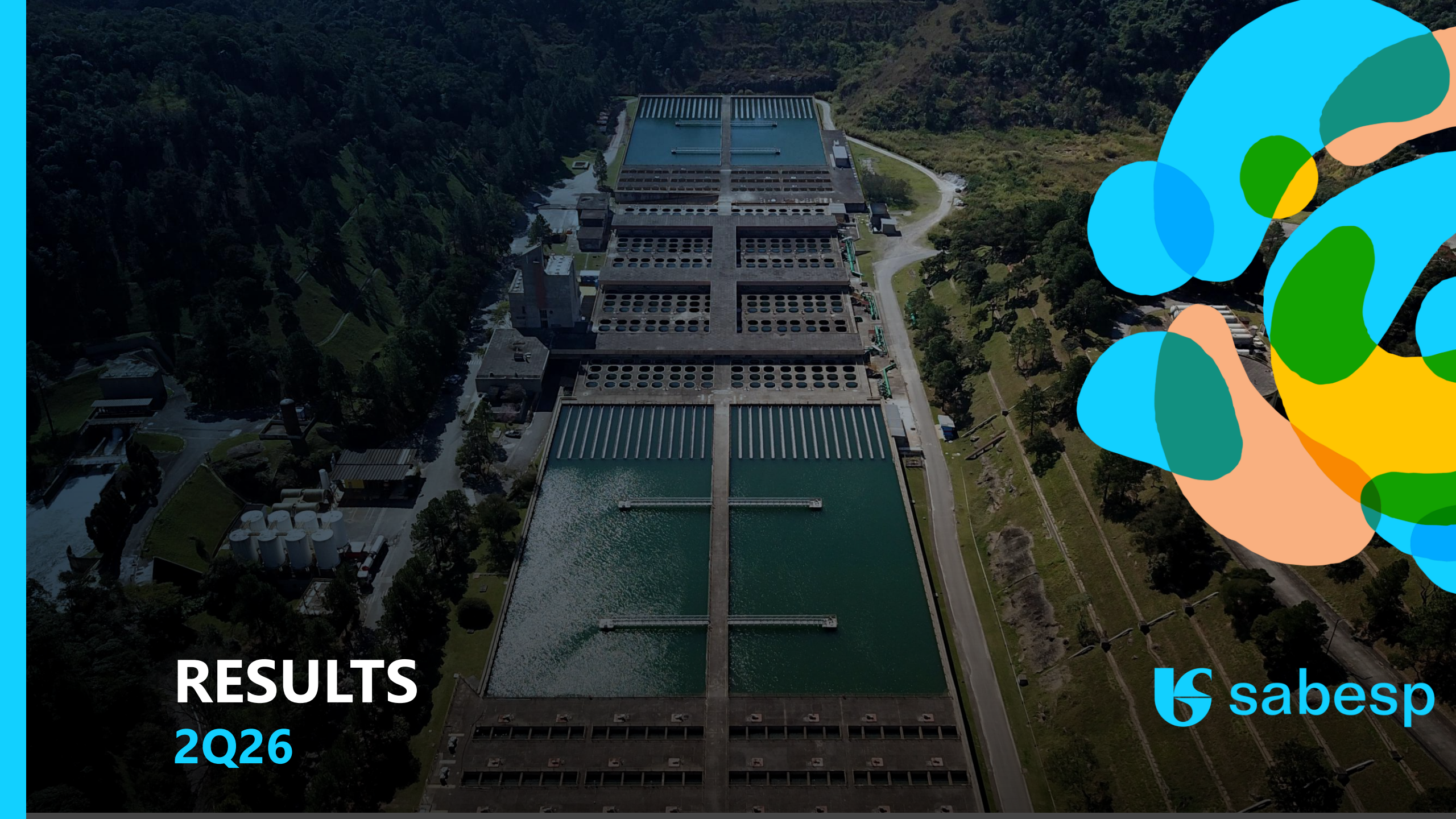




RESULTS

2Q26



SAFE HARBOR STATEMENT



This presentation does not contain projections or estimates of future events. However, it may include forward-looking statements that indicate potential trends related to Sabesp, based on the reasonable expectations, beliefs, and assumptions of the Company's management.

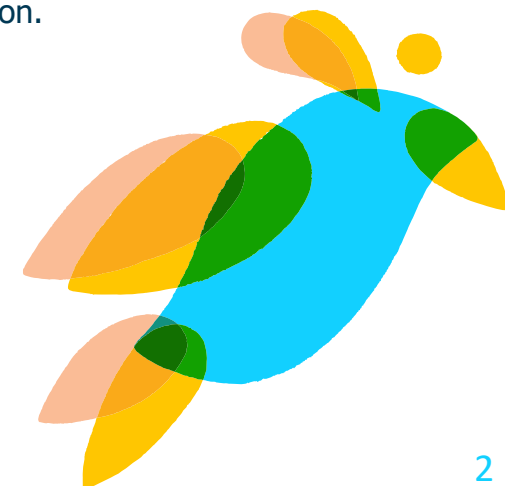
The use of expressions such as "projects," "estimates," "anticipates," "foresees," "plans," "expects," and similar terms shall not be construed as forecasts or guidance for purposes of applicable regulations, but rather as indicative trends subject to a variety of risks and uncertainties. Such statements are based on a number of assumptions and influencing factors, including, but not limited to, market conditions, governmental regulations, public policy, competitive landscape, the performance of the sector, global and domestic economic scenarios, and climate change, in addition to the risk factors disclosed in the Company's filings with the Brazilian Securities and Exchange Commission (CVM), the Brazilian Stock Exchange B3 S.A. – Brasil, Bolsa, Balcão, and on its investor relations website. Any changes in these assumptions or factors may result in outcomes materially different from those currently anticipated. Undue reliance should not be placed on these statements. Past performance is not necessarily indicative of future results.

The forward-looking statements and information presented herein are applicable solely as of the date they were prepared. Sabesp assumes no obligation to update or revise any such statements in light of new information, future events, or other circumstances, except as required by applicable law or regulation.

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Sabesp shall not be held liable for any investment decisions or transactions made based on the information contained in this presentation.

All information presented here is in R\$ million unless otherwise stated.



AGENDA

1

Financial & Ops Highlights

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Q&A

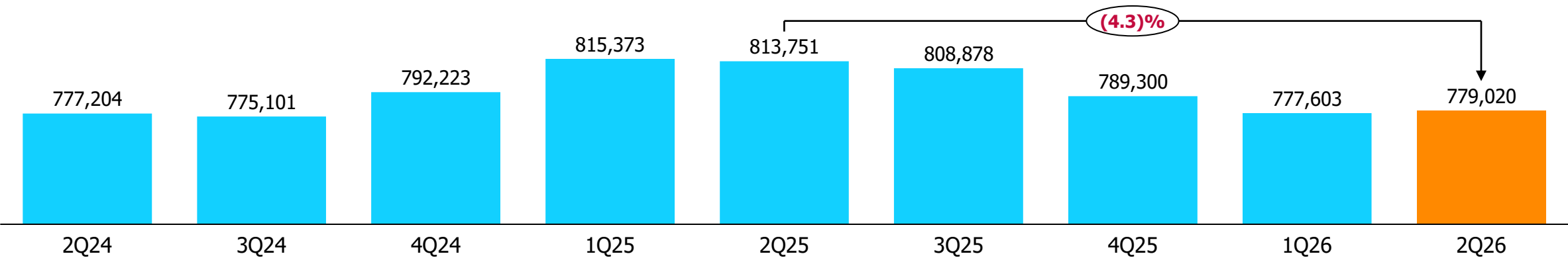


OPS HIGHLIGHTS



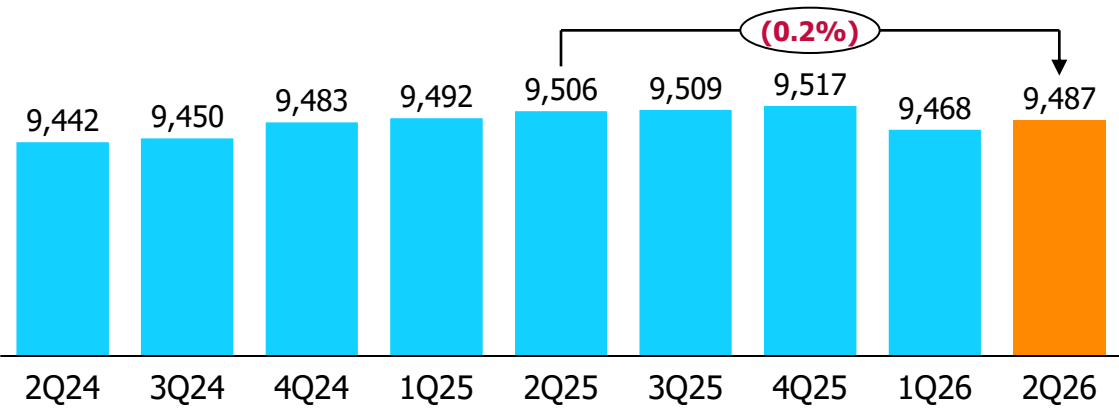
Volumes (in million m³)

