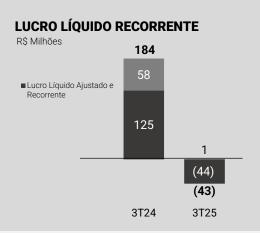
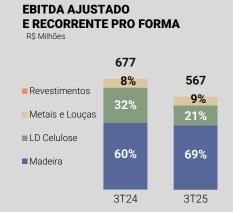
Resultado Trimestral

3T25



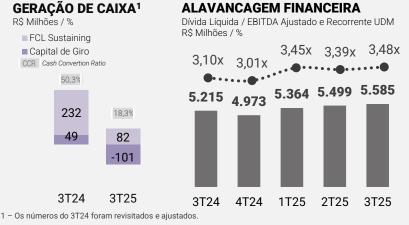




CAPEX

R\$ Milhões / %

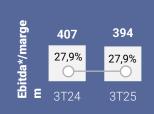
GERAÇÃO DE CAIXA¹ R\$ Milhões / % ■ FCL Sustaining ■ Capital de Giro CCR Cash Convertion Ratio 50,3% 232 18,3% 49 82 -101 3T24 3T25



Investimentos 3T24 3T25 : 9M24 9M25 **OPEX Florestal** 107 140 432 407 67 69 170 175 Manutenção **CAPEX** 176 214 601 581 Sustaining² Projetos 139 36 413 303

2 - Manutenção, modernização fabril e sustentação do negócio.







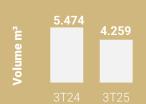
Canal de venda

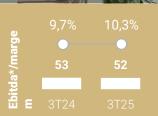




(*) Resultados referents a 100% da operação

etais e louças





Revestimento







Canal de venda





Canal de venda



