



Votorantim S.A.

Earnings Release |
1Q21

1. A MESSAGE FROM THE EXECUTIVE BOARD

In the first quarter of 2021, our portfolio companies continued to present a robust performance, as a result of the higher commodity prices and the depreciation of the Brazilian real against the US dollar. Compared to the same period in 2020, net revenues increased 50%, totaling R\$10.2 billion, and adjusted EBITDA grew 290%, reaching R\$2.5 billion. Leverage – measured by the net debt/adjusted EBITDA ratio – was 1.37x. Based on our strong financial and operating results, Fitch Ratings maintained Votorantim’s credit rating and upgraded its outlook from negative to stable. As a result, we have maintained our position as one of the few Brazilian companies with investment grade rating by both Standard & Poor’s and Fitch.

Despite the uncertain environment, we continued to advance in our long-term strategies, supporting the growth plans of our portfolio companies. Investments grew 26% in the period, led by Nexa, which accounted for 87% of the total expansion investment, aimed at the development of the Aripuanã project, an underground polymetallic zinc mine in Mato Grosso, and a processing unit, both expected to be completed in 2021.

In addition, we continued to prospect for new investments in other sectors and regions in line with our portfolio strategy. We announced in April the completion of the business combination agreement between Votorantim Cimentos North America and McInnis Cement, resulting in a partnership with Caisse de dépôt et placement du Québec (CDPQ) in that market. Votorantim also launched Altre, its real estate investment platform, which will focus on advancing real estate projects in our portfolio as well as investing in new opportunities in the segment.

The past few months were marked by significant progress in vaccination against COVID-19, contributing to the reopening of the global economy. We continued to prioritize health and safety and our commitment to society, allocating funds to immediate and structuring initiatives to fight the pandemic, especially those focused on the expansion of vaccine plants in Rio de Janeiro and São Paulo, which will give Brazil greater autonomy in terms of vaccine supply.

As disclosed in the previous quarter, Votorantim will no longer host a joint Earnings Call with Votorantim Cimentos, Votorantim Energia and CBA, but it will continue to disclose its consolidated results and earnings release on a quarterly basis. A greater focus will be placed on our portfolio companies’ results through their own Investor Relations and disclosure practices, an evolution of our corporate governance, maintaining transparency while allowing them to communicate directly with their key stakeholders. All information regarding their results will be available on their respective websites.

2. OPERATING AND FINANCIAL PERFORMANCE

1Q21 Highlights

R\$ million	1Q21	1Q20	1Q21 vs. 1Q20	4Q20	1Q21 vs. 4Q20	LTM	2020	LTM vs. 2020
Net revenues	10.239	6.829	50%	11.547	-11%	40.077	36.667	9%
Adjusted EBITDA	2.536	650	290%	2.404	5%	8.805	6.917	27%
Net income/loss	1.128	(3.311)	N.M	946	19%	1.374	(3.066)	N.M
Net debt/Adj. EBITDA LTM	1,37x	3,55x	-2,18x	1,63x	-0,25x	1,37x	1,63x	-0,25x
CAPEX	834	661	26%	1.296	-36%	3.696	3.523	5%

With 103 years of history, Votorantim is a family-owned Brazilian company with long term investments. Its portfolio companies operate in 19 countries in the building materials, finance, electric power, metals and mining, orange juice, aluminum, long steel and real estate industries.

In the consolidated view, Votorantim's results consider the operations of Votorantim Cimentos, Votorantim Energia, Nexa, CBA, Acerbrag and Acerías Paz del Río. The results of banco BV and Citrosuco are reported according to the equity method. All tables in this document follow this rule unless otherwise stated.