Water Production

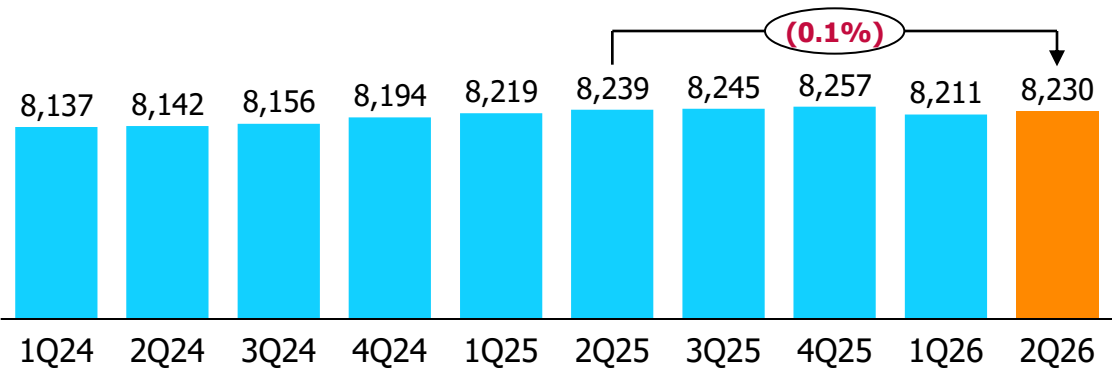


Connections¹ (# in thousand)

Water



Sewage

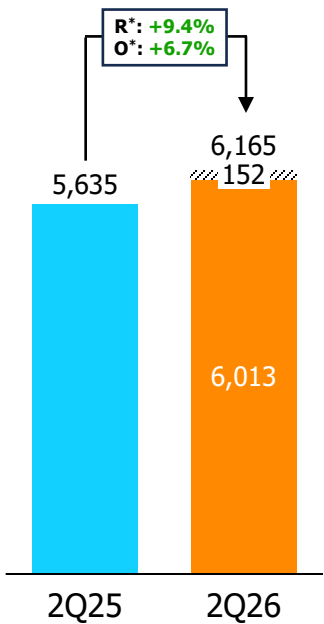


(1) Active connections at the end of the period.

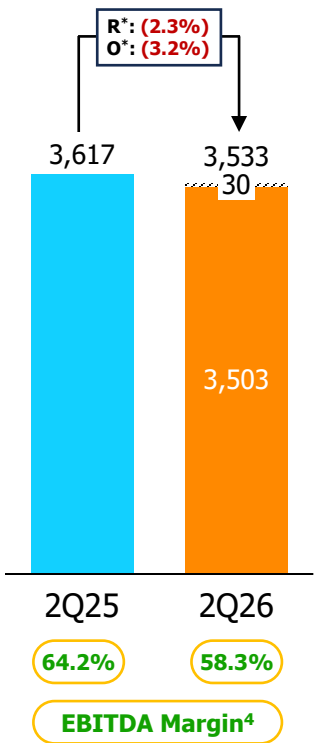
FINANCIAL HIGHLIGHTS – 2Q26

EMA E

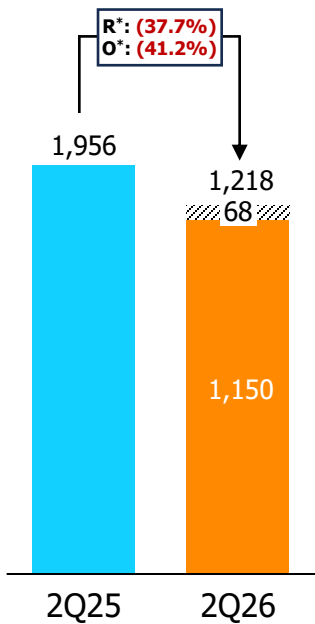
Adjusted Net Revenue¹



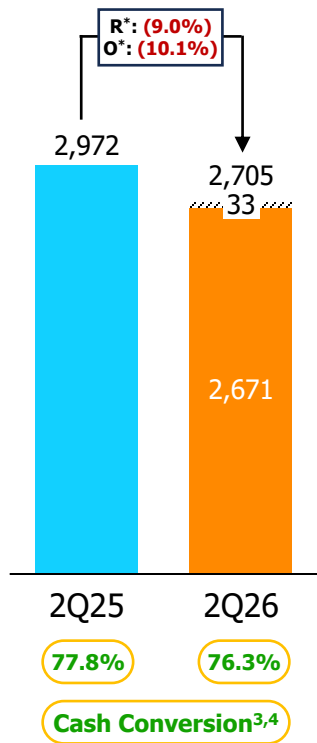
Adjusted EBITDA¹



Adjusted Net Income¹



Cash Flow from Operations²

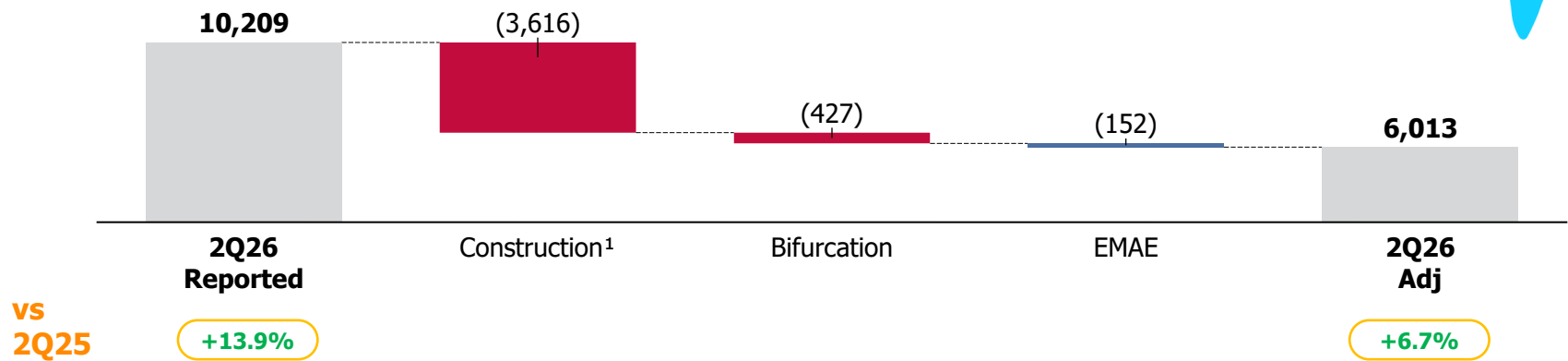


(1) Excluding non-recurring effects, construction and financial asset bifurcation – for a summary of adjustments, please refer to the appendix
(2) Adjusted Result excluding FAUSP and court-ordered payments effect
(3) Cash from operations over adjusted EBITDA, excluding FAUSP
(4) Not considering EMAE

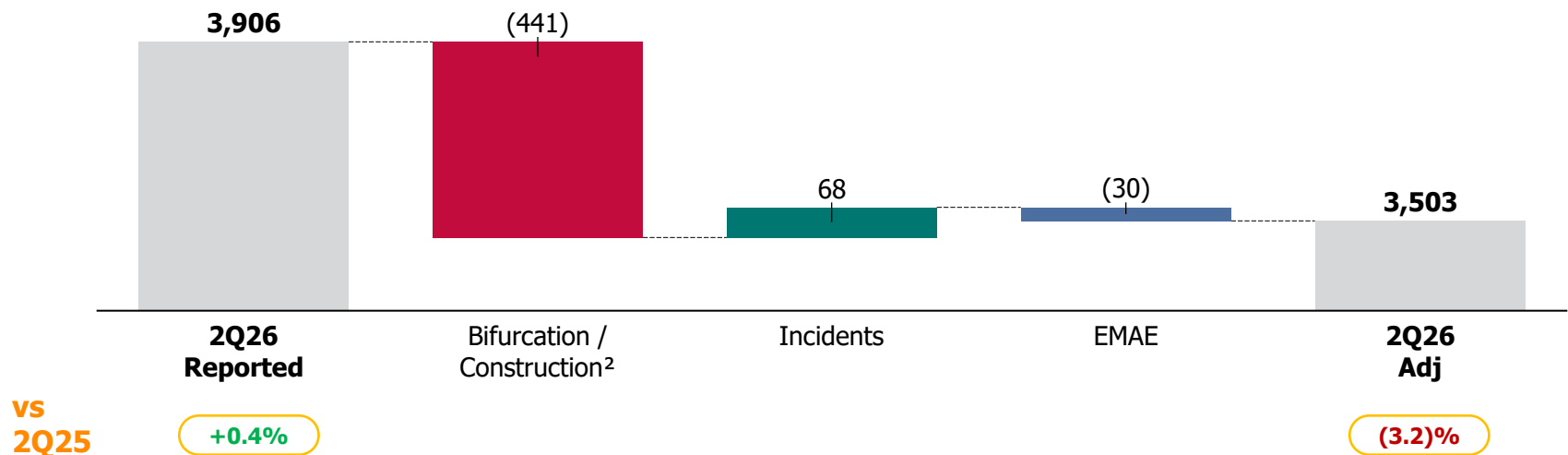
* Reported growth includes EMAE; Organic growth excludes EMAE

