

QUARTERLY RELEASE

CORPORATE
SUSTAINABILITY \\ 1Q26



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Dear reader,

We begin 2026 with the same conviction that has guided us for years: that building a more sustainable future requires consistency, rigor, and a willingness to evolve.

We took an important step forward with the publication of the CSN Mineração's 2025 Integrated Report. Prepared in line with the concept of double materiality, the report reflects not only the social and environmental impacts generated by our activities, but also the potential financial impacts of sustainability topics on the strategy, performance, and resilience of our assets.

Within this new framework, oriented toward the investor perspective, we present the main highlights of the first quarter of 2026—results that illustrate the consistency of our risk management.

In environmental management, we recorded a 21% reduction in GHG emissions intensity per ton of ore produced compared to the target's baseline year (2020), as well as a 32% decrease in water intensity per ton of ore production. These figures demonstrate the continuous progress of our decarbonization and operational efficiency strategy.

In tailings dam management, we renewed the Stability Condition Declarations for all structures in March 2026. We also note that, even in the face

of a period of exceptionally intense rainfall—the most severe recorded in the region in recent decades—the Company's structures demonstrated in practice the robustness of their engineering, operation, and monitoring criteria; with no incidents occurring in any of them.

On the social front, we maintained a zero-fatality rate during the quarter and reduced the number of accidents involving contractor employees by 33%. In terms of diversity, we increased the presence of women in leadership positions by 10% compared to 1Q25, reinforcing our commitment to equity and inclusion. We also continued to invest in the development of our team, holding the 5th ESG Ambassadors Meeting, focused on fostering a culture of risk mitigation.

During the year, we also joined the Business Pact for Integrity and Against Corruption, organized by the Office of the Comptroller General (CGU), publicly reaffirming our commitment to transparency.

These are just some of the highlights of a quarter that reinforces the purpose that guides us.

Fazer bem, fazer mais, fazer para sempre!

About the report

Since 2023, CSN Mineração has been disclosing its ESG practices, performance, and indicators on a quarterly basis—reinforcing its commitment to transparency and accountability to its stakeholders. In 2026, the report evolved to reflect an increasingly sophisticated view of risk management, in which sustainability is treated as a strategic pillar for identifying, assessing, and mitigating the Company’s main risks.

By adopting this perspective, CSN Mineração consolidates best market practices and anticipates growing expectations for reporting that connects sustainability performance to asset resilience, the protection of people, and the long-term continuity of the business.

Within this new framework, the release now more structurally highlights the risks identified by the Company, its mitigation strategies, and the materiality of the initiatives developed, connecting ESG actions to business management and long-term value creation. Regarding the performance of quantitative indicators, results are presented on a comparative basis, considering the most representative period for monitoring each metric.

