2%	-9.1 p.p.	37.6%	26.1%	-11.5 p.p.
- Part. of Non-controlling Shareholders	(6,168)	26,752	n.m.	5,230	91,322	1646.1%
EBIT (b)	960,817	683,287	-28.9%	2,766,268	1,833,241	-33.7%
EBIT Margin	33.3%	29.4%	-3.9 p.p.	34.0%	27.4%	-6.6 p.p.
+ Depreciation and Amortization	529,298	643,889	21.6%	1,512,917	1,831,856	21.1%
EBITDA (b)	1,490,115	1,327,176	-10.9%	4,279,185	3,665,097	-14.4%
EBITDA Margin	51.6%	53.5%	1.8 p.p.	52.6%	49.9%	-2.7 p.p.
+ Maintenance Provision (c)	39,674	24,386	-38.5%	112,315	70,633	-37.1%
+ Appropriation of Anticipated Expenses (d)	71,766	71,803	0.1%	215,297	215,404	0.0%
- Part. of Non-controlling Shareholders	6,168	(26,752)	n.m.	(5,230)	(91,322)	-1646.1%
Adjusted EBITDA	1,607,723	1,396,613	-13.1%	4,601,567	3,859,812	-16.1%
Adjusted EBITDA Margin (e)	62.1%	60.1%	-2.0 p.p.	62.6%	57.7%	-4.9 p.p.
Net Financial Result	(330,949)	(360,505)	8.9%	(1,032,553)	(1,046,728)	1.4%
Financial Expenses:	(474,638)	(456,655)	-3.8%	(1,507,292)	(1,404,914)	-6.8%
- Interest on Loans, Financing and Debentures and Loans Cost Capitalization	(316,609)	(302,301)	-4.5%	(905,824)	(938,461)	3.6%
- Monetary variation on loans, financing and debentures	(13,208)	(26,327)	99.3%	(127,831)	(74,686)	-41.6%
- Monetary variation on Liabilities related to the Granting Power	(8,779)	(18,885)	115.1%	(63,594)	(42,850)	-32.6%
- Exchange Rate Variation	(6,058)	-	n.m.	(41,658)	-	n.m.
- Losses from Hedge Operations	(58,730)	(30,256)	-48.5%	(158,889)	(62,691)	-60.5%
- Present Value Adjustment of Maintenance Provision	(18,160)	(15,729)	-13.4%	(57,381)	(46,923)	-18.2%
-Fair Value of Hedge Operations - Other Financial Expenses	(1,409)	(3,451)	144.9%	(21,850)	(69,195)	216.7%
	(35,077)	(50,546)	44.1%	(91,649)	(132,706)	44.8%
- Exchange Rate Variation on foreing suppliers -Interest and monetary var. on settlement agreement and leniency agreement	(3,570)	(3,599)	0.8%	(7,383)	(17,940)	143.0%
-Present value adjustment and currency exchange variation - lease	(10,014)	(2,679)	-73.2%	(23,728)	(11,274)	-52.5%
Financial Income:	(3,024) 143,689	(2,882) 96,150	-4.7% - <b>33.1%</b>	(7,505) <b>474,739</b>	(8,188) <b>358,186</b>	9.1% <b>-24.6%</b>
- Gains from Hedge Operations						
- Exchange Rate Variation	70,548	13,200	-81.3%	215,307	116,393	-45.9%
-Monetary Variation	- 1,511	-	n.m. n.m.	7,704 5,788	- 30,969	n.m. 435.1%
-Fair Value of Hedge Operations	4,676	30,123	544.2%	42,381	42,452	0.2%
- Interest and Other Financial Income	66,211	50,762	-23.3%	198,306	165,245	-16.7%
- Exchange Rate Variation on foreing suppliers	743	2,065	177.9%	5,253	3,127	-40.5%
Profit (Loss) Before Income and Social Contribution Taxes	636,036	296,030	-53.5%	1,728,485	695,191	-59.8%
Income and Social Contribution Taxes - Current	(285,141)	(218,683)	-23.3%	(724,931)	(585,022)	-19.3%
Income and Social Contribution Taxes - Deferred	(4,481)	14,196	n.m.	36,898	64,359	74.4%
Profit before Minority Interest	346,414	91,543	-73.6%	1,040,452	174,528	-83.2%
Part. of Non-controlling Shareholders	(6,168)	26,752	n.m.	5,230	91,322	1646.1%
Net Profit for the Period	340,246	118,295	-65.2%	1,045,682	265,850	-74.6%
Basic profit Per Share (In Reais - R\$)	0.16844	0.05856		0.51766	0.13161	
Number of shares at the end of fiscal year (in units)	2.020.000.000	2,020,000,000		2,020,000,000	202,000,000	