FINANCIAL HIGHLIGHTS – 2Q26

Reported x Adjusted Net Revenue



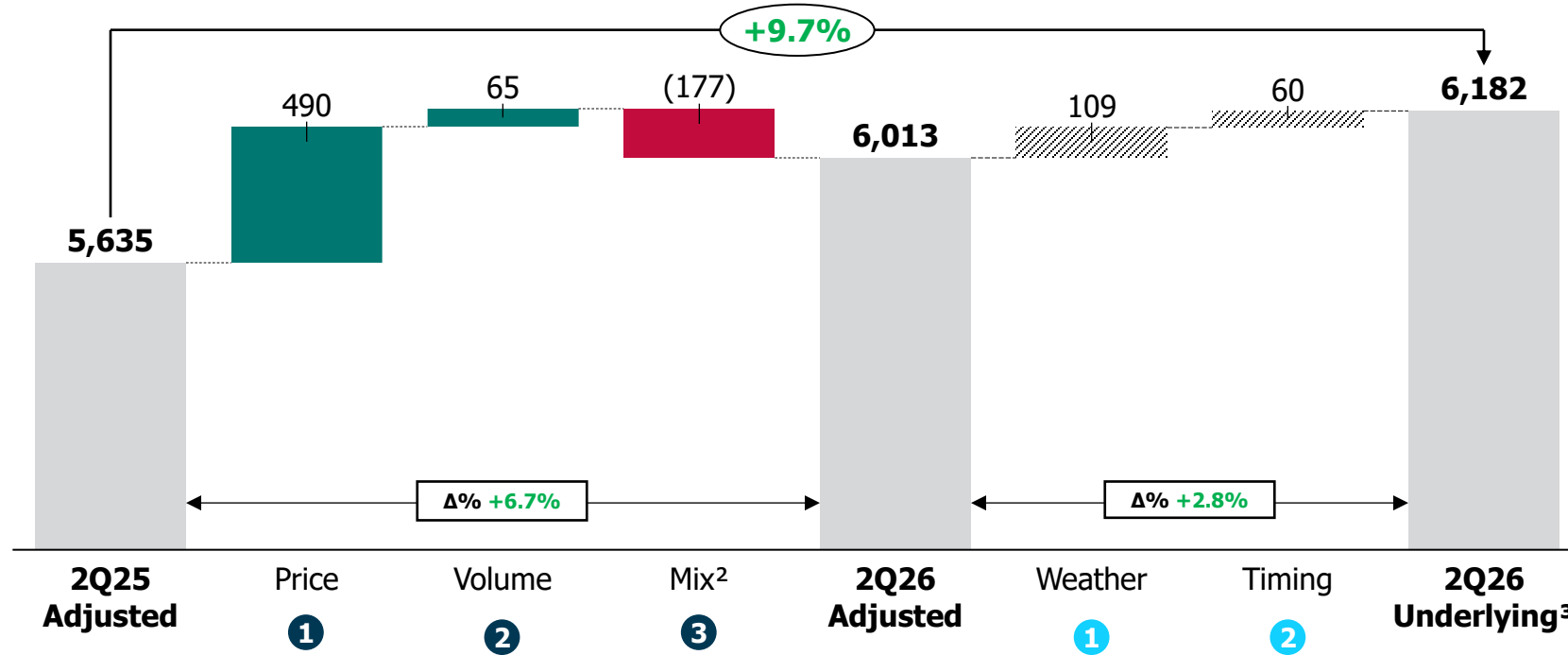
Reported x Adjusted EBITDA



(1) Includes EMAE construction revenue of R\$58M
(2) Includes EMAE construction margin of R\$14M; Sabesp does not record construction margin

FINANCIAL HIGHLIGHTS – 2Q26

2Q26 Net Revenue¹ YoY



① **+8.7%:** +9.9% rate phase-in, offset by **higher reforms²**

② **+1.1%:** New units⁴ +1.0%; metering upgrade +0.6% and weather (1.1)%

③ **(3.1)%:** customer categories mix (2.3)%, customer consumption band mix (0.6)% linked to weather

① Lower average temperature (1.1)% and lower consumption band mix (0.6)%

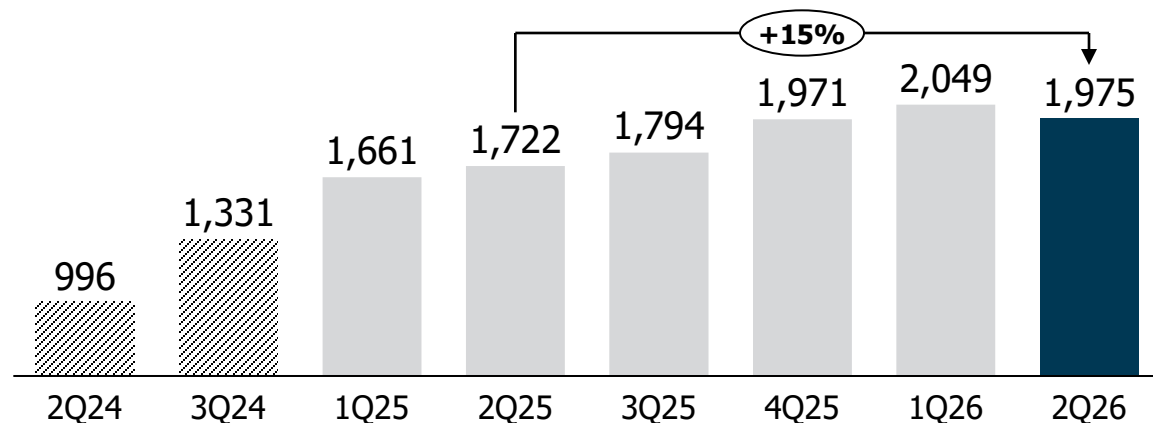
② ERP transition

(1) Excluding non-recurring effects, construction and asset bifurcation
(2) These impacts are expected to be recovered in 2028's rate cycle
(3) Adjusted Net Revenue excl. extraordinary events
(4) Average of each period

FINANCIAL HIGHLIGHTS: REVENUE DEEP DIVE

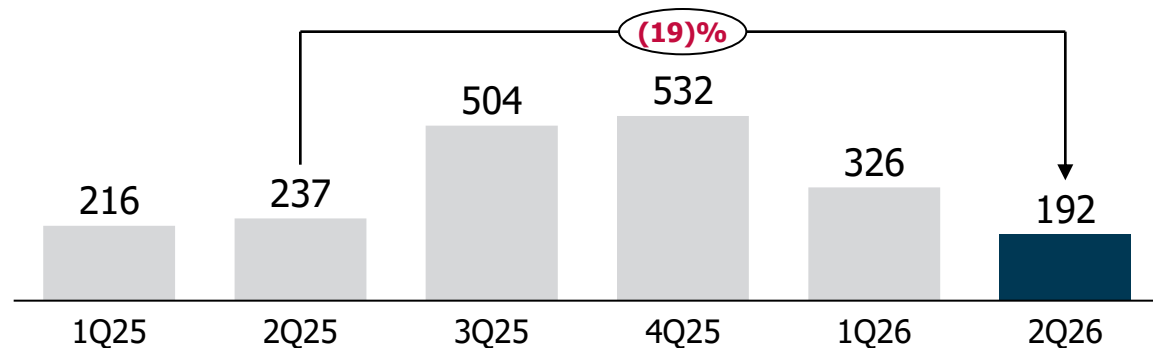
Units with access to discounted Rates¹ (# thousands)

①

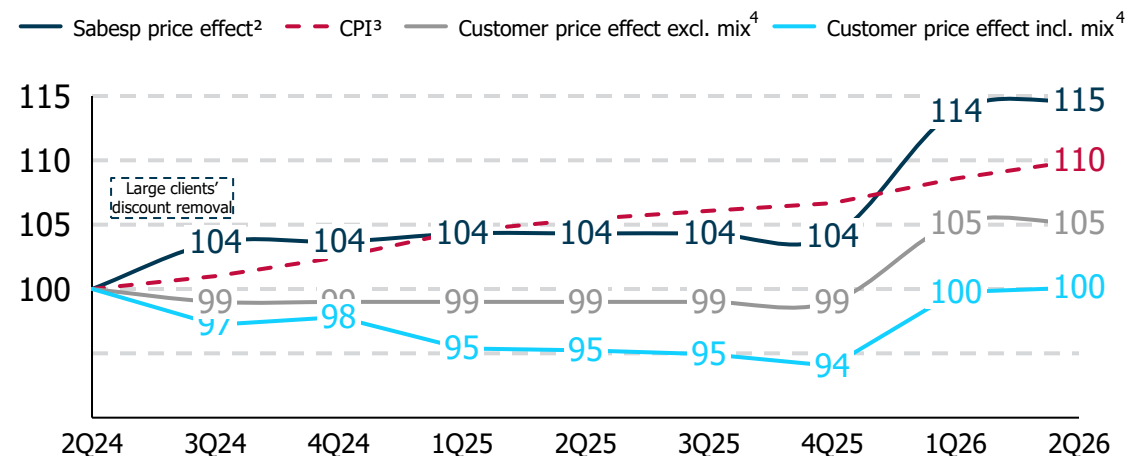


Meter Upgrades (# thousands)

③



② Price Effect² excl. mix (100 indexed)



① **(177)M mix impact**, driven by customer categories mix (130)M, with CadUnico (83)M being the most relevant part. Versus 1Q26 we saw 171k units phasing out of the transition rates; Additionally, there is a (34)M consumption band mix