Browse the Document



Risk Management

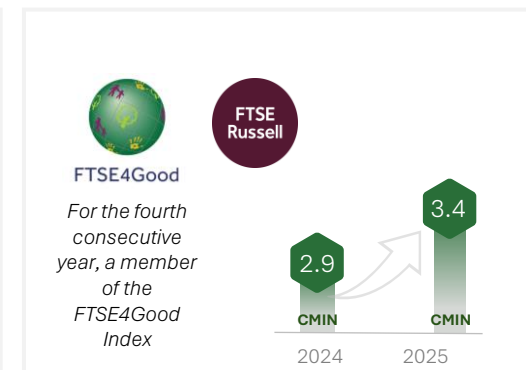
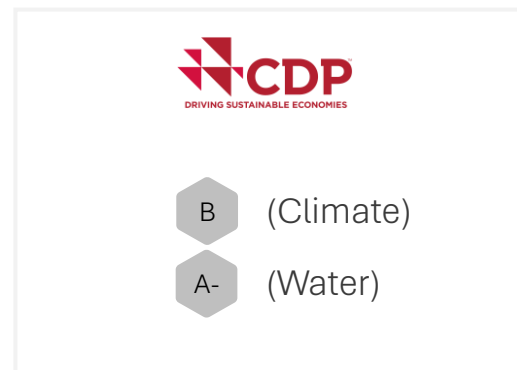
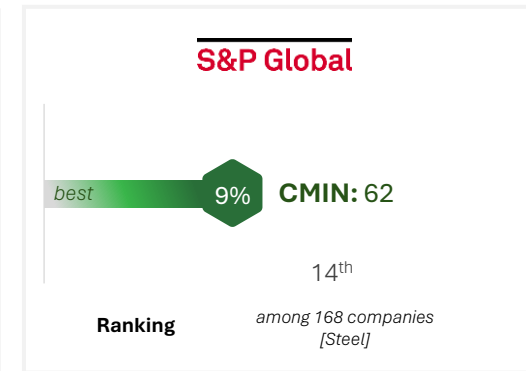
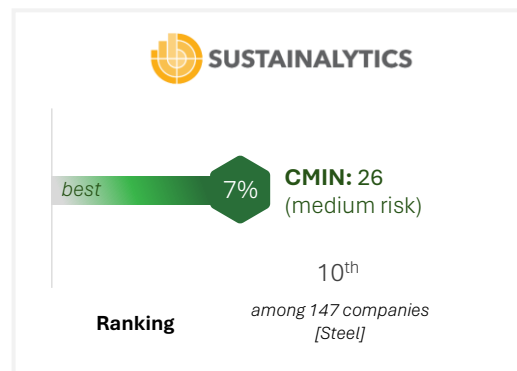


Quarterly News



Socio-Environmental Performance

Sustainability ratings performance



QUARTER HIGHLIGHTS

GOVERNANCE

- Joined the **Business Pact for Integrity**, organized by the Office of the Comptroller General (CGU)
- Publication of the **2025 Integrated Report CSN Mineração**

TAILINGS DAMS

- In March, the National Mining Agency **renewed stability declarations for all CMIN tailings dams**
- **No safety-related events reported for tailings storage facilities (TSFs)** during the rainy season

HEALTH AND SAFETY

- **33% reduction in the number of accidents involving contractor employees**, compared to 1Q25
- Maintenance of zero fatalities

SOCIAL AND DIVERSITY

- **10% increase in female representation in leadership positions**, compared to 1Q25

ENVIRONMENTAL MANAGEMENT

- **21% reduction in GHG emissions intensity in ore production**, compared to the baseline (2020)
- **32% reduction in water intensity per ton of ore production**, compared to 1Q25

Risk Management



Key Risks¹

Risk

Climate

[R01] Carbon pricing regulation for international maritime transport

[R02] Increase in the intensity and frequency of rainfall at Casa de Pedra

Nature

[R03] Occurrence of natural phenomena that may compromise dam safety

[R04] Regulation of water availability or water quality as a result of third-party activities in the watershed

[R05] Restricted access to or use of natural resources essential to operations due to socio-environmental conflicts

[R06] External stakeholder pressure for improved environmental performance and adoption of lower-impact production models

Social

[R07] Legal and reputational risk arising from workplace accidents, non-compliance with OSH requirements, or high-potential events

[R08] Risk of shortage of qualified operational labor in the market



Throughout this document, the reader can track mitigation actions related to each risk through its identification code (“RXX”).

1. CSN Mineração discloses additional risks, all of each can be assessed in our Integrated Report.

Climate & Nature



Congonhas/MG
Environmental Preservation Area

Operational efficiency results in CSN Mineração's best quarterly carbon indicator

R01

When compared to the baseline year (7,10 kgCO₂e/t of ore), the performance in 1Q26 of 5,54 kgCO₂e/t of ore represented a 21% reduction in emissions intensity. The result was driven by an 18% reduction in distance traveled and a 10% decrease in diesel consumption in mining operations, reflecting lower fuel consumption and greater operational efficiency. These advances were enabled by an optimized mine planning approach focused on route efficiency, cost reductions, and lower fuel use. In the rail segment, electrification of the AF15 line redirected operations to closer areas with lower stripping ratios, contributing to a new benchmark of carbon efficiency in CSN Mineração's operations.

