RANDONCORP

Building **tomorrow**

Institutional Presentation 2Q25

Safe Harbor Statement

We make forward-looking statements that are subject to risks and uncertainties. Such statements are based on beliefs and assumptions of our Management and information that the Company currently has access to.

Forward-looking statements include information about our intentions, beliefs or current expectations, as well as those of the Company's Board of Directors and Officers.

Disclaimers regarding forward-looking statements and information also include information about possible or assumed operating results, as well as statements that are preceded, followed by, or that include the words "believe", "may", "will", "continue", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they refer to future events, depending, therefore, on circumstances that may or may not occur. Future results and the creation of shareholder value could differ significantly from those expressed or suggested by forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.

Summary

Randoncorp	Who we are	Where we are	What we do	Our governance	Our strategy
Business Verticals	Auto Parts	Motion Control	OEM	Financial Solutions & Services	Advanced Technology
ESG Ambition	Public commitments	Sustainable practices	Planet	People	Business
Performance & Outlook	Financial Results	Investment Cycles	Market Outlook 2025	Strategic Pillars and Opportunities	Guidance 2025
Disruptive Technologies	e-Sys	AT4T	Composs	NIONE	
Attachments	Operating Results	Financial Results	Indebtedness	Quarterly Information	

Randoncorp

Who we are

Where we are

What we do

Our governance

Our strategy

Who we are

We develop transport solutions based on valuing people, generating profit with sustainability, in trust, innovation and technology.

In our more than 76 years of history, we have built a global and leadership presence in the sectors in which we operate.

Purpose

Connect people and riches to generate prosperity.

Principles

> Satisfied customer
> Ethics
> Innovation and technology
> Profit with sustainability
> People valued and respected
> Image and legacy preservation
> Safety and quality
> We are Randoncorp

RAPT
B3 LISTED N1

Listed since **1971**

~18k Employees

5 business verticals

Presence in **+125** countries

RANDONCORP

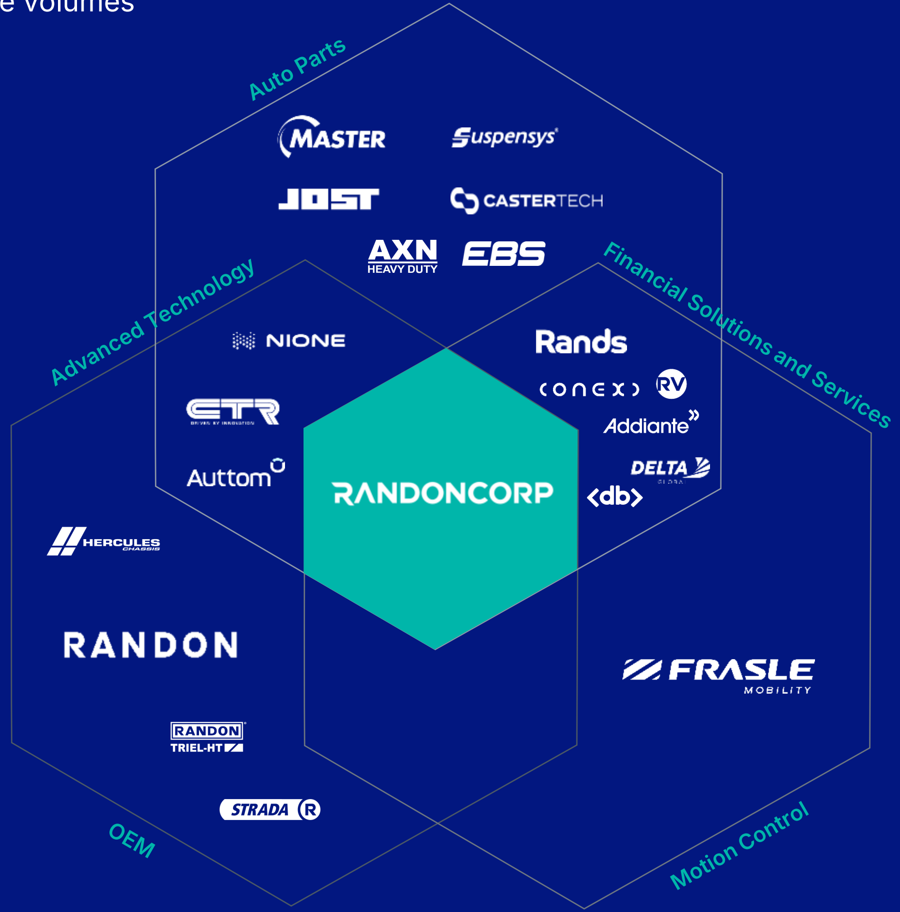
Who we are

Strong Brands

We are one of the largest players in the Brazilian automotive market

Leadership in OEMs

- Long-term contracts
- Partnership in product development
- Large-scale volumes



Pioneering and technological vanguard

- Higher resale value
- Most remembered brand
- Modern solutions connected with mobility megatrends

House of Brands

- Iconic brands
- Strength of synergies

Dynamism

1949 - 1999

- Mecânica Randon
- Air brakes
- 3rd axle for trucks
- Trailers manufacturing
- IPO
- Freios Master
- Randon Consórcios
- Fras-le S/A and Fras-le USA
- Randon Argentina
- JOST Brasil
- Suspensys
- Fras-le Andina

2000 - 2018

- Fras-le Europe
- Fras-le México
- Castertech Caxias do Sul
- Fras-le China
- Randon Bank
- Centro Tecnológico Randon
- Controil
- Fras-le Panamericana
- Armetal, Farloc and Fanacif
- Randon Messias
- ASK Fras-le
- Fremax and Fras-le Europe BV
- Jurid

2019 - 2021

- Nakata
- Randon Araraquara
- Randon Triel-HT
- Suspensys México
- Master Flores da Cunha
- Randon Ventures
- Conexo
- Auttom
- Castertech Indaiatuba
- Castertech Usinagem
- Randon Corretora de Seguros
- Castertech Schroeder
- NIONE

2022...

- Randon Venice
- Hercules
- JOST Campinas
- Castertech Mogi Guaçu
- Addiante
- Juratek
- DB Server
- Suspensys Mogi Guaçu
- EBS
- Delta Global
- Dacomsa
- AXN Heavy Duty

Legend: Portfolio Expansion | Capacity Expansion | Aftermarket | Innovation and Services | Internationalization

RANDONCORP

Where we are

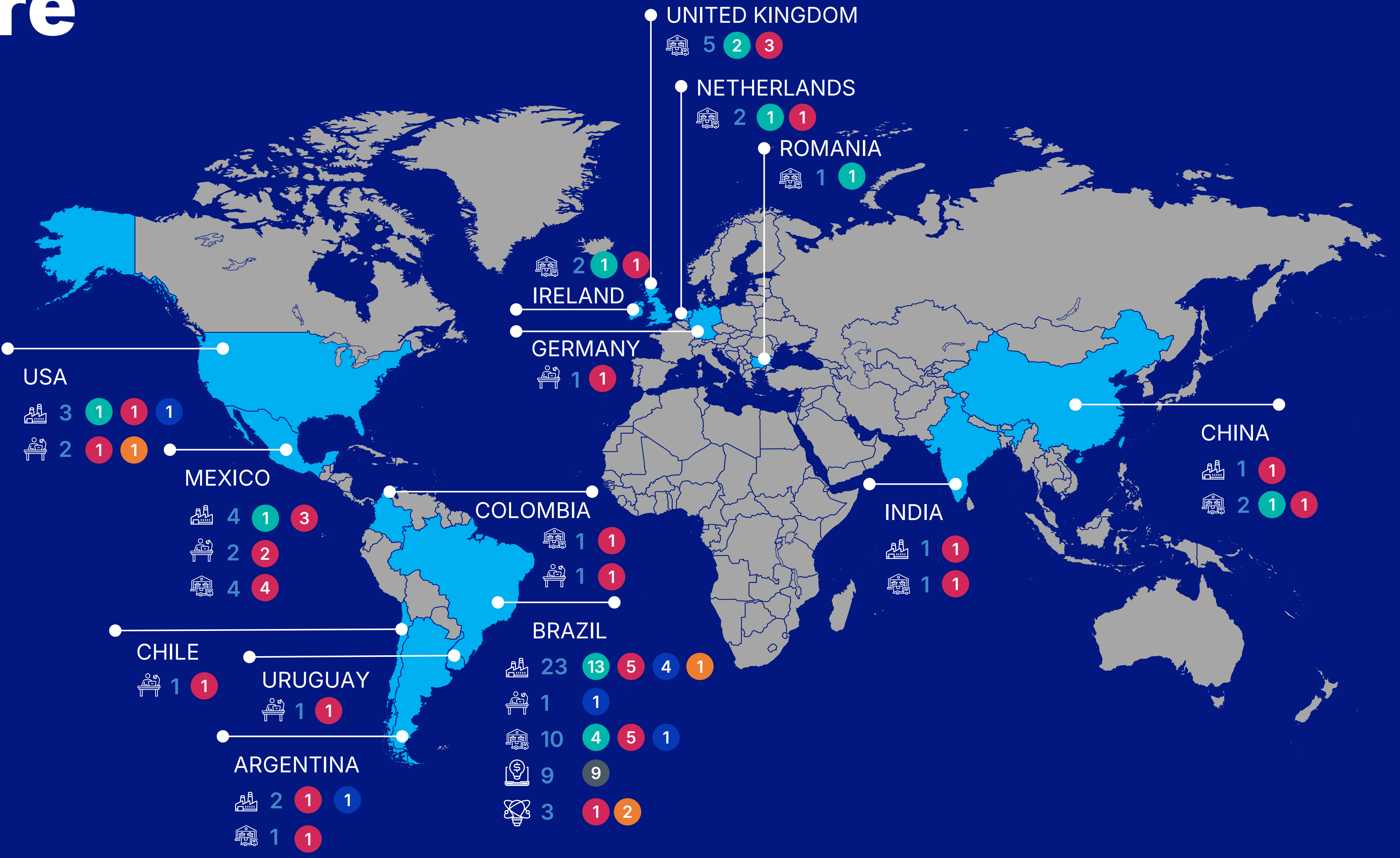
Industry 34
15 12 6 1

Business Office 9
7 1 1

Distribution Center 28
10 17 1

Financial Solutions & Services 9
9

Innovation 3
1 2



Auto Parts | Motion Control | OEM | Financial Solutions & Services | Advanced Technology & HQ

RANDONCORP

What we do

MAIN CUSTOMERS

1. Trucks, buses and trailers manufacturers
2. Agricultural equipment manufacturers
3. Distributors
4. Auto Parts retailers
5. Cargo transportation
6. Self-employed customers
7. Suppliers, distributors, and customers of Randoncorp
8. Logistics operators
9. Technology companies
10. Randoncorp controlled companies

MAIN MARKETS

- Agribusiness
- Industry
- Civil Construction
- Mining
- Mobility
- Aftermarket
- Capital Goods
- Logistics
- Retail
- Technology
- Sectors from different areas of activity

What we do: Competitive Advantages

Verticalization
Complementary businesses that make Randoncorp the most complete player in the Brazilian automotive market.

Diversification
Exposure to various sectors and geographies, adding resilience to the business.

Global presence
Presence in key global economies, generating revenues in strong currencies.

Sinergy
End-to-end solutions for the automotive ecosystem, achieving synergies, especially in industrial and commercial areas.

Long-term Relationships
Partnerships based on the quality of our products and services.

Strong and recognized brands
A broad portfolio of products and brands, with leadership in most of the sectors in which we operate.

Innovation
Pioneering and technological leadership, developing products aligned with the megatrends of mobility. Combining engineering, manufacturing, and automation.

RANDONCORP

What we do

We offer solutions for various sectors, making us a complete ecosystem.

Agribusiness

Industry

Mining

Aftermarket

Urban Mobility

Civil Construction

Logistics

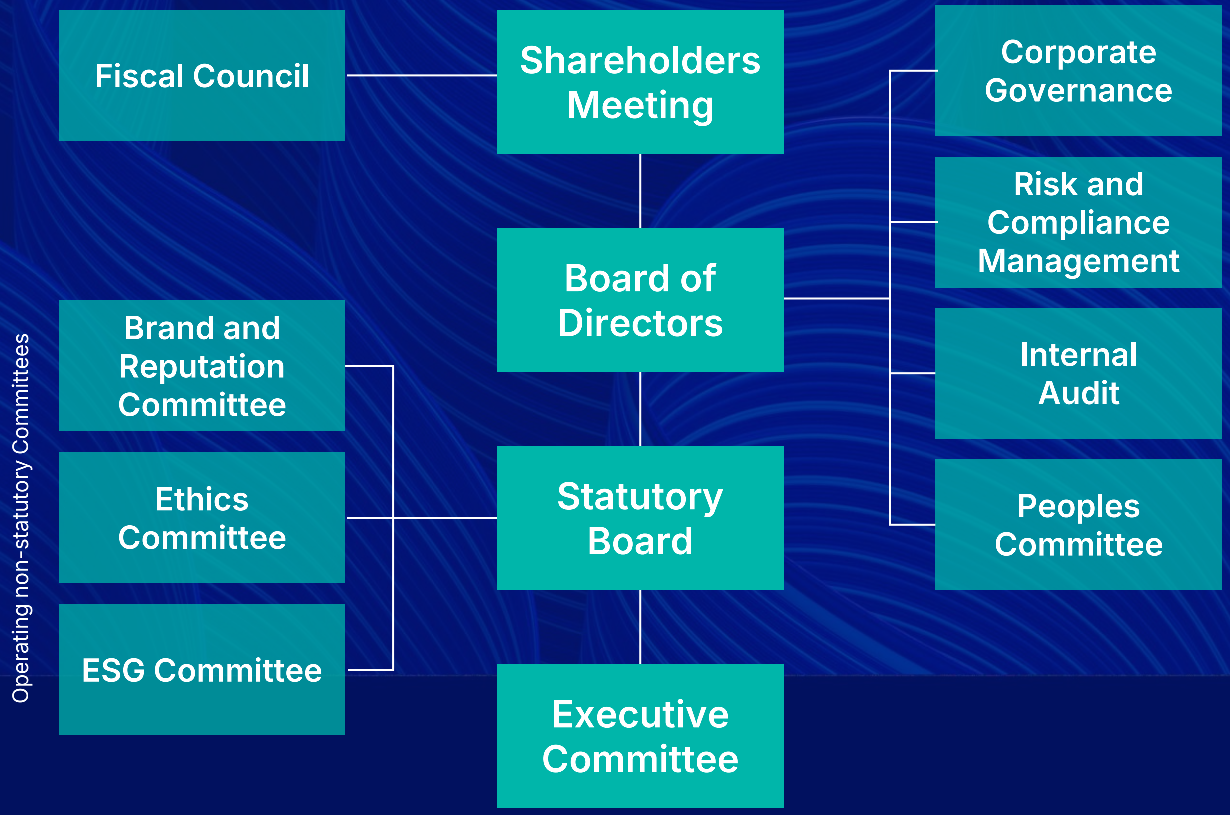
Retail

Financial Institutions

Technology

Others

Our Governance



> **Minimum dividend policy** of 30% of adjusted net income

> **60% independent members** on the Board of Directors

> **5 Committees**, including 1 advisory to the Board and 4 operational

> Evaluation of the **Board of Directors Effectiveness**

> **80.9% adherence** to governance practices recommended by CVM Resolution No. 80

