

**natura**

**AGE**

**Final Detailed Voting Map**

October, 31, 2025

**Investor relations**

<https://ri.natura.com.br/>

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Avenida Alexandre Colares, 1188 - Vila Jaguares - SP

**Final Detailed Voting Map**  
**NATURA COSMÉTICOS S.A. - 71.673.990/0001-77**  
**Natura - Assembleia Geral Extraordinária**  
**10/31/2025 11:00**

1. [BVD Nº 1] The approval of the following acts and documents relating to the merger of Avon Industrial Ltda. ("Avon Industrial" or the "Merged Company") into the Company: (i) the "Protocolo e Justificação de Incorporação da Avon Industrial Ltda. pela Natura Cosméticos S.A.", executed on October 9, 2025, between the managements of the Company and of Avon Industrial, which sets forth the justifications, terms, clauses, and conditions of the merger (as defined below) ("Protocol and Justification"); (ii) the ratification of the appointment and engagement of Deloitte Touche Tohmatsu Auditores Independentes Ltda., enrolled with the CNPJ/MF under No. 49.928.567/0001-11, registered with the Regional Accounting Council of the State of São Paulo (CRC/SP) under No. 011609/O-8, with registered offices in the City of São Paulo, State of São Paulo, at Av. Chucri Zaidan, No. 1,240, 4th to 12th floors, ZIP Code 04711-130 ("Appraisal Firm"), as responsible for preparing the appraisal report of the net equity of Avon Industrial to be merged into the Company ("Appraisal Report"); (iii) the Appraisal Report; (iv) the merger of Avon Industrial into the Company, under the terms and conditions set forth in the Protocol and Justification (the "Merger"), with the consequent extinction of the Merged Company; and (v) the authorization for the officers of the Company to perform all acts and take all measures necessary for implementation of the Merger and the extinction of the Merged Company;

<b>Identification</b>	<b>ON</b>	<b>Approve</b>	<b>Reject</b>	<b>Abstain</b>
	<b>1.144.993.300</b>	<b>1.141.555.959</b>	<b>37.288</b>	<b>3.400.053</b>
33987*****	129	129	0	0
35595*****	317.813	317.813	0	0
10037*****	100	100	0	0
05479*****	1.750.988	1.750.988	0	0
29485*****	1.031.400	1.031.400	0	0
97540*****	30.095.300	30.095.300	0	0
40956*****	2	2	0	0
67405*****	1.900	1.900	0	0
03590*****	850	850	0	0
18798*****	586.419	586.419	0	0
08268*****	5.799	5.799	0	0
72665*****	40	40	0	0
24073*****	3.400	3.400	0	0
06239*****	486.900	486.900	0	0
14963*****	1.760.400	1.760.400	0	0
22410*****	1.349.212	1.349.212	0	0
43628*****	20	20	0	0
12869*****	14	14	0	0
08075*****	41.000	41.000	0	0
59962*****	200	200	0	0
54423*****	159.610	159.610	0	0
80595*****	2.500	2.500	0	0
44643*****	2.800	2.800	0	0
05516*****	42	0	0	42
38183*****	100	100	0	0
89695*****	1.500	1.500	0	0
88974*****	3.000	3.000	0	0
31989*****	237.721	237.721	0	0
26001*****	400	400	0	0
61812*****	346.800	346.800	0	0
11410*****	2.258.808	2.258.808	0	0
92306*****	21	0	0	21
07140*****	2.799.400	2.799.400	0	0
11729*****	78.100	78.100	0	0
30254*****	39.711	39.711	0	0
11905*****	1	1	0	0

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00021*****	5	5	0	0
05987*****	81.471	81.471	0	0
10205*****	1.671	1.671	0	0
20170*****	43.464.922	43.464.922	0	0
42917*****	5	5	0	0
07516*****	3.027.600	3.027.600	0	0
28919*****	4.898	4.898	0	0
27706*****	47.914	47.914	0	0
08855*****	7	7	0	0
74502*****	70	70	0	0
11670*****	1	1	0	0
92784*****	110	110	0	0
02885*****	32	32	0	0
28769*****	1.000	1.000	0	0
55397*****	100	100	0	0
06541*****	91.824	91.824	0	0
05840*****	130.774	130.774	0	0
29407*****	200	200	0	0
29322*****	11.720.600	11.720.600	0	0
02681*****	1	1	0	0
35930*****	5	5	0	0
60143*****	542	542	0	0
24779*****	446.492	446.492	0	0
45146*****	6.200	6.200	0	0
12378*****	120	120	0	0
47705*****	7.946	7.946	0	0
13402*****	907.500	907.500	0	0
53503*****	2.300	2.300	0	0
29289*****	10.356.102	10.356.102	0	0
05985*****	8.089.100	8.089.100	0	0
05405*****	20	20	0	0
07516*****	1.285.100	1.285.100	0	0
06046*****	9.104	9.104	0	0
28990*****	559.000	559.000	0	0
07247*****	172.988	172.988	0	0
16746*****	1.000	1.000	0	0
41562*****	2.396.900	2.396.900	0	0
30769*****	54.347	54.347	0	0
24367*****	718.611	718.611	0	0
19609*****	782.900	782.900	0	0
24916*****	6.000	6.000	0	0
05149*****	69.490	69.490	0	0
46375*****	144.117	144.117	0	0
01355*****	100	100	0	0
61672*****	14	14	0	0
05649*****	170	170	0	0
19530*****	6.261	6.261	0	0
17616*****	6	6	0	0
01208*****	165	165	0	0
07140*****	17.641	17.641	0	0

