

Message from the Management

Profitability, Scale, and Consolidation: Dotz's Progress in Early 2026

We began 2026 continuing Dotz's trajectory of operational and financial evolution. The first quarter of the year reinforces the consolidation of our business model and demonstrates the company's ongoing ability to convert growth into consistent value creation.

In 1Q26, we reported EBITDA of R\$31.8 million, an increase of R\$21.2 million compared to the same period of the previous year. Net income reached R\$6.9 million, an improvement of R\$7.8 million year-over-year. These results reflect not only the expansion of our operations but, above all, the consolidation of the strategy built over the past few years.

The Techfin front remains the primary driver of Dotz's growth and profitability. Credit origination reached R\$155 million in the quarter, sustained by the evolution of our funding structure and by the consolidation of FIDC 3 as the main vehicle for the operation. This development enhances our operational efficiency and strengthens the company's ability to scale profitably.

At the same time, we continue to advance the integration of credit, loyalty, and commerce. The Loyalty business continues to play a strategic role in engagement and relationship-building, expanding the cross-sell potential within the ecosystem. The expansion of Dotz Pay in physical retail, the progress of our partnership with Americanas, and the ecosystem integration with Livelu reinforce our ability to increase usage frequency and further monetize our customer base.

Another relevant highlight of the quarter was the improvement in gross profit, which reached R\$62.8 million, an 80% increase year over year. Even as the operation expanded, we maintained a strong focus on operational discipline and efficiency, sustaining a structure designed to continue growing while consistently generating results.

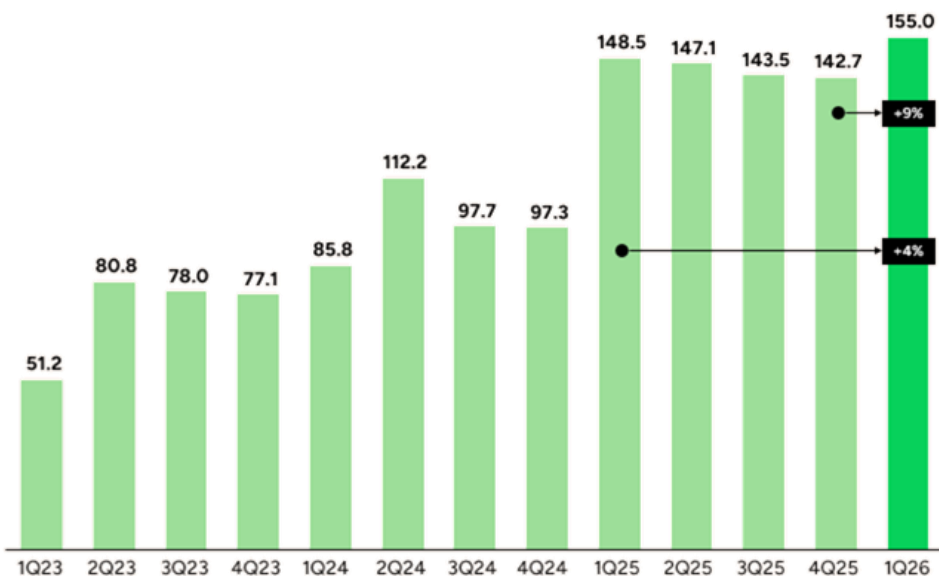
We remain committed to sustainable growth, grounded in efficiency, recurrence, and the strengthening of our ecosystem. More than simply scaling, our goal is to consolidate Dotz as a platform increasingly relevant at the convergence of credit, loyalty, and commerce.