> **Outsourced and independent** whistleblower channel

Our Governance

Board, Councils and Committees

Shareholders Meeting

Fiscal Council

Ademar Salvador
Américo F. Neto
Rosângela C. Süffert
Valmir P. Rossi
Alexandre R. Barbosa

Board of Directors

David Abramo Randon – Chairman
Alexandre Randon – Vice-President
Vicente F. Assis – Board Member
Ana Carolina Strobel – Board Member
Pedro Ferro – Board Member

Statutory Board

Daniel Raul Randon – President
Sérgio L. Carvalho – CEO
Paulo Prignolato – EVP, CFO and IRO
Daniel M. Ely – EVP and COO
Alexandre Randon – Director

Executive Committee

Sérgio L. Carvalho – CEO
Paulo Prignolato – EVP, CFO and IRO
César A. Ferreira – CTIO
Anderson Pontalti – EVP International and Motion Control COO
Daniel M. Ely – EVP and Financial Solutions and Services COO
Ricardo Escoboza – EVP South America and Auto Parts COO
Marcos Baptistucci – CPCO

Corporate Governance

Risk and Compliance Management

Internal Audit

Peoples Committee

Daniel Raul Randon
Alexandre Randon
Ana Carolina Strobel
Vicky Bloch
Isabelle Randon Frota (Invited member)

Brand and Reputation Committee

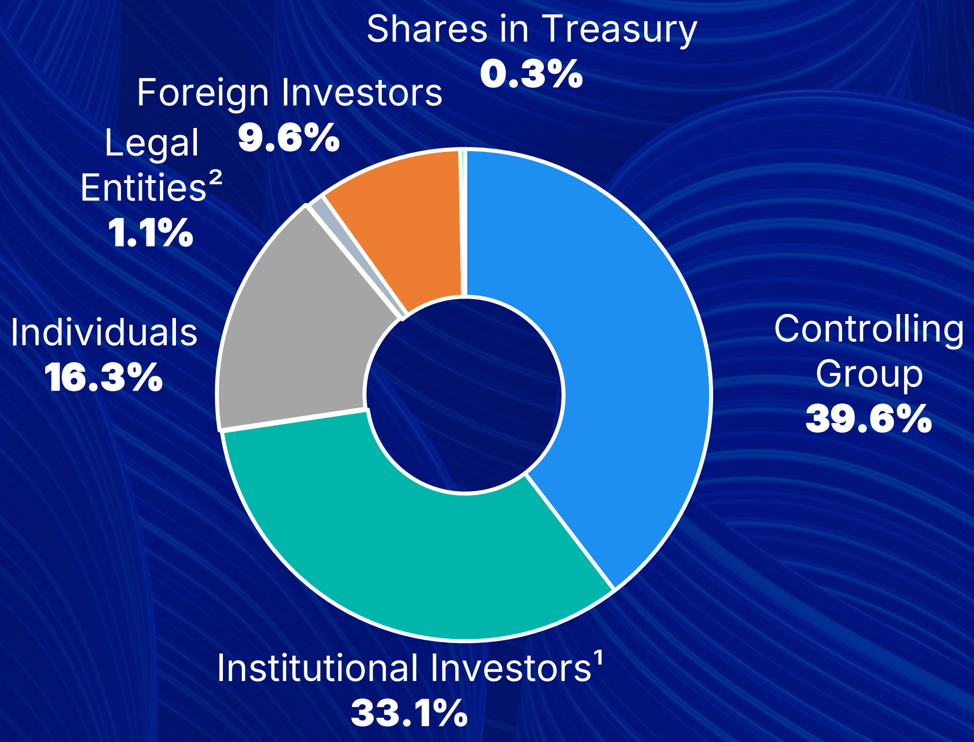
Ethics Committee

ESG Committee

Operating non-statutory Committees

RANDONCORP

Our Governance
Capital Market



FREE FLOAT
60.1%

TAG ALONG
80%

TOTAL SHAREHOLDERS
36K

RAPT
B3 LISTED N1

IBRA B3

IGC B3

IGCT B3

ITAG B3

INDX B3

SMLL B3

IAGRO-FFS B3

[1] Investment clubs and funds
[2] Companies, banks, brokers and associations

RANDONCORP

Our strategic guidelines

Differential in **innovation and technology**
Products-processes-manufacturing-services

Absolute focus on **customers**

Diversification with focus

Financial strenght

Leveraging **sinergies**

Company **desired** to work

Sustainability (ESG) prioritized

Strategic Cycles

Cycle 1

Construction of a success story, initiated by the trailers market.

- Entrepreneurship
- Few products
- Basic processes
- Locally focused businesses

Cycle 2

Strengthening our core business and expansion moves have marked a new era for the Company.

- Joint Ventures
- Diversified products
- Professionalization
- Start of internationalization

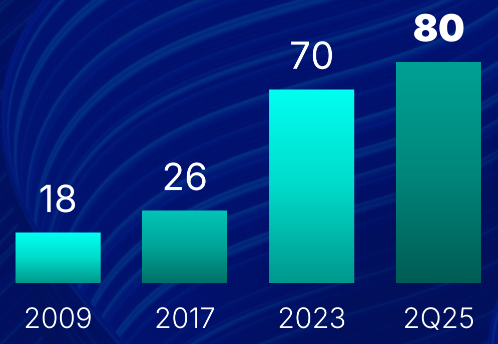
Cycle 3

Growth and resilience through business diversification, focusing on value generation.

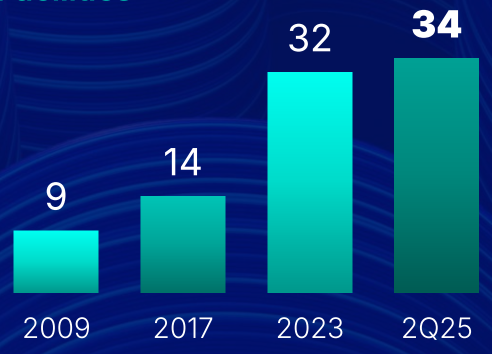
- Accelerated growth
- Advanced technology
- Internationalization

Focus on diversification and resilience

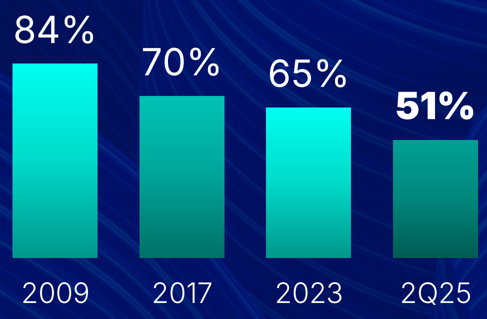
Companies



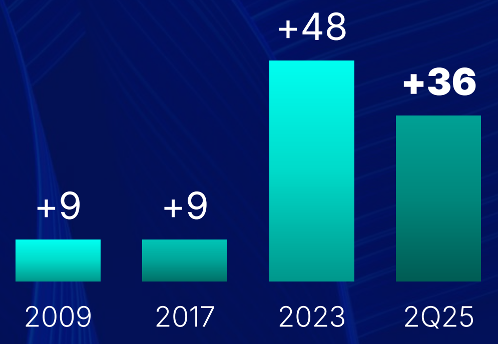
Facilities



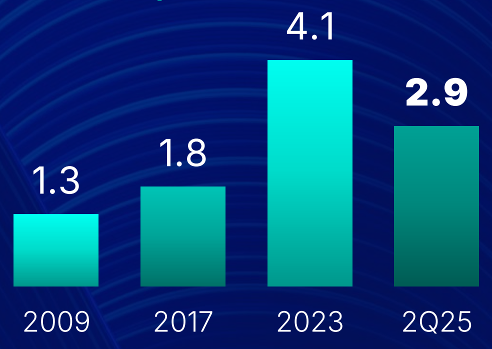
% Revenue from Capital Goods



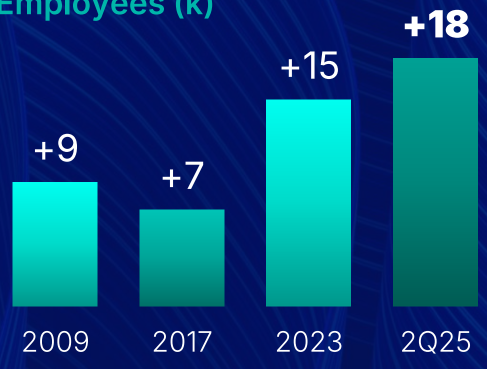
Shareholders (k)



Market Cap (R$ B)



Employees (k)



Strategy

2009
OEM, with complementary businesses.

2017
Execution of the business model diversification plan.

2023...
Consolidation of strategy and less cyclical businesses.

Drivers of our accelerated growth

Enhanced synergies and connection with core business.

Internationalization

- Strong currencies
- Developed economies
- Great market potential
- Geopolitical shielding

Aftermarket

- Resilience
- Brand strength
- Cash Cow
- Optimization of distribution channels
- Recurring demand

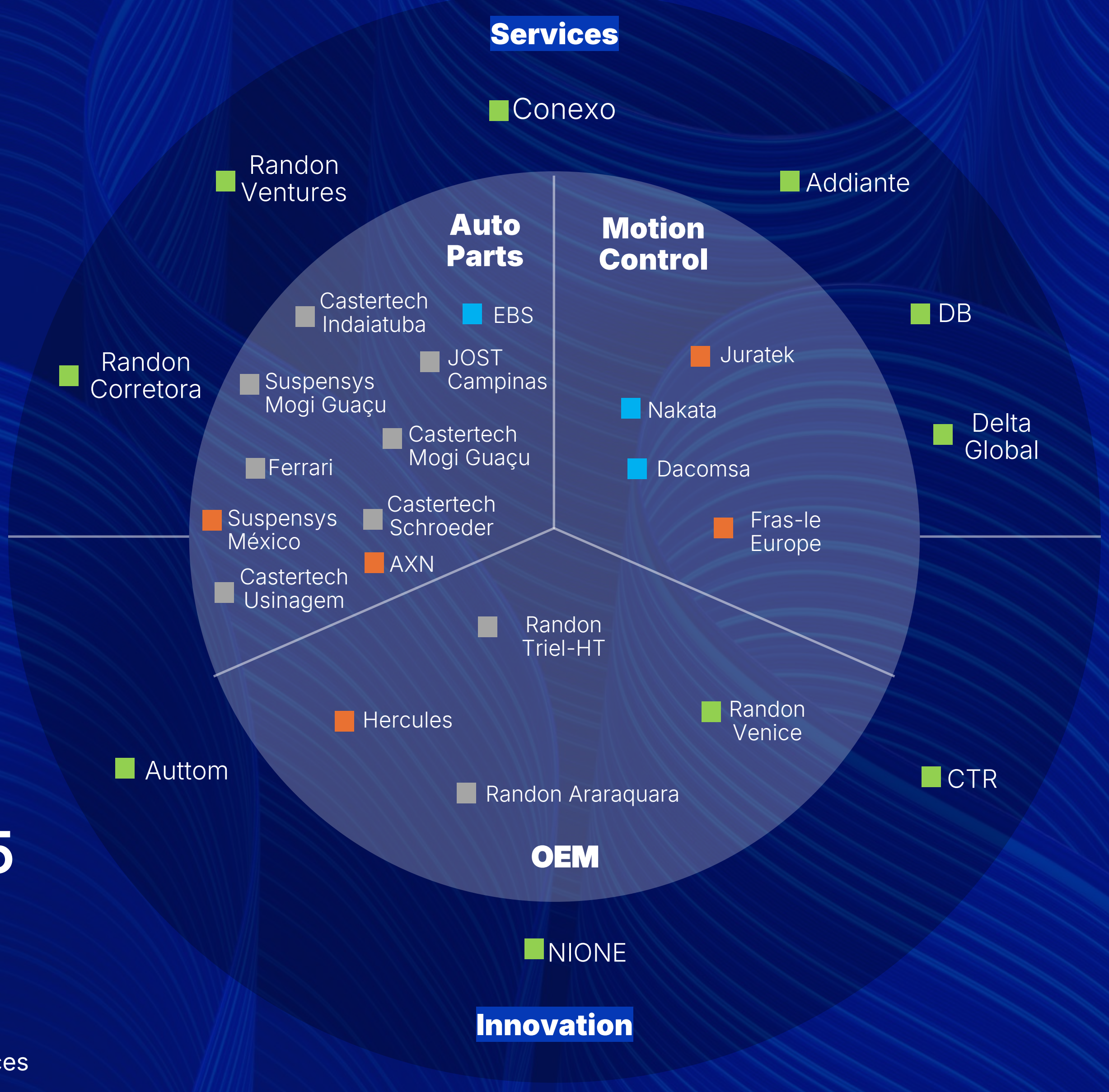
Innovation and services

- Disruptive businesses
- Efficiency
- Sustainability
- Digitalization
- Servitization

Productive capacity

- Portfolio expansion
- Strategic geographies
- Ensuring or achieving leadership
- Smart Factories

We made important moves that made us a complete ecosystem.



2019-1Q25

- Internationalization
- Aftermarket
- Capacity
- Innovation and Services

Value generation journey

1. Capital allocation in profitable businesses
2. Accelerated growth with revenue expansion
3. Strong synergy capture with a good track record
4. More resilient results
5. Building Tomorrow through investments in RD&I
6. Low level of leverage and financial strength
7. Increasing returns to Investors
8. Safe and inclusive work environment, with focus on the development of our people
9. Continuous search for evolution in governance
10. Positive Impact on Society

Business Verticals

Auto Parts

Motion Control

OEM

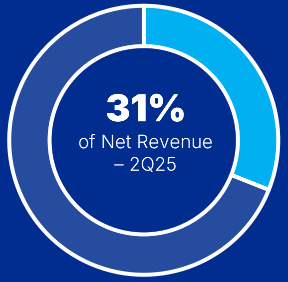
Financial Solutions & Services

Advanced Technology

Auto Parts

Leading manufacturers of solutions for commercial vehicles

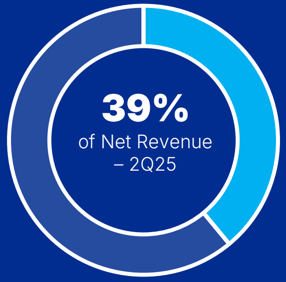
Brake systems, axles and suspensions, coupling systems, electromobility, foundry and machining, etc.



Motion Control

Safety and innovation in motion control

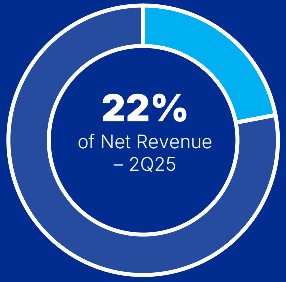
Friction materials, components for brake, suspension, steering, engine, transmission and powertrain systems.



