



Results

Aegea 2Q26 & 6M26

August 6, 2026



Disclaimer

This presentation and any materials related to it may contain forward-looking information about numbers, results, expectations, statements, beliefs or opinions, including those related to the Company's business, financial situation and results.

Such forward-looking information about numbers, results, statements, expectations, beliefs or opinions, as well as any similar information or data, reflect beliefs and expectations, and involve known and unknown risks and uncertainties, as they deal with events and depend on circumstances that may or may not occur in the future.

The Company gives no guarantee that such statements or projections will materialize or that such projected results will be achieved.

Several factors may cause results and events to differ materially from those expressed or implied in such statements and projections. The Company's past performance should not be considered as a guarantee of future performance.

No statement made in this presentation is intended to constitute a profit projection. Therefore, we recommend that readers do not place undue reliance on such forward-looking information with respect to numbers, results, statements, beliefs or opinions.

Aegea does not intend, and does not undertake any obligation, to update any industry information or forward-looking statements contained herein in light of subsequent events or circumstances.

Notes:

1 - As explained on slide 9, Aegea Ecosystem Pro Forma EBITDA is composed of: (i) the sum of (a) Aegea's standalone EBITDA, (b) the EBITDA of affiliate Águas do Rio 1 SPE S.A. ("Águas do Rio 1"), (c) the EBITDA of affiliate Águas do Rio 4 SPE S.A. ("Águas do Rio 4" and, together with Águas do Rio 1, "Águas do Rio"), and (d) the EBITDA of affiliate Parsan S.A. ("Parsan"); and (ii) the exclusion of (a) equity income from Águas do Rio and Parsan recognized by Aegea, (b) dividends declared by Águas do Rio, (c) the results (revenues less costs) from engineering services provided by Aegea to Águas do Rio 1 and Águas do Rio 4, and (d) equity income from Companhia Riograndense de Saneamento S.A. ("Corsan") recognized by Parsan.

2- Proforma EBITDA reflects the combined results of companies that share the same operating model and benefit, through this model, from the capture of operational efficiencies, even though they are not consolidated in the Company's financial statements.

3 - The reconciliation of Aegea's Adjusted EBITDA, Águas do Rio's Adjusted EBITDA, and Parsan's EBITDA is presented in the appendix

Highlights

**Proforma Ecosystem
Net Revenue**

R\$ 9.2 billion

+13.9% vs. 6M25

**Proforma Ecosystem
Recurring EBITDA**

R\$ 5.9 billion

+55.1% vs. 6M25

**Long-Term
Funding**

R\$ 1.7 billion

**R\$ 5.6 billion contracted
in 6M26**

- **Capital injection of R\$ 2.1 billion, approved and subscribed on August 5, to be paid in within five business days, as part of the Company's capital management plan, reinforcing shareholders' long-term commitment to the Company, strengthening the capital structure and accelerating deleveraging. With this capital injection, the Company's total capital contributions in 2026 will amount to R\$ 3.3 billion**
- **R\$ 1.7 billion in new long-term financing transactions contracted in the quarter, with R\$ 1.3 billion disbursed under long-term facilities with Development Banks and Multilaterals. With these transactions, the Company reached R\$ 5.6 billion in financing contracted in the first semester**
- **Cash position of R\$ 12.4 billion at the end of the period, of which R\$ 3.5 billion at the Holding company and R\$ 8.9 billion at the SPVs, a balance 3.5x higher than short-term debt amortizations**

Update: Governance and Capital Management Action Plan

Action Plan approved by the Board of Directors in May 2026

Governance, Internal Controls and Accounting Closing

Completed

- **Assessment of processes and systems** conducted by specialized consulting firms
- **Improvements in internal controls, the accounting closing process, and the structuring** of the finance and governance areas

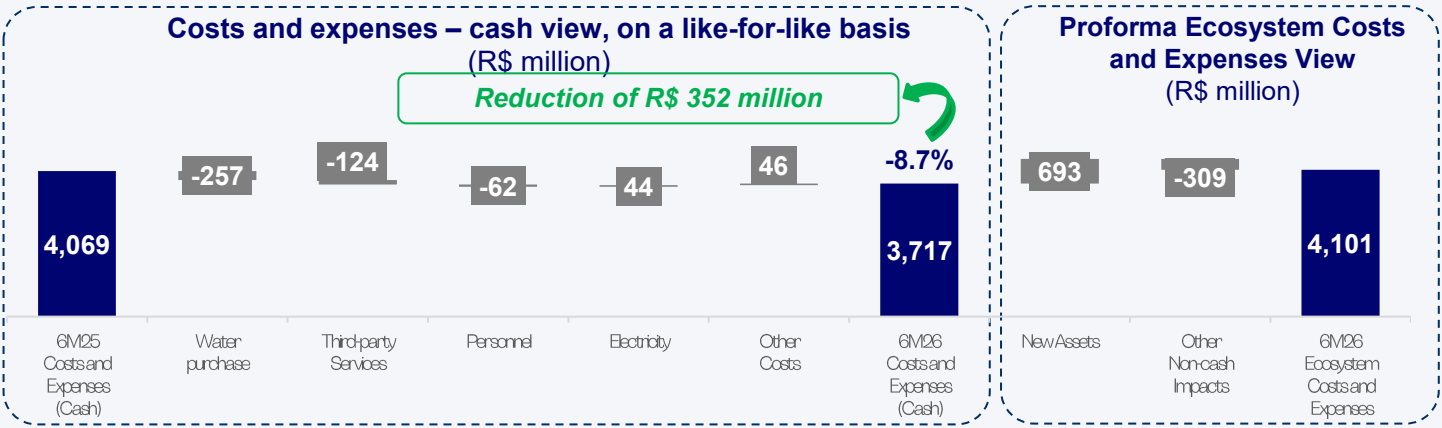
In progress

- **Internal Controls Master Plan**
- **Development and formalization of accounting policies** through specialist review and benchmarking

Capital Management and Financial Discipline

Contingency Plan for Investments, Costs and Expenses: R\$ 1.25 billion reduction in annual cash consumption (OPEX + CAPEX)

- **Capex reduction: R\$500 million**, preserving investments focused on expansion and revenue generation
- **Opex contingency measures: R\$750 million/year** reduction, of which R\$ 352 million has already been captured, as detailed below:



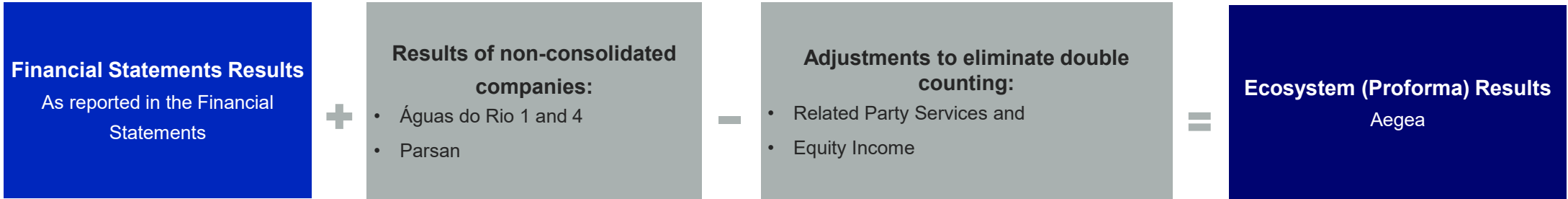
- **R\$ 2.1 billion Capital Injection approved and subscribed on August 5**, to be paid in within 5 business days
- **Dividend payments: conditioned upon covenant compliance and minimum cash levels**