Advances in the Biodiversity Management Plan

R06

CSN Mineração advanced in the implementation of its Biodiversity Management Plan, consolidating an approach more aligned with IFC Performance Standard 6. During the quarter, the Company identified priority areas and strengthened management tools, with systematic monitoring of fauna and flora, habitat assessment, and the definition of performance indicators. These actions reinforce the commitment to No Net Loss.

Revegetation of areas using hydroseeding techniques

R05

R06

CSN Mineração adopted hydroseeding techniques in areas designated for tailings disposal. This methodology involves distributing a mixture of seeds and inputs, accelerating the establishment of vegetation cover and reducing risks of slope instability and sediment runoff, thereby mitigating potential environmental and operational impacts.

Reduction in the use of fresh water

R06

During the quarter, CSN implemented a new tailings clarification, dilution, and conditioning system, generating operational gains from efficient process water reuse. In addition to minimizing discharge of raw water, the system reduces operational costs, including savings in reagent consumption and lower maintenance requirements. The initiative consolidates best practices in water management, reduces dependence on freshwater withdrawals, and directly contributes to the reduction in water intensity observed during the period.

Social



Congonhas/MG
View of Basílica of Senhor Bom Jesus

PEOPLE MANAGEMENT

Scholarship Program for Employees and Dependents R08

During the quarter, CSN Mineração launched a new edition of its technical scholarship program, offering subsidies of up to 90% for employees and their dependents. The initiative directly addresses the risk of a shortage of qualified operational labor by developing essential competencies internally for operations. The eligibility criteria take into account length of service and salary range, promoting equity in access to the benefit and expanding the program’s accessibility.

DIVERSITY AND INCLUSION

Promotion of Gender Equity and Women’s Development R08

During the quarter, female representation in leadership positions increased by 10% compared to the same period of the previous year. In March, Women’s Month, several initiatives were carried out, including mentorship programs and corporate talks on leadership, career, and inclusion. These initiatives strengthen an organizational culture that values diverse talent and inclusion, contributing directly to the development of talent—factors that are critical to mitigating the risk of a shortage of qualified labor in the market.

HEALTH AND SAFETY

Occupational Safety Performance R07

During the period, there was an increase in the frequency rate of recordable accidents; however, a reduced number of events was observed compared to the previous period. It is noteworthy that the severity rate remained stable, indicating that these events did not result in more serious injuries or harm to individuals, which reinforces CSN Mineração’s Health and Safety strategy focused on mitigating high-potential accidents. In this scenario, the Company maintained its track record of zero fatalities for the 13th consecutive year. Additionally, in the period, there was a 33% reduction in the number of accidents involving contractors.

LOCAL COMMUNITIES

Strengthening Engagement with Local Communities R05

CSN Mineração maintains a structured relationship with the communities surrounding its operations, continuously monitoring impacts on local quality of life. To strengthen this relationship, the Community Committee - comprising representatives of civil society - meets periodically to discuss demands and monitor the Company’s actions. Additionally, during the quarter, more than ten meetings were held across several communities around the Casa de Pedra Mine, bringing together local representatives, public authorities, and the Company.

Tailings Dam Management R03

All dams with **Certified Stability**
(Mar.26)

CMIN has been making significant progress in the decommissioning of its tailings dams, following a rigorous schedule approved by regulatory authorities. The Company's long-term goal is to eliminate all tailings dams, regardless of the construction method used. In 1Q26, all the Company's dams had Stability Declarations issued and remained at zero emergency levels.

1Q26: Structural Resilience

Even in the face of a period of exceptionally intense rainfall—the most severe recorded in the region in recent decades—CSN Mineração's structures demonstrated, in practice, the robustness of their engineering, operational, and monitoring standards. The safe performance of dams, drainage systems, and containment structures throughout these extreme events reinforces the strength of the designs, the effectiveness of inspection routines, and the maturity of the Company's climate risk management.