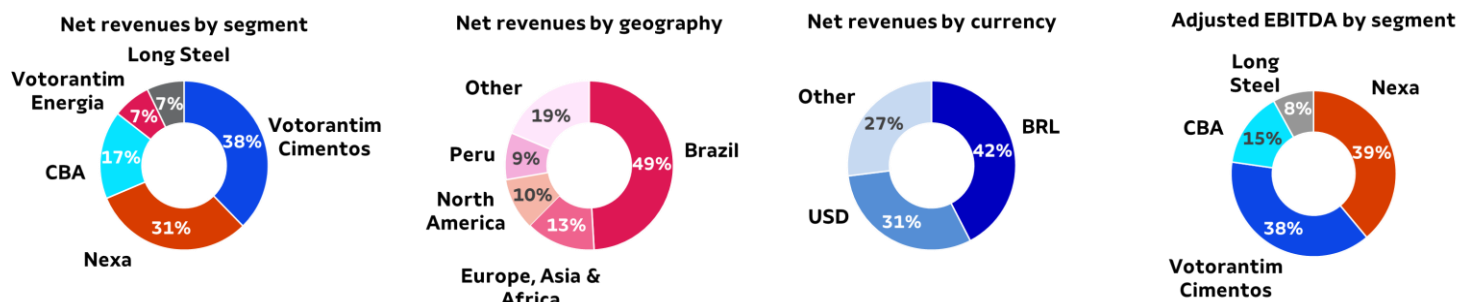
Results Analysis

R\$ million	1Q21	1Q20	1Q21 vs. 1Q20	
			R\$	%
Net revenues	10.239	6.829	3.410	50%
COGS	(7.711)	(6.068)	(1.643)	27%
SG&A	(852)	(801)	(52)	6%
Other operating results	478	(1.894)	2.372	N.M
Depreciation, amortization and depletion	861	756	105	14%
Other additions and exceptional items	(479)	1.828	(2.306)	N.M
Adjusted EBITDA	2.536	650	1.886	290%

Net revenues totaled R\$10.2 billion, 50% higher when compared to 1Q20. This is mainly due to better operating results in metal and cement businesses, which registered higher sales volume and prices in all regions.

The positive variation of R\$2.6 billion in Other Operating Results in 1Q21 versus 1Q20 was due to the partial sale of Votorantim's investment in Suzano in 1Q21. In 1Q20 Nexa recognized the impairment related to Cerro Pasco's cash generation unit, goodwill in mining of its Peru segment and the Jarosite conversion project.

Adjusted EBITDA totaled R\$2.4 billion, an increase of 290% when compared with 1Q20 mainly due to better operating results, as previously explained.



Net Income/loss

R\$ million	1Q21	1Q20	1Q21 vs. 1Q20	
			R\$	%
Adjusted EBITDA ⁽¹⁾	2,532	658	1,874	285%
Depreciation, amortization and depletion	(861)	(756)	(105)	14%
Results from investees	97	(133)	230	N.M
Finance results, net	(534)	(1,537)	1,003	-65%
Income tax and social contribution	(585)	297	(882)	N.M
Other	479	(1,840)	2,319	N.M
Net income	1,128	(3,311)	4,439	N.M

(1) Considers Votorantim Finanças along the operations of Votorantim Cimentos, Votorantim Energia, Nexa, CBA, Acerbrag and Acerías Paz del Río. The results of banco BV and Citrosuco are reported according to the equity method.

Votorantim reported a net income of R\$1.1 billion in 1Q21, compared to a net loss of R\$3.4 billion in 1Q20, mainly as a result of better operational results and the partial sale of Suzano shares in 1Q21. In 1Q20, there was the recognition of impairments in Nexa's operations.

Liquidity and Indebtedness

	Unit	Mar/21 ⁽¹⁾	Mar/20 ⁽¹⁾	Mar/21 vs. Mar/20	Dec/20 ⁽¹⁾	Mar/21 vs. Dec/20
Gross debt	R\$ million	27,372	26,363	4%	25,065	9%
in BRL ⁽²⁾	R\$ million	6,328	7,147	-11%	6,438	-2%
in foreign currency ⁽³⁾	R\$ million	21,044	19,216	10%	18,627	13%
Average maturity	years	7.0	6.3	0.7	6.9	0.1
Short-term debt	%	5%	3%	2 p.p	6%	-0 p.p.
Lease liabilities	R\$ million	927	921	1%	858	8%
Cash, cash equivalent and investments	R\$ million	16,658	11,700	42%	15,420	8%
in BRL	R\$ million	5,607	6,222	-10%	6,217	-10%
in foreign currency	R\$ million	11,051	5,478	102%	9,203	20%
Fair value of derivative instruments	R\$ million	453	654	-31%	758	-40%
Net debt ⁽⁴⁾	R\$ million	12,094	16,238	-26%	11,261	7%
Net debt/Adj. EBITDA LTM	x	1.37x	3.55x	-2.18x	1.63x	-0.25x
BRL/USD	R\$	5.70	5.20	10%	5.20	10%

