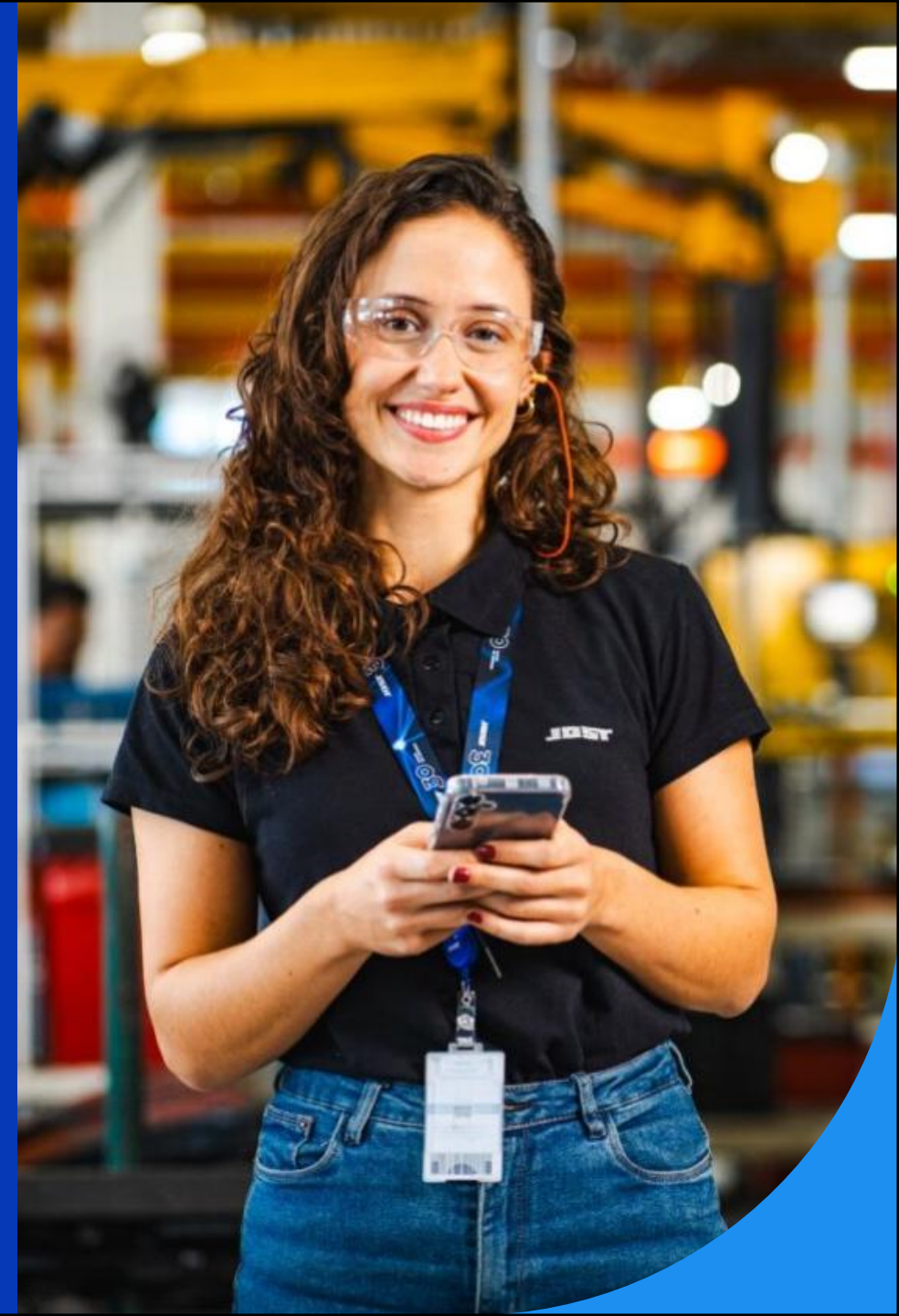


RANDONCORP

Building tomorrow

Institutional Presentation 1Q26



Safe Harbor Statement

We make forward-looking statements that are subject to risks and uncertainties. Such statements are based on beliefs and assumptions of our Management and information that the Company currently has access to.

Forward-looking statements include information about our intentions, beliefs or current expectations, as well as those of the Company's Board of Directors and Officers.

Disclaimers regarding forward-looking statements and information also include information about possible or assumed operating results, as well as statements that are preceded, followed by, or that include the words "believe", "may", "will", "continue", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they refer to future events, depending, therefore, on circumstances that may or may not occur. Future results and the creation of shareholder value could differ significantly from those expressed or suggested by forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.



Summary



Randoncorp

Who we are

Where we are

What we do

Our governance

Our strategy



Business Verticals

Auto Parts

Motion Control

OEM

Financial Solutions & Services

Adv. Tech. and Digital Strategies



ESG Ambition

Public commitments

Sustainable practices

Planet

People

Business



Performance & Outlook

Financial Results

Investment Cycles

Market Outlook

Strategic Pillars and Opportunities



Disruptive Technologies

e-Sys

AT4T

NIONE



Attachments

Operating Results

Financial Results

Indebtedness

Quarterly Information



Randoncorp



**Who
we are**

**Where
we are**

**What
we do**

**Our
governance**

**Our
strategy**





Who we are

We develop transport solutions based on valuing people, generating profit with sustainability, in trust, innovation and technology.

In our more than 77 years of history, we have built a global and leadership presence in the sectors in which we operate.

Purpose

Connect people and riches to generate prosperity.

RAPT
B3 LISTED N1

Listed since
1971

Principles

- > Satisfied customer
- > Ethics
- > Innovation and technology
- > Profit with sustainability
- > People valued and respected
- > Image and legacy preservation
- > Safety and quality
- > We are Randoncorp



+17K
Employees



5 business
verticals



Presença em
+125
countries



Who we are

Leadership in OEMs

- Long-term contracts
- Partnership in product development
- Large-scale volumes



Pioneering and technological vanguard

- Higher resale value
- Most remembered brand
- Modern solutions connected with mobility megatrends

House of Brands

- Iconic brands
- Strength of synergies

Strong Brands













We are one of the largest players in the Brazilian automotive market





Dynamism









1949 - 1999

-  Mecânica Randon
-  Air brakes
-  3rd axle for trucks
-  Trailers manufacturing
-  IPO
-  Freios Master
-  Randon Consórcios
-  Fras-le S/A and Fras-le USA
-  Randon Argentina
-  JOST Brasil
-  Suspensys
-  Fras-le Andina









2000 - 2018

-  Fras-le Europe
-  Fras-le México
-  Castertech Caxias do Sul
-  Fras-le China
-  Randon Bank
-  Centro Tecnológico Randon
-  Controil
-  Fras-le Panamericana
-  Armetal, Farloc e Fanacif
-  ASK Fras-le
-  Fremax e Fras-le Europe BV
-  Jurid

2019 - 2021

-  Nakata
-  Randon Araraquara
-  Randon Triel-HT
-  Suspensys México
-  Master Flores da Cunha
-  Randon Ventures
-  Castertech Indaiatuba
-  Castertech Usinagem
-  Randon Corretora de Seguros
-  Castertech Schroeder
-  NIONE

2022...

-  Randon Venice
-  Hercules
-  JOST Campinas
-  Castertech Mogi Guaçu
-  Addiante
-  Juratek
-  DB Server
-  Suspensys Mogi Guaçu
-  EBS
-  Delta Global
-  Dacomsa
-  AXN Heavy Duty

Legend:

Portfolio Expansion



Capacity Expansion



Aftermarket



Innovation and Services



Internationalization

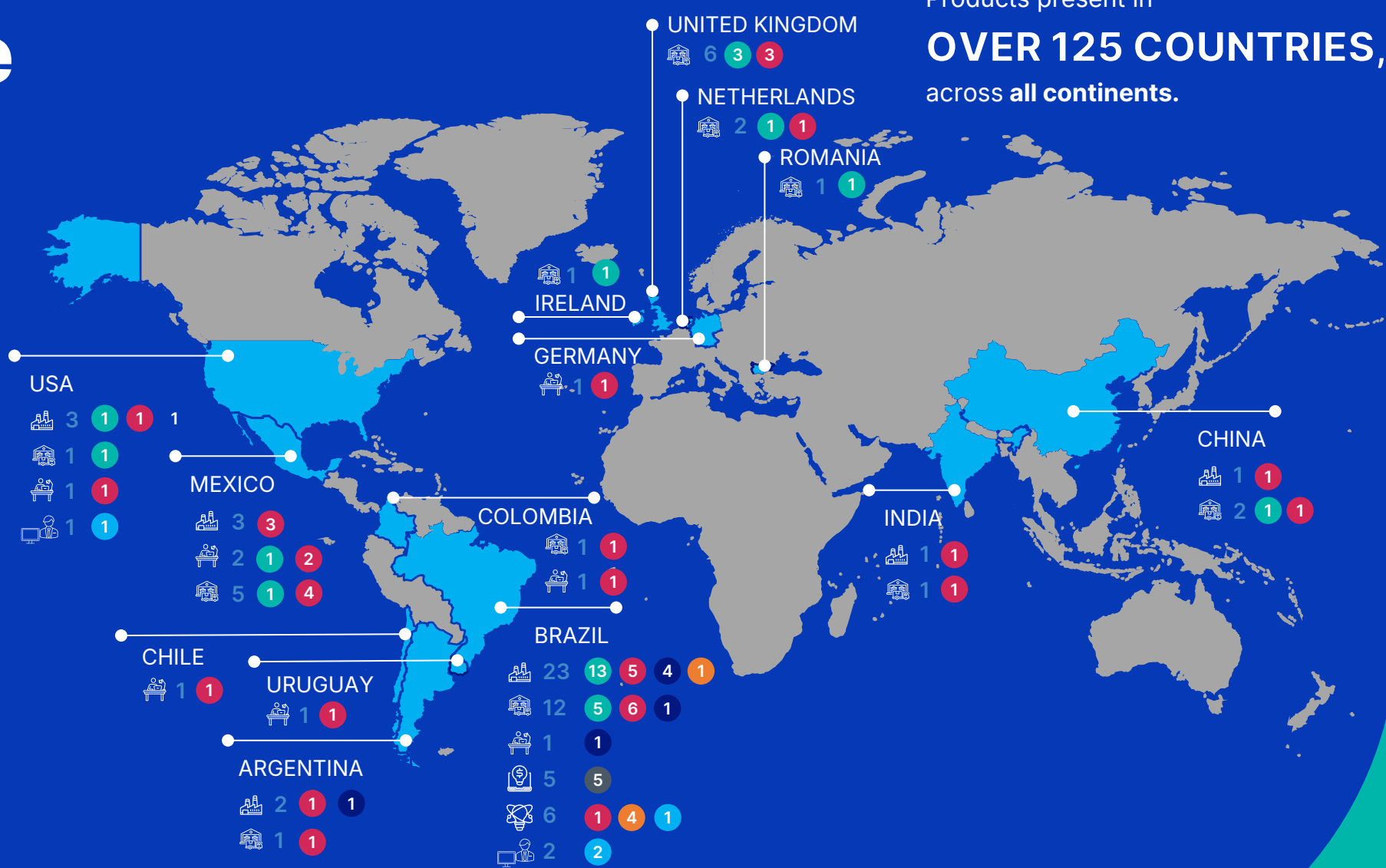




Where we are

Products present in **OVER 125 COUNTRIES**, across all continents.

- Industries **33**
14 12 6 1
- Distribution Centers **33**
14 18 1
- Business Offices **9**
1 7 1
- Financial Solutions and Services **5**
5
- Innovation and Digital Strategies **6**
1 4 1
- Headquarter and Administrative Offices **3**
3



- Auto Parts
- Motion Control
- OEM
- Financial Solutions & Services
- Adv. Tech. and Digital Strategies
- Headquarter and Administrative Offices

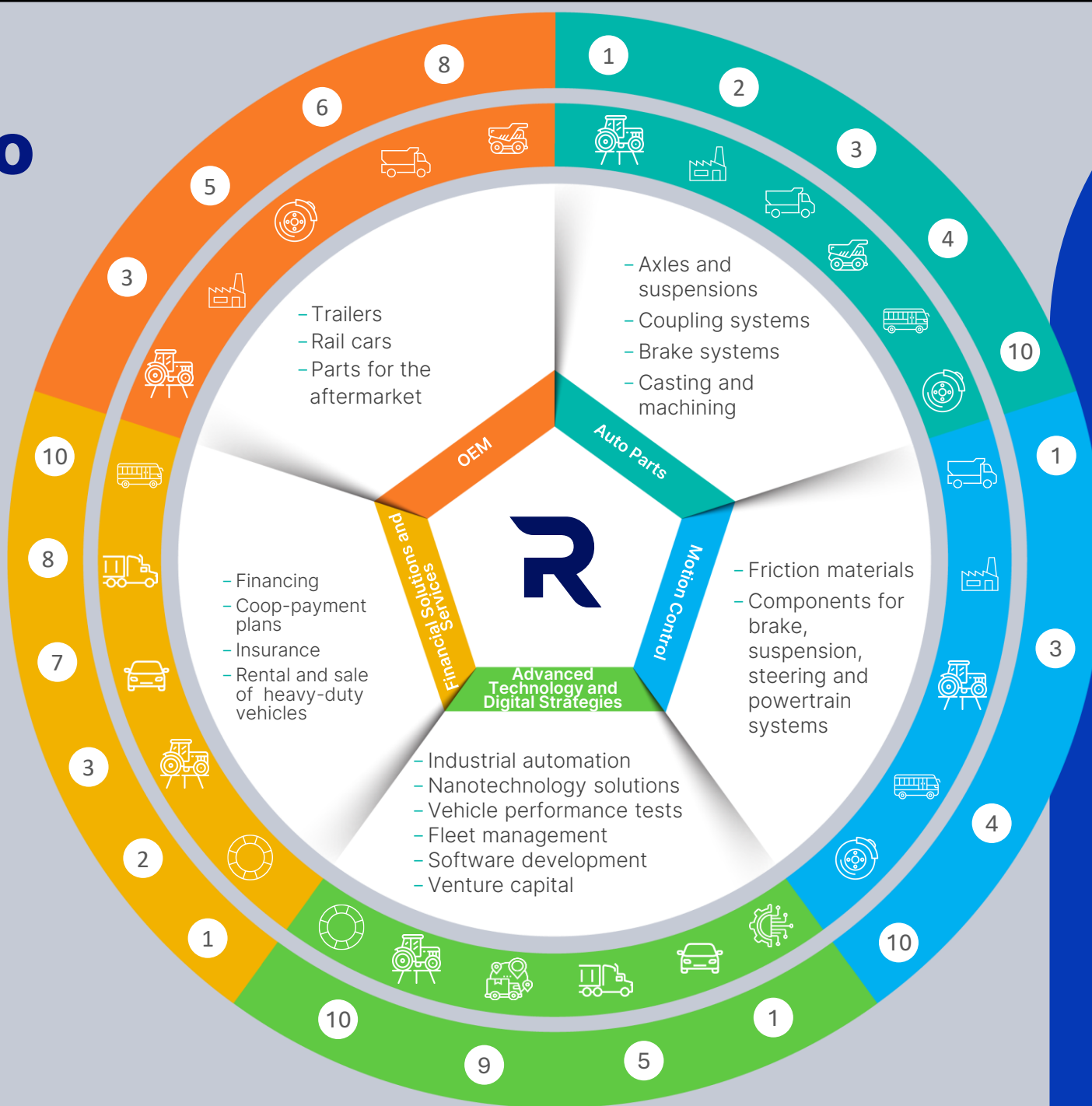
Note: Starting in Q1 2026, the Advanced Technology and HQ Vertical will be renamed Advanced Technology and Digital Strategies, incorporating, in addition to CTR and Nione, the companies DB, Delta, and RV.



What we do

MAIN CUSTOMERS

1. Trucks, buses and trailers manufacturers
2. Agricultural equipment manufacturers
3. Distributors
4. Auto Parts retailers
5. Cargo transportation
6. Self-employed customers
7. Suppliers, distributors, and customers of Randoncorp
8. Logistics operators
9. Technology companies
10. Randoncorp controlled companies



MAIN MARKETS

- Agribusiness
- Industry
- Civil Construction
- Mining
- Mobility
- Aftermarket
- Capital Goods
- Logistics
- Retail
- Technology
- Sectors from different areas of activity





What we do: Competitive Advantages

Verticalization

Complementary businesses that make Randoncorp the most complete player in the Brazilian automotive market.

Diversification

Exposure to various sectors and geographies, adding resilience to the business.

Global presence

Presence in key global economies, generating revenues in strong currencies.

Sinergy

End-to-end solutions for the automotive ecosystem, achieving synergies, especially in industrial and commercial areas.

Long-term Relationships

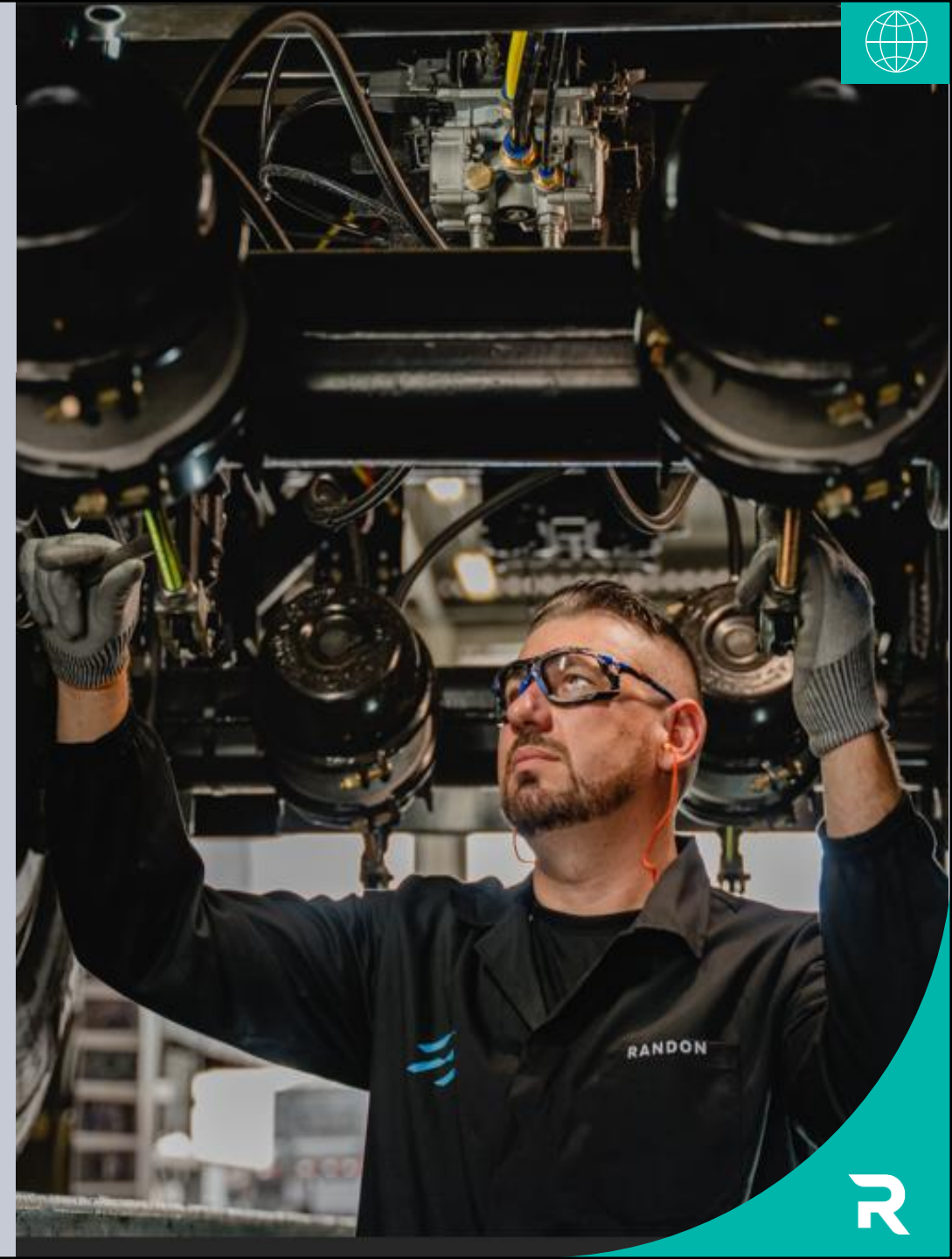
Partnerships based on the quality of our products and services.

Strong and recognized brands

A broad portfolio of products and brands, with leadership in most of the sectors in which we operate.

Innovation

Pioneering and technological leadership, developing products aligned with the megatrends of mobility. Combining engineering, manufacturing, and automation.





What we do

We offer solutions for various sectors, making us a complete ecosystem.



Agribusiness



Industry



Mining



Aftermarket



Urban
Mobility



Civil
Construction



Logistics



Retail



Financial
Institutions



Technology

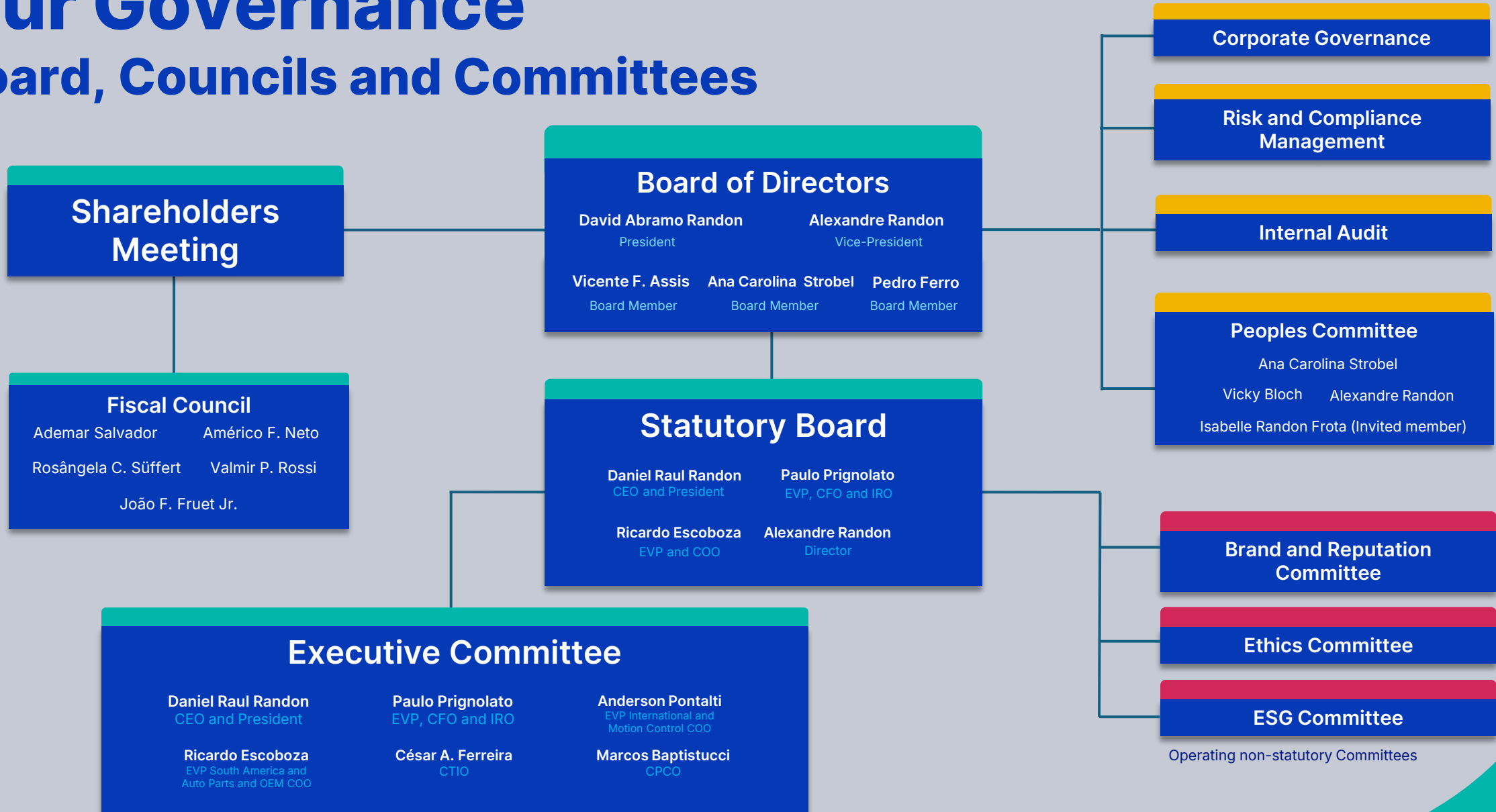


Others



Our Governance

Board, Councils and Committees





Our Governance

Pillars that strengthen our governance

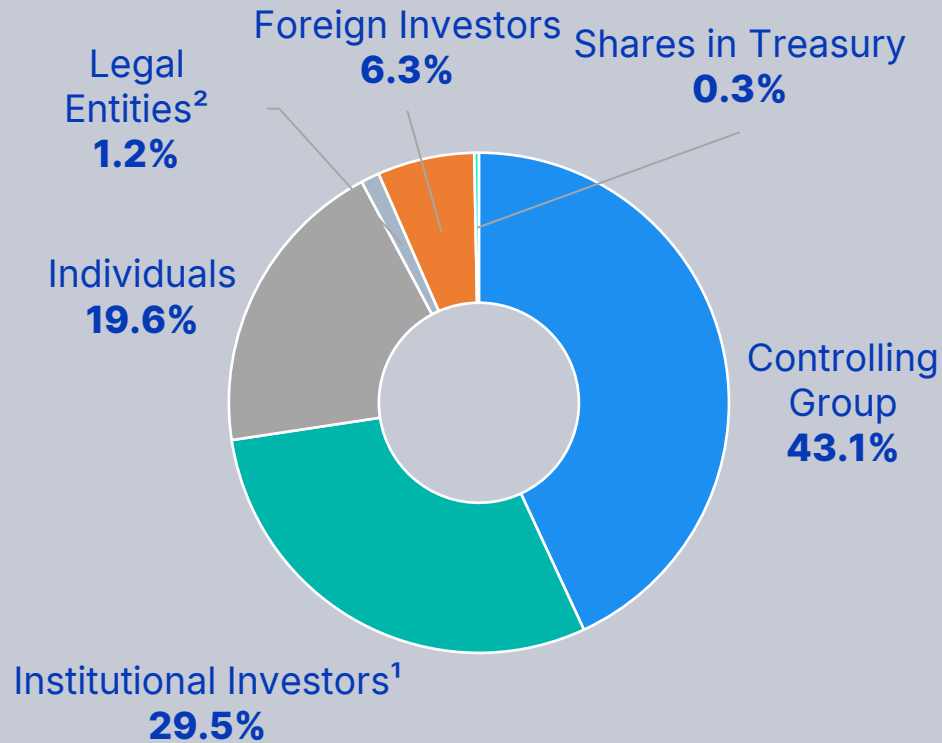
- > **Minimum dividend policy** of 30% of adjusted net income
- > **60% independent members** on the Board of Directors
- > **5 Committees**, including 1 advisory to the Board and 4 operational
- > Evaluation of the **Board of Directors Effectiveness**
- > **80.9% adherence** to governance practices recommended by CVM Resolution No. 80
- > **Outsourced and independent** whistleblower channel





Our Governance

Capital Market



FREE FLOAT
56.6%

TAG ALONG
80%

TOTAL SHAREHOLDERS
31K

RAPT
B3 LISTED N1

IBRX100 B3

IBRA B3

SMLL B3

IGC B3

IGCT B3

ITAG B3

IGPTWB3

INDX B3

IAGRO-FFS B3

¹ Investment clubs and funds

² Companies, banks, brokers and associations





Our strategic guidelines



Differential in **innovation and technology**
Products-processes-manufacturing-services



Absolute focus on **customers**



Diversification with focus



Financial strenght



Leveraging **sinergies**



Company **desired** to work



Sustainability (ESG) prioritized





Strategic Cycles

Cycle 1

Construction of a success story, initiated by the trailers market.