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13362*****	238.584	238.584	0	0
23611*****	21	0	0	21
04543*****	20	0	0	20
26041*****	100	100	0	0
58762*****	109.940	109.940	0	0
07622*****	2.205.324	2.205.324	0	0
08282*****	384.900	384.900	0	0
31577*****	55.800	55.800	0	0
29704*****	145	145	0	0
24676*****	3.659.790	3.659.790	0	0
31925*****	1.400	1.400	0	0
13628*****	23.400	23.400	0	0
04599*****	100	100	0	0
08877*****	1.693.058	1.693.058	0	0
11052*****	19.200	19.200	0	0
52629*****	12.500	12.500	0	0
03008*****	30	0	0	30
61527*****	423.380	423.380	0	0
23598*****	219	219	0	0
16947*****	1.242.384	1.242.384	0	0
73987*****	2.200	2.200	0	0
27084*****	75.893	75.893	0	0
29303*****	250	250	0	0
36434*****	48	48	0	0
38066*****	1	0	0	1
35036*****	1.765.257	1.765.257	0	0
93381*****	400	400	0	0
09627*****	26.785	26.785	0	0
43673*****	3.133.660	3.133.660	0	0
97540*****	71.500	71.500	0	0
05100*****	450.000	450.000	0	0
43132*****	2.510	2.510	0	0
05986*****	1.213.500	1.213.500	0	0
86570*****	3	3	0	0
05839*****	37.722	37.722	0	0
05275*****	400	400	0	0
07053*****	10	0	0	10
05839*****	9.052	9.052	0	0
84087*****	35	0	0	35
97539*****	19.397	19.397	0	0
05987*****	7.119.200	7.119.200	0	0
01457*****	500	500	0	0
11841*****	2.723.147	2.723.147	0	0
60802*****	5.752.021	5.752.021	0	0
11390*****	209.000	209.000	0	0
26525*****	400	400	0	0
09069*****	48.716	48.716	0	0
28729*****	25	25	0	0
07333*****	4.052.100	4.052.100	0	0
04204*****	2.000	2.000	0	0

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00082*****	5.000	5.000	0	0
09063*****	410.500	410.500	0	0
31611*****	25	25	0	0
23572*****	125.668	125.668	0	0
22576*****	3.232.000	3.232.000	0	0
07529*****	151.000	151.000	0	0
20849*****	3.809	3.809	0	0
59667*****	1	1	0	0
07208*****	89.290	89.290	0	0
36719*****	795.700	795.700	0	0
32106*****	14.658	14.658	0	0
13443*****	500	500	0	0
13665*****	101.800	101.800	0	0
32318*****	150.389	150.389	0	0
05775*****	14.726	14.726	0	0
83532*****	1.200	1.200	0	0
33051*****	52	52	0	0
36659*****	4.672.600	4.672.600	0	0
04714*****	14	14	0	0
57848*****	3.380	3.380	0	0
14494*****	21.025	21.025	0	0
05839*****	29.304.878	29.304.878	0	0
68085*****	300	300	0	0
10327*****	194.900	194.900	0	0
13071*****	409.200	409.200	0	0
01790*****	56	56	0	0
55912*****	700	700	0	0
01707*****	300	300	0	0
21881*****	23.100	23.100	0	0
45648*****	700	700	0	0
08973*****	27.021	27.021	0	0
11755*****	100	100	0	0
43620*****	170.360	170.360	0	0
08161*****	10	0	0	10
07140*****	18.573	18.573	0	0
03332*****	2	2	0	0
57172*****	190.045	190.045	0	0
47435*****	1.600	1.600	0	0
69712*****	100	100	0	0
48429*****	8.300	8.300	0	0
29705*****	83	83	0	0
48820*****	13.939	13.939	0	0
09294*****	240.824	240.824	0	0
09620*****	184.662	184.662	0	0
11187*****	400	400	0	0
09123*****	490	490	0	0
07496*****	118.963	118.963	0	0
43028*****	86	86	0	0
05839*****	36.200	36.200	0	0
49039*****	604.200	604.200	0	0

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00822*****	200	200	0	0
06219*****	500	0	500	0
10263*****	262.749	262.749	0	0
11311*****	489.417	489.417	0	0
07418*****	380.367	380.367	0	0
07516*****	25.845	25.845	0	0
09593*****	177.759	177.759	0	0
37113*****	115.090	115.090	0	0
26160*****	39.814	39.814	0	0
47576*****	1.226	1.226	0	0
05987*****	8.129.100	8.129.100	0	0
05579*****	600	0	0	600
83292*****	30	30	0	0
29237*****	453.600	453.600	0	0
17711*****	10	10	0	0
31591*****	6.833	6.833	0	0
46414*****	32.200	32.200	0	0
00907*****	85	0	0	85
13442*****	813.132	813.132	0	0
40364*****	72.400	72.400	0	0
07593*****	72.273	72.273	0	0
40911*****	16.800	16.800	0	0
21962*****	226.100	226.100	0	0
09299*****	666.700	666.700	0	0
10134*****	90	0	0	90
01827*****	1	1	0	0
28614*****	10	10	0	0
14549*****	18.627.922	18.627.922	0	0
05479*****	1.009.317	1.009.317	0	0
17181*****	79.100	79.100	0	0
08233*****	800	800	0	0
07516*****	12.123.000	12.123.000	0	0
11100*****	1.166.136	1.166.136	0	0
33797*****	11	0	11	0
07496*****	348.331	348.331	0	0
08945*****	701.146	701.146	0	0
05482*****	10	10	0	0
41853*****	5.847	5.847	0	0
07418*****	1.689.698	1.689.698	0	0
07997*****	4.800	4.800	0	0
04578*****	3	3	0	0
30769*****	1.336.500	1.336.500	0	0
30066*****	23.793	23.793	0	0
35510*****	24.178	24.178	0	0
14628*****	26.605	26.605	0	0
10099*****	100	100	0	0
41710*****	23.591	23.591	0	0
26784*****	197.482	197.482	0	0
12000*****	28.267.298	28.267.298	0	0
02726*****	1	1	0	0