Aegea Ecosystem Performance – Proforma results

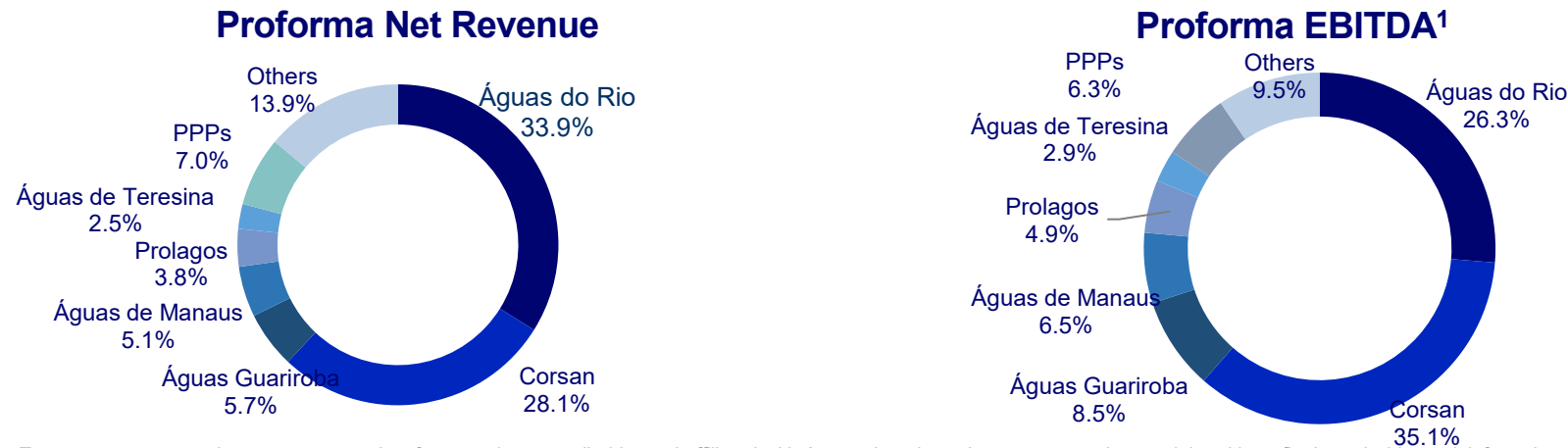
In order to present the results of the companies managed by the Company, referred to as the Aegea Ecosystem, we present the results under two perspectives:

- i) **Financial Statements view:** which represents the results as consolidated in Aegea's Financial Statements (FS); and
- ii) **Ecosystem (Proforma) view:** which includes the associated companies whose results are not consolidated but are recorded under the equity income method.

Results Reconciliation



Breakdown of the 6M26 Aegea Ecosystem (Proforma)

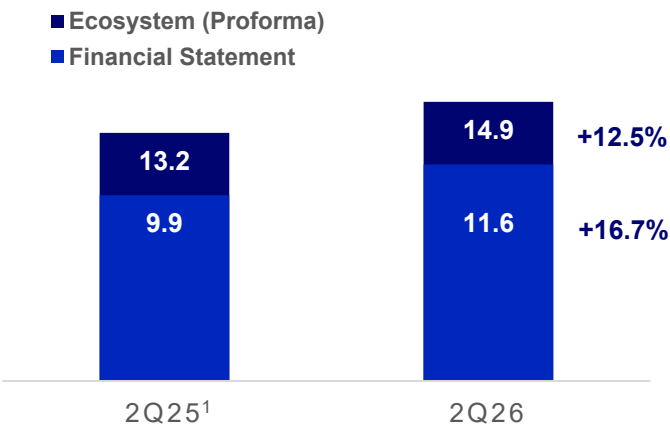


Note: Pro forma figures for the Aegea Ecosystem represent the aggregate results of companies controlled by and affiliated with Aegea that share the same operating model and benefit, through this model, from the capture of operational efficiencies, even though such entities are not fully consolidated in the Company's financial statements. Details of the exclusions made to avoid double counting are provided in footnote 1 on slide 2 of this presentation, and the calculation methodology is set out in the appendix to this presentation.

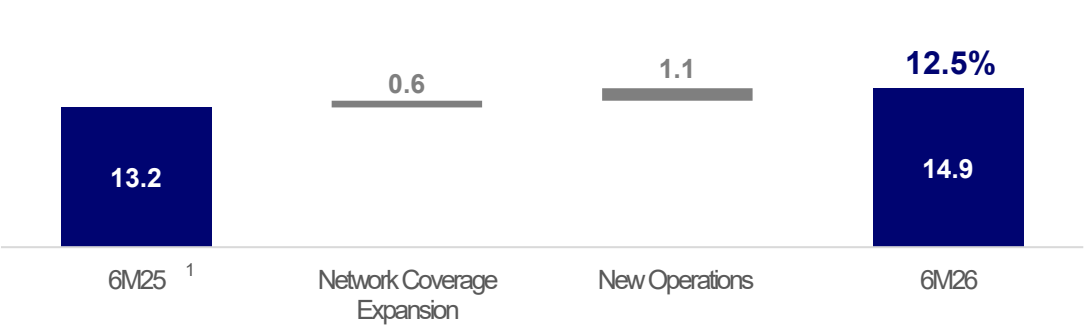
Financial Statements and Ecosystem Results (proforma)

Growth in connections and billed volume, driven by coverage expansion and new operations

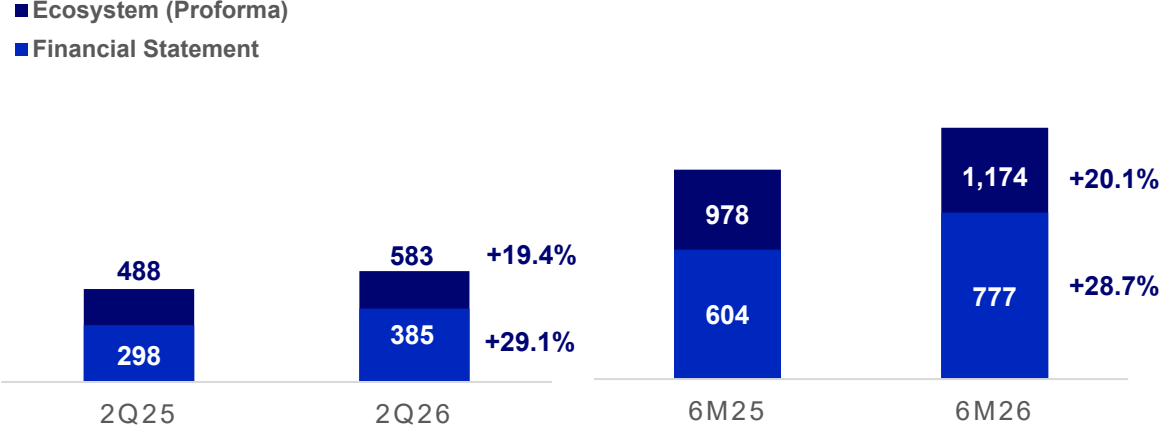
Connections² (million)