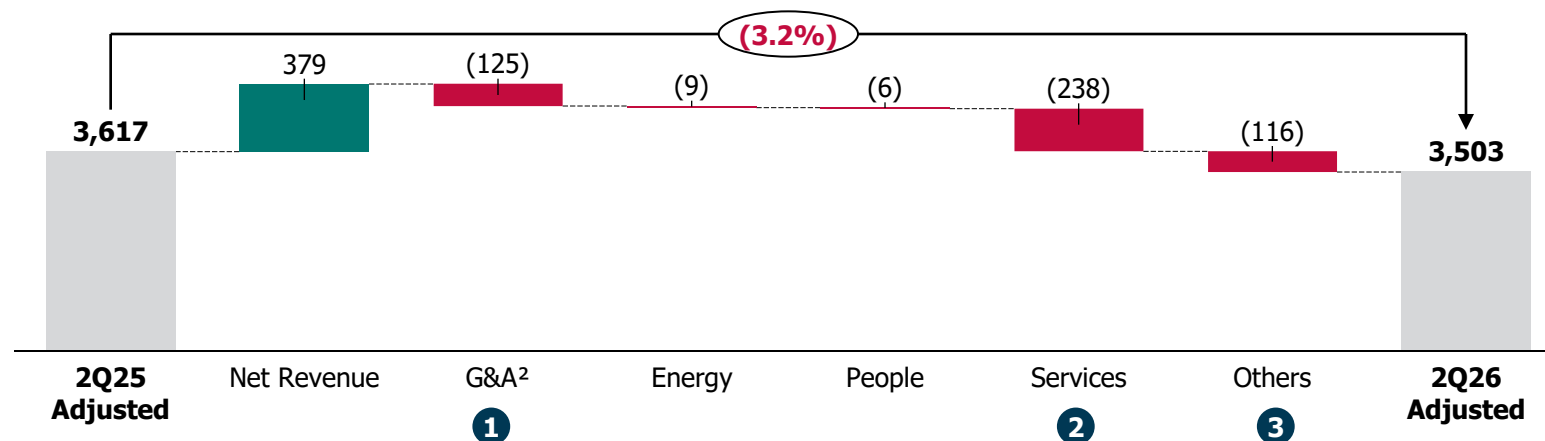
② **Sabesp price effect** outperforming CPI by ~5pp, while **Customer price effect** increased slightly 5% over the **last 24 months, remaining below CPI**

③ Reduction in meter upgrades due to supply chain constraints

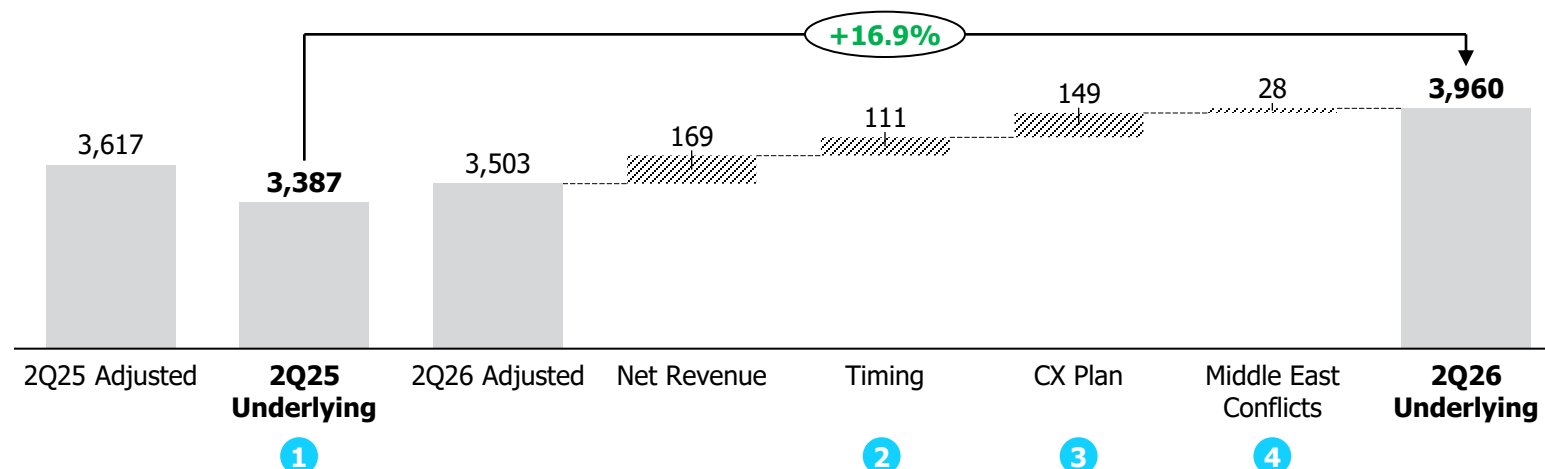
(1) End of period; These impacts are expected to be adjusted in 2028's rate cycle
 (2) 2Q24 as a base for 100 index, excluding category, regional Mix and commercial initiatives
 (3) Source: IBGE. Historical data
 (4) Residential category

FINANCIAL HIGHLIGHTS

2Q26 EBITDA¹ YoY



2Q26 Underlying EBITDA³ YoY



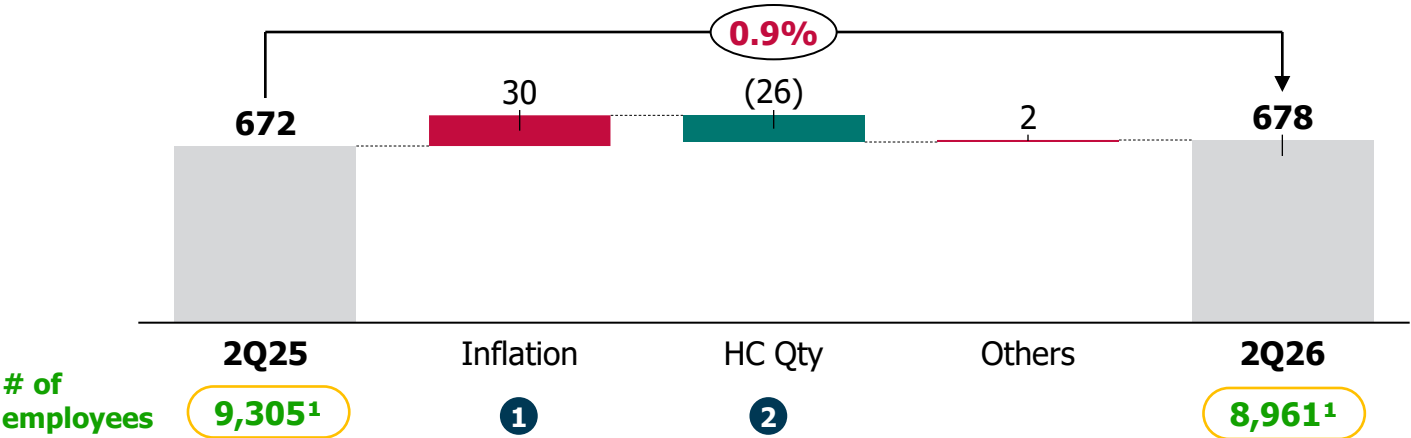
- (1) Excluding non-recurring effects, construction and bifurcation
 (2) G&A includes General, Administrative, Tax and Allowance for Doubtful Accounts
 (3) Adjusted EBITDA excl. extraordinary events and commercial plan-related investments

- 1 Legal victories/dismissals in 2Q25 (230M)
- 2 (i) Investments in **customer experience (149)M**;
(ii) **Timing effect due to ERP transition (54)M**
- 3 (28)M in Treatment Supplies mainly driven by inflationary pressure due to geopolitical environment and global supply chain disruptions

- 1 Legal victories/dismissals in 2Q25 (230M)
- 2 Phasing in expenses related to ERP transition
- 3 **Investments in customer experience**
- 4 Inflationary pressure due to geopolitical environment and global supply chain disruptions

