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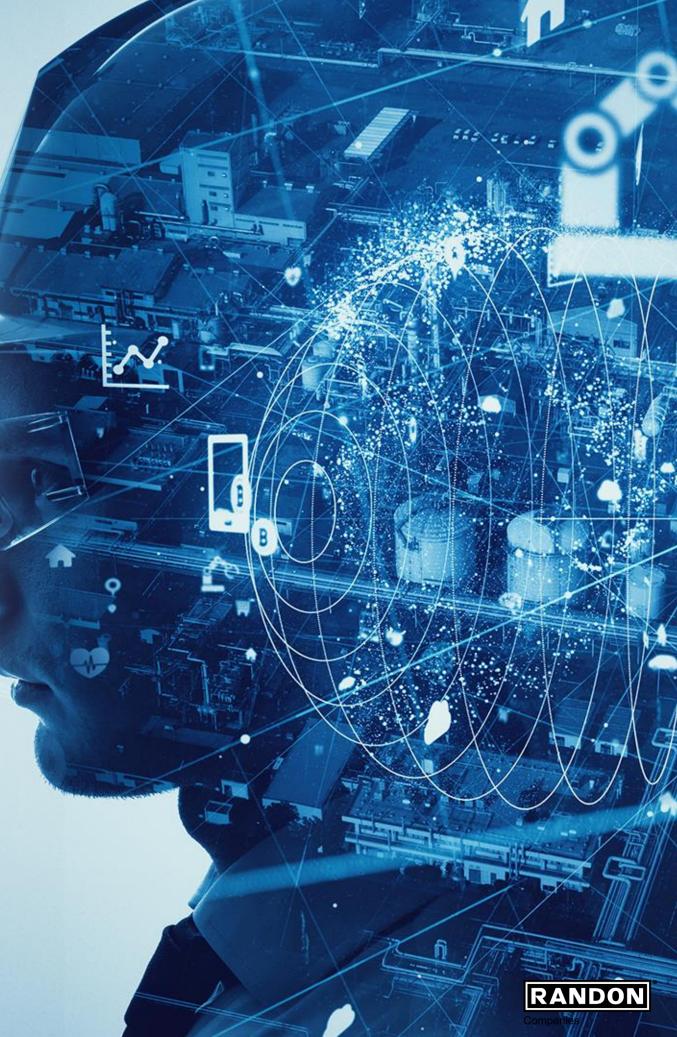
RANDON

SAFE HARBOR STATEMENT

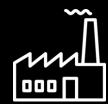
This presentation contains forward-looking statements that are subject to risks and uncertainties. These statements are based on Management's beliefs and assumptions, as well as on currently available information. Forward-looking statements include information on our current intentions, beliefs or expectations, **as well as those of the Company's Board of Directors and Board of Executive Officers.**

The reservations as to forward looking statements and information also include data on possible or presumed operating results, as well as any statements preceded, followed or including words such as **"believes"**, **"may"**, **"will"**, **"expects"**, **"intends"**, **"plans"**, **"estimates" or similar expressions**.

Forward-looking statements are not performance guarantees; they involve risks, uncertainties and assumptions because they refer to future events and, therefore, depend on circumstances which may or may not occur. Future results may differ materially from those expressed or suggested by forward-looking statements. **Many of the factors which will determine these results and figures are beyond our ability to control or predict.**



IT'S A PLEASURE TO MEET YOU, WE ARE RANDON COMPANIES



Global reference in transport solutions

Foundation 1949

IPO **1974**

Products in more than **100 countries**

R\$ 3.7 bn Market Cap

employees

11,247





WE HAVE BEEN ON THE ROAD FOR DECADES, **GUIDED FOR AN ONLY PURPOSE**

....and all the kilometers we traveled followed the same principles

Valued and respected people

Safety and **Quality**

Innovation **and Technology**



O CONNECTING PEOPLE AND RICHES, **TO GENERATE PROSPERITY...**





1940

The brothers Hercílio and Raul Randon open Mecânica Randon.

1950

Mecânica Randon becomes the **only one to manufacture air brake systems in Brazil**. In adittion, innovates in: trucks and trailers axles.

1960

Randon launches the equalizer suspension system and the third axle for trailers. **The Company becomes a leader in road freight transport in Brazil.**

1980

Randon begins in the Auto Parts sector with the **foundation of Freios Master** and **Randon Administradora de Consórcios**.



Establishment of Randon Participações, the parent

company. Acquisition of Fras-le, Randon Argentina foundation and joint ventures Jost Brasil and Suspensys beginning. Starts in the railway sector.

2000

Randon becomes one of **the biggest private companies in Brazil**. Creates Castertech for the production of iron casts auto parts. Fras-le inaugurates its plants in China and in the USA. 1970

Establishment of Randon Veículos for Off-road Trucks manufacturing. Inaugurated a new industrial plant and Inicial Public Offering in the Stock Market.

2010

Great global expansion and acquisitions in the national market. Growth in production, sales and qualified and sustainable operations. Foundation of Randon Bank and Randon Technological Center.



CORPORATE GOVERNANCE





TOTAL SHARES 345,775,809 RAPT3 116,515,527 RAPT4 229,260,282

BOARD OF DIRECTORS

David Abramo Randon | Chairman Alexandre Randon | Vice-Chairman Pedro Ferro Neto | Board Member Ruy Lopes Filho | Board Member William Ling | Board Member



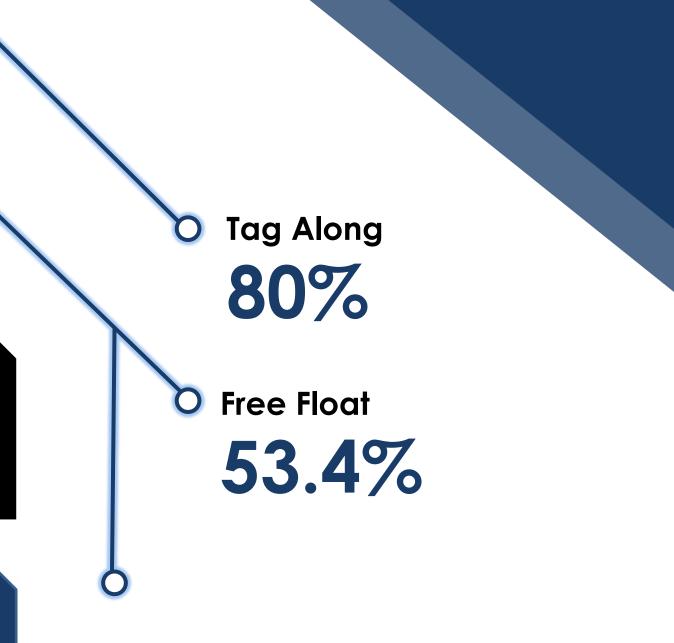
Daniel Raul Randon CEO



Paulo Prignolato CFO and Vice-President



Sergio L.M. de Carvalho COO and Vice-president

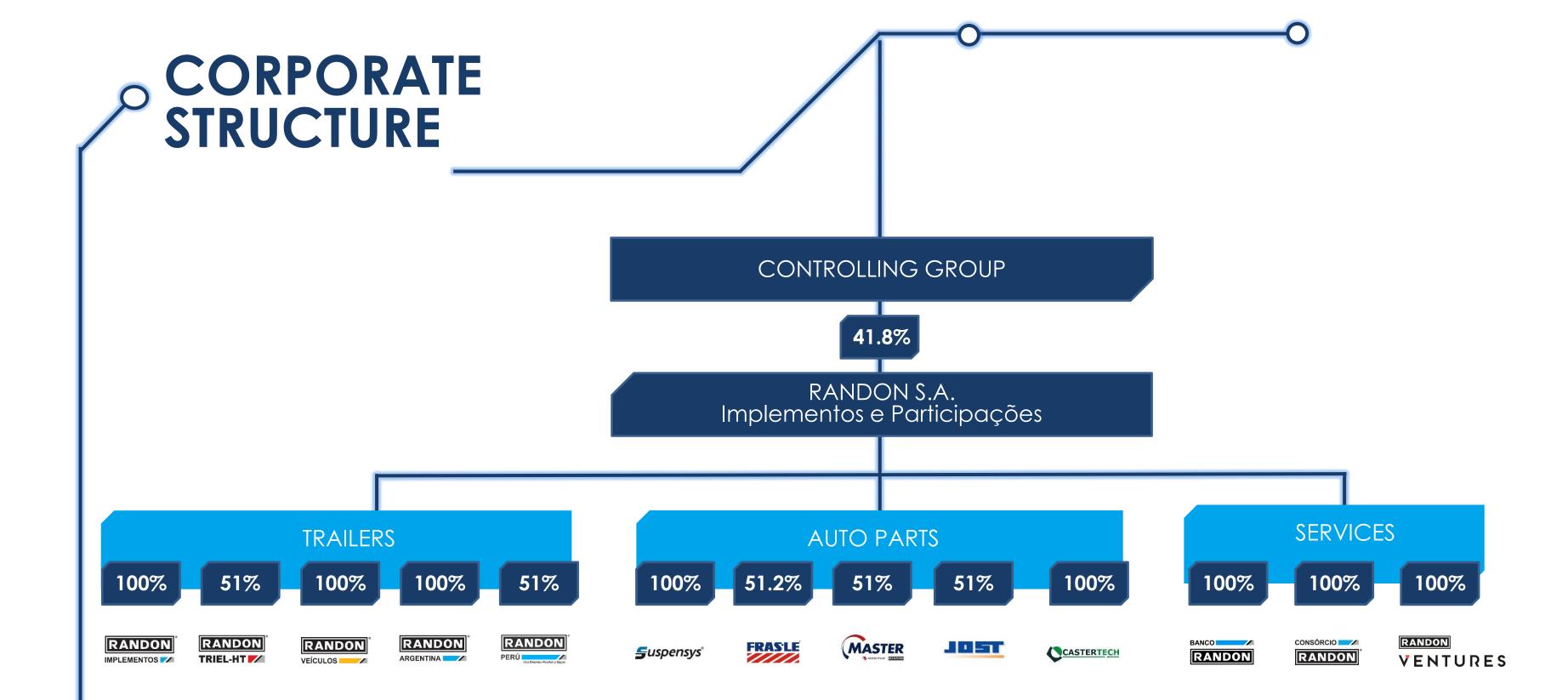




Daniel Martin Ely CTO





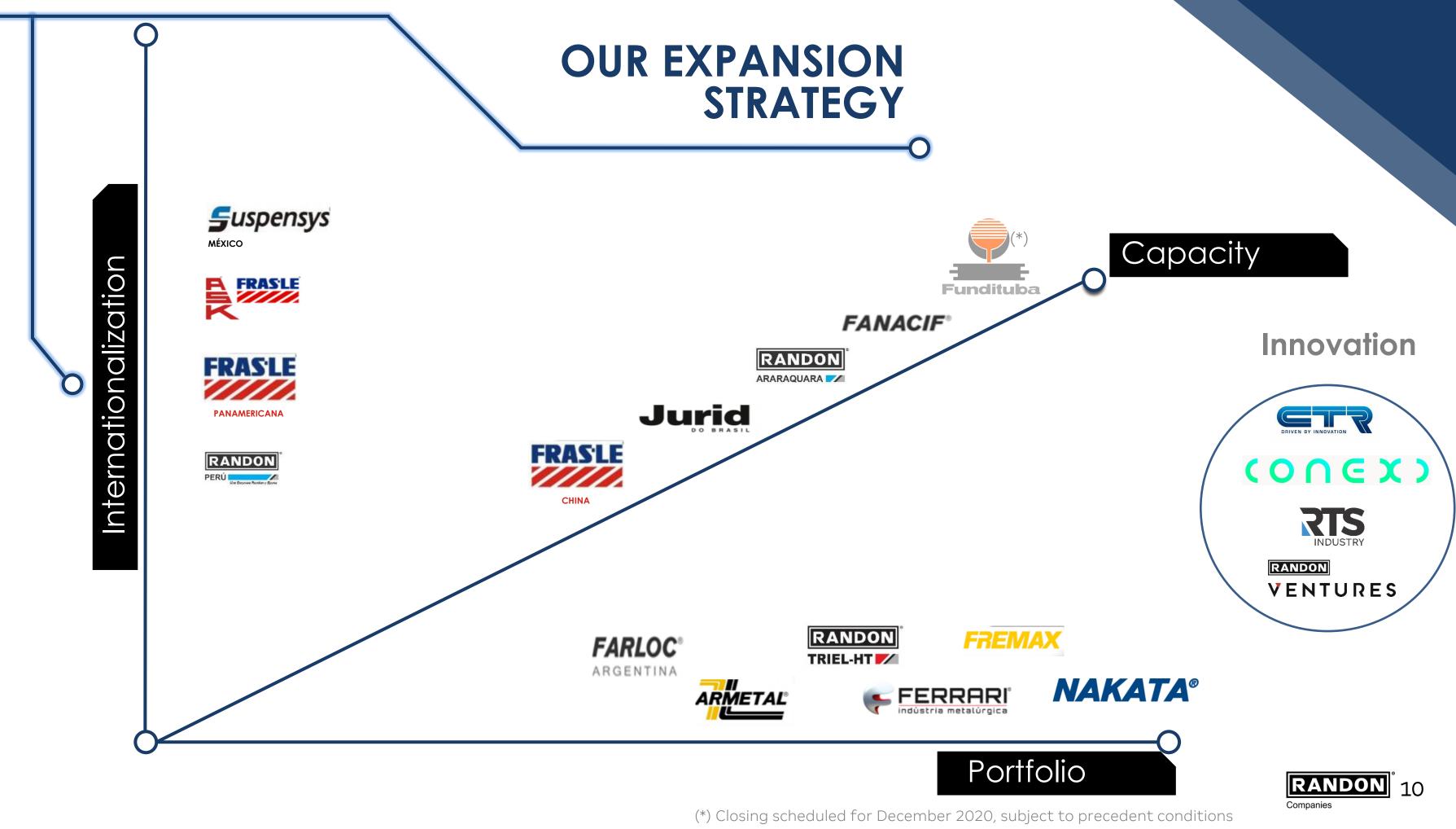


¹ Suspensys became a subsidiary of Castertech from October 5, 2020.