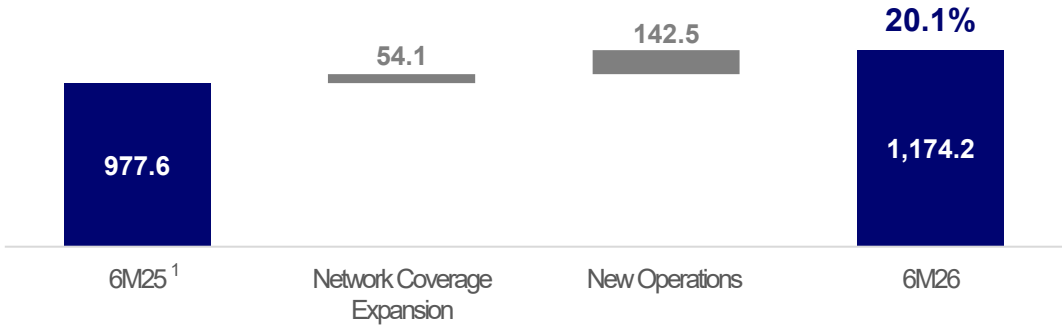
Ecosystem Connections Breakdown (million)



Billed Volume (millions of m³)



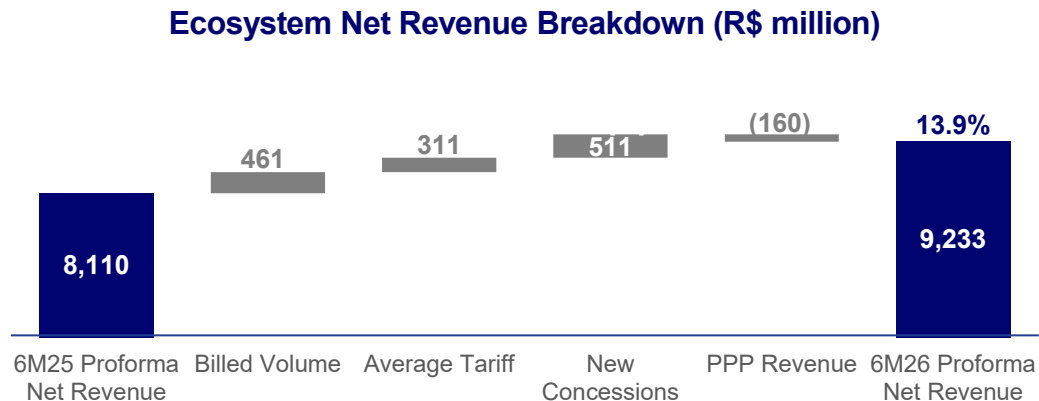
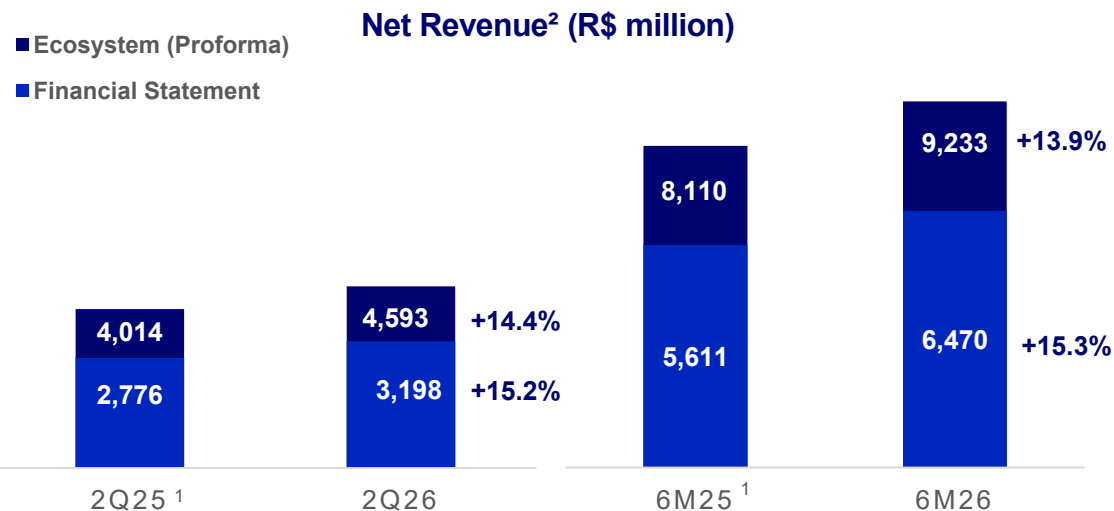
Ecosystem Billed Volume Breakdown (millions of m³)



1- Restated / 2 - Connections: Property with a single occupancy, or subdivision of property with occupancy independent of the others, perfectly identifiable or verifiable based on the purpose of its legal occupancy, equipped with a private or common installation for the use of water supply or sewage collection services. Ex: a building with 10 apartments has one service connection and 10 customer units.

Financial Statements and Ecosystem Results (proforma)

Increase in revenue driven by higher billed volume and tariff adjustments, with improved cash conversion



Revenue to Cash Conversion

R\$ million	Revenue 6M26 ³	Cash Collection	% Collection / Revenue
Ecosystem	10,205	9,129	89%
Financial Statements	6,758	6,002	89%
Águas do Rio	3,602	3,127	87%

ECL Coverage

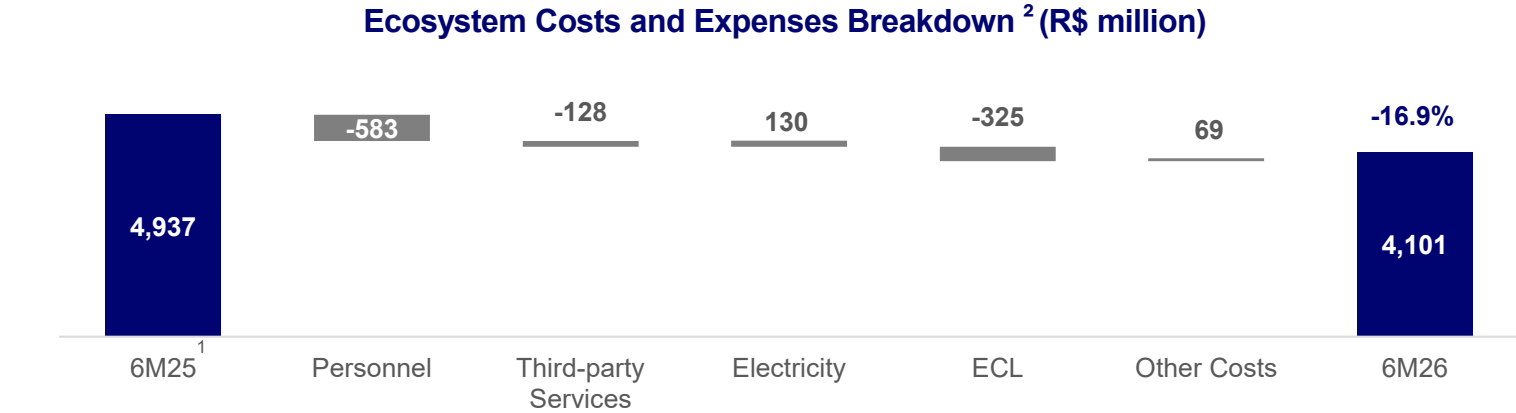
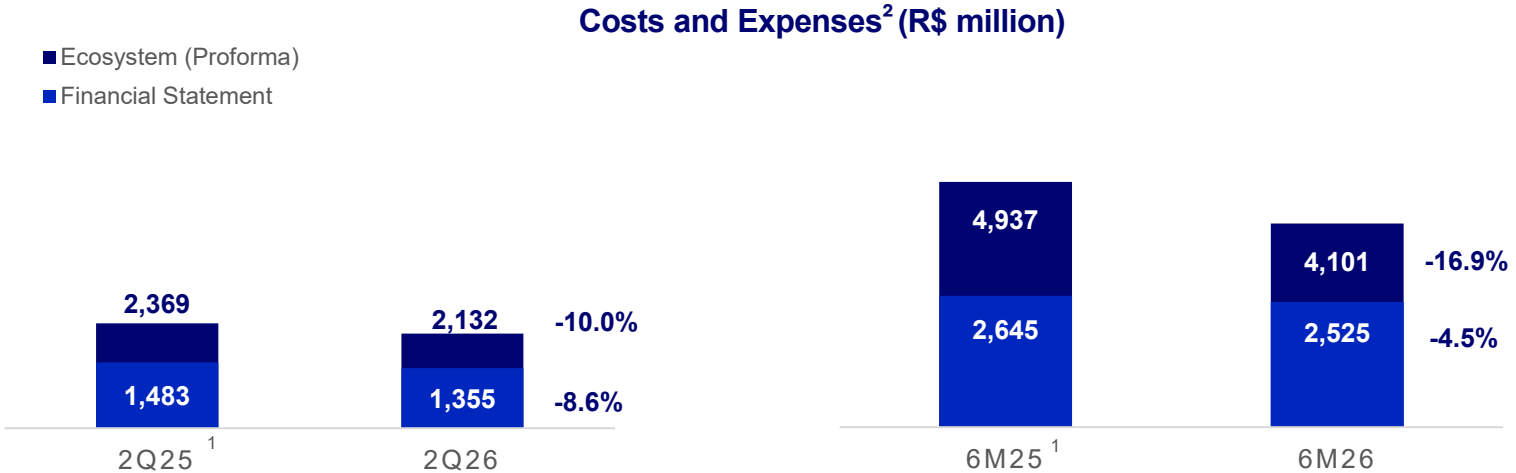
R\$ million	Overdue accounts receivable balance	ECL balance	ECL / Overdue accounts receivable (%)
Ecosystem	2,581	2,476	96%
Financial Statements	1,333	1,156	87%
Águas do Rio	1,248	1,320	106%

