

November 10, 2025

- Earnings per share of R\$3.16, compared to R\$8.94 in the previous year, impacted by the bifurcation of the financial asset and construction in 3Q24. Adjusted EPS was R\$1.88 in 3Q25 versus R\$1.72 in 3Q24
- Investments of R\$4.0 billion focused on universalization targets (R\$10.4 billion in 9M25)
- 148,000 new active connections vs. 3Q24

SÃO PAULO, SP – Sabesp (SBSP3) reported adjusted earnings of R\$1.88 per share for the quarter, compared to R\$1.72 per share in the same period last year.

"We closed the third quarter with another solid performance, marked by a 15% increase in adjusted EBITDA year-over-year. This reflects our continued focus on operational discipline and the structural improvements implemented throughout the year. We invested R\$4.0 billion in the quarter, the highest amount ever recorded in a single period, reinforcing our commitment to universalization and delivering high-quality infrastructure to millions of Brazilians," said Daniel Szlak, CFO of Sabesp.

"Sabesp continued to deliver robust results that reflect tangible progress toward universalization. In the first nine months of 2025, we invested R\$10.4 billion, and our U-Factor targets are well on track. By October, we had already delivered potable water to over 616,264 new units, surpassing the annual target. Additionally, we connected 733,846 new sewage units and provided sewage treatment for nearly 948,965 units, reaching 92% of the annual goal. These milestones highlight our ability to execute with agility and purpose. As the leading water and sewage company in Latin America, we remain committed to expanding access to essential services with lasting social impact, while advancing our [recently announced and ambitious CO₂ reduction targets](#), amid sewage treatment increase driven by universalization," said Carlos Piani, CEO of Sabesp.

Consolidated Results

For the quarter ended September 30, 2025, Sabesp reported adjusted earnings per share of R\$1.88 compared to R\$1.72 in the same period last year. The positive performance versus the previous year was driven by volume growth resulting from the incorporation of new units and progress in universalization, partially offset by a change in the customer mix, with growth in economies served by subsidized rates.

The quarter kept momentum in operational efficiency improvements, with highlights including reductions in general and administrative expenses, power consumption optimization through migration to the free market, workforce rationalization, lower transfers to municipal funds, and legal settlements. Additionally, the result also reflected the effect of recording court-ordered debt payments (*precatórios*) that were approved and partially received from the São Paulo City .

Financial Asset Bifurcation

In 3Q24, with the completion of the privatization process and the signing of the agreement with URAE-1, on July 23, 2024, the Company recorded the financial asset bifurcation for assets related to the concession, previously classified solely as intangible assets. The financial asset refers to reversible investments not fully amortized by the end of the agreement (October 2060), which will be compensated according to the URAE-1 contract. The recording of this financial asset generated the following impacts: in 3Q24 R\$ 8,820 million in gross revenue, R\$ 5,283 million in net income and R\$ 7.22 in EPS also considering non-recurring impacts of the quarter, and, in 3Q25 R\$ 154 million in gross revenue, R\$ 92 million in net income and R\$ 1.28 in EPS also considering non-recurring impacts of the quarter. For further information, refer to Note 15 of the [Quarterly Information for September 2024](#).

Court-Ordered Debt Payments (*Precatórios*)

The court-ordered debt payments were approved on October 2024 and April 2025, for a total amount of R\$1.950 billion. In July 2025, uncertainties and discussions surrounding this process were resolved, and the Company recognized the effects of these debt payments. Of the total R\$1.950 billion, the Company has already received R\$1.118 billion related to these agreements.

Sabesp also invested R\$4.0 billion in 3Q25, a 10% increase compared to 2Q25 and a 175% increase compared to the same period last year, focusing on infrastructure improvements and expansion projects directly aimed at meeting universalization targets.

Earnings Conference Call

The earnings call will be held on November 11, 2025, at 10:00 AM (Brasília time). The access link is available on the Company's Investor Relations [website](#). The presentation to be used has also been made available on the same site. The audio recording of the earnings call will remain available on Sabesp's IR [website](#).