FUTURE IS OPPORTUNITY





HOW WE INNOVATE



We have the biggest independent Technological Center of the Automotive sector in Latin America





81% of Randon Implementos' revenues come from **products** launched in the last 5 years



R\$ 90 million

invested in research and development in 2019





31 new patents registrated in 2019



A Group focused on innovation and technology



Megatrend Projects (number of projects)

Mobility/ Autonomy

Smart Materials



Focus on Total Cost of Ownership reduction

Preserving the environment and preparing for the future



FUTURE IS OPPORTUNITY



PROCESS INNOVATION

- Industry 4.0
 Stamping modernization
 E-coat painting
 Automation
 -) RPA
- Use of Virtual Reality



COLLABORATION

We are members of Hélice, a program to boost innovation

The Instituto Hercílio Randon, was created to boost, accelerate and share innovation inside the Company and outside it

Partnership with Startups and Universities







Randon Tech Solutions

• HOW WE INNOVATE

DIGITAL TRANSFORMATION

Ó ExO

Start and Startup Creator

Digital Business

O RTS Industry





VALUED AND RESPECTED PEOPLE C erstand that happy people take us further, and that is why we **value**

We understand that happy people take us further, and that is why we **value the people who work with us** with a series of initiatives

DIGITAL TRANSFORMATION

Our innovation teams combine team development with the search for more agile solutions



Our online platform that encourages protagonism in the search for personal and professional development

NOVOS CAMINHOS

We prepare our employees for retirement and prepare for the challenges of the future

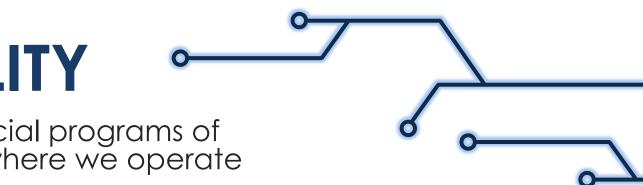


SOCIAL RESPONSABILITY

The Elisabetha Randon Institute (IER) coordinates all social programs of Randon Companies to be relevant in the communities where we operate



<image><section-header>



VIDA SEMPRE

Educational activities for road safety



CREATIVITY AND ENVIRONMENTAL AWARENESS GENERATE INNOVATIVE SOLUTIONS

These qualities are always part of Randon DNA. Our daily routines are marked by effective waste management, conscious consumption of electricity and sustainable management of water and effluents, in addition to strict emissions control for the preservation of natural resources.

Our actions are guided by the principles of Circular Economy





R\$ 6.7 Million/year is the savings generated from the reuse of residues from our own production processes

R\$ 3.5 Million/year is the economy obtained by the best use of the raw material

25,500 tons/year of scrap metal generated by Randon Companies (which represents 81% of the foundry consumption)



In 2019, we invested **R\$ 11.1** million

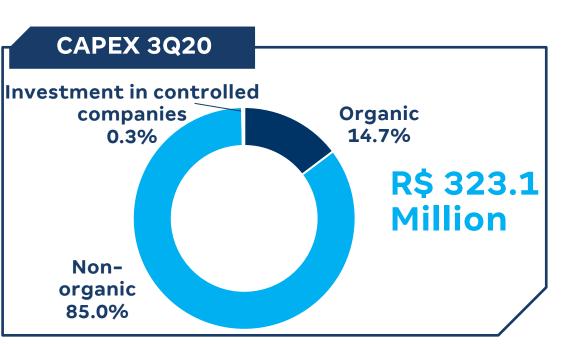
in environmental preservation projects



BIG NUMBERS Main Figures

	3Q20	3Q19	Δ%	9M20	9M19	Δ%
Total Gross Revenue ¹	2,120,122	1,975,384	7.3%	5,091,945	5,485,659	-7.2%
	• •	• •		• •	• •	
Domestic market ¹	1,930,416	1,813,669	6.4%	4,637,720	4,991,486	-7.1%
Exports ¹	189,706	161,714	17.3%	454,225	494,174	-8.1%
Consolidated Exports US\$	22,052	32,575	-32.3%	54,288	98,451	-44.9%
Revenues from Overseas US\$²	57,649	65,849	-12.5%	155,038	210,581	-26.4%
Consolidated Net Revenue	1,515,500	1,371,329	10.5%	3,616,225	3,807,041	-5.0%
Consolidated Gross Profit	419,624	338,605	23.9%	872,593	954,691	-8.6%
Gross Margin (%)	27.7%	24.7%	300 bps	24.1%	25.1%	-95 bps
Consolidated Net Profit	116,016	78,539	47.7%	174,280	194,743	-10.5%
Net Margin (%)	7.7%	5.7%	193 bps	4.8%	5.1%	-30 bps
Consolidated EBITDA	269,996	192,136	40.5%	530,908	530,097	0.2%
EBITDA Margin (%)	17.8%	14.0%	380 bps	14.7%	13.9%	76 bps
Adjusted EBITDA	260,551	209,595	24.3%	495,297	572,011	-13.4%
Adjusted EBITDA Margin (%)	17.2%	15.1%	210 bps	13.6%	14.9%	-129 bps
¹ Without eliminating intercompany sales					Valu	ues in R\$ Thousand

² Exports + Revenues from Overseas



3Q20:

Records in sales revenue, EBITDA and net profit;

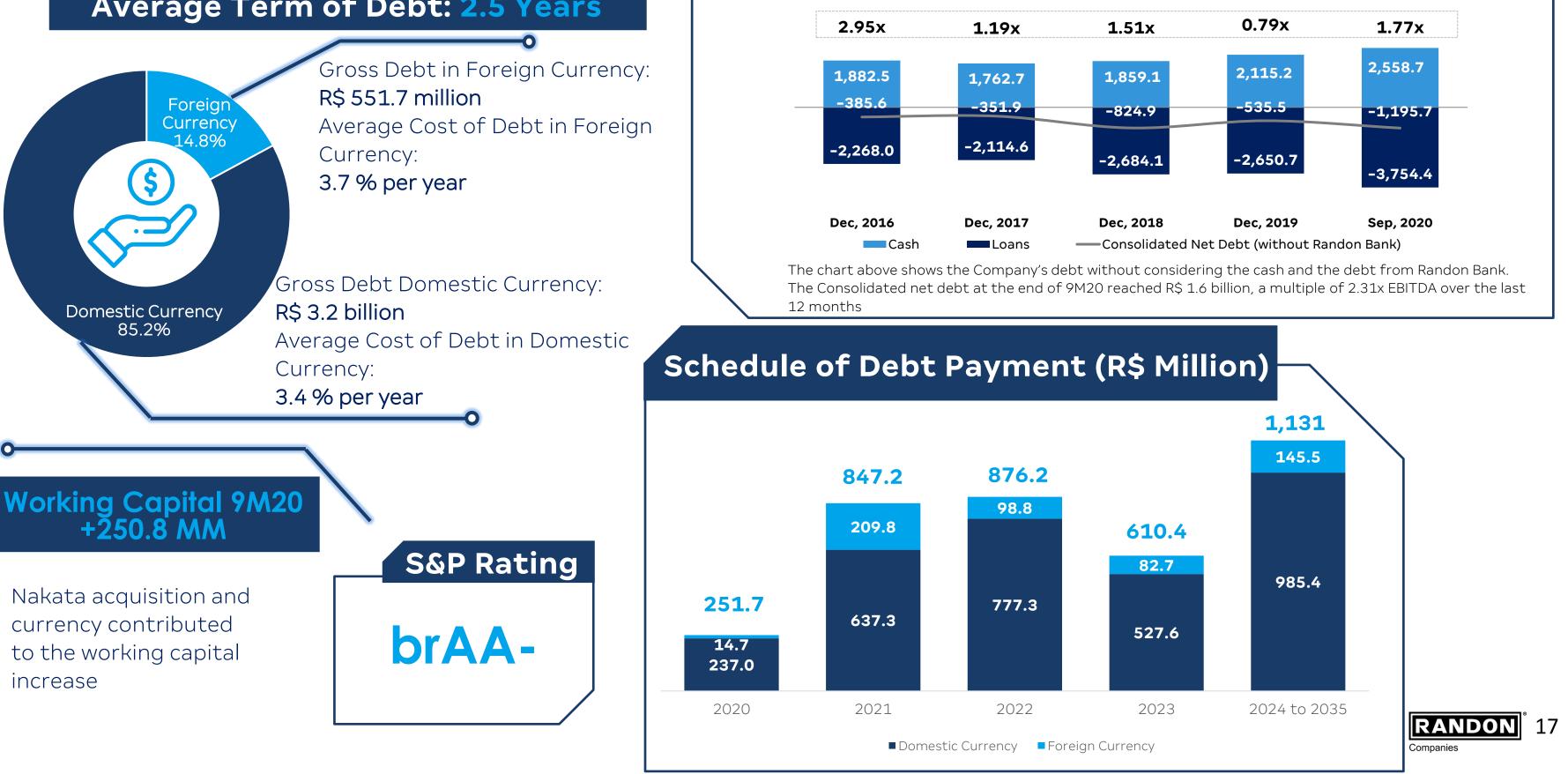
Markets and volumes recovery;

Efficiency and productivity gains combined with cost and expense control have benefited results.