1. Operational Highlights

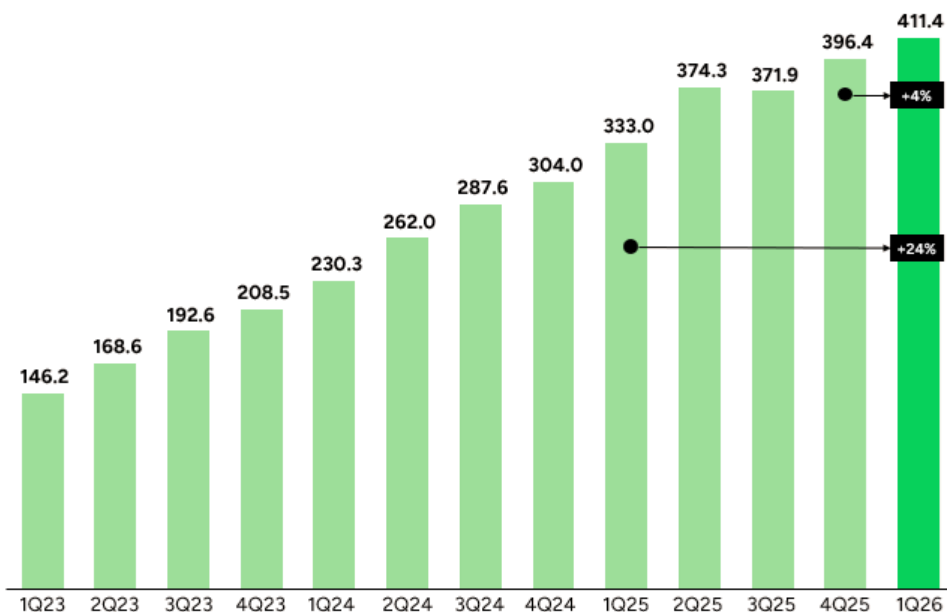
In 1Q26, we remained focused on the three pillars that have been sustaining our performance: operational efficiency, Techfin growth, and the strengthening of our Loyalty business.

Credit Origination

In the **Techfin** front, credit origination grew 4% compared to 1Q25, reaching R\$155.0 million. This represents a 9% increase versus 4Q25, when origination totaled R\$142.7 million.



FIDCs' Equity



Loyalty

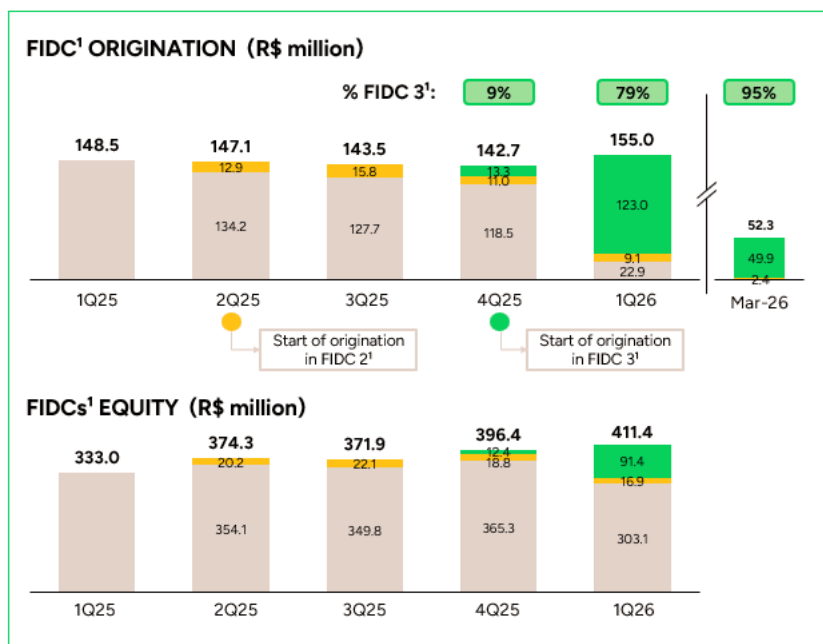
In the Loyalty front, we pursue a high-impact objective: enabling our customers to generate additional income. This value proposition strengthens our ability to attract new users into the ecosystem. We operate through strategic partnerships across Banking and Retail.

3. Financial Highlights

Some of the key financial highlights for 1Q26 are presented below. It is important to note that, in 1Q26, we recorded meaningful developments related to the FIDCs. The FIDCs are used as a funding source and also generate relevant returns for the Credit business within the Techfin front.