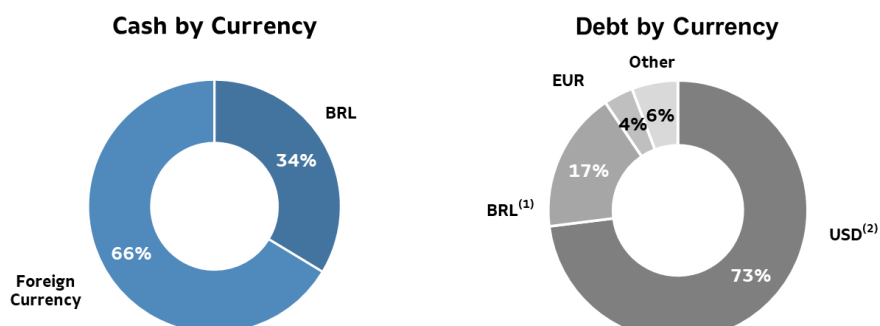
(1) Considers only the Industrial Segment.

(2) 4131 bilateral loan considered as BRL due to the cross-currency swap.

(3) Export Financing Facilities considered as USD due to the cross-currency swap.

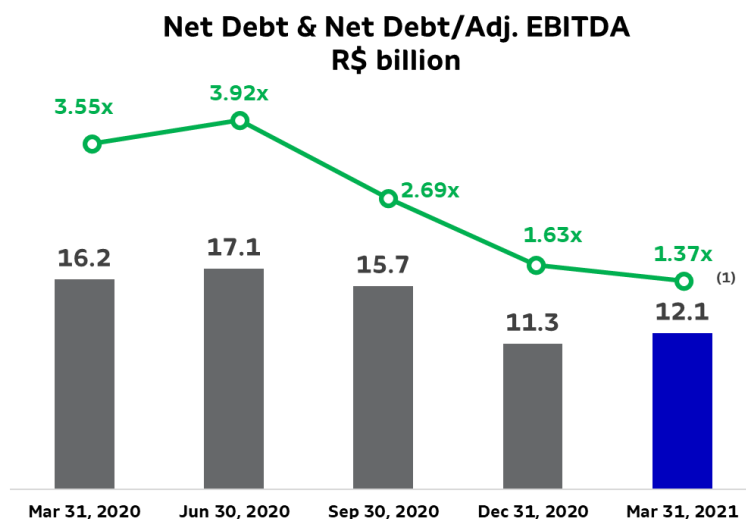
(4) Gross debt + lease liabilities (IFRS16) - cash, cash equivalents and investments + fair value of derivative instruments.

In March 2021, gross debt amounted to R\$27.4 billion, 9% higher than in December 2020, mainly due to the depreciation of the Brazilian real against the US dollar in the foreign currency denominated debt.



(1) 4131 bilateral loan considered as BRL due to the cross-currency swap.
 (2) Export Financing Facilities considered as US dollar due to cross-currency swap.

Cash, cash equivalents and financial investments ended the quarter at R\$16.6 billion, 34% of which was denominated in Brazilian reais. Cash is mainly invested in Brazilian government bonds and fixed-income investments of Brazilian and foreign financial institutions. In addition to the liquidity position, Votorantim S.A. and Votorantim Cimentos each have Revolving Credit Facilities (RCF) totaling US\$200 and US\$500 million, respectively.



(1) Gross debt + lease liabilities (IFRS16) - cash, cash equivalents and financial investments - fair value of derivative instruments.

3. ADDITIONAL REMARKS

a. Votorantim Energia: Approval and payment of dividends by VGE

On April 12, 2021, the General and Extraordinary Shareholders' Meeting approved the proposal by the Management of subsidiary VGE for payment of dividends for the year ended December 31, 2020, in the amount of R\$ 200 million, of which R\$ 101 million is the minimum mandatory dividend and R\$ 99 million as additional dividends, to be paid in local currency for the Company, by the end of the year 2021, of which R\$ 100 had already been paid on April 13, 2021.

b. Nexa: Acquisition of Tinka shares

On April 16, 2021, the subsidiary Nexa acquired 654,758 common shares of Tinka Resources Limited, a company involved in the acquisition and exploration of minerals from properties located in Peru, in a private transaction at a price of CAD 0.26 per share. As a result, Nexa owns approximately 9% of the issued and outstanding common shares of Tinka, which owns 100% of the Ayawilca zinc-silver project in Peru.

c. Votorantim Cimentos: Use of revolving credit facility (Committed Credit Facility) by St Marys

In April 2021, the indirect subsidiary St. Marys made new withdrawals on the available revolving credit line totaling USD 127.7 million, maturing in August 2024.