REPORTED INCOME STATEMENT (CONSOLIDATED)

R\$ million

	3Q25	3Q24	Var. (R\$)	%	9M25	9M24	Var. (R\$)	%
Revenue from Operations	6,108	6,072	37	0.6	18,415	17,666	749	4.2
FAUSP	(332)	(157)	(176)	111.9	(736)	(157)	(579)	369.3
Financial Asset	154	8,820	(8,666)	(98.3)	847	8,820	(7,973)	(90.4)
Sales Tax	(430)	(1,269)	839	(66.2)	(1,306)	(2,164)	859	(39.7)
(=) Net Sanitation Revenue	5,501	13,466	(7,965)	(59.2)	17,219	24,165	(6,945)	(28.7)
Construction revenues	3,924	1,531	2,393	156.2	9,596	4,142	5,454	131.7
(=) Net Revenue	9,425	14,997	(5,572)	(37.2)	26,816	28,307	(1,491)	(5.3)
Construction costs	(3,924)	(1,497)	(2,427)	162.1	(9,596)	(4,049)	(5,547)	137.0
Operating Costs and expenses	(2,385)	(2,888)	503	(17.4)	(6,859)	(8,234)	1,376	(16.7)
Other operating income/(expense), net	(54)	(170)	115	(68.0)	(7)	(156)	149	(95.6)
Minority Interest	7	9	(1)	(15.3)	32	26	6	24.9
(=) EBITDA	3,069	10,452	(7,383)	(70.6)	10,386	15,893	(5,507)	(34.7)
(%) <i>Margin</i>	<i>33%</i>	<i>70%</i>	-	<i>(37.1)</i>	<i>39%</i>	<i>56%</i>	-	<i>(17.4)</i>
Depreciation and Amortization	(535)	(593)	58	(9.7)	(1,662)	(2,156)	494	(22.9)
(=) EBIT	2,534	9,858	(7,324)	(74.3)	8,724	13,737	(5,013)	(36.5)
Net Financial result	707	(525)	1,232	(234.7)	(4)	(1,325)	1,320	(99.7)
(=) EBT	3,241	9,333	(6,092)	(65.3)	8,720	12,412	(3,693)	(29.7)
Income tax	(1,082)	(3,222)	2,139	(66.4)	(2,943)	(4,268)	1,325	(31.0)
(=) Net income	2,159	6,111	(3,953)	(64.7)	5,777	8,145	(2,368)	(29.1)
(%) <i>Margin</i>	<i>23%</i>	<i>41%</i>	-	<i>(17.8)</i>	<i>22%</i>	<i>29%</i>	-	<i>(7.2)</i>
EPS (R\$)*	3.16	8.94	-	-	8.45	11.92	-	-

ADJUSTED INCOME STATEMENT

R\$ million

	3Q25	Adjustments			3Q25 Adjusted	3Q24 Adjusted	Var. (R\$)	%
		Financial Asset	Construction	Non-Recurring				
Revenue from Operations	6,108	-	-	-	6,108	6,072	37	0.6
FAUSP	(332)	-	-	108	(225)	(157)	(68)	43.3
Financial Asset	154	(154)	-	-	-	-	-	-
Sales Tax	(430)	14	-	-	(415)	(453)	38	(8.3)
(=) Net Sanitation Revenue	5,501	(140)	-	108	5,468	5,462	6	0.1
Construction revenues	3,924	-	(3,924)	-	-	-	-	-
(=) Net Revenue	9,425	(140)	(3,924)	108	5,468	5,462	6	0.1
Construction costs	(3,924)	-	3,924	-	-	-	-	-
Operating Costs and expenses	(2,385)	-	-	123	(2,262)	(2,686)	424	(15.8)
Other operating income/(expense), net	(54)	-	-	46	(8)	9	(17)	(189.4)
Minority Interest	7	-	-	-	7	9	(2)	(20.0)
(=) EBITDA	3,069	(140)	(0)	277	3,206	2,794	411	14.7
(%) Margin	33%	-	-	-	59%	51%	-	7.5
Depreciation and Amortization	(535)	-	-	-	(535)	(543)	8	(1.4)
(=) EBIT	2,534	(140)	(0)	277	2,671	2,251	420	18.7
Net Financial result	707	-	-	(1,461)	(754)	(401)	(354)	88.3
(=) EBT	3,241	(140)	(0)	(1,184)	1,916	1,850	66	3.6
Income tax	(1,082)	48	0	403	(632)	(678)	46	(6.7)
(=) Net income	2,159	(92)	(0)	(782)	1,284	1,173	111	9.5
(%) Margin	23%	-	-	-	23%	21%	-	2.0
EPS (R\$)*	3.16	0	0	0	1.88	1.72	0	0