ECL + write-offs / Net Revenue³

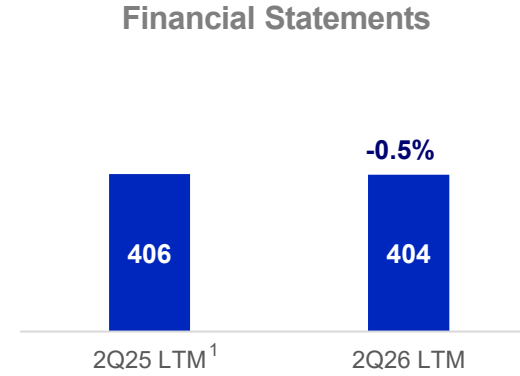
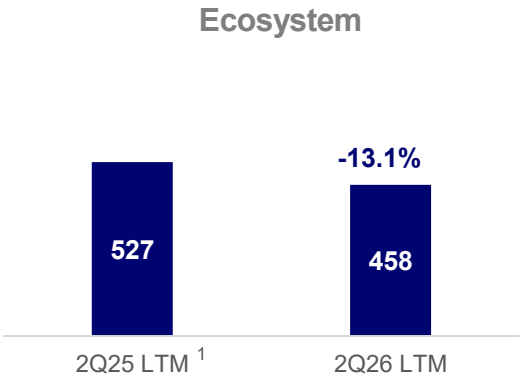
R\$ million	(A) Revenue ³	(B) ECL	2Q26 B / A	2T25	2Q26 Vs. 2Q25
Ecosystem	5,072	186	3.7%	4.2%	-0.5 p.p
Financial Statements	3,336	75	2.2%	1.5%	0.7 p.p.
Águas do Rio	1,891	111	5.9%	8.8%	-2.9 p.p.

Financial Statements and Ecosystem Results (proforma)

Reduction in Costs and Expenses across the Ecosystem, driven by optimization initiatives and lower ECL



Managerial OPEX / Connection (R\$ / Connection)

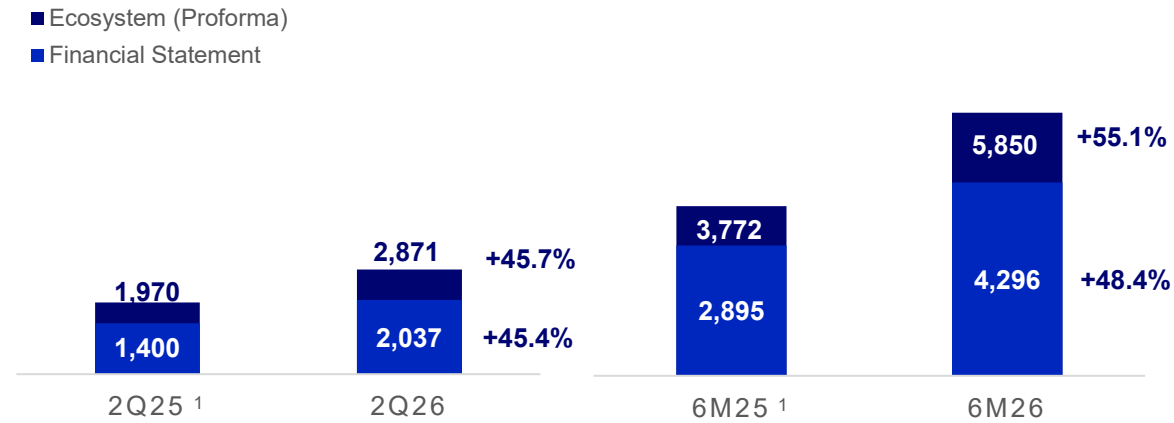


1- Restated / 2 - Costs and Expenses excluding amortization and depreciation

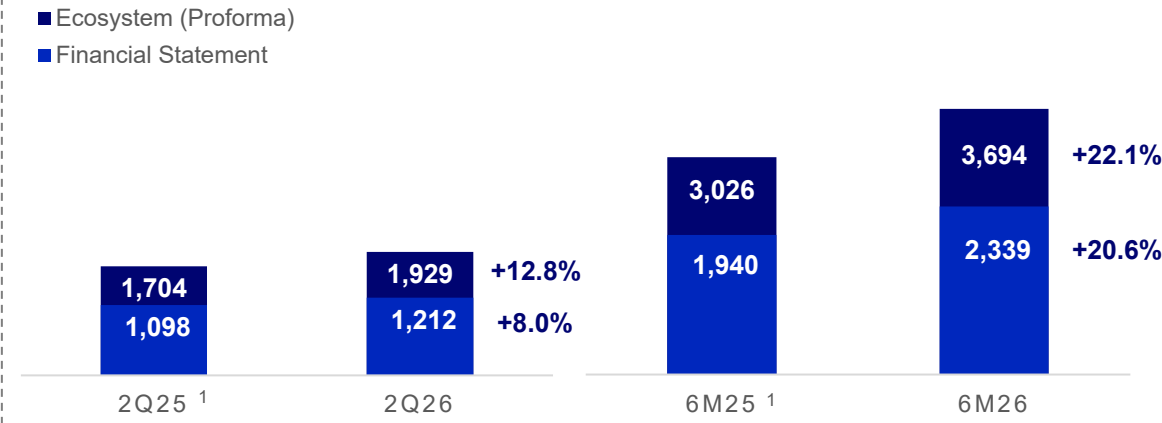
Financial Statements and Ecosystem Results (proforma)

Increase in EBITDA and operating cash generation driven by higher billed volumes, tariff adjustments and lower costs and expenses resulting from the capital management plan