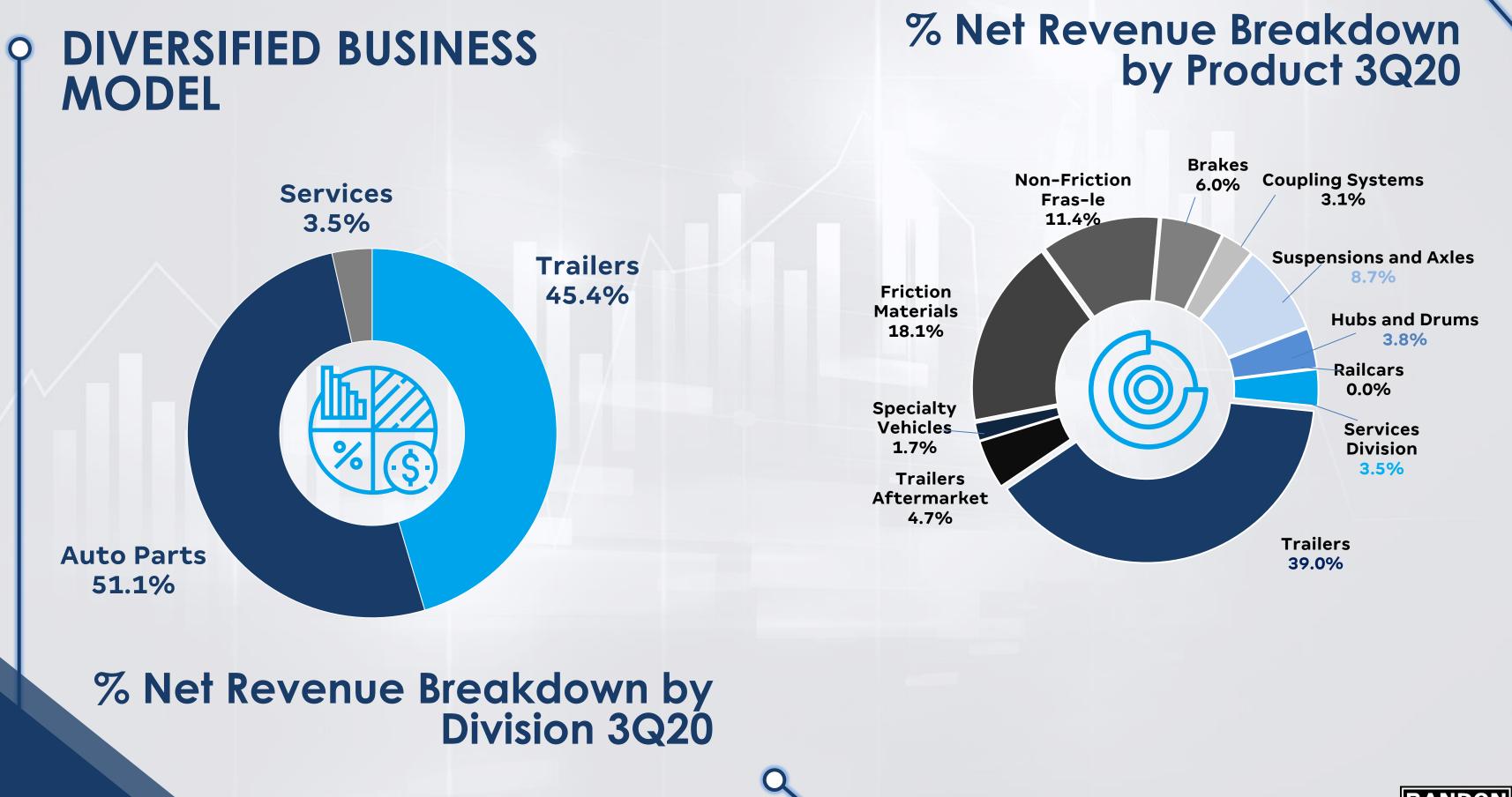
INDEBTEDNESS

Total Bank Indebtedness: R\$ 3.7 B Average Term of Debt: 2.5 Years



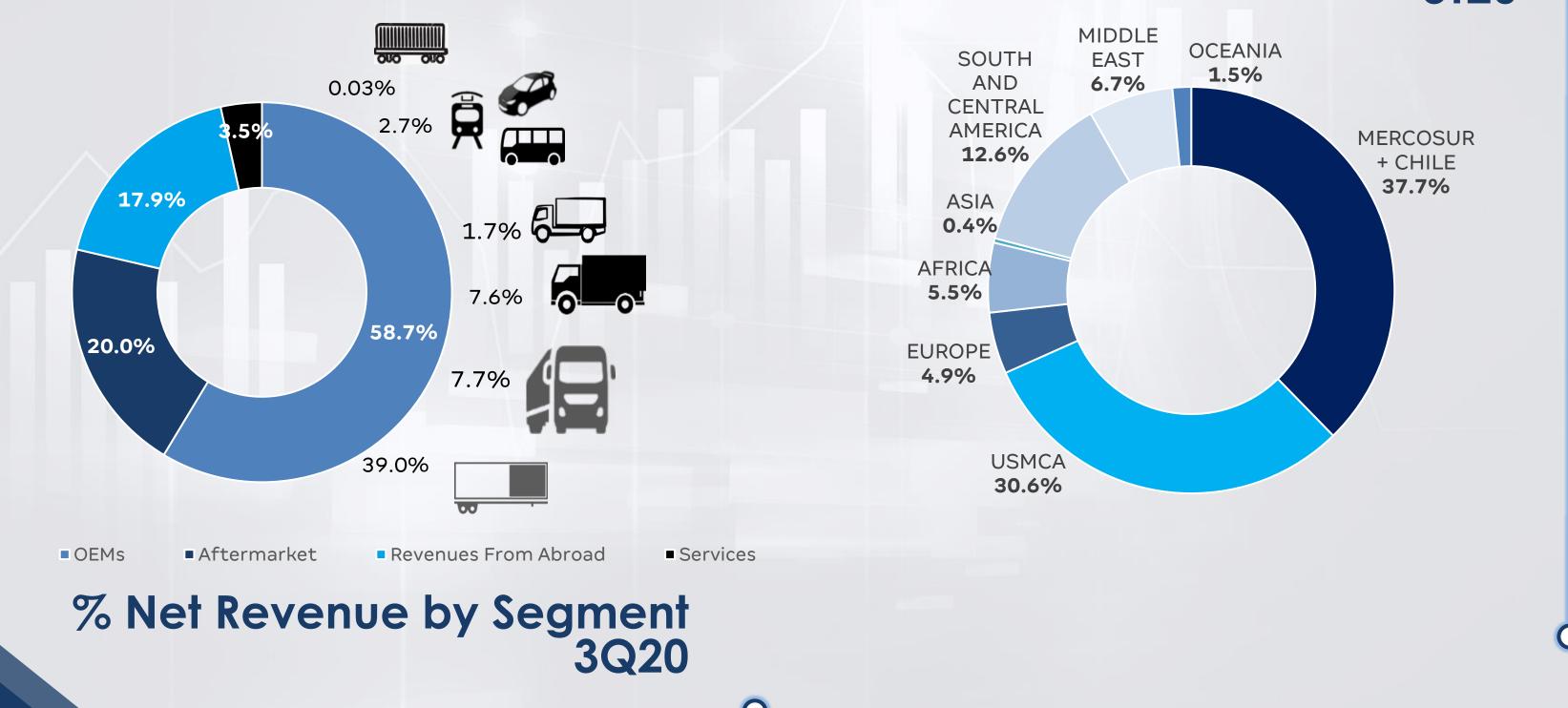
*Net Debt/EBITD/

Consolidated Net Debt (Without Randon Bank) R\$ Million





O DIVERSIFIED BUSINESS MODEL



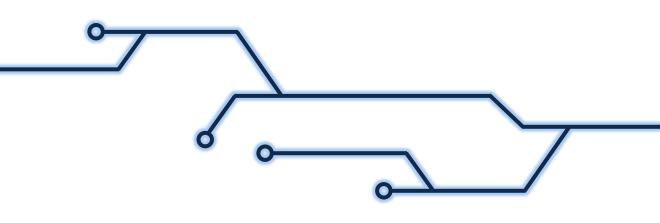
% Exports Destination by Economic Region 3T20



MARKET and DRIVERS

	PRODUCTION										
	3Q20	3Q19	$\Delta \%$	9M20	9M19						
Trailers ³	20,886	17,459	19.6%	48,424	49,750	-2					
Trucks ²	23,566	32,056	-26.5%	58,304	87,452	-33					
Buses ²	5,274	7,719	-31.7%	14,248	21,783	-34					
L											
O	SALES										
	3Q20	3Q19	$\Delta\%$	9M20	9M19						
Trailers ¹	20,164	16,891	19.4%	46,865	47,696	-1					
Trucks ²	24,928	27,473	-9.3%	62,788	74,255	-15					
Buses ²	4,253	5,577	-23.7%	9,969	15,200	-34					
L											

Source: 1 ANFIR ² ANFAVEA ³ ANFIR + AliceWeb







DEMAND DRIVERS

- o GDP
- o Harvest
- Confidence
 Unemployment Rate
 Interest Rate
 Inflation



#RANDONISALLOFUS

It is through the synergy between our companies that we offer end-to-end solutions to our customers.



TRAILERS

Directly linked to the evolution of cargo transport in Brazil, it produces trailers, semitrailers, and rail cars



AUTO PARTS

The best market solutions for axles, suspensions, friction materials, brake components, coupling and wheel end systems

s that we rs.

SERVICES

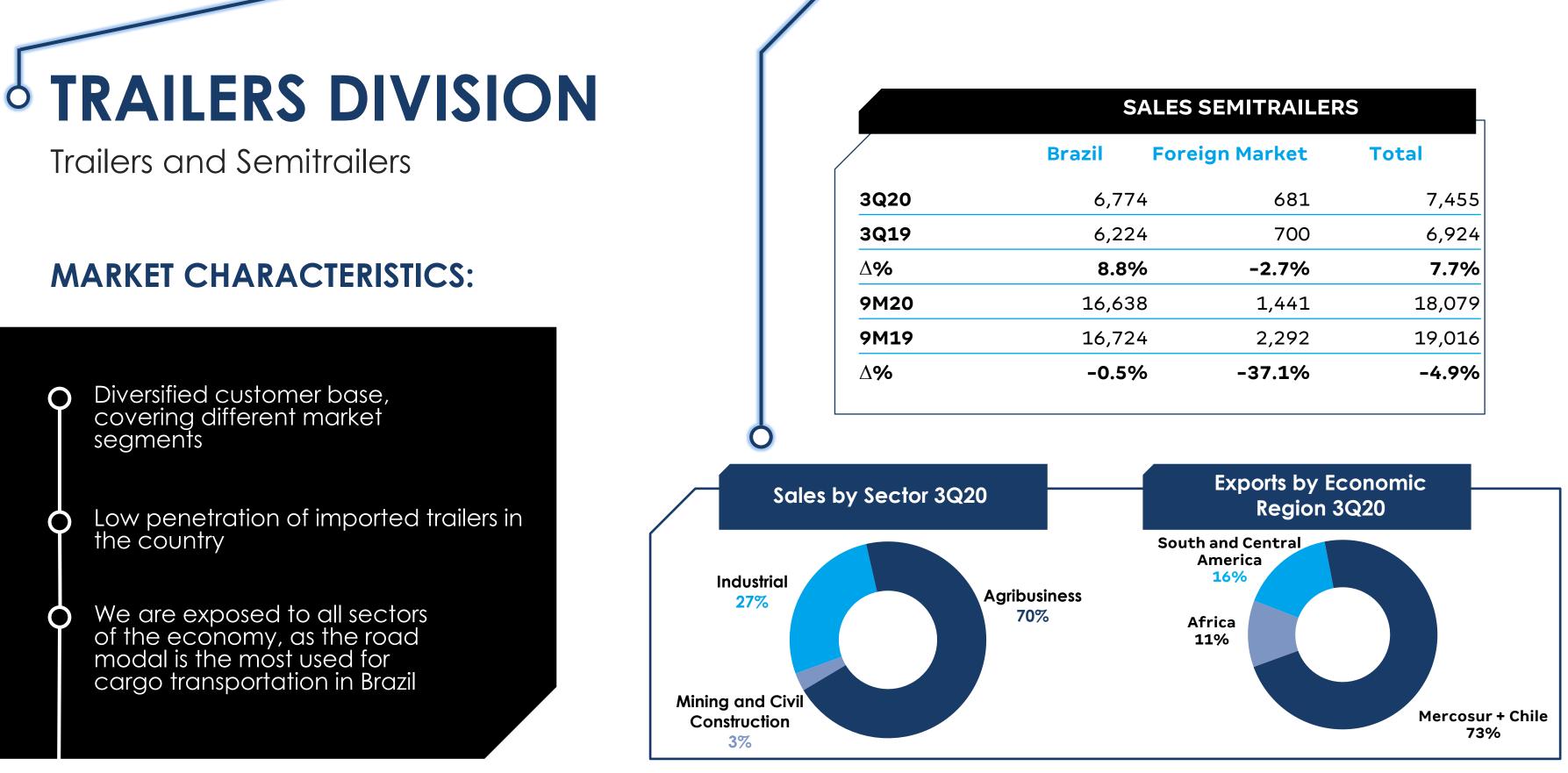
Own financial institution, one of the largest consortium administrators in Brazil, in addition to investment and acceleration of startups



CALERS DIVISION



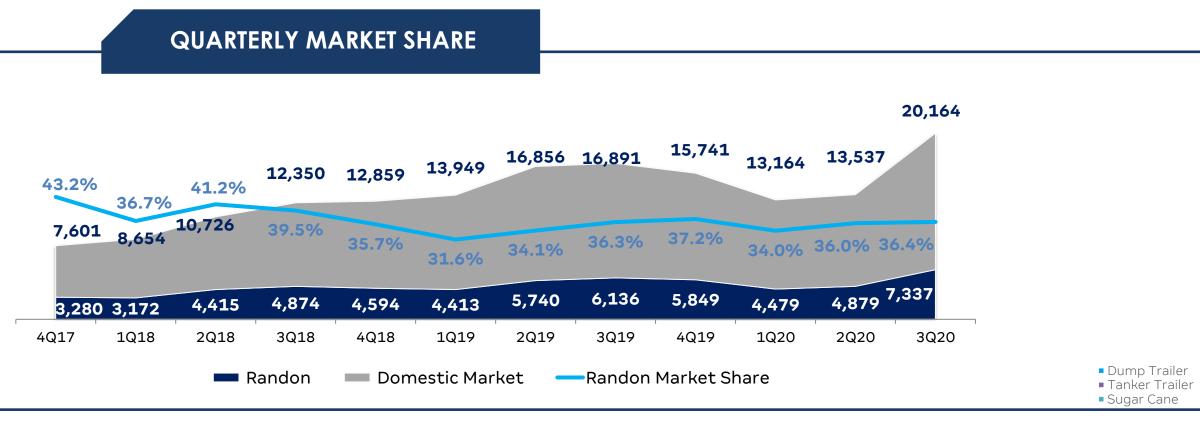




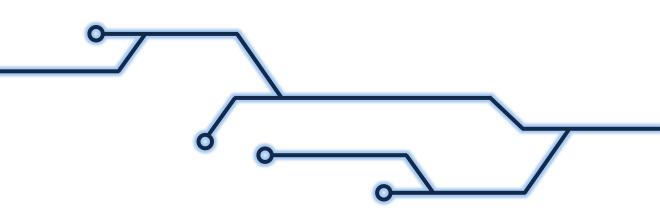
SALES SEMITRAILERS								
Brazil	Foreign Market	Total						
6,774	681	7,455						
6,224	700	6,924						
8.8%	-2.7%	7.7%						
16,638	3 1,441	18,079						
16,724	2,292	19,016						
-0.5%	-37.1%	-4.9%						

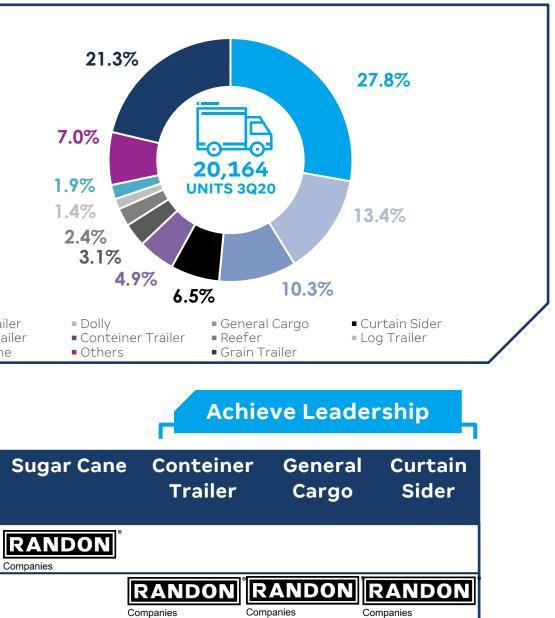


CALLERS DIVISION SEMITRAILERS – Domestic Market Leadership



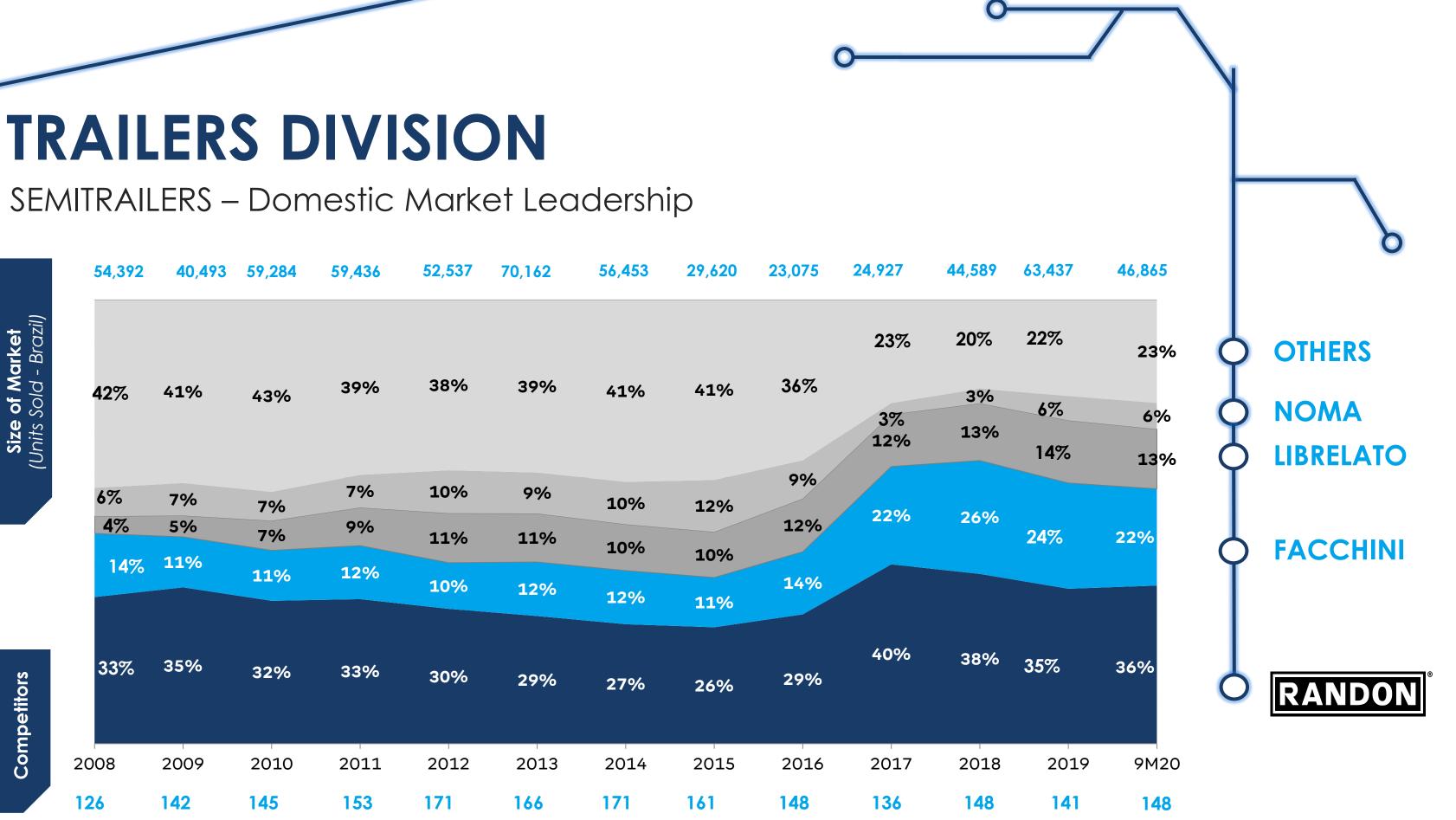
Grain Trailer Dolly Tanker Reefer Stainless Log Trailer Sugar Cane Dump Trailer Trailer Steel Tanker RANDON RANDON RANDON RANDON RANDON RANDON RANDON 1° Companies Companies Companies Companie Companies Companies **2° Secure Leadership**