(a) Adjusted EBIT Margin was calculated by dividing EBIT by Net Revenues, excluding construction revenue, as this is an IFRS requirement, whose corresponding amount affects total cost.

(b) Calculated in accordance with CVM instruction number 527/12.

(c) The Maintenance Provision refers to an estimate of future expenditures for regular maintenance in CCR subsidiaries and is adjusted as it relates to a non-cash-relevant item of the financial statements.

(d) Refers to the result appropriation of prepayments related to the concession and is adjusted relates to a non-cash relevant item of the financial statements.

(e) The adjusted EBITDA margin were calculated excluding construction revenue, in accordance with IFRS requirements, with a counter-entry impacting total costs.



CONSOLIDATED BALANCE SHEET - PROFORMA	2Q20	3Q2
Brazilian Corporate Law (R\$ '000) ASSETS		
CURRENT ASSETS		
Cash & cash equivalents	1,281,072	2,951,883
Accounts receivable	1,066,120	1,144,470
Related parties receivable	22,595	1,463
Financial investments and reserve account	5,298,819	4,179,562
Recoverable taxes	196,491	157,600
Anticipated expenses concession right	284,949	284,949
Accounts receivable swap Advances to Supplier	56,336 49,175	39,136 41,28
Anticipated expenses and others	192,621	221,982
Total Current Assets	8,448,178	9,022,332
LONG TERM ASSETS	-, -, -	-,- ,
Accounts Receivable and Short-term Investments at Fair Value through Profit and Loss	3,434,895	3,653,564
Related parties	65,288	51,78
Recoverable taxes	160,675	151,18
Income and deferred taxes	931,889	937,91
Anticipated expenses concession right	2,262,030	2,190,22
Accounts receivable swap	34,198	16,18
Advances to Supplier	29,318	29,31
Anticipated expenses and others Advance for capital increase - related parties	299,035 530	329,99 52
Advance for capital increase - related parties	530 7,217,858	52 7,360,69
Fixed assets	1,089,559	1,081,27
Intangible assets	20,018,790	19,696,47
Ongoing Intangible assets	58,035	64,05
Lease	175,275	171,62
Total Non-Current Assets	28,501,482	28,310,07
TOTAL ASSETS	37,007,695	37,396,46
LIABILITIES AND NET EQUITY		
CURRENT LIABILITIES		
Loans and financing	1,111,935	916,41
Debentures	3,788,461	4,022,94
Accounts payable swap	-	22
Suppliers	419,461	509,02
Taxes and contributions payable	350,626	402,69
Taxes and contributions installment payments	1,789	2,31
Income and social contribution taxes	297,118	355,71
Accounts payable - related parties	125,567	99,60
Mutual loan - related parties	305,824 1,691	310,60 375,03
Dividends and interest on equity Maintenance provision	,	114,48
Liabilities related to the granting power	106,845 190,830	196,89
Settlement Agreement and Leniency Agreement	383,054	370,87
Other accounts payable	294,491	356,24
Total Current Liabilities	7,377,692	8,033,07
NON-CURRENT LIABILITIES		
Loans and financing	7,750,517	7,903,85
Debentures	9,596,841	9,497,11
Taxes and contributions payable	38,460	37,07
Taxes and contributions installment payments	2,880	4,19
ncome and Deferred taxes	558,428	554,42
Accounts payable - related parties	62,749	62,09
Provision for civil contingencies, labor, tributary and social welfare	187,169	190,69
Maintenance provision	245,283	246,24
iabilities related to the granting power	1,561,759	1,588,97
Mutual loan - relates parties	158,495	146,70
ncentive plan - Related parties	65,914	
Other accounts payable	973,258	927,93
Total Long-term Liabilities	21,201,753	21,159,30
NET EQUITY	6 022 042	6 000 04
Capital stock	6,022,942	6,022,94
Equity valuation adjustments Profit reserve	1,044,248 984,651	1,097,64
Accumulated earnings and losses	984,651 147,555	611,40 265,85
Capital reserves	33,973	205,85
Controlling Shareholders Equity	8,233,369	7,999,70
Part. of Non-controlling Shareholders	194,881	204,38
Total Net Equity	8,428,250	8,204,08
	, ,,====	.,,