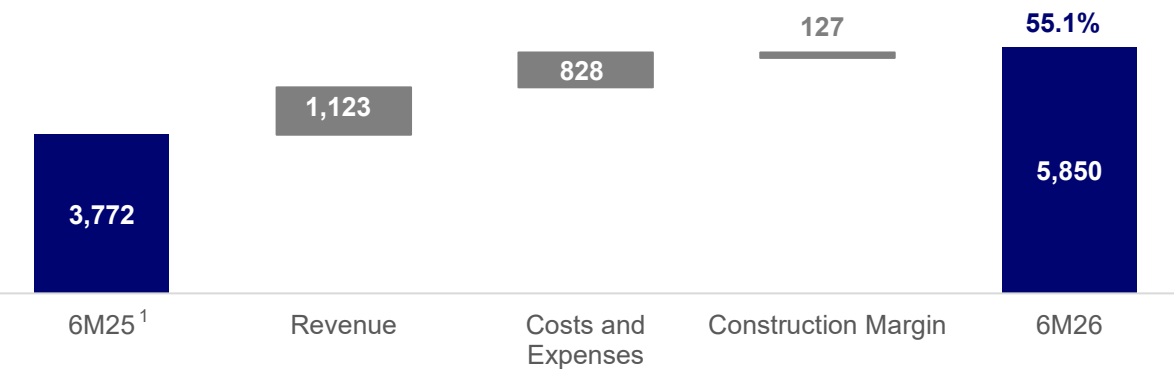
Recurring EBITDA² (R\$ million)



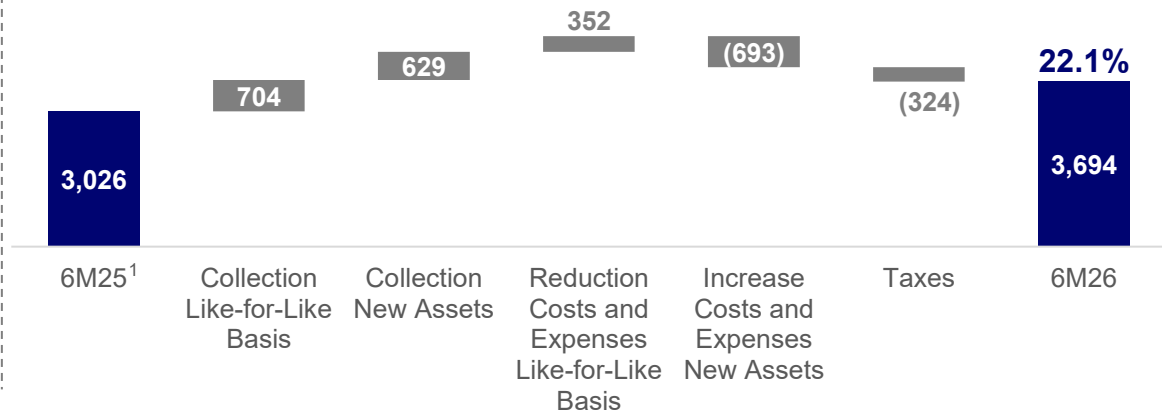
Managerial Operating Cash Flow (R\$ million)



Ecosystem Recurring EBITDA Breakdown² (R\$ million)



Ecosystem Managerial Operating Cash Flow Breakdown (R\$ million)

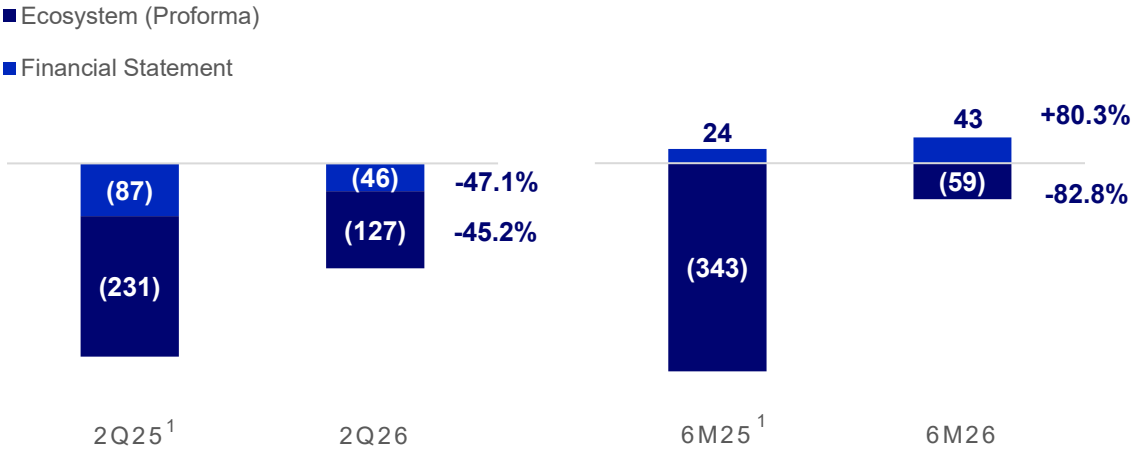


1- Restated / 2 – Excludes PIS/COFINS tax credits / Note: The pro forma amounts of the Aegea Ecosystem represent the combined results of Aegea’s subsidiaries and affiliates that share the same operational model and benefit from the capture of operational efficiencies through this model, even if they are not fully consolidated in the Company’s Financial Statements. Details of the exclusions applied to avoid duplication are provided in footnote 1 on slide 2 of this presentation, and the calculation methodology is included in the appendix

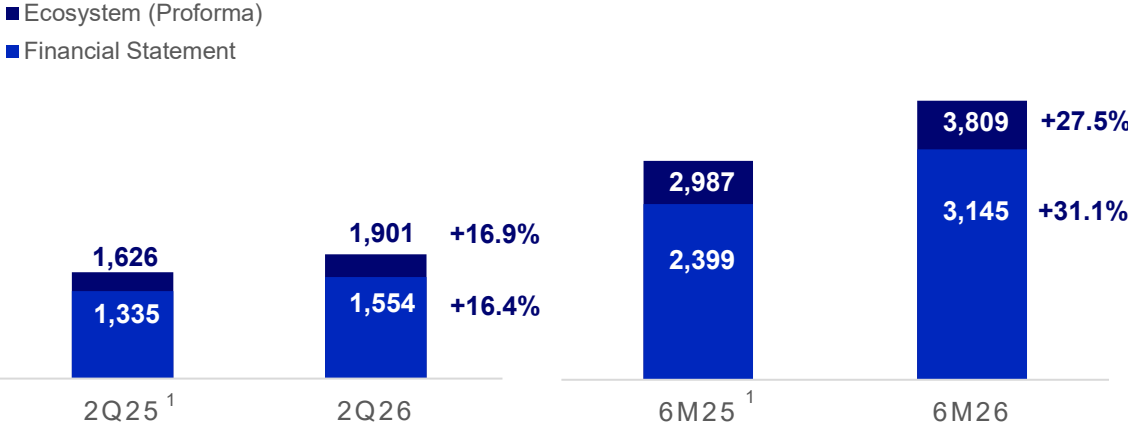
Financial Statements and Ecosystem Results (proforma)

Improvement in Net Income driven by operating advances, partially offset by higher financial expenses due to the macroeconomic scenario