TRAILERS DIVISION Ó





TRAILERS DIVISION

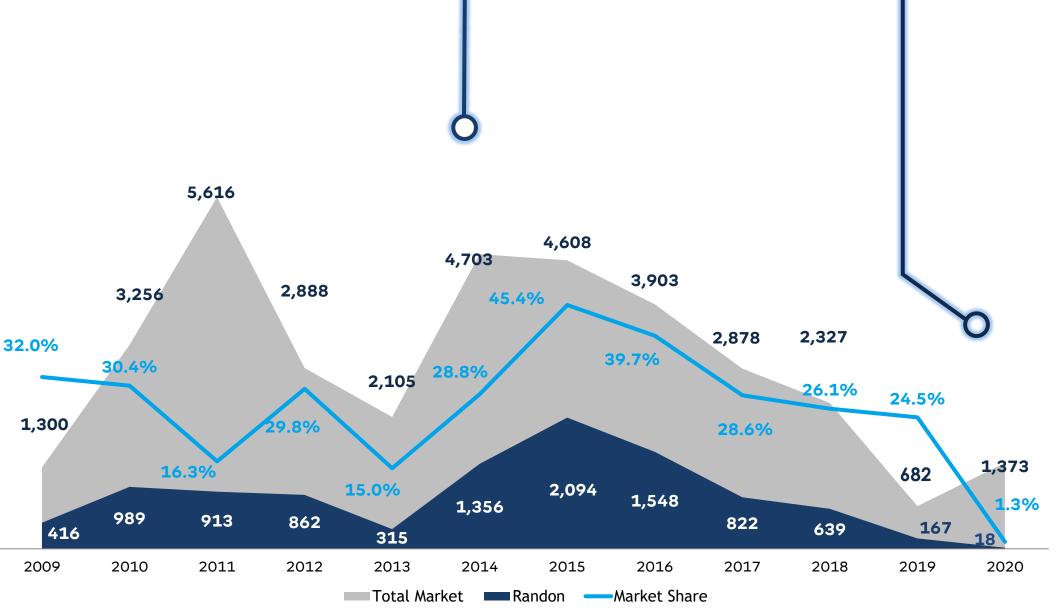
Rail Cars

MARKET CHARACTERISTICS:

Customer base concentrated in large industries or concessionaires

Long cycle between order and delivery

Higher cargo volume



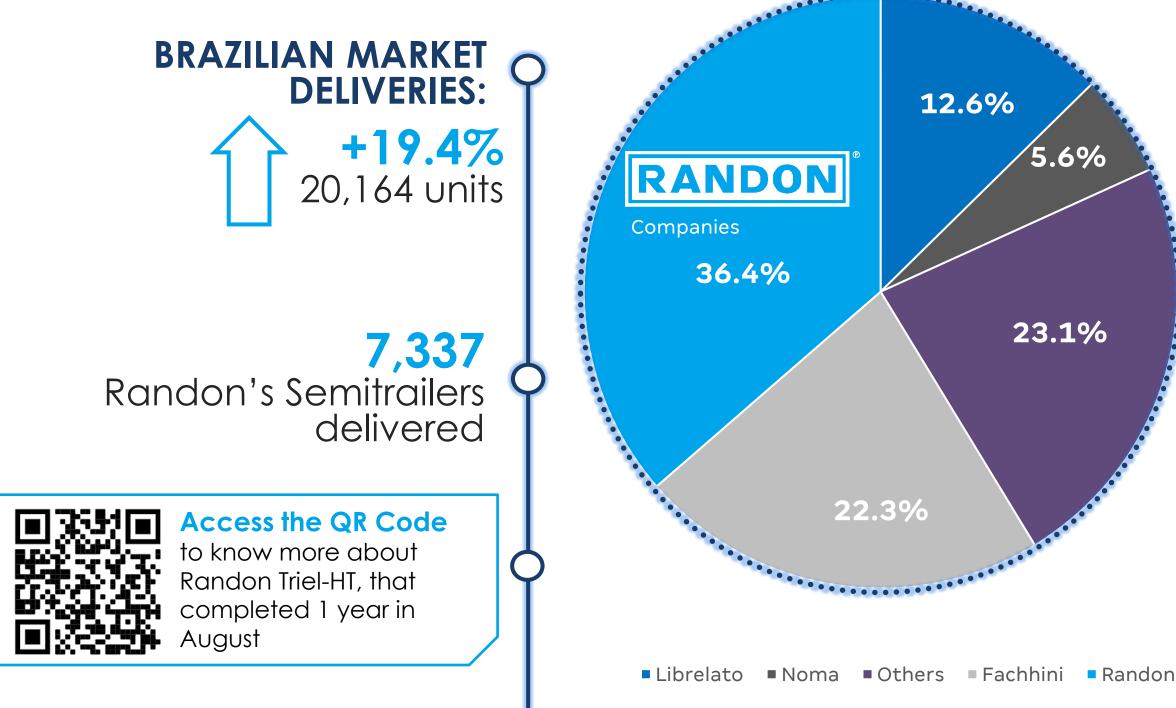


RAIL CARS SOLD (UNITS)							
20	3Q19	Δ%					
5	74	-93.2%					
120	9M19	Δ%					
.8	161	-88.8%					



CALERS DIVISION

Highlights 3Q20



FOREIGN MARKET VOLUMES: 681 units **-2.7%**

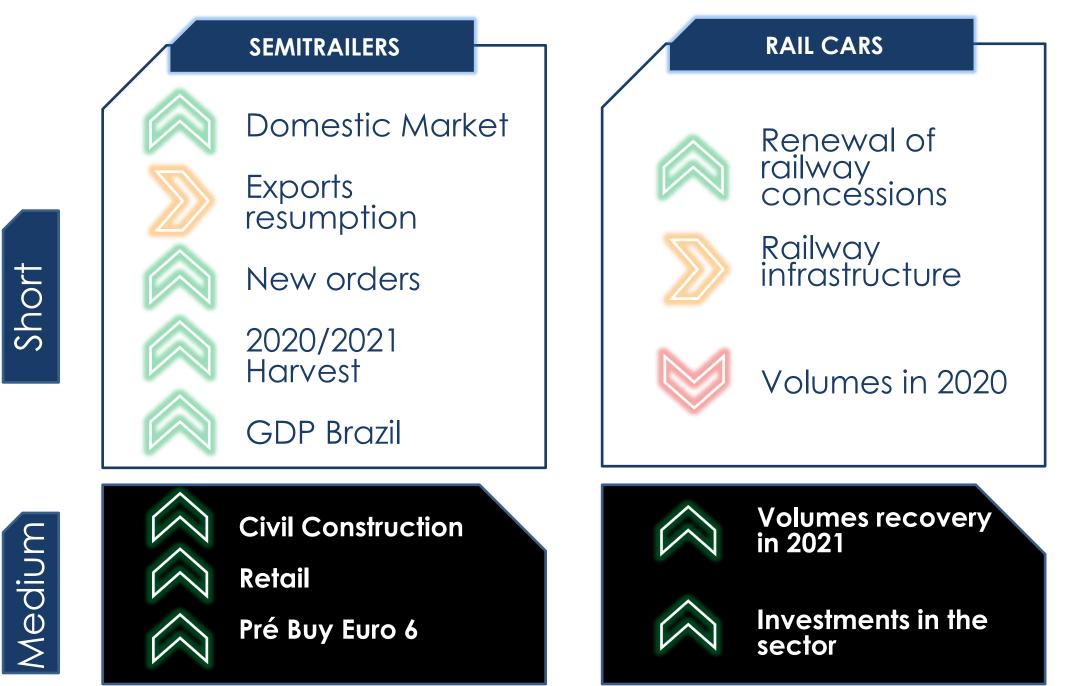
(700 units in 3Q19)

The drop is mainly due to the impacts of COVID-19 in the countries of Latin America and Africa