* Balance adjusted for construction revenue and costs

The non-recurring effects on 3Q25 EBITDA were: (i) R\$ (108) million related to water/sewage rate reduction (FAUSP), due to the reassessment of the rate, with retroactive effect from Jul/24 to Jun/25, as disclosed in the [Notice to the Market published on September 30, 2025](#); (ii) R\$ (478) million in provisions for personnel termination expenses, related to the Sabesp Gente Program; (iii) R\$ 430 million reversal of expected credit loss provisions (PECLD) due to the recognition of court-ordered payments (*precatórios*) with the São Paulo City Hall (PMSP); (iv) R\$ (74) million in general materials due to logistics restructuring; and (v) R\$ (46) million in other income and expenses, composed of R\$ 14 million related to reimbursement of expenses for retirees from the São Paulo State Government (G0) and R\$ (61) million from asset write-offs.

For comparison purposes, the non-recurring impacts reported on 3Q24 EBITDA were: (i) R\$ (185) million in general expenses, related to the reassessment of legal proceedings; (ii) R\$ (179) million in other income and expenses, composed of R\$ (144) million from write-offs of assets under construction and R\$ (35) million related to privatization. In addition to the non-recurring impact on 3Q25 EBITDA, there was a non-recurring gain of R\$ 1,461 million in financial results, related to the monetary adjustment of court-ordered payments (*precatórios*). In the same period of the previous year, there was an impact of R\$ (50) million in depreciation and amortization due to asset impairment and R\$ (124) million in financial results, related to the reassessment of legal proceedings.

ADJUSTED NET REVENUE

Net revenue from sanitation services, considering FAUSP and taxes, totaled R\$ 5,468 million in 3Q25, an increase of +0.1% vs. 3Q24. The main factors impacting revenue during the period were:

- **+0,3% in net price;**
- **+2,5% in billed volume:** increase driven by improved measurement through meter replacements and new connections;
- **(1,4)% in mix:** growth of customer segments with access to subsidized rates;
- **(1,2)% FAUSP:** impact from higher Gross Revenue (+0.6%) and rate review in 3Q25.

CONSUMPTION BY CATEGORY

Category	Billed Volume (millions of m³)			Average Rate (R\$/m³)		
	3Q25	3Q24	%	3Q25	3Q24	%
Residential	932	908	2.6	4.04	4.31	(6.2)
Commercial	98	98	(0.4)	15.12	14.56	3.9
Industrial	18	19	(2.2)	19.50	17.65	10.5
Total Retail	1,048	1,025	2.3	5.35	5.53	(3.4)
Wholesale	13	13	(0.5)	2.91	2.76	5.5
Others ¹	25	32	(19.9)	21.08	18.29	15.3
Total	1,087	1,070	1.6	5.68	5.88	(3.3)

Category	Billed Volume (millions of m³)			Average Rate (R\$/m³)		
	9M25	9M24	%	9M25	9M24	%
Residential	2,802	2,758	1.6	4.09	4.22	(3.1)
Commercial	296	288	2.6	14.71	14.18	3.7
Industrial	55	55	(0.6)	18.94	16.79	12.8
Total Retail	3,153	3,102	1.6	5.34	5.37	(0.5)
Wholesale	40	45	(12.5)	2.81	2.47	13.8
Others ¹	92	89	2.6	17.06	17.82	(4.2)
Total	3,284	3,237	1.5	5.64	5.67	(0.6)

(1) Others composed of Public, Own Building and Mauá (BRK)

Number of connections in thousands ¹	3Q25	3Q24	Var.	%
Water ¹	9,509	9,450	59	0.6
Sewage ¹	8,245	8,156	89	1.1

(1) Active and registered connections, average by end of period
Unaudited by external auditors

OPEX

OPEX decreased by 15% year-over-year, reaching R\$ 2,270 million in 3Q25. The main factors behind this result were: (i) R\$ 284 million in general and administrative expenses, mainly composed of R\$ 160 million related to advance transfers to municipal funds (FMSAI) and R\$ 50 million from reversals of legal provisions following environmental agreements; (ii) R\$ 100 million in electricity expenses due to a higher share of free market vs. regulated market in total consumption; (iii) R\$ 63 million in expected credit loss provisions (PECLD) driven by improvements in collection performance; (iv) R\$ 48 million in personnel expenses resulting from workforce reduction. On the other hand, there was an increase in service expenses due to higher investments in IT and consulting. Year-to-date, the reduction was 14% vs. 9M24, with total costs and expenses amounting to R\$ 6,732 million.