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29441*****	1	0	0	1
44602*****	44.335	44.335	0	0
12160*****	10	0	10	0
61596*****	71.242	71.242	0	0
43533*****	26.549	26.549	0	0
10418*****	69.967	69.967	0	0
84486*****	600	600	0	0
12120*****	113.300	113.300	0	0
71550*****	10	10	0	0
20544*****	4.164.900	4.164.900	0	0
05839*****	173.741	173.741	0	0
03811*****	500	500	0	0
31513*****	9.679.553	9.679.553	0	0
07060*****	754.800	754.800	0	0
85055*****	200	0	0	200
09094*****	462.659	462.659	0	0
35376*****	32	32	0	0
08913*****	3	3	0	0
19847*****	19.540.400	19.540.400	0	0
09064*****	1	1	0	0
99213*****	5	5	0	0
36945*****	14	14	0	0
17484*****	3.000	3.000	0	0
61988*****	6.500	6.500	0	0
97539*****	56.910	56.910	0	0
08621*****	1.006.200	1.006.200	0	0
51832*****	545	545	0	0
07345*****	23.900	23.900	0	0
01141*****	200	200	0	0
09441*****	10.500	10.500	0	0
68463*****	100	100	0	0
04065*****	2	2	0	0
53357*****	6.200	6.200	0	0
92563*****	300	300	0	0
07496*****	2.539.725	2.539.725	0	0
10346*****	289.851	289.851	0	0
78826*****	10	10	0	0
90549*****	150	150	0	0
11841*****	218.268	218.268	0	0
08390*****	1.426.256	1.426.256	0	0
19874*****	578.900	578.900	0	0
45226*****	289.843	289.843	0	0
06824*****	200	200	0	0
33020*****	290.492	290.492	0	0
61838*****	1.400	1.400	0	0
01290*****	31	31	0	0
37339*****	2.143.789	2.143.789	0	0
04361*****	478	0	0	478
04330*****	30	30	0	0
00101*****	23	0	0	23

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81159*****	54	54	0	0
24830*****	3.752.358	3.752.358	0	0
92750*****	400	400	0	0
71696*****	10	10	0	0
16878*****	23.558	23.558	0	0
09648*****	535.774	535.774	0	0
10697*****	300	300	0	0
64491*****	495	495	0	0
33478*****	800	800	0	0
62231*****	526	0	0	526
05839*****	150.707	150.707	0	0
05839*****	2.880.700	2.880.700	0	0
09289*****	31.800	31.800	0	0
51482*****	3.085.900	3.085.900	0	0
30898*****	3.800	3.800	0	0
08571*****	39.500	39.500	0	0
16345*****	500	500	0	0
52203*****	98.234	98.234	0	0
09470*****	173.595	173.595	0	0
34401*****	170.500	170.500	0	0
05987*****	12.943.400	12.943.400	0	0
16947*****	8.650.511	8.650.511	0	0
97540*****	12.870.050	12.870.050	0	0
97539*****	87.111	87.111	0	0
66273*****	500	0	500	0
26311*****	60.926	60.926	0	0
07237*****	1.406.497	1.406.497	0	0
53780*****	61.428	61.428	0	0
11881*****	200	200	0	0
54042*****	1.000	1.000	0	0
10214*****	129.956	129.956	0	0
09233*****	224.200	224.200	0	0
97697*****	6	6	0	0
16231*****	500	500	0	0
17224*****	3.963.800	3.963.800	0	0
34825*****	10.747	10.747	0	0
07140*****	923	923	0	0
01319*****	19.800	19.800	0	0
70470*****	500	500	0	0
26755*****	9	9	0	0
28079*****	188	188	0	0
05840*****	281.900	281.900	0	0
35693*****	6.670.926	6.670.926	0	0
81725*****	227	227	0	0
23840*****	711.755	711.755	0	0
57821*****	128	128	0	0
31240*****	160.987	160.987	0	0
10475*****	3.653	3.653	0	0
07506*****	15.805.593	15.805.593	0	0
00324*****	1.000	1.000	0	0

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10524*****	2.302.300	2.302.300	0	0
11538*****	926.900	926.900	0	0
11429*****	211.500	211.500	0	0
08265*****	2.093.200	2.093.200	0	0
38867*****	100	100	0	0
26292*****	2.572.100	2.572.100	0	0
04297*****	20	0	20	0
03120*****	7.000	7.000	0	0
08662*****	628.791	628.791	0	0
05557*****	200	200	0	0
28328*****	75.300	75.300	0	0
76341*****	46.767	46.767	0	0
34900*****	104.760	104.760	0	0
13562*****	4.298.300	4.298.300	0	0
07247*****	396.500	396.500	0	0
71397*****	200	200	0	0
18830*****	16.635	16.635	0	0
17274*****	2.590.200	2.590.200	0	0
33251*****	1	1	0	0
33814*****	12.798	12.798	0	0
38170*****	30.843.400	30.843.400	0	0
28394*****	133.900	133.900	0	0
70102*****	300	300	0	0
97540*****	2.147.333	2.147.333	0	0
34606*****	239.210	239.210	0	0
07371*****	700	700	0	0
09730*****	2	2	0	0
38226*****	252.500	252.500	0	0
04941*****	300	300	0	0
06943*****	418.397	418.397	0	0
09330*****	14.600	14.600	0	0
03500*****	200	0	200	0
33580*****	25.112	25.112	0	0
04330*****	200	200	0	0
00775*****	200	0	0	200
35294*****	19	19	0	0
28979*****	1.600	1.600	0	0
06086*****	74	74	0	0
20020*****	2.000	2.000	0	0
26961*****	1.200	1.200	0	0
17718*****	475.193	475.193	0	0
19910*****	22.862	22.862	0	0
05839*****	3.189.000	3.189.000	0	0
85164*****	400	400	0	0
05839*****	62.207	62.207	0	0
46890*****	150	150	0	0
04581*****	2	0	0	2
14624*****	1.765.200	1.765.200	0	0
54792*****	507.100	507.100	0	0
03493*****	7	0	7	0