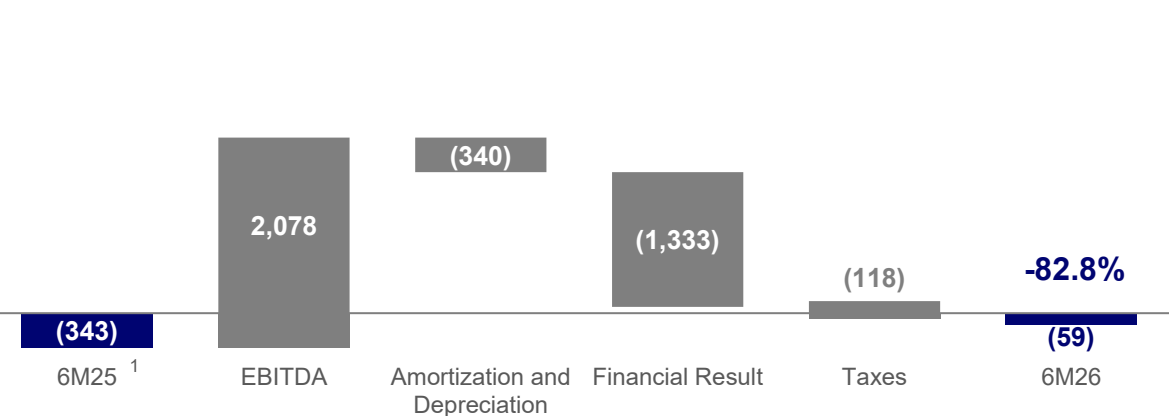
Recurring Net Income² (R\$ million)



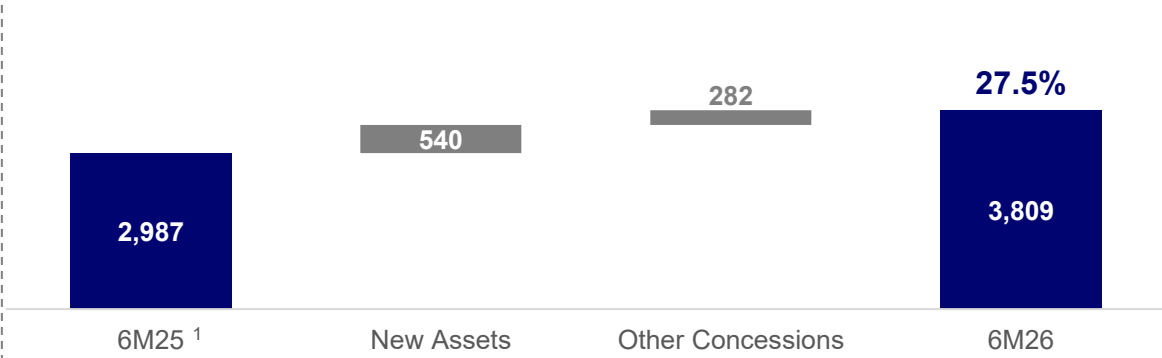
Investments (R\$ million)



Net Income Proforma Ecosystem Breakdown² (R\$ million)



Ecosystem Proforma Investments Breakdown (R\$ million)



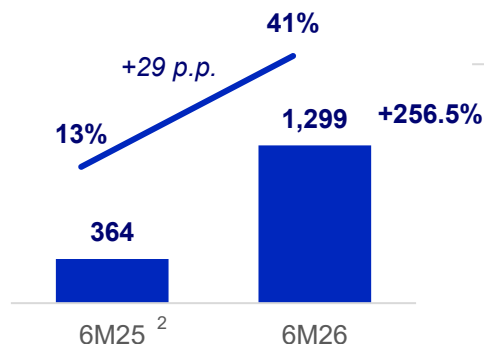
1- Restated / 2 – Excludes PIS/COFINS tax credits / Note: The pro forma amounts of the Aegea Ecosystem represent the combined results of Aegea's subsidiaries and affiliates that share the same operational model and benefit from the capture of operational efficiencies through this model, even if they are not fully consolidated in the Company's Financial Statements. Details of the exclusions applied to avoid duplication are provided in footnote 1 on slide 2 of this presentation, and the calculation methodology is included in the appendix

Águas do Rio and Corsan Results

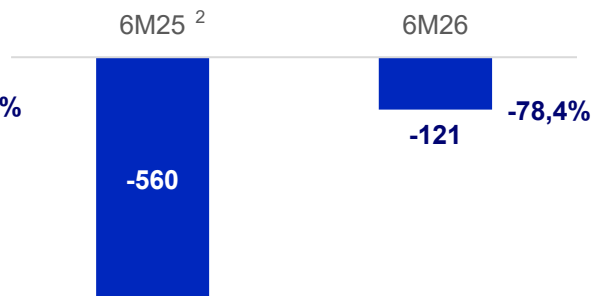
EBITDA growth driven by higher billed volume, tariff adjustment and the reduction in costs and expenses



EBITDA¹ (R\$ million) and
EBITDA Margin (%)



Net Income
(R\$ million)



- Tariff adjustment (9.75% for Block 1 and 8.09% for Block 4 in Dec/25)
- 24.13% discount on water purchases from both blocks
- 27% reduction in Costs and Expenses (R\$ 687 million)

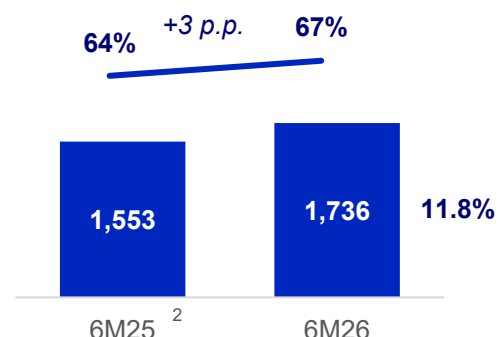
Capex 6M26 vs. 6M25

R\$ 663 million
+13%

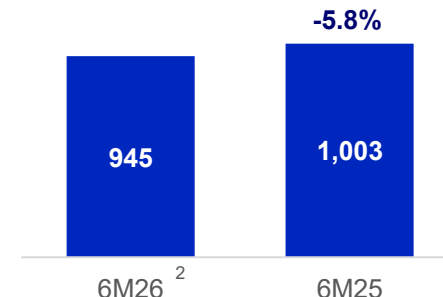
- Improvements to water supply systems
- Investments in the Dry Weather Collector System
- Inauguration of a New Sewage Treatment Plant



Recurring EBITDA¹ (R\$ million) and
EBITDA Margin (%)



Recurring Net Income¹
(R\$ million)



- Increase in billed volume due to expansion in sewage coverage (+4.4%)
- Tariff adjustment (4.68% in Jan/26)
- Reduction in costs and expenses (-3.5%)

Capex 6M26 vs. 6M25

R\$ 832 million
-9.0%

- Conclusion of investments in treatment plants and progress in networks to expand sewage coverage

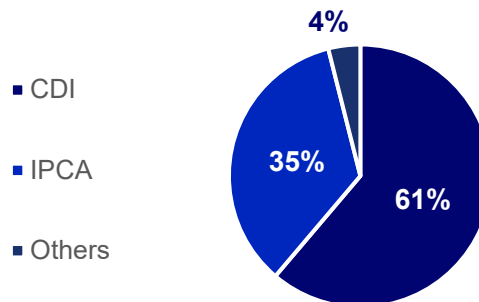
Ecosystem and Financial Statements Indebtedness (proforma)

Reduction in leverage compared to 1Q26, due to the improvement in results

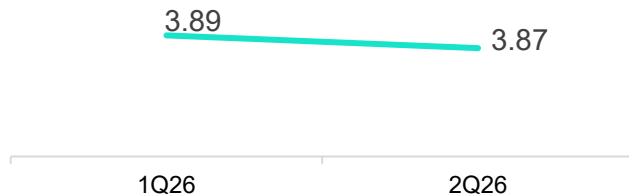
Indebtedness (R\$ million)	Financial Statements			Ecosystem		
	2Q26	2Q25 ⁶	Δ %	2Q26	2Q25 ⁶	Δ %
(+) Gross Debt ¹	42,478	29,142	45.8%	63,548	48,266	31.7%
(-) Cash and equivalents ²	(8,799)	(7,749)	13.6%	(12,417)	(9,791)	26.8%
Net Debt	33,679	21,393	57.4%	51,131	38,475	32.9%
EBITDA (12 months)³	8,696	7,111	22.3%	11,818	9,316	26.9%
Net Debt/ EBITDA	3.87x	3.01x	0.86x	4.33x	4.13x	0.20x