OEM

The most complete line of equipment for ground cargo transportation

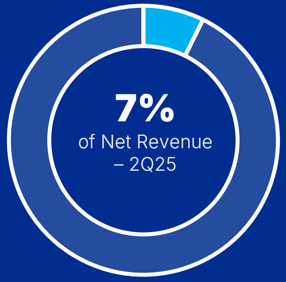
Trailers, rail cars, and aftermarket.



Financial Solutions & Services

The financial solutions and services platform for various sectors

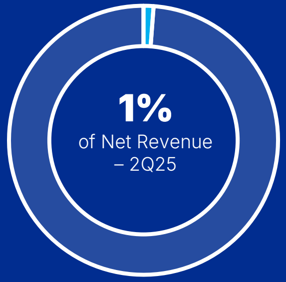
Financing, coop-payment plans, insurance, fleet rental and management, 24/7 assistance, technology, and innovation.



Advanced Technology

At the forefront of technology in the development of sustainable products

Robotic cells, industrial automation, products for the mobility industry, nanotechnology platform, and material transformation solutions.



Business Verticals

Auto Parts

R$ 1.1 B
Net Revenue 2Q25

11.1%
Adjusted EBITDA Margin 2Q25

Structure

Factories	Distribution Centers	Countries	Joint Ventures	Employees
15	10	Located in 8	2	With ~4.5 k

Main Markets

- Agribusiness
- Industry
- Civil Construction
- Mobility
- Aftermarket

Brands

- CASTERTECH
- Suspensys®
- JOST
- MASTER
- EBS
- AXN HEAVY DUTY

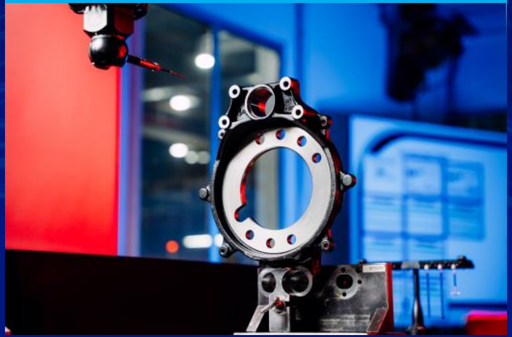
Business Verticals
Auto Parts

Leaders in
their segments.

Ranked among the **largest Brazilian players** in the auto parts segment for commercial vehicles.

With a broad product portfolio, they are a **benchmark in quality** and globally recognized by their customers.

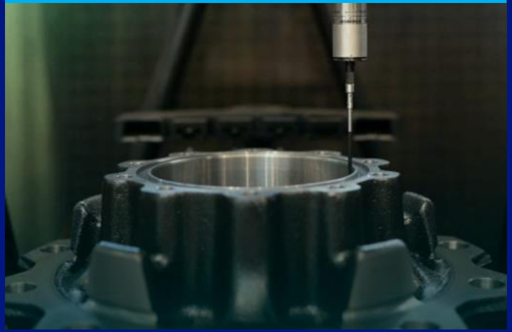
MASTER



JOST

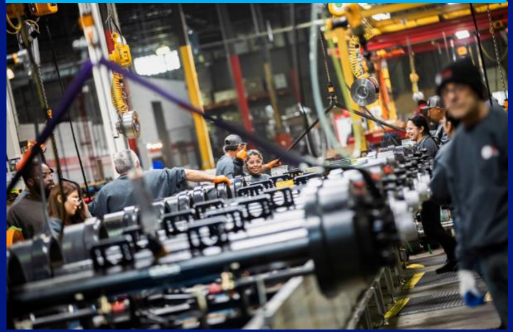
Suspensys®

CASTERTECH



EBS

AXN HEAVY DUTY



Business Verticals

Auto Parts: Coupling Systems

Landing Gear

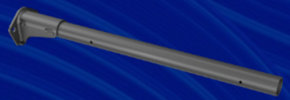

King Pin


Ball Hitch


Axle Lift


Fifth Wheel


Aluminium Wheel


Semi-Rod


Hubodometer


Towing Hitch

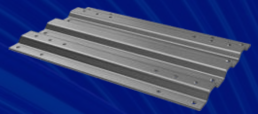

Rotating Tip


Bus Link


Twist Lock


Spare Holder


Turntable

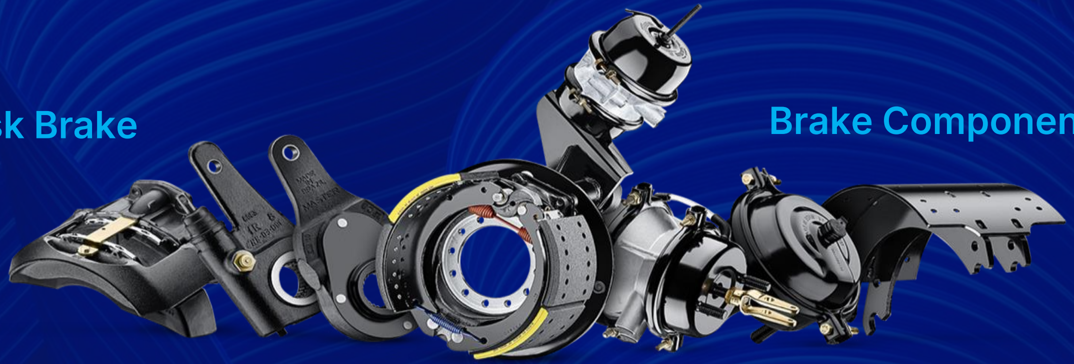

Table for Fifth Wheel


Business Verticals

Auto Parts: Brake Systems

Disk Brake

Brake Components



Drum Brakes

EBS Aftermarket

>30,000 SKUs

Brake Chamber

Sensors

Air Dryers

Valves

ABS

Suspension

Compressors

Calipers

Slack Adjuster

Pressure Limiting

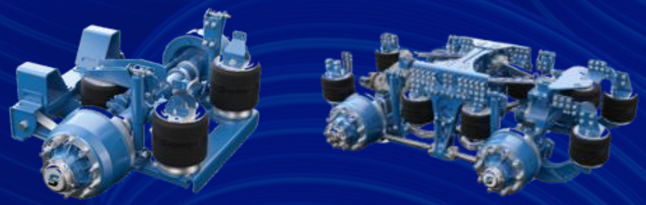
Clutch Servos

Auto Parts: Axles and Suspensions

Axles

Mechanical Suspension

Air Suspension



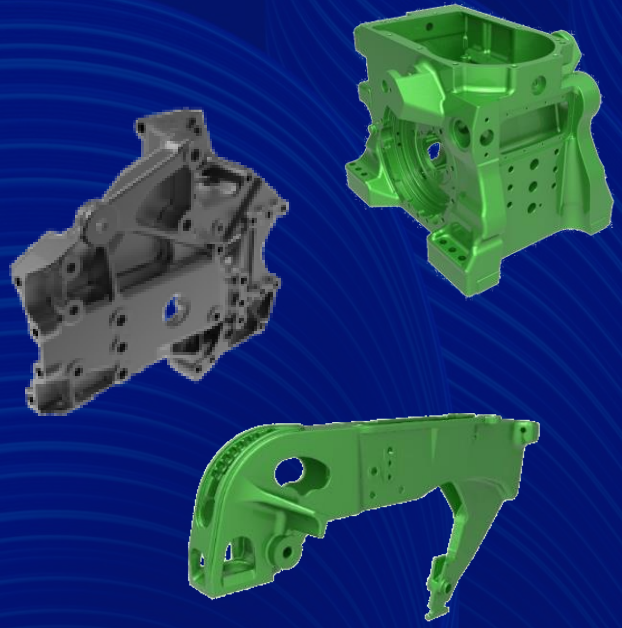
Electromobility

Business Verticals

Auto Parts: Hubs and Drums

Hubs, drums and rotors

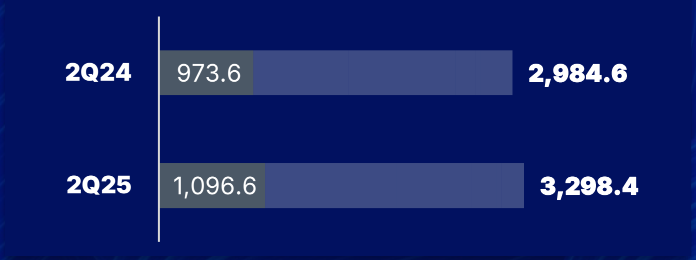
Foundried and Machined Supports and Components



Aftermarket

Business Verticals
Auto Parts

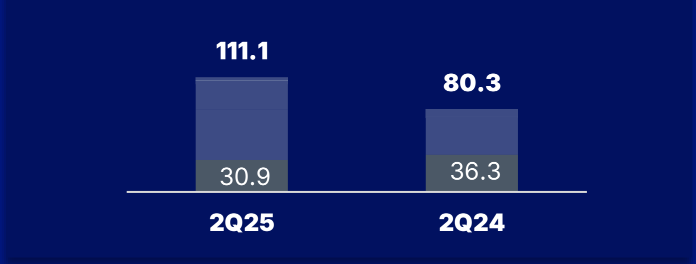
Consolidated Net Revenue
(R$ Million)



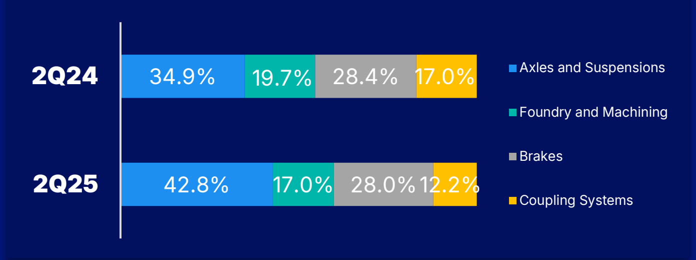
EBITDA | EBITDA Margin
(R$ Million) | % o/CNR

International Market Revenue
(US$ Million)

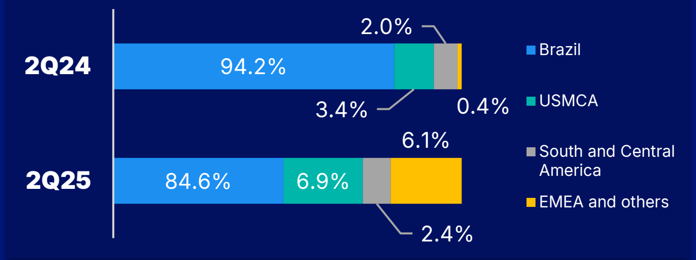
CAPEX
(R$ Million)



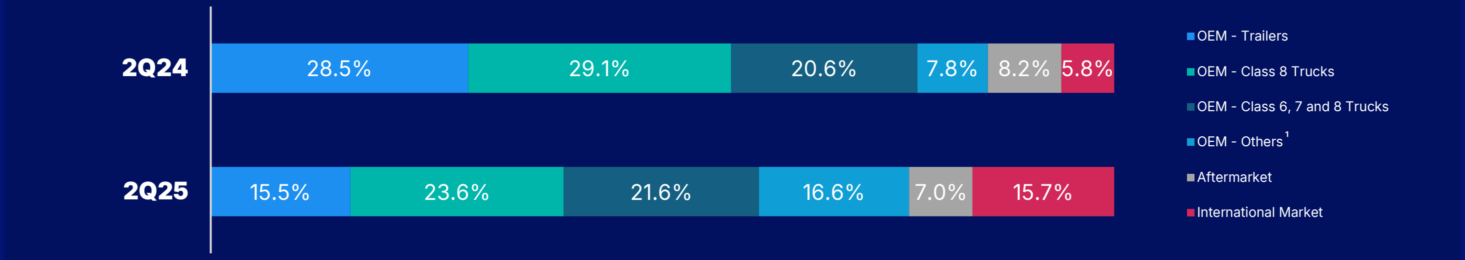
Net Revenue by Product
(% o/CNR)



Net Revenue By Region
(% o/CNR)



Net Revenue by Segment
(% o/CNR)



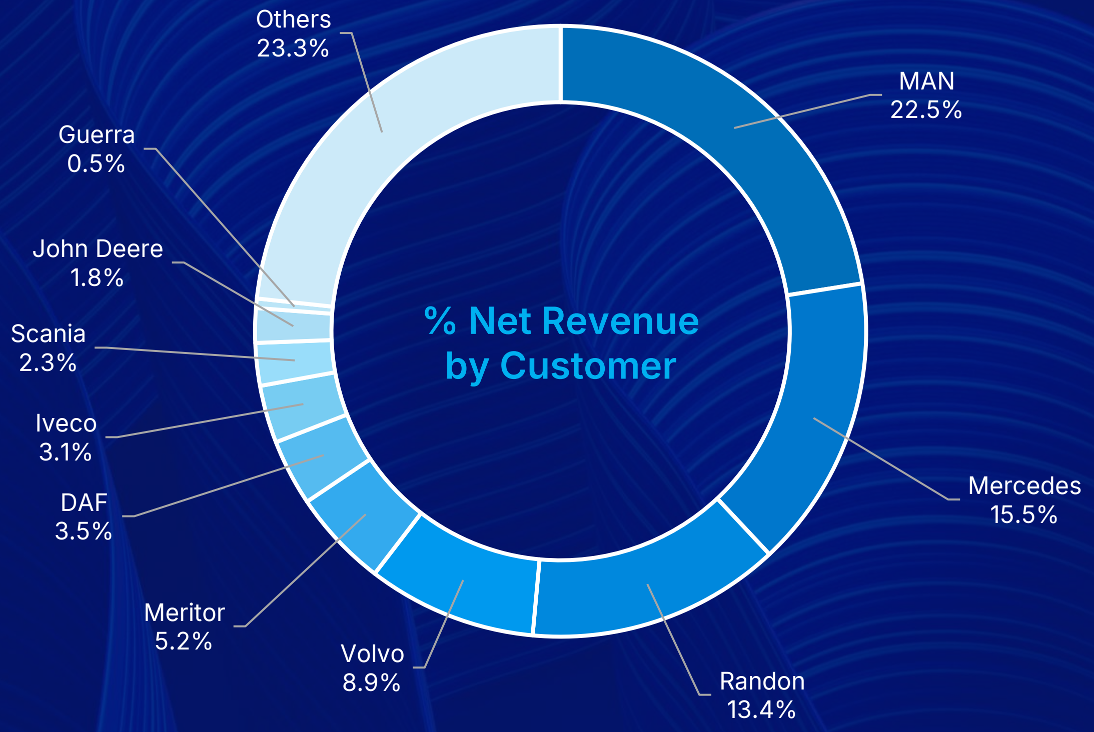
[1] Class 3 to 6 trucks, buses, and agricultural machinery

Business Verticals

Auto Parts

Volumes and Net Revenue	2Q25		2Q24			1Q25			1H25		1H24		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units	Units	Revenue	Units	Revenue	Δ% Units
Brakes (units)	189,784	307,008	239,296	276,209	-20.7%	198,530	330,215	-4.4%	388,314	637,223	455,147	528,358	-14.7%
Coupling Systems (units)	28,533	133,407	38,033	165,109	-25.0%	32,360	134,469	-11.8%	60,893	267,876	73,093	322,170	-16.7%
Axles and Suspensions (units)	48,865	469,635	48,871	340,064	0.0%	45,286	354,335	7.9%	94,151	823,970	87,140	603,713	8.0%
Foundry and Machining (Tons)	21,237	186,537	24,345	192,214	-12.8%	21,602	169,661	-1.7%	42,839	356,199	46,275	375,119	-7.4%