R\$ million

	3Q25 adjusted	3Q24 adjusted	Var. (R\$)	%	9M25 adjusted	9M24 adjusted	Var. (R\$)	%
Personnel	(685)	(733)	48	(6.6)	(2,011)	(2,190)	179	(8.2)
General supplies	(86)	(93)	6	(6.9)	(195)	(268)	73	(27.3)
Treatment supplies	(120)	(121)	1	(0.8)	(364)	(386)	22	(5.7)
Services	(712)	(629)	(83)	13.1	(2,018)	(1,975)	(43)	2.2
Electricity	(302)	(402)	100	(24.8)	(1,144)	(1,184)	40	(3.4)
General expenses	(262)	(546)	284	(52.1)	(540)	(1,402)	862	(61.5)
Tax expenses	(18)	(22)	3	(15.9)	(64)	(61)	(3)	4.1
Allowance for doubtful accounts	(77)	(140)	63	(44.9)	(419)	(403)	(16)	4.1
Other revenues and expenses	(8)	9	(17)	(184.4)	23	23	(1)	(2.7)
Costs and Expenses	(2,270)	(2,677)	406	(15)	(6,732)	(7,845)	1,114	(14)
Depreciation and Amortization	(535)	(543)	8	(1.4)	(1,662)	(2,106)	444	(21.1)
Costs, Expenses, Depreciation and Amortization	(2,805)	(3,219)	414	(13)	(8,394)	(9,951)	1,558	(16)

PERSONNEL

Sabesp closed 3Q25 with 9,306 employees, a 12% reduction compared to the same period of the previous year.

Number of employees	3Q25	3Q24	Var. (Qty.)	%
Employees at the end of each period	9,306	10,557	(1,251)	(11.8)
Employees - simple average	9,279	10,586	(1,307)	(12.3)

INVESTMENTS

In 3Q25, investments totaled R\$ 3,978 million, representing a 175% increase compared to 3Q24 and a sequential acceleration of 10%. Year-to-date, CAPEX reached R\$ 10,430 million, a 151% increase versus the same period of the previous year, in line with the Company's annual investment target.

\$ million

	3Q25	3Q24	Var. (R\$)	%	9M25	9M24	Var. (R\$)	%
Water	1,155	708	447	63.2	2,815	1,926	889	46.2
Sewage	2,823	736	2,087	283.5	7,616	2,235	5,380	240.7
Total	3,978	1,444	2,534	175.5	10,430	4,161	6,269	150.7

BALANCE SHEET (CONSOLIDATED)

ASSETS	3Q25	3Q24
Current assets		
Cash and cash equivalents	4,969,019	2,393,304
Financial investments	6,680,854	1,275,704
Trade receivables	4,483,470	3,645,752
Accounts receivable from related parties	284,583	272,659
Inventories	28,829	98,121
Restricted cash	55,481	29,596
Taxes recoverable	425,766	183,761
Derivative financial instruments	-	171,250
Other assets	112,849	99,636
Total Current assets	17,040,851	8,169,783
Noncurrent assets		
Financial investments	-	753,137
Trade receivables	256,057	336,577
Accounts receivable from related parties	882,029	914,056
Escrow deposits	130,781	135,118
Water and Basic Sanitation National Agency – ANA	2,157	1,957
Other assets	34,564	137,023
Investments	233,239	224,245
Investment properties	14,444	46,642
Contract asset	11,411,909	6,831,603
Financial asset from concession	19,348,193	16,244,999
Intangible assets	45,964,246	41,823,835
Property, plant, and equipment	668,987	515,973
Total noncurrent assets	78,946,606	67,965,165
Total Assets	95,987,457	76,134,948

LIABILITIES AND EQUITY	3Q25	3Q24
Current liabilities		
Trade payables and contractors	1,525,996	268,917
Borrowings and financing	5,782,620	2,637,216
Labor and social obligations	1,120,534	641,154
Taxes and contributions payable	735,422	271,113
Deferred PIS/Cofins	74,117	-
Dividends and interest on capital payable	1,532	744
Provisions	1,331,565	1,513,228
Services payable	2,254,731	812,990
Public-Private Partnership - PPP	465,028	444,264
Derivative financial instruments	822,293	-