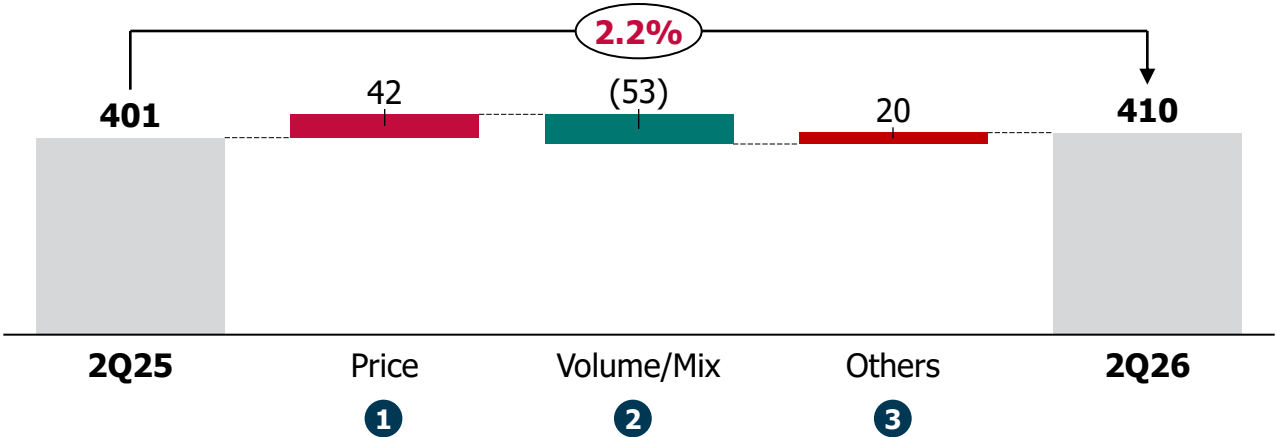
FINANCIAL HIGHLIGHTS: COSTS DEEP DIVE

Personnel



- 1 +4.4% wage inflation
- 2 (3.7)% headcount reduction

Power

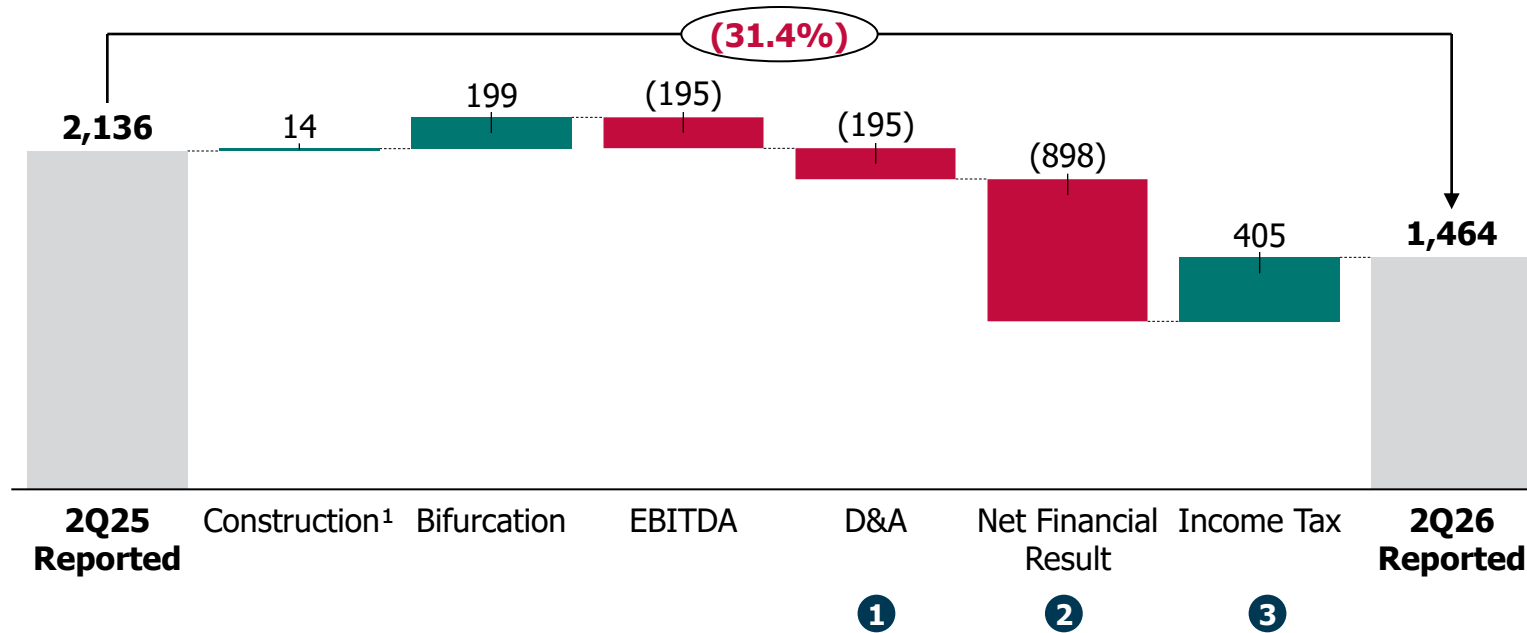


- 1 36M inflation and Angra new sector charges 7M
- 2 Better mix free vs captive market +12pp y/y, reaching 88%
- 3 Timing/ERP Transition 29M

(1) Average of each period, not including temporary employees, interns, apprentices and board members

FINANCIAL HIGHLIGHTS: NET INCOME

2Q26 Reported Net Income YoY



- ① Asset base grew 15 bn: from 55B to 70B YoY
- ② (i) Higher average net debt (638)M; (ii) higher benchmark (*Selic*) rate (146)M; (iii) FX gain lapping from 2Q25;
- ③ Effective income tax rate declined from 34% to 29%, driven by IoC

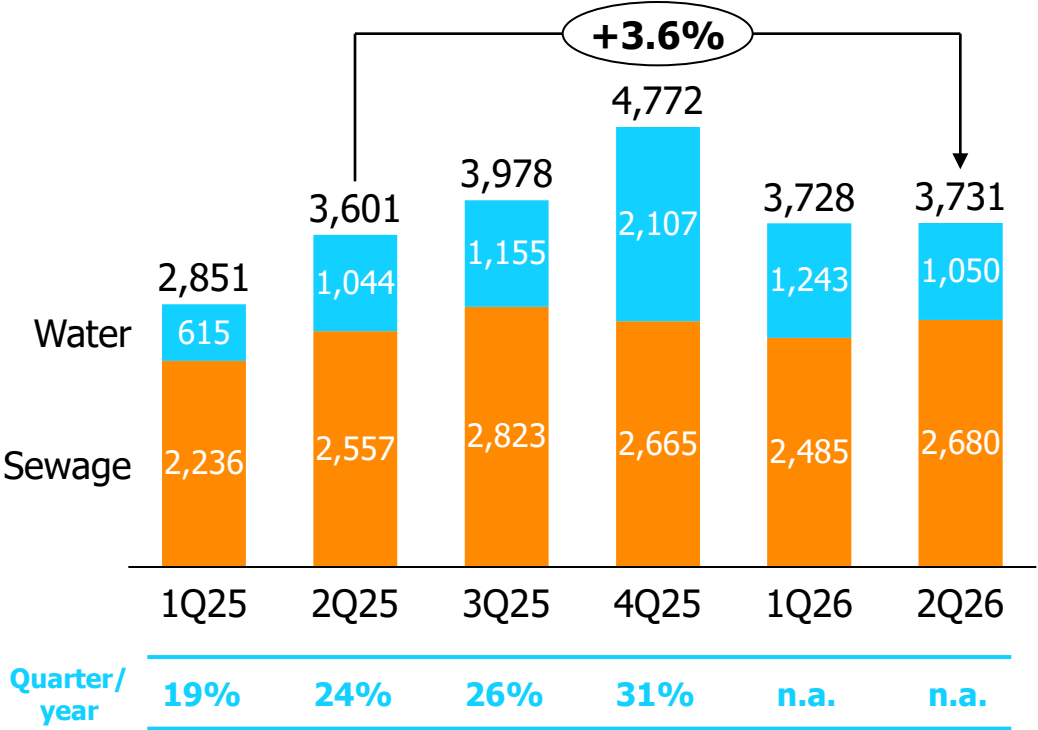
(1) Includes EMAE construction margin of R\$14M; Sabesp does not record construction margin

FINANCIAL HIGHLIGHTS: CAPEX DEEP DIVE

Capex (R\$ million)

R\$ 7.5 billion in investments in 1H26: +15.6% y/y

- R\$ 40.5B contracted backlog through 2029
- Historically Capex is higher in 2H vs. 1H

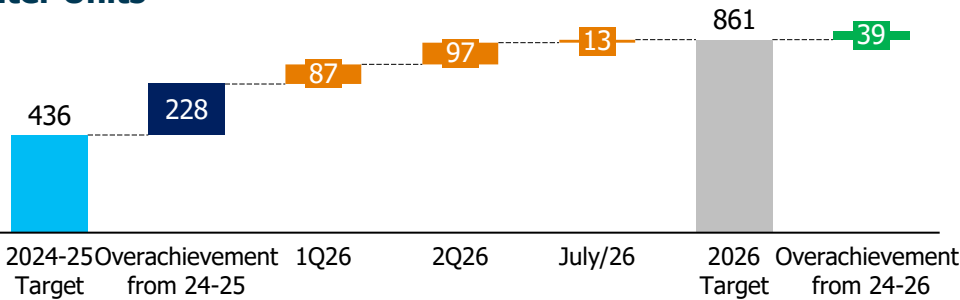


U-Factor¹ Attainment 2024-2026 (in thousand, as of Jul/26)

"ICA" – New Water Units



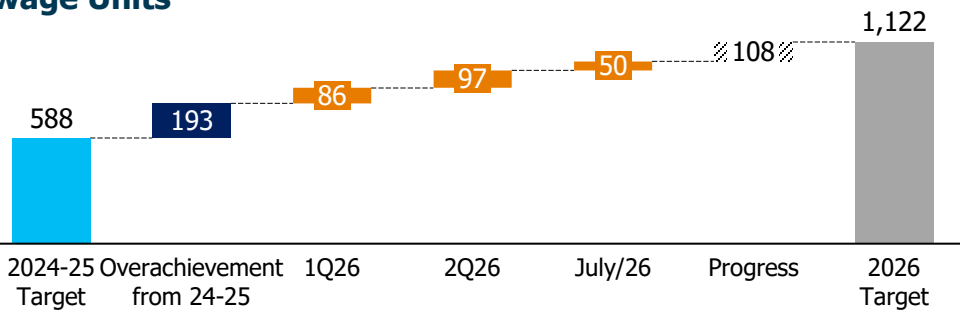
105%
of FY24-26 target
achieved²
109% of FY26
target