Values in R$ Thousands, except when indicated otherwise



Main **competitors**

Brake Systems

Knorr (Germany)
Wabco (USA)
Captive market – MB/Scania
Libero/Silpa

Coupling Systems

Fontaine (Brazil/PR)
Fuwa (China)
SAF-Holland (Germany)

Suspensions and Axles

KLL/SAF Holland (Brazil/SP)
Ibero (Brazil/SP)
Hendrickson (USA)
BPW (Germany)
Fuwa (China)
Captive Market – Facchini

Foundry and Machining

Schulz (Brazil/SC)
Durametal (Brazil/CE)
Frum (Brazil/MG)
Fundimisa/Elyte (Brazil/RS)

Business Verticals

Motion Control

R$ 1.4 B
Net Revenue 2Q25

17.5%
Adjusted EBITDA Margin 2Q25

Structure

12	17	Located in 13	7	With ~8.0 k
Factories	Distribution Centers	Countries	Sales Offices	Employees

Main Markets

- Aftermarket
- Mobility
- Agribusiness
- Industry
- Civil Construction

Brands

Business Verticals

Motion Control

Leader in aftermarket in Brazil and **among the largest** in Latin America

Broad product portfolio with **iconic brands**, desired by customers

Products available in **over 125 countries**

Business Verticals

Motion Control: Portfolio

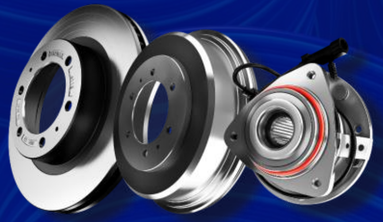
Friction Materials

Commercial Line
> 1,000 SKUs

Light Line
> 9,300 SKUs

Brake Actuation
> 1,000 SKUs

Brake Discs
> 2,000 SKUs



Shock Absorbers
> 1,000 SKUs

Motorcycle Parts
> 200 SKUs

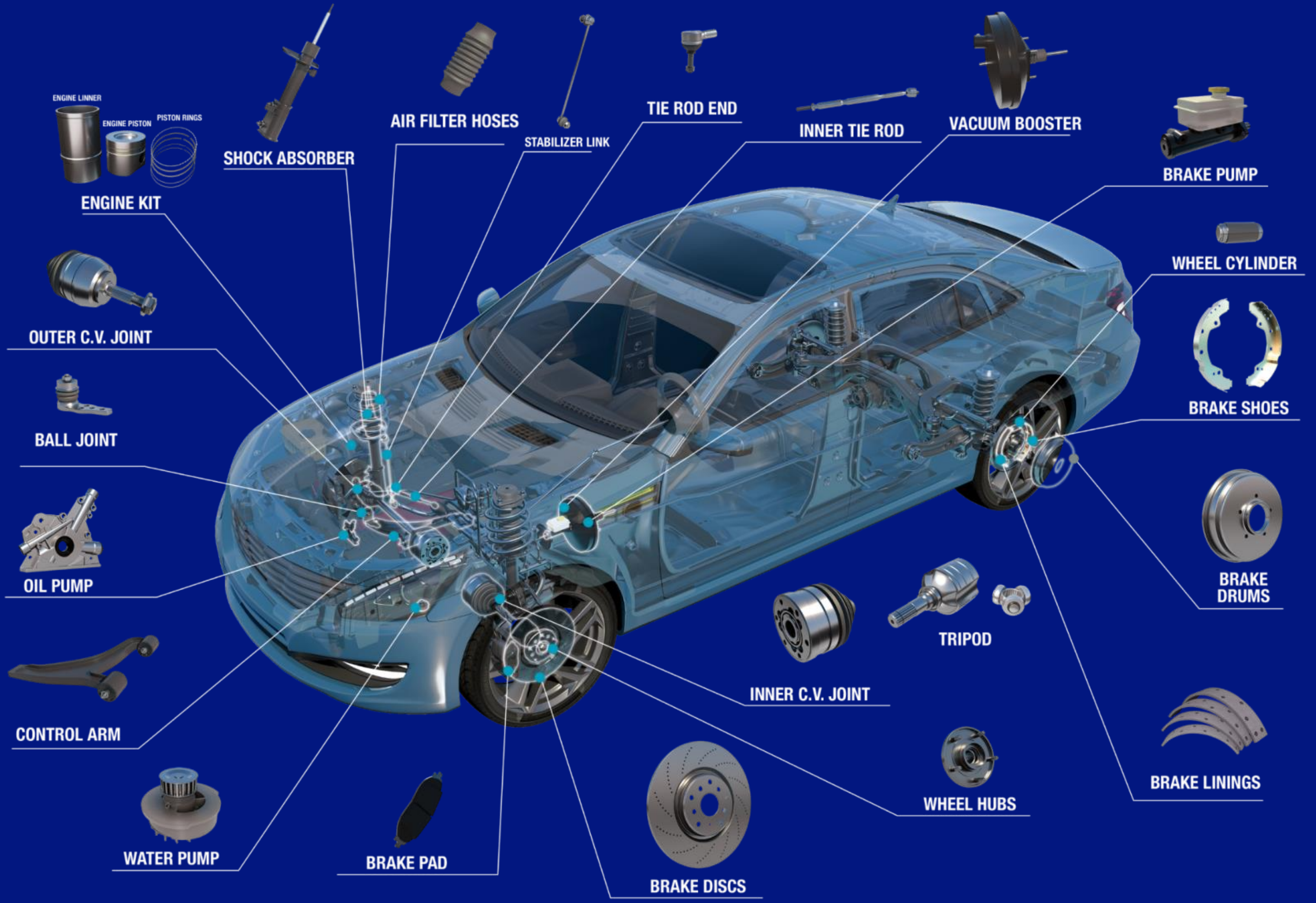
Suspension and Steering
> 1,600 SKUs

Engine Components
> 11,600 SKUs

>33,000 SKUs

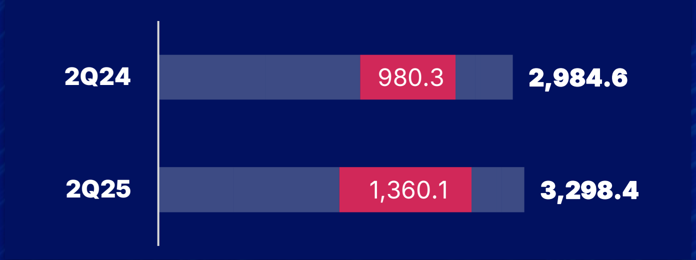
Business Verticals

Motion Control: Portfolio

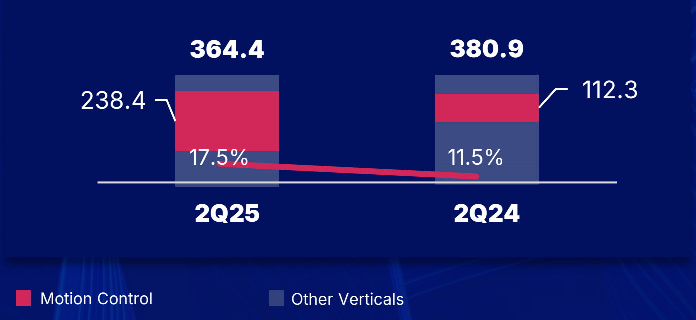


Business Verticals
Motion Control

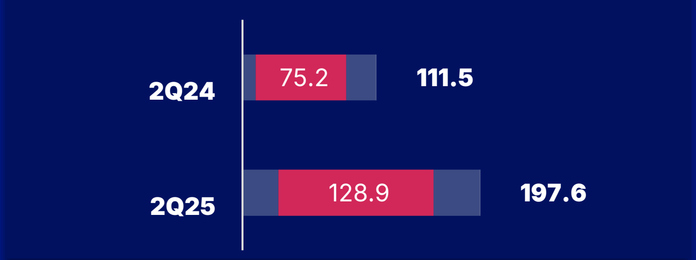
Consolidated Net Revenue
(R$ Million)



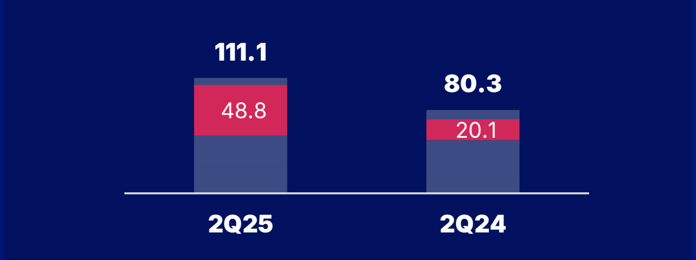
EBITDA | EBITDA Margin
(R$ Million) | % o/CNR



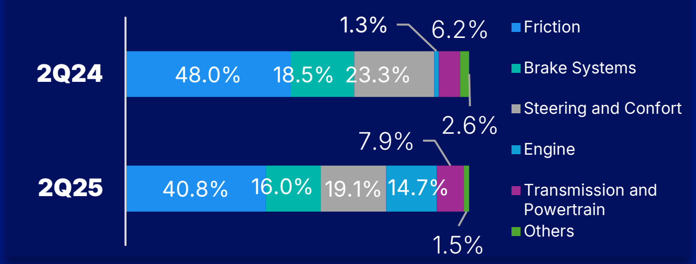
International Market Revenue
(US$ Million)



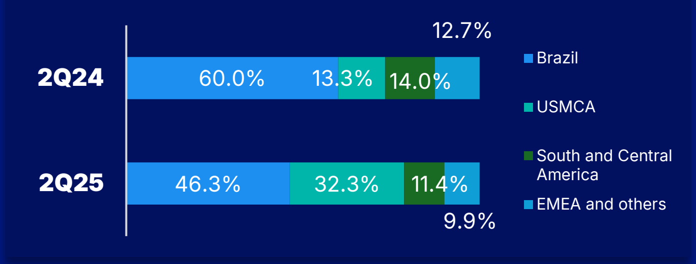
CAPEX
(R$ Million)



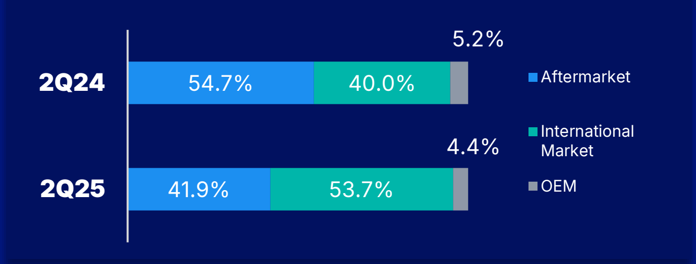
Net Revenue by Product
(% o/CNR)



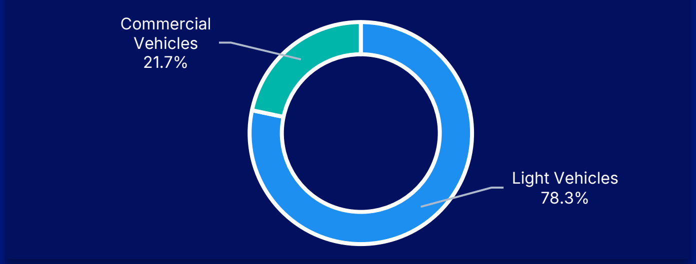
Net Revenue By Region
(% o/CNR)



Net Revenue by Segment
(% o/CNR)



Net Revenue by Vechicle Type
(% o/CNR)



Business Verticals

Motion Control

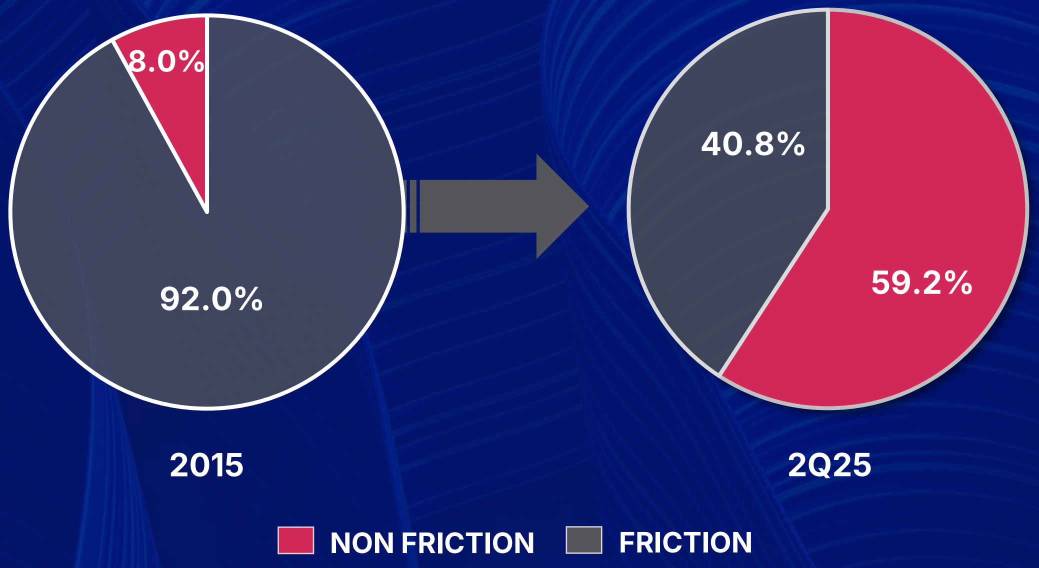
Volumes and Net Revenue	2Q25		2Q24			1Q25			1H25		1H24		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units	Units	Revenue	Units	Revenue	Δ% Units
Friction Materials (Thousand/un.)[1]	27,850	555,327	27,171	470,985	2.5%	27,293	568,699	2.0%	55,143	1,124,026	52,073	892,771	5.9%
Brake System Components (Thousand/un.)	2,802	217,155	2,354	181,460	19.0%	2,811	202,542	-0.3%	5,613	419,697	4,476	326,208	25.4%
Steering and Confort (Thousand/un.)	5,206	259,674	4,811	227,932	8.2%	4,738	246,803	9.9%	9,945	506,477	8,749	422,925	13.7%
Engine Components (Thousand/un.)	5,461	200,252	1,679	13,102	225.2%	5,518	196,440	-1.0%	10,979	396,691	3,253	24,970	237.5%
Transmission and Powertrain Comp. (Thousand/un.)	1,643	107,068	981	60,852	67.5%	1,305	93,866	26.0%	2,948	200,933	1,694	111,126	74.0%
Other products[2]	1,191	20,665	909	25,940	31.1%	781	23,368	52.6%	1,972	44,034	1,666	43,525	18.4%

Values in R$ Thousands, except when indicated otherwise

The sales volume and revenue from friction materials and brake system components were revised in the totals previously disclosed for 1Q25 and 2Q24, due to adjustments in parts accounting.