Short and medium termO



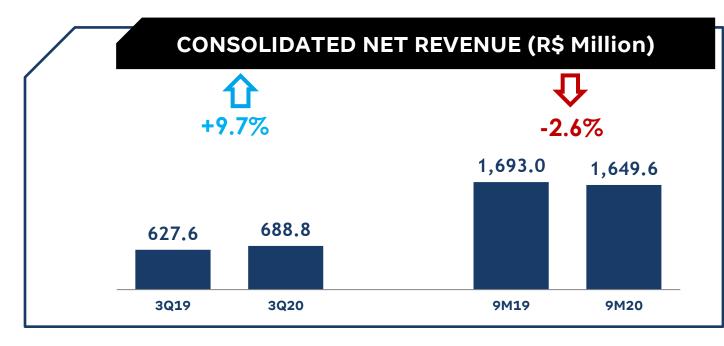


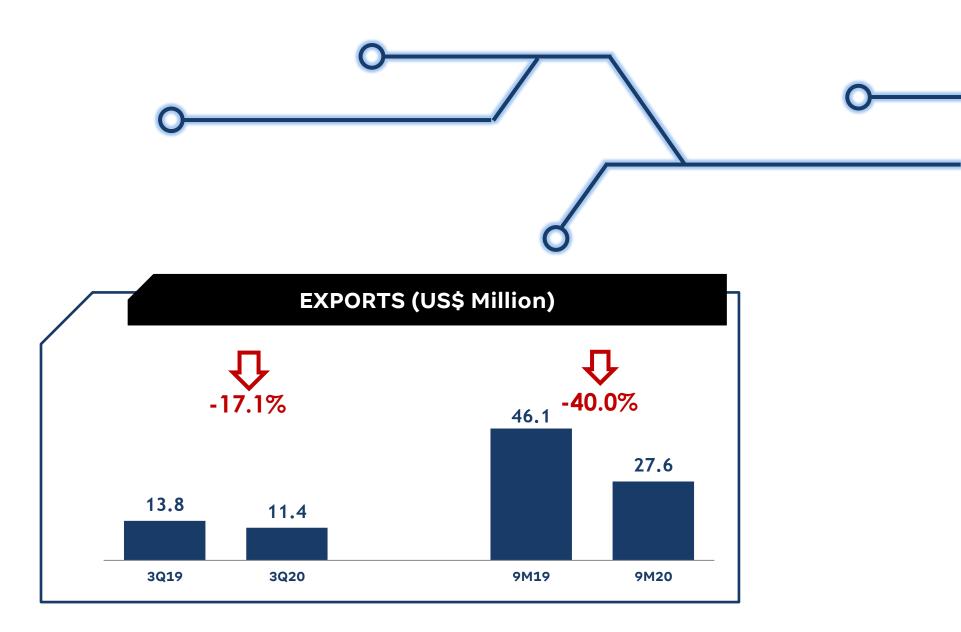


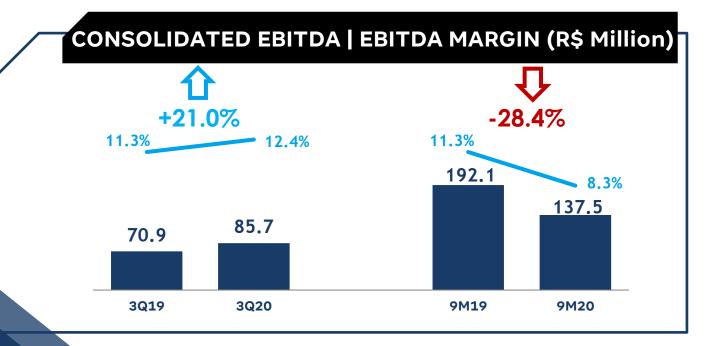


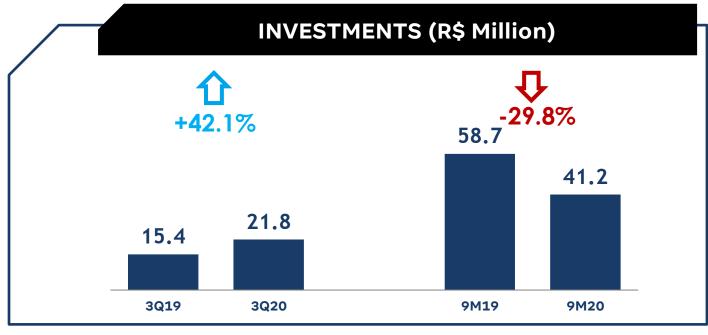
TRAILERS DIVISION

PERFORMANCE 3Q20











AUTO PARTS



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3Q20				9M20		9M19		AO/ Unito	
Units	% CNR	Units	% CNR		Units	% CNR	Units	% CNR	Δ% Units
26,148	18.1%	24,917	16.9%	4.9%	67,933	20.1%	76,137	18.6%	-10.8%
n.) ² 6,053	11.4%	6,471	6.6%	-6.5%	13,032	9.0%	17,712	6.6%	-26.4%
157,078	6.0%	208,911	8.4%	-24.8%	388,054	6.2%	591,564	8.5%	-34.4%
31,178	3.1%	32,999	3.8%	-5.5%	74,562	3.0%	96,469	3.8%	-22.7%
36,839	8.7%	37,806	11.1%	-2.6%	91,392	8.2%	107,666	10.3%	-15.1%
173,297	3.8%	136,684	4.0%	26.8%	412,765	3.8%	376,288	4.0%	9.7%
	Units 26,148 un.)² 6,053 157,078 31,178 36,839	26,148 18.1% n.) ² 6,053 11.4% 157,078 6.0% 31,178 3.1% 36,839 8.7%	Units% CNRUnits26,14818.1%24,91726,05311.4%6,471157,0786.0%208,91131,1783.1%32,99936,8398.7%37,806	Units% CNRUnits% CNR26,14818.1%24,91716.9%un.)26,05311.4%6,4716.6%157,0786.0%208,9118.4%31,1783.1%32,9993.8%36,8398.7%37,80611.1%	Units% CNRUnits% CNR Δ % Units26,14818.1%24,91716.9%4.9%un.)26,05311.4%6,4716.6%-6.5%157,0786.0%208,9118.4%-24.8%31,1783.1%32,9993.8%-5.5%36,8398.7%37,80611.1%-2.6%	Units $\%$ CNRUnits $\%$ CNR $\Delta\%$ UnitsUnits26,14818.1%24,91716.9%4.9%67,933un.)26,05311.4%6,4716.6%-6.5%13,032157,0786.0%208,9118.4%-24.8%388,05431,1783.1%32,9993.8%-5.5%74,56236,8398.7%37,80611.1%-2.6%91,392	Units % CNR Units % CNR Δ% Units Units % CNR 26,148 18.1% 24,917 16.9% 4.9% 67,933 20.1% un.)2 6,053 11.4% 6,471 6.6% -6.5% 13,032 9.0% 157,078 6.0% 208,911 8.4% -24.8% 388,054 6.2% 31,178 3.1% 32,999 3.8% -5.5% 74,562 3.0% 36,839 8.7% 37,806 11.1% -2.6% 91,392 8.2%	Units% CNRUnits% CNRΔ% UnitsUnits% CNRUnits26,14818.1%24,91716.9%4.9%67,93320.1%76,137un.)26,05311.4%6,4716.6%-6.5%13,0329.0%17,712157,0786.0%208,9118.4%-24.8%388,0546.2%591,56431,1783.1%32,9993.8%-5.5%74,5623.0%96,46936,8398.7%37,80611.1%-2.6%91,3928.2%107,666	Units % CNR 26,148 18.1% 24,917 16.9% 4.9% 67,933 20.1% 76,137 18.6% 10.)2 6,053 11.4% 6,471 6.6% -6.5% 13,032 9.0% 17,712 6.6% 157,078 6.0% 208,911 8.4% -24.8% 388,054 6.2% 591,564 8.5% 31,178 3.1% 32,999 3.8% -5.5% 74,562 3.0% 96,469 3.8% 36,839 8.7% 37,806 11.1% -2.6% 91,392 8.2% 107,666 10.3%

¹ The suspension and axles volumes were revised to better reflect the units sold by the subsidiary Suspensys. The history of these volumes can be obtained in the section Interactive Spreadsheets - Consolidated Data Randon S/A.

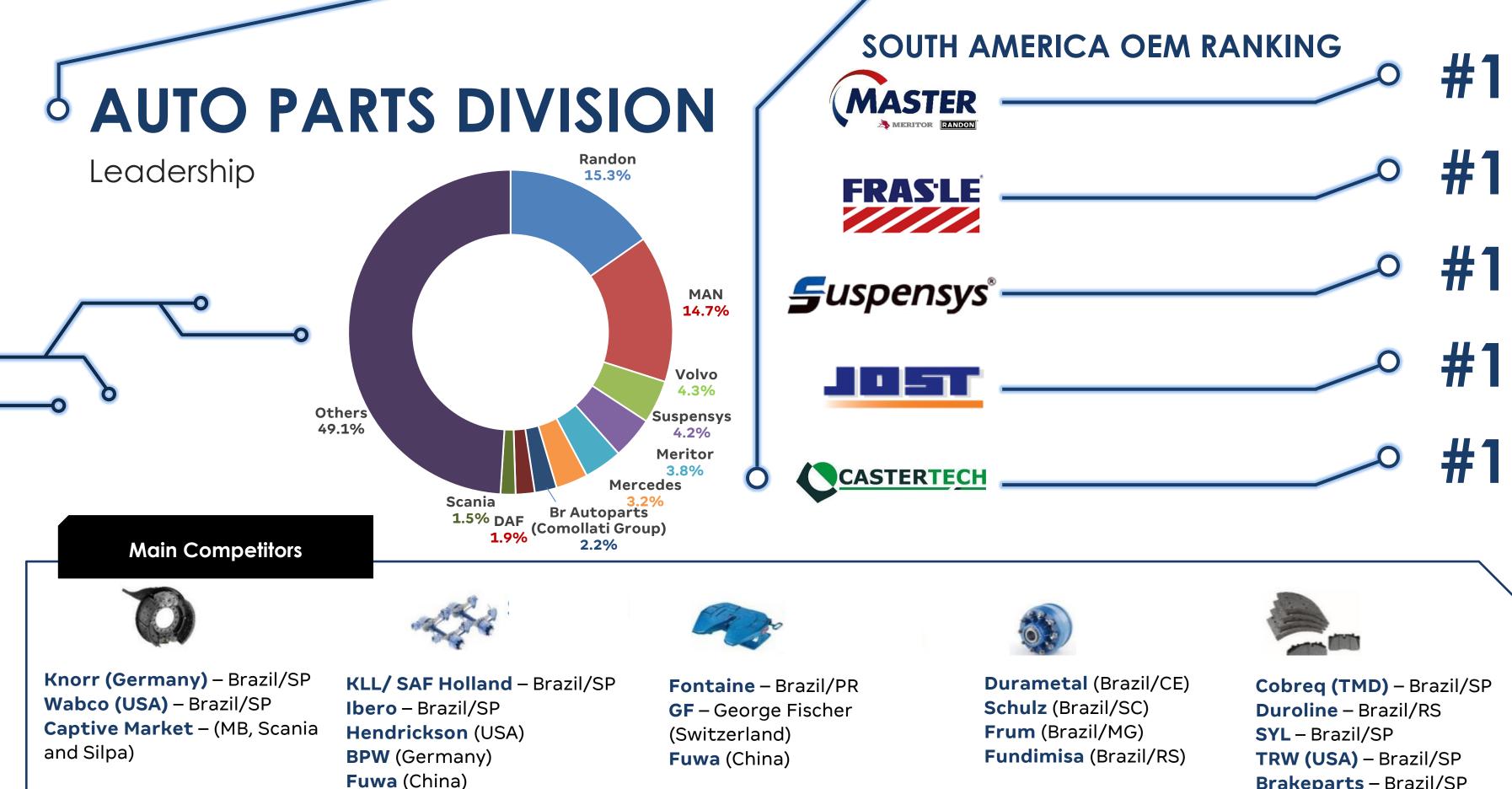
² The volumes of indirect subsidiary Nakata Automotiva started to be part to this line as of September 2020.



MARKET CHARACTERISTICS

- Diversified customer base
- Moderate import penetration
- Exposure to all sectors of the economy

Exports concentrated in the USA, Argentina and Colombia markets



Captive Market – (Facchini, Noma)

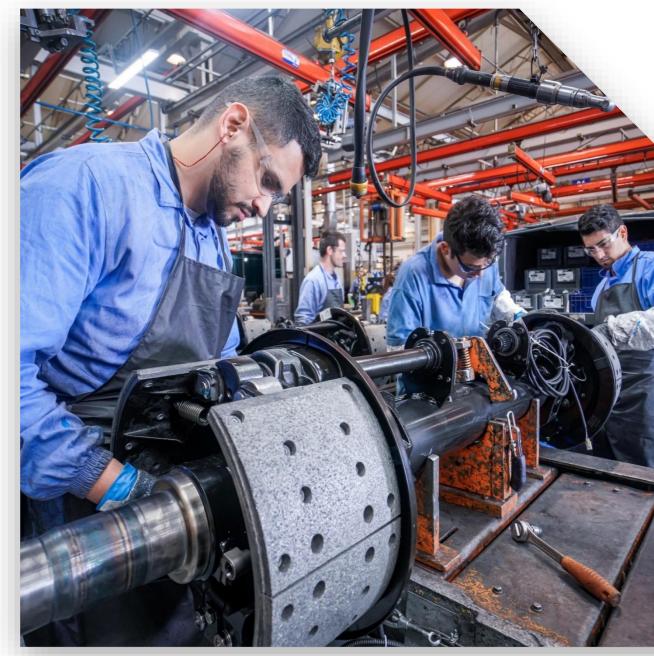
Brakeparts - Brazil/SP

AUTO PARTS DIVISION Highlights 3Q20 0-



In volumes of Non-Friction Fras-le

- Gradual resumption of the aftermarket of the light vehicles line;
- Portfolio increase with Nakata.





- Increase in sales to OEMs;
- New clients and markets.

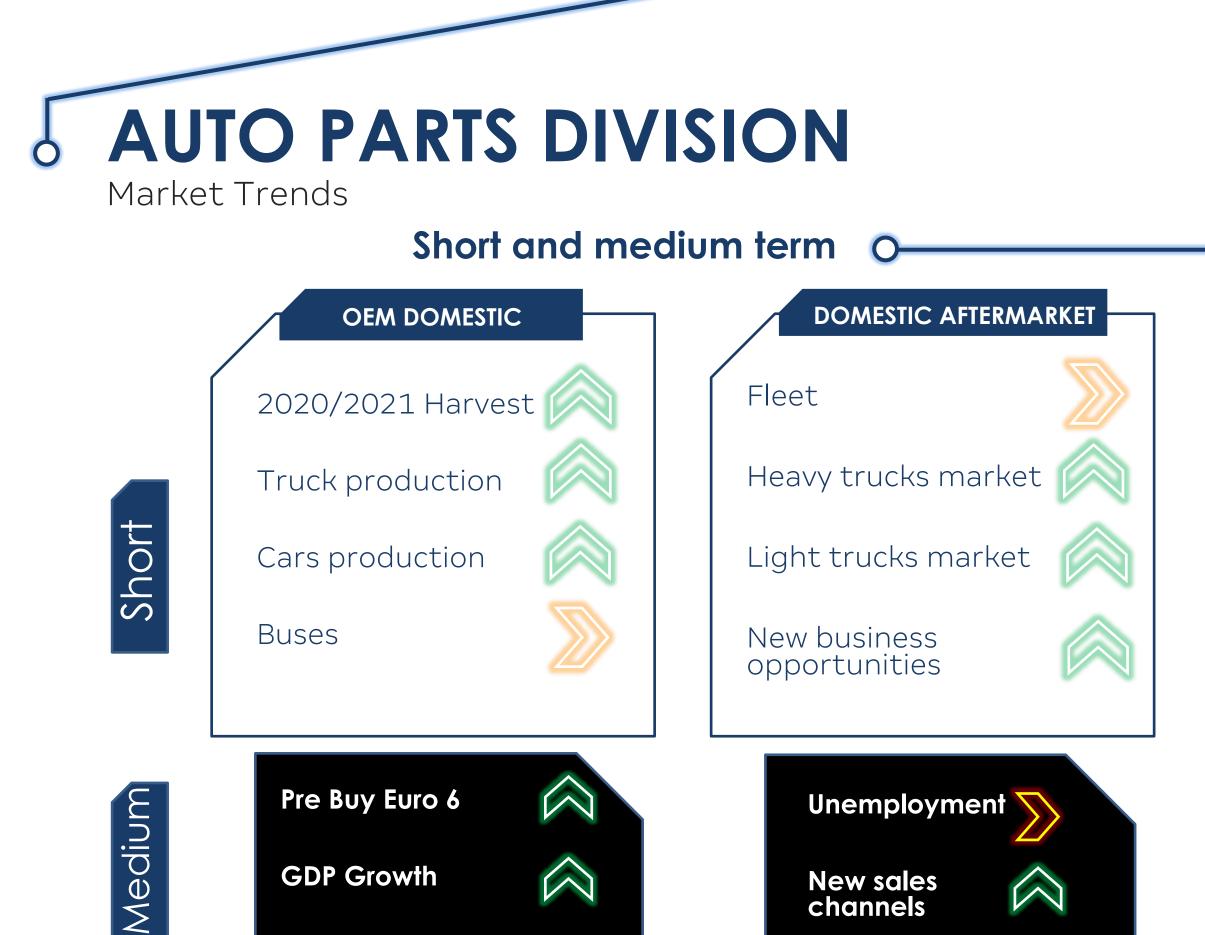
-2.6%
Axles and Suspensions
OEMs sales resumption;
Strong demand from trailers manufacturers.

 Drop in brake systems sales due to decrease in sales abroad.

-24.8%

-5.5% Coupling Systems • OEMs sales recovery.

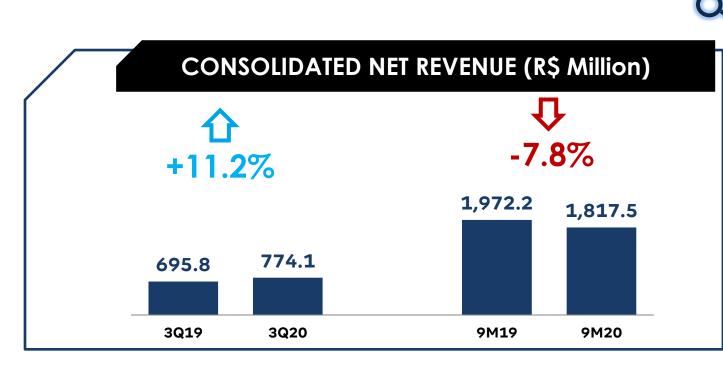


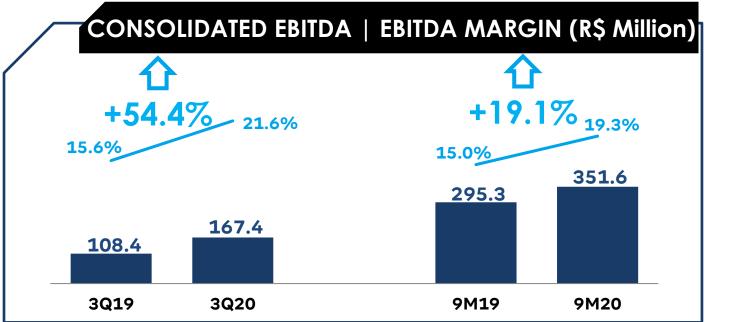


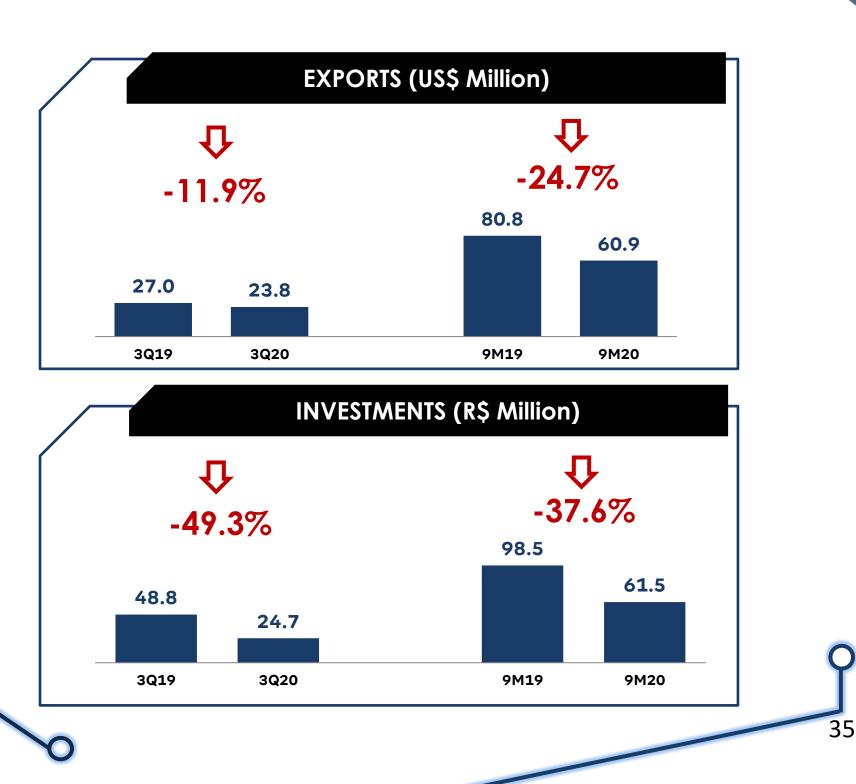


AUTO PARTS DIVISION

3Q20 PERFORMANCE









Randon Companies have their own financial institution and one of the largest consortium administrators in Brazil, in addition to the company for investment in startups.

