INSTITUTIONAL PRESENTATION 1Q24



RANDONCORP

Building tomorrow

Safe Harbor Statement

We make forward-looking statements that are subject to risks and uncertainties. Such statements are based on beliefs and assumptions of our Management and information that the Company currently has access to.

Forward-looking statements include information about our intentions, beliefs or current expectations, as well as those of the Company's Board of Directors and Officers.

Disclaimers regarding forward-looking statements and information also include information about possible or assumed operating results, as well as statements that are preceded, followed by, or that include the words "believe", "may", "will", "continue", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they refer to future events, depending, therefore, on circumstances that may or may not occur. Future results and the creation of shareholder value could differ significantly from those expressed or suggested by forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.



We are Randoncorp

We develop transport solutions based on valuing people, generating profit with sustainability, in trust, innovation and technology.

In our more than 75 years of history, we have built a global and leadership presence in the sectors in which we operate.

Purpose

Connect people and riches to generate prosperity.



Main Figures

IPO

1974

MARKET CAP

R\$ 4.0 BILLION

SHARES

RAPT3 RAPT4

EMPLOYEES

16,089



32 factories





Advanced Technology Units





Dynamism

1949 - 1999

- Mecânica Randon
- Air brakes
- 3rd axle for trucks
- Trailers manufacturing
- IPO
- Freios Master
- Randon Consórcios
- Fras-le S/A and Fras-le USA
- JOST Brasil
- Randon Argentina
- Suspensys

2000 - 2009

- Castertech Caxias do Sul
- Centro Tecnológico Randon
- Fras-le China
- Banco Randon
- Fras-le Europe
- Fras-le México

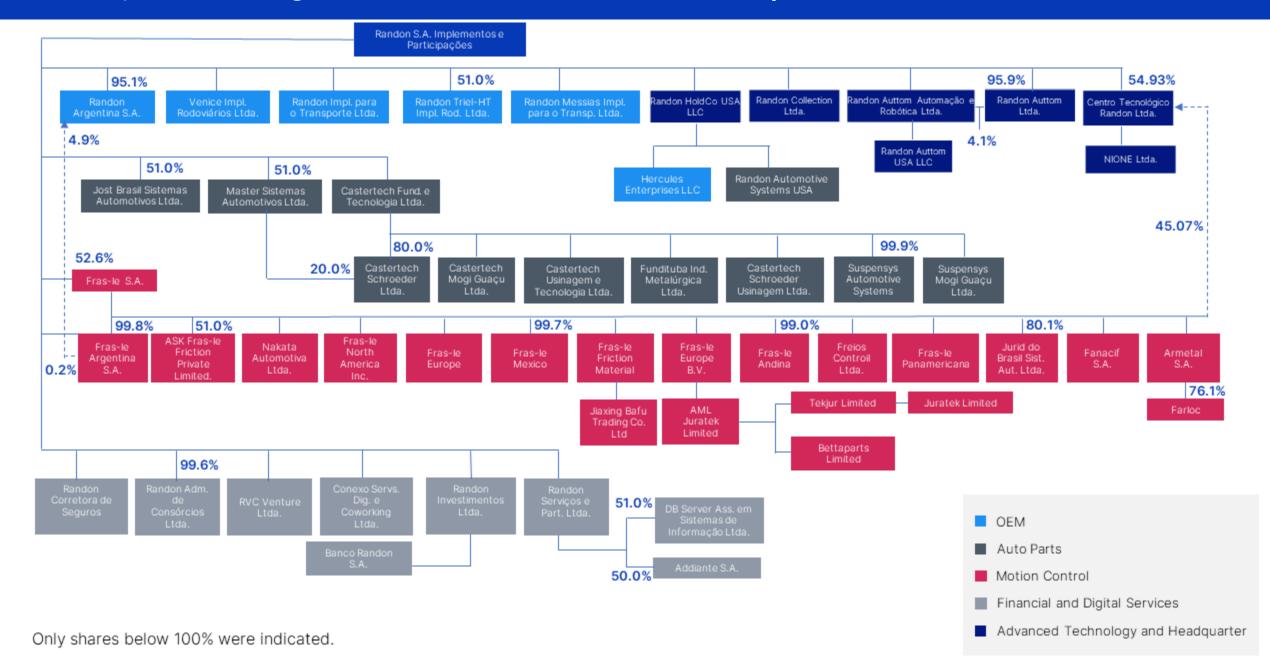
2010 - 2019

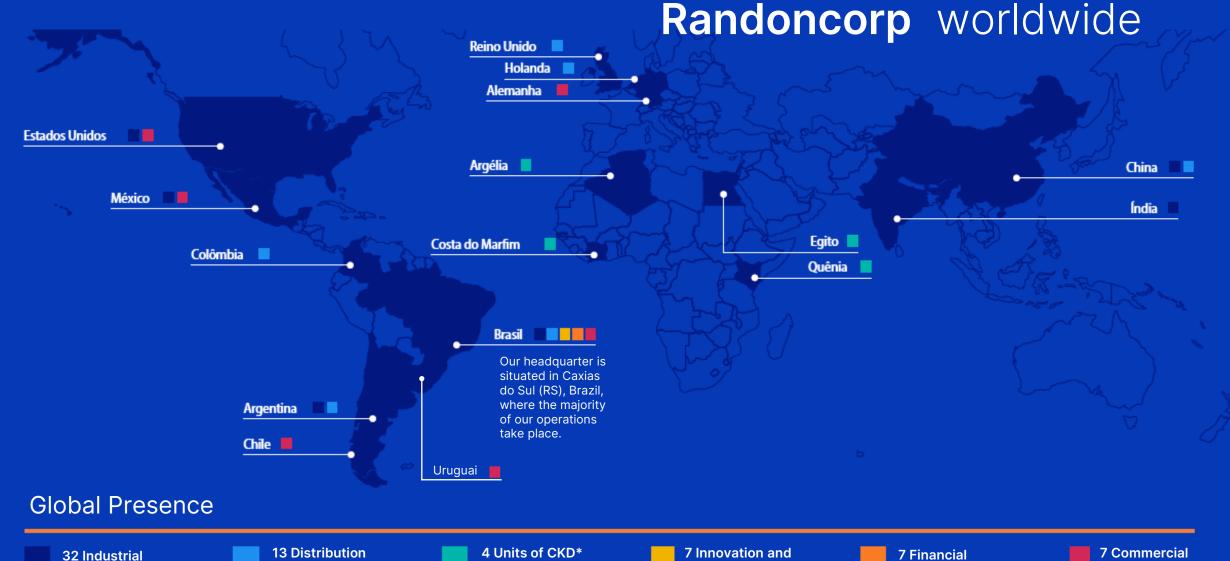
- Controil
- Armetal, Farloc e Fanacif
- ASK Fras-le
- Fremax
- Jurid
- Fras-le Panamericana
- Randon Chapecó
- Randon Araraquara
- Randon Triel-HT
- Suspensys México
- Randon Linhares

2020...