[1] For a breakdown of the "Others" line, see Annex IV of the Frasle Mobility Earnings Release.

Revenues Evolution



Main competitors

Friction

Brakeparts - Brazil
Syl - Brazil
Cobreq - Brazil
Thermoid - Brazil
Duroline - Brazil

Braking Systems

Hipper Brakes – Brazil
MDS – Brazil
TRW – Germany
Zimmermann – Germany
Textar – Germany
Brembo – Italy
Raybestos – USA
Centric - USA

Suspension, Steering and Powertrain

Cofap - Brazil
Monroe - Brazil
Kayaba - Brazil
Trw - Germany
Lemforder - Brazil
Viemar - Brazil
Dellarosa - Brazil
Ima - Brazil
Spicer - Brazil

Business Verticals

OEM

R$ 768.6 M
Net Revenue 2Q25

-1.6%
Adjusted EBITDA Margin 2Q25

Structure

6	1	Located in 3	1	With ~3.5 k
Factories	Distribution Centers	Countries	Sales Office	Employees

Main Markets

- Agribusiness
- Industry
- Aftermarket
- Civil Construction
- Mining

Brands

RANDON

RANDON TRIEL-HT

HERCULES CHASSIS

STRADA

Business Verticals

OEM

Largest trailer manufacturer in Latin America and among the **TOP 10** worldwide

Brazilian Leader in the segment

Over **600,000** products manufactured, with **100,000** destined for the international market

Business Verticals

OEM: Trailers

Grain

Dump

Sider

Container Chassis

Reefer

Tanker

Carbon
Stainless
Aluminum

Sugar Cane

Flatbed

Silo

Business Verticals

OEM: Other Products

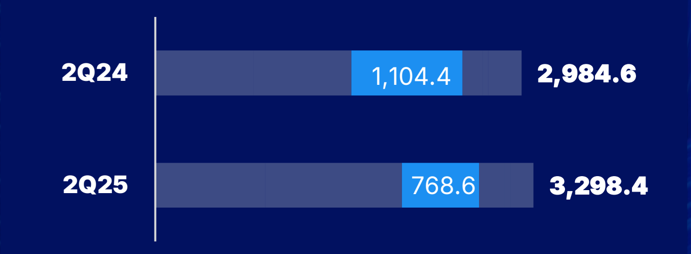
Rail Cars

Aftermarket Parts

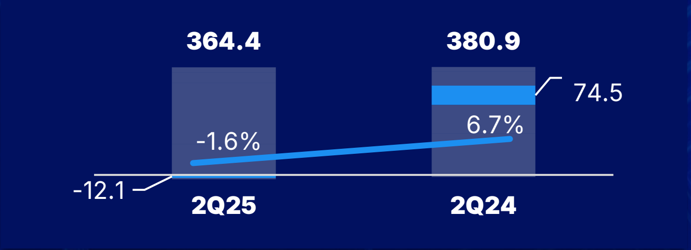
Business Verticals

OEM

Consolidated Net Revenue
(R$ Million)



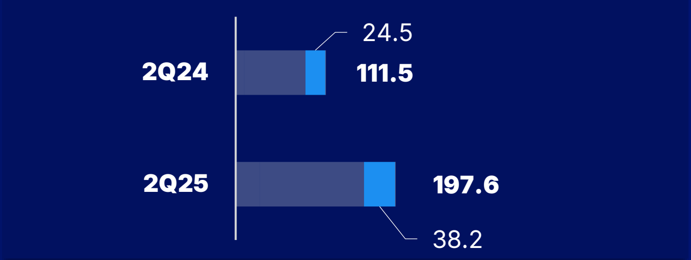
EBITDA | EBITDA Margin
(R$ Million) | % o/CNR



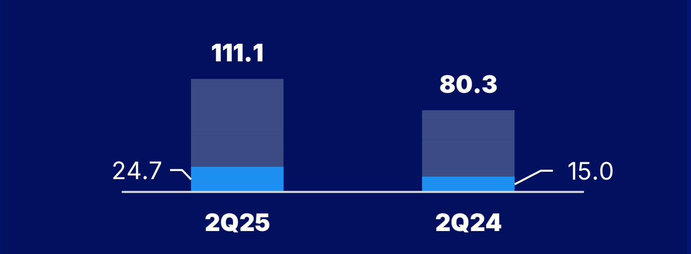
OEM

Other Verticals

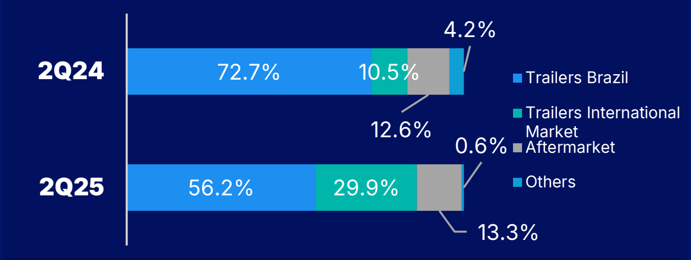
International Market Revenue
(US$ Million)



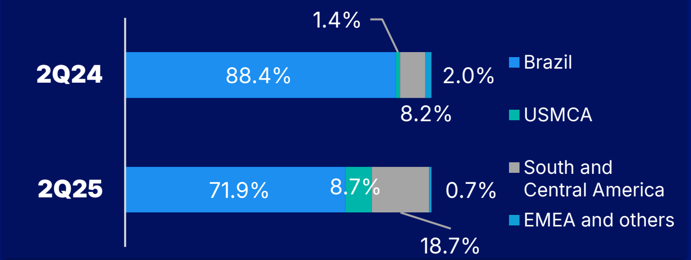
CAPEX
(R$ Million)



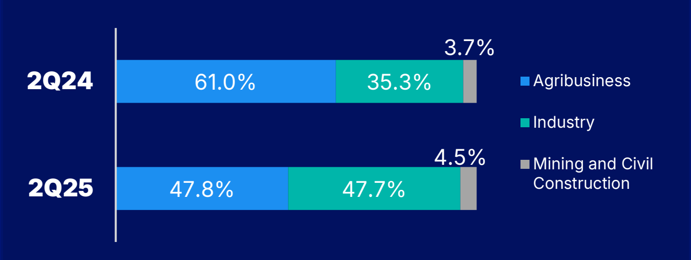
Net Revenue by Product
(% o/CNR)



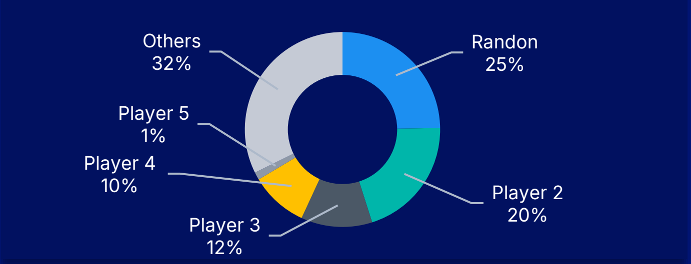
Net Revenue by Region
(% o/CNR)



Sector Exposure
(% o/delivers)



Quarterly Market Share
(% o/delivers)



Business Verticals

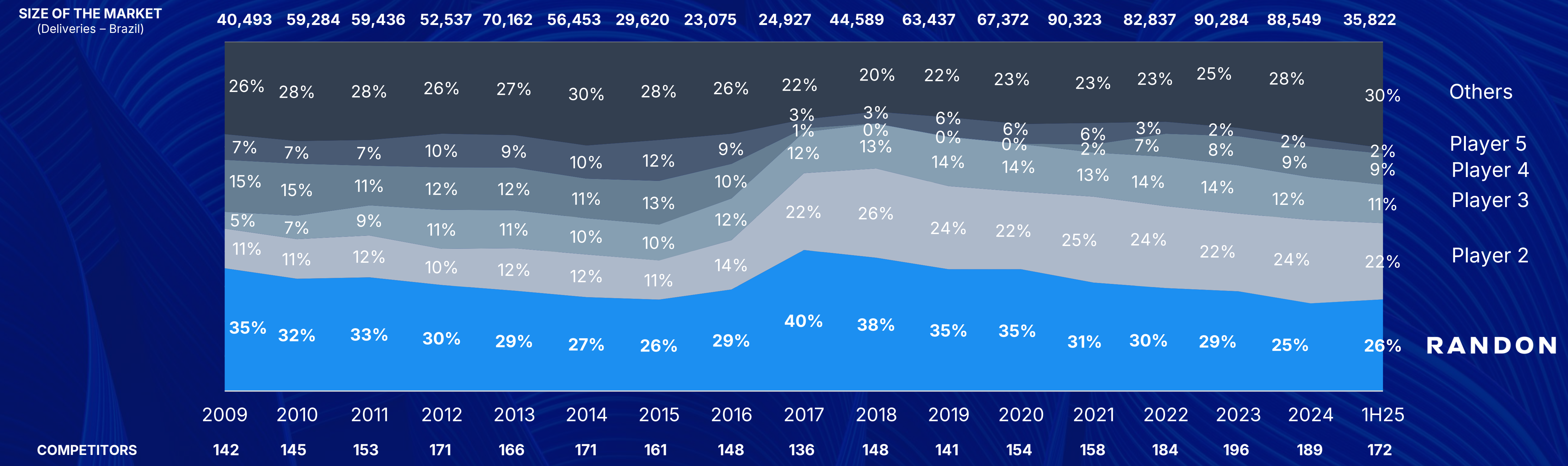
OEM

Volumes and Net Revenue	2Q25		2Q24			1Q25			1H25		1H24		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units	Units	Revenue	Units	Revenue	Δ% Units
Trailers Brazil (un.)	3,445	436,403	6,707	821,114	-48.6%	4,620	561,116	-25.4%	8,065	997,520	12,492	1,509,958	-35.4%
Trailes United States[1]	835	66,699	89	15,695	838.2%	966	65,543	-13.6%	1,801	132,242	396	45,775	354.8%
Trailers Others Geographies (un.)	929	163,425	537	99,986	73.0%	510	99,407	82.2%	1,439	262,832	760	144,252	89.3%
Railcars (un.)	-	-	52	29,001	-100.0%	-	-	-	-	-	54	29,393	-100.0%
Aftermarket	-	102,041	-	138,608	-	-	107,253	-	-	209,293	-	243,790	-

Values in R$ Thousands, except when indicated otherwise

[1] Volumes sold by Hercules + exports from Brazil.

Historical Market Share



Business Verticals

Financial Solutions & Services

R$ 257.1 M
Net Revenue 2Q25

16.2%
Adjusted EBITDA Margin 2Q25

Structure

2
Coop-payment and Bank

1
Insurance Broker

4
Innovation

1
Rental of Machinery and Equipment

With
~1.3 k
Employees

Main Markets

- Agribusiness
- Transportation and Logistics
- Retail
- Aftermarket
- Technology and Innovation

Brands

Rands

Rands Financial Solutions

conex

RV

Addiante

<db>

DELTA GLOBAL

Business Verticals

Financial Solutions & Services: Portfolio

Financial Solutions

- Credit
- Financing
- Loan
- Digital Account
- Investments
- Working Capital
- Agricultural Portfolio

Coop-payment Plans of:

- Automobiles
- Trucks
- Trailers
- Agricultural Machinery
- Real Estate
- Services

- Car Insurance
- Fleet Insurance
- Cargo Insurance
- Life Insurance
- Credit Life Insurance
- Home Insurance

Fleet Rental and Management

- Heavy Vehicle Rental
- Fleet Management

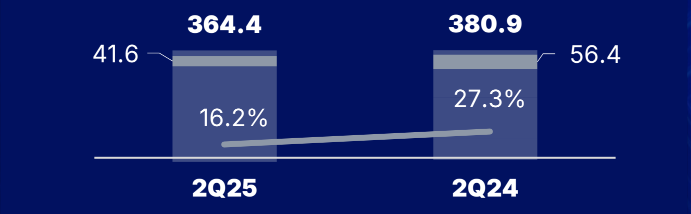
Technology and Innovation

- Softwares
- Digital Products
- Innovation Support
- Digital Transformation
- Startup Acceleration and Investment
- New Business Development
- Assistance Services

Business Verticals
Fin. Solutions & Services

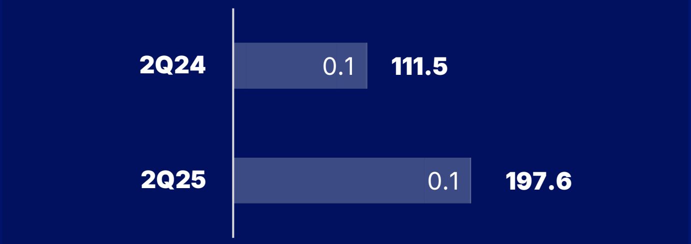
Consolidated Net Revenue
(R$ Million)

EBITDA | EBITDA Margin
(R$ Million) | % o/CNR

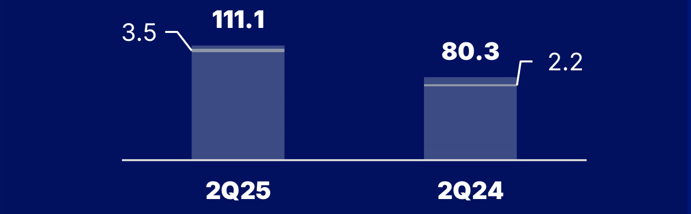


Financial Solutions & Services   Other Verticals

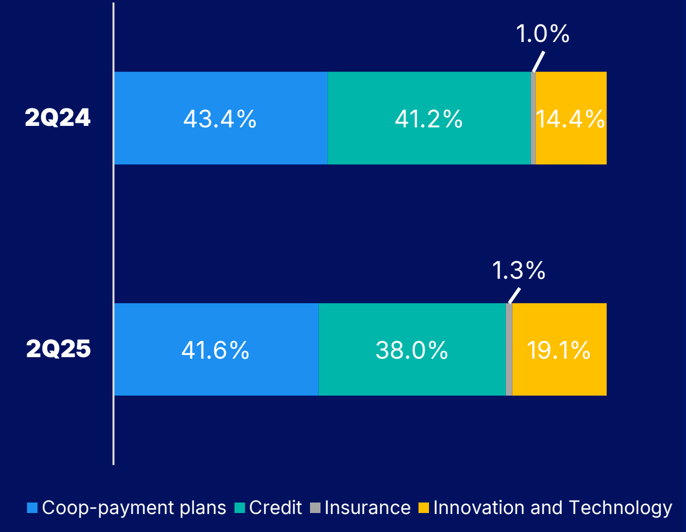
International Market Revenue
(US$ Million)



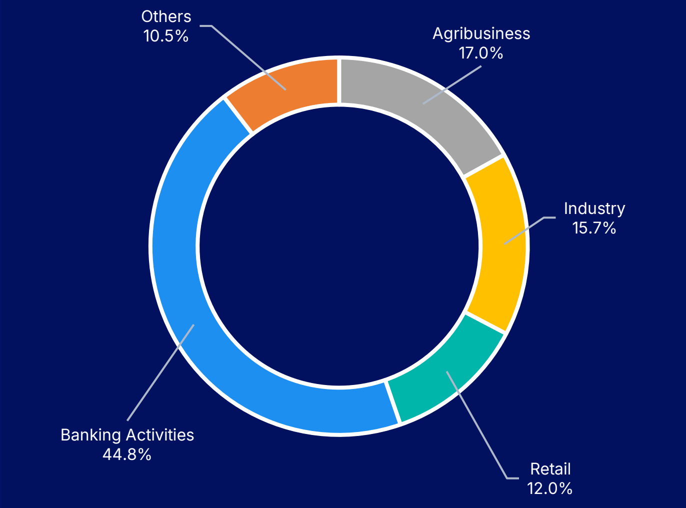
CAPEX
(R$ Million)



Net Revenue by Product
(% o/CNR)



Net Revenue by Segment
(% o/CNR)



Business Verticals

Financial Solutions & Services: Portfolio

Coop-payment Plans	**41 thousand** Active customers	**335 thousand** Quotas commercialized	**107 thousand** Active quotas	**169 thousand** Quotas awarded	**R$ 2.4 billion** In cumulative aggregate administrative fee
Bank	**R$ 2.4 billion** In credit assets	**R$ 370 million** Equity	**7,336** Customers		
RV Venture Capital unit	**R$ 35.8 million** Capital invested	**4** Startups invested	**25** Startups co-invested through funds	**+1000** Startups in our database	
Insurance Broker	**19%** National Transport Insurance	**61%** Lender insurance	**11%** Life Insurance	**9%** Other Insurances	

Business Verticals

Advanced Technology

R$ 23.3 M
Net Revenue 2Q25[1]

7.1 %
Adjusted EBITDA Margin 2Q25[1]

[1] Without Headquarter numbers.