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00416*****	100	100	0	0
05839*****	3.011.754	3.011.754	0	0
09128*****	7	7	0	0
09828*****	10	10	0	0
83389*****	500	500	0	0
13998*****	6.010	6.010	0	0
05987*****	492.525	492.525	0	0
00497*****	16	16	0	0
22854*****	1	0	0	1
10467*****	300	300	0	0
31050*****	168.788	168.788	0	0
02819*****	630	630	0	0
02778*****	20	20	0	0
39966*****	15	15	0	0
05838*****	526.953	526.953	0	0
05839*****	689.486	689.486	0	0
11324*****	29.839	29.839	0	0
05505*****	1	1	0	0
05839*****	2.467.200	2.467.200	0	0
53176*****	6.650	6.650	0	0
08075*****	413.839	413.839	0	0
05839*****	576.527	576.527	0	0
29937*****	250	250	0	0
93376*****	200	200	0	0
50369*****	106	0	0	106
22296*****	300	300	0	0
32329*****	1.034.302	1.034.302	0	0
52232*****	100	100	0	0
43828*****	2.008.700	2.008.700	0	0
21509*****	424.525	424.525	0	0
41199*****	8.300	8.300	0	0
06095*****	948	948	0	0
14988*****	123.955	123.955	0	0
06459*****	1	1	0	0
07141*****	528.705	528.705	0	0
34956*****	1	1	0	0
09559*****	691.263	691.263	0	0
43696*****	200	200	0	0
12094*****	341.182	341.182	0	0
11098*****	202.474	202.474	0	0
37539*****	106.608	106.608	0	0
09349*****	206.500	206.500	0	0
26784*****	3.948	3.948	0	0
49349*****	5.060.600	5.060.600	0	0
33220*****	200	200	0	0
94943*****	1	1	0	0
48688*****	24.000	24.000	0	0
44700*****	46.448	46.448	0	0
30426*****	4.068.145	4.068.145	0	0
30308*****	250	250	0	0

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02363*****	800	800	0	0
10159*****	105	105	0	0
16881*****	3.800	0	3.800	0
19206*****	240	240	0	0
37895*****	210.376	210.376	0	0
27074*****	6.767	6.767	0	0
26040*****	30.000	30.000	0	0
10082*****	80	80	0	0
07418*****	925.580	925.580	0	0
24935*****	603.883	603.883	0	0
08973*****	98.900	98.900	0	0
06890*****	32	32	0	0
23794*****	768.500	768.500	0	0
14541*****	726.403	726.403	0	0
05987*****	6.232	6.232	0	0
87311*****	200	200	0	0
19088*****	80	80	0	0
11847*****	5.624.558	5.624.558	0	0
30794*****	5.000	5.000	0	0
05596*****	50	50	0	0
87470*****	32.200	0	32.200	0
05840*****	55.700	55.700	0	0
52029*****	33	0	0	33
49839*****	804.600	804.600	0	0
00737*****	80	80	0	0
56768*****	215	0	0	215
65415*****	7	7	0	0
62223*****	40	40	0	0
18407*****	1.531.101	1.531.101	0	0
05987*****	481.067	481.067	0	0
10867*****	6	6	0	0
21614*****	61.753	61.753	0	0
10031*****	2	2	0	0
37806*****	3.459	3.459	0	0
05987*****	922.091	922.091	0	0
96878*****	200	0	0	200
02976*****	200	200	0	0
38949*****	9.001	9.001	0	0
34064*****	987.300	987.300	0	0
38756*****	642.079	642.079	0	0
08156*****	600	600	0	0
36924*****	197.700	197.700	0	0
34781*****	121.756	121.756	0	0
28647*****	32	32	0	0
18149*****	1.013.700	1.013.700	0	0
20622*****	368.637	368.637	0	0
30812*****	1.487.900	1.487.900	0	0
31766*****	3.397.103	0	0	3.397.103
29522*****	1.752.008	1.752.008	0	0
29522*****	23.215.502	23.215.502	0	0

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29522*****	4.090.340	4.090.340	0	0
29522*****	2.007.240	2.007.240	0	0
29522*****	1.102.006	1.102.006	0	0
29522*****	9.821.269	9.821.269	0	0
37916*****	60.578.533	60.578.533	0	0
07046*****	5.521.384	5.521.384	0	0
18409*****	4.367.930	4.367.930	0	0
25249*****	45.349.492	45.349.492	0	0
22081*****	11.804.241	11.804.241	0	0
30065*****	13.868.481	13.868.481	0	0
40938*****	16.590.000	16.590.000	0	0
19679*****	4.367.930	4.367.930	0	0
19959*****	22.516.378	22.516.378	0	0
05533*****	66.360.096	66.360.096	0	0
12784*****	16.590.000	16.590.000	0	0
09275*****	1.303.309	1.303.309	0	0
11682*****	16.590.000	16.590.000	0	0
26123*****	5.236.954	5.236.954	0	0
33292*****	66.495.936	66.495.936	0	0
38359*****	57.801.587	57.801.587	0	0
29088*****	25.295.863	25.295.863	0	0
26953*****	45.349.492	45.349.492	0	0
09327*****	4.997.397	4.997.397	0	0
67292*****	2.687.416	2.687.416	0	0
21992*****	11.804.241	11.804.241	0	0
43682*****	24.305.810	24.305.810	0	0
27205*****	25.295.863	25.295.863	0	0
39195*****	13.868.481	13.868.481	0	0
39195*****	13.868.481	13.868.481	0	0
09392*****	50.670	50.670	0	0
12913*****	16.590.000	16.590.000	0	0
32635*****	40	0	40	0