zilian Corporate Law (R\$ '000) - Indirect Method	3Q19	3Q20	9M19	9M2
erational activities cash flow Net cash originating from (used on) operational activities	7,413,526	8,467,536	17,593,556	18,571,837
Net profit (loss) in the period	346,414	91,543	1.040.452	174,52
Settlements by:	010,111	01,010	1,010,102	
Deferred income and social contribution taxes	4,481	(14,196)	(36,898)	(64,35
Appropriation of anticipated expenses Depreciation and Amortization	71,766 458,783	71,802 580,802	215,297 1,360,331	215,40 1,661,04
Fixed, intangible and deferred assets write off	7,016	2,157	29,722	21,71
Deferred taxes	(2,851)	449	495	1,32
Amortization of concessionarie rights-goowill Exchange rate variation on loans and financing	43,664	47,959	125,735	137,73
Monetary variation of the liabilities related to the granting power	8,779	18,885	63,594	42,85
Interest on debentures, promissory notes, loans, financing and leasing	370,602	354,211	1,164,265	1,052,30
Financing costs capitalization	(42,296)	(25,583)	(136,398)	(70,12
Result from derivative operations	5,446	17,056	(56,418)	(53,70
Recognition of maintenance provision	39,674	24,386	112,315	70,63
Present value adjustment of maintenance provision Recognition and reversion of provision for civil, labor, tax and social	7,792	5,051	25,825	15,40
securityrisks	(4,356)	9,616	22,481	58,10
Provision of doubtfull accounts Interest and mutual loan monetary variation with related parties	3,824 4,268	2,109 6,285	3,648 (1,242)	4,98 24,19
Interest on taxes in installments	21	6	65	(3
Present value adjustment of liabilities related to the granting power	10,368	10,678	31,556	31,52
Present value adjustment of financial assets Exchange rate on derivatives	(62,147)	(93,813)	(211,982)	(272,97
Monetary adjustment of provision for civil, labor, tax and social security	6,058		33,954	
risks	4,218	3,487	14,177	12,69
Interest on loans with third-party	1,774	618	5,195	2,70
Interest and monetary variation on Settlement Agreement, Leniency Agreement and CIP	10,014	2,679	23,728	11,27
Fair value from loans, financing and debetures	(20,531)	(26,672)	(20,531)	26,74
Depreciation - lease	26,851	15,128	26,851	33,08
Advantageous purchase of VLT	(13,271)		(29,054)	
Remeasurement of previous stake in VLT Carioca Exchange rate variation foreign suppliers	- 2,827	- 1,534	- 2,130	(14,39 14,81
Reversal of adjustment to present value of the lease	3,059	2,882	7,505	8,18
Assets and liabilities variations	6,121,280	7,358,477	13,776,759	15,426,19
Assets (increase) decrease	0,121,200	1,000,411	10,770,700	10,420,13
Accounts receivable	(179,065)	(232,801)	(138,253)	(313,31
Accounts receivable - Related parties Recoverable taxes	17,633	14,708 47,698	(14,650)	17,83 62,80
Antecipated expenses - fixed concession fee	(1,635) 24	47,098	(3,511) 71	02,00
Antecipated expenses and others	(325,969)	(51,873)	(346,525)	(88,83
Receipt of Financial Asset	76,571	68,254	279,708	233,29
Advances to Supplier Reimbursement of civil works performed	(542) 22,128	7,894	(5,014) 120,031	1,84
Liabilities increase (decrease)	22,120		120,001	