The approximate amount of USD 99.5 million remains at the disposal of the Company and its subsidiaries for new withdrawals, if necessary.

d. Votorantim Cimentos: Business combination with McInnis Cement Inc (McInnis)

Indirect subsidiaries St. Mary's and VCI as well as the direct subsidiary VCSA, entered into a business combination agreement with Caisse de dépôt et placement du Québec (CDPQ), a long-time institutional investor, through its subsidiary McInnis Holding Limited Partnership (McInnis Holding), for the purpose of acquiring cement business from McInnis and combining these businesses with St. Mary's current businesses.

The completion of the business combination was subject to the fulfillment of conditions precedent, including the approval by regulatory authorities in Brazil, the United States of America and Canada. After these approvals were obtained and other conditions precedent were complied with, the business combination agreement was signed on April 30, 2021.

e. IPO Preparation – Companhia Brasileira de Alumínio (“CBA”)

In 2021, the Board of Directors of CBA resolved and approved the:

- Submission of the application for registration as a publicly held company in category “A” before the Brazilian Securities and Exchange Commission (CVM), pursuant to CVM Instruction 480. The first protocol occurred on May 17, 2021; and
- Submission to B3 S.A. - *Brasil, Bolsa e Balcão* in order for CBA: (a) to access the New Market segment; and (b) to trade its shares in B3.

4. INVESTOR RELATIONS CONTACTS

Votorantim S.A.

votorantimri@votorantim.com | www.votorantim.com/ir

Votorantim Cimentos

ri@vcimentos.com | www.votorantimcimentos.com/ir

CBA

ir@cba.com.br | www.cba.com.br/en

Nexa

ir@nexaresources.com | www.nexaresources.com/investors

Acerías Paz del Río

<https://www.pazdelrio.com.co/>

Acerbrag

<https://www.acerbrag.com/>

Votorantim Energia

ri@venergia.com.br | www.venergia.com.br/en

CESP

ricesp@cesp.com.br | www.ri.cesp.com.br/en

banco BV

ri@bv.com.br | www.bancobv.com.br/ir

Citrosuco

relacoes.mercado@citrosuco.com.br | www.citrosuco.com.br/?lang=en

EXHIBIT I – VOTORANTIM S.A. CONSOLIDATED INCOME STATEMENT ⁽¹⁾

Consolidated Income Statement	1Q21	1Q20
R\$ million		
Continuing operations		
Net revenues from products sold and services rendered	10.239	6.829
Cost of products sold and services rendered	<u>(7.711)</u>	<u>(6.068)</u>
Gross profit	2.528	761
Operating income (expenses)		
Selling	(202)	(224)
General and administrative	(654)	(581)
Other operating income (expenses), net	<u>478</u>	<u>(1.894)</u>
	<u>(378)</u>	<u>(2.699)</u>
Operating profit (loss) before equity results and finance results	<u>2.150</u>	<u>(1.938)</u>
Result from equity investments		
Equity in the results of investees	97	(133)
Realization of other comprehensive income on disposal of investments	<u>97</u>	<u>(133)</u>
Finance results, net		
Finance income	208	174
Finance costs	(649)	(592)
Derivative financial instruments	263	(19)
Foreign exchange losses, net	<u>(356)</u>	<u>(1.100)</u>
	<u>(534)</u>	<u>(1.537)</u>
Profit (loss) before income tax and social contribution	<u>1.713</u>	<u>(3.608)</u>
Income tax and social contribution		
Current	(736)	(138)
Deferred	<u>151</u>	<u>435</u>
Profit (loss) for the year from continuing operations	<u>1.128</u>	<u>(3.311)</u>
Discontinued operations		
Loss for the year from discontinued operations	<u></u>	<u></u>
Profit (loss) for the year attributable to the owners	<u>1.128</u>	<u>(3.311)</u>
Profit (loss) attributable to the owners of the Company	<u>1.018</u>	<u>(2.056)</u>
Profit (loss) attributable to non-controlling interests	<u>110</u>	<u>(1.255)</u>
Profit (loss) for the year	<u>1.128</u>	<u>(3.311)</u>

(1) Considers Votorantim Cimentos, Nexa, CBA, Votorantim Energia, Long Steel and Holding. Citrosuco and banco BV are recognized under the equity method.