- > Entrepreneurship
- > Few products
- > Basic processes
- > Locally focused businesses

Cycle 2

Strengthening our core business and expansion moves have marked a new era for the Company.



- > Joint Ventures
- > Diversified products
- > Professionalization
- > Start of internationalization

Cycle 3

Growth and resilience through business diversification, focusing on value generation.

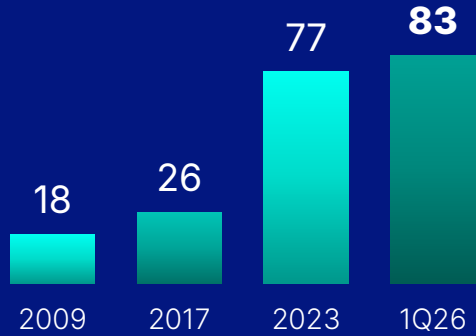


- > Accelerated growth
- > Advanced technology
- > Internationalization

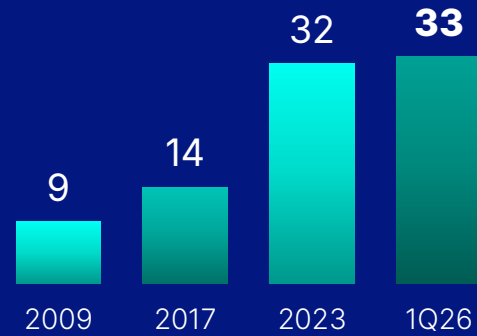


Focus on diversification and resilience

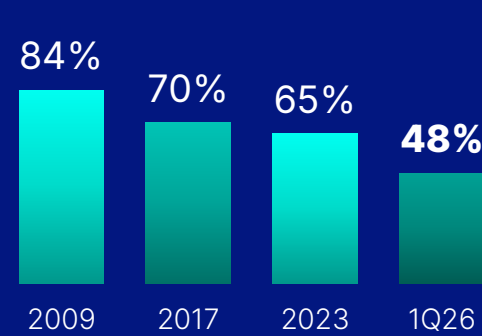
Companies



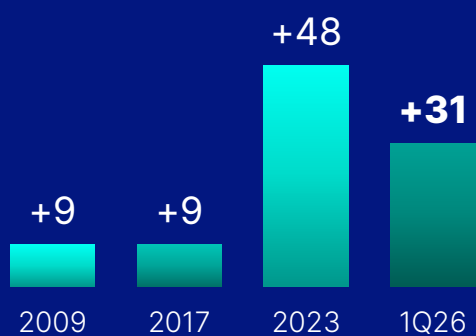
Facilities



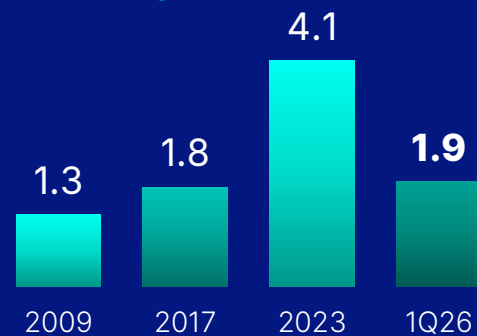
% Revenue from Capital Goods



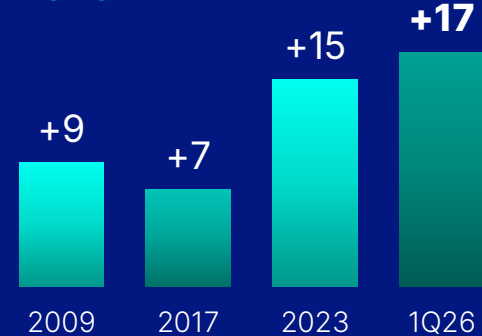
Shareholders (k)



Market Cap (R\$ B)



Employees (k)



Strategy

2009

OEM, with complementary businesses.

2017

Execution of the business model diversification plan.

2023...

Consolidation of strategy and less cyclical businesses.



Drivers of our accelerated growth

Enhanced synergies and connection with core business.



Internationalization

- > Strong currencies
- > Developed economies
- > Great market potential
- > Geopolitical shielding



Aftermarket

- > Resilience
- > Brand strength
- > Cash Cow
- > Optimization of distribution channels
- > Recurring demand



Innovation and services

- > Disruptive businesses
- > Efficiency
- > Sustainability
- > Digitalization
- > Servitization



Productive capacity

- > Portfolio expansion
- > Strategic geographies
- > Ensuring or achieving leadership
- > Smart Factories



We made important moves that made us a complete ecosystem.

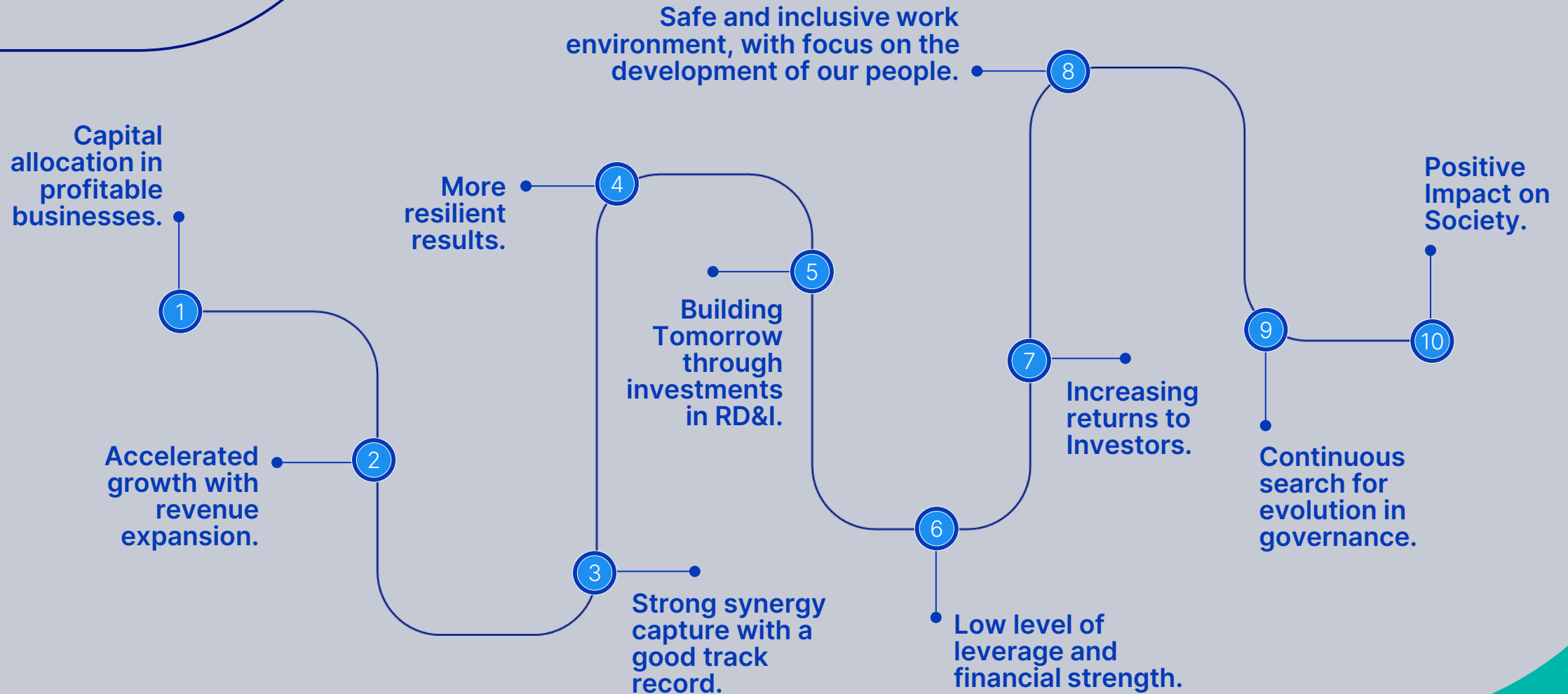
2019-2025

- Internationalization
- Aftermarket
- Capacity
- Innovation and Services

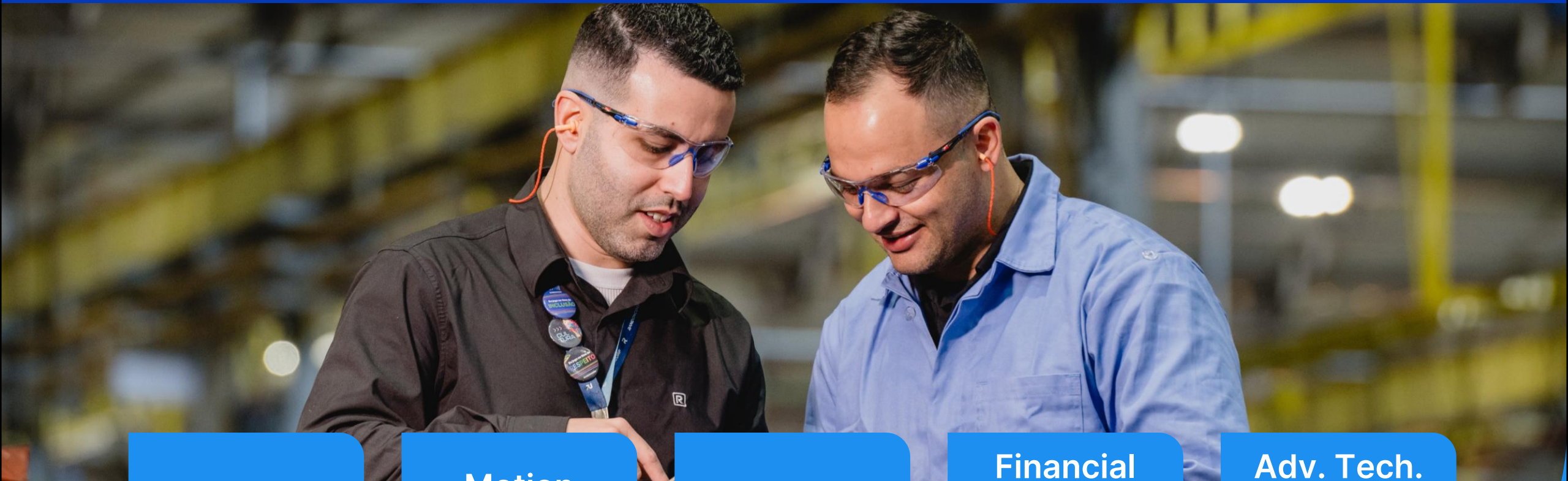




Value generation journey



Business Verticals



Auto Parts

Motion
Control

OEM

Financial
Solutions &
Services

Adv. Tech.
and Digital
Strategies



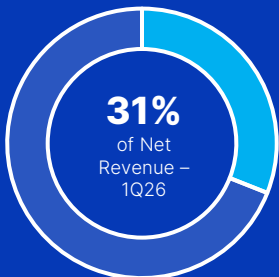
Business Verticals



Auto Parts

Leading manufacturers of solutions for commercial vehicles

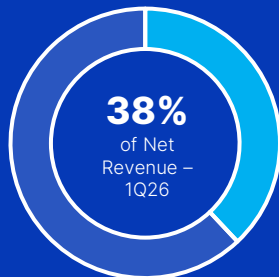
Brake systems, axles and suspensions, coupling systems, electromobility, casting and machining, etc.



Motion Control

Safety and innovation in motion control

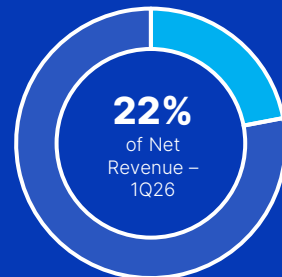
Friction materials, components for brake, suspension, steering, engine, transmission and powertrain systems.



OEM

The most complete line of equipment for ground cargo transportation

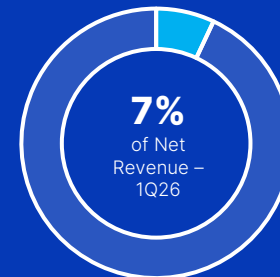
Trailers, rail cars and aftermarket.



Financial Solutions and Services

The financial solutions and services platform for various sectors

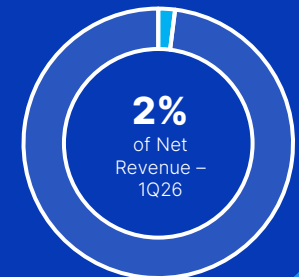
Financing, coop-payment plans, insurance, rental and sale of heavy-duty vehicles.



Adv. Tech. and Digital Strategies

At the forefront of technology in the development of sustainable products

Products for the mobility industry, nanotechnology platform, material transformation solutions, telemetry, technology and innovation.





Auto Parts

R\$ 1.0 B

Net Revenue 1Q26

13.2%

Adjusted EBITDA
Margin 1Q26

Structure

14



Factories

13



Distribution
Centers

1



Business
Office

8



Countries

2



Joint Ventures

+3.9 K



Employees

Located in

With

Brands

CASTERTECH

Suspensys

JOST

MASTER

EBS

AXN
AUTOMOTIVE SYSTEMS

Main Markets



Agribusiness



Industry



Civil Construction



Mobility



Aftermarket



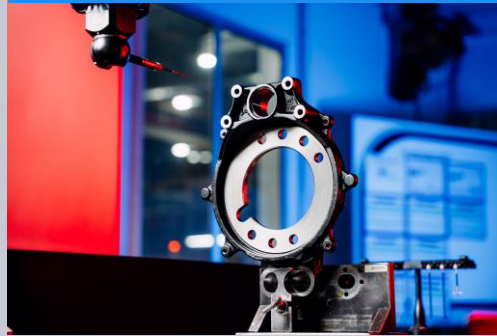
Auto Parts

Leaders in
their segments.

Ranked among the **largest
players** in the auto parts
segment for commercial
vehicles.

With a broad product portfolio,
they are a **benchmark in
quality**, and globally
recognized by their customers.

MASTER



JOST



Suspensys



CASTERTECH



EBS



AXN
AUTOMOTIVE SYSTEMS





Auto Parts: Coupling Systems

Landing Gear



King Pin



Ball Hitch



Axle Lift



Fifth Wheel



Aluminium Wheel



E-lock



Hubodometer



Towing Hitch



Rotating Tip



Bus Link



Twist Lock



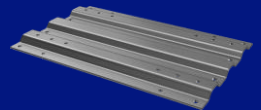
Spare Holder



Turntable



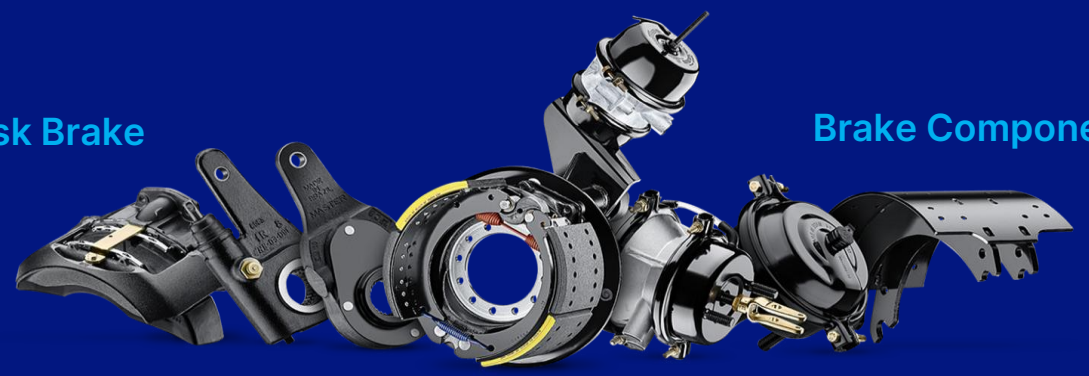
Table for Fifth Wheel





Auto Parts: Brake Systems

Disk Brake



Brake Components

Drum Brakes

EBS
Aftermarket

>30,000
SKUs

Brake Chamber



Sensors



Air Dryers



Valves



ABS



Suspension



Compressors



Calipers



Slack Adjuster



Pressure Limiting



Clutch Servos



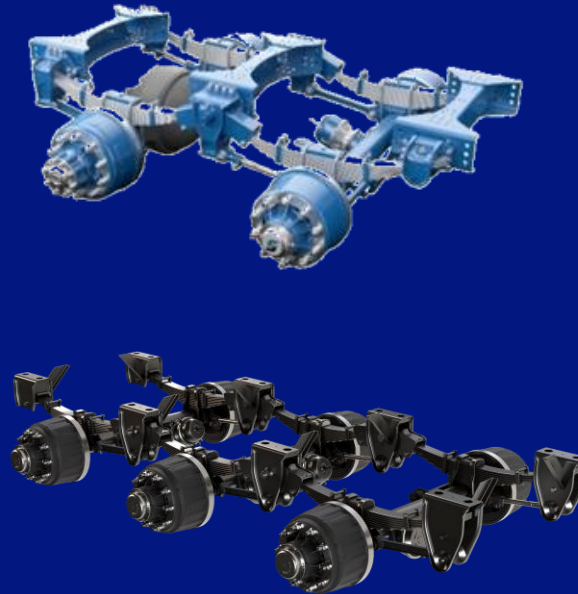


Auto Parts: Axles and Suspensions

Axles



Mechanical Suspension



Air Suspension



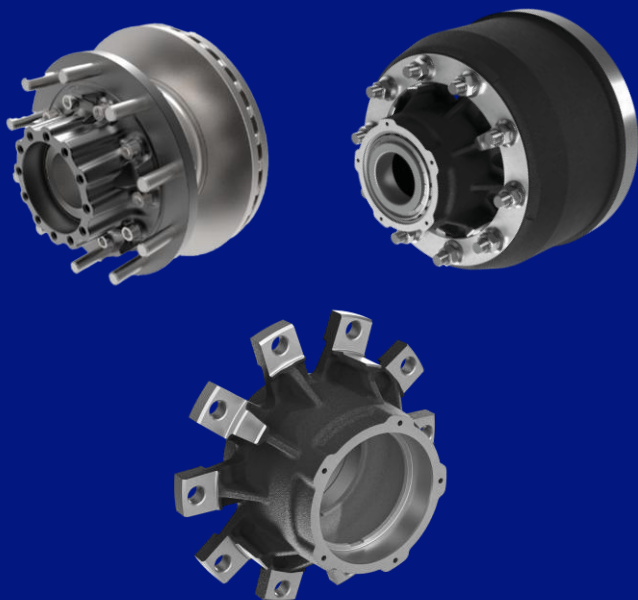
Electromobility



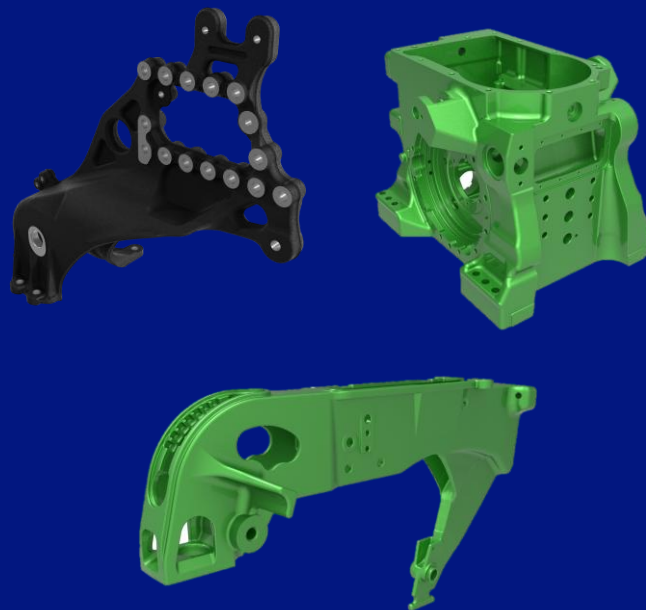


Auto Parts: Hubs and Drums

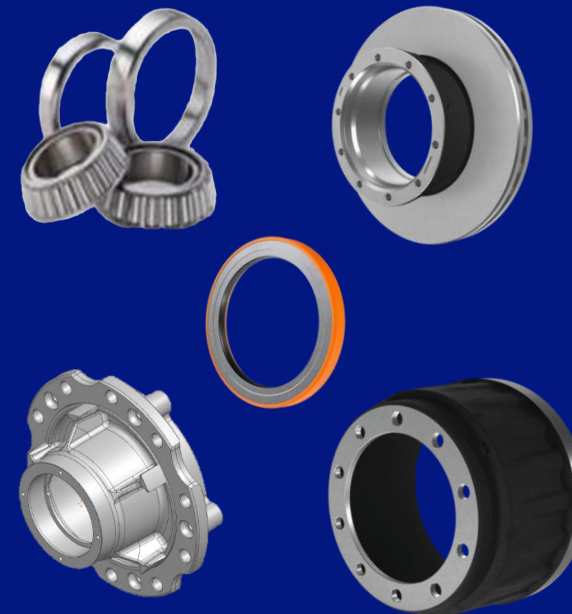
Hubs, drums and rotors



Cast and Machined Supports and Components



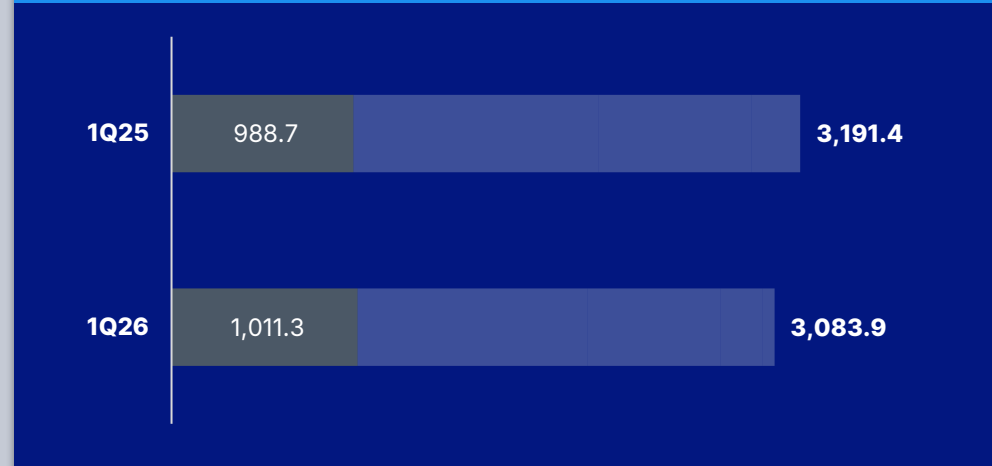
Aftermarket



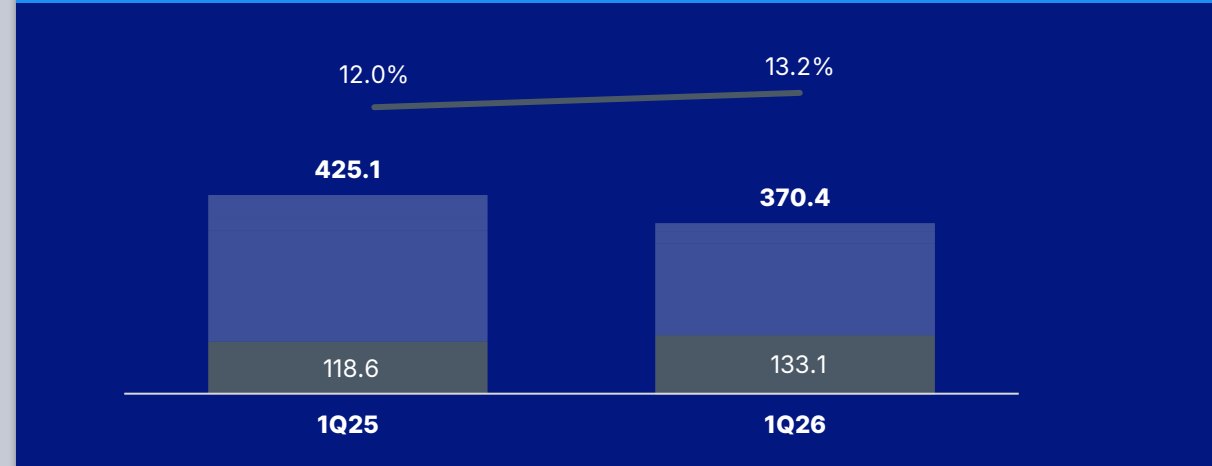
Auto Parts



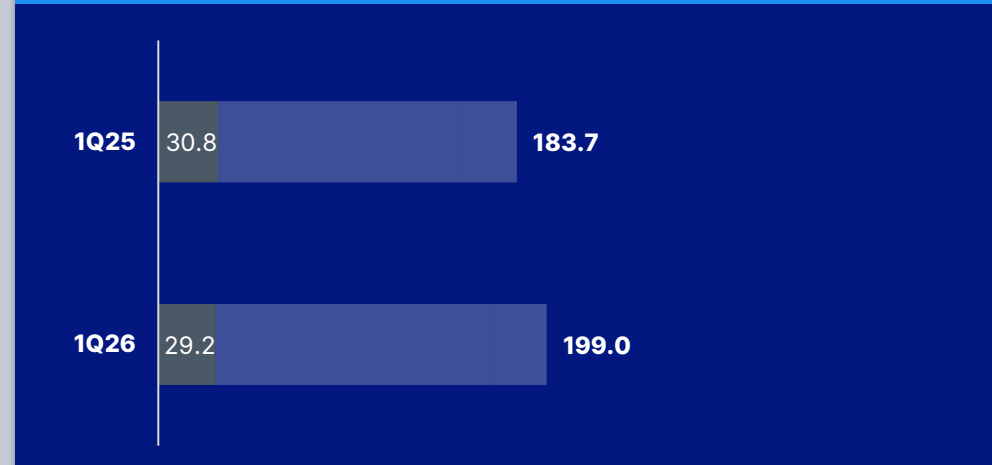
Consolidated Net Revenue
(R\$ Million)