Suppliers	(3,998)	24,986	(62,549)	25,75
Suppliers - Related parties	182,043	(12,373)	112,745	(10,37
Social and labor obligations Taxes and contributions payable and in installments, and	55,558 3,024,407	59,008 3,718,621	79,350 7,030,880	37,07 7,702,93
accrual for income and social contribution taxes	286,350	187,616	678,841	598,33
Payments of income tax and social contribution	(172,741)	(135,761)	(631,534)	(648,04
Realization of the maintenance provision Liabilities related to the granting power	(86,581) 7,050	(20,834) 3,711	(241,511) (82,262)	(79,41 (30,01
Payment of provision for civil, labor, tax and	3,024,407	3,718,621	7,030,880	7,702,93
social security risks	(1,690)	(9,573)	(29,569)	(27,62
Deferred Revenues	(511)	11,376	(15,247)	189,31
Settlement Agreement and Leniency Agreement Loans with third-party	(60,301) (266)	(80,260) (92)	(187,233) (779)	(249,69 (40
Deffered taxes	4,096	(536)	4,096	(1,57
Other accounts payable	254,312	40,087	198,794	303,35
estment activities cash flow				
Fixed assets acquisition	(37,123)	(30,267)	(111,392)	(114,63
Advances for the intangible assets Itangible asstes - other	(357,912) 4,215	(177,645) (3,572)	(861,287) 15,309	(787,48 (2,61
Settlement of hedge operations	4,215	(3,372)	-	(2,01
Loans with related parties	-	-		
Fundraising	9,681	-	31,253	
Receivables Advance of funds for future capital increase - related parties	4,571 5,481	15,016 1	55,233 (5,975)	15,01 1
Acquisition of 25,37813% share of VLT	(39,255)		(67,232)	
Net redemptions	(18,769)	1,097,396	(654,375)	(383,97
cash used on investment activities	11,668,516	15,775,413	26,525,053	29,538,04
ancing activities cash flow				
Redemptions / Investments on reserve account	2,784	20,328	(86,960)	(39,94
Settlement of hedge operations	47,552	18,379	68,920	91,67
Loans with related parties	-		-	
Fundraising Receivables	(62,448) (4,358)	- (15,016)	392 (54,916)	(15,01
Loans, financing, debentures, promissory notes and leasing	(1,000)	-	(01,010)	(10,01
Fundraising	418,089	619,032	1,591,210	4,598,87
Principal Payment	(438,290)	(701,401)	(1,410,597)	(3,239,69
Interest Payment Dividends	(292,673)	(240,074)	(889,566)	(1,139,01
Paid to controlling shareholders	- (34)		- (601,176)	(599,98
Payable / (paid) to non-controlling shareholders	(22,163)	-	(6,642)	(12,35
Part. of Non-controlling Shareholders	1,776	36,252	7,242	7,15
Advance of funds for future capital increase - related parties	(10,500)	(658)	1,203	5,21
Capital integralization	(6,844)			
Capital integralization Lease (Fundraising)	(12,086)	(18,775)	(31,192)	(42,48
	(12,000)			(20E E0
Lease (Fundraising)	(379,195)	(281,933)	(1,412,082)	(303,30
Lease (Fundraising) Lease (payment)		<b>(281,933)</b> 21,521	( <b>1,412,082</b> ) 2,932	
Lease (Fundraising) Lease (payment) cash used on financing activities	(379,195)			(385,58 15,04 47,739,34
Lease (Fundraising) Lease (payment) cash used on financing activities Effect of exchange rate changes on cash and cash equivalents	<b>(379,195)</b> 2,636	21,521	2,932	15,04

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