Structure

1	1	1	1	With ~170
Industrial automation industry	Technology Center for product testing and certification	Niobium nanotechnology solutions	Sales Office	Employees

Brands

Auttom

CTR
CENTRO TECNOLÓGICO RANDON

NIONE

Main Markets

- Agribusiness
- Industry
- Mobility
- Aftermarket
- Technology

Business Verticals

Advanced Technology: Portfolio

Automation and Robotics

- Palletizing
- Loading and Unloading
- Deburring
- Welding
- Smart Warehouses
- AGVs/AMRs
- Specialized Machines
- Automation Panels
- AI
- WMS
- Services

Product Development and Certification

- Vehicle Dynamics
- Various Tests
- Mechanical Testing
- Safety (ADAS + Passive)
- Electric Vehicle Testing
- Energy Efficiency Testing
- Virtual Simulation

Nanotechnology

- Nanostructuring of materials and development and production of additives with metal oxide nanoparticles
- Main applications include:
  - Paints
  - Coatings
  - Thermoplastic and thermoset polymers
  - Cosmetics
  - Metals
- Pioneers in large-scale production of niobium nanoparticles

Business Verticals

Advanced Technology: Nanotechnology

Main benefits

- **Mechanical Strength Enhancement**
- **Chemical Resistance Enhancement**
- **UVA / UVB Resistance Improvement**
- **Antimicrobial Action**
- **Cost Reduction**
- **Weight Reduction**
- **Circular Economy**

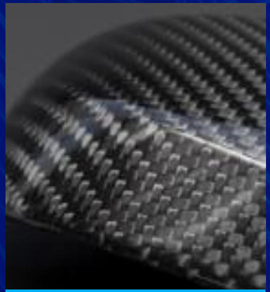
NIONE Applications

TiO_2-free sunscreens

High-corrosion-resistance paints

Weld beads with greater strength and reduced HAZ (Heat-Affected Zone)

Lighter and stronger metal parts



High-performance, long-lasting polymers

High-performance, sustainable metal pretreatments

Business Verticals

Advanced Technology: Internal Practices

Data-Driven Company: AI, Simulations and Data

RANDONCORP
BRAIN
Jornada de Inteligência Artificial

AI Program applied to operations and administration, focused on efficiency, automation, and decision-making.

+200 Trained employees

+100 Projects implemented

+75 Projects in development

Low-complexity projects:

> Task and email automation
> Document and data analysis
> Project and contract management
> Technical support and operational routines

High-complexity projects:

> Demand forecasting and pricing
> Footprint and programming optimization
> Purchasing and logistics intelligence
> Industrial productivity
> Predictive maintenance and quality
> Energy efficiency

EasyMES

Proprietary platform that acts as a driver of industrial digital transformation, connecting units, processes, and decisions.

14 Connected industrial units

+856 Monitored workstations

+2.2 M Recorded activities

+2 M Status Logs (machines and workstations)

Advanced Simulation

Digital manufacturing tools that provide a **technical basis for strategic decisions**, optimizing operations and investments.

33 [1] Projects completed

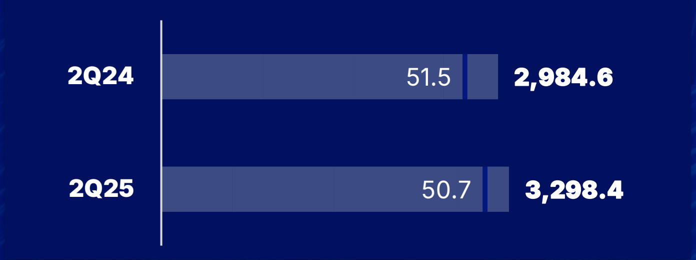
R$ 40.5 M [1] In efficiency and contribution margin gains

[1] Data from 2023 to 2025.

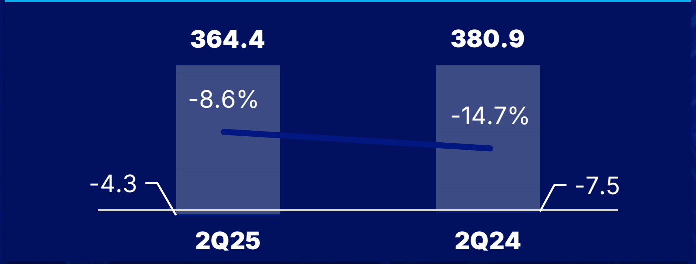
Business Verticals

Advanced Technology

Consolidated Net Revenue
(R$ Million)

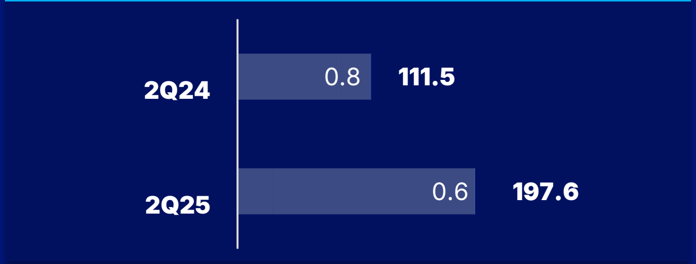


EBITDA | EBITDA Margin
(R$ Million) | % o/CNR

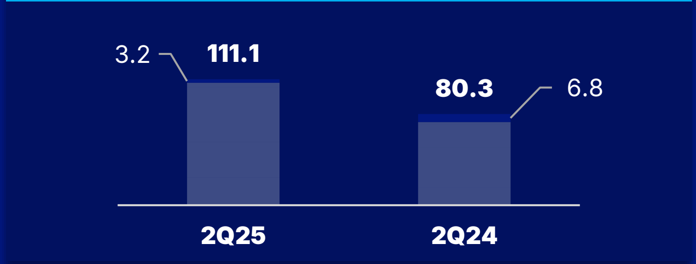


Advanced Technology & HQ Other Verticals

International Market Revenue
(US$ Million)

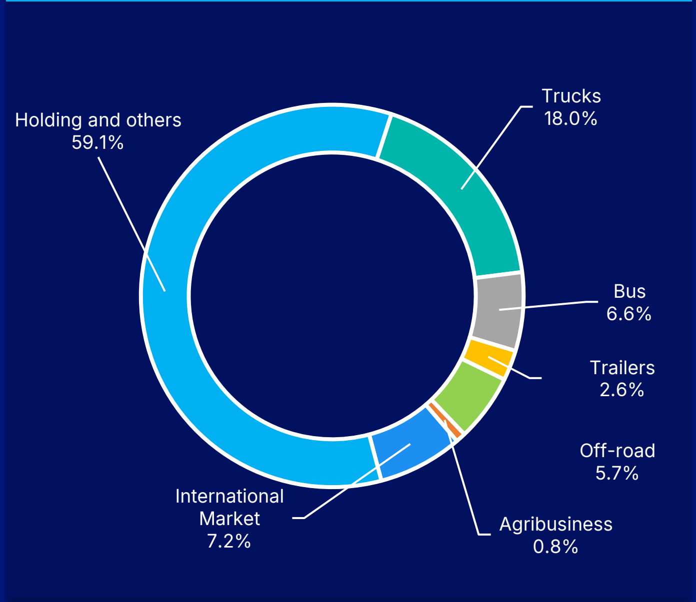


CAPEX
(R$ Million)



Net Revenue by Business Unit
(% o/CNR)

Net Revenue by Segment
(% o/CNR)



ESG Ambition

Public commitments

Sustainable practices

Planet

People

Business

ESG Ambition

Public commitments

- Reduce greenhouse gas emissions by 40% by 2030
- Zero waste disposal in industrial landfills and reuse 100% of the effluent treated by 2025
- Double the number of women in leadership positions by 2025
- Zero serious accidents
- Increase annual net revenue generated by new products.

Contribution to the **SDGs**

We are signatories to the UN Global Compact.

Access our Sustainability Report

ESG Ambition

ENVIRONMENTAL **SOCIAL** **GOVERNANCE**

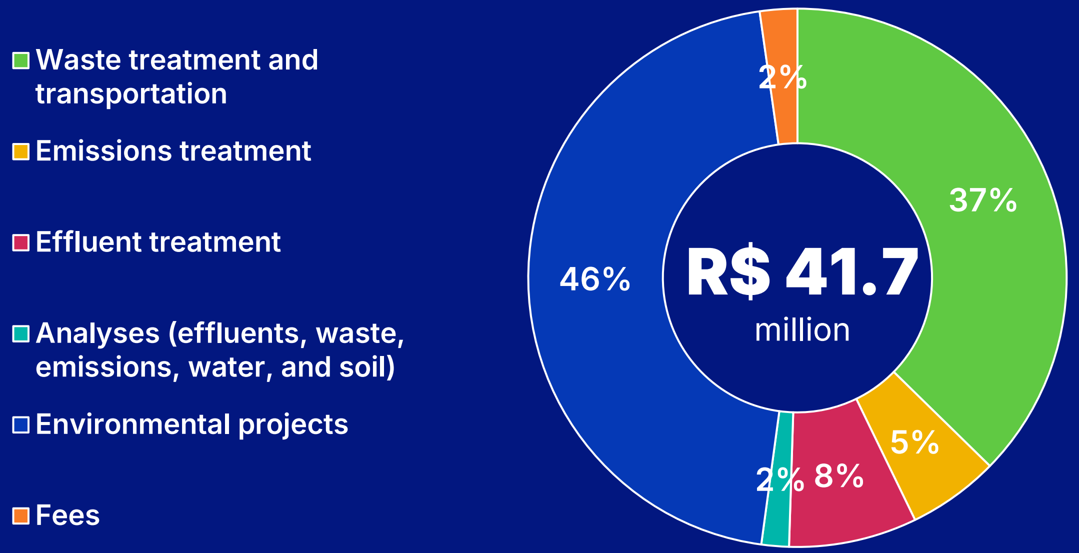
- **2001** – Level 1 in B3
- **2002** – Florescer Program
- **2003** – Elisabetha Randon Institute Novos Caminhos Program
- **2005** – Qualificar Program
- **2007** – Ethical Conduct Guide
- **2008** – 1st succession of CEO after founder
- **2009** – ISO 14001:2004 and OHSAS 18001:2007 Certification and ISO 9001:2008 Recertification
- **2016** – ID RANDON
- **2017** – HSE Policy
- **2018** – Risk Map
- **2019** – 1st sustainability report with GRI Standars; 2nd succession of CEO after founder; Signatories to the corporate pact
- **2020** – Environmental Manual; Diversity and inclusion culture
- **2021** – ESG Ambition; Adhesion to the UN Global Compact; Green Route
- **2022** – 1st CEO out of fouder family; Governance Department; 1st sustainability report with external assurance
- **2024** – 1st Sustainability Linked Loan; Sustainability Framework Released; Sustainability Policy
- **2025** – Zero the disposal of waste in industrial landfills and reuse 100% of effluent treated; Double the number of women in leadership positions
- **2030** – Reduce 40% of greenhouse gas emissions

ESG JOURNEY

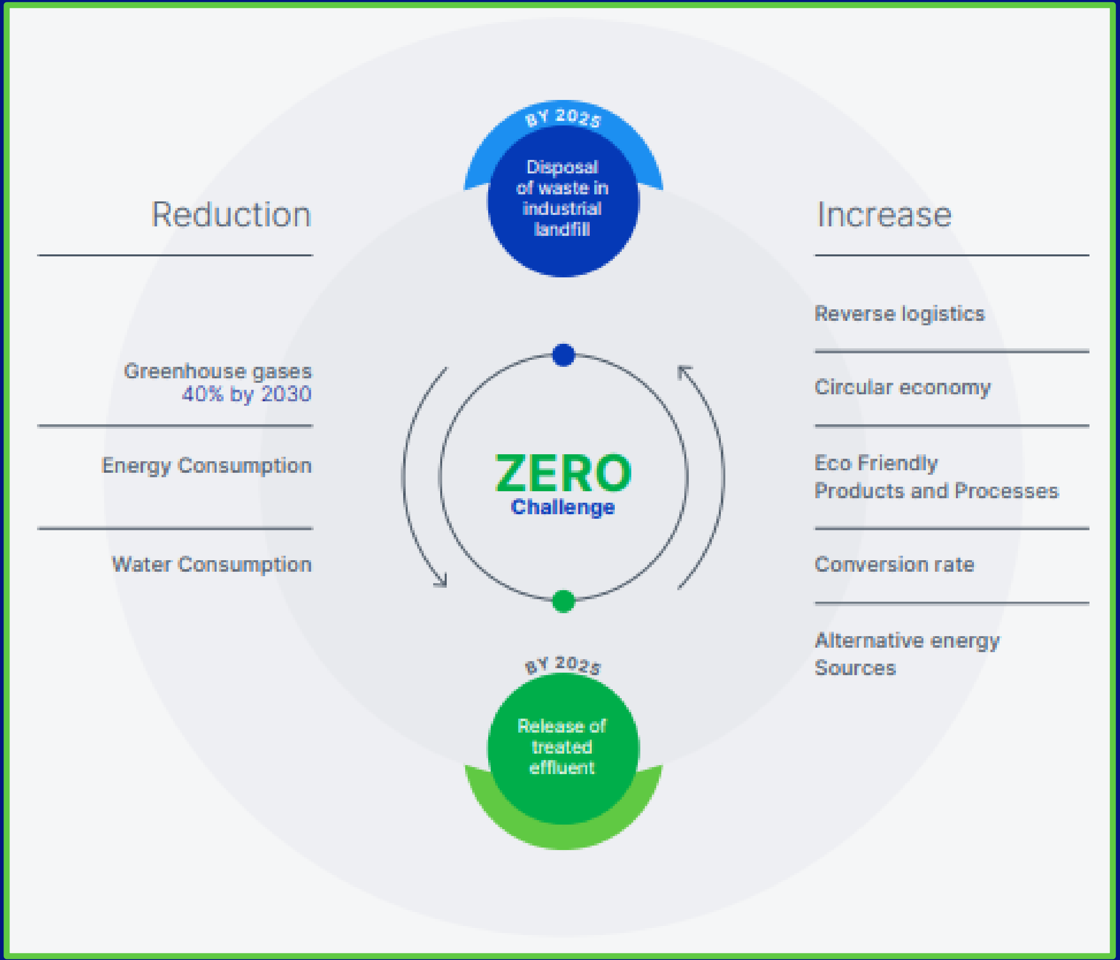
ESG Ambition

Sustainable Practices for the Planet

Investments in environmental management initiatives in 2024



Main Projects Renewable energies, carbon footprint and effluent reuse.