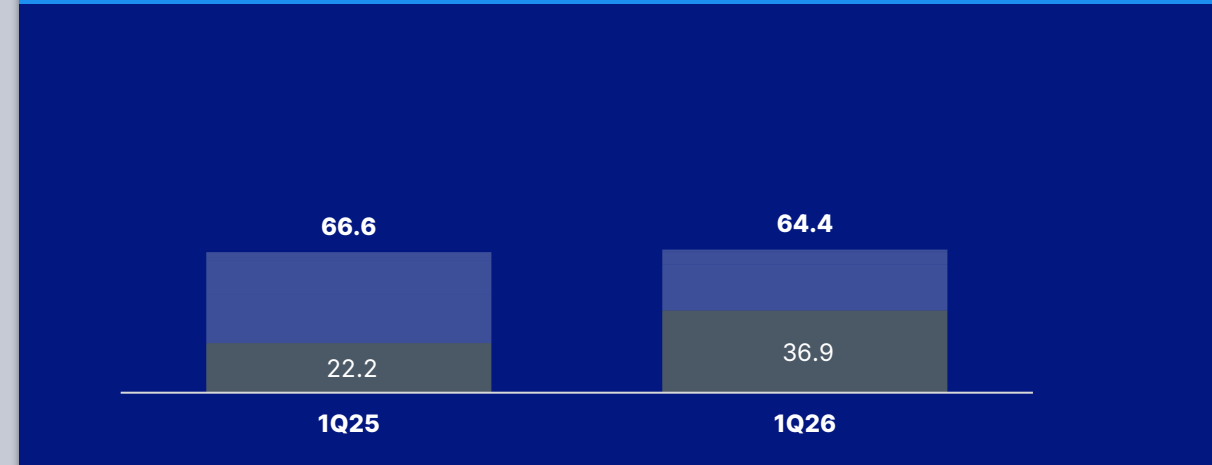
EBITDA | EBITDA Margin
(R\$ Million) | % o/CNR



International Market Revenue
(US\$ Million)



CAPEX
(R\$ Million)

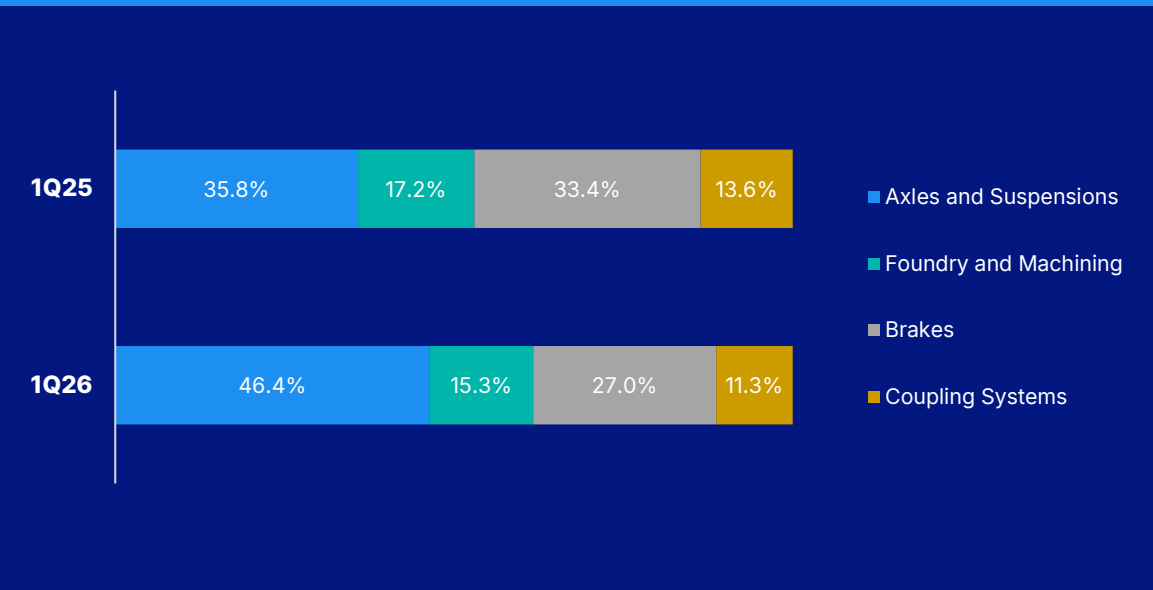


■ Auto Parts ■ Other Verticals

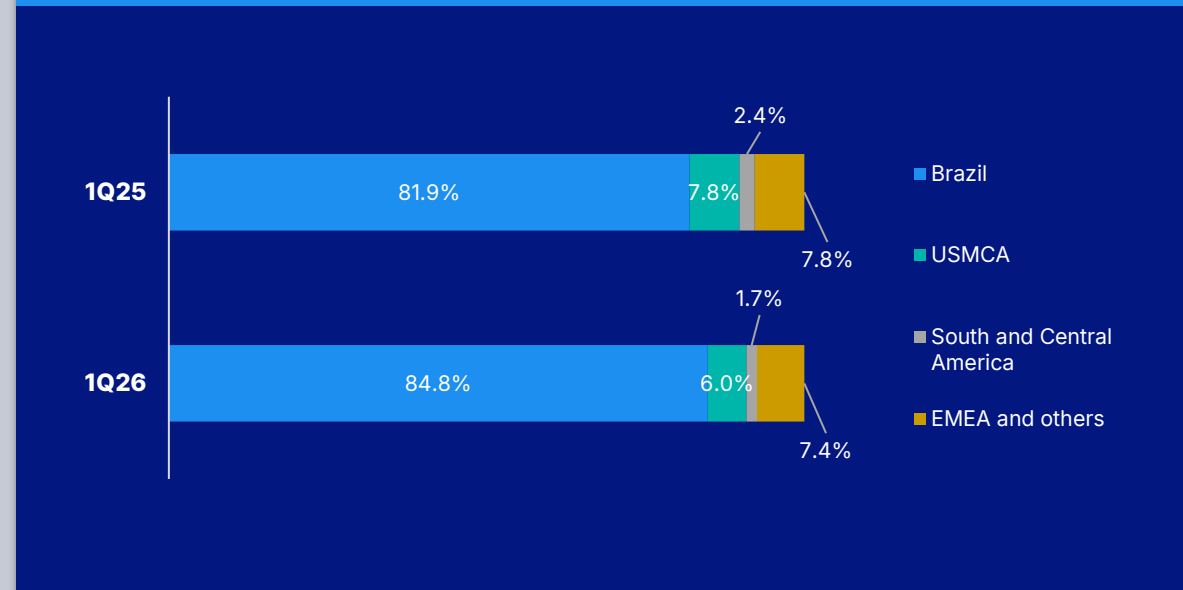
Auto Parts



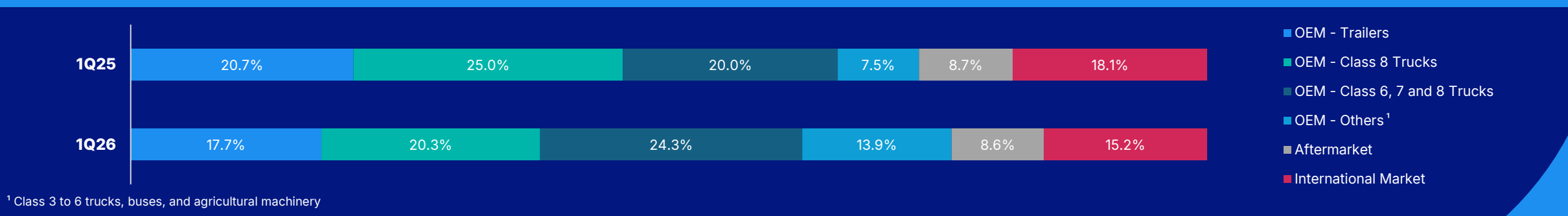
Net Revenue by Product
(% o/CNR)



Net Revenue By Region
(% o/CNR)



Net Revenue by Segment
(% o/CNR)



¹ Class 3 to 6 trucks, buses, and agricultural machinery

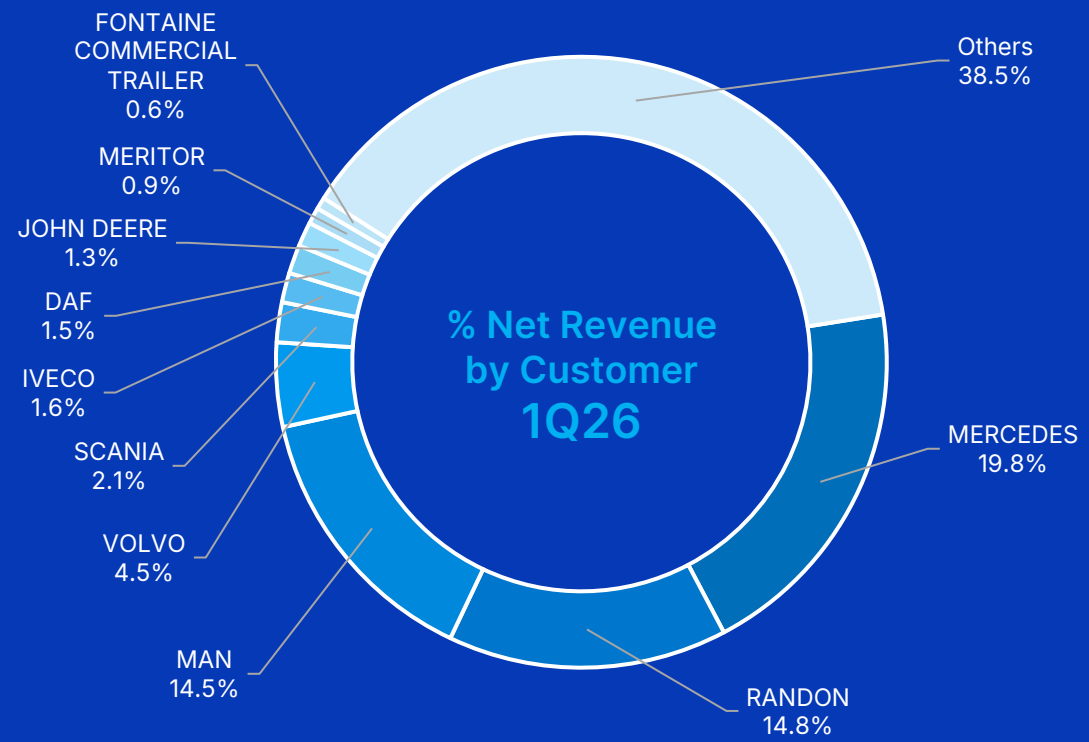




Auto Parts

Volumes and Net Revenue	1Q26		1Q25		4Q25			
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Brakes (units)	166,180	273,337	198,530	330,215	-16.3%	116,717	210,905	42.4%
Coupling Systems (units)	24,389	113,981	31,437	134,469	-22.4%	21,006	99,791	16.1%
Axles and Suspensions (units)	46,163	469,540	45,286	354,335	1.9%	36,705	384,808	25.8%
Foundry and Machining (Tons)	17,403	154,486	21,602	169,661	-19.4%	14,876	113,682	17.0%

Values in R\$ Thousands, except when indicated otherwise



Main competitors

Brake Systems

- Knorr (Germany)
- Wabco (USA)
- Captive market – MB/Scania Ibero/Silpa

Coupling Systems

- Fontaine (Brazil/PR)
- Fuwa (China)
- SAF-Holland (Germany)

Suspensions and Axles

- KLL/SAF Holland (Brazil/SP)
- Ibero (Brazil/SP)
- Hendrickson (USA)
- BPW (Germany)
- Fuwa (China)
- Captive Market – Facchini

Casting and Machining

- Schulz (Brazil/SC)
- Durametal (Brazil/CE)
- Frum (Brazil/MG)
- Fundimisa/Elyte (Brazil/RS)



Motion Control

R\$ 1.3 B

Net Revenue 1Q26

16.8%

Adjusted EBITDA
Margin 1Q26

Structure

12



Factories

18



Distribution
Centers

7



Business
Offices

Located in

13



Countries

With

+7.7 K



Employees

Brands

FRASLE

NAKATA

FREMAX

CONTROIL

FRITEC

MORESA

TF VICTOR

JURATEK

ABTEX

ARMETAL

AUTO EXPERTS

Autopar

BestBrake

BIOCERAMIC

durbloc

iea

LonaFlex

plabestof

POWER ENGINE

RACE

sello

TENSA

TSP

Vehyco

Main Markets



Aftermarket



Mobility



Agribusiness



Industry



Civil Construction



Motion Control

Leader in aftermarket in Brazil and among the largest in Latin America

Broad product portfolio with iconic brands, desired by customers

Products available in over 125 countries





Motion Control: Portfolio

Friction Materials

Commercial Line
> 6,300 SKUs



Light Line
> 9,300 SKUs



Brake Actuation

> 1,000 SKUs



Disc Brakes and Drum Brakes

> 2,000 SKUs



Shock Absorbers

> 1,500 SKUs



Motorcycle Parts

> 200 SKUs



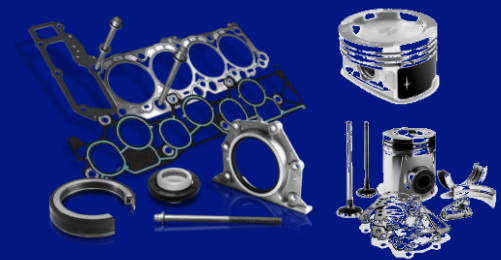
Suspension and Steering

> 1,600 SKUs



Engine Components

> 11,600 SKUs

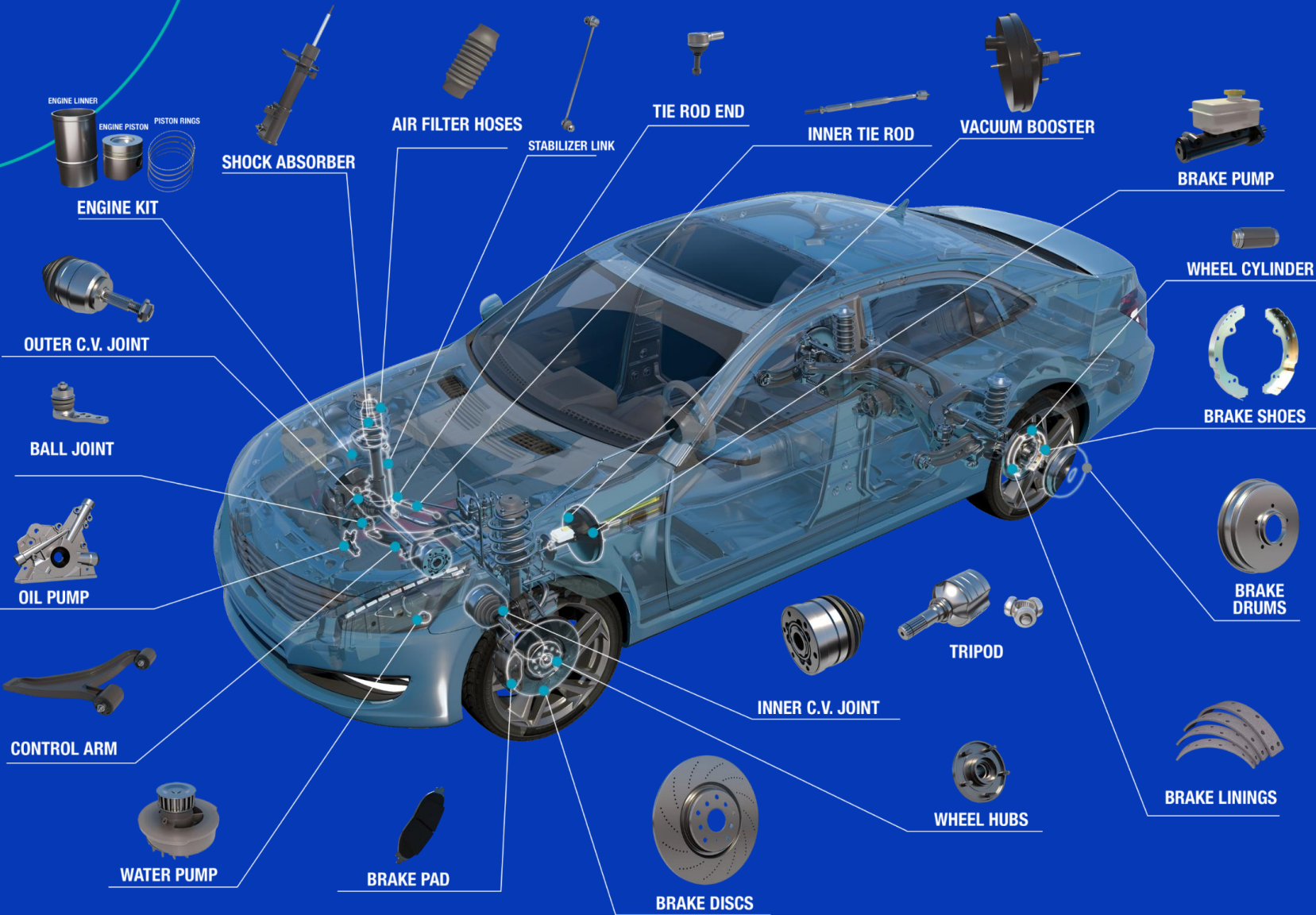


> 33,000 SKUs

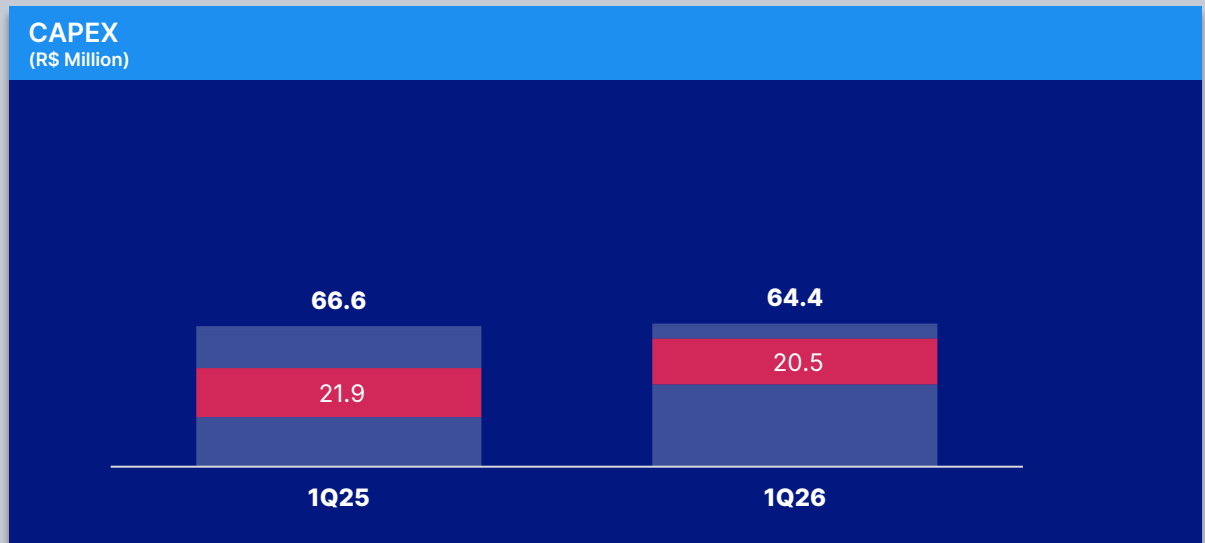
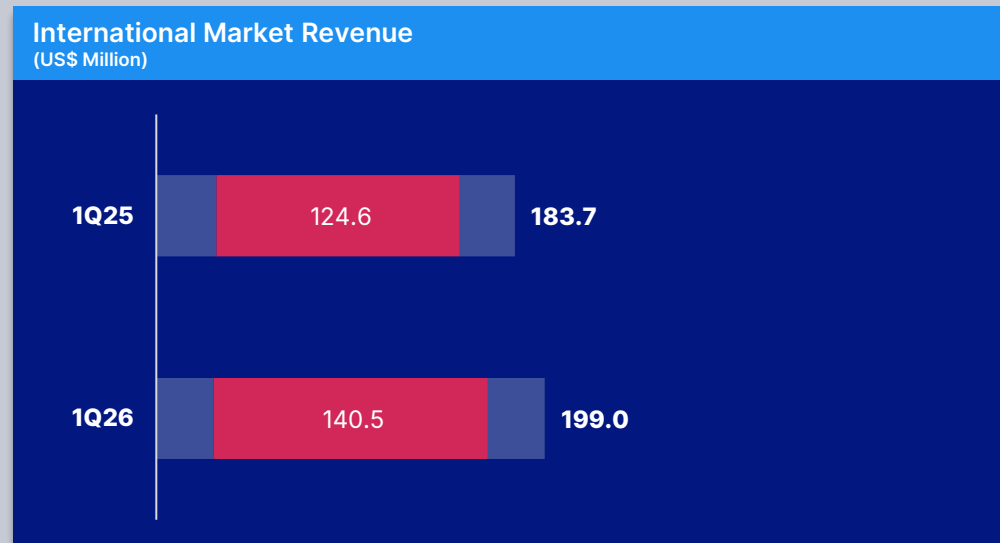
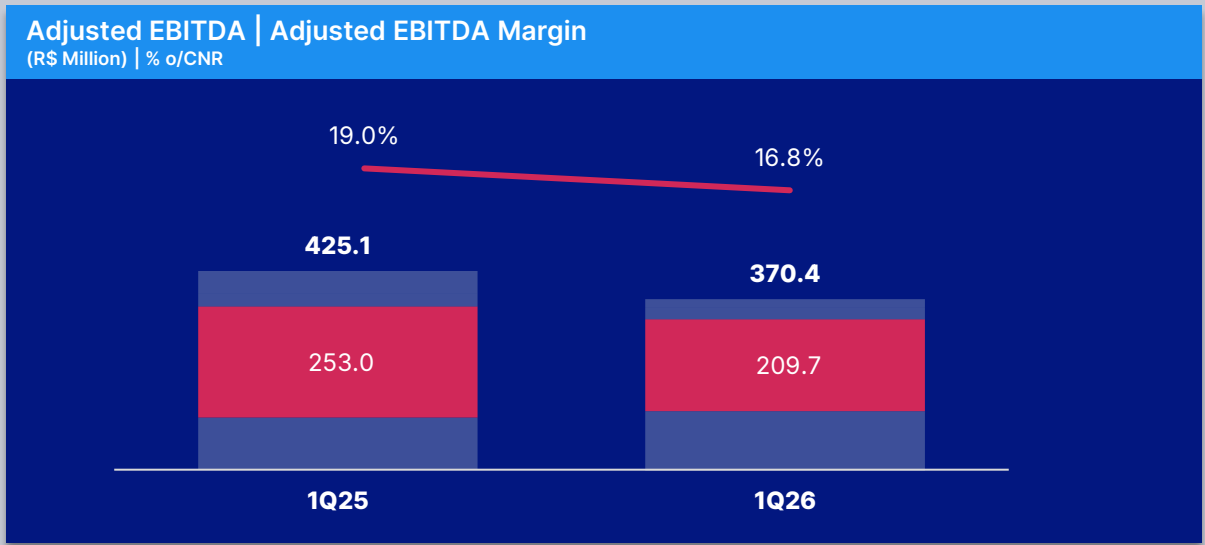
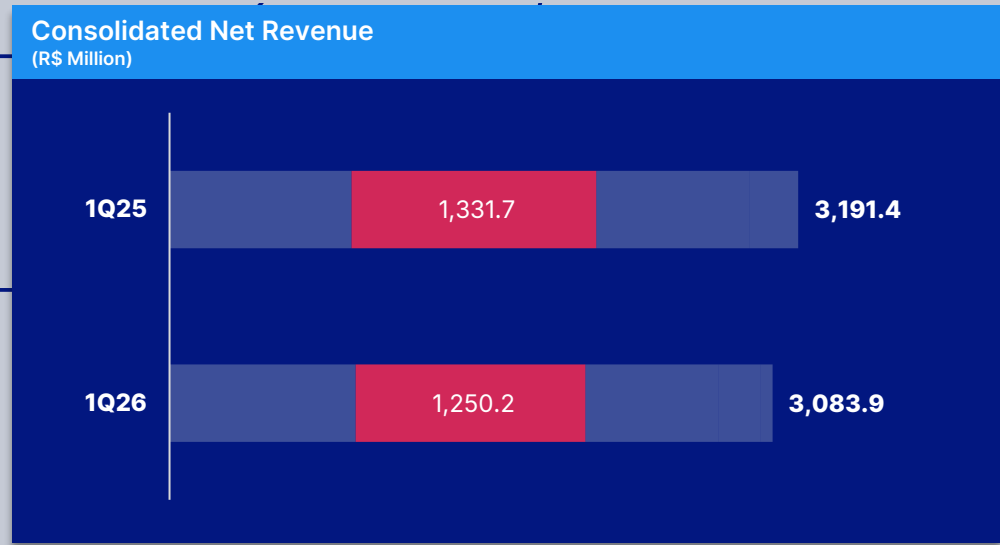