Performance Agreements	222,642	35
Other liabilities	198,134	583,910
Total Current liabilities	14,534,614	7,173,571
Noncurrent Liabilities		
Borrowings and financing	29,143,824	21,220,016
Deferred income tax and social contribution	2,737,586	2,656,048
Deferred PIS/Cofins	1,117,146	998,436
Provisions	479,472	827,895
Pension plan obligations	1,949,210	2,106,294
Public-Private Partnership - PPP	2,857,070	2,797,417
Performance Agreements	100,608	-
Other liabilities	357,652	446,299
Total Noncurrent Liabilities	38,742,568	31,052,405
Total Liabilities	53,277,182	38,225,976
Equity		
Capital stock	18,400,000	15,000,000
Capital reserves	5,927	-
Earnings reserves	18,247,715	14,617,966
Other Comprehensive Income	280,014	146,362
Retained Earnings/Accumulated Losses	5,776,619	8,144,644
Total Equity	42,710,275	37,908,972
Total Equity and Liabilities	95,987,457	76,134,948

CASH FLOW STATEMENT (CONSOLIDATED)

R\$ '000	3Q25	3Q24
Cash flows from operating activities	3,094,605	2,151,841
Profit before income tax and social contribution	3,240,861	9,333,666
Adjustments for reconciliation of net income:		
Depreciation and amortization	535,080	592,888
Residual value of property, plant, and equipment, intangible assets, contract asset and investment properties written-off	62,964	3,132
Allowance for doubtful accounts	(352,449)	(664,319)
Provisions and inflation adjustments on provisions	(41,668)	443,868
Interest calculated on borrowings and financing payable	736,915	421,901
Inflation Adjustment and Exchange gains (losses) on Borrowings and Financing	(449,952)	113,419
Adjustment to market value of financing (fair value hedge)	(94,084)	0
Interest and inflation adjustments, net	(2,062,977)	(10,802)
Derivative Financial Instruments	1,018,038	(41,537)
Financial Charges from Customers	(172,807)	(134,604)
Construction Margin on Intangible Assets arising from Concession Agreements	-	(34,431)
Provision for Consent Decree (TAC) and Incentivized Dismissal Program (PDI)	462,130	(15,285)
Equity accounting	(7,451)	(8,794)
Interest and inflation adjustment - PPP	73,450	110,326
Municipal Government of São Paulo Transfers	170,282	(7,442)
Pension Plan Obligations	68,084	48,857
Deferred PIS and Cofins on financial assets (indemnity)	14,261	815,836
Update of financial asset (indemnities)	(154,164)	(8,819,847)
Other Adjustments	48,092	5,009
Changes in assets		
Trade receivables	1,544,836	799,853
Accounts receivable from related parties	16,142	(9,909)
Inventories	(28,562)	17,968
Recoverable taxes	449,509	122,661
Escrow deposits	(71,558)	17,972
Other assets	27,431	37,099
Changes in liabilities		
Trade payables and contractors	306,551	(8,644)
Services payable	177,180	(30,177)
Labor and social obligations	(38,407)	61,601
Taxes and contributions payable	(722,515)	(242,818)
Deferred PIS/Cofins	(20,186)	6,247
Provisions	(147,685)	(30,551)
Pension plan obligations	(63,694)	(61,774)

Other liabilities	12,700	(239,678)
Cash generated from operations	4,536,347	2,591,691
Interest paid	(963,207)	(689,367)
Income tax and social contribution paid	(399,867)	(332,213)
Net cash generated from operating activities	3,173,273	1,570,111

	3Q25	3Q24
Cash flow from investing activities		
Acquisition of contract assets, intangible assets and property, plant and equipment	(3,783,370)	(4,210,714)
Restricted Cash	(4,234)	21,042
Financial investments - Investment	(10,041,790)	(2,351,283)
Financial Investments - Redemption	7,335,590	3,412,794
Financial Investments – Noncurrent	7,439	(753,137)
Investment	14,359	(23,804)
Net cash used in investing activities	(6,472,006)	(3,905,102)

Cash flow from financing activities		
Borrowings and financing		
Funding	4,711,941	2,550,639
Amortization	(796,735)	(468,624)
Payment of dividends and interest on capital	-	(77)
Public-Private Partnership - PPP	(85,025)	(94,910)
Program Contract Commitments	-	(32,316)
Derivative financial instruments	(123,445)	(35,849)
Net cash generated from (used in) financing activities	3,706,736	1,918,863

Increase / (decrease) in cash and cash equivalents in the period	408,003	(416,128)
Represented by:		
Cash and cash equivalents at the beginning of the period	4,561,016	2,809,432
Cash and cash equivalents at the end of the period	4,969,019	2,393,304
Increase / (decrease) in cash and cash equivalents in the period	408,003	(416,128)