2. [BVD Nº 2] The amendment of Article 5 of the Company's Bylaws to reflect the share capital recorded at the meeting of the Board of Directors held on July 1, 2025, as well as the consolidation of the Company's Bylaws;

Identification	ON	Approve	Reject	Abstain
	<b>1.144.993.300</b>	<b>1.141.554.549</b>	<b>38.828</b>	<b>3.399.923</b>
33987*****	129	129	0	0
35595*****	317.813	317.813	0	0
10037*****	100	100	0	0
05479*****	1.750.988	1.750.988	0	0
29485*****	1.031.400	1.031.400	0	0
97540*****	30.095.300	30.095.300	0	0
40956*****	2	2	0	0
67405*****	1.900	1.900	0	0
03590*****	850	850	0	0
18798*****	586.419	586.419	0	0
08268*****	5.799	5.799	0	0
72665*****	40	0	40	0

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24073*****	3.400	3.400	0	0
06239*****	486.900	486.900	0	0
14963*****	1.760.400	1.760.400	0	0
22410*****	1.349.212	1.349.212	0	0
43628*****	20	20	0	0
12869*****	14	14	0	0
08075*****	41.000	41.000	0	0
59962*****	200	0	200	0
54423*****	159.610	159.610	0	0
80595*****	2.500	2.500	0	0
44643*****	2.800	2.800	0	0
05516*****	42	0	0	42
38183*****	100	100	0	0
89695*****	1.500	1.500	0	0
88974*****	3.000	3.000	0	0
31989*****	237.721	237.721	0	0
26001*****	400	400	0	0
61812*****	346.800	346.800	0	0
11410*****	2.258.808	2.258.808	0	0
92306*****	21	0	0	21
07140*****	2.799.400	2.799.400	0	0
11729*****	78.100	78.100	0	0
30254*****	39.711	39.711	0	0
11905*****	1	1	0	0
00021*****	5	5	0	0
05987*****	81.471	81.471	0	0
10205*****	1.671	1.671	0	0
20170*****	43.464.922	43.464.922	0	0
42917*****	5	5	0	0
07516*****	3.027.600	3.027.600	0	0
28919*****	4.898	4.898	0	0
27706*****	47.914	47.914	0	0
08855*****	7	7	0	0
74502*****	70	70	0	0
11670*****	1	1	0	0
92784*****	110	110	0	0
02885*****	32	32	0	0
28769*****	1.000	1.000	0	0
55397*****	100	100	0	0
06541*****	91.824	91.824	0	0
05840*****	130.774	130.774	0	0
29407*****	200	200	0	0
29322*****	11.720.600	11.720.600	0	0
02681*****	1	1	0	0
35930*****	5	5	0	0
60143*****	542	542	0	0
24779*****	446.492	446.492	0	0
45146*****	6.200	6.200	0	0
12378*****	120	120	0	0
47705*****	7.946	7.946	0	0

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13402*****	907.500	907.500	0	0
53503*****	2.300	2.300	0	0
29289*****	10.356.102	10.356.102	0	0
05985*****	8.089.100	8.089.100	0	0
05405*****	20	20	0	0
07516*****	1.285.100	1.285.100	0	0
06046*****	9.104	9.104	0	0
28990*****	559.000	559.000	0	0
07247*****	172.988	172.988	0	0
16746*****	1.000	1.000	0	0
41562*****	2.396.900	2.396.900	0	0
30769*****	54.347	54.347	0	0
24367*****	718.611	718.611	0	0
19609*****	782.900	782.900	0	0
24916*****	6.000	6.000	0	0
05149*****	69.490	69.490	0	0
46375*****	144.117	144.117	0	0
01355*****	100	100	0	0
61672*****	14	14	0	0
05649*****	170	170	0	0
19530*****	6.261	6.261	0	0
17616*****	6	6	0	0
01208*****	165	165	0	0
07140*****	17.641	17.641	0	0
13362*****	238.584	238.584	0	0
23611*****	21	0	0	21
04543*****	20	0	0	20
26041*****	100	100	0	0
58762*****	109.940	109.940	0	0
07622*****	2.205.324	2.205.324	0	0
08282*****	384.900	384.900	0	0
31577*****	55.800	55.800	0	0
29704*****	145	145	0	0
24676*****	3.659.790	3.659.790	0	0
31925*****	1.400	0	1.400	0
13628*****	23.400	23.400	0	0
04599*****	100	100	0	0
08877*****	1.693.058	1.693.058	0	0
11052*****	19.200	19.200	0	0
52629*****	12.500	12.500	0	0
03008*****	30	0	0	30
61527*****	423.380	423.380	0	0
23598*****	219	219	0	0
16947*****	1.242.384	1.242.384	0	0
73987*****	2.200	2.200	0	0
27084*****	75.893	75.893	0	0
29303*****	250	250	0	0
36434*****	48	48	0	0
38066*****	1	0	0	1
35036*****	1.765.257	1.765.257	0	0