Motion Control: Portfolio



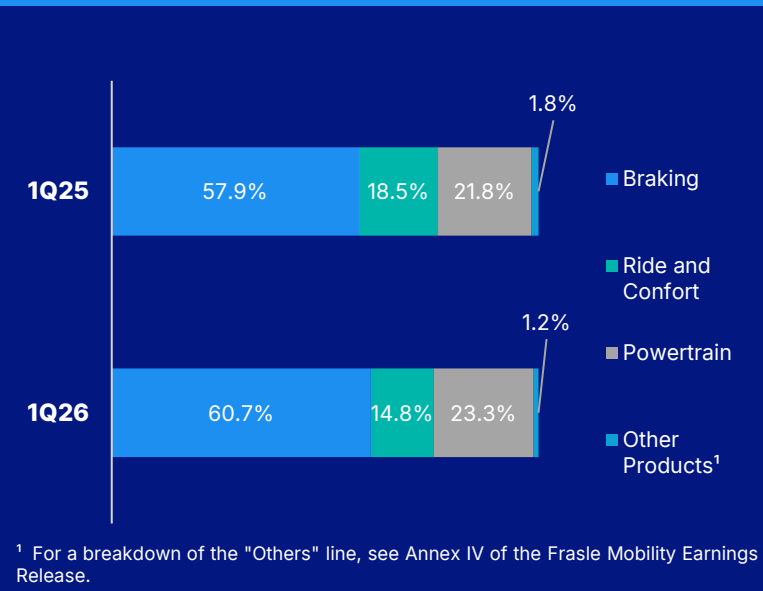
Motion Control



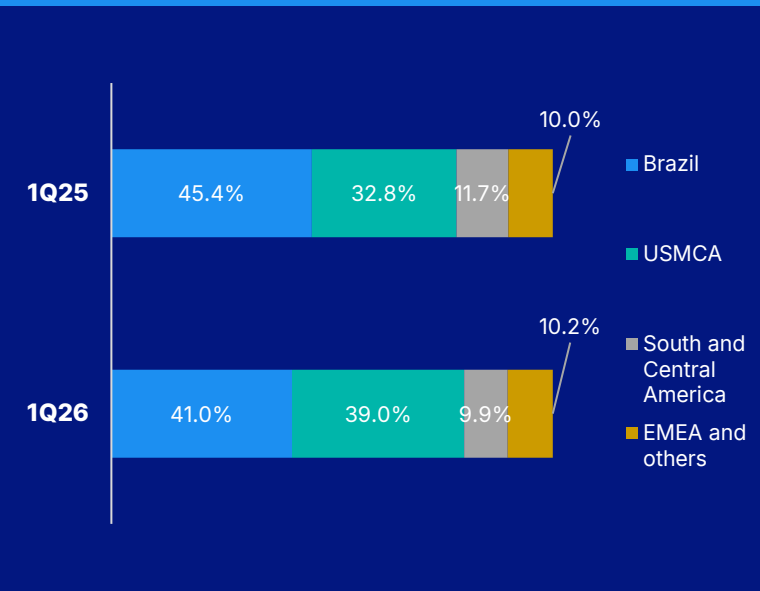
Motion Control



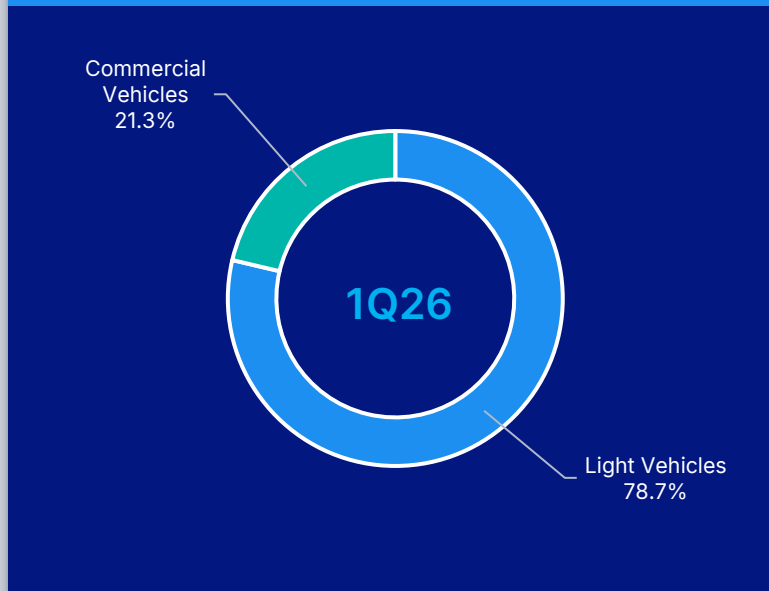
Net Revenue by Product
(% o/CNR)



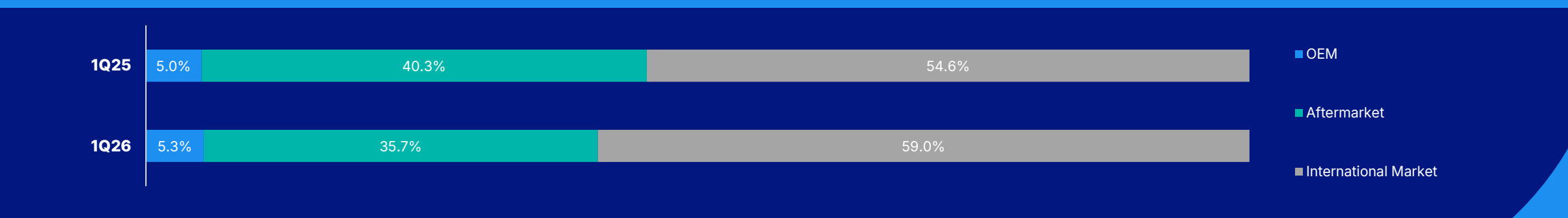
Net Revenue By Region
(% o/CNR)



Net Revenue by Vehicle Type
(% o/CNR)



Net Revenue by Segment
(% o/CNR)





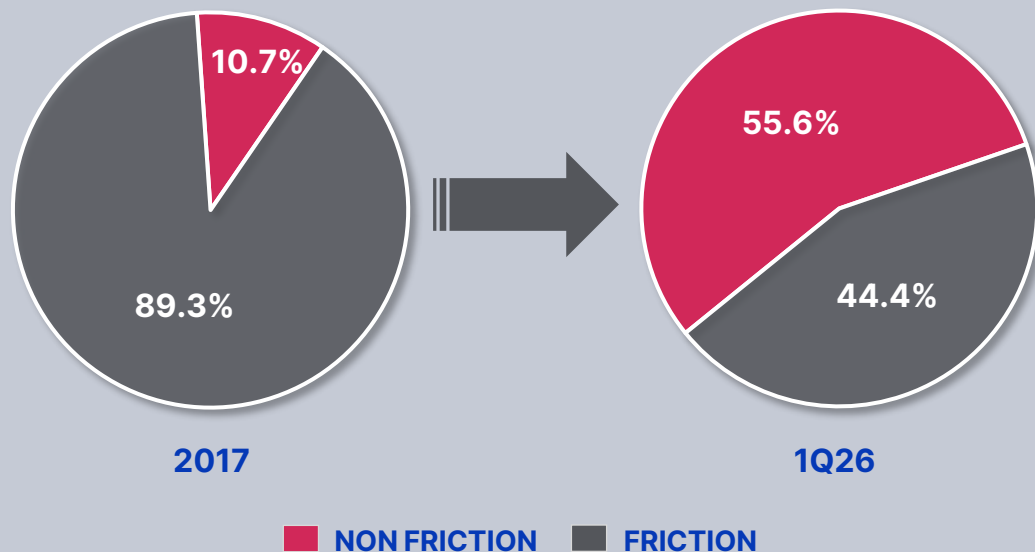
Motion Control

Distribution of Net Revenue	1Q26		1Q25			4Q25		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Braking (Thousand/un.)	29,156	758,544	30,057	771,228	-3.0%	31,797	769,612	-8.3%
Ride and Confort (Thousand/un.)	3,514	185,241	4,738	246,803	-25.8%	5,772	287,372	-39.1%
Powertrain (Thousand/un.)	6,391	290,831	6,823	290,305	-6.3%	6,700	304,708	-4.6%
Other Products ¹ (Thousand/un.)	916	15,547	781	23,382	17.4%	1,143	23,261	-19.8%

¹ For the opening of the Others line, see attachment IV of the Frasle Mobility Release

Values in R\$ Thousands, except when indicated otherwise

Revenues Evolution



Main competitors

Friction

- Brakeparts - Brazil
- Syl - Brazil
- Cobreq - Brazil
- Thermoid - Brazil
- Duroline - Brazil

Braking Systems

- Hipper Brakes – Brazil
- MDS – Brazil
- TRW – Germany
- Zimmermann – Germany
- Textar – Germany
- Brembo – Italy
- Raybestos – USA
- Centric - USA

Suspension, Steering and Powertrain

- Cofap - Brazil
- Monroe - Brazil
- Kayaba - Brazil
- Trw - Germany
- Lemforder - Brazil
- Viemar - Brazil
- Dellarosa - Brazil
- Ima - Brazil
- Spicer - Brazil



OEM

R\$ 723.8 M

Net Revenue 1Q26

3.6%

Adjusted EBITDA
Margin 1Q26

Structure



Factories

1



Distribution
Centers

1



Business Office

Located in

3



Countries

With

+3.4 K



Employees

Brands

RANDON

RANDON[®]

TRIEL-HT

HERCULES
CHASSIS

STRADA

Main Markets



Agribusiness



Industry



Aftermarket



Civil Construction



Mining





OEM

Largest trailer manufacturer
in Latin America and among the
TOP 10 worldwide

Brazilian Leader in the
segment

Over **600,000** products
manufactured, with **100,000**
destined for the international
market





OEM: Trailers



Grain



Dump



Sider



Container Chassis



Reefer



Tanker

Carbon
Stainless
Aluminum



Sugar Cane



Flatbed



Silo





OEM: Other Products

Rail Cars



Closed Hopper



Open Hopper



Gondola



Sider



Platform



Tanker



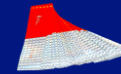
Telescopic



Mud Flap



New R Tail Light



Reflective Tapes



Fender



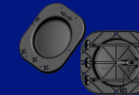
Lights



Trailer Plug



Battery



Drain Spout



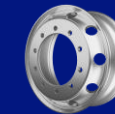
Water Tank



Piston



Strap and Ratchet



Aluminum Wheel



StradaR Tire

Aftermarket Parts

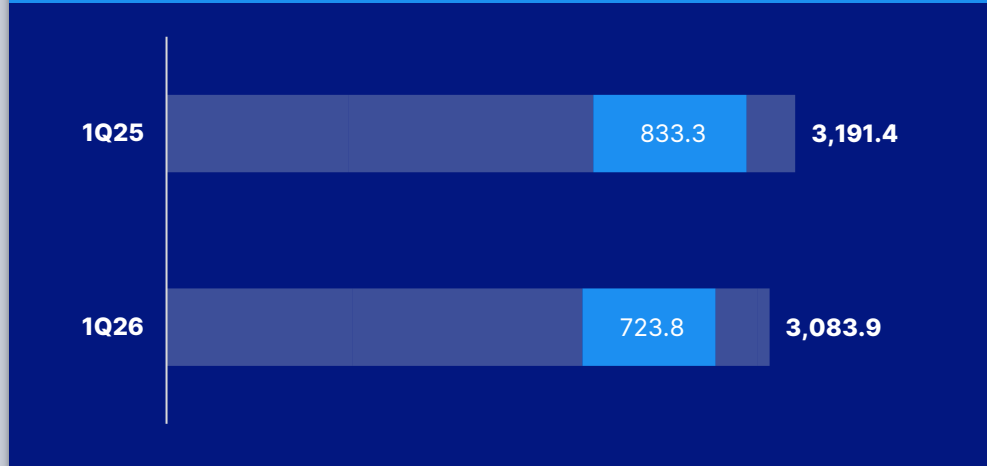


OEM



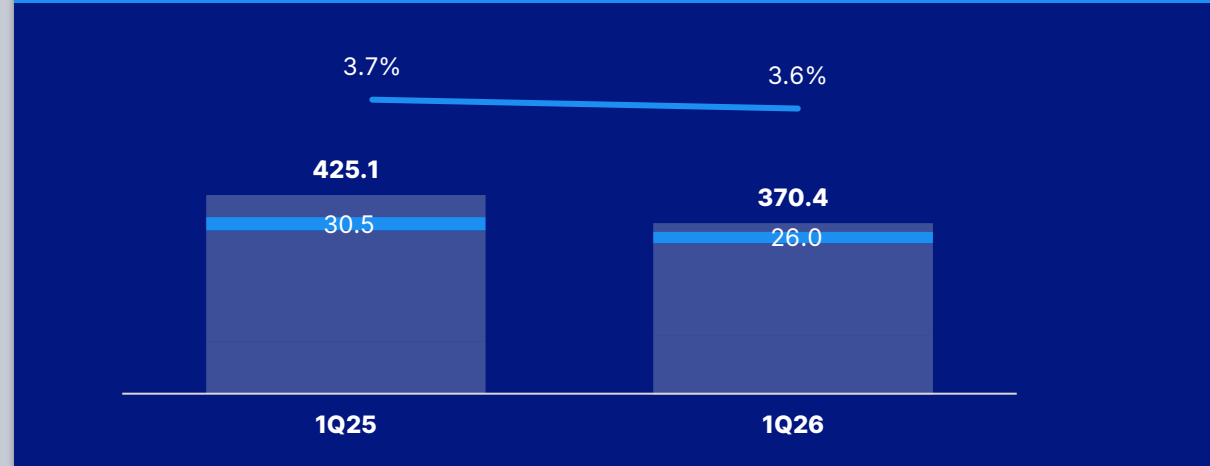
Consolidated Net Revenue

(R\$ Million)



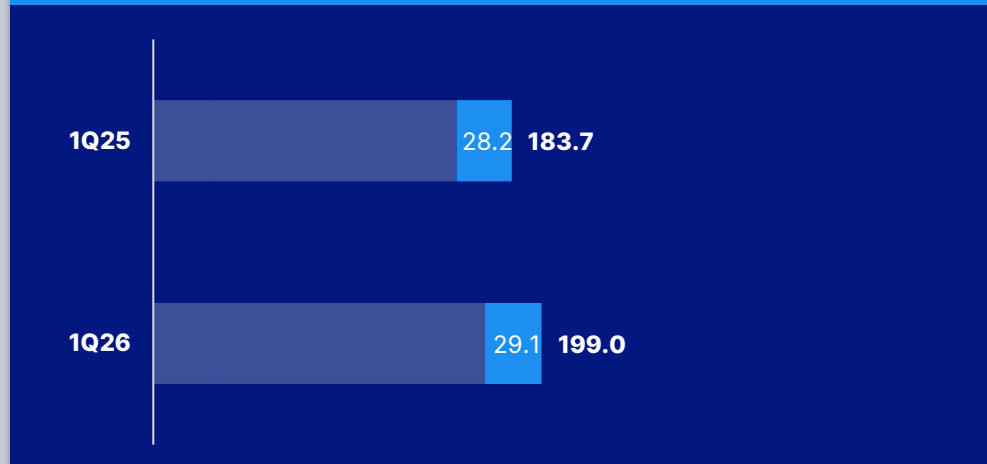
Adjusted EBITDA | Adjusted EBITDA Margin

(R\$ Million) | % o/CNR



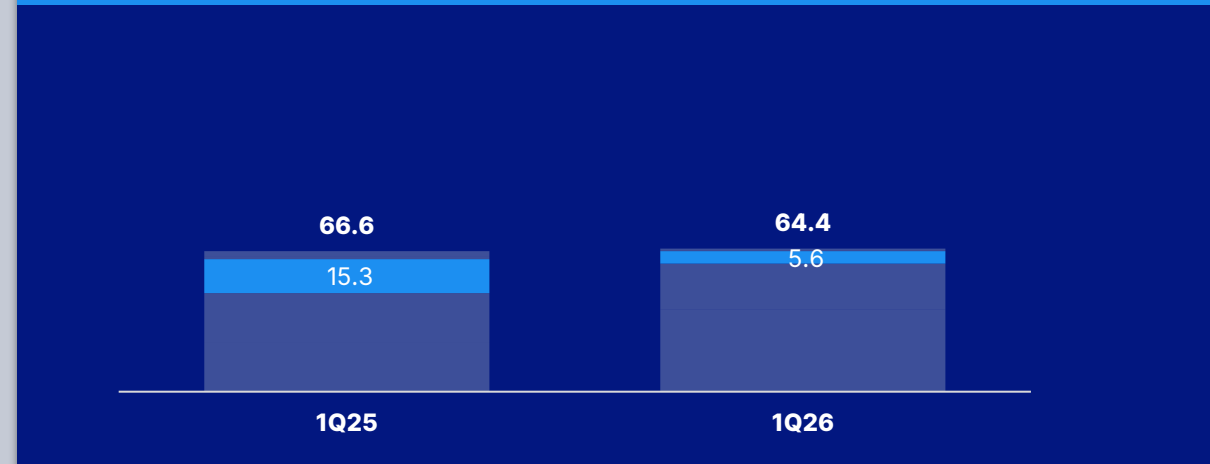
International Market Revenue

(US\$ Million)



CAPEX

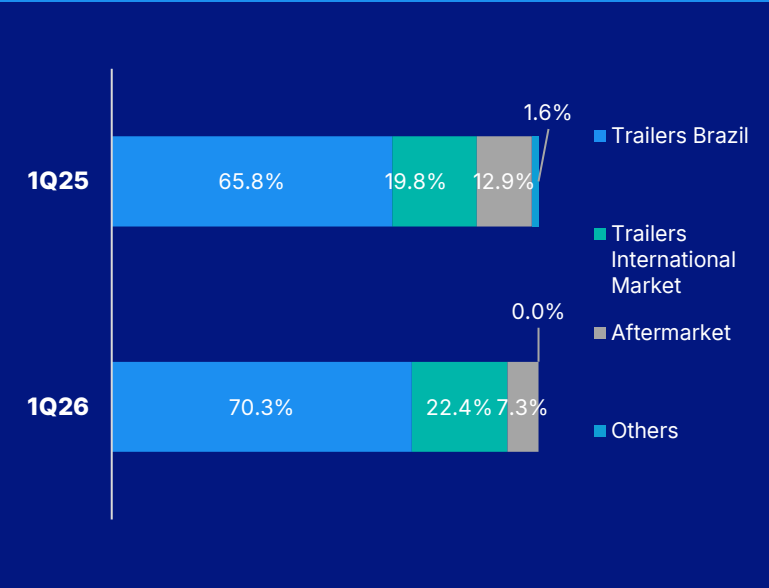
(R\$ Million)



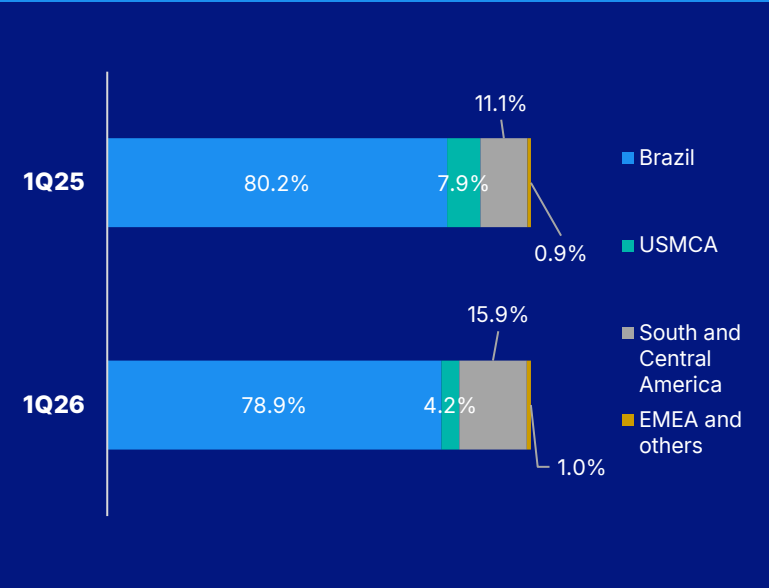
 OEM  Other Verticals



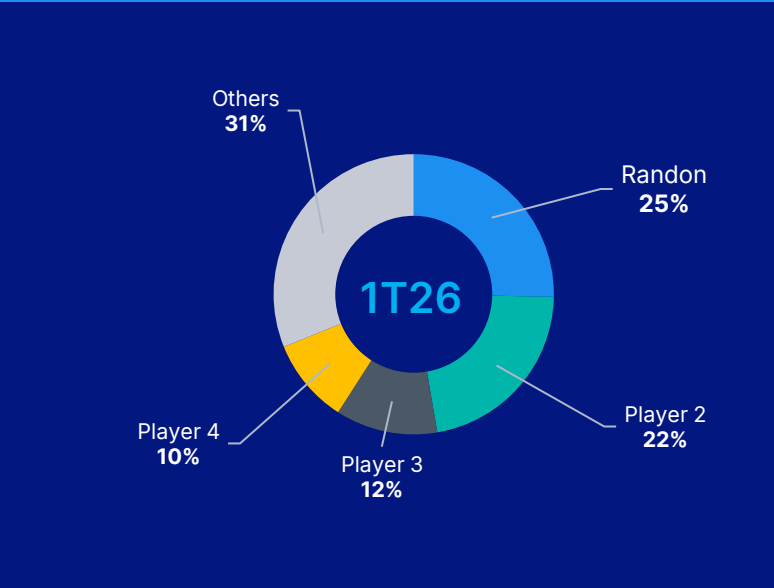
Net Revenue by Product (% o/CNR)



Net Revenue by Region (% o/CNR)



Quarterly Market Share (% o/delivers)



Sector Exposure (% o/delivers)



OEM



Volumes and Net Revenue	1Q26		1Q25			4Q25		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Trailers Brazil (un.)	4.391	509.041	4.620	561.116	-5,0%	3.758	436.024	16,8%
Trailers United States (un.) ¹	367	30.438	966	65.543	-62,0%	686	58.696	-46,5%
Trailers Others Geographies (un.)	673	131.574	472	99.407	42,6%	875	178.288	-23,1%
Railcars (un.)	-	-	-	-	-	218	135.302	-100,0%
Aftermarket	-	52.707	-	107.253	-	-	72.854	-

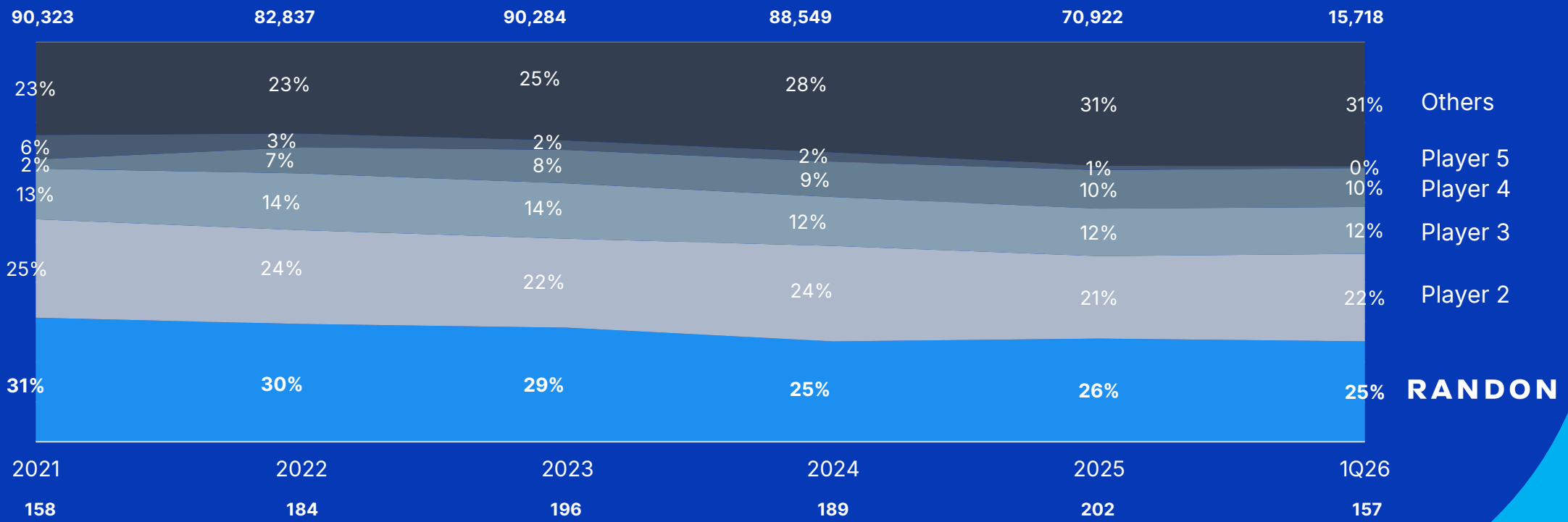
¹ Volumes sold by Hercules + exports from Brazil

Note: The comparative volumes for 1Q25, related to Trailers Others Geographies, were adjusted due to the exclusion of intercompany sales identified by the Company.