- Randon Ventures
- Nakata
- Master Flores da Cunha
- Conexo
- Castertech Usinagem
- Castertech Schroeder
- Castertech Indaiatuba
- Auttom
- NIONE
- Hercules
- Randon Venice
- Castertech Mogi Guaçu
- Addiante
- Juratek
- DB Server
- 🤉 Suspensys Mogi Guaçu

Corporate Organization Chart Randoncorp





Units 25 Brazil

2 Argentina

1 China

2 USA

1 Índia

1 Mexico

13 Distribution **Centers**

5 Brazil

2 Argentina

1 China

1 Colombia

1 Netherland

2 England

1 Northern Ireland

4 Units of CKD* **Assembly**

1 Algeria

1 Egypt

1 Ivory Coast

1 Kenya

*Strategic Partnership

7 Innovation and **Technology Centers**

3 Brazil

7 Financial and Digital Services

7 Brazil

7 Commercial Offices

1 Alemanha

1 Brasil

1 Chile

2 USA

1 México

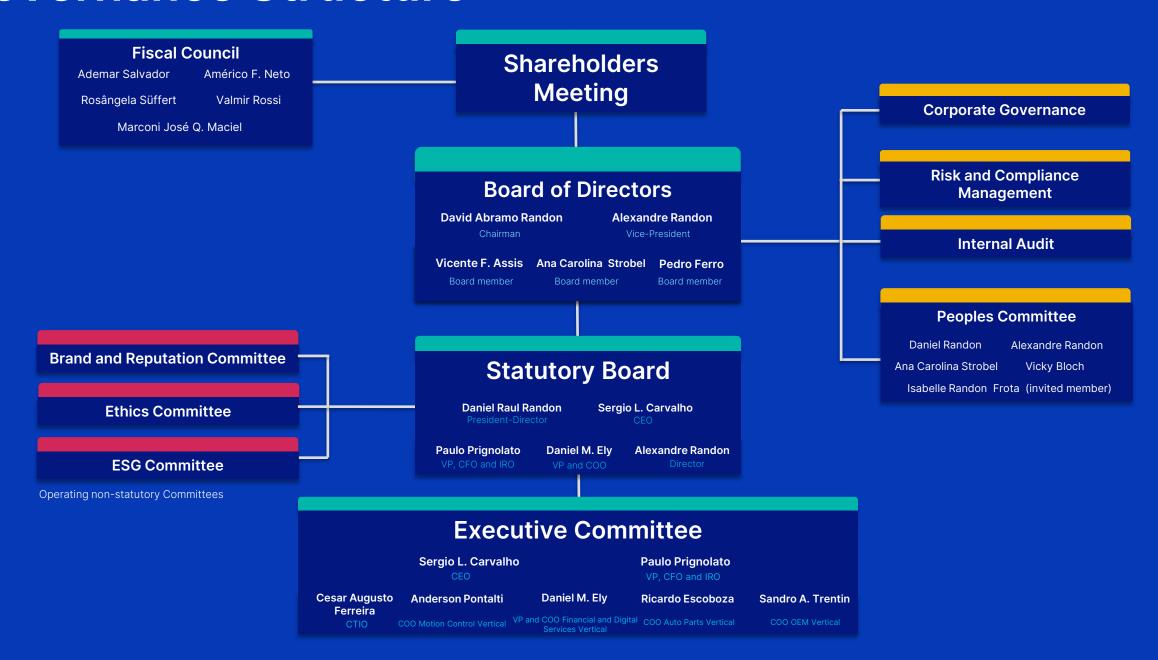
1 Uruguai

Leader in the main segments of activity

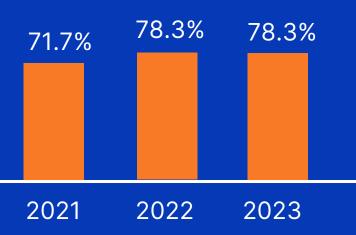
Strong brands



Governance Structure







Adherence to the practices recommended by the Securities and Exchange Commission Resolution 80

FREE FLOAT

60.1%

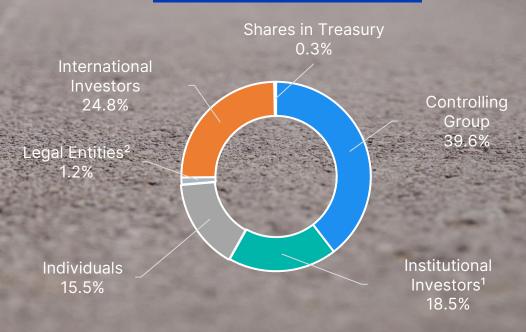
TAG ALONG

80%

52,707

Shareholders at the end of 1Q24

Shareholder's Profile



¹ Investment clubs and funds



RAPT
B3 LISTED N1

² Companies, banks, brokers and associations

Our Strain Strai



Public commitments

- > Reduce greenhouse gas emissions by 40% by 2030.
- Zero waste disposal in industrial landfills and reuse 100% of the effluent treated by 2025.
- Double the number of women in leadership positions by 2025.
- > Zero serious accidents.
- Increase annual net revenue generated by new products.

Access our Sustainability Report.

Contribution to the SDGs





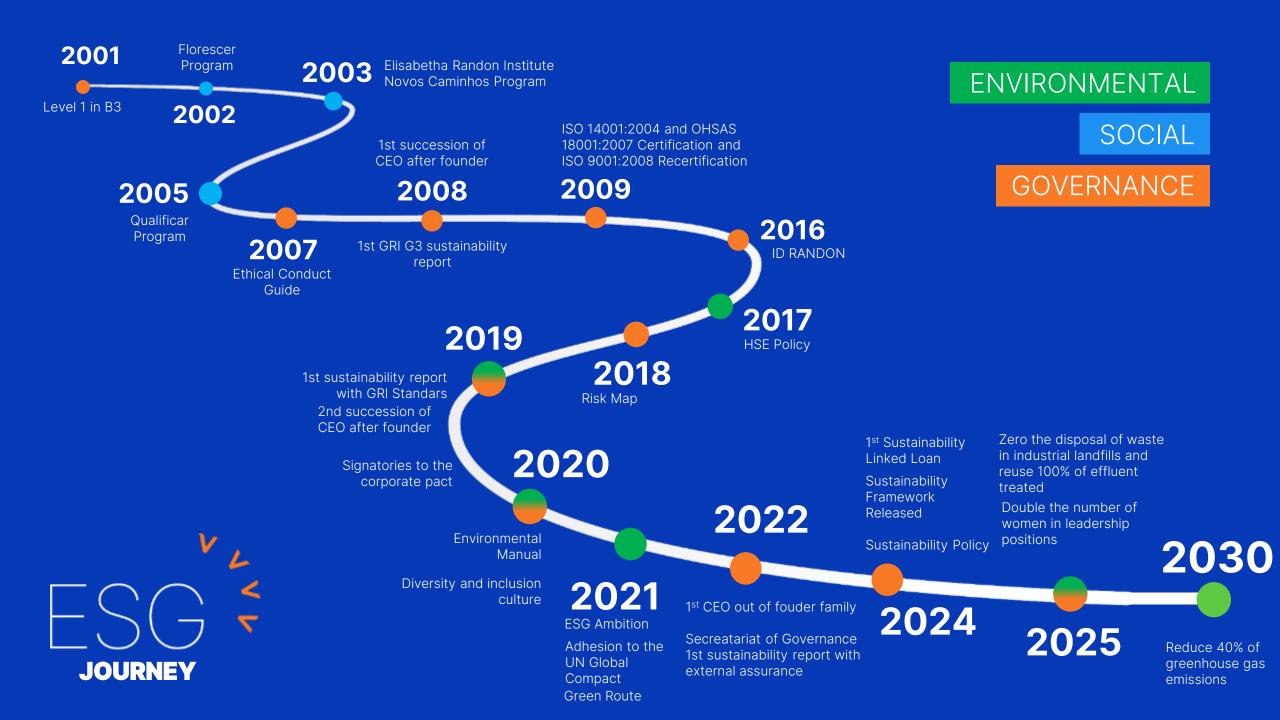














Elizabetha Randon Institute has a new visual identity!

20 years of many stories, social transformation and education for life!



Celebrating two decades of activity, Randoncorp's Social Institute presents its new visual identity, inspired by the pillars of action – education, culture and social – that guide and sustain its journey of social responsibility, committed to building a better society for all.