"ICE" – New Sewage Units



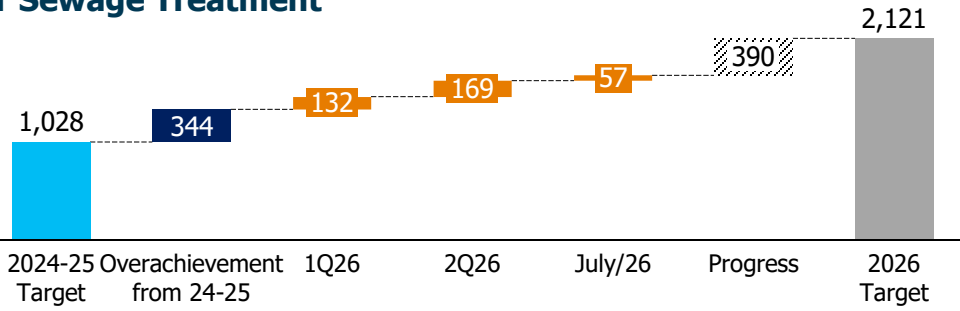
90%
of FY24-26 target
achieved
80% of FY26
target



"IEC" – Units for Sewage Treatment

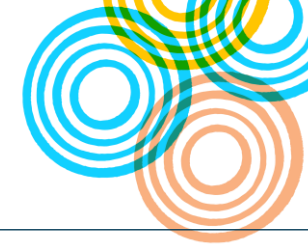


82%
of FY24-26 target
achieved
64% of FY26
target



(1) Increment of residential units
(2) FY24-26 target: 113% achievement in residential and 80% in informal and rural target

FINANCIAL HIGHLIGHTS: CAPEX DEEP DIVE



Main projects evolution in 2Q26

- **Main deliveries of the quarter:**
 - WWTP Caieiras: new facility, R\$ 94M invested, +0.2 m³/s capacity, +65k people
 - WWTP Água Vermelha: new facility, R\$ 74M invested, +0.2 m³/s capacity, +62k people
 - Expansion of the Charqueadas Water Supply System: R\$ 7.1M invested in construction of new dams, water intake facilities, and pumping stations
- **Countryside Universalization**
 - Phase 1 (155 cities): 11 projects in execution - R\$ 5.1B
 - Phase 2 (170 cities): 8 projects contracted and 4 projects under procurement – R\$ 9.6B

Integra Tietê Program – Linear Works

- **Main deliveries of the quarter:**
 - 69 km of collectors, outfall sewers, and interceptors
 - 52 km of sewer collection networks
 - Expansion of the Parque Novo Mundo, Bonsucesso, Várzea do Palácio, and São João WWTPs, and retrofits of the Barueri and São Miguel WWTPs on schedule
- **Phase 2 in procurement: R\$ 2.7B**
- 2 projects in execution, 15 projects contracted and 2 projects under procurement, which will add:
 - 372 km of sewer networks
 - 13,500 sewer connections
 - 104 Sewage Pumping Stations
 - Expansion of WWTPs

WWTP Caieiras



WWTP Parque Novo Mundo

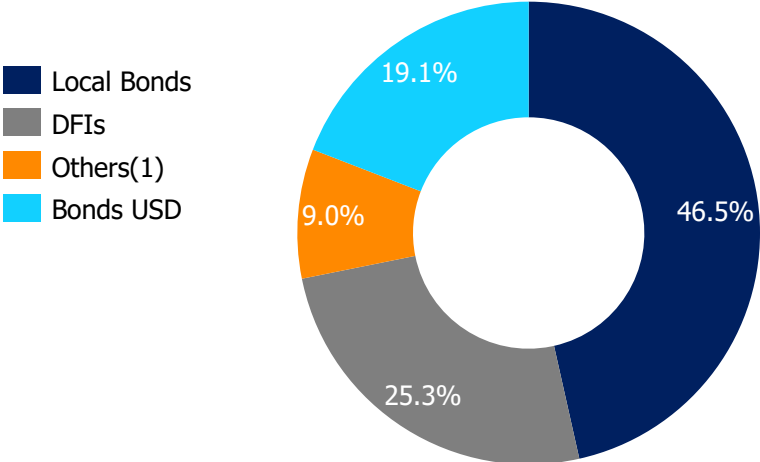


WWTP São Miguel

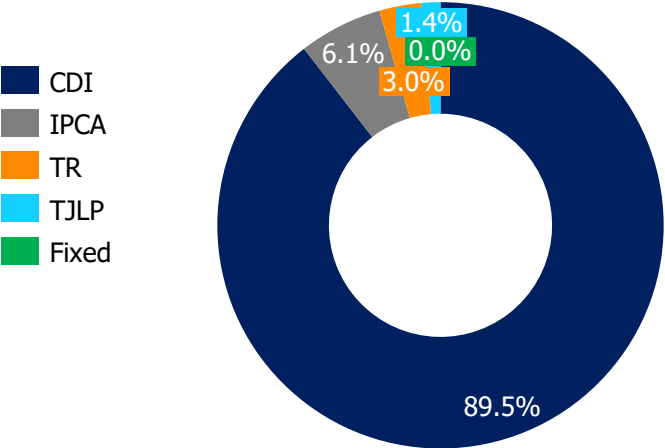


FINANCIAL HIGHLIGHTS: DEBT DEEP DIVE

Total Debt Breakdown¹



Debt by Index^{1,2}



Debt Amortization (R\$ billion) and Annual Breakdown (%)

- R\$ 51.7 billion in gross debt (R\$ 34.2 billion in net debt)
- 54% financial covenant-free
- Average cost at CDI +0.05%, with a 6.1-year weighted average maturity
- 64% of total debt maturing from 2031 onwards
- R\$ 17.4 billion cash on hands covers more than 4 years of amortization