Values in R\$ Thousands, except when indicated otherwise

Historical Market Share

SIZE OF THE MARKET
(Deliveries – Brazil)





Financial Solutions and Services

R\$ 230 M

Net Revenue 1Q26

8.4%

Adjusted EBITDA Margin 1Q26

Structure

1



Coop-payment

1



Bank

1



Insurance Broker

1



Rental and sale of heavy-duty vehicles

With
+350



Employees

Main Markets



Agribusiness



Transportation and Logistics



Retail



Mobility



Capital Goods

Brands

Rands

Financial Solutions

Addiante»





Financial Solutions and Services: Portfolio



Financial Solutions

- Credit
 - Financing
 - Investments
 - Working Capital
 - Agricultural Portfolio
- Coop-payment Plans of:
 - Automobiles
 - Trucks
 - Trailers
 - Agricultural Machinery
 - Real Estate
 - Services



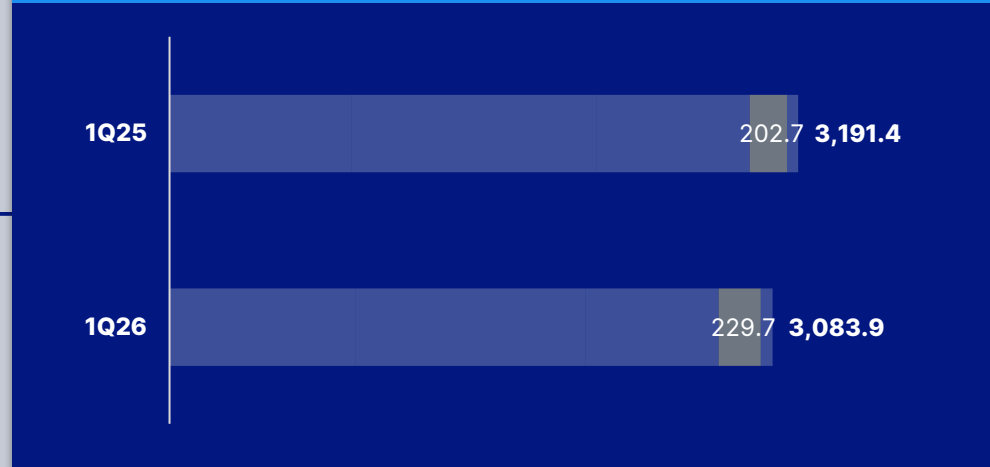
Fleet Leasing, Sales and Management

- Heavy Vehicle Rental
- Sale of Used Commercial Vehicles
- Fleet Management

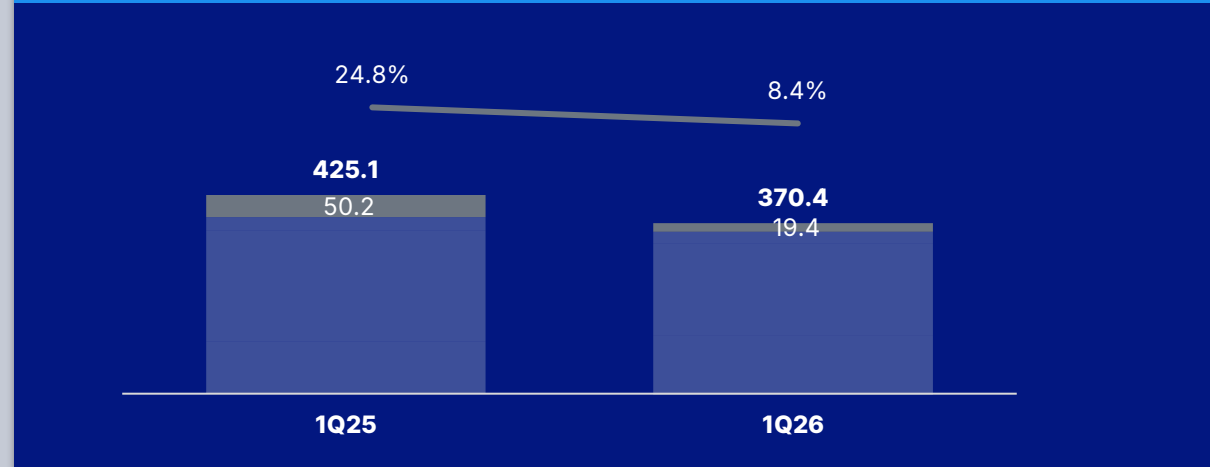
Fin. Solutions and Services



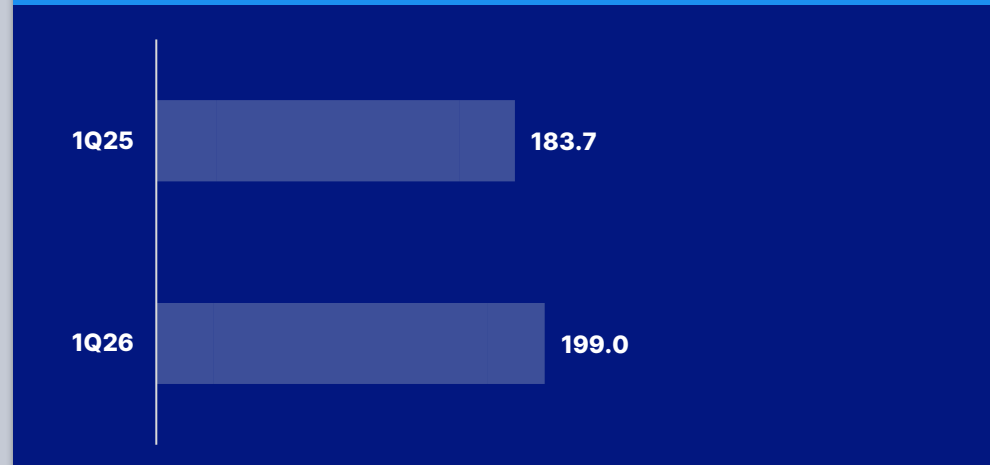
Consolidated Net Revenue
(R\$ Million)



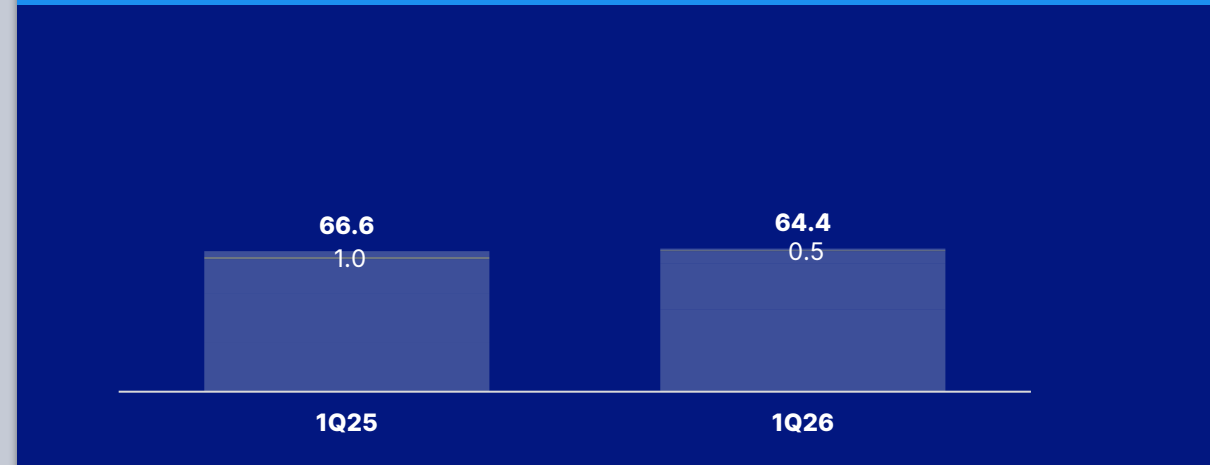
Adjusted EBITDA | Adjusted EBITDA Margin
(R\$ Million) | % o/CNR



International Market Revenue
(US\$ Million)



CAPEX
(R\$ Million)



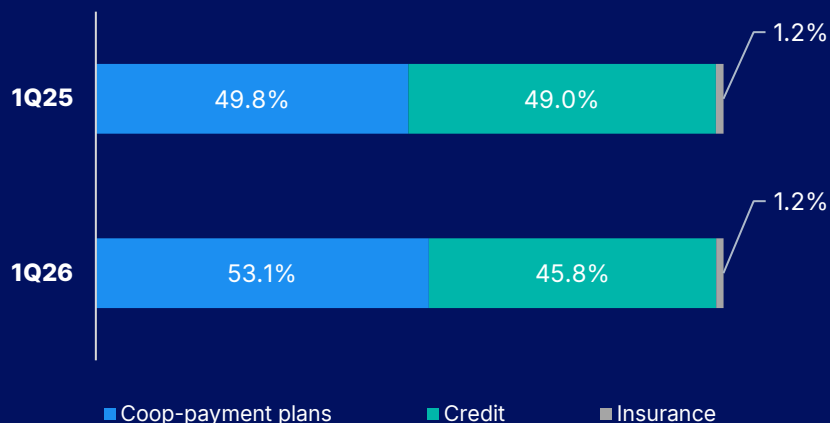
■ Fin. Solutions & Services ■ Other Verticals



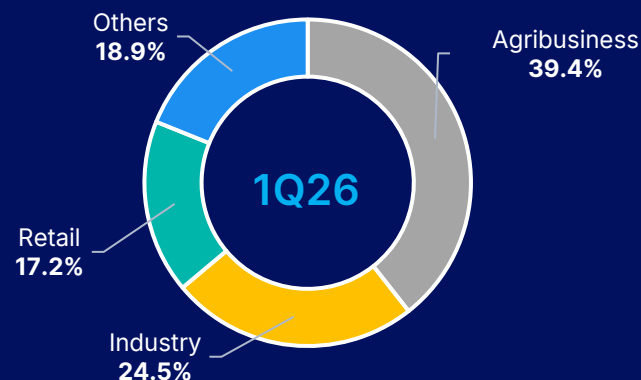
Fin. Solutions and Services



Net Revenue by Product
(% o/CNR)



Net Revenue by Segment
(% o/CNR)



Main Highlights

Coop-payment Plans

42 K
Active Customers

352 K
Quotas commercialized

111 K
Active quotas

171 K
Quotas awarded

R\$ 2.8 B
In cumulative aggregate administrative fee

Bank

R\$ 2.1 B
In credit assets

R\$ 368 M
Equity

+6 K
Customers

Insurance Broker

15%
National Transport Insurance

70%
Lender Insurance

10%
Life Insurance

5%
Other Insurances





Adv. Tech. and Digital Strategies

R\$ 62.9 M

Net Revenue 1Q26

-3.2%

Adjusted EBITDA Margin 1Q26

Structure

1



Technology Center for product testing and certification

1



Niobium nanotechnology solutions

3



Digital Strategies

With

+1 K



Employees

Main Markets



Agribusiness



Capital Goods



Transportation and Logistics



Retail



Technology

Brands





Adv. Tech. and Digital Strategies: Portfolio



Product Development and Certification

- > Vehicle Dynamics
- > Various Tests
- > Mechanical Testing
- > Safety (ADAS + Passive)
- > Electric Vehicle Testing
- > Energy Efficiency Testing
- > Virtual Simulation



Nanotechnology

- > Nanostructuring of materials and development and production of additives with metal oxide nanoparticles
- > Main applications include:
 - Paints
 - Coatings
 - Thermoplastic and thermoset polymers
 - Cosmetics
 - Metals
- > Pioneers in large-scale production of niobium nanoparticles

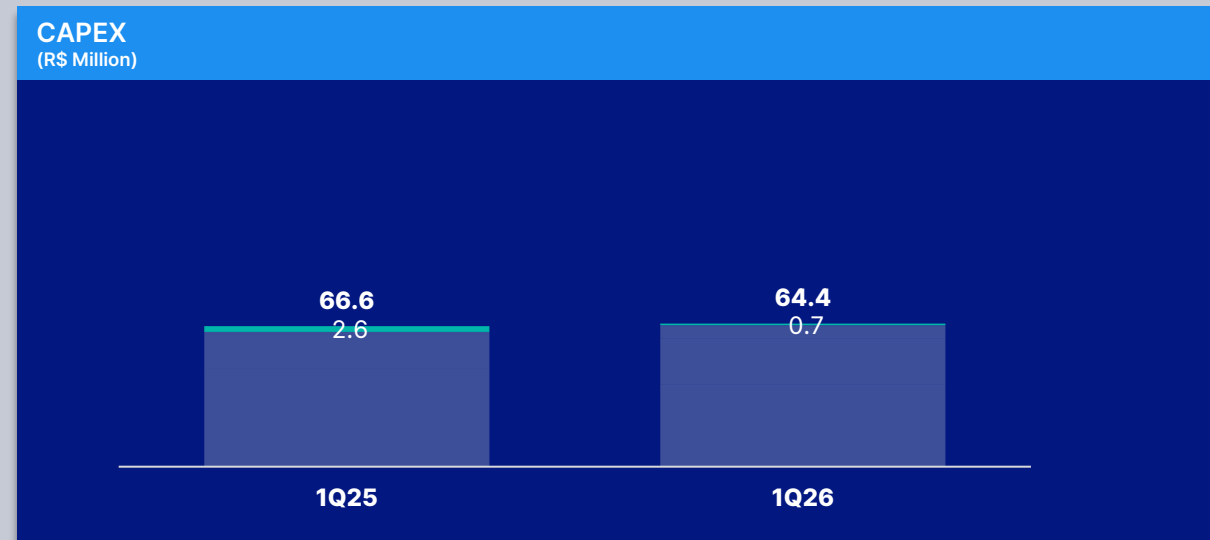
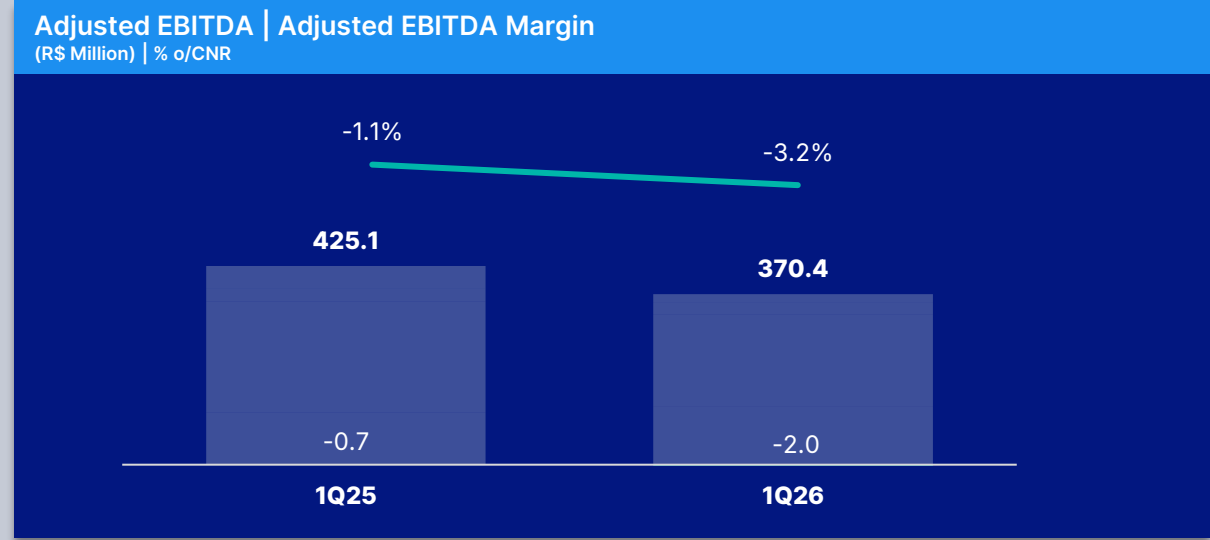
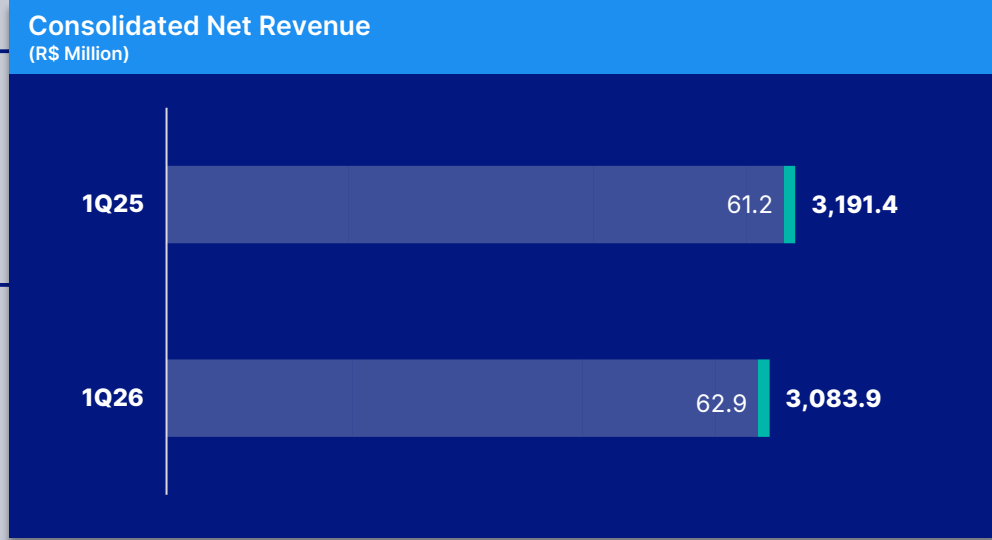


Digital Solutions and Innovation

- > Digital product development
- > Digital transformation consulting
- > Systems and architecture modernization
- > Complete fleet management platform
- > Investment, acceleration, and connection with startups



Adv. Tech. and Digital Strategies

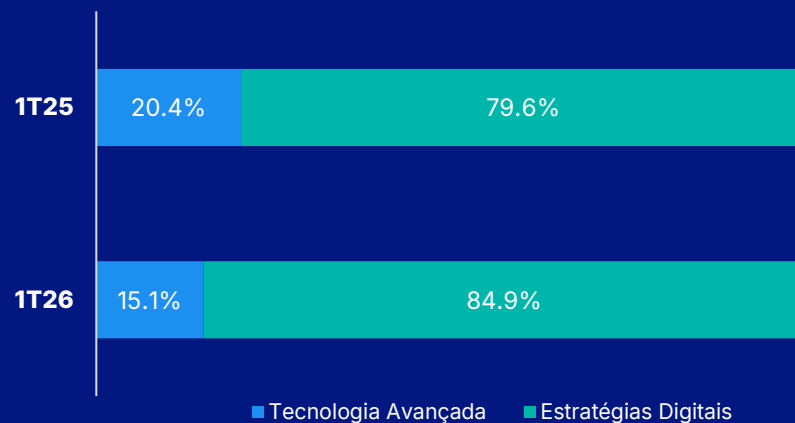


■ Advanced Technology and Digital Strategies
 ■ Other Verticals

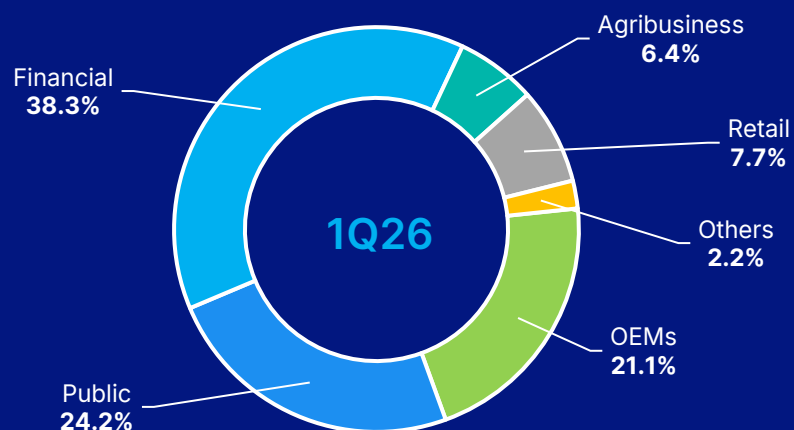


Adv. Tech. and Digital Strat.

Net Revenue by Business Segment
(% o/CNR)



Net Revenue by Business Sector
(% o/CNR)





ESG Ambition



**Public
commitments**

**Sustainable
practices**

Planet

People

Business





ESG Ambition

Public commitments



Acesse nosso Relatório de Sustentabilidade

- > Reduce greenhouse gas emissions by 40% by 2030
- > Zero waste disposal in industrial landfills and reuse 100% of the effluent treated by 2025
- > Double the number of women in leadership positions by 2025
- > Zero serious accidents
- > Increase annual net revenue generated by new products.

Contribution to the SDGs



We are signatories to the UN Global Compact.



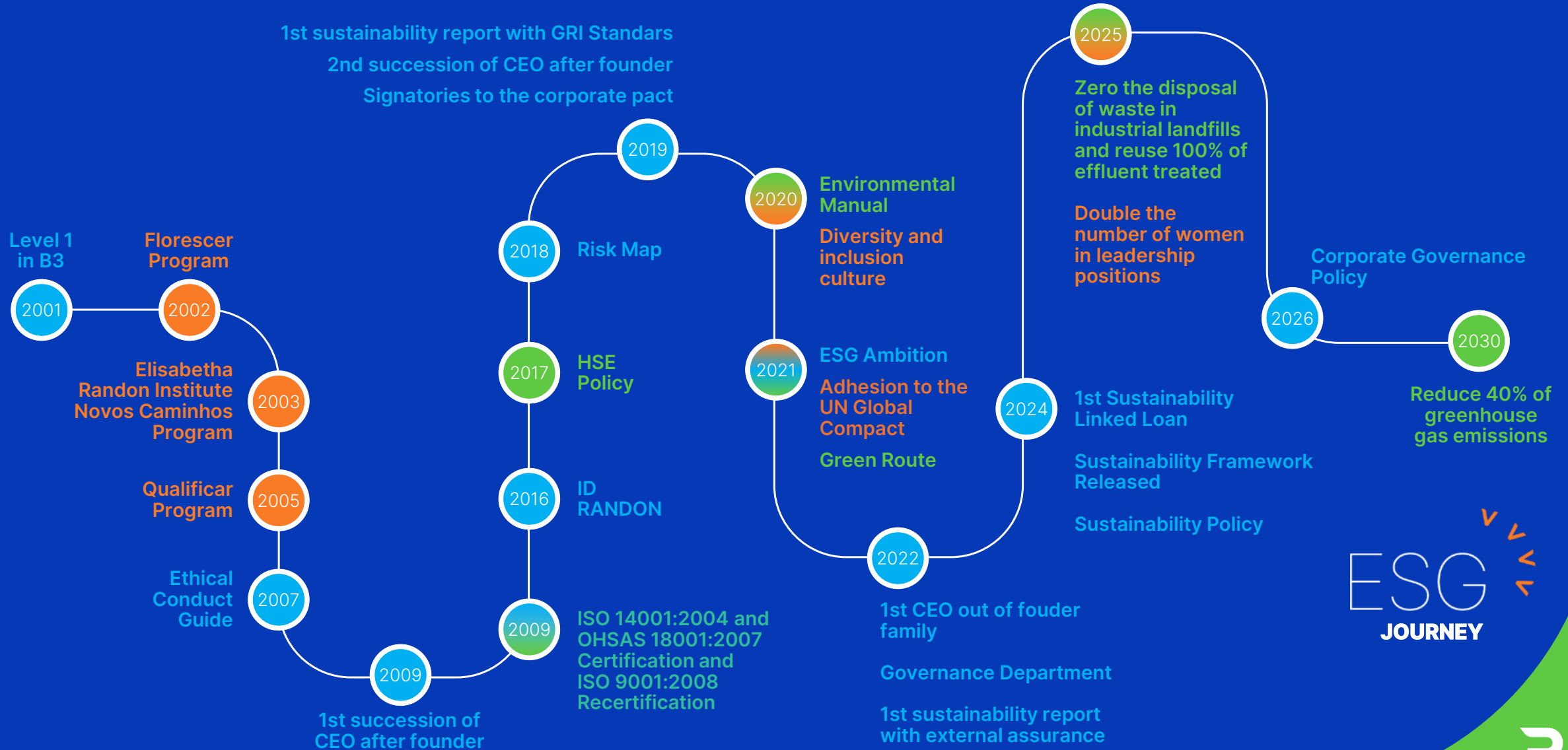
ESG Ambition



ENVIRONMENTAL

SOCIAL

GOVERNANCE



ESG
JOURNEY



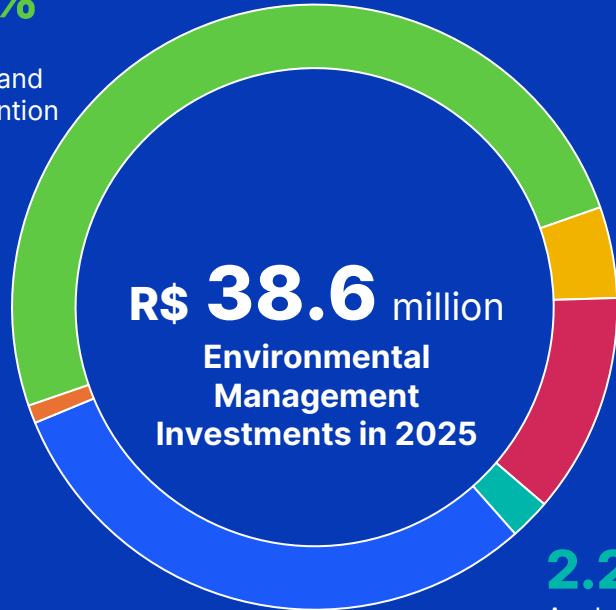


ESG Ambition

Sustainable Practices for the Planet

49.9%

Waste treatment and transportation



4.9%

Emissions treatment

11.8%

Wastewater treatment

2.2%

Analyses (wastewater, waste, emissions, water and soil)

30.3%

Environmental projects

1.0%

Fees

Main Projects

Reuse of wastewater and compliance with public commitments.