Access the QR Code for more information







Our

people

We base our relationship with our team on trust, integrity and transparency. 16% of feminine leadership in 2023

Programs and initiatives for development

- > Qualificar Program
- > Be Digital
- > Languages
- > Novos Caminhos -Prosperity Journey
- > Performance Evaluation

- > Pra.Vc Platform
- > Employer brand
- > Female Mentoring
- > Circles of Conversation
- > Lives and Workshops



Diversity, inclusion e fairness

Check out the purpose of Randoncorp's Affinity Groups:

Women	Race and Ethnicity	LGBTQIAPN+	PWDs
Seek gender equity with collective and individual actions that promote respect and empower women at all levels of the organization, generating real change.	Act with commitment and conscience, connected with our origins to transform Randoncorp into an environment with ethnic and racial equity.	Build a culture of belonging and authenticity at Randoncorp, respecting all LGBTQIAPN+ people, promoting a safe, democratic and inclusive environment.	Support issues of physical and digital accessibility, providing conditions for the inclusion of people with disabilities, welcoming diversity and respecting human beings.



Auttom[©]

CONEX



Mobility Megatrends

Number of Projects in 2023

Mobility and Electrification

Embedded Electronics

21

Smart Materials We have the largest independent technological center in the automotive sector in Latin America.

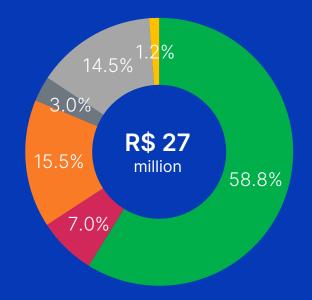






Investments in environmental management initiatives in 2023

- Waste treatment and transport
- Emissions treatment
- Effluent treatment
- Analysis (effluents, wastę, emissions, water, soil)
- Environmental projects
- Taxes



Main Projects

Renewable energies, carbon footprint and effluent reuse.

Green Route

Our program of commitment to the **environment**

Green route program pillars



Sustainable environmental development

More responsible economic growth and consumption



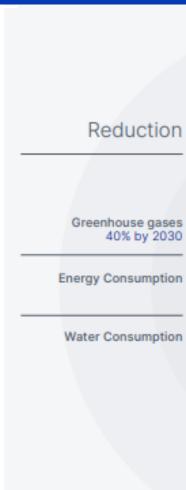
Environmental technologies and innovations

Results in operational efficiency, with better use of inputs and raw materials and reduced waste



Environmental responsibility

Culture of prevention and support to the communities where the company operates.









Increase

Reverse logistics

Circular economy

Eco Friendly Products and Processes

Conversion rate

Alternative energy Sources

Data from 2023

- > 50% of effluents reused
- > 85% raw material conversion rate¹
- > R\$ 3.7 MM Invested in the Green Boiler project¹
- > 2.41
 Emissions intensity

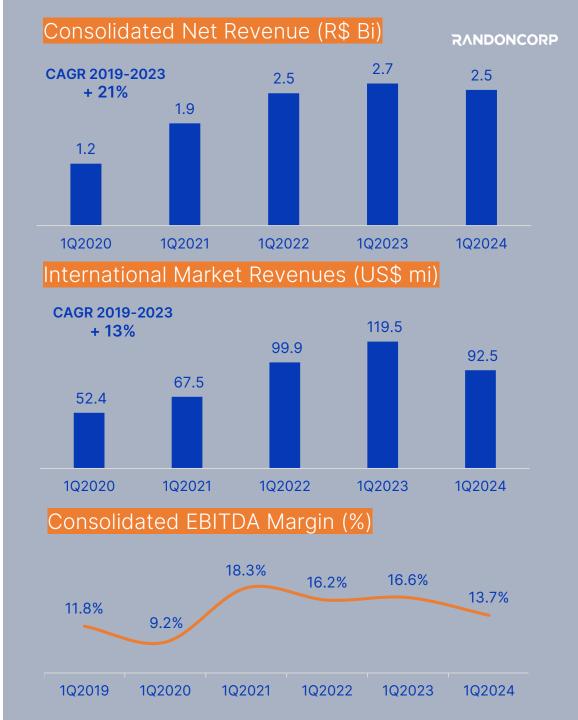


Consolidated Results

Economic Highlights	1Q24	1Q23	Δ%	4Q23	Δ%
Consolidated Gross Revenue	3,144,978	3,263,661	-3.6%	3,174,457	-0.9%
Consolidated Net Revenue	2,537,785	2,658,168	-4.5%	2,556,127	-0.7%
International Market Revenues US\$1	92,515	119,520	-22.6%	81,291	13.8%
Consolidated Gross Profit	686,265	732,308	-6.3%	583,789	17.6%
Gross Margin (%)	27.0%	27.5%	-51 bps	22.8%	420 bps
Consolidated EBITDA	346,865	442,164	-21.6%	287,242	20.8%
EBITDA Margin (%)	13.7%	16.6%	-297 bps	11.2%	243 bps
Adjusted EBITDA	346,865	442,164	-21.6%	281,120	23.4%
Adjusted EBITDA Margin (%)	13.7%	16.6%	-297 bps	11.0%	267 bps
Net Profit	81,829	122,108	-33.0%	55,368	47.8%
Net Margin (%)	3.2%	4.6%	-137 bps	2.2%	106 bps
Earnings per share R\$	0.25	0.37	-33.0%	0.17	47.8%

Financial Highlights					
Equity	2,875,313	2,846,864	1.0%	2,777,776	3.5%
Investments ²	201,807	316,105	-36.2%	414,559	-51.3%
Net Debt	3,668,264	3,968,307	-7.6%	3,174,679	15.5%
Net Debt (Without Randon Bank)	1,910,659	2,538,871	-24.7%	1,584,986	20.5%
Leverage	2.49 x	2.57 x	-3.1%	2.02 x	23.0%
Leverage (Without Randon Bank)	1.32 x	1.68 x	-21.2%	1.03 x	28.3%
ROE (last 12 months)	12.3%	16.9%	-461 bps	13.9%	-163 bps
ROIC (last 12 months)	10.2%	12.0%	-178 bps	14.1%	-394 bps

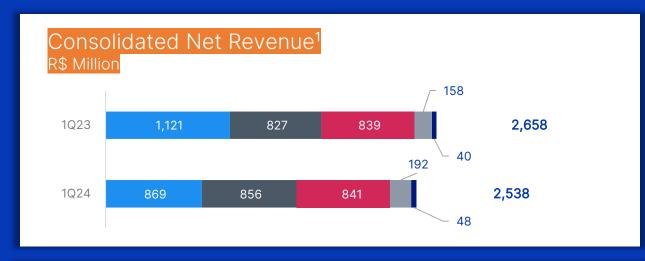
¹ Exports + Revenues from International Markets (both consolidated)

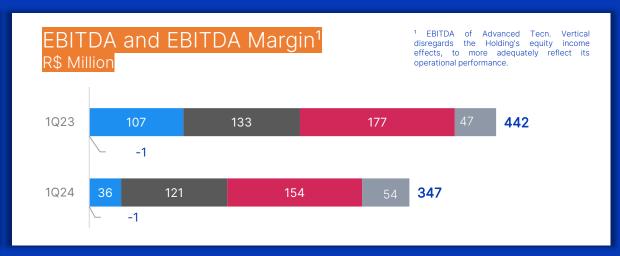


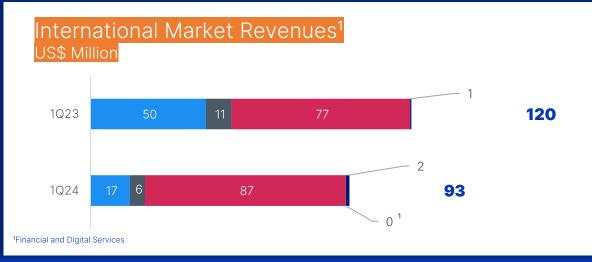
² Capex + Non-Organics + Paid-in Capital