Sustainable Practices for the People

Programs and initiatives for the **development of our employees**

- Qualificar Program
- Be Digital
- Languages
- Novos Caminhos – Prosperity Journey
- Leadership in Movement
- Performance Evaluation
- Pra.Vc Platform
- Employer brand
- Hers Journey
- Female Mentoring
- Circles of Conversation
- Affinity Groups: Women, Race and Ethnicity, LGBTQIAPN+, and PWDs

Social Investment

Instituto Elisabetha Randon

Florescer Instituto Elisabetha Randon

Vida Sempre Instituto Elisabetha Randon

Ser Voluntário Instituto Elisabetha Randon

ESG Ambition

Sustainable Practices for Business

Innovation

R$ 212 million invested in R&D and innovation in 2024

73 patents registered in Brazil in 2024

Mobility Megatrends

Number of Projects in 2024

10 Mobility

11 Embedded Electronics

17 Smart Materials

Development of new technologies

Performance & Outlook

Financial Results

Investment Cycles

Market Outlook 2025

Strategic Pillars and Opportunities

Guidance 2025

Performance

Financial Results

Economic Highlights	2Q25	2Q24	Δ%	1Q25	Δ%	1H25	1H24	Δ%
Consolidated Gross Revenue	3,893,403	3,667,799	6.2%	3,752,517	3.8%	7,645,920	6,812,777	12.2%
Consolidated Net Revenue	3,298,384	2,984,578	10.5%	3,191,364	3.4%	6,489,748	5,522,363	17.5%
International Market Revenues US$[1]	197,641	111,526	77.2%	184,476	7.1%	382,116	204,040	87.3%
Consolidated Gross Profit	797,336	814,560	-2.1%	849,195	-6.1%	1,646,531	1,500,825	9.7%
Gross Margin (%)	24.2%	27.3%	-312 bps	26.6%	-244 bps	25.4%	27.2%	-181 bps
Consolidated EBITDA	364,357	380,906	-4.3%	339,255	7.4%	703,612	727,771	-3.3%
EBITDA Margin (%)	11.0%	12.8%	-172 bps	10.6%	42 bps	10.8%	13.2%	-234 bps
Adjusted EBITDA	364,357	431,184	-15.5%	425,064	-14.3%	789,421	778,049	1.5%
Adjusted EBITDA Margin (%)	11.0%	14.4%	-340 bps	13.3%	-227 bps	12.2%	14.1%	-192 bps
Net Income	-34,930	86,983	-140.2%	-7,669	355.5%	-42,599	168,811	-125.2%
Net Margin (%)	-1.1%	2.9%	-397 bps	-0.2%	-82 bps	-0.7%	3.1%	-371 bps
Earnings per share R$	-0.11	0.26	-140.2%	-0.02	355.5%	-0.13	0.51	-125.2%

Financial Highlights	2Q25	2Q24	Δ%	1Q25	Δ%	1H25	1H24	Δ%
Equity	3,056,777	3,025,411	1.0%	3,105,147	-1.6%	3,056,777	3,025,411	1.0%
Investments[2]	315,454	80,570	291.5%	2,329,150	-86.5%	2,644,604	174,301	1417.3%
Net Debt	8,149,947	3,858,306	111.2%	7,984,449	2.1%	8,149,947	3,858,306	111.2%
Net Debt Without Randon Bank	6,192,140	2,169,960	185.4%	5,970,619	3.7%	6,192,140	2,169,960	185.4%
Net Leverage	5.10 x	2.73 x	86.5%	4.94 x	3.1%	5.10 x	2.73 x	86.5%
Net Leverage Without Randon Bank	3.88 x	1.57 x	146.7%	3.75 x	3.5%	3.88 x	1.57 x	146.7%
Net Leverage Pro forma Without Randon Bank	3.52 x	1.57 x	124.2%	3.19 x	10.4%	3.52 x	1.57 x	124.2%
ROE (last 12 months)	6.1%	11.2%	-511 bps	9.9%	-377 bps	6.1%	11.2%	-511 bps
ROIC (last 12 months)	8.0%	8.7%	-72 bps	7.9%	3 bps	8.0%	8.7%	-72 bps

[1] Exports + Revenues from International Markets (both consolidated)

[2] Capex + Non-Organics + Paid-in Capital

[3] Considers the pro forma EBITDA for the last 12 months of acquired operations.

Values in R$ Thousands, except when indicated otherwise

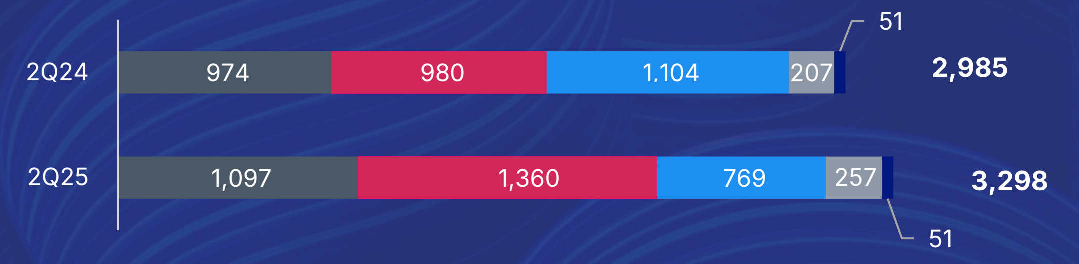
Performance

R$ million	2009	2017	2024	CAGR 17-24
Consolidated Net Revenue	2,469.5	2,936.8	11,915.7	22.1%
Consolidated EBITDA	300.8	308.2	1,622.5	26.8%
Net Income	139.0	46.7	408.5	36.3%
Leverage[1]	0.61x	1.19x	1.63x	4.6%
Dividends	39.4	30.7	116.8	21.0%

[1] Net Debt (Without Randon Bank)/EBITDA Last 12 Months.

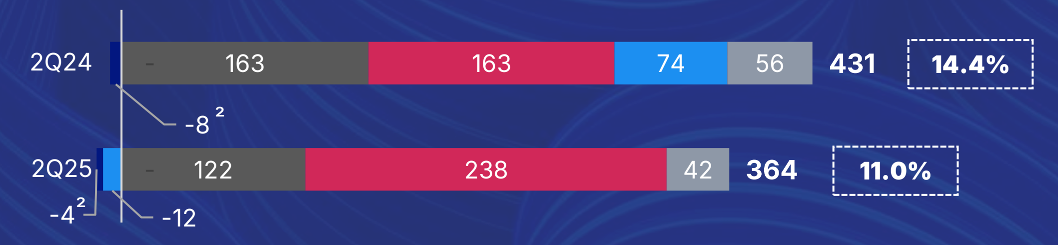
Performance
Consolidated Results

Consolidated Net Revenue[1]
R$ Million



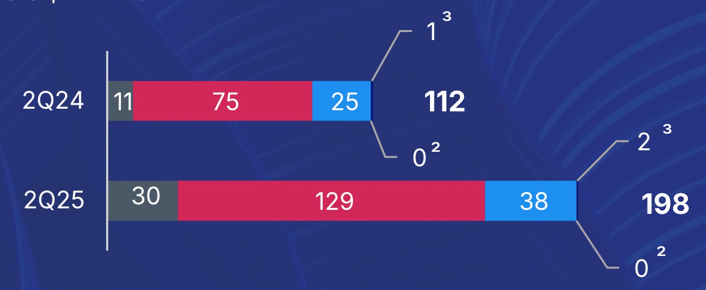
Adjusted EBITDA and Adjusted EBITDA Margin[1]
R$ Million

[2] EBITDA of Advanced Tech. Vertical disregards the Holding's equity income effects, to more adequately reflect its operational performance.



International Market Revenue[1]
US$ Million

[2] Financial Solutions and Services
[3] Advanced Technology and Headquarter



Net Income and Net Margin
R$ Million | %

[2] Net income is presented only on a consolidated basis.

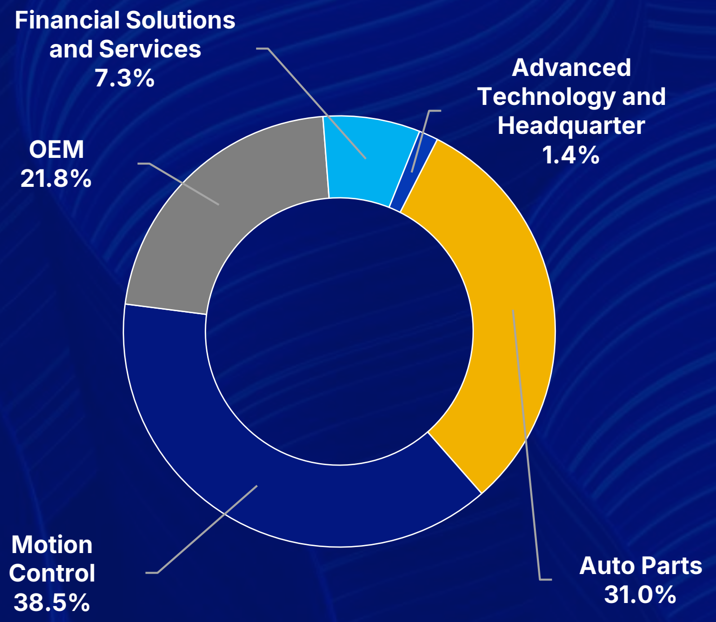
[1] The difference between the sum of verticals and the consolidated figure is the elimination of intercompany sales.

Legend: Auto Parts | Motion Control | OEM | Financial Solutions and Services | Advanced Technology and Headquarter