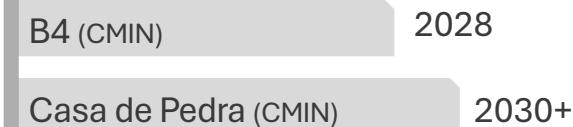
Schedule:

2020–2025 (Decharacterized):

- Vigia Dam | CMIN
- Vigia | CMIN
- B5 | CMIN



Next Steps:





Quarterly News



5th ESG Ambassadors Meeting

On March 5 and 6, CSN Group launched a new cycle of the ESG Ambassadors Program, bringing together employees and leadership at a meeting of ambassadors from all segments of the Company, including CSN Mineração. The initiative marked the opening of the program's 6th cycle and included training sessions, collaborative activities, and discussions on the main risks and controls from environmental, social, and governance perspectives.

Following a cycle dedicated to identifying the Company's ESG risks, the focus for 2026 shifts to mapping and strengthening the controls associated with these risks, in alignment with IFRS S1 and S2 standards, reinforcing preparedness for new regulatory requirements and enhancing governance and transparency.

Business Pact for Integrity

CSN Mineração joined the Business Pact for Integrity and Against Corruption, organized by the Office of the Comptroller General (CGU), publicly reaffirming its commitment to transparency. This milestone reinforces the Company's commitment to high national and international standards of integrity and corporate ethics.



Transforming Lives and Communities



ENVIRONMENTAL EDUCATION PROGRAM

During the quarter, the Environmental Education Program held Water Week in Congonhas, under the theme “Water: Reflections and Insights,” bringing together initiatives aimed at raising awareness about responsible water use, health, and sustainability. The program included educational exhibitions on *Aedes aegypti* and water-related diseases, with participation from professionals from CSN Mineração and the local government, as well as interactive activities that encouraged public engagement. Topics such as water reuse, efficient water resource management, and water footprint were also addressed throughout the activities.



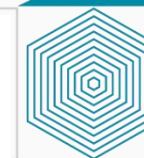
CODING THE FUTURE

In March, the “Coding the Future” project was launched—an initiative aimed at preparing young people for the technology job market. The program offers training covering front-end and back-end development, artificial intelligence modules, as well as mastery of the main programming languages and tools used in the sector. The initiative seeks to expand opportunities, foster digital skills development, and support the entry of new talent into a rapidly growing field.

| Impact Indicators | 1Q26 |
|-------------------------------|--------|
| People reached ¹ | 4,655 |
| Youth employed ² | 901 |
| Audience reached ³ | 89,595 |

¹ Youth benefited through the projects Garoto Cidadão, Capacitar, Jovem Aprendiz (Apprentice Program), Internship Program, Steel Drums, and Football.
² Youth employed through the Foundation’s programs: Jovem Aprendiz (Apprentice Program), Internship Integration, Citizen Mentoring, Theater Scholarship, and Capacitar (Hospitality and Services).
³ Audience present at public presentations carried out by the projects: Garoto Cidadão, Steel Drums, Cultural Center, and Stories that Remain.