EXHIBIT II – VOTORANTIM S.A. CONSOLIDATED CASH FLOW

	1Q21	1Q20
Cash flow from operating activities		
Profit (loss) before income tax and social contribution	1.713	(3.608)
Loss on discontinued operations		
Adjustments of items that do not represent changes in cash and cash equivalents		
Depreciation, amortization and depletion	847	756
Equity in the results of investees	(97)	133
Allowance for doubtful accounts		
Interest, indexation and foreign exchange variations	536	1.389
Write-off of goodwill on the sale of China's operations		
Constitution (reversal) for impairment of fixed, intangible assets and investments	123	2.155
Loss (gain) on sale of fixed and intangible assets, net	(99)	
Gain on sale of investments, net	(629)	
Gain in sale of Fibria, net		
Realization of other comprehensive income on sale of investments		
Fair value adjustment - Resolution 4131	(65)	(135)
Constitution (reversal) of provision	95	70
Derivative financial instruments	224	(161)
Financial instruments - firm commitment	26	(34)
Fair value adjustment due to VTRM operation		
Loss (gain) on financial instrument - put option	(343)	203
Gain in debt renegotiation	21	
Gain on advantageous purchase in aquisition of investment		(366)
Credit of ICMS on the calculation bases of PIS and COFINS		
Tax recovery		
	2.352	402
Decrease (increase) in assets		
Financial investments	834	(415)
Derivative financial instruments	(108)	(1)
Trade accounts receivable	258	538
Inventory	(797)	(78)
Taxes recoverable	2	35
Related parties	(16)	(18)
Judicial deposits	(4)	15
Other accounts receivable and other assets	(142)	(11)
Increase (decrease) in liabilities		
Trade payables	(575)	(1.313)
Salaries and social charges	(320)	(225)
Use of public assets	8	(3)
Taxes payable	147	(11)
Advances from clients	32	100
Other obligations and other liabilities	(50)	(283)
	1.621	(1.268)
Cash provided by (used in) operating activities		
Interest paid on borrowing and use of public assets	(335)	(166)
Income tax and social contribution paid	(546)	(137)
	740	(1.571)
Cash flow from investment activities		
Proceeds from disposals of fixed and intangible assets	239	11
Proceeds from sales of investments	1.643	
Dividends received	131	2
Acquisitions of property, plant and equipment	(835)	(665)
Acquisitions of investments	(36)	(228)
Increase in biological assets	1	5
Increase in intangible assets		(6)
Income tax and social contribution paid - Fibria Operation		
	1.143	(881)
Cash flow from financing activities		
New borrowing	1.149	3.625
Repayment of borrowing	(1.157)	(1.299)
Repayment of leasing	(66)	(65)
Derivative financial instruments	34	103
Dividends paid	(583)	(490)
	(623)	1.874
Net cash provided by (used in) financing activities		
	1.260	(578)
Decrease in cash and cash equivalents		
Effect in cash and cash equivalent of companies included (excluded) in consolidation		7
Effect of fluctuations in exchange rates	643	1.088
Other high liquid short term investments		
Cash and cash equivalents at the beginning of the year	9.783	6.262
Cash and cash equivalents at the end of the year	11.686	6.779