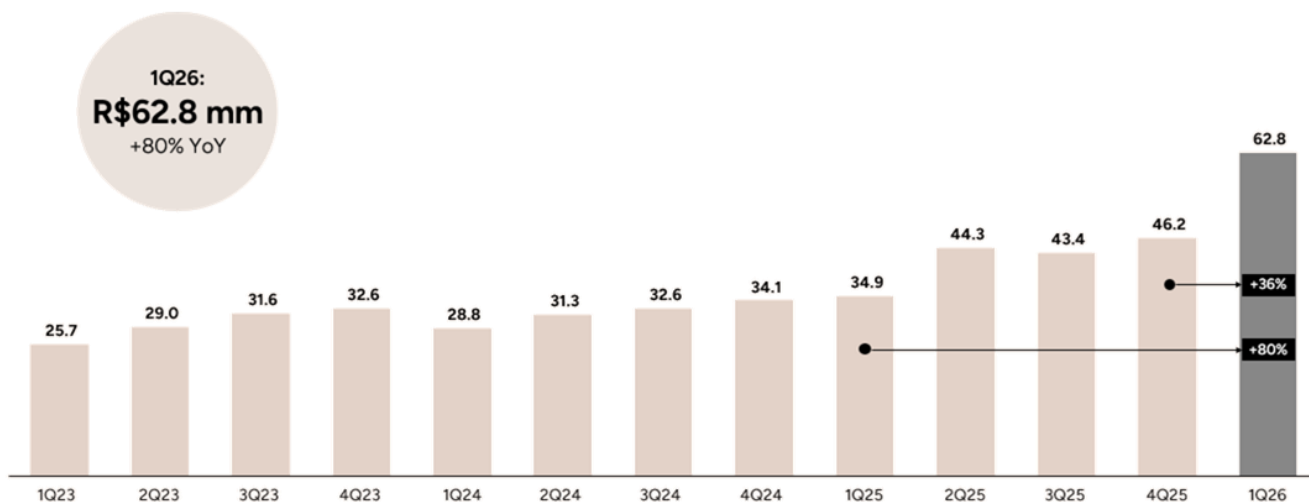


Throughout 2025, we began originating credit in FIDC 2 (in 2Q25) and FIDC 3 (in 4Q25). During this period, we saw the migration of origination from FIDC 1 to the new FIDCs, and now FIDC 3 is the main supporting Credit operations within the Techfin front. In March 2026, we reached 95% of origination in FIDC 3. This significant growth in origination and portfolio in FIDC 3 in 1Q26 resulted in higher revenue in this vehicle, with a corresponding impact on the loan loss provision reflected later in some months. As this portfolio matures, the mismatch between revenue and loan-loss provisions stabilizes.



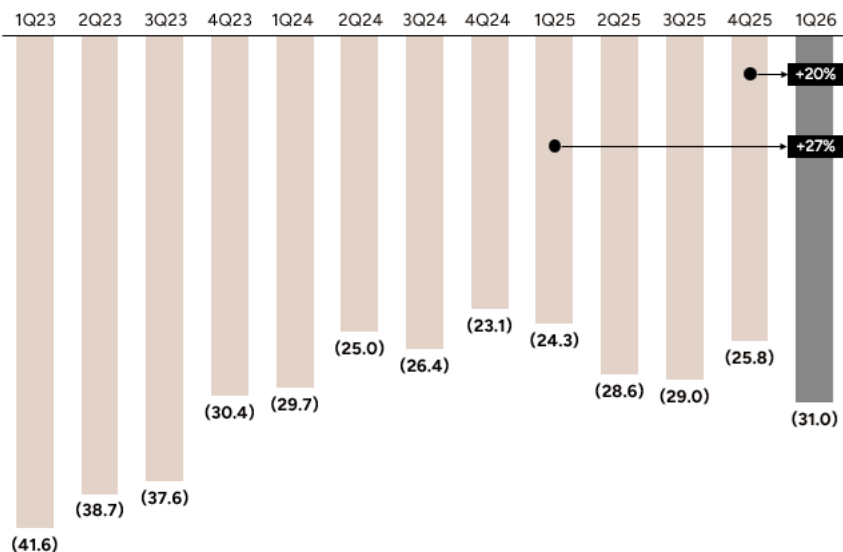
Gross Profit

In 1Q26 gross profit amounted to R\$ 62.8 million, an increase of 80% compared to 1Q25, which totaled R\$ 34.9 million. Compared to 4Q25, the increase was 36%, when gross profit reached R\$ 46.2 million.