ESG Ambition

Sustainable Practices for the People



Programs and initiatives for the development of our employees

- > Qualificar Program
- > Pra.Vc Platform
- > Potencialize.se
- > Employer Brand
- > Languages
- > Hers Journey
- > Novos Caminhos – Prosperity Journey
- > Circles of Conversation
- > Performance Evaluation
- > Affinity Groups

**Social
Investment**

IER Instituto
Elisabetha
Randon

iAR Florescer
Instituto Elisabetha Randon

iAR Vida
Sempre
Instituto Elisabetha Randon

iAR Ser
Voluntário
Instituto Elisabetha Randon





ESG Ambition

Sustainable Practices for Business

Innovation



R\$ 202 million invested in R&D and innovation in 2025



75 patents registered in Brazil in 2025

Mobility Megatrends

Number of Projects in 2025

7 Mobility

7 Embedded Systems

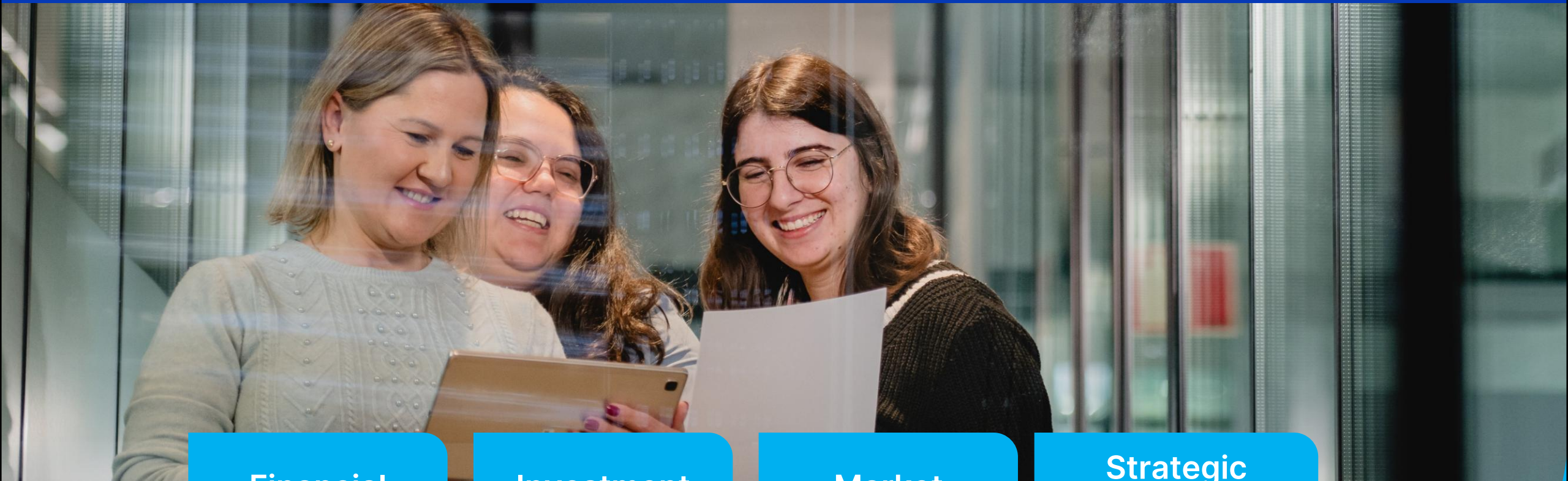
23 Smart Materials

Development of new technologies





Performance & Outlook



**Financial
Results**

**Investment
Cycles**

**Market
Outlook 2026**

**Strategic
Pillars and
Opportunities**



Financial Results



Economic Highlights	1Q26	1Q25	Δ%	4Q25	Δ%
Consolidated Gross Revenue	3,612,954	3,752,517	-3.7%	3,784,335	-4.5%
Consolidated Net Revenue	3,083,896	3,191,364	-3.4%	3,209,298	-3.9%
International Market Revenues US\$ ¹	198,967	183,674	8.3%	197,730	0.6%
Consolidated Gross Profit	821,327	849,195	-3.3%	745,043	10.2%
Gross Margin (%)	26.6%	26.6%	2 bps	23.2%	342 bps
Consolidated EBITDA	370,363	339,255	9.2%	167,029	121.7%
EBITDA Margin (%)	12.0%	10.6%	138 bps	5.2%	681 bps
Adjusted EBITDA	370,363	425,064	-12.9%	329,510	12.4%
Adjusted EBITDA Margin (%)	12.0%	13.3%	-131 bps	10.3%	174 bps
Net Income	-47,596	-7,669	520.6%	-231,294	-79.4%
Net Margin (%)	-1.5%	-0.2%	-130 bps	-7.2%	566 bps
Earnings per share R\$	-0.14	-0.02	484.3%	-0.66	-79.4%

Financial Highlights	1Q26	1Q25	Δ%	4Q25	Δ%
Equity	3,108,189	3,105,147	0.1%	3,232,963	-3.9%
Investments ²	125,441	2,329,150	-94.6%	218,645	-42.6%
Net Debt	6,094,123	7,984,449	-23.7%	6,400,024	-4.8%
Net Debt Without Randon Bank	4,439,883	5,970,619	-25.6%	4,399,031	0.9%
Net Leverage	4.40 x	4.94 x	-11.1%	4.72 x	-6.9%
Net Leverage Without Randon Bank	3.17 x	3.75 x	-15.3%	3.21 x	-1.0%
ROE (last 12 months)	-9.0%	9.9%	-1886 bps	-7.8%	-123 bps
ROIC (last 12 months)	3.8%	7.9%	-407 bps	5.0%	-114 bps

¹ Exports from Brazil + Revenues from International Markets (both consolidated)

Values in R\$ Thousands, except when indicated otherwise

² Capex + Non-Organics + Paid-in Capital

Note: The comparative information for 1Q25 related to International Market revenue was adjusted due to the exclusion of intercompany sales identified by the Company.

Performance



R\$ million	2009	2017	2025	CAGR 17-25
Consolidated Net Revenue	2,469.5	2,936.8	13,143.3	20.6%
Consolidated EBITDA	300.8	308.2	1,355.2	20.3%
Net Income	139.0	46.7	-250.7	-
Leverage¹	0.61x	1.19x	3.21x	13.9%
Dividendos	39.4	30.7	0.0	-



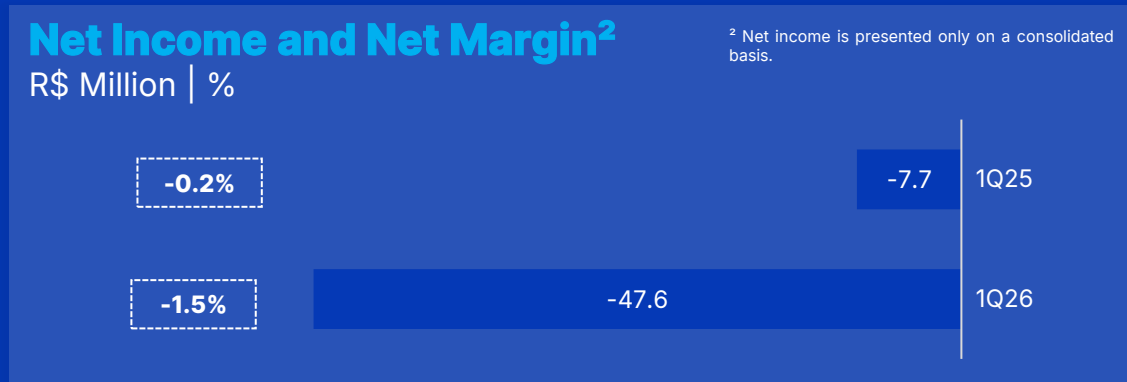
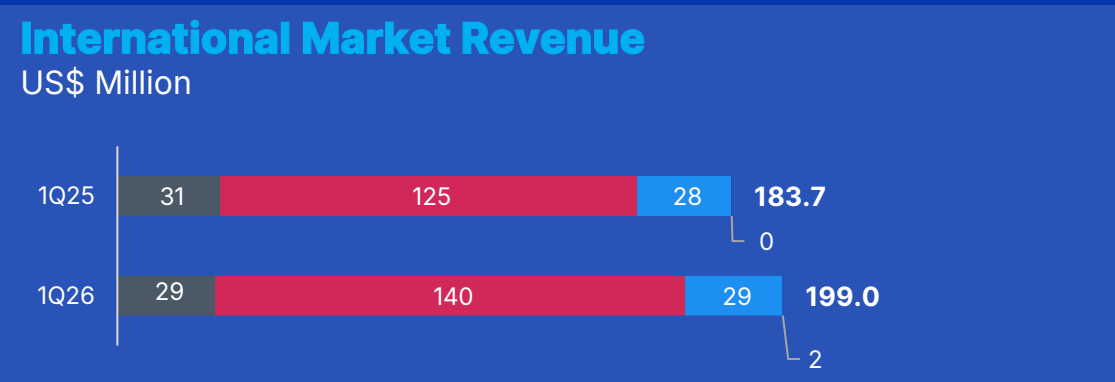
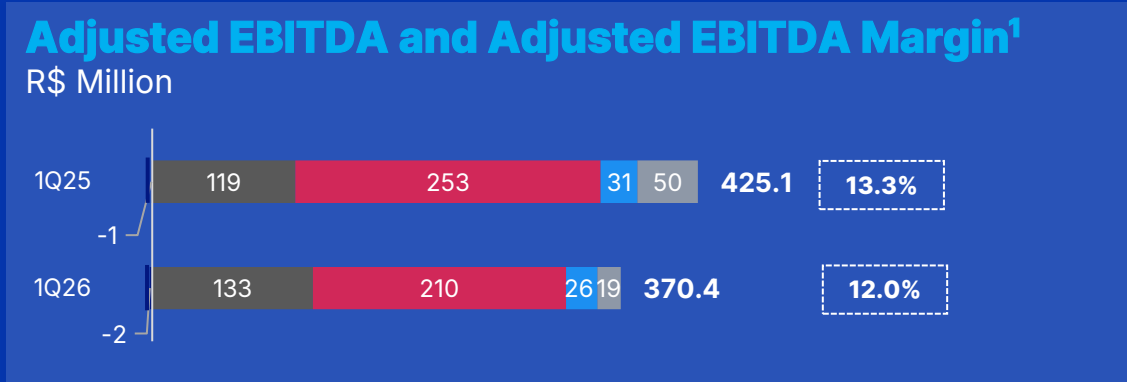
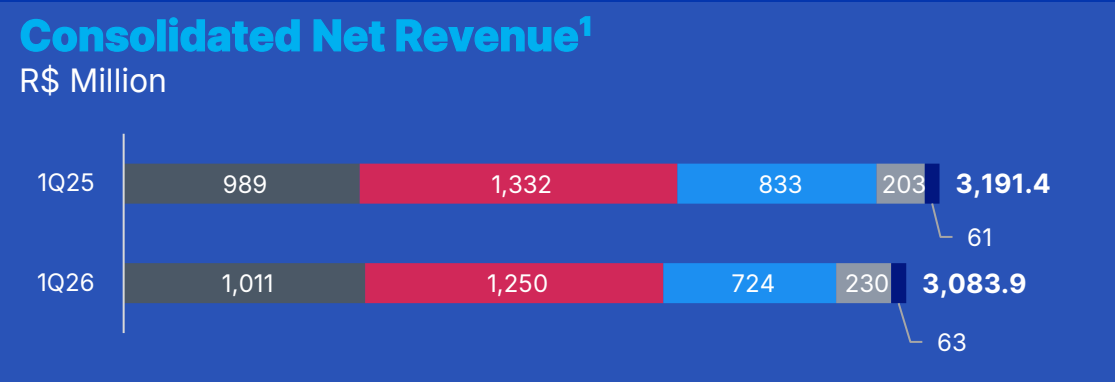
¹ Net Debt (Without Randon Bank)/EBITDA Last 12 Months.





Performance

Consolidated Results | 1Q26



¹ The difference between the sum of verticals and the consolidated figure is the elimination of intercompany sales.

Legend: Auto Parts Motion Control OEM Fin. Solutions and Services Adv. Tech. and Digital Strategies

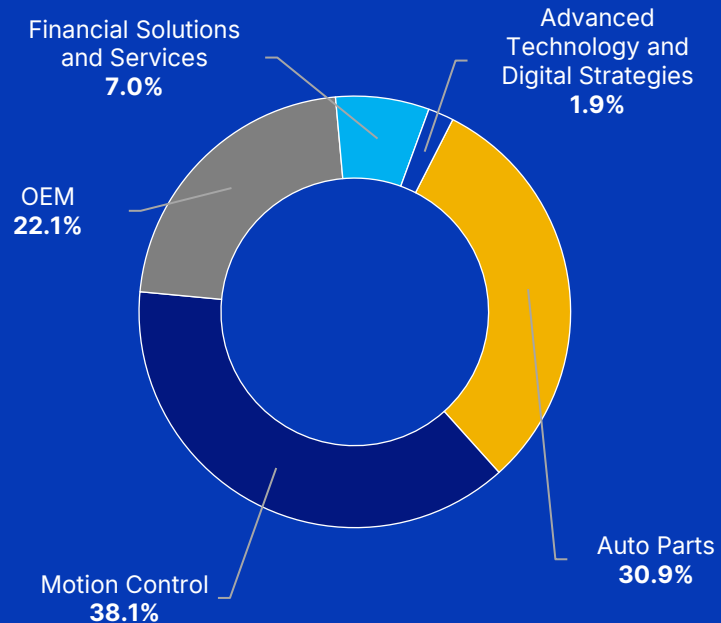




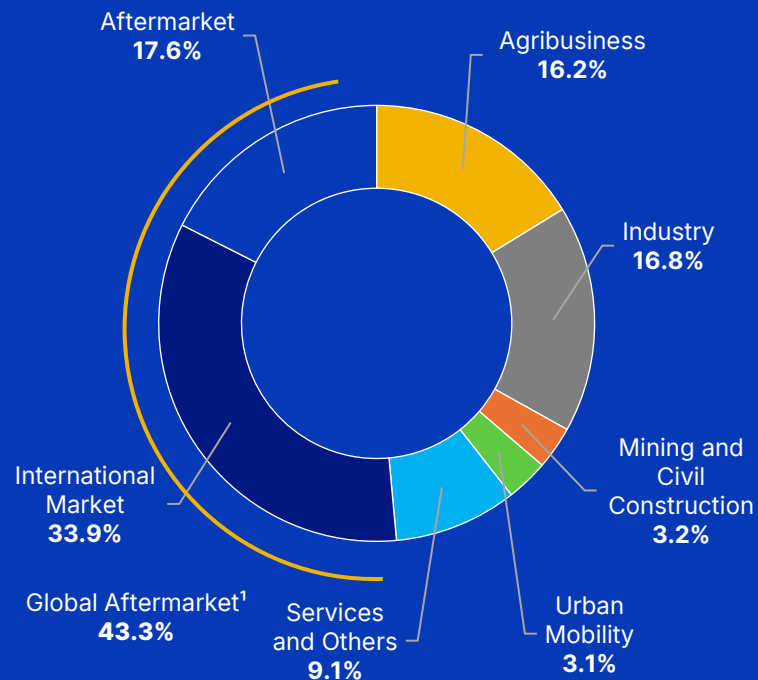
Performance

Diversified business model | 1Q26

% Net Revenue by Vertical

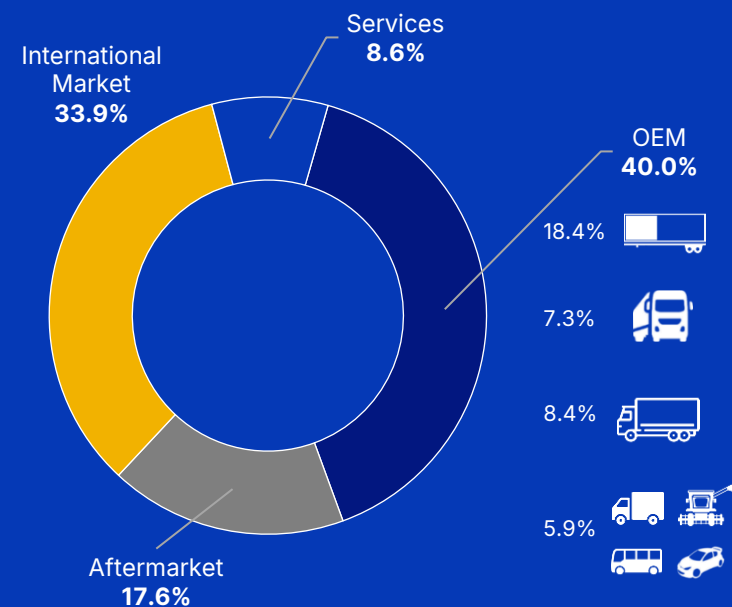


% Net Revenue by Sector



¹ Brazilian market + international sales, including exports from Brazil.

% Net Revenue by Segment





Performance

Our capital allocation

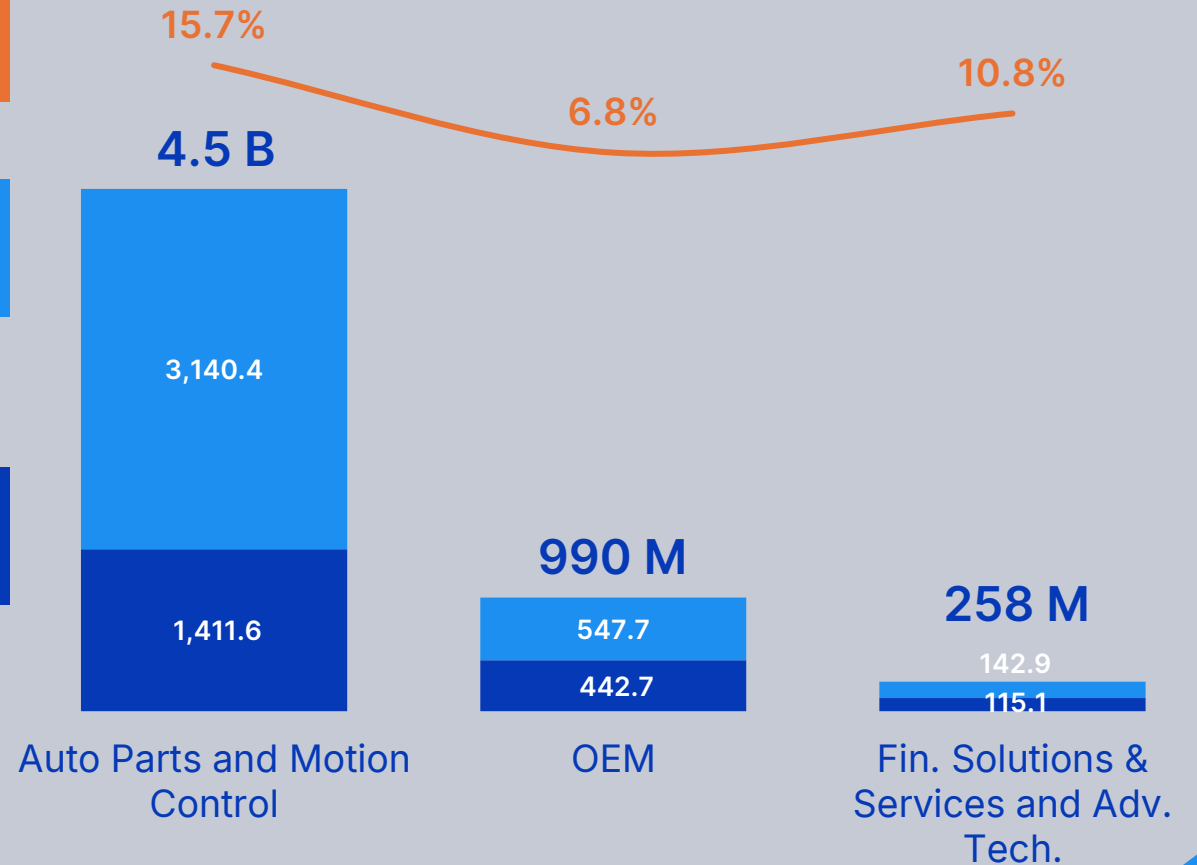
R\$ 5.8 billion

in CAPEX and M&A
(2021-2025)

EBITDA Margin

**M&A
R\$ 3.8 B**

**CAPEX
R\$ 2.0 B**

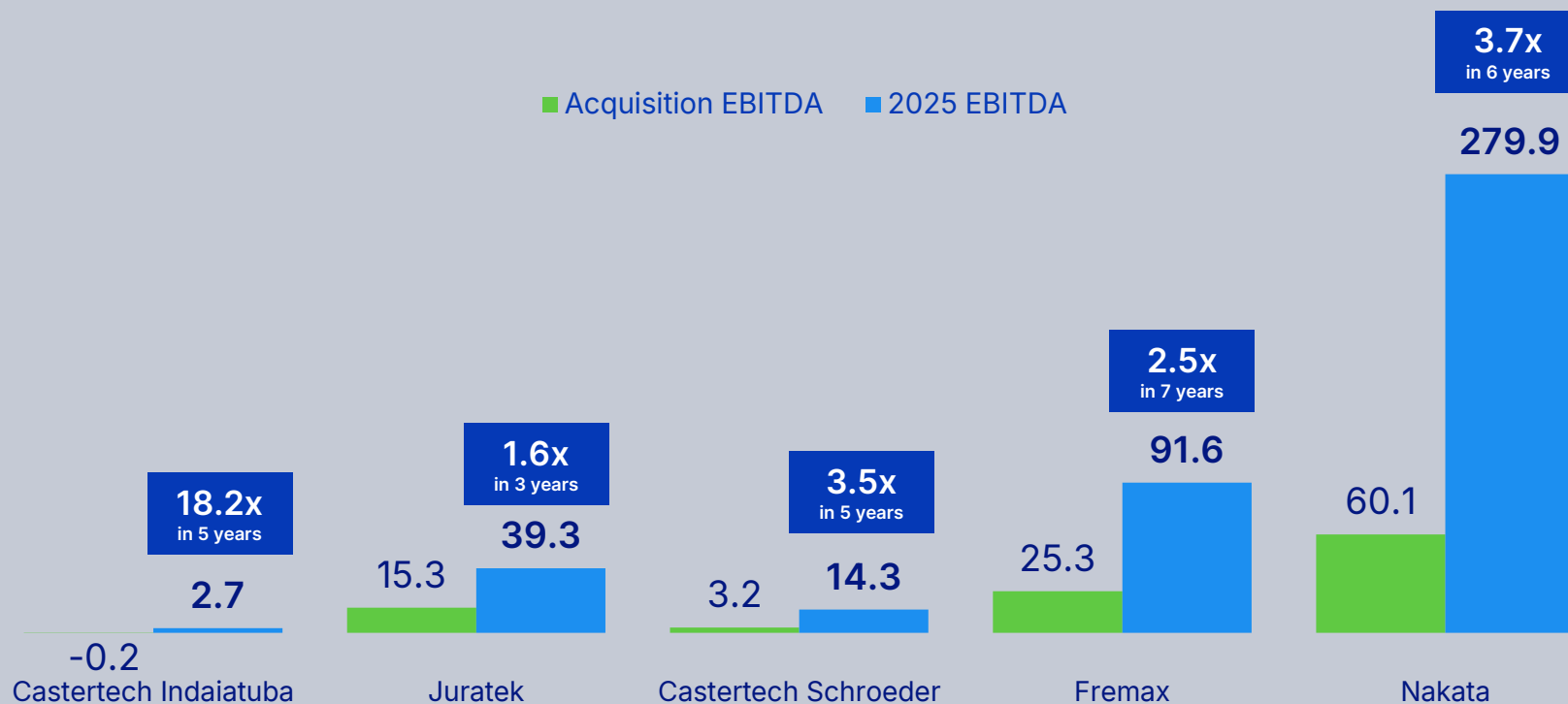


Performance

Excellent track record

Capturing synergies guarantees the evolution of the results of acquired companies