Access the FCSN Impact Report



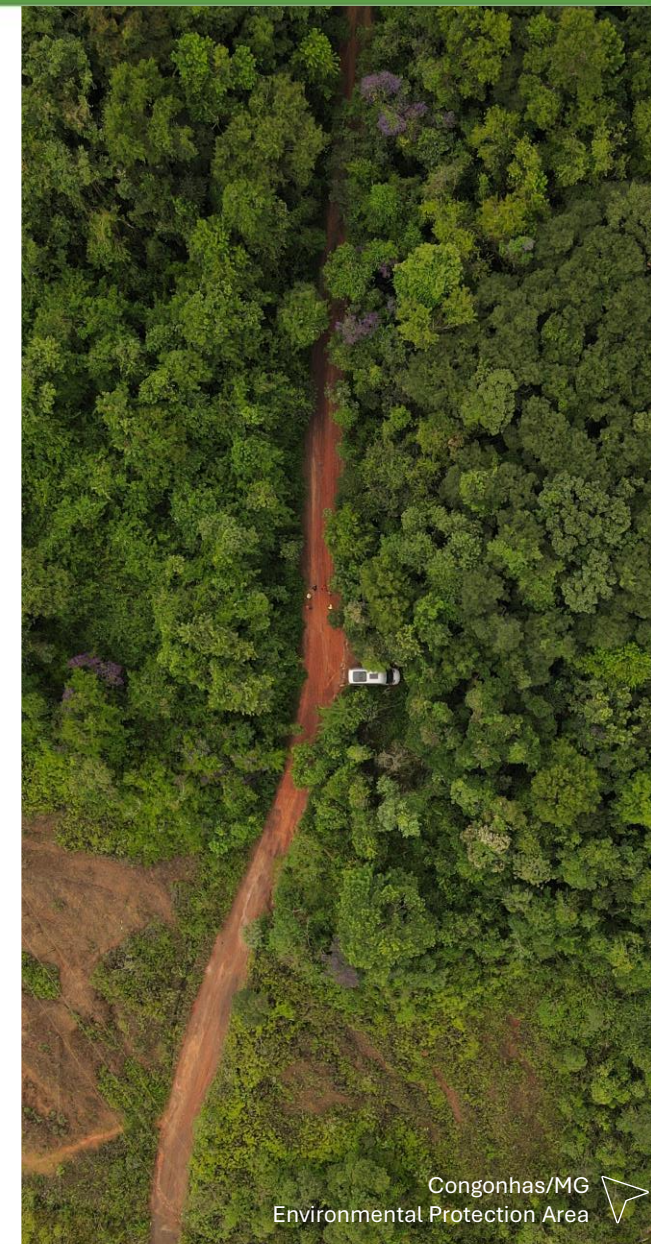


Sustainability Performance

Key Targets¹

✓ Targets Achieved

| Capital | Target | Indicator | Baseline | 1Q26 | Target Year | |
|----------------------------|--|--|-------------|--|----------------|---|
| Natural Capital | Reduce CO ₂ emissions by 30% per ton of ore produced by 2035 (Scopes 1 and 2), compared to the 2020 baseline | kgCO ₂ e per metric ton of ore | 7,10 (2020) | 5,54 [Δ%: 21%] | 4.97 (2035) | |
| | Maintain electricity consumption from 100% renewable sources | Percentage of electricity consumption from renewable sources | 100 (2020) | 100 | Ongoing Target | ✓ |
| | Maintain water intensity below 0.45m ³ if water withdrawn per ton of ore produced by 2032 | Water intensity | - | 0,21 | 0.45 (2032) | ✓ |
| | Achieve 94% water recirculation by 2032 | Water recirculation rate | 88 (2023) | 91% | 94 (2032) | |
| | Decommission upstream tailings dams of the CSN Mineração by 2030 | Number of decommissioned dams | 1 (2020) | 3 | 4 (2030) | |
| | Maintain zero net loss in biodiversity and, where possible, achieve net positive impact (net gain) | Impacted area × Protected area | (2017) | 502,37 ha (cleared area) 1,445,59 ha (protected área) | Ongoing target | ✓ |
| Human Capital | Reduce by at least 30% the number of lost-time injury days for employees by 2030, compared to the 2021 baseline | Lost-time days (employees) | 746 (2021) | 186 [Δ%: -75%] | 522 (2030) | ✓ |
| | Double female representation by 2025 | Lost days (employees) | 13 (2019) | 27% | 26 (2030) | ✓ |
| | By 2027, complete 100% of the actions proposed as a result of the human rights due diligence conducted in Congonhas (MG) | Percentage of action implementation | 0 (2023) | 92% | 100 (2027) | |
| | | | | | | |



Congonhas/MG
Environmental Protection Area

1. CSN Mineração holds additional targets. Each of them are publicly available at our Integrated Report.

Environmental Performance

Keynotes: ¹ Considers monitoring carried out at automatic stations and presents the average for the period. ² Considers water withdrawal from the production process of the Casa de Pedra central plant, the Pires production process, and potable water. ³ Considers emissions only from the mobile combustion category under Scope 1 of CSN Mineração, which represents 95% of the Company's emissions, noting that Scope 2 emissions are zero since electricity consumption comes from 100% renewable sources