Companies have their own I institution and one of the

SERVICES

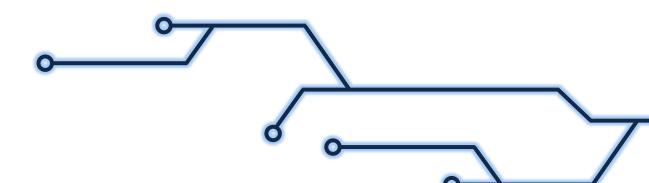
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120 thousand Quotas awarded

Trailers; • Real estate and vehicles; • Machinery and Equipment • Minibus; • Light and Heavy Trucks.

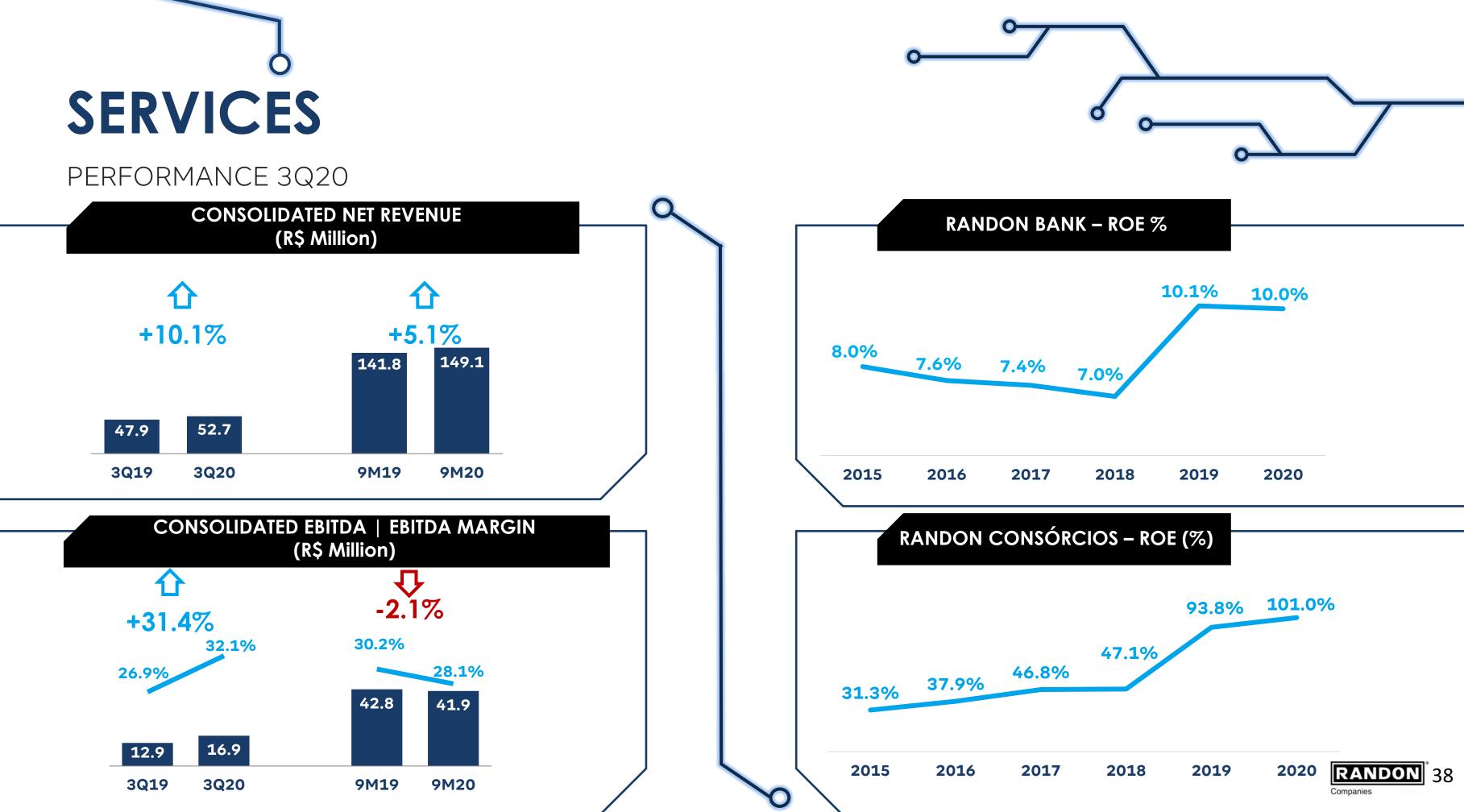


CREDIT LINE

For the acquisition of trailers, vehicles, componentes and automotive systems.