Values in R\$ million



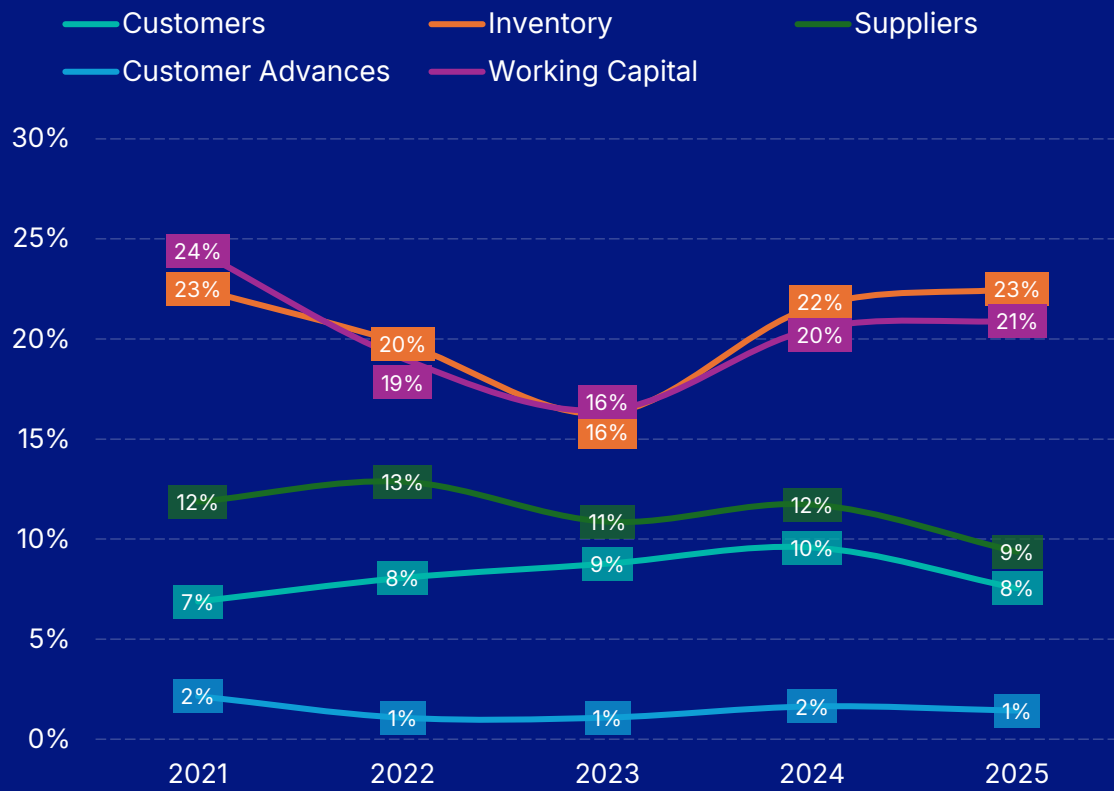


Performance

Smart capital management and value creation

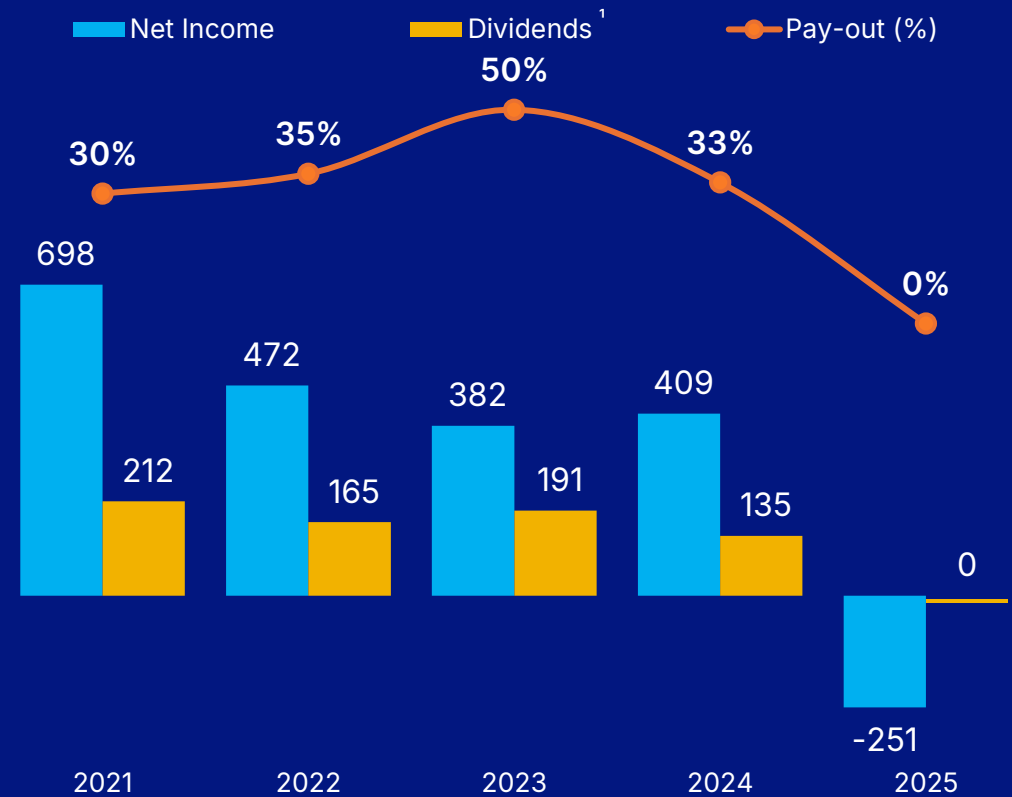
Working Capital

% of Net Revenue



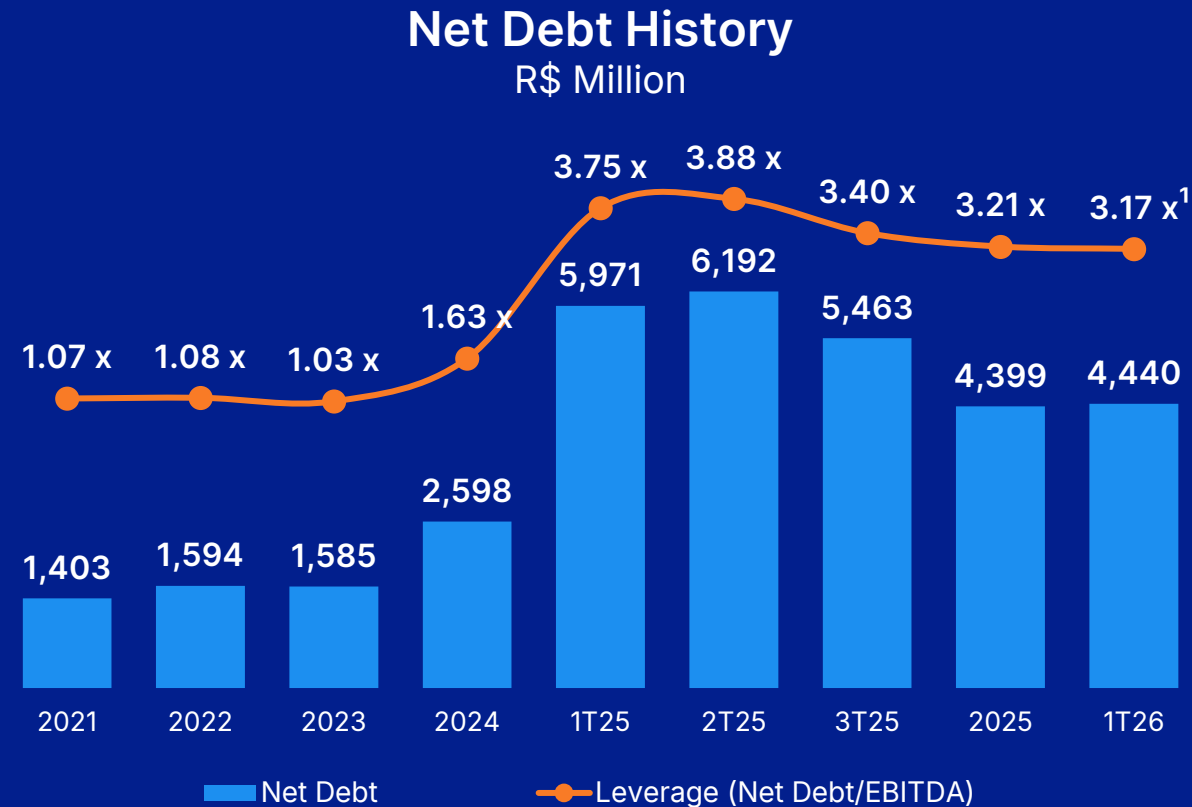
Net Income and Dividends

R\$ Million



Performance

Financial strength



¹ In 1Q26, the Company leverage, as measured under the financial covenants methodology (excluding Randon Bank and equity income), was **2.81x**, below the 3.5x threshold.



S&P Global
Ratings
BrAAA

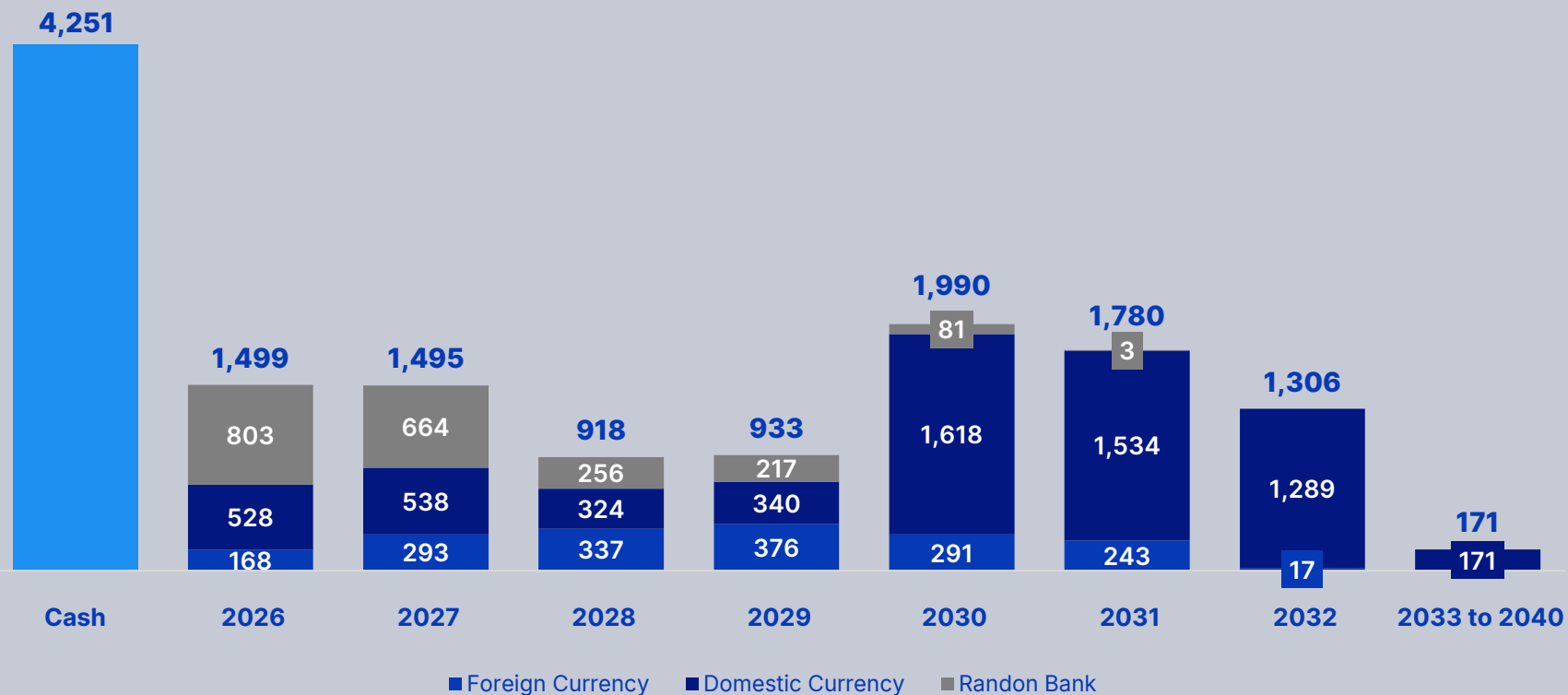


Performance

Sufficient liquidity to meet short and medium term commitments

Amortization of Bank Debt

R\$ million



Total Cost¹
13.8% p.a.

Average term¹
4.1 years

¹ Indicators for 1Q26, without Randon Bank. Most of the debt is post-fixed CDI+.





Performance

Our funding strategy

Diversification of financing sources

Reduction in the average cost of debt

Synergy opportunities due to the strength of the group

Continuous control of leverage and foreign exchange exposure

Credibility with the financial market

Reduction and optimization of working capital

Extending the debt term

Cost and investment discipline





Performance

Shareholder remuneration

R\$ 646 M

in shareholder remuneration over the past 5 years

R\$ 5.31

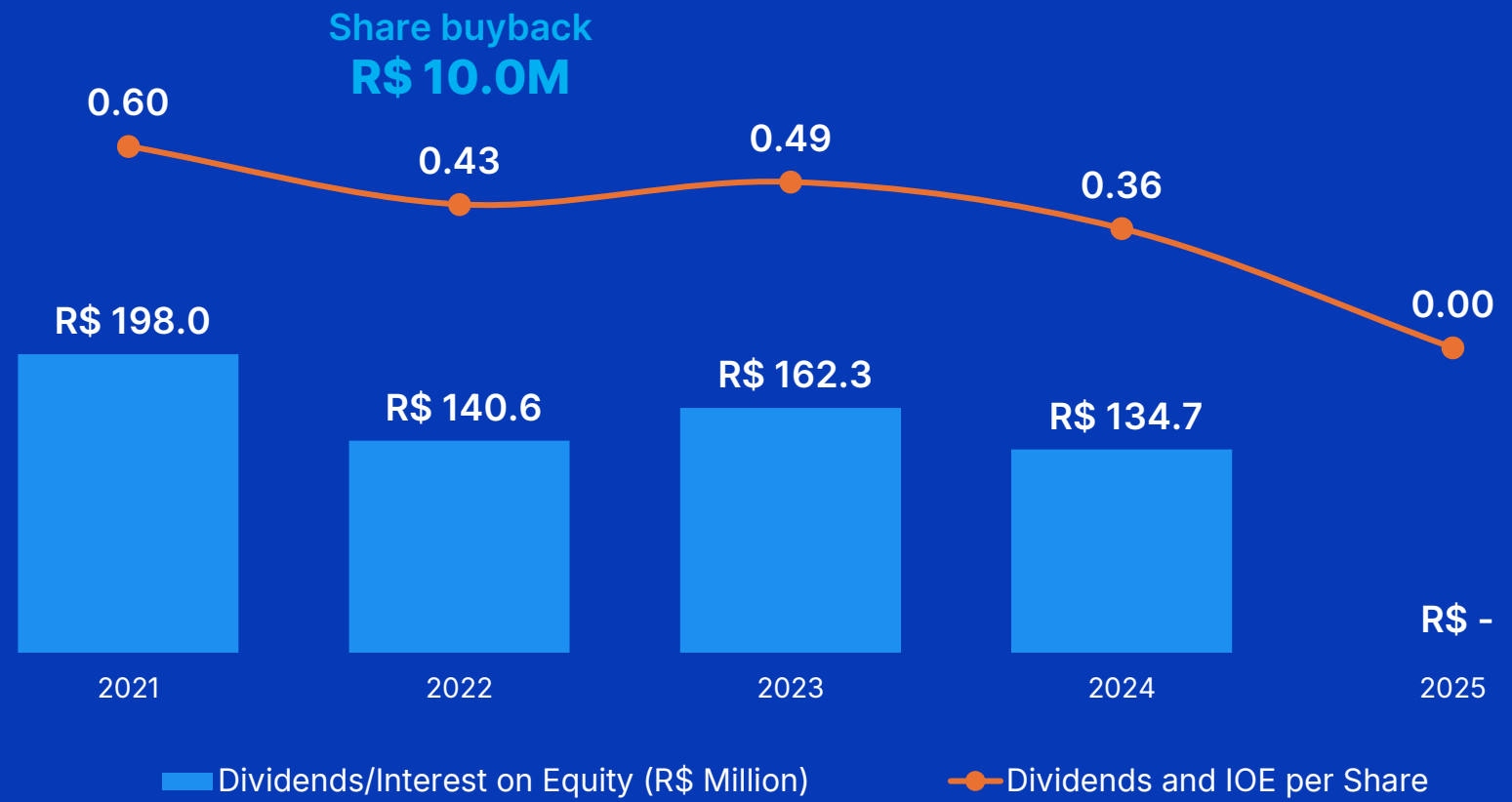
earnings per share over the last 5 years

25.9%

Average payout

18.0%

Dividend Yield¹





Market Outlook 2026

Brazilian Automotive Market

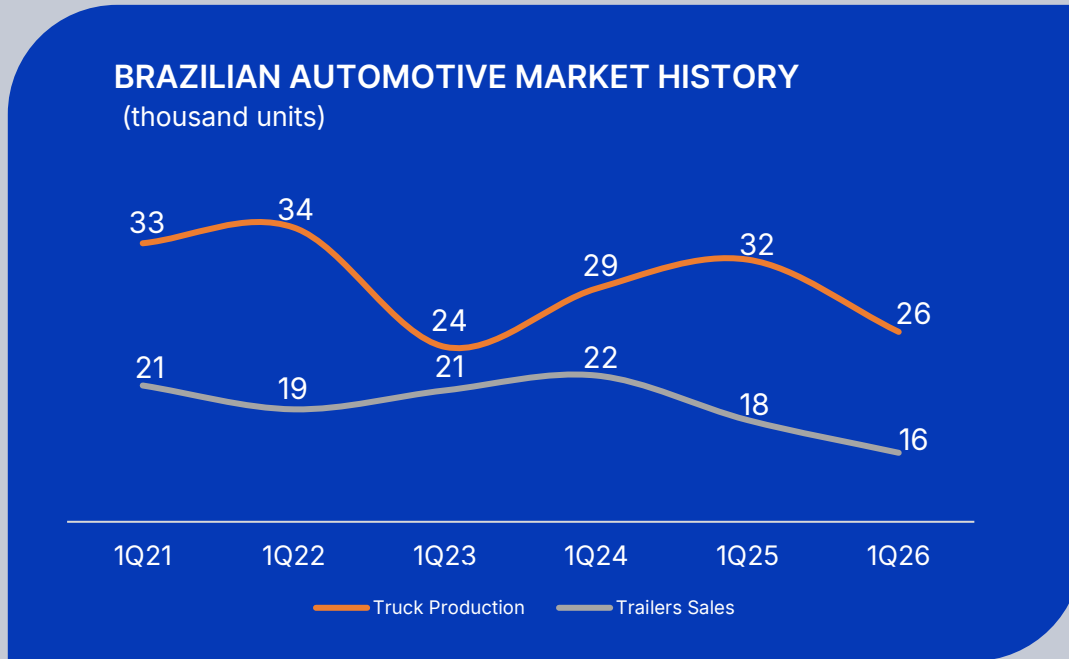
		1Q26	1Q25	Δ%	4Q25	Δ%
Production	Trucks ¹	25,739	31,731	-18.9%	25,484	1.0%
	Trailers ³	16,852	19,324	-12.8%	18,709	-9.9%
Brazil Sales	Trucks ¹	21,898	27,749	-21.1%	29,430	-25.6%
	Trailers ²	15,718	18,429	-14.7%	17,309	-9.2%
Exports	Trucks ¹	4,716	5,947	-20.7%	5,345	-11.8%
	Trailers ³	1,134	895	26.7%	1,400	-19.0%

¹ Anfavea

² Anfir

³ Anfir + Aliceweb

Volumes in units





Strategic Pillars and Opportunities

 Agri business	 Aftermarket	 Internationalization	 OE Business	 Innovation and Services
<ul style="list-style-type: none">> Thriving sector> Growing harvest> Increase in global grain and animal protein consumption> Limitation in grain storage capacity> Expansion in road freight transportation	<ul style="list-style-type: none">> Recurring demand> Consolidate leadership> Strong brands> Optimized distribution channels> Product availability	<ul style="list-style-type: none">> Strengthen global presence> Focus on mature markets> Capture new opportunities	<ul style="list-style-type: none">> Maintain leadership in OEMs> Expand product portfolio> Conquer new customers and businesses	<ul style="list-style-type: none">> Disruption> Sustainability as a differentiator> Technological leadership> Service ecosystem for transportation

Disruptive Technologies



e-Sys

AT4T

NIONE



Disruptive Technologies

Electric Mobility

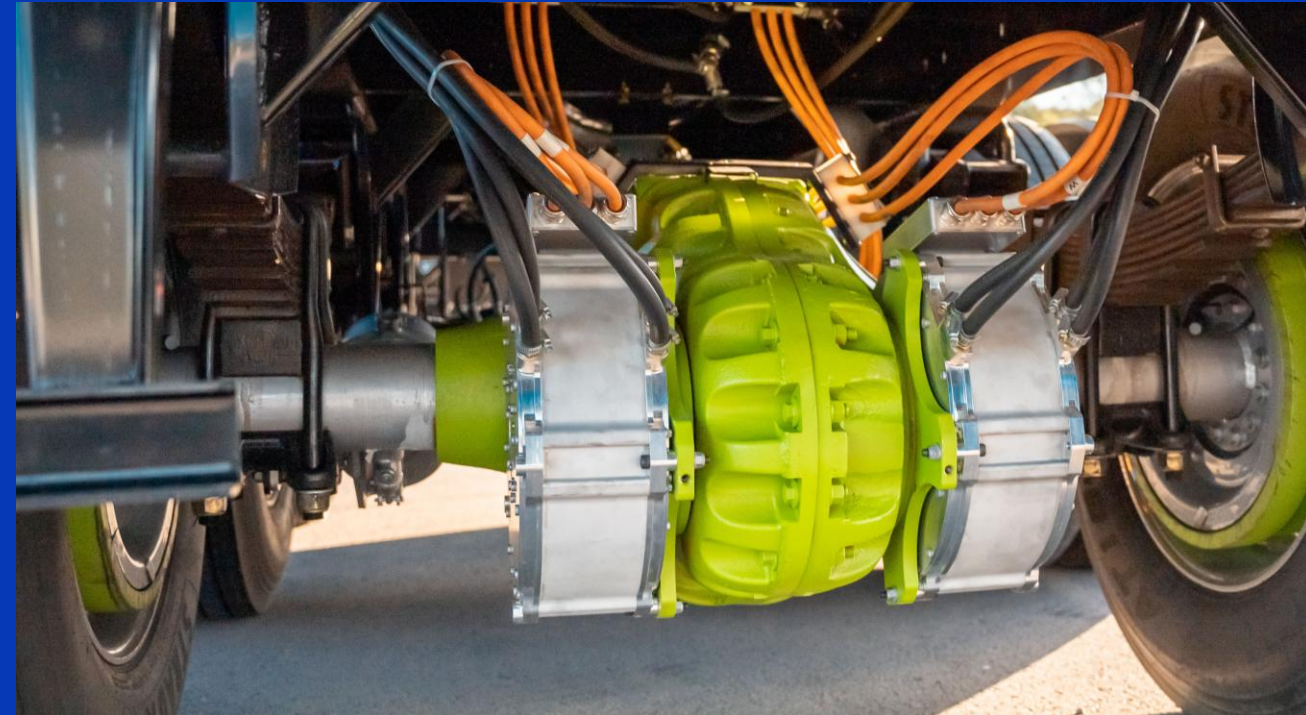
VIDEO
click or scan



E ← S Y S

1st Regenerative Auxiliary Electric Axle in Latin America

- > **High-Performance Engine**
154 kW, 1,000 Nm torque, 13-ton capacity.
- > **Smart Battery**
600V, 52 kWh, with a durability of 5,000 cycles (5-7 years).
- > **Up to 25% Fuel Savings**
Reduces brake wear and increases profitability.
- > **Up to 10% Less Travel Time**
Extra power for climbs and overtaking.
- > **Reduction of up to 51 Tons of CO₂/year**
Electric solution that reduces emissions and fossil fuel usage.



Trailers



Trucks



Tractors and
Agricultural
Line



Buses



Delivery
Vehicles



Dedicated
Vehicles





Disruptive Technologies

Autonomous Technology

AT4T Autonomous Technology for Transportation



Autonomous and precise technology: Movement in controlled environments with smart sensors and complex maneuvers without human intervention.



Application in strategic sectors: Efficient and safe operation in terminals, logistics parks, mining, and agriculture.



Sustainability and innovation: 100% electric traction, aligned with sustainable and disruptive mobility demands, incorporating various innovation solutions from Randoncorp.



Cutting-edge research and development: Result of 5 years of research with the Hercílio Randon Institute and support from the Randon Technology Center.



VIDEO
click or scan



Disruptive Technologies

Nano Niobium

NIONE is the first company in the world to produce niobium nanoparticles on a large scale

Technology that enhances products to provide unique benefits



Mechanical Strength Enhancement



Chemical Resistance Enhancement



UVA / UVB Resistance Improvement



Cost Reduction



Weight Reduction



Circular Economy



Antimicrobial Action

Applications in various segments:



Sunscreens
TiO₂-free



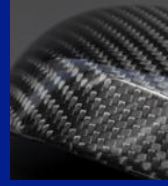
Paints
High corrosion resistance



Weld Beads
High strength and reduced HAZ (Heat-Affected Zone)



Metal Parts
Lighter and stronger



Polymers
High performance and durability



Metal Pretreatments
High performance and sustainability

Click or scan



NIONE

Case:

Nanostructuring of Recycled Thermoplastic Polymers

Benefits:

- Improvement of physical and chemical properties, enabling the use of recycled materials in high-performance applications.
- Property stability after multiple recycling cycles, maintaining material performance and its original application.