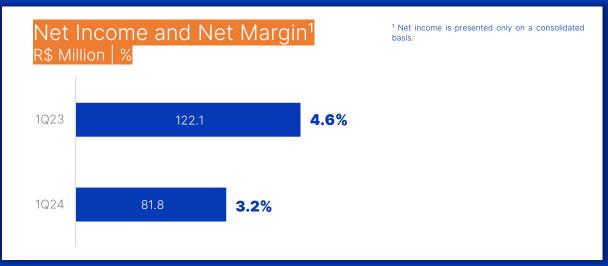


Consolidated Results





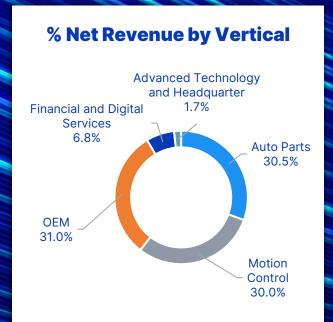


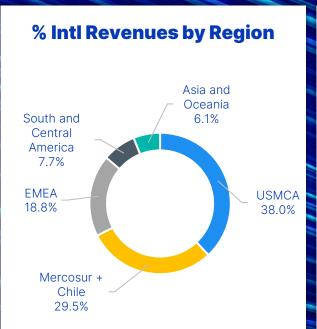


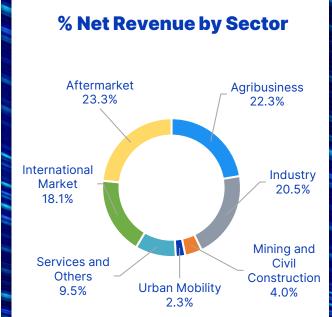
¹ The difference between the sum of verticals and the consolidated figure is the elimination of intercompany sales.

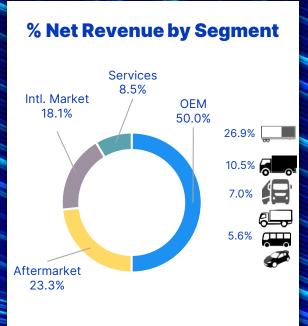
Legend: Auto Parts Motion Control OEM Financial and Digital Services Advanced Technology and Headquarter

Diversified Business Model 1Q24









Diversified Business

Financial and Digital Advanced Auto Parts OEM Motion Control Services **Technology** Rands **Suspensys*** CONSÓRCIO /// **III** FRASLE NIONE **RANDON** RANDON JOST **BANCO** RANDON SEGUROS CASTERTECH RANDON Auttom (ONEX) RANDON **VENTURES** Addiante* **<db**>



Auto Parts

Portfolio

Brake systems, axles and suspensions, coupling systems, electromobility, foundry and machining, among others.

Coverage

13 industrial units, being 12 in Brazil and 1 abroad and 3 distribution centers in Brazil.

Sector Exposure

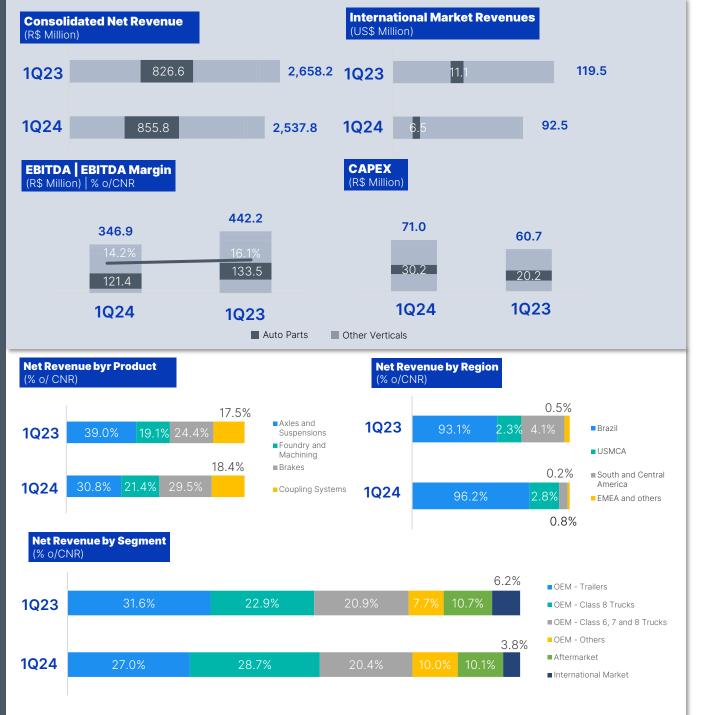
Agribusiness, industry, civil construction, mining, and mobility.

Customer Base

Main global OEMs (trucks and buses), trailer manufacturers, aftermarket, and farming product manufacturers.

Strategy

- > Expand international operations
- > Increase volumes in the aftermarket
- > Grow exposure to **agribusiness**
- > Develop new product portfolios
- > Maintain **leadership** in their markets of operation
- > Be at the **forefront of technology** in the development of sustainable products









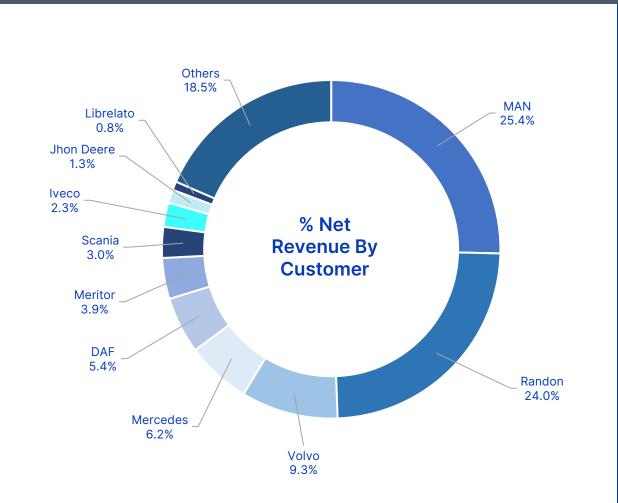


Volumes and Net Revenue

R Auto Parts

		1Q24		1Q23			4Q23	
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Brakes (units)	216,151	252,149	202,627	202,097	6.7%	191,443	217,374	12.9%
Coupling Systems (units)	35,060	157,061	33,526	144,256	4.6%	31,261	149,598	12.2%
Axles and Suspensions (units)	38,269	263,649	39,884	324,101	-4.0%	38,484	270,969	-0.6%
Foundry and Machining (tons)	21,930	182,905	21,357	156,161	2.7%	18,473	151,493	18.7%

Values in R\$ thousand, except when indicated otherwise



Main competitors

Brakes

Knorr (Germany) Wabco (USA) Mercado Cativo – MB, Scania and Silpa

Suspensions and Axles

KLL/SAF Holland (Brazil/SP)
Ibero (Brazil/SP)
Hendrickson (USA)
BPW (Germany)
Fuwa (China)
Mercado Cativo – Facchini

Coupling Systems

Fontaine (Brazil/PR)
George Fischer (Switzerland)
Fuwa (China)

Foundry and Machining

Durametal (Brazil/CE) Schulz (Brazil/SC) Frum (Brazil/MG) Fundimisa (Brazil/RS)



Portfolio

Friction material, components for brake, suspension, steering and powertrain systems.

Coverage

9 industrial units (5 in Brazil and 4 abroad), 9 warehouses (1 in Brazil and 8 abroad), 5 sales offices abroad and 1 technological center.