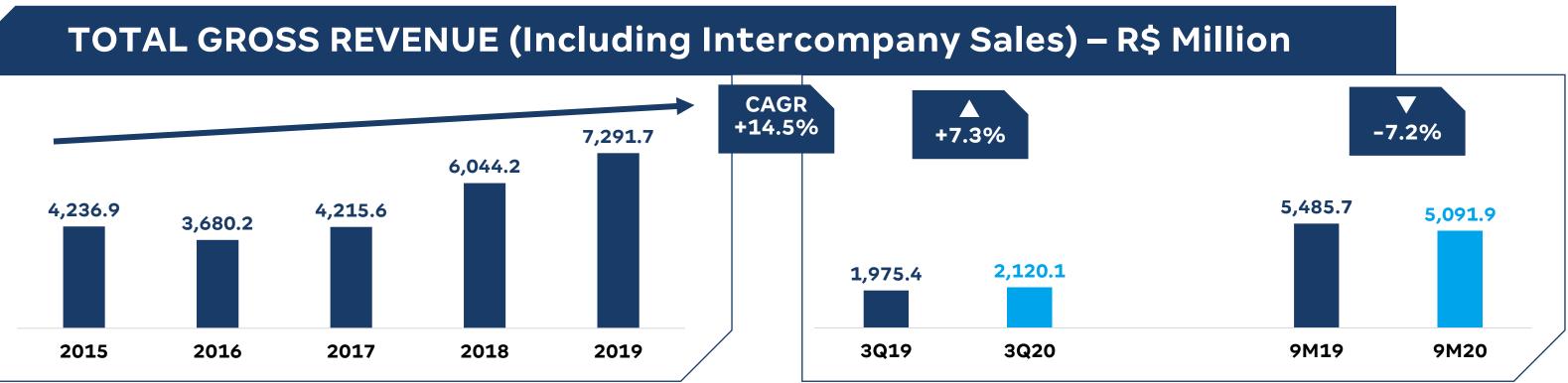




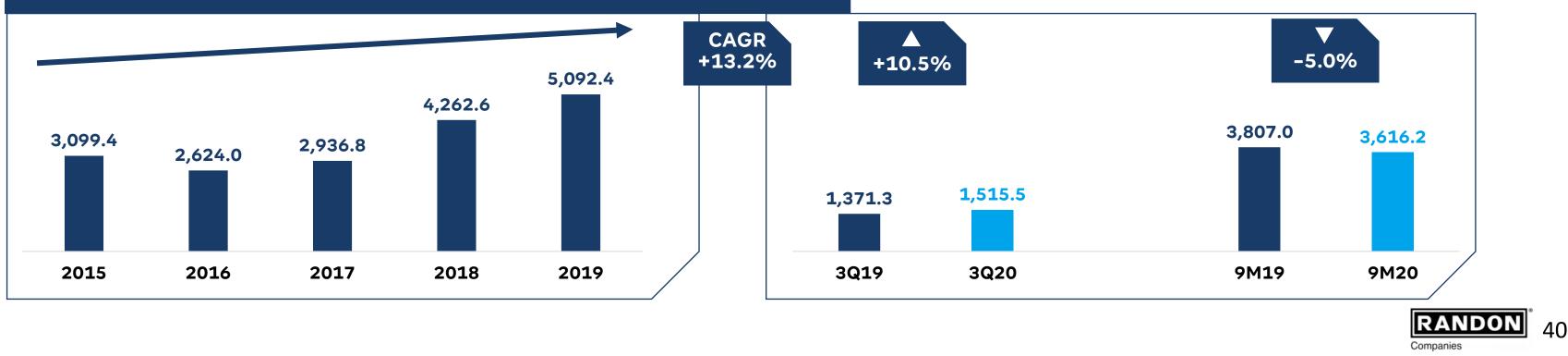
SUPPORT MATERIAL

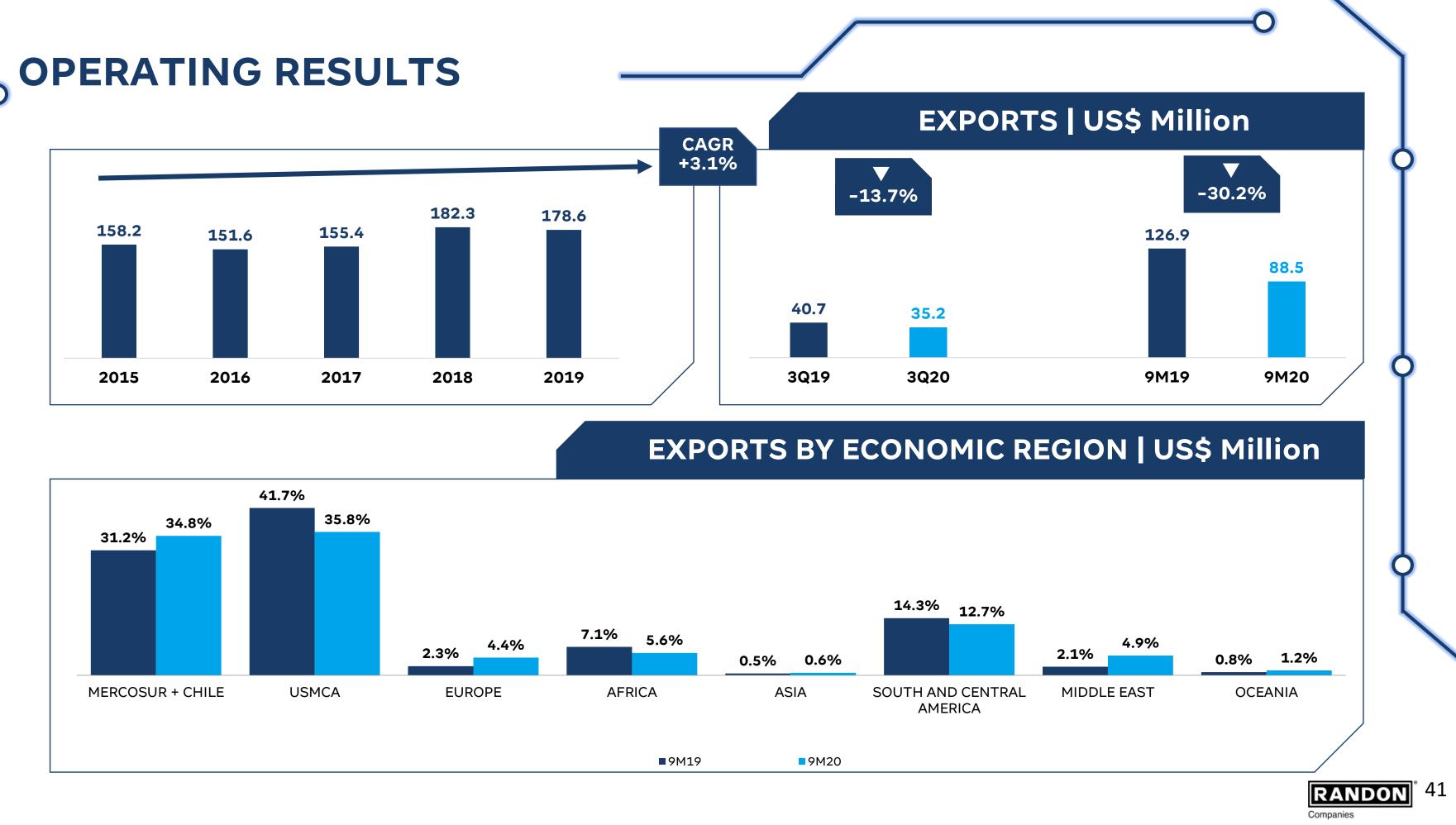


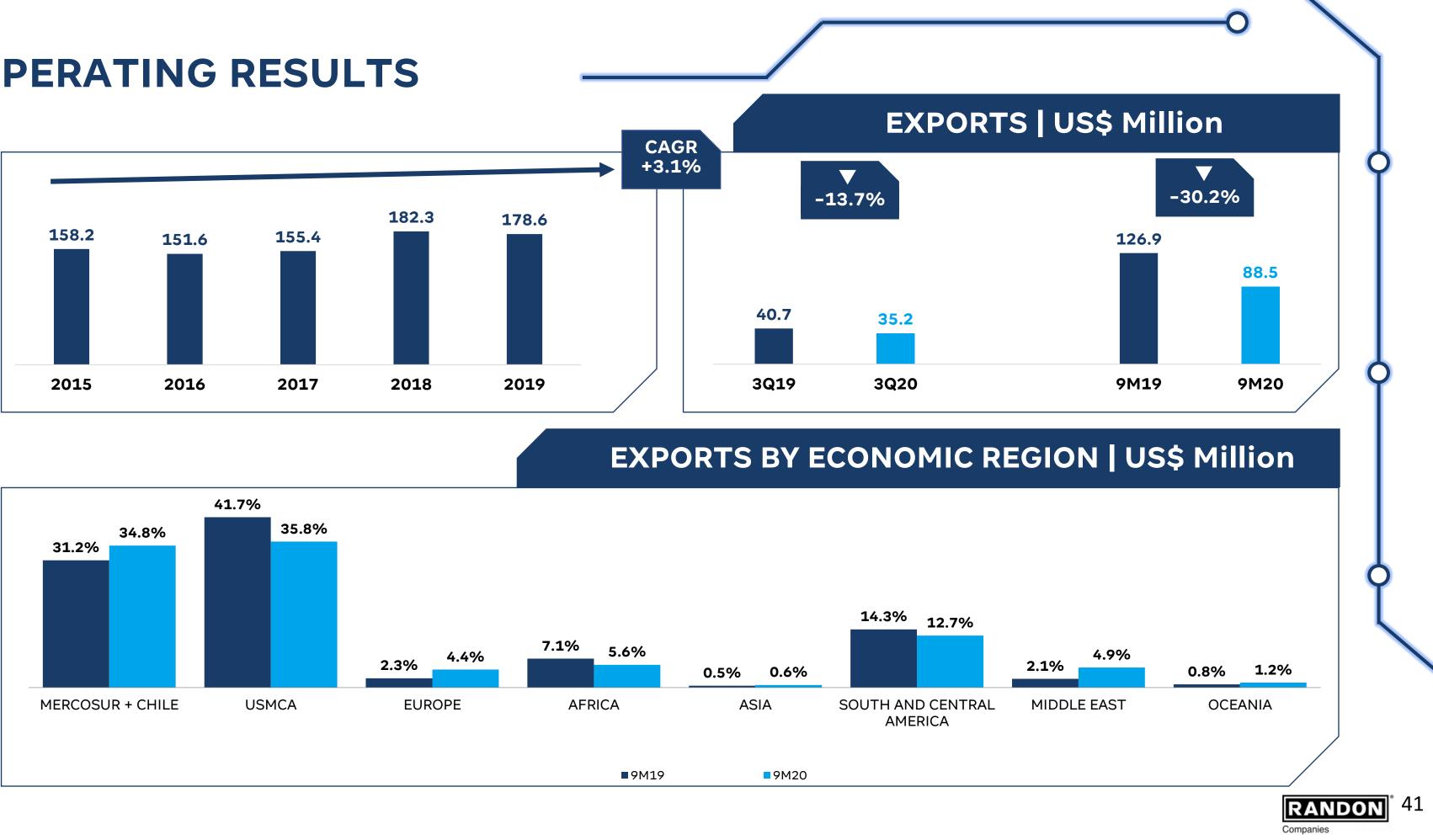
OPERATING RESULTS



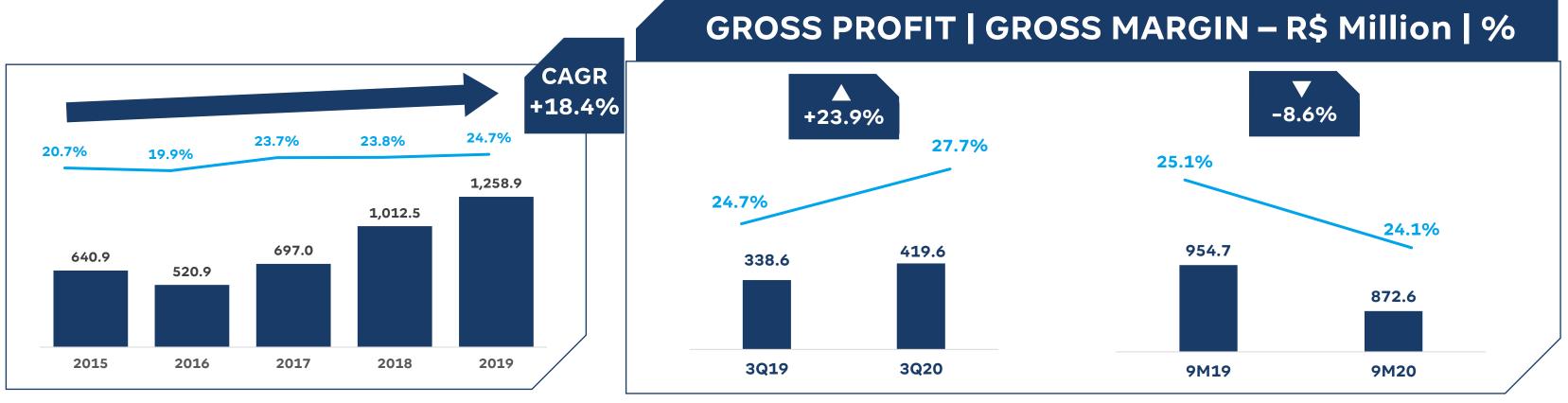
CONSOLIDATED NET REVENUE – R\$ Million





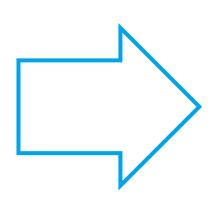


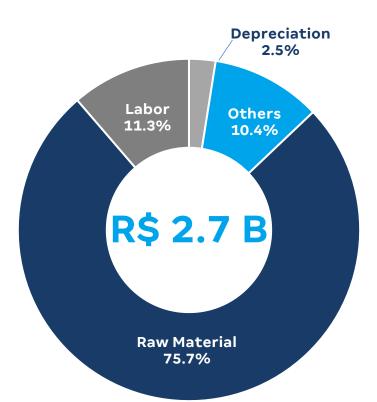
OPERATING RESULTS



COGS DISTRIBUTION 9M20

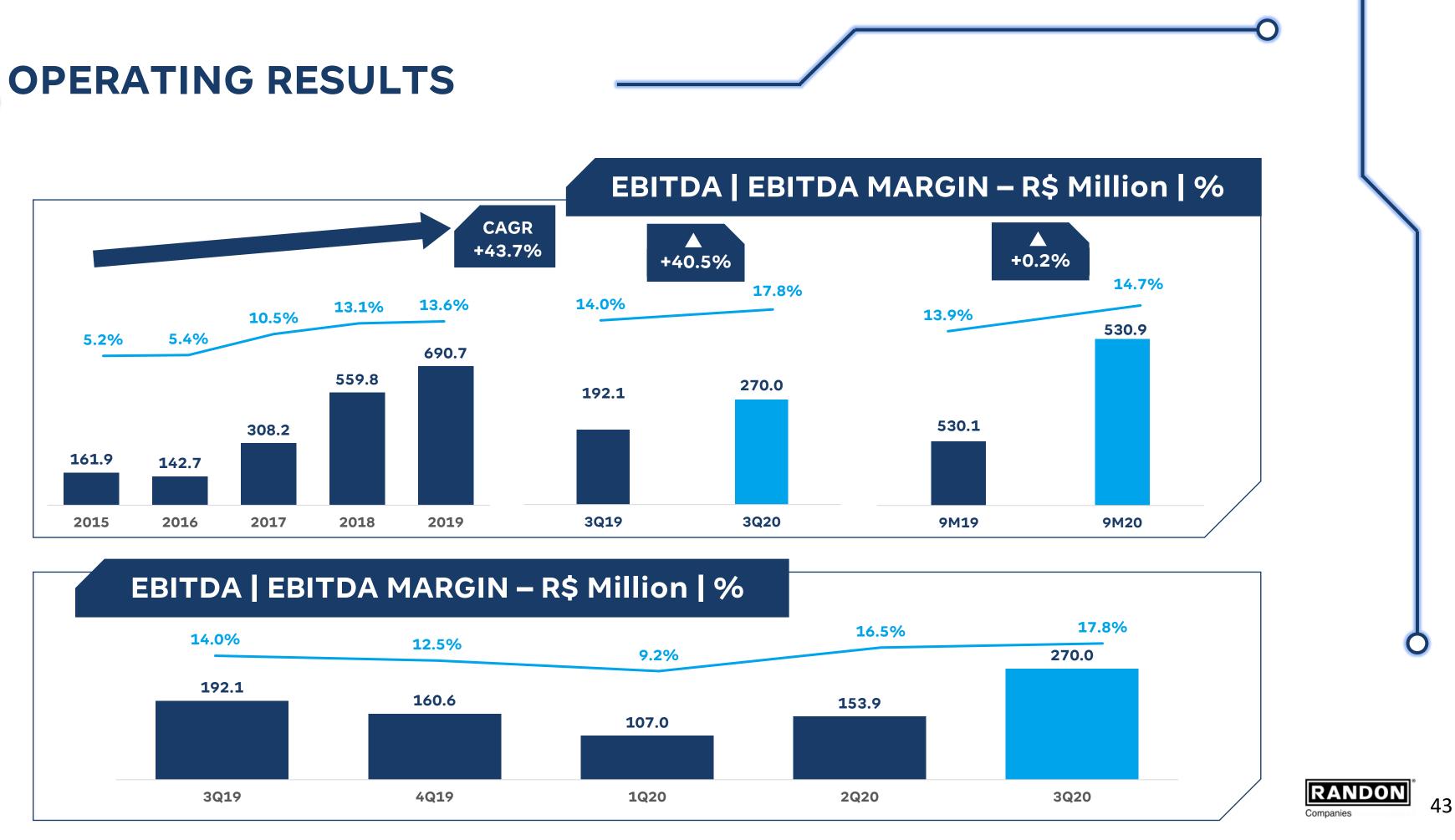
COGS 3Q20 R\$ 1.1 B (72.3% CNR)