★ Performance of public targets held by CMIN

| Air Quality ¹ | Unit | 1Q25 | 1Q26 | AQI |
|--------------------------------------|-------------------|------|------|------|
| CSN Mineração - Novo Plataforma | µg/m ³ | 20 | 17,7 | GOOD |
| CSN Mineração - Basílica | µg/m ³ | 23,3 | 20,7 | GOOD |
| CSN Mineração - Bairro Plataforma | µg/m ³ | 26,3 | 12,6 | GOOD |
| CSN Mineração - Bairro Casa de Pedra | µg/m ³ | 16,3 | 0 | GOOD |
| CSN Mineração - Bairro Cristo Rei | µg/m ³ | 17,6 | 14 | GOOD |
| CSN Mineração - Bairro Esmeril | µg/m ³ | 6 | 8,3 | GOOD |
| CSN Mineração - Comunidade Belo vale | µg/m ³ | 27 | 13,7 | GOOD |
| TECAR - Vila Califórnia | µg/m ³ | 23,1 | 18,6 | GOOD |
| TECAR - Vila Aparecida | µg/m ³ | 28,5 | 16,6 | GOOD |
| TECAR - Brisamar | µg/m ³ | 24,8 | 19,1 | GOOD |
| TECAR - Sítio Terezinha | µg/m ³ | 25,9 | 20,4 | GOOD |

| Water Intensity | Unit | 1Q25 | 1Q26 | Δ% |
|--|---------------------------|------|------|-----|
| ★ Intensity per Iron Ore Production ² | m ³ /t minério | 0,25 | 0,17 | -32 |

| Waste Management | Unit | 1Q25 | 1Q26 | Δ% |
|----------------------------------|------|------|------|----|
| Percentage of circularized waste | % | 68 | 71 | 5 |

| Climate | Unit | 1Q25 | 1Q26 | Δ% |
|--|----------------------|------|------|-----|
| ★ GHG Emissions Intensity per ton of iron ore ³ | kgCO ₂ /t | 6,51 | 5,54 | -13 |

Social Performance

Keynotes: ¹Considers employees allocated in Brazil under CLT, Apprenticeship, Internship, and the Capacitar Program. Differs from GRI data, as those do not include the Internship Program. ²Includes the following levels: Supervisory, Coordination, Management, General Management, and Executive Leadership.

★ Performance of public targets held by CMIN

| Health and Safety | Unit | 1Q25 | 1Q6 | Δ% |
|---|--------|------|------|-----|
| Number of accidents without lost time (employees) | Number | 2 | 6 | 200 |
| Number of accidents with and without lost time (contractors) | Number | 3 | 2 | -33 |
| Number of serious accidents (excluding fatalities) (employees + contractors) | Number | 0 | 0 | - |
| ★ Fatalities (employees) | Number | 0 | 0 | - |
| ★ Fatalities (contractors) | Number | 0 | 0 | - |
| ★ Lost-Time Injury Frequency Rate (LTIFR) (employees + contractors, per 1M hours) | Rate | 0,82 | 1,16 | 41 |
| Injury Severity Rate (employees + contractors, per 1M hours) | Rate | 53 | 53 | 0 |
| Fatality rate (employees + contractors, per 1M hours) | Rate | 0 | 0 | - |
| High-potential incidents (PSIF) | Number | 3 | 3 | 0 |

| Sustainable Value Chain | Unit | 1Q25 | 1Q26 | Δ% |
|--|------|------|------|------|
| Local supplier procurement | % | 40,5 | 40,3 | -0,5 |
| Local supplier procurement (services) | % | 50,4 | 49,2 | -2,4 |
| Local supplier procurement (materials) | % | 30,4 | 31,3 | 3 |

| Training | Unit | 1Q25 | 1Q26 | Δ% |
|---------------------|--------|----------|------------|-----|
| Training hours | Hours | 29,161,5 | 55,115,98 | 89 |
| Employees trained | Number | 4.895 | 4,591 | -6 |
| Training investment | R\$ | 83,683,1 | 213,276,87 | 155 |

| Female Representation | Unit | 1Q25 | 1Q26 | Δ% |
|--|------|------|------|------|
| ★ Women in workforce ¹ | % | 26,5 | 27,2 | 1,5 |
| Woman in leadership positions ² | % | 11,9 | 13,1 | 10,1 |



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