Sector Exposure

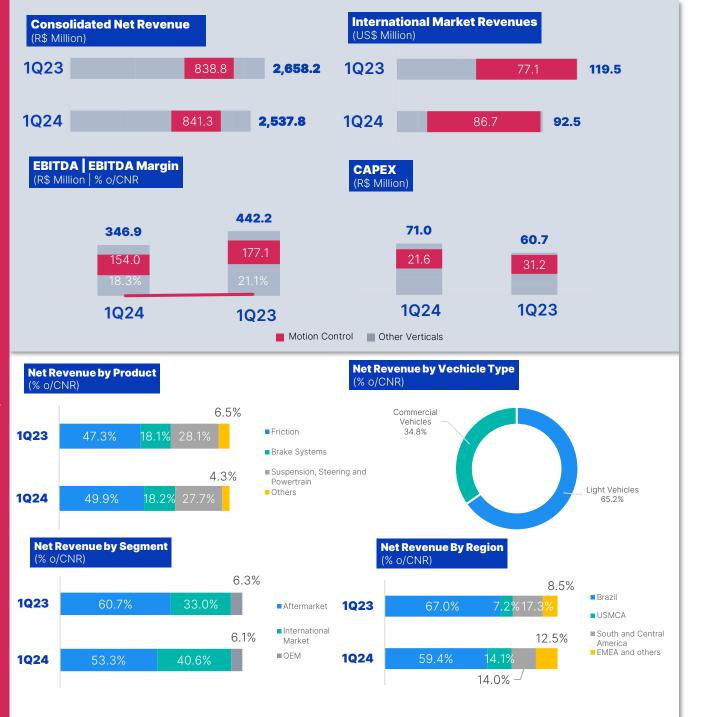
Agribusiness, industry, civil construction and mobility

Customer Base

OEMs, distributors and auto parts retailers.

Strategy

- > Operate in new geographies
- > Expand production capacity
- > Remain as **leader** in their markets
- > Expand **synergies** between controlled companies
- > Explore the power of brands and product offerings
- > Diversify product portfolio
- > Be at the **forefront of technology** in the development of sustainable products













Motion Control

Volumes and Net Revenue

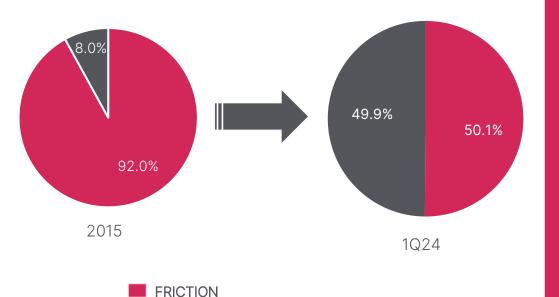
	1Q24		1Q23			4Q23	
Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
24,738	419,669	24,890	398,974	-0.6%	27,265	361,932	-9.3%
2,230	152,786	2,151	150,717	3.7%	2,491	153,368	-10.5%
4,462	232,982	4,677	235,447	-4.6%	4,653	212,981	-4.1%
	35,816		53,636			12,985	
	24,738 2,230 4,462	Units Revenue 24,738 419,669 2,230 152,786 4,462 232,982 - 35,816	Units Revenue Units 24,738 419,669 24,890 2,230 152,786 2,151 4,462 232,982 4,677 - 35,816 -	Units Revenue Units Revenue 24,738 419,669 24,890 398,974 2,230 152,786 2,151 150,717 4,462 232,982 4,677 235,447 - 35,816 - 53,636	Units Revenue Units Revenue Δ% Units 24,738 419,669 24,890 398,974 -0.6% 2,230 152,786 2,151 150,717 3.7% 4,462 232,982 4,677 235,447 -4.6% - 35,816 - 53,636 -	Units Revenue Units Revenue Δ% Units Units 24,738 419,669 24,890 398,974 -0.6% 27,265 2,230 152,786 2,151 150,717 3.7% 2,491 4,462 232,982 4,677 235,447 -4.6% 4,653 - 35,816 - 53,636 - -	Units Revenue Units Revenue Δ% Units Units Revenue 24,738 419,669 24,890 398,974 -0.6% 27,265 361,932 2,230 152,786 2,151 150,717 3.7% 2,491 153,368 4,462 232,982 4,677 235,447 -4.6% 4,653 212,981 - 35,816 - 53,636 - - 12,985

¹ For the opening of the Others line, see attachment IV of the Frasle Mobility Release

Values in R\$ Thousands, except when indicated otherwise

Revenues Evolution

NON FRICTION



Main **competitors**

Friction Materials	Braking Systems	and Poweetrain
Brakeparts - Brazil Syl - Brazil Cobreq - Brazil Thermoid - Brazil Duroline - Brazil	Hipper Brakes – Brazil MDS – Brazil TRW – Germany Zimmermann – Germany Textar – Germany Brembo – Italy Raybestos – USA Centric - USA	Cofap - Brazil Monroe - Brazil Kayaba - Brazil Trw - Germany Lemforder - Brazil Viemar - Brazil Dellarosa - Brazil Ima - Brazil Spicer - Brazil





OEM

Portfolio

Trailers, truck bodies, rail cars and aftermarket.

Coverage

8 industrial units, being 6 in Brazil and 2 abroad, 1 warehouse, 1 sales office and 4 strategic partners.

Customer Service Network

80 points in Brazil and 85 abroad.

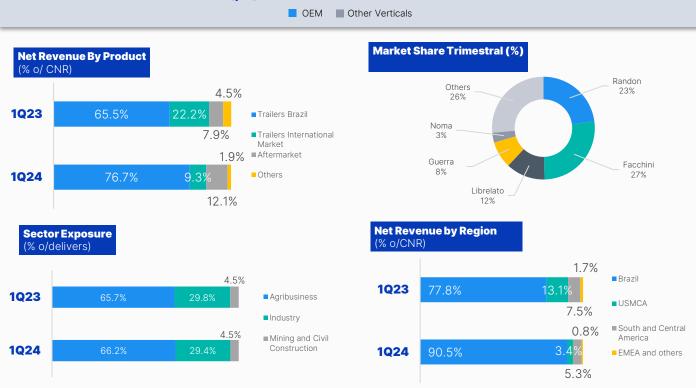
Customer Base

Large truckload carriers, generators of truck loads, fleet owners and self-employed customers.

Strategy

- > Expand international operations significantly
- > Increase sales to the aftermarket
- > Focus on strong economic sectors such as **agribusiness**
- > Gain positions among the **top ten** global players in the segment
- > Be at the **forefront of technology** in the development of sustainable products







R OEM

Volumes and Net Revenue

Distribution of Net Revenue		1Q24		1Q23			4Q23	
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Trailers Brazil (un.)	5,785	682,249	5,708	757,094	1.3%	6,001	776,707	-3.6%
Trailes United States ¹	307	30,080	1,771	155,832	-82.7%	1,325	118,227	-76.8%
Trailers Others Geographies (un.)	223	50,861	471	83,881	-52.7%	432	36,622	-48.4%
Railcars (un.)	2	391	46	20,623	-95.7%	8	2,021	-75.0%
Aftermarket		105,182		103,875			123,967	

¹ Volumes sold by Hercules + exports from Brazil

Values in R\$ Thousands, except when indicated otherwise

	40,493	59,284	59,436	52,537	70,162	56,453	29,620	23,075	24,927	44,589	63,437	67,372	90,323	82,837	90,284	22,1	23
SIZE OF THE MARKET (Deliveries – Brazil)	24%	26%	26%	24%	24%	27%	27%	25%	22% 1% 3%	20% 0% 3%	21% 0% 6%	22%	23%	23%	25%	26%	Others
SIZE C (Deli	7% 17%	7% 17%	7% 14%	12%	12%	11%	13%	9%	12%	13%	14%	6% 14%	0% 6% 13%	7% 3% 14%	8% 2% 14%	3%	Guerra Noma
	5%	7% 11%	9%	11%	11%	10%	12% 10%	12%	22%	26%	24%	22%	25%	24%	22%	12%	Librelato
	35%			10%	12%	12%	11%	14%	40%	38%	35%	25%				27%	Facchini
COMPETITORS	3376	32%	33%	30%	29%	27%	26%	29%			35%	35%	31%	30%	29%	23%	RANDON
COMPE	2009 142	2010 145	2011 153	2012 171	2013 166	2014 171	2015 161	2016 148	2017 136	2018 148	2019 141	2020 154	2021 158	2022 184	2023 196	1Q20	

R Financial and Digital Services

Portfolio

Coop-payment plans, credit, insurance, and investment in startups, leasing and software development.

