

# Earnings Presentation 1025

IBRAB3 IGCB3 IGCTB3 ITAGB3 INDXB3 SMLLB3 IAGRO-FFSB3



## Safe Harbor Statement

This presentation contains forward-looking statements that are subject to risks and uncertainties. These statements are based on Management's beliefs and assumptions, as well as on currently available information.

Forward-looking statements include information on our current intentions, beliefs or expectations, as well as those of the Company's Board of Directors and Board of Executive Officers.

Forward-looking statements are not performance guarantees, they involve risks, uncertainties and assumptions because they refer to future events and, therefore, depend on circumstances which may or may not occur.

Future results may differ materially from those expressed or suggested by forward-looking statements. Many of the factors which will determine these results and figures are beyond our ability to control or predict.





# Agenda

Message from the President

**Quarterly Highlights** 

1Q25 Results **Outlook** 

**Q&A Session** 



# 1Q25 Highlights



**Closing** of Dacomsa, Delta and AXN acquisitions.



Announcement of our governance succession plan.



Strategic partnership between Rands and *Patria Investimentos* high-growth funds.



Release of the **Annual Guidance**, which includes our projections for 2025.



# Brazilian Market 1Q25

	TRUCKS	TRAILERS
Production	<b>31,731</b> ▲ 8.2%	<b>19,317</b> ▼-15.4%
Sales	<b>27,749</b> ▲ 4.8%	<b>18,422</b> ▼ -16.7%
Exports	<b>5,947</b> ▲ 79.0%	<b>895</b> ▲ 25.2%

Quarterly comparison 1Q25 vs. 1Q24.





# Main Indicators

## **Net Revenue**

R\$ 3.2 billion

**25.8%** 

**Guidance:** R\$ 13 to 14.5 B

### Net Income

-R\$ 7.7 million

**▼** -109.4%

## Adj. EBITDA Margin

13.3%

**▽** -35 bps

**Guidance:** 13% to 15%

#### ROIC

(Return on invested capital)

7.9%

▼ -226 bps

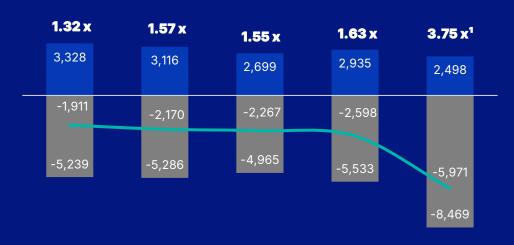
Quarterly comparison 1Q25 vs. 1Q24.



## Indebtedness

## Net Debt History (Without Randon Bank) R\$ Million

\*Net Debt/EBITDA





Total Cost<sup>1</sup> 14.0% p.a.

▲ 202 bps vs. 1Q24

Average Term<sup>1</sup> 4.0 years

## **Origin of Debt**<sup>1</sup>

**82.1% Domestic Currency 17.9% Foreign Currency** 

<sup>&</sup>lt;sup>1</sup> In 1Q25, the Company's leverage, considering the pro forma EBITDA of the acquired companies, was **3.19x**. Also considering the one-offs in the EBITDA of the last twelve months, it would be **2.98x**.

<sup>&</sup>lt;sup>1</sup> Indicators without Randon Bank.



## **Capital Market**

# Market Cap

R\$ 2.7 billion

**-31.7%** 

#### **ADTV**

(Average Daily Trading Volume)

R\$ 25.1 million

**13.0%** 

Quarterly comparison 1Q25 vs. 1Q24.

## **Payment History - Interest on Equity and Dividends**



Distribution by period of competence and without income tax.



## **Net Revenue**

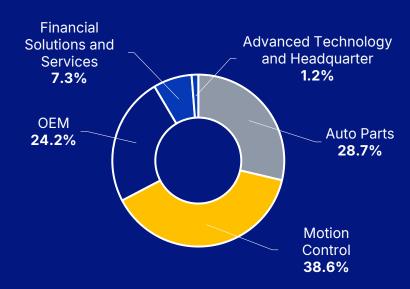
R\$ 3.2 billion

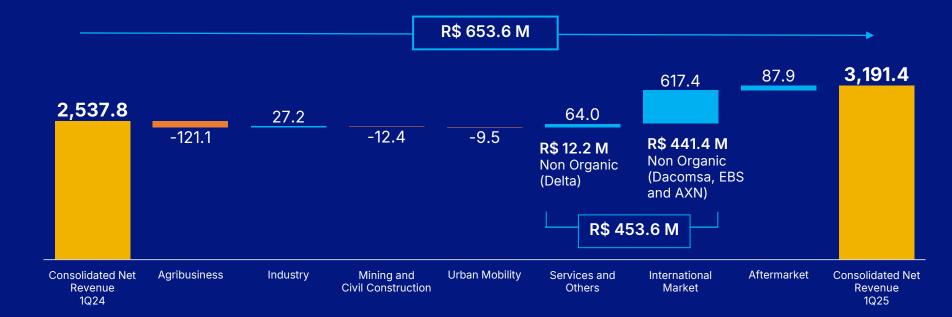
▲ 25.8% vs. 1Q24

## **Revenue Bridge by Sector**

(Values in R\$ Million)