Reference for calculating Aegea's
debt covenants

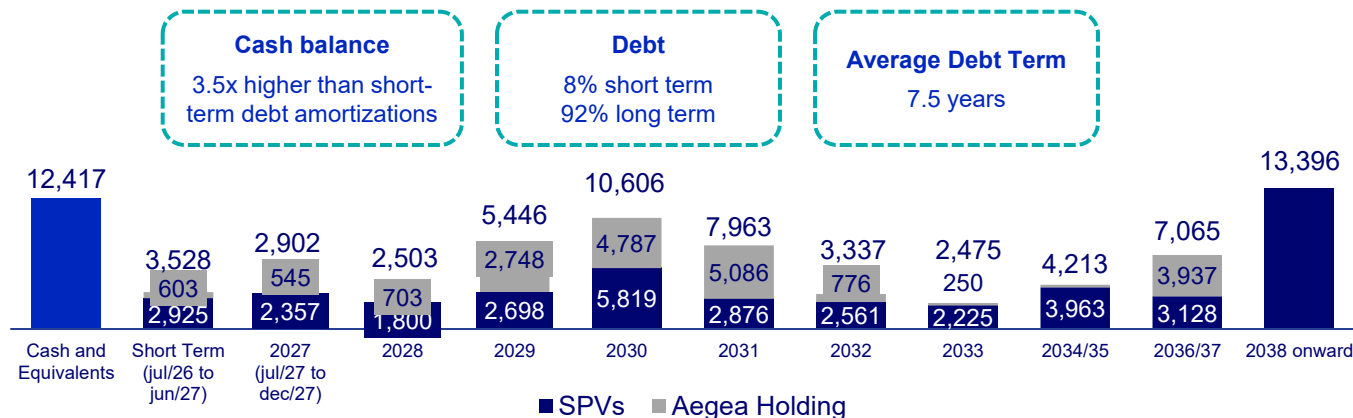
Ecosystem (Proforma) Gross Debt by Indexer (%)



Net Debt/Financial Statements EBITDA⁴



Proforma⁴ Cash and Debt Maturity Schedule⁵ (R\$ million)



1 - Gross Debt: includes the effect of the derivative, without mark-to-market adjustment and net of transaction costs. / 2- Cash and investments: Includes restricted cash as indicated in the Financial Statements / Quarterly Information – ITR. / 3 - Considers 12 months of Regenera Rio in 2025. / 4 – 1Q26 reconciliation (R\$ million): Net Debt of R\$31,550 million and LTM EBITDA of R\$8,119 million, resulting in Net Debt/EBITDA of 3.89x. / 5 - Gross Debt in the amortization schedule: Excludes the effects of the mark-to-market of debt in a swap transaction for Reais, as indicated in the Financial Statements / Quarterly Information – ITR. / 6 - Restated

Note: Pro forma figures for the Aegea Ecosystem represent the aggregate results of companies controlled by and affiliated with Aegea that share the same operating model and benefit from operational efficiencies captured through this model, even though such entities are not fully consolidated in the Company's financial statements. Details of the exclusions made to avoid double counting are provided in footnote 1 to slide 2 of this presentation, and the calculation methodology is presented in the appendix to this presentation.

Appendix

Restatement of Financial Statements 6M25 – Main Adjustments

As part of the ongoing enhancement of financial reporting process, the adjustments, already incorporated into the 6M26 Quarterly Information, resulted in the restatement of the 6M25 results

Main adjustments to the results of Aegea Financial Statements and Águas do Rio

Aegea Financial Statements Financial Highlights	6M25	Adjustments	6M25 Restatement	6M26	Δ % 6M25 restated x 6M26	Águas do Rio Financial Highlights R\$ Million	6M25	Adjustments	6M25 Restatement	6M26	Δ % 6M25 restated x 6M26
Net revenue¹ (R\$ million)	6,051	(441)	5,611	6,470	15%	Net revenue¹	3,639	(754)	2,884	3,131	9%
Water Services	4,393	(70)	4,323	5,044	17%	Water Services	2,767	(832)	1,935	2,051	6%
Construction revenue of the financial asset (PPPs)	963	(413)	550	390	-29%	Deductions	(496)	77	(419)	(421)	1%
Deductions	(768)	43	(725)	(910)	25%						
Costs and Expenses² (R\$ million)	(1,880)	(765)	(2,645)	(2,525)	-5%	Costs and Expenses²	(2,425)	(109)	(2,534)	(1,847)	-27%
Construction Cost (PPPs)	(399)	0	(399)	(302)	-24%	ECL	(620)	(52)	(672)	(323)	-52%
ECL	(87)	(83)	(170)	(194)	14%	Other adjustments	(1,804)	(57)	(1,861)	(1,524)	-18%
Other Costs and Expenses	(1,394)	(682)	(2,076)	(2,029)	-2%						
Equity Income (R\$ million)	(200)	(333)	(533)	(268)	-50%	Construction Margin³	14	(0)	14	15	6%
Construction Margin³ (R\$ million)	205	76	415	579	40%	EBITDA CVM 156	1,228	(863)	364	1,299	257%
EBITDA CVM 156 (R\$ million)	4,176	(690)	3,486	4,296	23%	<i>EBITDA Margin (%)</i>	<i>34%</i>	<i>-21 p.p</i>	<i>12.6%</i>	<i>41.5%</i>	<i>28.9 p.p</i>
<i>EBITDA Margin (%)</i>	<i>69.0%</i>	<i>-6.9 p.p.</i>	<i>62.1%</i>	<i>66.4%</i>	<i>4.3 p.p.</i>	Financial Result	397	492	890	1,088	22%
Financial Result (R\$ million)	(1,436)	(90)	(1,526)	(2,782)	82%	Net Income	269	(830)	(560)	(121)	-78%
Net Income (R\$ million)	1,299	(687)	612	43	-93%	Net Debt	13,882	196	14,078	15,219	8%
Net Debt (R\$ million)	21,370	23	21,393	33,679	57%	<i>Net Debt / EBITDA (x)</i>	<i>5.8x</i>	<i>2.5x</i>	<i>8.3x</i>	<i>5.8x</i>	<i>-2.52x</i>
<i>Net Debt / EBITDA (x)</i>	<i>2.82x</i>	<i>0.19x</i>	<i>3.01x</i>	<i>3.87x</i>	<i>0.86x</i>						

1- Excludes construction revenue / 2 - Costs and expenses, excluding costs of intangible assets and amortization and depreciation / 3 - Difference between construction revenue and construction costs related to intangible assets.