Coverage

Bank, insurance brokerage, cooppayment plans administrator, venture capital, commercial vehicle rental services, technology and data analysis services, and open innovation unit.

Sector Exposure

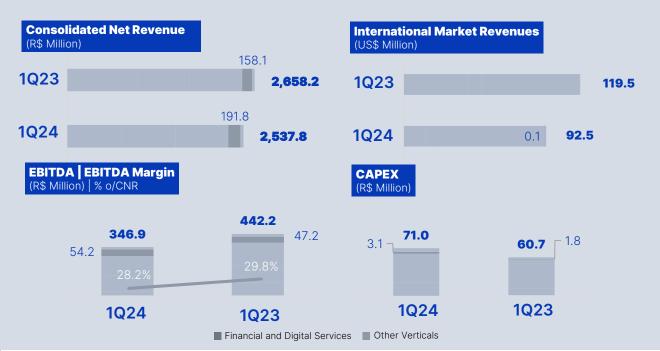
Agribusiness, capital goods, logistics and civil construction, retail and technology.

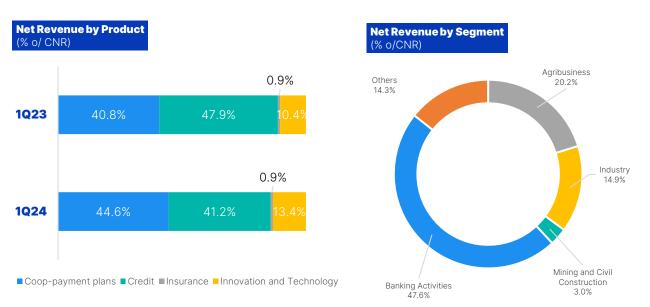
Customer Base

Suppliers, distributors, and customers of Randoncorp, agricultural machinery and equipment manufacturers, logistics ecosystem operators, large retailers, and information technology companies.

Strategy

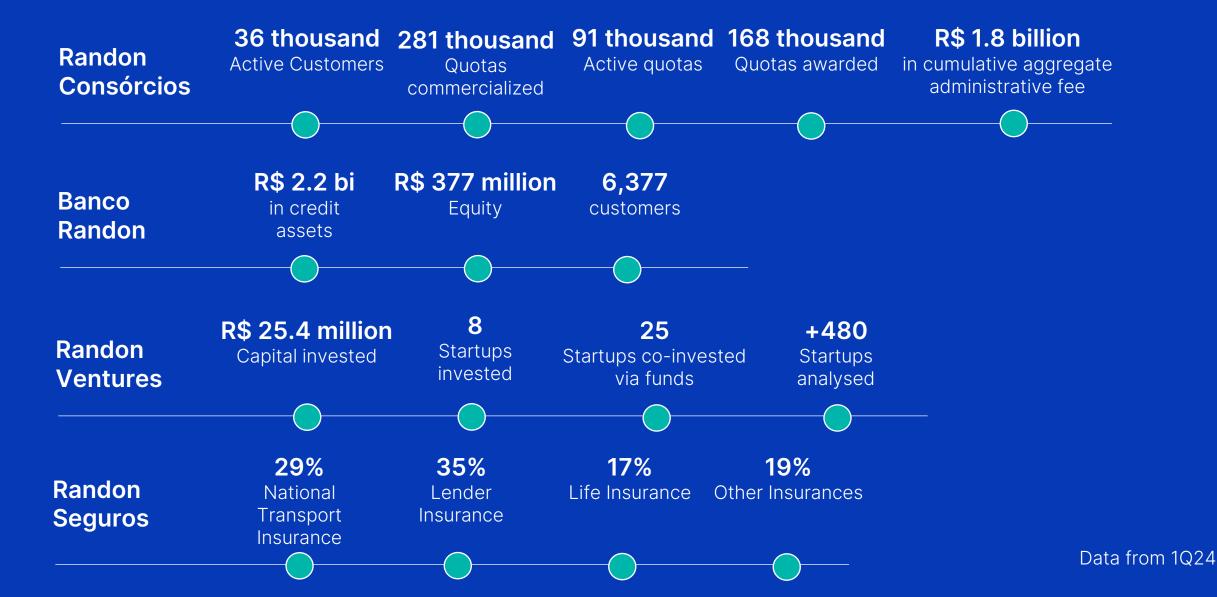
- > Diversify **product portfolio**
- > Increase **synergies** between its units and with Randoncorp
- > Explore the power of **brands and product offerings**
- > Expand its presence into the **logistics** ecosystem







Financial & Digital Services



Advanced Technology and Headquarter

Portfolio

Headquarter, manufacturing and sale of robotic cells, industrial automation, development and approval of products for the mobility industry, production and processing of materials through nanotechnology

Coverage

1 advanced technology unit, 1 technological center, 1 sales office, 1 industrial unit and 1 corporate center.

Sector Exposure

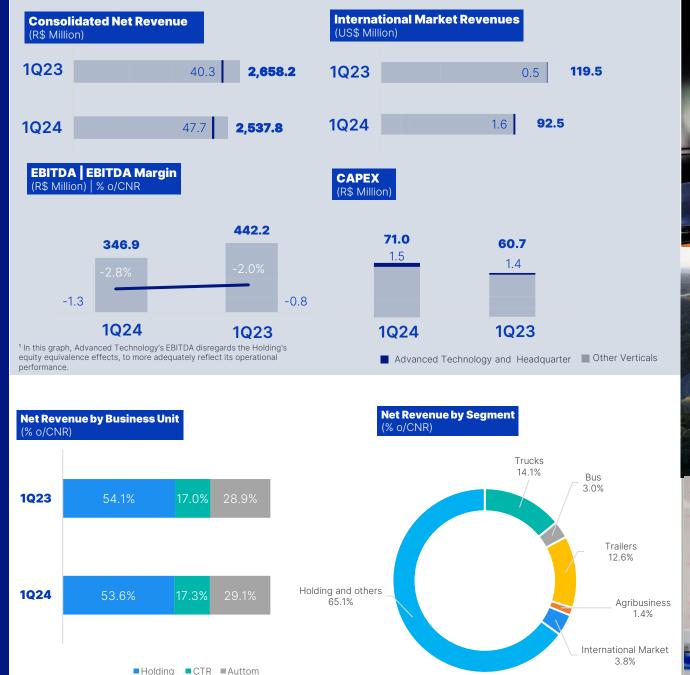
Several sectors from different business activities and segments.

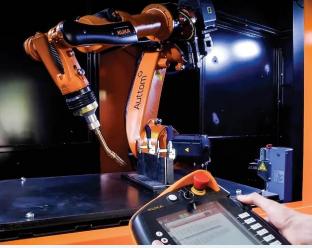
Customer base

Randoncorp controlled companies and diverse industries.