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93381*****	400	400	0	0
09627*****	26.785	26.785	0	0
43673*****	3.133.660	3.133.660	0	0
97540*****	71.500	71.500	0	0
05100*****	450.000	450.000	0	0
43132*****	2.510	2.510	0	0
05986*****	1.213.500	1.213.500	0	0
86570*****	3	3	0	0
05839*****	37.722	37.722	0	0
05275*****	400	400	0	0
07053*****	10	10	0	0
05839*****	9.052	9.052	0	0
84087*****	35	35	0	0
97539*****	19.397	19.397	0	0
05987*****	7.119.200	7.119.200	0	0
01457*****	500	500	0	0
11841*****	2.723.147	2.723.147	0	0
60802*****	5.752.021	5.752.021	0	0
11390*****	209.000	209.000	0	0
26525*****	400	400	0	0
09069*****	48.716	48.716	0	0
28729*****	25	0	0	25
07333*****	4.052.100	4.052.100	0	0
04204*****	2.000	2.000	0	0
00082*****	5.000	5.000	0	0
09063*****	410.500	410.500	0	0
31611*****	25	0	0	25
23572*****	125.668	125.668	0	0
22576*****	3.232.000	3.232.000	0	0
07529*****	151.000	151.000	0	0
20849*****	3.809	3.809	0	0
59667*****	1	1	0	0
07208*****	89.290	89.290	0	0
36719*****	795.700	795.700	0	0
32106*****	14.658	14.658	0	0
13443*****	500	500	0	0
13665*****	101.800	101.800	0	0
32318*****	150.389	150.389	0	0
05775*****	14.726	14.726	0	0
83532*****	1.200	1.200	0	0
33051*****	52	52	0	0
36659*****	4.672.600	4.672.600	0	0
04714*****	14	14	0	0
57848*****	3.380	3.380	0	0
14494*****	21.025	21.025	0	0
05839*****	29.304.878	29.304.878	0	0
68085*****	300	300	0	0
10327*****	194.900	194.900	0	0
13071*****	409.200	409.200	0	0
01790*****	56	56	0	0

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55912*****	700	700	0	0
01707*****	300	300	0	0
21881*****	23.100	23.100	0	0
45648*****	700	700	0	0
08973*****	27.021	27.021	0	0
11755*****	100	0	100	0
43620*****	170.360	170.360	0	0
08161*****	10	0	0	10
07140*****	18.573	18.573	0	0
03332*****	2	2	0	0
57172*****	190.045	190.045	0	0
47435*****	1.600	1.600	0	0
69712*****	100	100	0	0
48429*****	8.300	8.300	0	0
29705*****	83	83	0	0
48820*****	13.939	13.939	0	0
09294*****	240.824	240.824	0	0
09620*****	184.662	184.662	0	0
11187*****	400	0	0	400
09123*****	490	490	0	0
07496*****	118.963	118.963	0	0
43028*****	86	86	0	0
05839*****	36.200	36.200	0	0
49039*****	604.200	604.200	0	0
00822*****	200	200	0	0
06219*****	500	0	500	0
10263*****	262.749	262.749	0	0
11311*****	489.417	489.417	0	0
07418*****	380.367	380.367	0	0
07516*****	25.845	25.845	0	0
09593*****	177.759	177.759	0	0
37113*****	115.090	115.090	0	0
26160*****	39.814	39.814	0	0
47576*****	1.226	1.226	0	0
05987*****	8.129.100	8.129.100	0	0
05579*****	600	600	0	0
83292*****	30	30	0	0
29237*****	453.600	453.600	0	0
17711*****	10	10	0	0
31591*****	6.833	6.833	0	0
46414*****	32.200	32.200	0	0
00907*****	85	0	0	85
13442*****	813.132	813.132	0	0
40364*****	72.400	72.400	0	0
07593*****	72.273	72.273	0	0
40911*****	16.800	16.800	0	0
21962*****	226.100	226.100	0	0
09299*****	666.700	666.700	0	0
10134*****	90	0	0	90
01827*****	1	1	0	0

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28614*****	10	10	0	0
14549*****	18.627.922	18.627.922	0	0
05479*****	1.009.317	1.009.317	0	0
17181*****	79.100	79.100	0	0
08233*****	800	800	0	0
07516*****	12.123.000	12.123.000	0	0
11100*****	1.166.136	1.166.136	0	0
33797*****	11	0	11	0
07496*****	348.331	348.331	0	0
08945*****	701.146	701.146	0	0
05482*****	10	10	0	0
41853*****	5.847	5.847	0	0
07418*****	1.689.698	1.689.698	0	0
07997*****	4.800	4.800	0	0
04578*****	3	3	0	0
30769*****	1.336.500	1.336.500	0	0
30066*****	23.793	23.793	0	0
35510*****	24.178	24.178	0	0
14628*****	26.605	26.605	0	0
10099*****	100	100	0	0
41710*****	23.591	23.591	0	0
26784*****	197.482	197.482	0	0
12000*****	28.267.298	28.267.298	0	0
02726*****	1	1	0	0
29441*****	1	0	0	1
44602*****	44.335	44.335	0	0
12160*****	10	0	10	0
61596*****	71.242	71.242	0	0
43533*****	26.549	26.549	0	0
10418*****	69.967	69.967	0	0
84486*****	600	600	0	0
12120*****	113.300	113.300	0	0
71550*****	10	10	0	0
20544*****	4.164.900	4.164.900	0	0
05839*****	173.741	173.741	0	0
03811*****	500	500	0	0
31513*****	9.679.553	9.679.553	0	0
07060*****	754.800	754.800	0	0
85055*****	200	0	0	200
09094*****	462.659	462.659	0	0
35376*****	32	32	0	0
08913*****	3	3	0	0
19847*****	19.540.400	19.540.400	0	0
09064*****	1	1	0	0
99213*****	5	5	0	0
36945*****	14	14	0	0
17484*****	3.000	3.000	0	0
61988*****	6.500	6.500	0	0
97539*****	56.910	56.910	0	0
08621*****	1.006.200	1.006.200	0	0