EXHIBIT III – VOTORANTIM S.A. CONSOLIDATED BALANCE SHEET

Consolidated Income Statement R\$ million	Mar 31, 2021	Dec 31, 2020		Mar 31, 2021	Dec 31, 2020
Assets			Liabilities and equity		
Current assets			Current liabilities		
Cash and cash equivalents	11,686	9,783	Borrowing	1,519	1,407
Financial investments	5,017	5,678	Derivative financial instruments	662	511
Derivative financial instruments	76	221	Lease liabilities	247	235
Trade receivables	3,408	3,209	Confirming payables	2,529	2,380
Inventory	5,699	4,724	Trade payables	5,218	5,404
Taxes recoverable	2,217	2,033	Salaries and payroll charges	895	1,174
Dividends receivable	154	176	Taxes payable	1,118	760
Financial instruments - firm commitment	23	49	Advances from clients	217	182
Other assets	555	538	Dividends payable	28	44
	<u>28,835</u>	<u>26,411</u>	Use of public assets	106	97
Assets classified as held-for-sale	3	25	Financial instruments - firm commitment	82	75
			Deferred revenue - silver streaming	136	141
			Other liabilities	<u>1,021</u>	<u>924</u>
				13,778	13,334
Non-current assets			Liabilities related to assets as held-for-sale	<u>2</u>	<u>2</u>
Long-term receivables			Non-current liabilities		
Financial investments	20	20	Borrowing	25,853	23,658
Financial instruments - stocks	1,774	2,590	Derivative financial instruments	702	2,412
Derivative financial instruments	835	1,945	Lease liabilities	680	623
Financial instruments - put option	595	252	Deferred income tax and social contribution	2,531	2,373
Taxes recoverable	2,813	2,966	Related parties	19	11
Related parties	212	196	Provision	3,842	3,586
Deferred income tax and social contribution	2,921	2,731	Use of public assets	1,442	1,400
Judicial deposits	198	193	Pension plan	603	524
Financial instruments - firm commitment	9	9	Financial instruments - firm commitment	202	210
Securitization of receivables	276	149	Deferred revenue - silver streaming	742	722
Other assets	771	701	Other liabilities	<u>756</u>	<u>827</u>
	<u>10,424</u>	<u>11,752</u>		37,372	36,346
Investments			Total liabilities	<u>51,152</u>	<u>49,682</u>
Property, plant and equipment	13,197	12,698	Equity		
Intangible assets	30,924	30,105	Share capital	28,656	28,656
Right-of-use assets	15,871	14,594	Revenues reserves	8,806	8,806
Biological assets	858	797	Cumulated earnings	519	
	95	96	Carrying value adjustments	<u>6,281</u>	<u>4,879</u>
	<u>71,369</u>	<u>70,042</u>	Total equity attributable to owners of the Company	44,262	42,341
Total assets	<u>100,207</u>	<u>96,478</u>	Non controlling interests	<u>4,793</u>	<u>4,455</u>
			Total liabilities and equity	<u>100,207</u>	<u>96,478</u>

EXHIBIT IV – VOTORANTIM S.A. CONSOLIDATED INCOME STATEMENT (BY BUSINESS UNIT)

1Q21 Consolidated Income Statement (by Business Units)	Votoratim Cimentos	Nexa Resources	CBA	Long Steel	Votorantim Energia	Holding and others	Elim. Industrial	Total, industrial segments	Financial	Elim. Financial	Total, consolidated
R\$ Million											
Continuing operations											
Net revenues from products sold and services rendered	4,009	3,297	1,793	765	777	19	(421)	10,239			10,239
Cost of products sold and services rendered	(3,140)	(2,312)	(1,349)	(597)	(725)	(9)	421	(7,711)			(7,711)
Gross profit	869	985	444	168	52	10		2,528			2,528
Operating income (expenses)											
Selling	(158)	(26)	(8)	(8)		(2)		(202)			(202)
General and administrative	(246)	(181)	(69)	(70)	(25)	(59)		(650)	(4)		(654)
Other operating income (expenses), net	90	(118)	(231)	67	(27)	697		478			478
	(314)	(325)	(308)	(11)	(52)	636		(374)	(4)		(378)
Operating profit (loss) before equity results and finance results	555	660	136	157		646		2,154	(4)		2,150
Result from equity investments											
Equity in the results of investees	36	(2)	(17)		59	317	(298)	95	132	(130)	97
Realization of other comprehensive income on disposal of investment	36	(2)	(17)		59	317	(298)	95	132	(130)	97
Finance results, net											
Finance income	95	64	8	20	1	19		207	1		208
Finance costs	(332)	(188)	(72)	(43)	(2)	(12)		(649)			(649)
Derivative financial instruments	86	(74)	(92)			343		263			263
Foreign exchange losses, net	(141)	(207)	(89)	1		80		(356)			(356)
	(292)	(405)	(245)	(22)	(1)	430		(535)	1		(534)
Profit (loss) before income tax and social contribution	299	253	(126)	135	58	1,393	(298)	1,714	129	(130)	1,713
Income tax and social contribution											
Current	(56)	(210)	(18)	(35)	(5)	(412)		(736)			(736)
Deferred	(17)	125	11	(10)	3	38		150	1		151
Profit (loss) for the year from continuing operations	226	168	(133)	90	56	1,019	(298)	1,128	130	(130)	1,128
Discontinued operations											
Loss for the year from discontinued operations											
Profit (loss) for the year attributable to the owners	226	168	(133)	90	56	1,019	(298)	1,128	130	(130)	1,128
Profit (loss) attributable to the owners of the Company	183	148	(149)	63	56	1,019	(302)	1,018	130	(130)	1,018
Profit (loss) attributable to non-controlling interests	43	20	16	27			4	110			110
Profit (loss) for the quarter	226	168	(133)	90	56	1,019	(298)	1,128	130	(130)	1,128