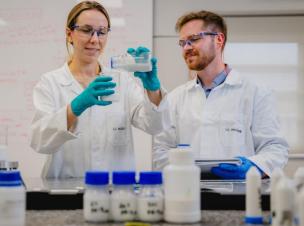
Strategy

- > Expand to new geographies
- > Increase **synergies** among controlled companies
- > Diversify product portfolio
- > Be at the **forefront of technology** in the development of sustainable products and processes
- > Develop **disruptive** products and solutions





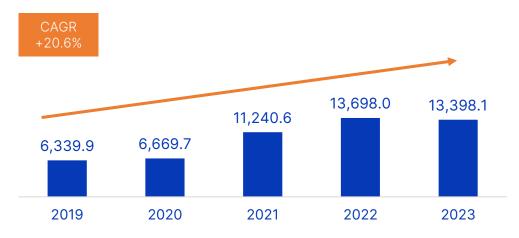




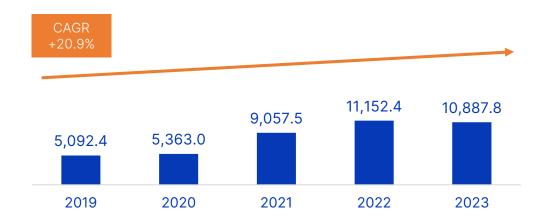


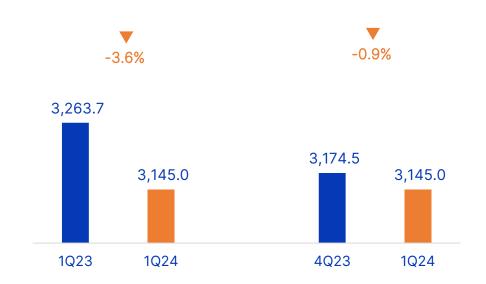
Operating Results

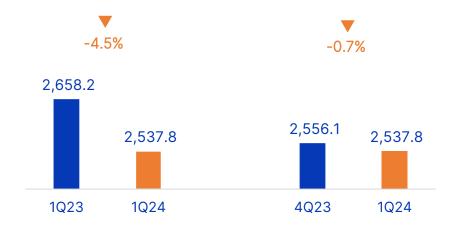




Consolidated Net Revenue | R\$ Million





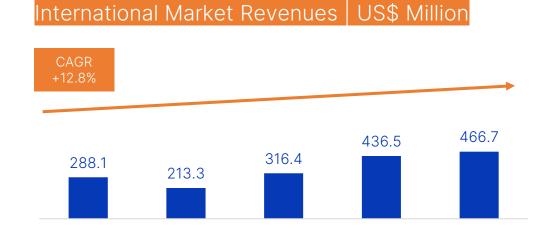


6.1%

4.2%

Asia and Oceania

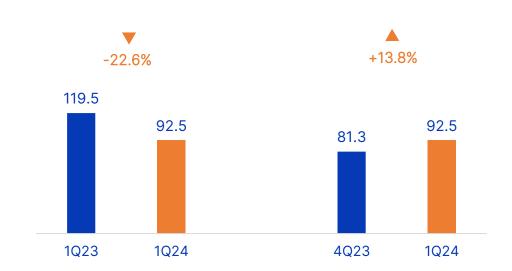
Operating Results



2021

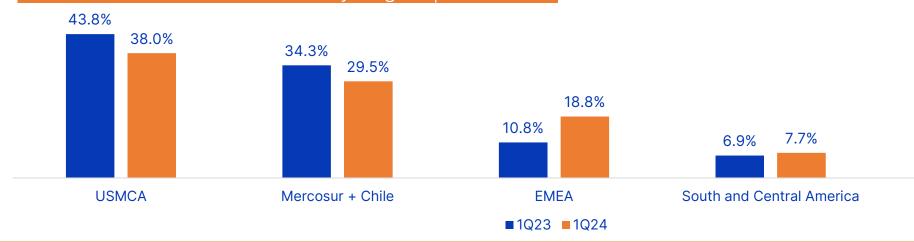
2019

2020



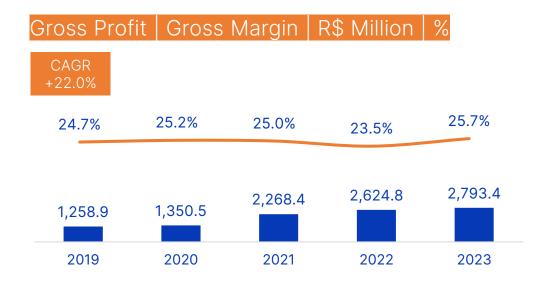
International Market Revenues By Region | US\$ Millior

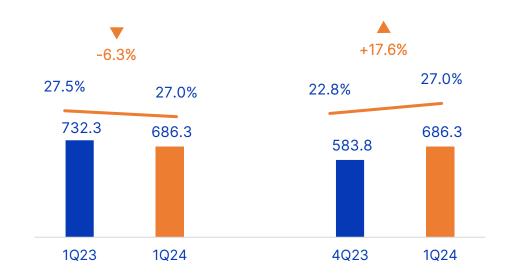
2022



2023

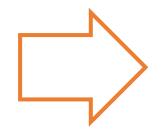
Operating Results

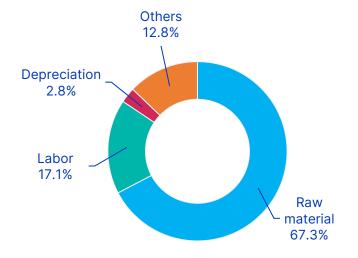




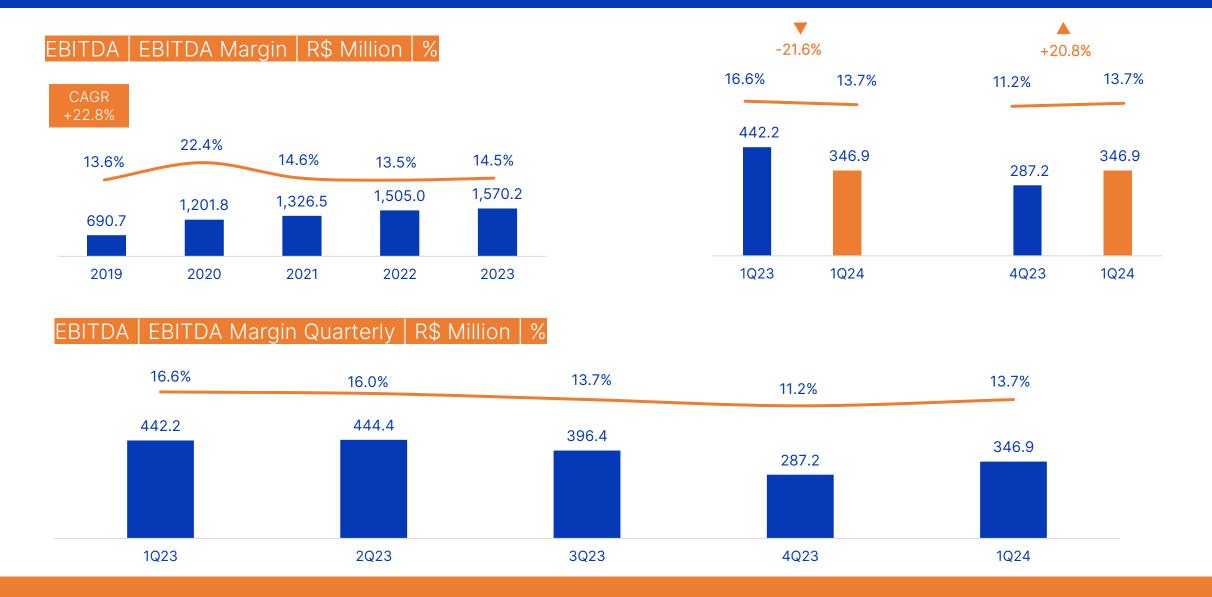
COGS 1Q24 R\$ 1.9 B (73.0% o/CNR)