EBITDAs Reconciliation

Aegea Financial Statements and Ecosystem EBITDA (R\$ thousand)	2Q26	2Q25 Restatement	Δ %	6M26	6M25 Restatement	Δ %
Net Income	(45,957)	(86,872)	-47%	42,702	611,773	-93%
(+) Financial Result	1,308,138	965,752	35%	2,781,932	1,526,279	82%
(+) Income taxes	324,620	220,446	47%	591,632	749,760	-21%
(+) Depreciation and amortization	449,931	301,018	49%	879,434	598,489	47%
CVM 156 EBITDA	2,036,732	1,400,344	45%	4,295,700	3,486,301	23%
(+) Águas do Rio 1 CVM 156 EBITDA	236,261	151,831	56%	465,293	186,956	149%
(+) Águas do Rio 4 CVM 156 EBITDA	443,081	216,757	104%	833,716	177,384	370%
(+) Parsan CVM 156 EBITDA	489,577	513,532	-5%	924,897	1,564,745	-41%
(-) Equity Income - Parsan Consolidated	(495,910)	(519,613)	-5%	(927,611)	(1,570,595)	-41%
(-) Equity Income - Aegea Consolidated	171,553	222,374	-23%	267,943	533,130	-50%
(-) Other	(9,914)	(14,831)	-33%	(9,916)	(14,857)	-33%
EBITDA Proforma Aegea Ecosystem	2,871,380	1,970,394	46%	5,850,021	4,363,063	34%
(-) PIS/COFINS Tax Credit - Corsan	-	-	N/A	-	(590,863)	-100%
Aegea Ecosystem Proforma EBITDA ex. non-recurring effect	2,871,380	1,970,394	46%	5,850,021	3,772,200	55%

1 - The Aegea Ecosystem Proforma EBITDA is calculated by adjusting the calculation to exclude duplication of the EBITDA values of Aegea and its affiliates Águas do Rio 1, Águas do Rio 4 (together "Águas do Rio") and Parsan, namely: i) Aegea Consolidated Equity Income, which is the equity income of Águas do Rio and Parsan recorded in Aegea's Income Statements; ii) Águas do Rio Declared Dividends, which are the dividends declared to Aegea and recorded in Aegea's Statements of Cash Flows; iii) Related Party Services, which is the result (revenue less costs) of the provision of engineering services by Aegea to Águas do Rio, recorded in Aegea's Consolidated Income Statements. Revenues associated with services provided to Águas do Rio are the amounts shown in the explanatory note "Net Operating Revenue", line "Revenue from Related Party Services" of the Financial Statements. Costs associated with these services are shown in the explanatory note "Costs and Expenses by Nature", added to other consolidated costs of Aegea; and iv) Equity Income – Consolidated Parsan, which are the equity income of Corsan recorded in Parsan's Income Statements / 2 - The EBITDA used in debt covenants considers 12 months of results from Regenera Rio, acquired by Aegea in December 2025.

EBITDAs Reconciliation

2Q26	Águas do Rio 1	Águas do Rio 4	Consolidated Águas do Rio	Corsan	Águas Guariroba	Prolagos	Águas de Teresina	Águas de Manaus
Net Income	(88,851)	(21,150)	(110,001)	504,843	82,114	38,878	9,302	80,289
(+) Financial Result	278,204	362,449	640,652	11,364	54,442	32,758	39,891	55,501
(+) Income taxes	(45,887)	(12,887)	(58,774)	169,832	45,057	21,205	2,203	25,018
(+) Depreciation and amortization	92,795	114,669	207,464	132,024	26,873	23,953	19,622	38,082
EBITDA CVM 156	236,261	443,081	679,342	818,063	208,486	116,794	71,018	198,890
EBITDA CVM 156 Margin	48%	41%	43%	66%	80%	71%	60%	81%

2Q25 Restatement	Águas do Rio 1	Águas do Rio 4	Consolidated Águas do Rio	Corsan	Águas Guariroba	Prolagos	Águas de Teresina	Águas de Manaus
Net Income	(94,325)	(91,852)	(186,177)	528,656	95,705	30,855	28,122	28,835
(+) Financial Result	225,818	271,344	497,162	62,709	24,950	39,794	25,682	50,704
(+) Income taxes	(52,096)	(58,286)	(110,382)	96,804	45,205	13,327	4,670	4,688
(+) Depreciation and amortization	72,434	95,551	167,985	111,303	21,918	19,594	15,188	28,329
EBITDA CVM 156	151,831	216,757	368,588	799,472	187,778	103,570	73,662	112,556
EBITDA CVM 156 Margin	34%	22%	26%	70%	78%	69%	67%	50%

6M26	Águas do Rio 1	Águas do Rio 4	Consolidated Águas do Rio	Corsan	Águas Guariroba	Prolagos	Águas de Teresina	Águas de Manaus
Net Income	(125,101)	4,342	(120,759)	945,173	173,562	73,629	10,572	97,755
(+) Financial Result	480,287	608,194	1,088,480	166,697	103,880	80,434	94,048	127,035
(+) Income taxes	(62,133)	2,357	(59,776)	361,618	90,383	38,880	2,267	25,664
(+) Depreciation and amortization	172,240	218,823	391,063	262,730	52,550	47,330	37,929	69,846
EBITDA CVM 156	465,293	833,716	1,299,009	1,736,218	420,375	240,273	144,816	320,301
EBITDA CVM 156 Margin	47%	39%	41%	67%	80%	69%	62%	68%

6M25 Restatement	Águas do Rio 1	Águas do Rio 4	Consolidated Águas do Rio	Corsan	Águas Guariroba	Prolagos	Águas de Teresina	Águas de Manaus
Net Income	(257,618)	(302,689)	(560,307)	1,591,156	192,328	79,584	29,309	50,528
(+) Financial Result	437,661	451,930	889,591	(135,604)	58,465	72,036	51,858	107,311
(+) Income taxes	(134,028)	(163,313)	(297,341)	474,039	93,792	38,644	3,948	18,670
(+) Depreciation and amortization	140,941	191,456	332,397	214,518	43,848	39,396	29,739	56,887
EBITDA CVM 156	186,956	177,384	364,340	2,144,109	388,433	229,660	114,854	233,396
EBITDA CVM 156 Margin	21%	9%	13%	64%	78%	69%	52%	52%

Ecosystem Costs and Expenses Reconciliation

Proforma Costs and Expenses (R\$ million)	2Q26	2Q25	Δ %	6M26	6M25	Δ %
		Restatement			Restatement	
Personnel	(477)	(854)	-44.2%	(782)	(1,365)	-42.7%
Third-party Services	(609)	(637)	-4.4%	(1,176)	(1,304)	-9.8%
Conservation and Maintenance	(43)	(57)	-23.9%	(89)	(99)	-10.9%
Materials, Equipment and Vehicles	(48)	(46)	4.4%	(97)	(79)	22.4%
Concession Cost	(100)	(79)	26.3%	(182)	(166)	9.7%
Electricity	(241)	(164)	46.5%	(444)	(314)	41.6%
Chemicals	(83)	(42)	97.3%	(143)	(94)	52.7%
Expected credit losses on accounts receivable	(121)	(146)	-16.9%	(413)	(301)	37.3%
Write-off of accounts receivable	(65)	(40)	63.5%	(104)	(541)	-80.8%
Provisions for civil, labor, tax and environmental risks	(72)	94	-176.6%	(107)	56	-289.3%
Construction Costs	(145)	(319)	-54.6%	(302)	(399)	-24.2%
Taxes, Fees and Contributions	(6)	(8)	-21.8%	(16)	(14)	17.1%
Leases	(30)	(36)	-17.1%	(67)	(70)	-4.7%
Other	(91)	(35)	160.9%	(179)	(248)	-27.9%
Operating Costs and Expenses	(2,132)	(2,369)	-10.0%	(4,101)	(4,937)	-16.9%
Construction cost of the intangible asset	(1,828)	(1,345)	35.9%	(3,305)	(2,674)	23.6%
Depreciation and Amortization	(657)	(469)	40.2%	(1,271)	(931)	36.5%
Other Operating Income	28	27	5.7%	43	643	-93.3%
Total Costs and Expenses	(4,589)	(4,156)	17.1%	(8,633)	(7,899)	9.3%



Investor Relations

ri@aegea.com.br

<https://ri.aegea.com.br/en/>