Application example:

Replacement of PA6 by PP-PCR (Post-Consumer Recycled) nanostructured with niobium

- ▼ Cost reduction
- ▼ Carbon footprint reduction
- ▲ Productivity increase
- ▶ Plug-and-play solution
- ▶ No interference with polymer color



Attachments



Operating
Results

Financial
Results

Indebtedness

Quarterly
Information

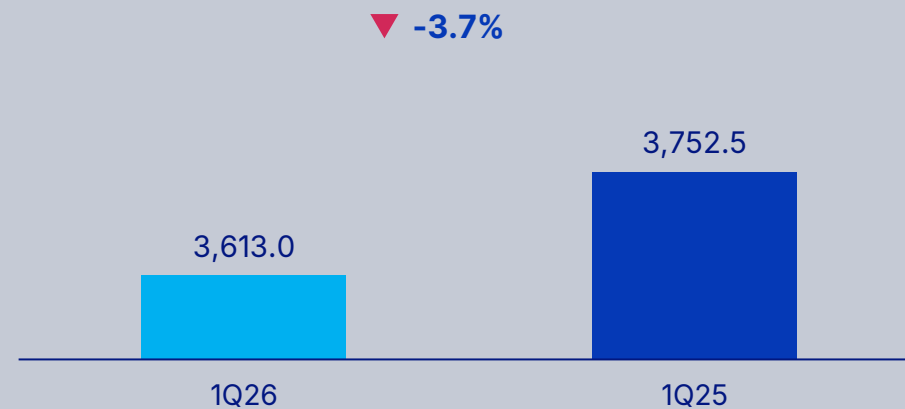




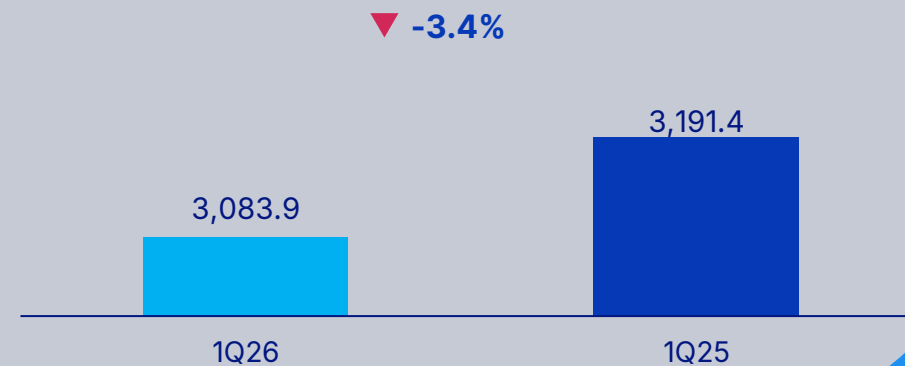
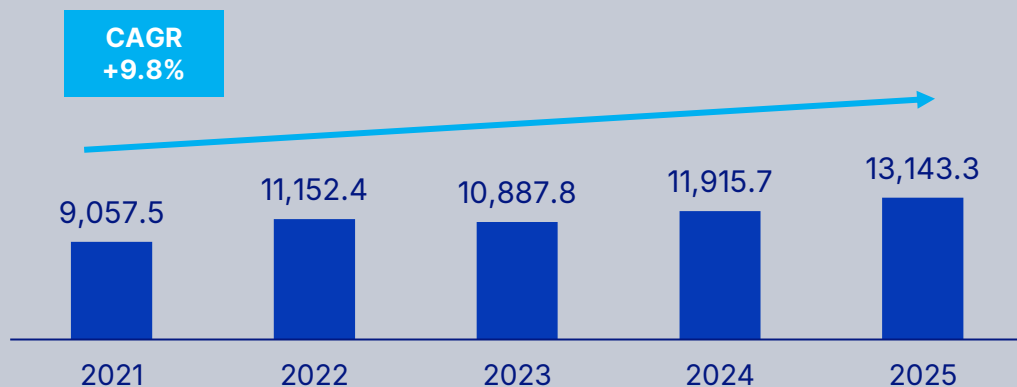
Attachments

Operating Results

Consolidated Gross Revenue | R\$ Million



Consolidated Net Revenue | R\$ Million

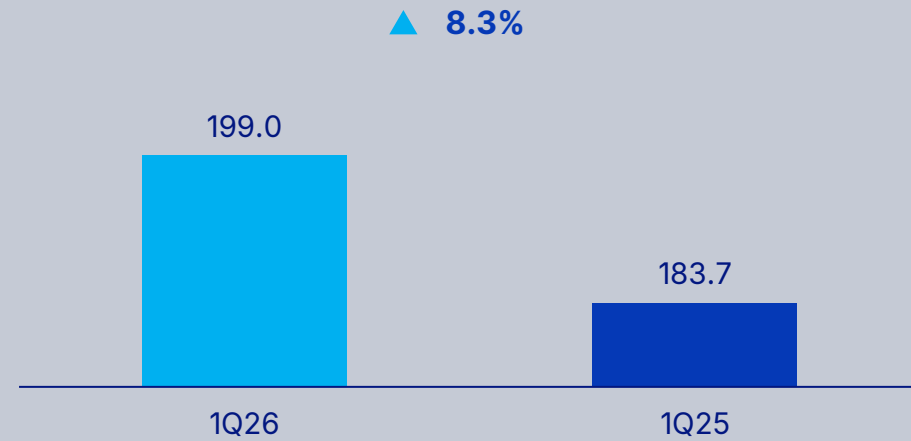
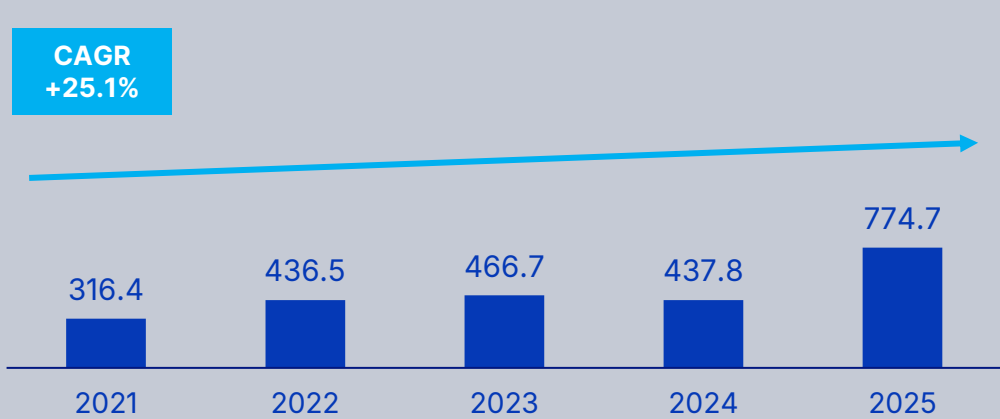




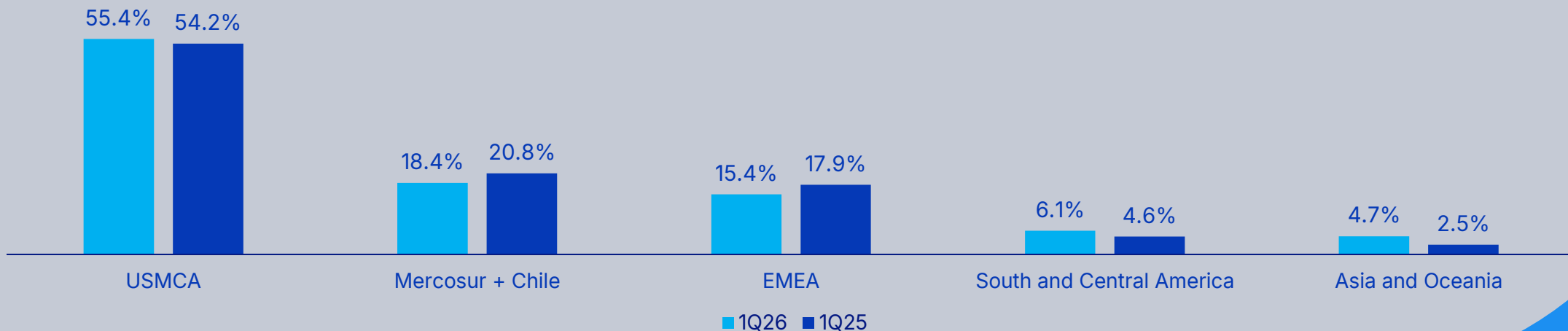
Attachments

Operating Results

International Market Revenues | US\$ Million



International Market Revenues by Region (% of International Market Revenues)

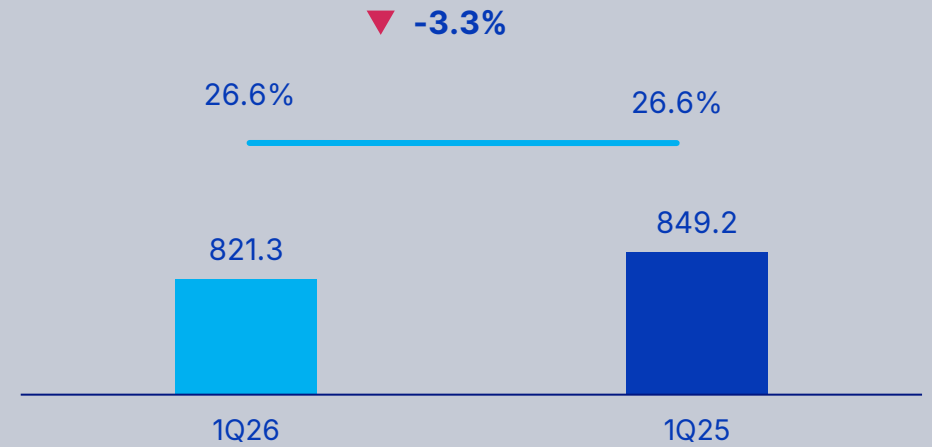
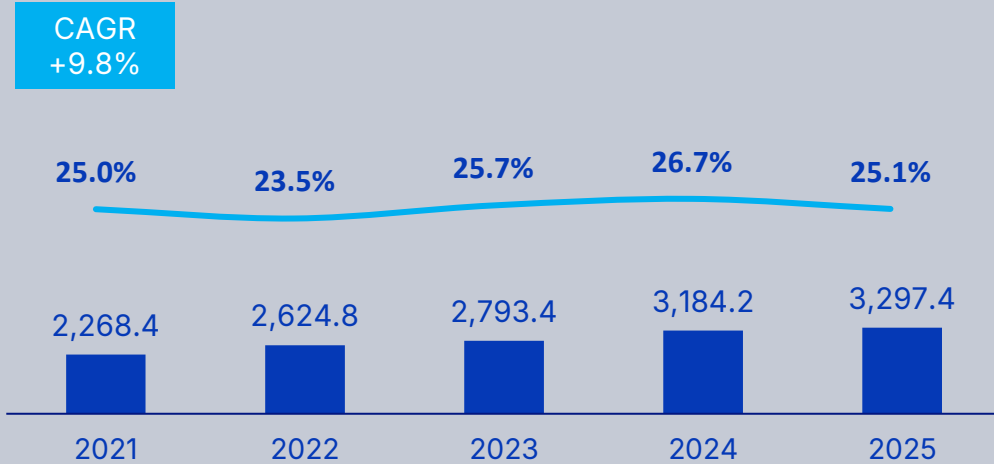




Attachments

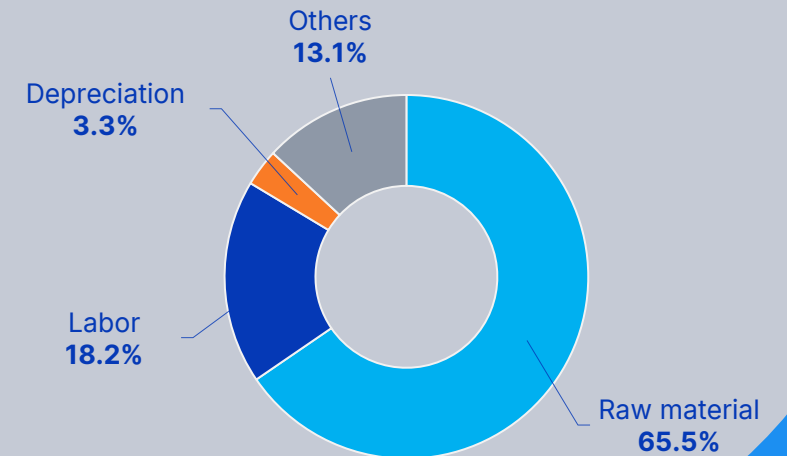
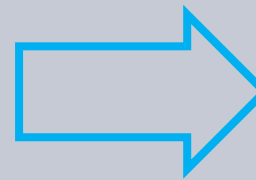
Operating Results

Gross Profit | Gross Margin | R\$ Million | %



CPV 1Q26
R\$ 2.3 B
(73.4% o/CNR)

COGS DISTRIBUTION 1Q26

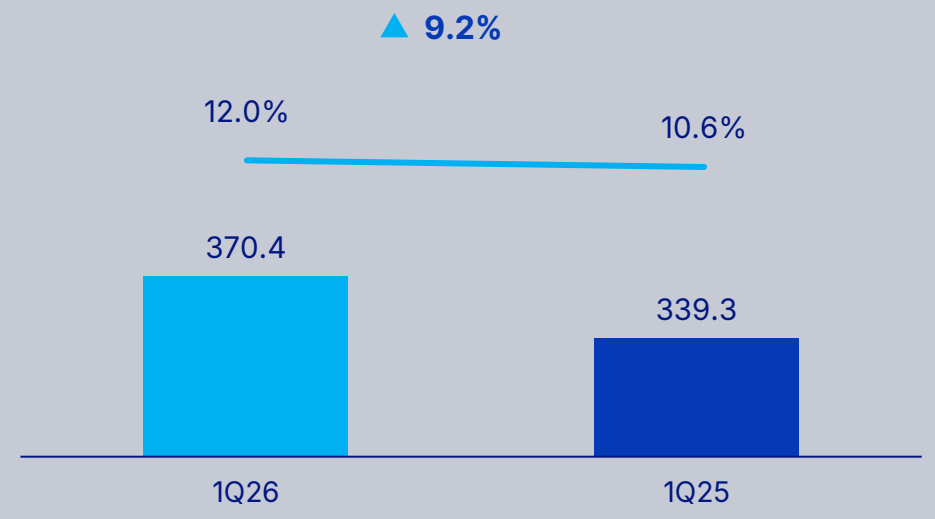
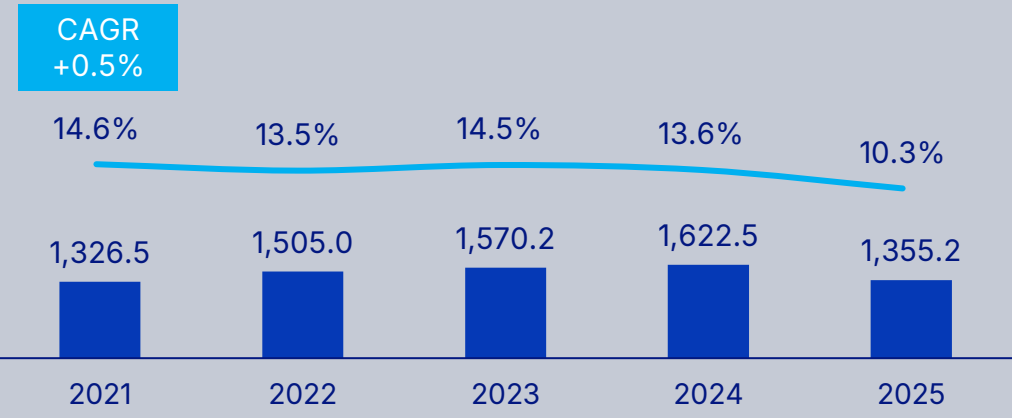




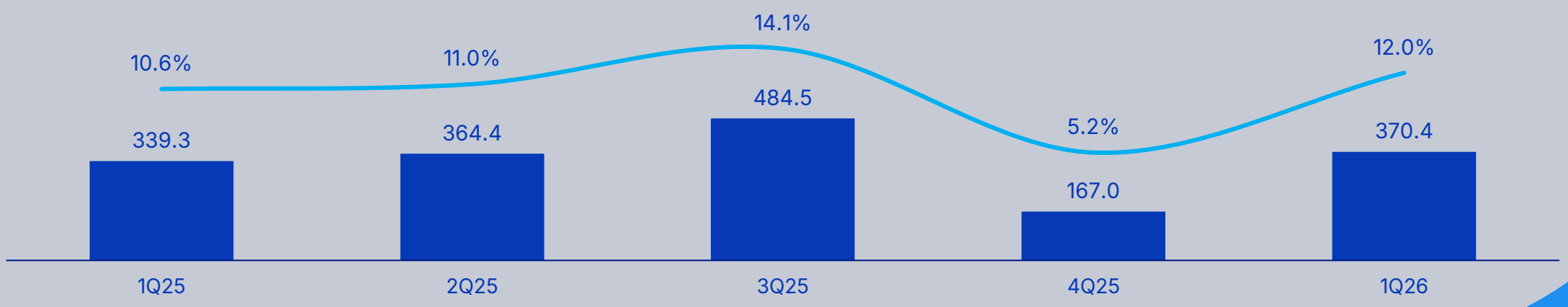
Attachments

Operating Results

EBITDA | EBITDA Margin | R\$ Million | %



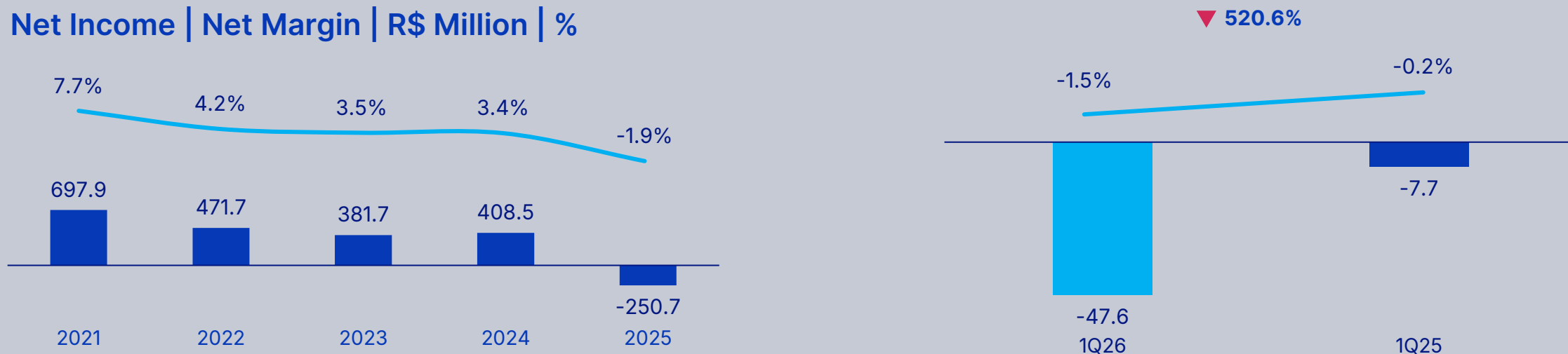
EBITDA | Quarterly EBITDA Margin | R\$ Million | %



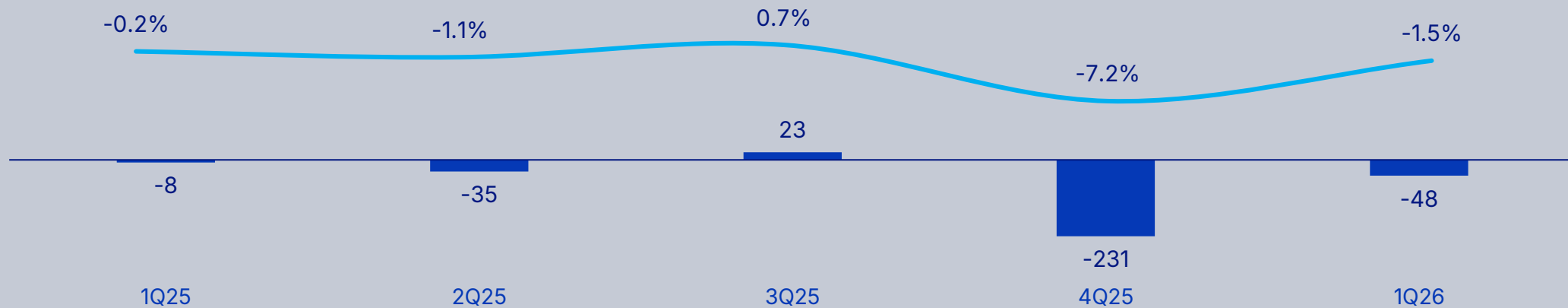
Attachments

Financial Results

Net Income | Net Margin | R\$ Million | %



Net Income | Quarterly Net Margin | R\$ Million | %

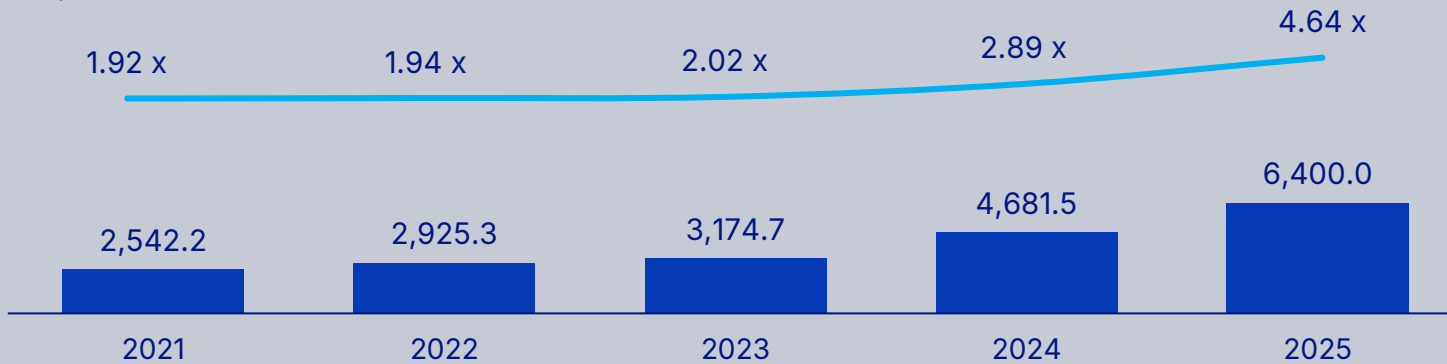


Attachments

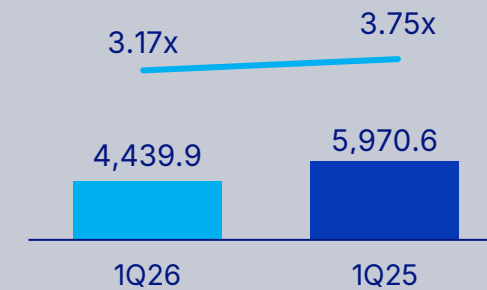
Indebtedness



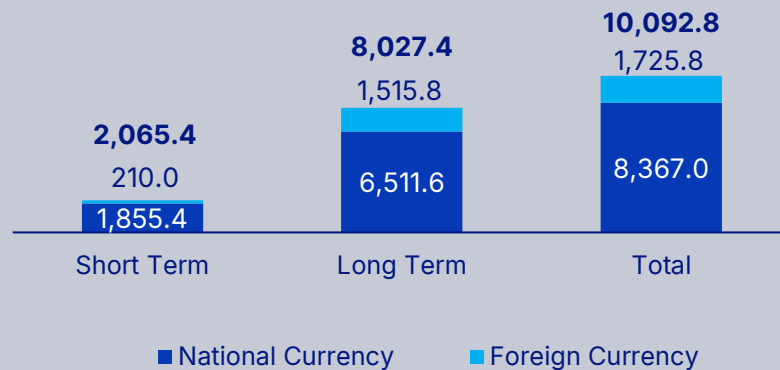
Indebtedness | Net Debt / EBITDA
R\$ Million



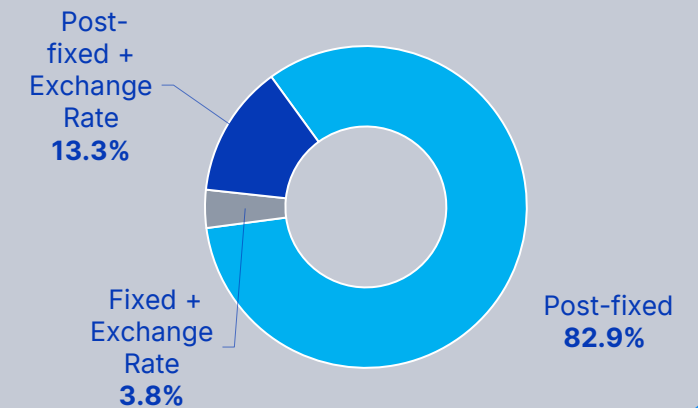
Net Debt Without Randon Bank
R\$ Million



Origin of Debt¹ | Short and Long Term
R\$ Million



Gross Debt Indexes



¹ Does not consider business combination values



Attachments

Quarterly Information



	2024	1Q25	2Q25	3Q25	4Q25	2025	1Q26
Net Revenue	11,915.7	3,191.4	3,298.4	3,444.2	3,209.3	13,143.3	3,083.9
Consolidated Net Revenue	3,184.2	849.2	797.3	905.8	745.0	3,297.4	821.3
Consolidated Gross Profit	26.7%	26.6%	24.2%	26.3%	23.2%	25.1%	26.6%
% Gross Margin	1,622.5	339.3	364.4	484.5	167.0	1,355.2	370.4
EBITDA	13.6%	10.6%	11.0%	14.1%	5.2%	10.3%	12.0%
% EBITDA Margin	408.5	-7.7	-34.9	23.1	-231.3	-250.7	-47.6
Net Income	3.4%	-0.2%	-1.1%	0.7%	-7.2%	-1.9%	-1.5%



RANDONCORP

Building **tomorrow**



randoncorp



ir.randoncorp.com



ri@randoncorp.com