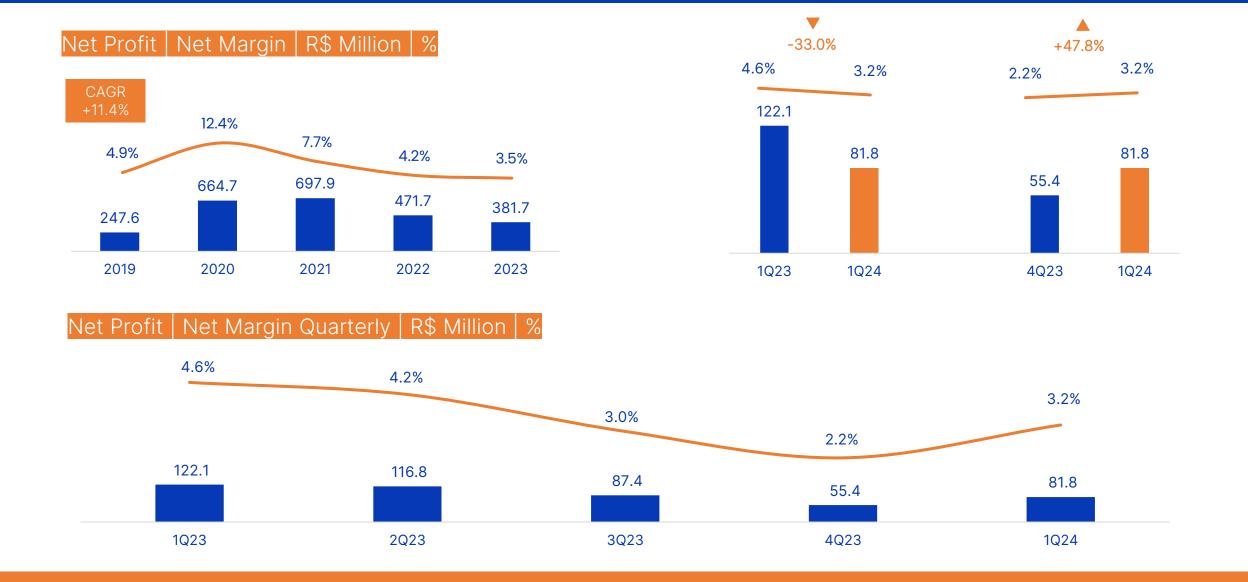




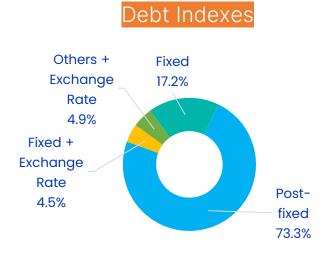
Operating Results



Financial Results



Indebtedness

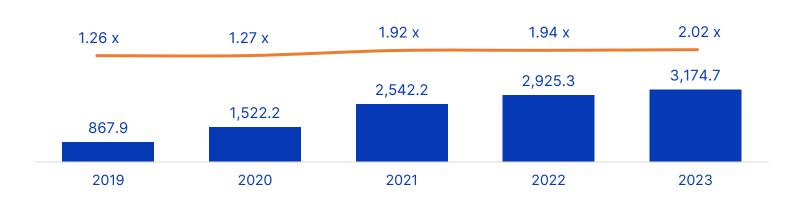


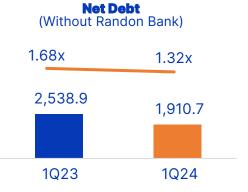
Origin Of Debt Short And Long Term¹ R\$ Million



¹ Does not consider business combination values

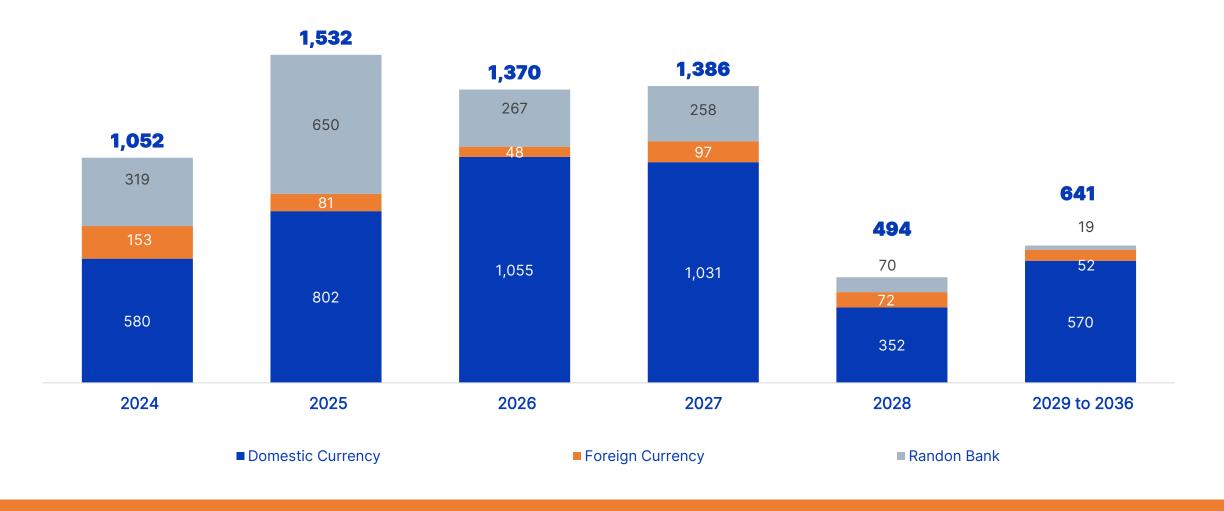
Indebtedness | Net Debt | EBITDA | R\$ Million





Indebtedness

Schedule Of Debt Payment | R\$ Million



Quarterly Information

	2022	1Q23	2Q23	3Q23	4Q23	2023	1Q24
Net Revenue	12,407.7	2,985.1	3,084.9	3,199.8	2,816.8	12,086.7	2,805.3
% OEM	37.1%	37.6%	36.4%	39.0%	37.5%	37.6%	31.0%
% Auto Parts	33.4%	27.7%	26.5%	26.5%	28.0%	27.1%	30.5%
% Motion Control	24.6%	28.1%	29.8%	27.8%	26.3%	28.0%	30.0%
% Financial and Digital Services	3.6%	5.3%	5.8%	5.7%	6.6%	5.8%	6.8%
% Advanced Technology and HQ	1.3%	1.3%	1.6%	1.0%	1.5%	1.4%	1.7%
Consolidated Net Revenue	11,152.4	2,658.2	2,776.9	2,896.7	2,556.1	10,887.8	2,537.8
Consolidated Gross Profit	2,624.8	732.3	780.0	697.3	583.8	2,793.4	686.3
% Gross Margin	23.5%	27.5%	28.1%	24.1%	22.8%	25.7%	27.0%
EBITDA	1,505.0	442.2	444.4	396.4	287.2	1,570.2	346.9
% EBITDA Margin	13.5%	16.6%	16.0%	13.7%	11.2%	14.4%	13.7%
Net Profir	471.7	122.1	116.8	87.4	55.4	381.7	81.8
% Net Margin	4.2%	4.6%	4.2%	3.0%	2.2%	3.5%	3.2%

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