

**NATURA COSMÉTICOS S.A.**

Publicly Traded Company

CNPJ/MF nº 71.673.990/0001-77

**MATERIAL FACT**

Extension of the Shareholders' Agreement

**Natura Cosméticos S.A.** (B3: NATU3) ("Company"), in compliance with the provisions of Law No. 6,404, of December 15, 1976, as amended, and the Brazilian Securities and Exchange Commission (CVM) Resolution No. 44, of August 23, 2021, hereby informs its shareholders and the market in general that on September 01, 2025, the 6th Amendment to the Company's Shareholders' Agreement was executed by the founders and other members of the controlling group, through which its term was extended until October 31, 2025.

São Paulo, September 01, 2025.

**Silvia Vilas Boas**

Chief Financial and Investor Relations Officer