#### Net Revenue by Vertical 1Q25







## International Market Revenues

**US\$ 184.5 million** 

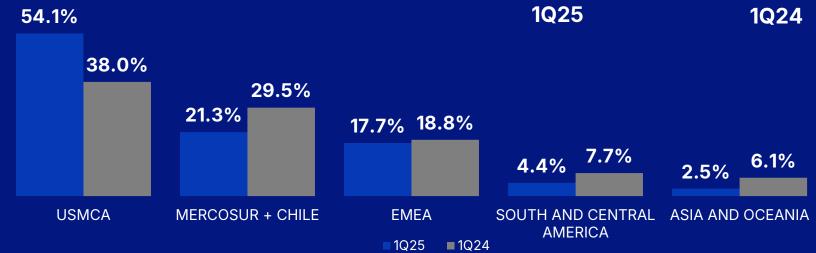
**4** 99.4% vs. 1Q24

Intl. Market Revenues by Region

(% o/ International Market Revenues)



% of Revenues from Intl. Market o/ CNR



The USMCA region gained relevance with the addition of Dacomsa and AXN, along with Hercules's recovery.



## **Adjusted EBITDA and Adjusted EBITDA Margin**

Adj. EBITDA R\$ 425.1 million

**22.5%** 

**Adj. EBITDA Margin** 13.3%

▼ -35 bps

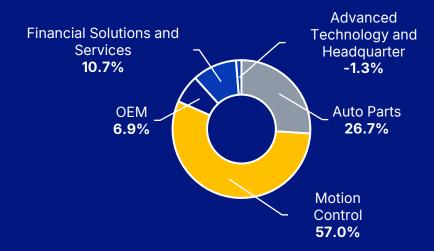
Quarterly comparison 1Q25 vs. 1Q24.

## **Adjusted EBITDA Bridge**

(Values in R\$ Million)



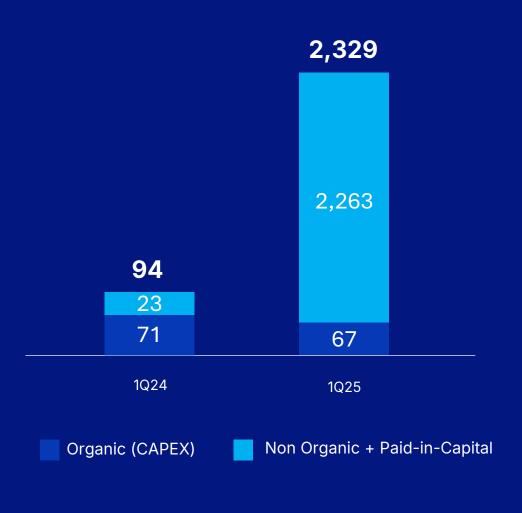
#### Adjusted EBITDA by Vertical 1Q25<sup>1</sup> (% o/ Adjusted EBITDA)



<sup>1</sup> The EBITDA of the Advanced Tech. Vertical excludes the effects of equity income from the Holding, in order to more accurately reflect its operational performance.



## Investments



# Main Non Organic Investments

Dacomsa R\$ 2.1 billion

AXN R\$ 80.5 million

Delta R\$ 10.7 million

Values in R\$ Million.



## Outlook

Challenging
macroeconomic
scenario, creating
uncertainties in the
business environment,
especially in the
commercial vehicles
segment

Focus on deleveraging through lower investment levels and diligence in cost and cash management

Integration and capture of synergies from acquired companies, with a focus on portfolio, supply, and sales channels

Continued positive momentum in our most resilient segments, such as aftermarket and services





## Guidance

**Consolidated Net Revenue (R\$ Billion)** 



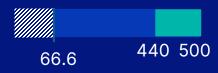
Revenues From International Markets<sup>1</sup> (US\$ Million)



Adjusted EBITDA Margin<sup>2</sup> (% Adjusted EBITDA o/ NR)



Investments<sup>3</sup> (R\$ Million)



<sup>&</sup>lt;sup>1</sup> Values refer to the total exports from Brazil and the revenues generated by operations abroad, without intercompany sales;





<sup>&</sup>lt;sup>2</sup> Considers margins adjusted for one-offs;

<sup>&</sup>lt;sup>3</sup> Values refer to organic investments.





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- Escreva seu NOME, EMPRESA e IDIOMA.
- > Ao ser anunciado, aparecerá na tela uma solicitação para ativar seu microfone.
- > Clique para ativar e faça sua pergunta.

#### **POR ESCRITO**

- Escreva seu NOME, EMPRESA e sua PERGUNTA.
- Se ela n\u00e3o for lida durante o evento, ser\u00e1 respondida ap\u00f3s o encerramento, pela equipe de RI.

#### **BY VOICE**

- Write your NAME, COMPANY, and LANGUAGE.
- When announced, a request will appear on the screen to activate your microphone.
- > Click to activate and ask your question.

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- > Write your NAME, COMPANY, and your QUESTION.
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