Annual
Breakdown

6%

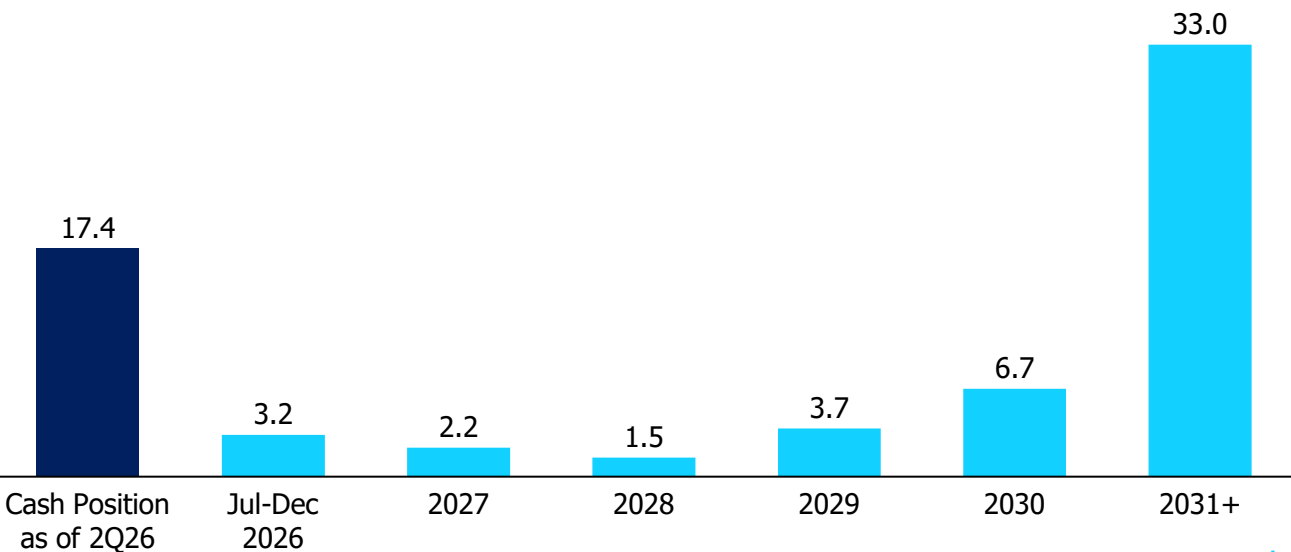
4%

3%

7%

13%

66%

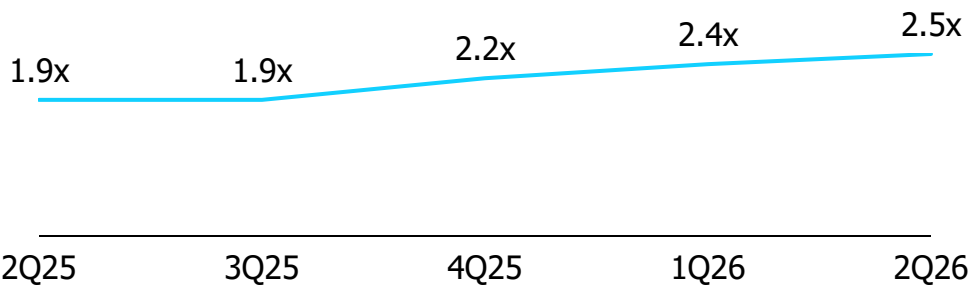


(1) Ecoinvest, Lease, CEF, BNDES, FEHIDRO
(2) Considers post-swap exposure

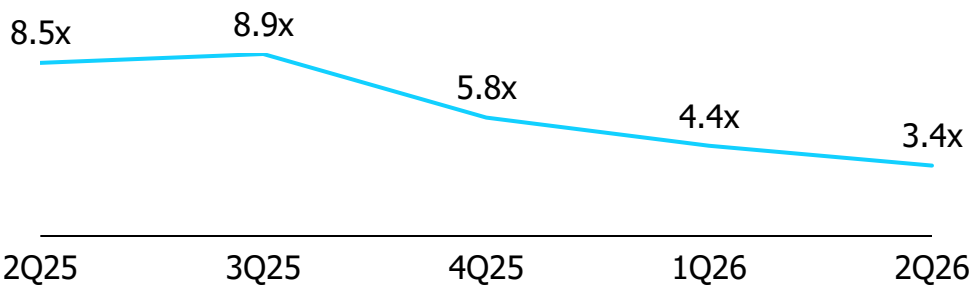
FINANCIAL HIGHLIGHTS: KEY RATIOS



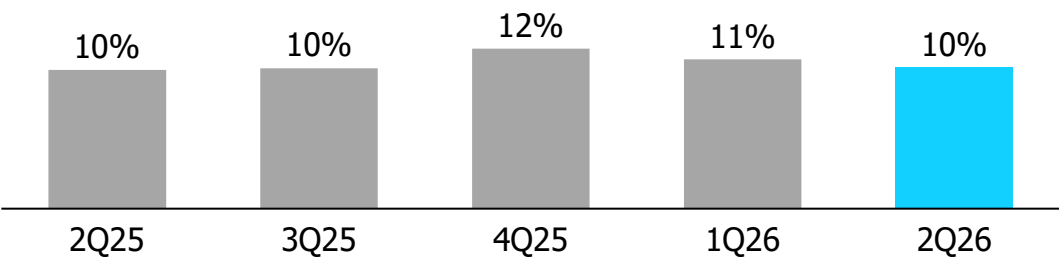
Net Debt⁵/Adj. EBITDA⁴ - LTM



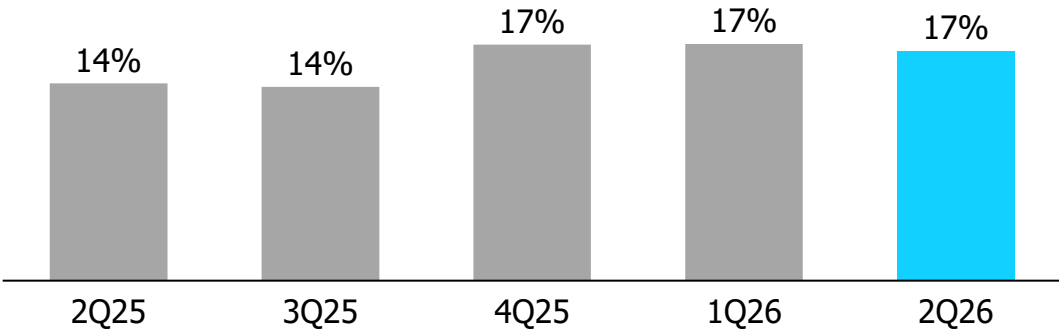
Adj. EBITDA/Net Financial Expense¹ - LTM



Return on Invested Capital (ROIC^{2,4,5}) – LTM



Return on Equity (ROE^{3,4,6}) – LTM



(1) Cash Net Financial Expenses in last 12 months / Calculated according to CPCs/IFRS
(2) ROIC = EBIT / Total Capitalization
(3) ROE = Net income / Equity
(4) Excluding non-recurring effects, asset bifurcation and construction margin as reported
(5) Excluding cash related to FAUSP. R\$157M in 3Q24; R\$ 395M in 4Q24; R\$ 590M in 1Q25; R\$ 799M in 2Q25; R\$ 1.131M in 3Q25; R\$ 1,361M in 4Q25; R\$ 1,321M in 1Q26; R\$ 1,321 in 2Q26
(6) Excluding the effect of court-ordered debt payment

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Our strategy and culture drive us to achieve our long-term dream



our essence
our culture



our purpose

To connect **people** to a **better future**, by delivering **essential** services with **excellence** and a commitment to public **health** and the **environment**.



our dream

To be the **global leader** in water and sanitation, advancing a more **sustainable** society and **generating** robust long-term **value** for our shareholders.

our strategic paths

- Universal Service Coverage
- Customer Satisfaction
- Stakeholder Understanding and Support
- Security, Resilience, and Quality of Water and Sanitation services
- Social and Environmental Community Engagement
- Innovation and Digital Transformation
- Business Efficiency
- Regulatory Management Excellence
- People Development
- New Business Development



our values



Deliver Results with Purpose



Think and Act like Owners



Collaborate with Transparency



Put Customers First



Recognize those who Deliver



Be Guided by Ethics and Safety

KEY MESSAGES

Safety Action Plan



Be Guided by
Ethics and Safety



Enhanced safety protocols exceeding Brazilian technical standards

- Expansion of the Attention Zone from 1m to 3m
- Enhanced verification of natural Gas Underground Infrastructure, including additional subsurface investigations and exploratory excavations
- Mandatory Ground Penetrating Radar throughout the attention zone



Strengthened Oversight and Accident Prevention

- 3x increase in field inspectors, strengthening operational oversight
- Supervision requirements based on project risk and complexity



Higher Standards for Contractors and Professionals

- Mandatory training, qualification, and certification program for Sabesp and third-party personnel



Creation of an Operational Safety Group, reporting directly to the CEO

KEY MESSAGES

Commercial Action Plan



Put Customers First



~R\$ 800M investment in commercial initiatives in FY26



New Customer Experience Executive Division: +57 dedicated professionals



~200 FTE increase (internal and outsourced), strengthening field operations and customer service capabilities



Expanded customer access: 12 new customers service centers, 34 retrofits and 20 new locations within Poupatempo, one-stop public service centers



Strengthened call center operations with a new provider, enhanced service capabilities and +120 customer service positions

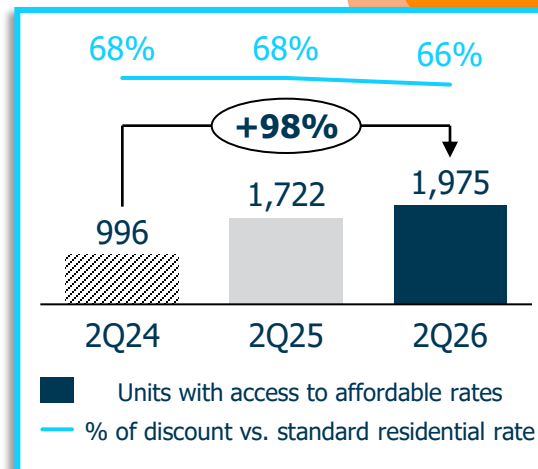
— **87% reduction in average waiting time** in June/26 vs. December/25