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51832*****	545	545	0	0
07345*****	23.900	23.900	0	0
01141*****	200	200	0	0
09441*****	10.500	10.500	0	0
68463*****	100	100	0	0
04065*****	2	2	0	0
53357*****	6.200	6.200	0	0
92563*****	300	300	0	0
07496*****	2.539.725	2.539.725	0	0
10346*****	289.851	289.851	0	0
78826*****	10	10	0	0
90549*****	150	150	0	0
11841*****	218.268	218.268	0	0
08390*****	1.426.256	1.426.256	0	0
19874*****	578.900	578.900	0	0
45226*****	289.843	289.843	0	0
06824*****	200	200	0	0
33020*****	290.492	290.492	0	0
61838*****	1.400	1.400	0	0
01290*****	31	31	0	0
37339*****	2.143.789	2.143.789	0	0
04361*****	478	0	0	478
04330*****	30	30	0	0
00101*****	23	0	0	23
81159*****	54	54	0	0
24830*****	3.752.358	3.752.358	0	0
92750*****	400	0	0	400
71696*****	10	10	0	0
16878*****	23.558	23.558	0	0
09648*****	535.774	535.774	0	0
10697*****	300	300	0	0
64491*****	495	495	0	0
33478*****	800	800	0	0
62231*****	526	526	0	0
05839*****	150.707	150.707	0	0
05839*****	2.880.700	2.880.700	0	0
09289*****	31.800	31.800	0	0
51482*****	3.085.900	3.085.900	0	0
30898*****	3.800	3.800	0	0
08571*****	39.500	39.500	0	0
16345*****	500	500	0	0
52203*****	98.234	98.234	0	0
09470*****	173.595	173.595	0	0
34401*****	170.500	170.500	0	0
05987*****	12.943.400	12.943.400	0	0
16947*****	8.650.511	8.650.511	0	0
97540*****	12.870.050	12.870.050	0	0
97539*****	87.111	87.111	0	0
66273*****	500	0	500	0
26311*****	60.926	60.926	0	0

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07237*****	1.406.497	1.406.497	0	0
53780*****	61.428	61.428	0	0
11881*****	200	200	0	0
54042*****	1.000	1.000	0	0
10214*****	129.956	129.956	0	0
09233*****	224.200	224.200	0	0
97697*****	6	6	0	0
16231*****	500	500	0	0
17224*****	3.963.800	3.963.800	0	0
34825*****	10.747	10.747	0	0
07140*****	923	923	0	0
01319*****	19.800	19.800	0	0
70470*****	500	500	0	0
26755*****	9	9	0	0
28079*****	188	188	0	0
05840*****	281.900	281.900	0	0
35693*****	6.670.926	6.670.926	0	0
81725*****	227	227	0	0
23840*****	711.755	711.755	0	0
57821*****	128	128	0	0
31240*****	160.987	160.987	0	0
10475*****	3.653	3.653	0	0
07506*****	15.805.593	15.805.593	0	0
00324*****	1.000	1.000	0	0
10524*****	2.302.300	2.302.300	0	0
11538*****	926.900	926.900	0	0
11429*****	211.500	211.500	0	0
08265*****	2.093.200	2.093.200	0	0
38867*****	100	100	0	0
26292*****	2.572.100	2.572.100	0	0
04297*****	20	0	20	0
03120*****	7.000	7.000	0	0
08662*****	628.791	628.791	0	0
05557*****	200	200	0	0
28328*****	75.300	75.300	0	0
76341*****	46.767	46.767	0	0
34900*****	104.760	104.760	0	0
13562*****	4.298.300	4.298.300	0	0
07247*****	396.500	396.500	0	0
71397*****	200	200	0	0
18830*****	16.635	16.635	0	0
17274*****	2.590.200	2.590.200	0	0
33251*****	1	1	0	0
33814*****	12.798	12.798	0	0
38170*****	30.843.400	30.843.400	0	0
28394*****	133.900	133.900	0	0
70102*****	300	300	0	0
97540*****	2.147.333	2.147.333	0	0
34606*****	239.210	239.210	0	0
07371*****	700	700	0	0

**Final Detailed Voting Map**  
**NATURA COSMÉTICOS S.A. - 71.673.990/0001-77**  
**Natura - Assembleia Geral Extraordinária**  
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09730*****	2	2	0	0
38226*****	252.500	252.500	0	0
04941*****	300	300	0	0
06943*****	418.397	418.397	0	0
09330*****	14.600	14.600	0	0
03500*****	200	200	0	0
33580*****	25.112	25.112	0	0
04330*****	200	200	0	0
00775*****	200	0	0	200
35294*****	19	19	0	0
28979*****	1.600	1.600	0	0
06086*****	74	0	0	74
20020*****	2.000	2.000	0	0
26961*****	1.200	1.200	0	0
17718*****	475.193	475.193	0	0
19910*****	22.862	22.862	0	0
05839*****	3.189.000	3.189.000	0	0
85164*****	400	400	0	0
05839*****	62.207	62.207	0	0
46890*****	150	150	0	0
04581*****	2	0	0	2
14624*****	1.765.200	1.765.200	0	0
54792*****	507.100	507.100	0	0
03493*****	7	0	7	0
00416*****	100	100	0	0
05839*****	3.011.754	3.011.754	0	0
09128*****	7	7	0	0
09828*****	10	0	0	10
83389*****	500	500	0	0
13998*****	6.010	6.010	0	0
05987*****	492.525	492.525	0	0
00497*****	16	16	0	0
22854*****	1	0	0	1
10467*****	300	300	0	0
31050*****	168.788	168.788	0	0
02819*****	630	630	0	0
02778*****	20	20	0	0
39966*****	15	15	0	0
05838*****	526.953	526.953	0	0
05839*****	689.486	689.486	0	0
11324*****	29.839	29.839	0	0
05505*****	1	0	0	1
05839*****	2.467.200	2.467.200	0	0
53176*****	6.650	6.650	0	0
08075*****	413.839	413.839	0	0
05839*****	576.527	576.527	0	0
29937*****	250	250	0	0
93376*****	200	200	0	0
50369*****	106	0	0	106
22296*****	300	300	0	0

