

NATURA COSMÉTICOS S.A.

CNPJ/ME n.º 71.673.990/0001-77 Publicly Held Company NIRE 35.300.143.183

Minutes of the Board of Directors' Meeting

- I. DATE, TIME AND PLACE:** On June 2nd, 2021, at 7:30pm by conference call.
- II. CALL NOTICE:** Waived due to the attendance, by conference call, of all members of the Board of Directors, pursuant to paragraph 2, article 12 of the bylaws of the Company, namely: Itamar Gaino Filho, Roberto de Oliveira Marques, João Paulo Brotto Gonçalves Ferreira and José Antonio de Almeida Filippio.
- III. PRESIDING BOARD:** Mr. Itamar Gaino Filho chaired the meeting and invited Mr. Moacir Salzstein to act as secretary.
- IV. AGENDA:** Discuss and approve: (a) the incorporation of a subsidiary of the Company, in the form of a *sociedade por ações*, to be the new financial holding of the group; and (b) the authorization of the Directors to perform all the acts necessary to carry out the resolutions proposed and approved herein.
- V. RESOLUTIONS:** The members of the Board of Directors unanimously and without any reservations or qualifications approved the following:
- (a) the incorporation of a subsidiary of the Company, in the form of a *sociedade por ações*, with corporate name of Natura &Co Pay Holding Financeira S.A., and headquartered in the City of São Paulo, State of São Paulo, at Avenida Alexandre Colares, n 1.188, room 22b, bloco A, Parque Anhanguera, Zip Code 05106-000, for the purpose of participating in companies and institutions authorized to operate by the Central Bank of Brazil, which will become the new financial holding of the group; and
- (b) to authorize the Company's Officers to perform all necessary acts to carry out the approved resolutions, including, but not limited to the registry and filings in the competent public agencies.
- VI. CLOSING:** The Chairman thanked everyone for being present and declared the meeting adjourned and suspended the meeting so that these minutes could be drawn up, which, after being read, discussed and found to be in order, were approved and signed by the board and by the board members in attendance.

I hereby certify that these minutes are a true copy of the original transcribed in the Company's book.

Moacir Salzstein
Secretary of the Meeting