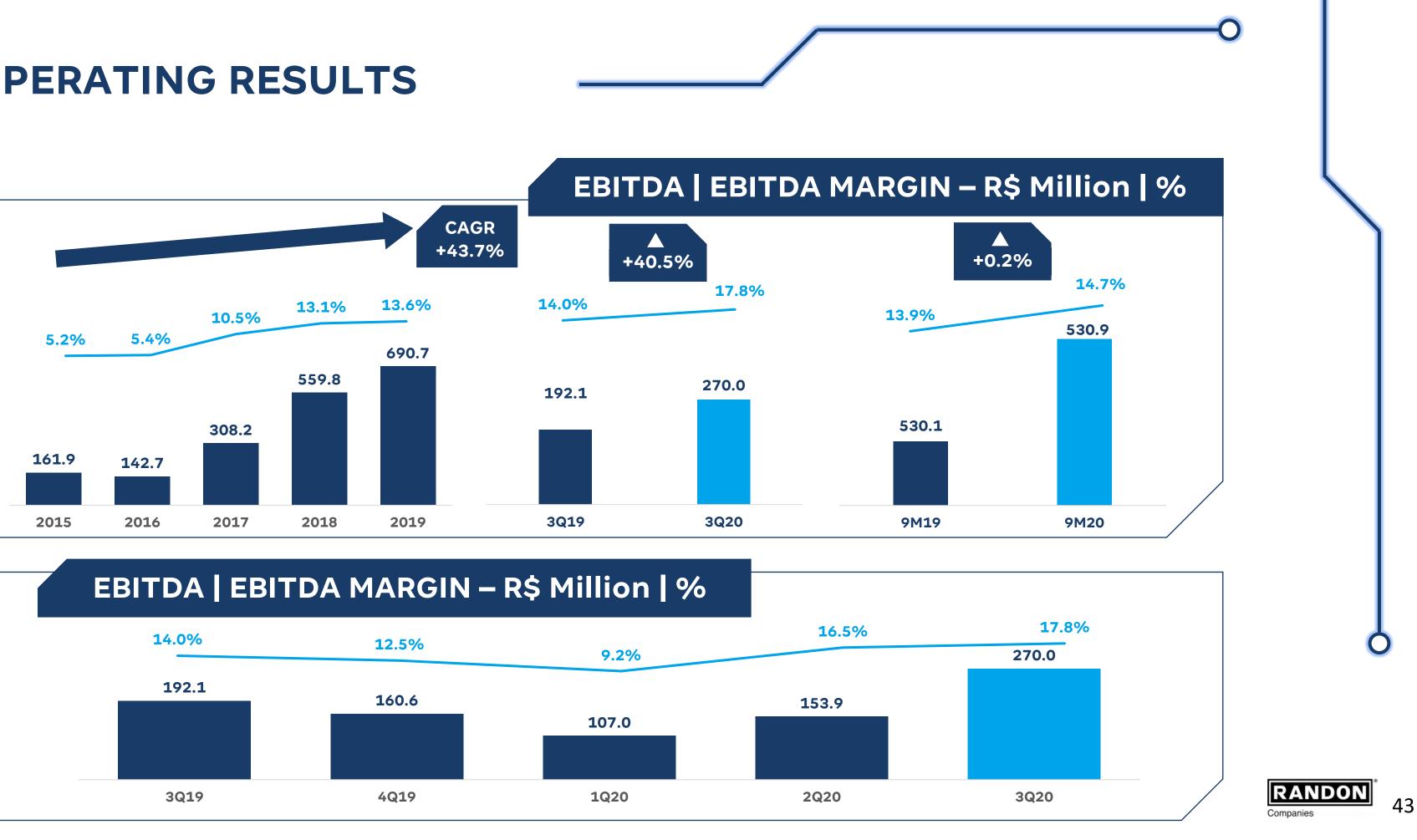




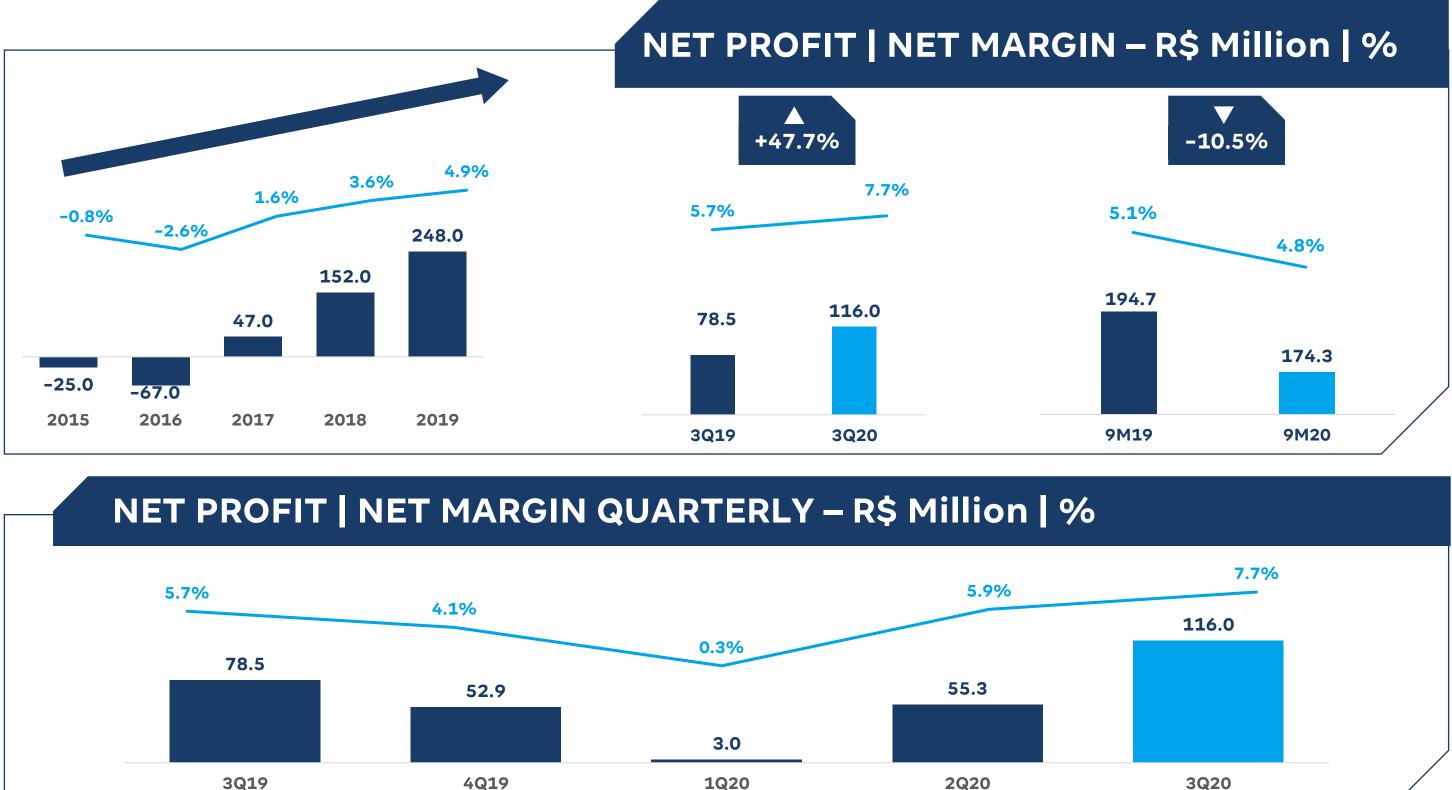


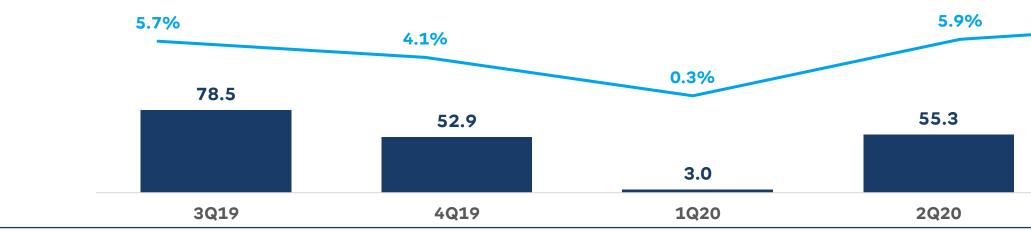






FINANCIAL RESULTS Ο

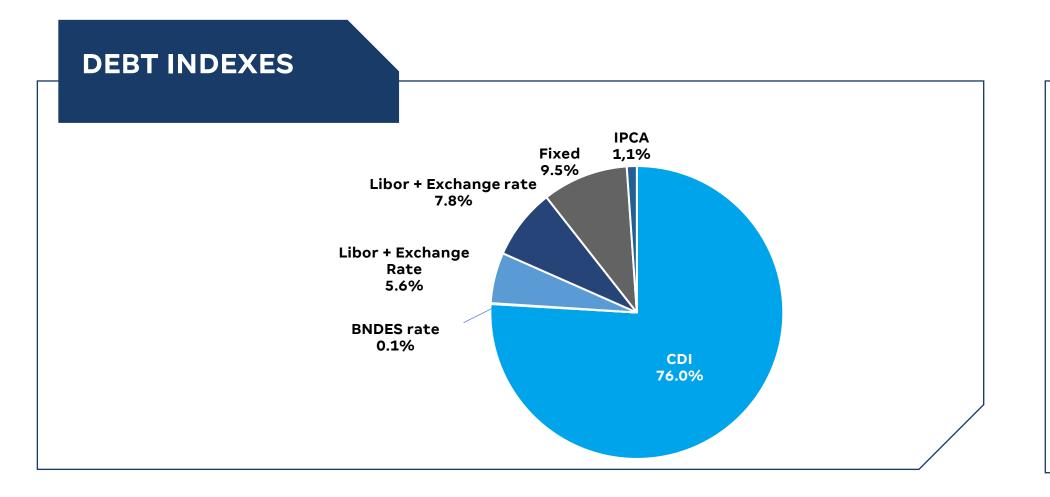






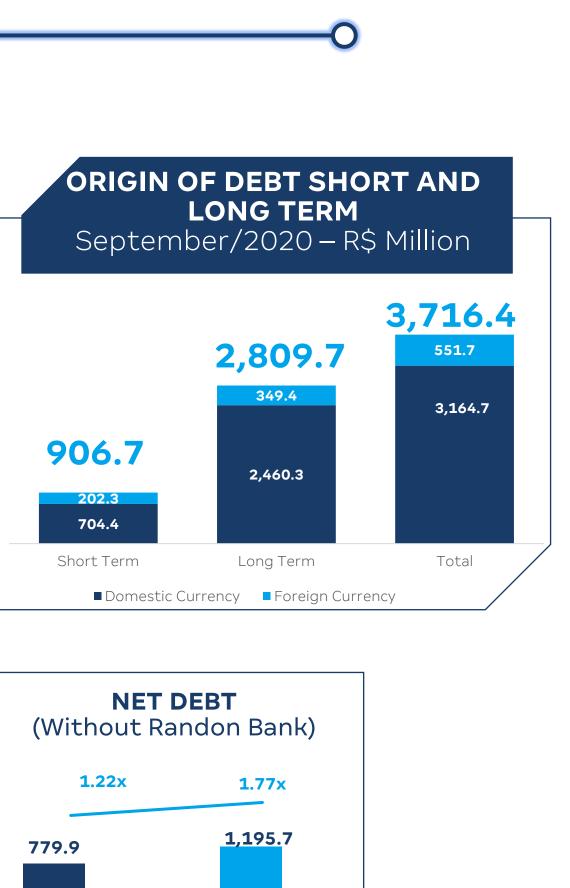
44

PINDEBTEDNESS





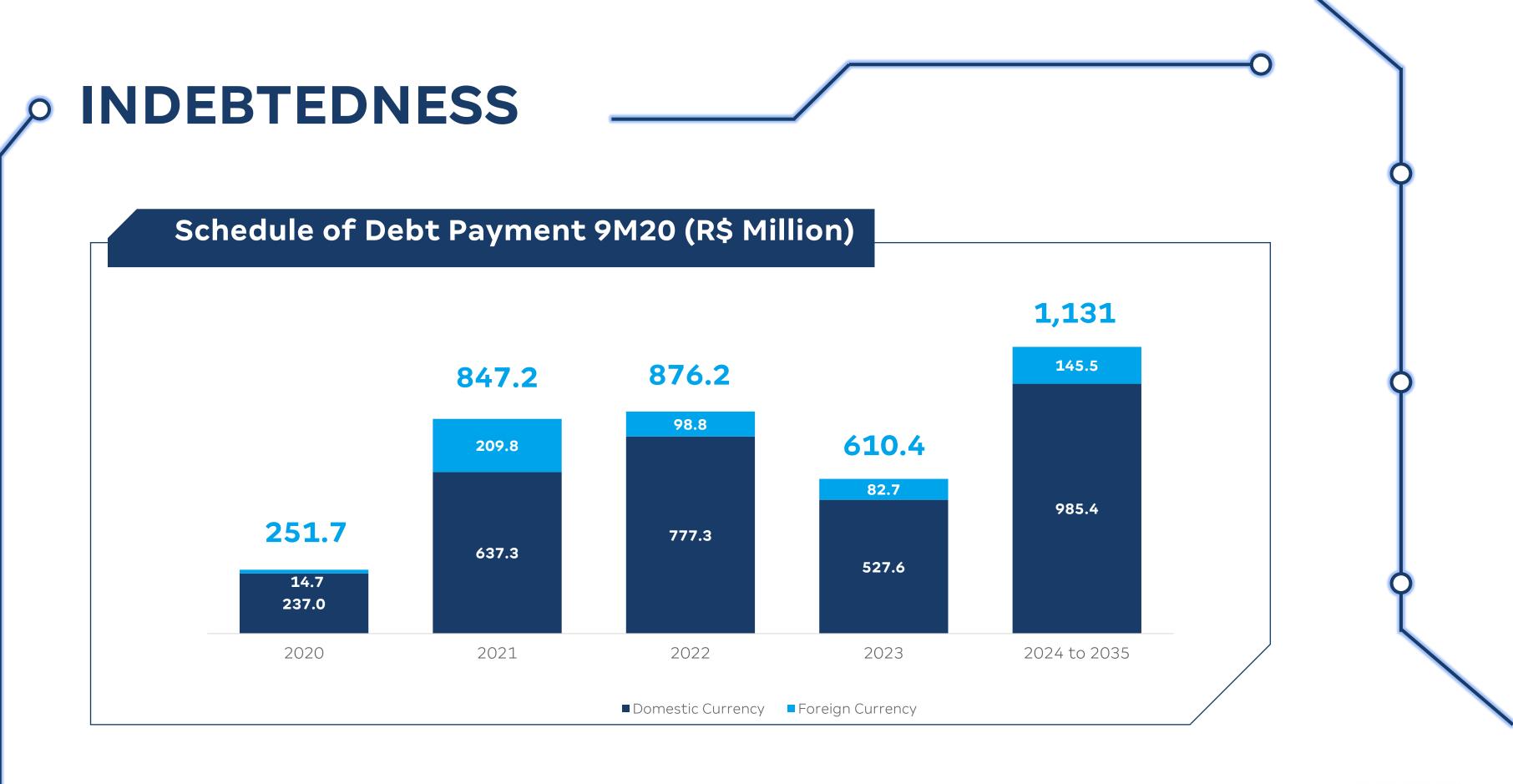




9M20

9M19







CONSOLIDATED INCOME STATEMENT BY SEGMENT R\$ Million

	Trailers			Auto Parts			Services		Consolidated			
	3Q20	3Q19	Δ%	3Q20	3Q19	۵%	3Q20	3Q19	Δ%	3Q20	3Q19	۵%
Gross Revenue	849,462	772,209	10.0%	971,311	889,627	9.2%	57,930	52,933	9.4%	1,878,703	1,714,769	9.6%
Deduction in Gross Revenue	-160,694	-144,560	11.2%	-197,253	-193,805	1.8%	-5,256	-5,075	3.6%	-363,203	-343,440	5.8%
Net Revenue	688,768	627,648	9.7%	774,057	695,822	11.2%	52,675	47,858	10.1%	1,515,500	1,371,329	10.5%
Costs of Sales and Services	-559,068	-511,784	9.2%	-530,280	-516,595	2.6%	-6,529	-4,345	50.3%	-1,095,876	-1,032,724	6.1%
Gross Profit	129,700	115,865	11.9%	243,778	179,227	36.0%	46,146	43,513	6.1%	419,624	338,605	23.9%
Gross Margin (%)	18.8%	18.5%	37 bps	31.5%	25.8%	574 bps	87.6%	90.9%	-332 bps	27.7%	24.7%	300 bps
Operating Expenses	-56,657	-56,696	-0.1%	-111,470	-97,183	14.7%	-29,464	-30,749	-4.2%	-197,591	-184,629	7.0%
EBIT	73,044	59,168	23.5%	132,308	82,044	61.3%	16,682	12,764	30.7%	222,033	153,976	44.2%
EBITDA	85,718	70,860	21.0%	167,362	108,399	54.4%	16,916	12,877	31.4%	269,996	192,136	40.5%
EBITDA Margin	12.4%	11.3%	116 bps	21.6%	15.6%	604 bps	32.1%	26.9%	521 bps	17.8%	14.0%	380 bps
ADJUSTED EBITDA	81,401	88,199	-7.7%	162,233	108,519	49.5%	16,916	12,877	31.4%	260,551	209,595	24.3%
ADJUSTED EBITDA MARGIN	11.8%	13.7%	-186 bps	21.0%	15.6%	536 bps	32.1%	26.9%	521 bps	17.2%	15.1%	210 bps



P QUARTERLY INFORMATION R\$ Million | %

	3Q2019	4Q2019	2019	1Q2020	2Q2020	3Q2020
Consolidated Net Revenue	1,371.3	1,285.3	5,092.4	1,167.7	933.0	1,515.5
% Vehicles and Trailers	45.8%	45.3%	44.7%	42.4%	49.9%	45.4%
% Auto Parts	50.7%	50.9%	51.6%	53.3%	45.1%	51.1%
% Financial Services	3.5%	3.8%	3.7%	4.3%	5.0%	3.5%
Consolidated Gross Profit	338.6	304.2	1,258.9	252.2	200.8	419.6
% Gross Margin	24.7%	23.7%	24.7%	21.6%	21.5%	27.7%
EBITDA	192.1	160.6	690.7	107.0	153.9	270.0
% EBITDA Margin	14.0%	12.5%	13.6%	9.2%	16.5%	17.8%
Net Income	78.5	52.9	247.6	3.0	55.3	116.0
% Net Margin	5.7%	4.1%	4.9%	0.3%	5.9%	7.7%





RANDON

Companies

Investor Relations

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