**Final Detailed Voting Map**  
**NATURA COSMÉTICOS S.A. - 71.673.990/0001-77**  
**Natura - Assembleia Geral Extraordinária**  
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32329*****	1.034.302	1.034.302	0	0
52232*****	100	100	0	0
43828*****	2.008.700	2.008.700	0	0
21509*****	424.525	424.525	0	0
41199*****	8.300	8.300	0	0
06095*****	948	948	0	0
14988*****	123.955	123.955	0	0
06459*****	1	1	0	0
07141*****	528.705	528.705	0	0
34956*****	1	0	0	1
09559*****	691.263	691.263	0	0
43696*****	200	200	0	0
12094*****	341.182	341.182	0	0
11098*****	202.474	202.474	0	0
37539*****	106.608	106.608	0	0
09349*****	206.500	206.500	0	0
26784*****	3.948	3.948	0	0
49349*****	5.060.600	5.060.600	0	0
33220*****	200	200	0	0
94943*****	1	1	0	0
48688*****	24.000	24.000	0	0
44700*****	46.448	46.448	0	0
30426*****	4.068.145	4.068.145	0	0
30308*****	250	250	0	0
02363*****	800	800	0	0
10159*****	105	0	0	105
16881*****	3.800	0	3.800	0
19206*****	240	240	0	0
37895*****	210.376	210.376	0	0
27074*****	6.767	6.767	0	0
26040*****	30.000	30.000	0	0
10082*****	80	80	0	0
07418*****	925.580	925.580	0	0
24935*****	603.883	603.883	0	0
08973*****	98.900	98.900	0	0
06890*****	32	32	0	0
23794*****	768.500	768.500	0	0
14541*****	726.403	726.403	0	0
05987*****	6.232	6.232	0	0
87311*****	200	200	0	0
19088*****	80	80	0	0
11847*****	5.624.558	5.624.558	0	0
30794*****	5.000	5.000	0	0
05596*****	50	50	0	0
87470*****	32.200	0	32.200	0
05840*****	55.700	55.700	0	0
52029*****	33	0	0	33
49839*****	804.600	804.600	0	0
00737*****	80	80	0	0
56768*****	215	0	0	215

**Final Detailed Voting Map**  
**NATURA COSMÉTICOS S.A. - 71.673.990/0001-77**  
**Natura - Assembleia Geral Extraordinária**  
**10/31/2025 11:00**

65415*****	7	7	0	0
62223*****	40	40	0	0
18407*****	1.531.101	1.531.101	0	0
05987*****	481.067	481.067	0	0
10867*****	6	6	0	0
21614*****	61.753	61.753	0	0
10031*****	2	2	0	0
37806*****	3.459	3.459	0	0
05987*****	922.091	922.091	0	0
96878*****	200	0	0	200
02976*****	200	200	0	0
38949*****	9.001	9.001	0	0
34064*****	987.300	987.300	0	0
38756*****	642.079	642.079	0	0
08156*****	600	600	0	0
36924*****	197.700	197.700	0	0
34781*****	121.756	121.756	0	0
28647*****	32	32	0	0
18149*****	1.013.700	1.013.700	0	0
20622*****	368.637	368.637	0	0
30812*****	1.487.900	1.487.900	0	0
31766*****	3.397.103	0	0	3.397.103
29522*****	1.752.008	1.752.008	0	0
29522*****	23.215.502	23.215.502	0	0
29522*****	4.090.340	4.090.340	0	0
29522*****	2.007.240	2.007.240	0	0
29522*****	1.102.006	1.102.006	0	0
29522*****	9.821.269	9.821.269	0	0
37916*****	60.578.533	60.578.533	0	0
07046*****	5.521.384	5.521.384	0	0
18409*****	4.367.930	4.367.930	0	0
25249*****	45.349.492	45.349.492	0	0
22081*****	11.804.241	11.804.241	0	0
30065*****	13.868.481	13.868.481	0	0
40938*****	16.590.000	16.590.000	0	0
19679*****	4.367.930	4.367.930	0	0
19959*****	22.516.378	22.516.378	0	0
05533*****	66.360.096	66.360.096	0	0
12784*****	16.590.000	16.590.000	0	0
09275*****	1.303.309	1.303.309	0	0
11682*****	16.590.000	16.590.000	0	0
26123*****	5.236.954	5.236.954	0	0
33292*****	66.495.936	66.495.936	0	0
38359*****	57.801.587	57.801.587	0	0
29088*****	25.295.863	25.295.863	0	0
26953*****	45.349.492	45.349.492	0	0
09327*****	4.997.397	4.997.397	0	0
67292*****	2.687.416	2.687.416	0	0
21992*****	11.804.241	11.804.241	0	0
43682*****	24.305.810	24.305.810	0	0

**Final Detailed Voting Map**  
**NATURA COSMÉTICOS S.A. - 71.673.990/0001-77**  
**Natura - Assembleia Geral Extraordinária**  
**10/31/2025 11:00**

27205*****	25.295.863	25.295.863	0	0
39195*****	13.868.481	13.868.481	0	0
39195*****	13.868.481	13.868.481	0	0
09392*****	50.670	50.670	0	0
12913*****	16.590.000	16.590.000	0	0
32635*****	40	0	40	0

**Remote Voting Ballots Disregarded Due to Full Divestment Prior to the Shareholders' Meeting**

In accordance with article **48, §6, item II of CVM's Resolution 81**, below is a list of shareholders whose votes were initially considered in the Consolidated Remote Voting Map but were subsequently disregarded due to the complete disposal of their shareholdings prior to the record date of the general meeting.

**Identification**

04343\*\*\*\*\*  
10495\*\*\*\*\*  
09486\*\*\*\*\*  
27596\*\*\*\*\*  
02449\*\*\*\*\*  
11101\*\*\*\*\*  
00968\*\*\*\*\*  
97242\*\*\*\*\*  
12312\*\*\*\*\*  
89667\*\*\*\*\*  
27060\*\*\*\*\*  
01450\*\*\*\*\*  
78920\*\*\*\*\*  
10743\*\*\*\*\*  
55361\*\*\*\*\*  
00825\*\*\*\*\*  
56473\*\*\*\*\*  
08416\*\*\*\*\*  
39427\*\*\*\*\*  
27917\*\*\*\*\*  
02558\*\*\*\*\*  
05948\*\*\*\*\*