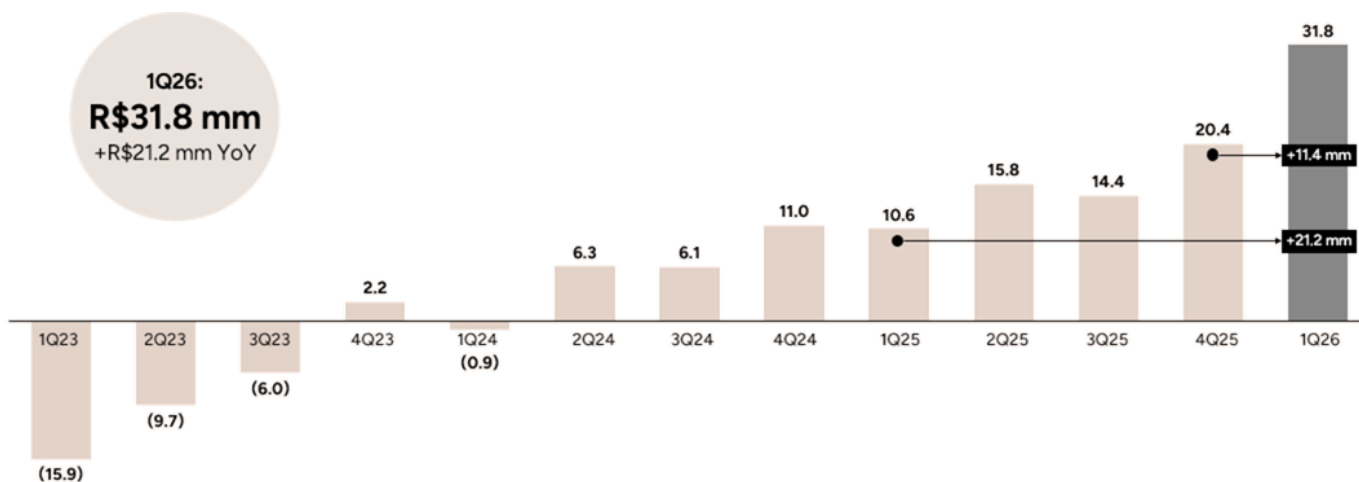
Sales, General and Administrative Expenses (SG&A)

In 1Q26, expenses totaled R\$31.0 million. It is important to note that the Company remains committed to its expense-optimization strategy, aligned with the progress of the operation.



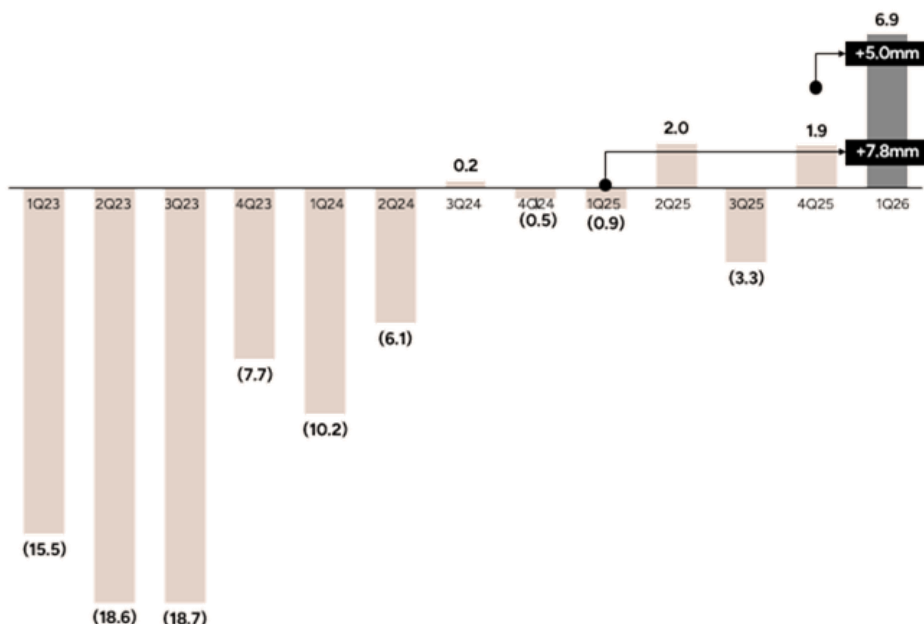
EBITDA

In 1Q26, EBITDA reached R\$31.8 million, compared to R\$10.6 million in 1Q25, an increase of R\$21.2 million. The upward trend of this metric is clear in the chart below, driven by the strong performance of the Techfin front coupled with expense optimization. In 4Q25, the increase was R\$11.4 million.



Net Profit (Loss)

In 1Q26, we recorded net income of R\$6.9 million, compared to a net loss of R\$0.9 million in 1Q25, an improvement of R\$7.8 million. Compared to 4Q25, the increase was R\$5.0 million.



4. Inclusion Policy

At Dotz, we believe that a diversity of perspectives is a fundamental driver of innovation and the continued growth of our business. This report, prepared in accordance with transparency guidelines, reflects our ongoing commitment to monitoring and strengthening gender equity across our organizational structure.

Our People Management strategy focuses not only on equal opportunities, but also on ensuring fair and competitive compensation, aligned with responsibility levels and competencies, regardless of gender.