31% reduction in complaints across critical channels q/q



2.4x increase in proactive communications in 2Q26 vs. 2Q25



AGENDA

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Q&A



APPENDIX



Q2 REPORTED X ADJUSTED

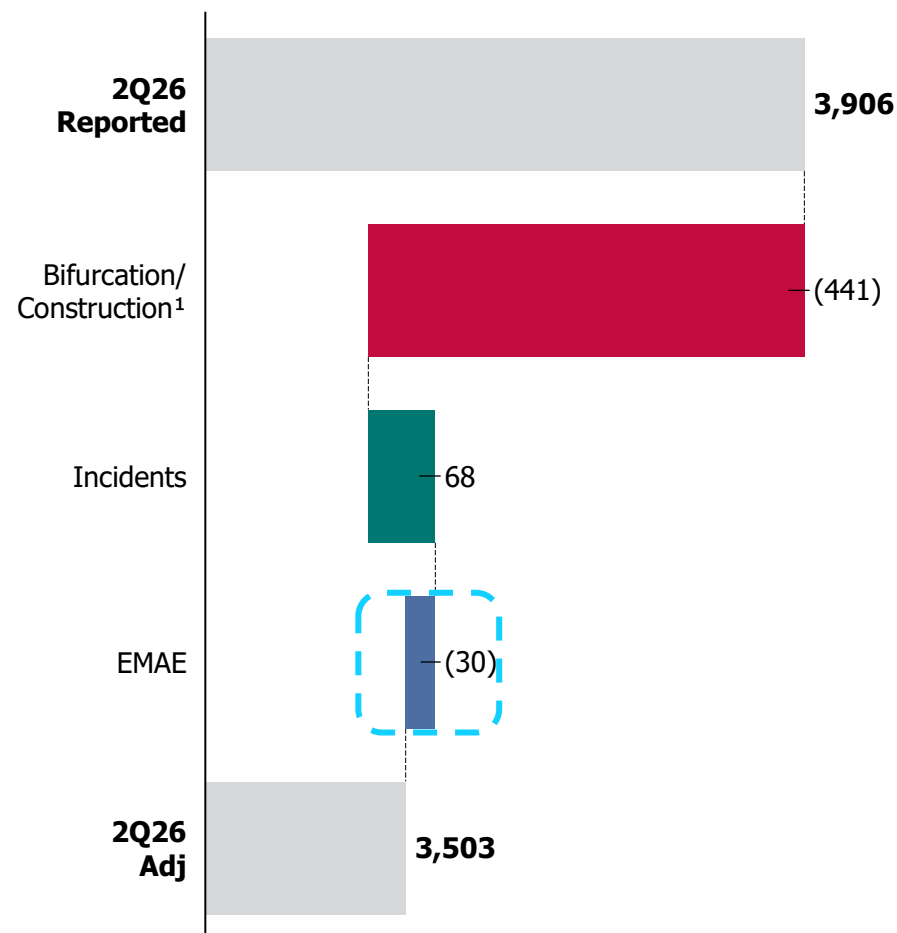
R\$ Million

SABESP	2Q25	2Q26	2026 Adjustments				2Q26 adj	2Q25 adj	Δ	%
			Construction	Bifurcation	Incidents	EMAE				
Revenue from Operations	6,187	6,536	-	-	-	-	6,536	6,187	349	5.6%
FAUSP	(203)	0	-	-	-	-	0	(203)	204	100.2%
Construction revenue	3,083	3,616	3,558	-	-	58	-	-	-	n.a.
Financial Asset	272	471	-	471	-	-	-	-	-	n.a.
Energy Revenue	-	174	-	-	-	174	-	-	-	n.a.
Gross Revenue	9,338	10,797	3,558	471	-	232	6,536	5,983	553	9.2%
Sales Tax	(374)	(589)	-	(44)	-	(22)	(523)	(349)	(174)	(49.9)%
Net Revenue	8,965	10,209	3,558	427	-	210	6,013	5,635	379	6.7%
Construction cost	(3,083)	(3,603)	(3,558)	-	-	(45)	(0)	-	(0)	n.a.
Personnel	(672)	(748)	-	-	-	(71)	(677)	(672)	(6)	(0.8)%
General supplies	(39)	(56)	-	-	-	(2)	(54)	(39)	(15)	(39.1)%
Treatment supplies	(86)	(169)	-	-	-	-	(169)	(86)	(83)	(97.2)%
Services	(610)	(898)	-	-	-	(50)	(848)	(610)	(238)	(39.0)%
Energy	(401)	(435)	-	-	-	(25)	(410)	(401)	(9)	(2.2)%
General expenses	(15)	(240)	-	-	(68)	(15)	(157)	(15)	(143)	(977.0)%
Tax expenses	(24)	(51)	-	-	-	(12)	(38)	(24)	(14)	(57.2)%
Allowance for doubtful accounts	(187)	(164)	-	-	-	(0)	(164)	(195)	32	16.3%
Minority Interest	13	18	-	-	-	-	18	13	5	34.6%
Other revenues and expenses	29	44	-	-	-	54	(10)	12	(22)	(178.9)%
EBITDA	3,890	3,906	-	427	(68)	44	3,503	3,617	(114)	(3.2)%
Depreciation and Amortization	(543)	(738)	-	-	-	(7)	(731)	(543)	(188)	(34.5)%
EBIT	3,346	3,168	-	427	(68)	36	2,772	3,074	(302)	(9.8)%
Net financial result	(118)	(1,017)	-	-	-	59	(1,076)	(118)	(958)	(809.6)%
EBT	3,228	2,151	-	427	(68)	96	1,696	2,956	(1,260)	(42.6)%
Income tax	(1,092)	(687)	-	(145)	23	(19)	(546)	(999)	454	45.4%
Net income	2,136	1,464	-	282	(45)	77	1,150	1,956	(806)	(41.2)%

EMAE Performance

R\$ Million

Reported x Adjusted EBITDA



EMAE	2Q26	Construction	2Q26 Adjusted
Construction revenue	58	58	-
Energy Revenue	174	-	174
Gross Revenue	232	58	174
Sales Tax	(22)	-	(22)
Net Revenue	210	58	152
Construction cost	(45)	(45)	-
Personnel	(71)	-	(71)
General supplies	(2)	-	(2)
Services	(50)	-	(50)
Energy	(25)	-	(25)
General expenses	(15)	-	(15)
Tax expenses	(12)	-	(12)
Allowance for doubtful accounts	(0)	-	(0)
Other revenues and expenses	54	-	54
EBITDA	44	14	30
Depreciation and Amortization	(7)	-	(7)
EBIT	36	14	23
Net financial result	59	-	59
EBT	96	14	82
Income tax	(19)	-	(19)
Net income	77	14	63

(1) Includes EMAE construction margin of R\$14M; Sabesp does not record construction margin

OPERATIONAL DATA

Water	KPI ²	Measure ¹	2022	2023	2024	1Q25	2Q25	3Q25	4Q25	1Q26	2Q26
	Active connections	[Qty]	9,230	9,316	9,483	9,492	9,506	9,509	9,517	9,468	9,487
	Active units (economies)	[Qty]	12,751	12,928	13,233	13,273	13,008	13,370	13,411	13,409	13,460
	Production Total Volume	[m³]	2,847	2,953	3,129	815	814	809	789	778	779
	Production Metropolitan Volume	[m³]	1,978	2,086	2,166	563	564	566	537	523	535
	Production Others Volume	[m³]	870	867	963	252	249	243	252	254	244
	Billed Volume	[m³]	2,197	2,239	2,295	583	581	564	580	580	585
	Measured Volume	[m³]	1,797	1,892	1,950	496	477	484	497	504	505
Sewage	Active connections	[Qty]	8,027	8,132	8,194	8,219	8,239	8,245	8,257	8,211	8,230
	Active units (economies)	[Qty]	11,377	11,582	11,762	11,828	11,890	11,935	11,984	11,968	12,040
	Treated Volume	[m³]	1,234	1,290	1,305	308	288	288	306	324	318
	Billed Volume	[m³]	1,922	1,970	2,029	516	518	523	543	516	523
	Measured Volume	[m³]	1,584	1,698	1,711	440	430	435	448	446	450

(1) The quantities are in the thousands.
(2) The data includes Olímpia and Mauá.

CONSUMPTION BY CATEGORY (1/2)



Histogram		Billed Volume (millions of m³)			Average Rate (R\$/m³)		
	Category	2Q26	2Q25	%	2Q26	2Q25	%
	Residential	954	931	2.5	4.34	4.01	8.3
	Commercial	98	100	(2.3)	15.58	13.97	11.5
	Industrial	17	18	(6.8)	21.72	18.26	18.9
	Total Retail	1,069	1,049	1.8	5.65	5.21	8.4
	Wholesale	13	13	(2.2)	3.09	2.77	11.6
	Others ¹	26	36	(28.3)	22.49	14.78	52.2
	Total	1,108	1,099	0.8	6.01	5.49	9.4

(1) Others consider own and public buildings

CONSUMPTION BY CATEGORY (2/2)

Average consumption per month¹

Volume [m³] / Unit [Qty]

Evolution
Consumption
[m³/qty]

	Measure	2Q 23	2Q 24	2Q 25	2Q 26
Total	[m³ / Qty]	14,38	14,59	14,68	14,69
Residential	[m³ / Qty]	13,24	13,49	13,47	13,59
Commercial	[m³ / Qty]	19,97	19,96	21,41	21,28
Industrial	[m³ / Qty]	49,64	52,75	54,19	52,06

Var. Yoy
[%]

Total	[m³ / Qty]	-	(1,5)%	(0,6)%	(0,1)%
Residential	[m³ / Qty]	-	(1,9)%	(0,1)%	(0,8)%
Commercial	[m³ / Qty]	-	(0,1)%	(7,3)%	(0,6)%
Industrial	[m³ / Qty]	-	(6,3)%	(2,7)%	(3,9)%

(1) Monthly average billed volume divided by billed units in the period

RECONCILIATION OF CAPEX AND COMMITMENTS

Capex (in R\$ million)

R\$ Million	1Q26	2Q26	Source:
Cash Flow			
Total additions to property, plant, and equipment	(34)	(56)	Note "PP&E"
Total additions to contract assets and other concession assets	(3,756)	(5,049)	Note "Contract Assets and Other Concession Assets"
Total additions to intangible assets	-	(0)	Note "Intangible"
Additions from prior periods that impacted the cash flows of the current period	(2,167)	-	Note "Supplemental Information on Cash Flow"
Items not affecting cash	901	1,630	Note "Supplemental Information on Cash Flow"
Acquisition of contract assets, intangible assets and property, plant and equipment	(5,057)	(3,475)	Cash Flow
Capex Reconciliation			
Additions from prior periods that impacted the cash flows of the current period	2,167	-	Note "Supplemental Information on Cash Flow"
Items not affecting cash	(901)	(1,630)	Note "Supplemental Information on Cash Flow"
Subtotal	(3,790)	(5,105)	
Advances related to construction projects	63	1,351	Note "Contract Assets and Other Concession Assets"
EMAE property, plant, and equipment additions	-	23	
Capex	(3,728)	(3,731)	

Capex backlog through 2029 (in R\$ million)

- Sabesp has R\$40.5 billion in contracted capex from July 2026 through 2029