In compliance with current corporate governance requirements, we are disclosing our gender indicators, reaffirming our commitment to data transparency.

- (i) the number and proportion of women hired, by organizational level

Women across organizational levels	1Q25		1Q26	
	Total	%	Total	%
Board of Directors and Statutory Officers	0	0,00%	0	0,00%
Executive Officers	1	25,00%	1	25,00%
Superintendent	0	0,00%	0	0
Managers	6	26,00%	6	26,00%
Coordinators/Specialists	9	38,00%	9	24,00%
Analyst	46	43,00%	37	34,00%

(ii) the statement of fixed, variable, and occasional compensation, divided by gender for comparable roles or functions

Gender breakdown of total compensation by organizational level	1Q25	1Q26
Board of Directors and Statutory Officers	N/A	N/A
Executive Officers	95,59%	89,25%
Superintendent	N/A	N/A
Managers	101,46%	111,55%
Coordinators/Specialists	97,25%	90,29%
Analyst	91,54%	86,71%
Assistants	98,50%	95,28%
Interns	100,00%	99,03%

Annexes

Annex I: EBITDA Reconciliation

EBITDA Reconciliation	1T26
Net Profit (Loss)	6,9
(+) Income tax and social contribution	6,4
(+/-) Financial result, net	12,0
(+) Depreciation and amortization	6,6
EBITDA	31,8

Annex II: Income Statement

Dotz S.A.

Income Statement

Periods ended March 31, 2026 and 2025

(In thousands of reais)

	Consolidated	
	03/31/2026	03/31/2025
Net revenue	90,201	44,396
Operational cost	(27,361)	(9,471)
Gross Profit	62,840	34,925
Commercial expenses	(4,994)	(4,874)
General and administrative expenses	(32,620)	(31,633)
Other operational expenses/revenue	38	5,356
Equity	-	-
Profit (loss) before financial result	25.264	3,774
Financial expense	(15,275)	(5,047)
Financial revenue	3,251	2,629
Profit/Loss before income tax and social contribution	13,240	1,356
Income tax and social contribution	(6,372)	(2,301)
Net (Profit) Loss	6,868	(945)

Annex III: Balance Sheet
Dotz S.A.
Balance Sheets(In thousands of reais)

	Consolidated			Consolidated	
	03/31/2026	12/31/2025		03/31/2026	12/31/2025
ASSETS			Liabilities		
Current			Current		
Cash and cash equivalents	26,861	21,966	Debentures	22,710	18,486
Financial investments	21,327	16,922	Loan and finance	15,431	12,041
Receivables from customers	172,154	41,397	Payables account related to acquisition	3,440	7,356
Related parties	-	-	Suppliers	45,781	43,556
Taxes to recover	3,705	8,467	Lease liabilities	901	1,084
Advance payment to suppliers	2,556	1,270	Related parties payable	744	745
Anticipated expenses	1,757	1,448	Advanced payments from customers	6,615	4,963
Other credits	736	2,238	Labor liabilities	34,320	29,676
Total current asset	229,096	93,708	Taxes liabilities	4,491	4,259
			Deferred revenue and premium to distribute	125,413	131,353
Non-current			Derivative financial instruments payable	657	698
Financial investment	11,166	13,044	Accounts payables	13,039	11,917
Related parties	2,463	2,382	Total current liability	273,542	266,134
Judicial deposits	383	369			
Investments	-	-	Non-current		
Fixed assets	559	617	Debentures	42,203	47,751
Right of use - lease	2,906	2,964	Loan and finance	29,250	33,674
Intangible assets	88,445	93,285	Obligation to FIDC quota holder	134,056	7,527
Total non-current assets	105,922	112,661	Accounts payable acquisitions debt confession	3,231	509
			Lease liabilities	1,905	1,979
			Advanced payments from customers	4,500	6,000
			Labor liabilities	6,312	6,143
			Taxes liabilities	70	71
			Related parties	13,074	12,787
			Deferred revenue and premium to distribute	65,519	69,269
			Provision for administrative and judicial demands	1,378	1,415
			Provision for investment losses	-	-
			Total non-current liability	301,498	187,125
			Shareholders' Equity, negative		
			Capital stock	187,240	187,240
			Capital reserve	151,380	151,380
			Accrued losses	(578,642)	(585,510)
			Total shareholders' equity, negative	(240,022)	(246,890)
TOTAL ASSETS	335,018	206,369	TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	335,018	206,369