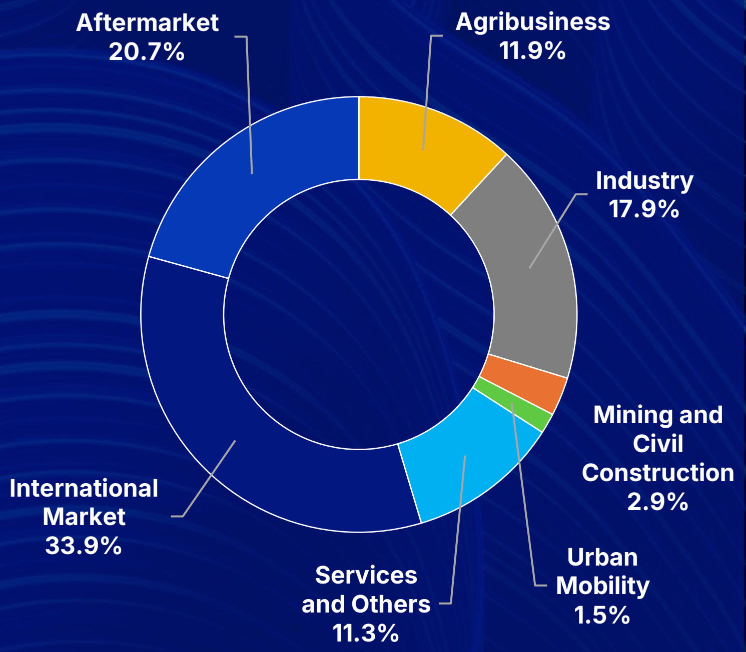
Performance

Diversified business model | 2Q25

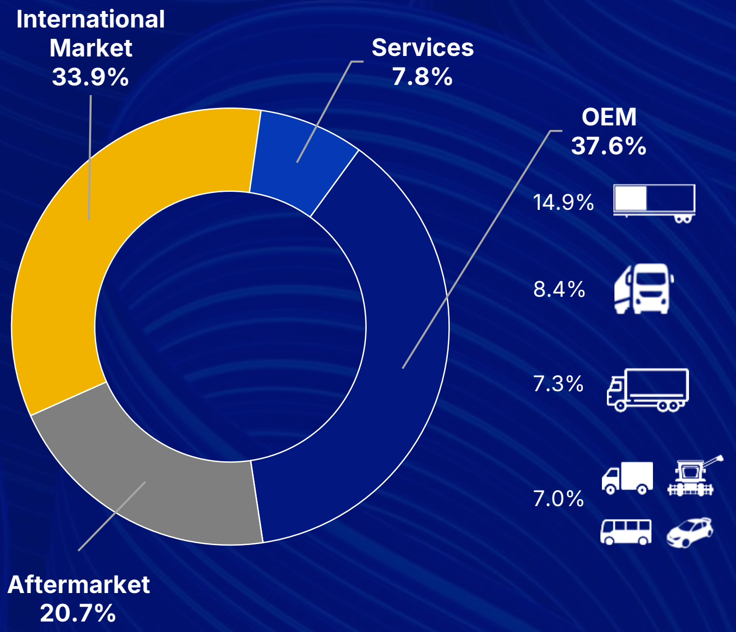
% Net Revenue by Vertical



% Net Revenue by Sector



% Net Revenue by Segment

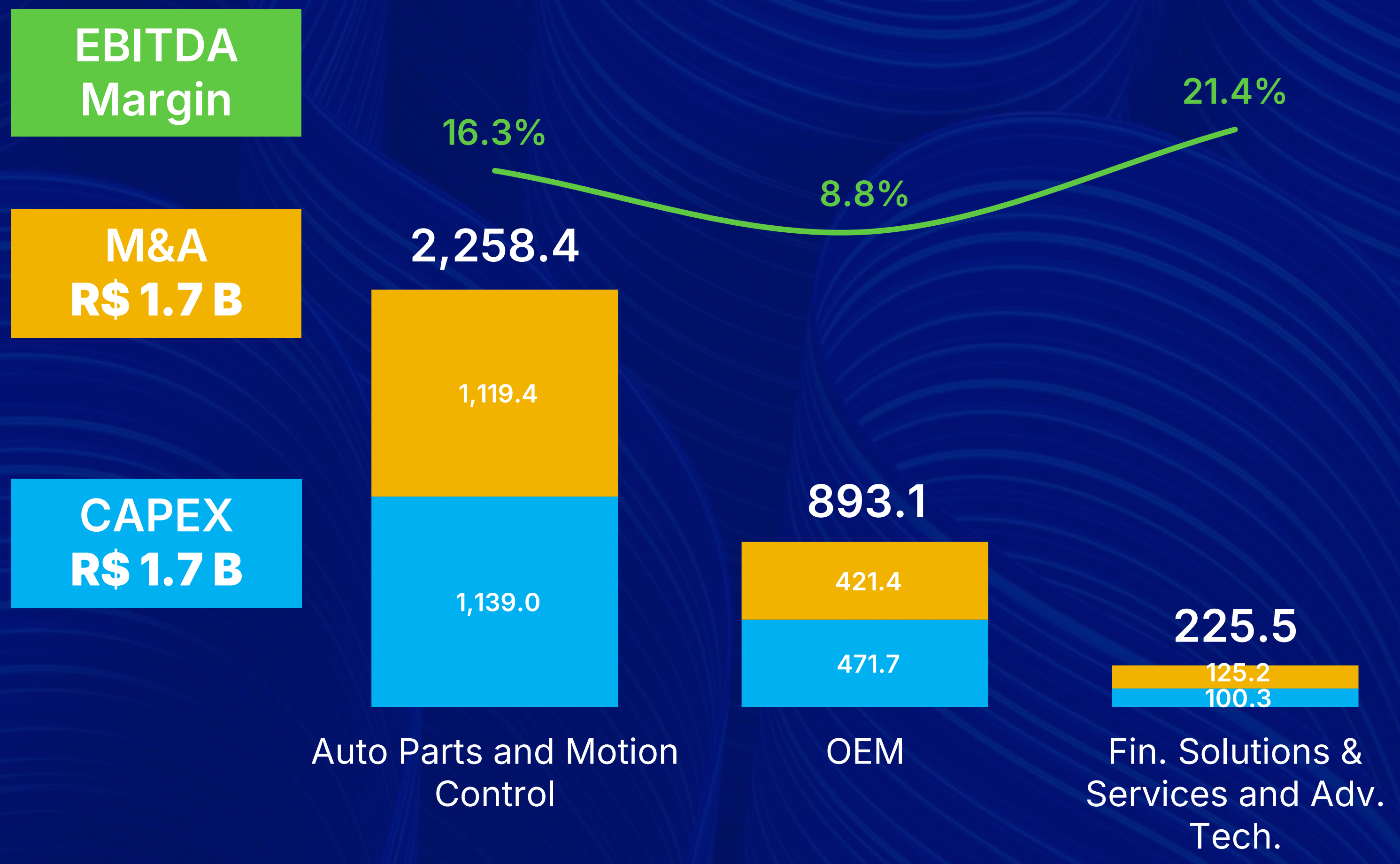


Performance

Capital allocation in profitable businesses

R$ 3.4 billion

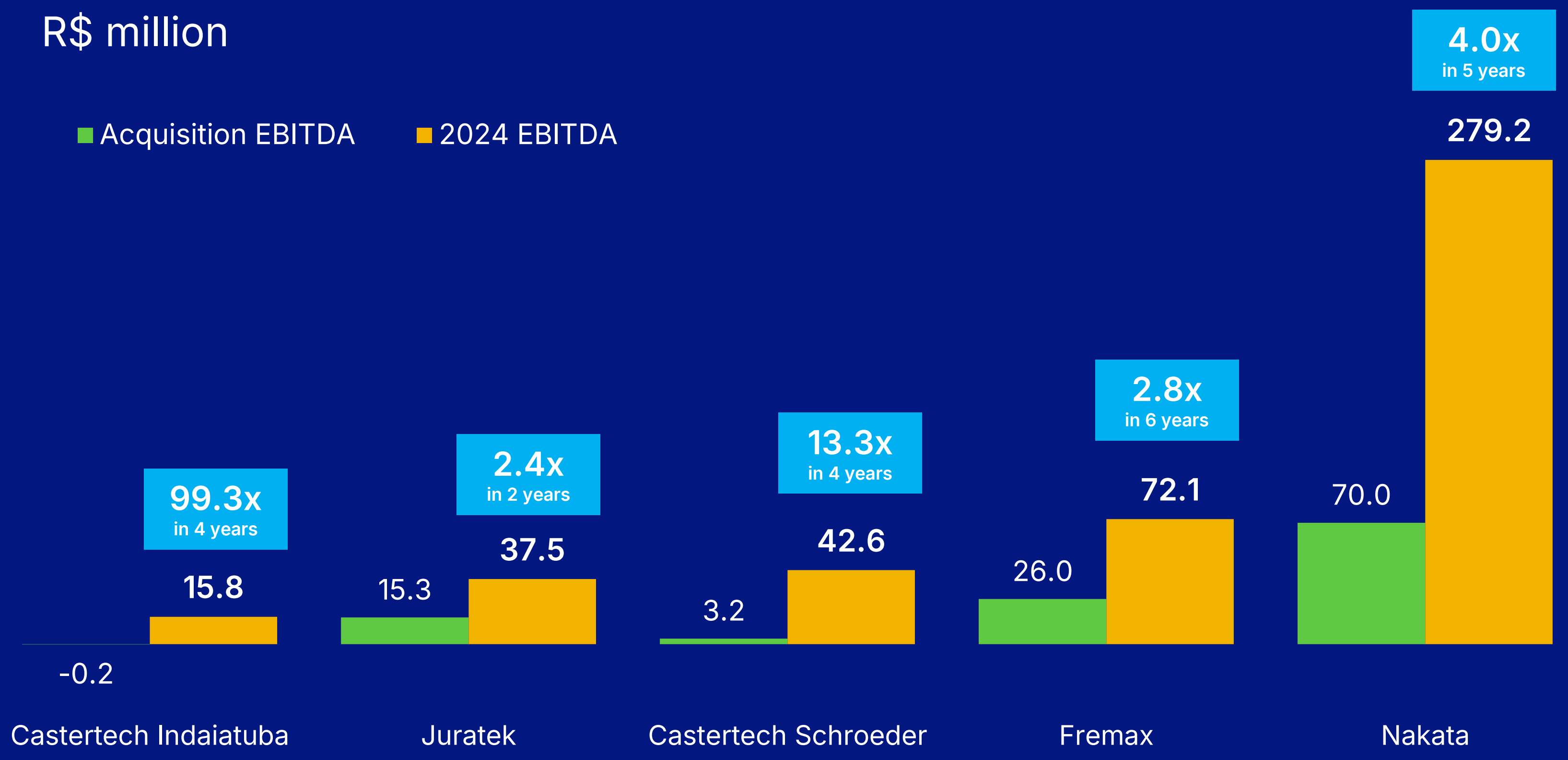
in CAPEX and M&A (2020-2024)



Performance

Excellent track record

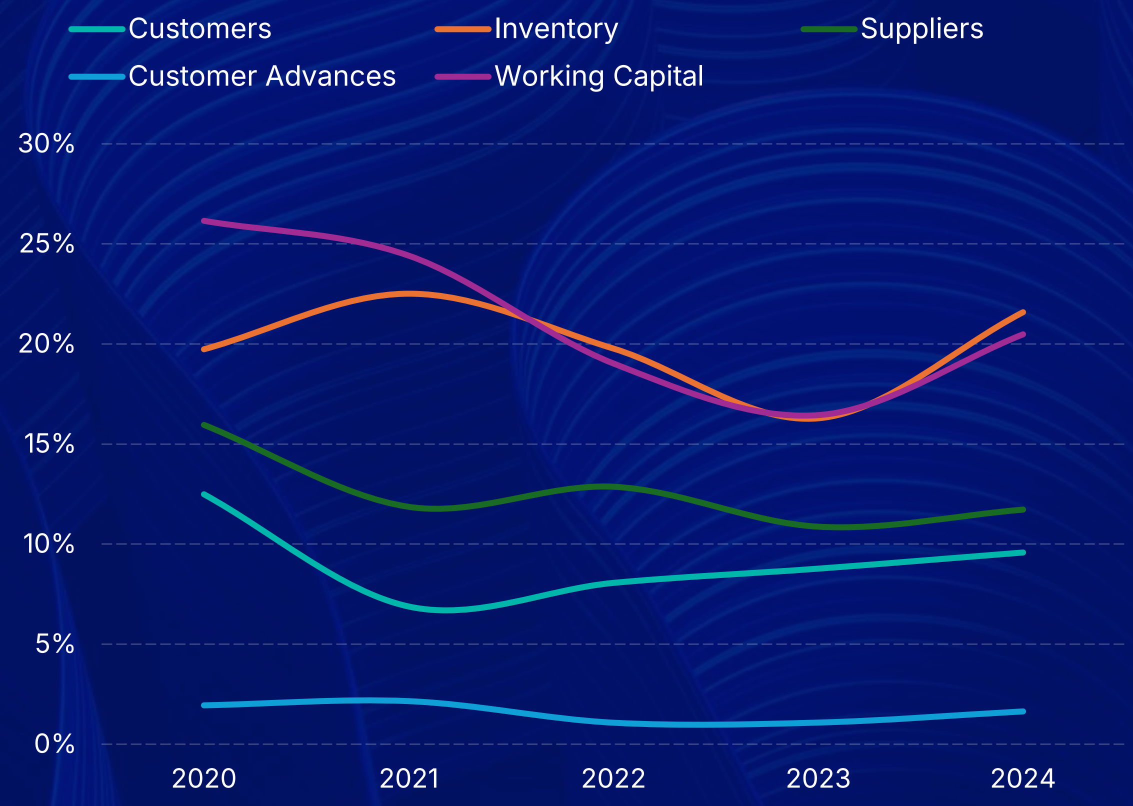
Capturing synergies guarantees the evolution of the results of acquired companies



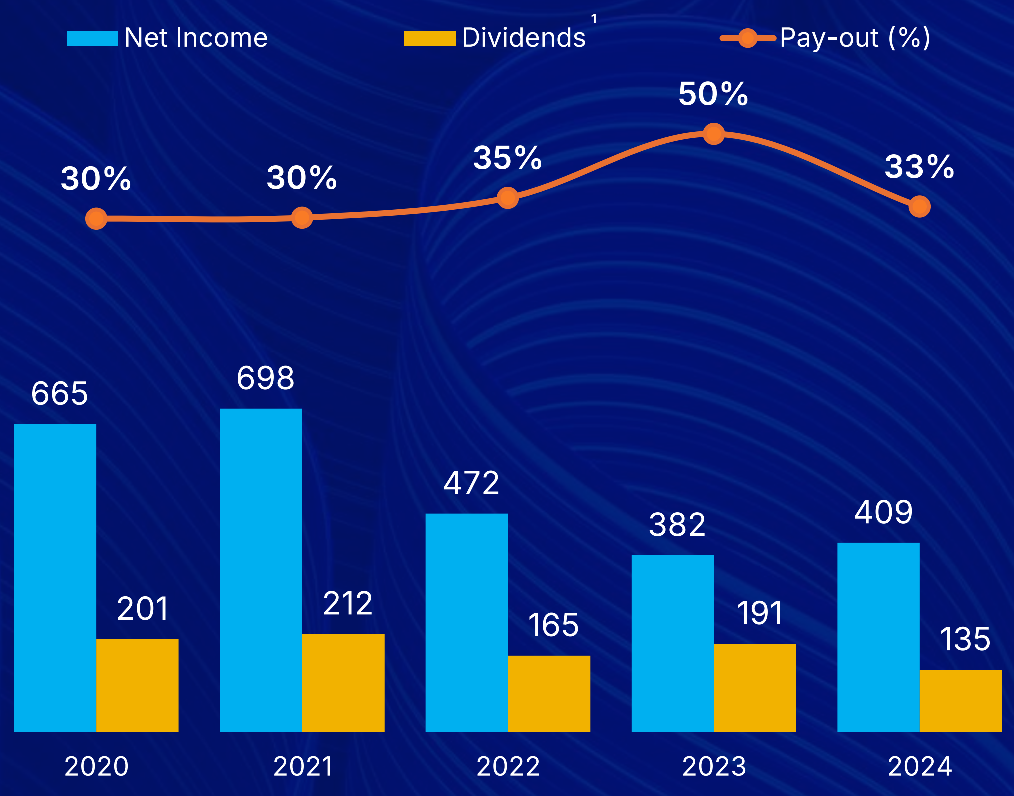
Performance

Smart capital management and value creation

Working Capital
% of Net Revenue



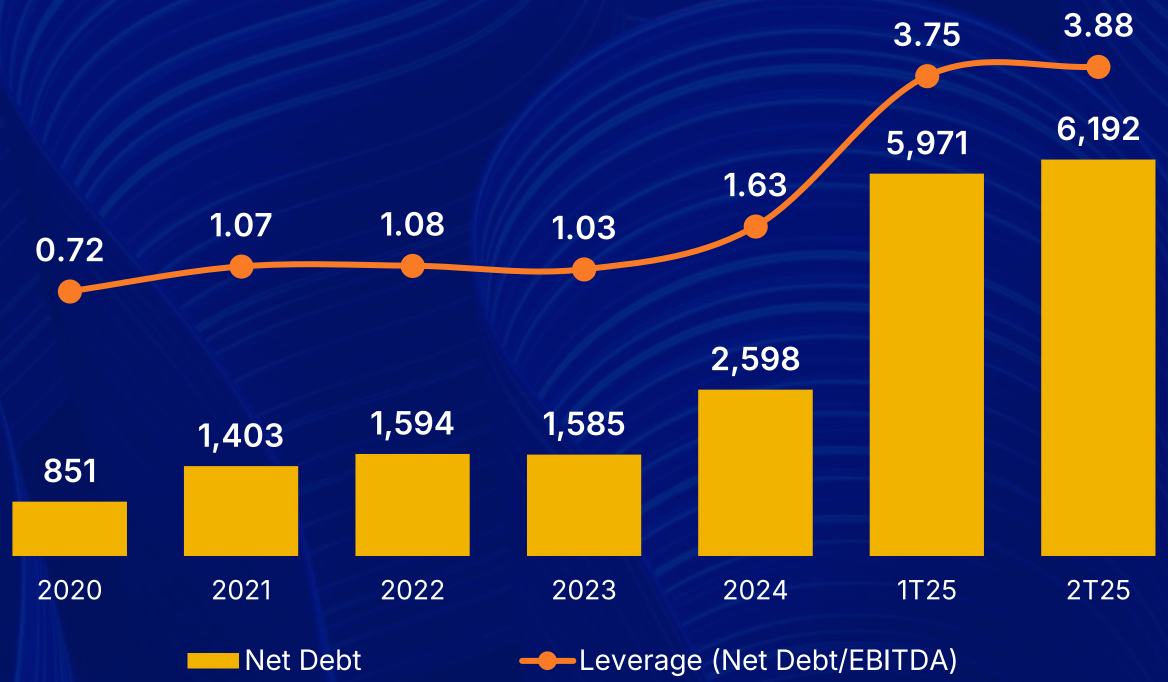
Net Income and Dividends
R$ Million



[1] Considers the gross distribution of Dividends and Interest on Equity (IoE) for the period.

Performance
Financial strength

Net Debt History (Without Randon Bank)
R$ million



[1] In 2Q25, the Company's leverage, considering the pro forma EBITDA of the acquired companies, was 3.52x. Also considering the one-off events in the EBITDA of the last twelve months, it would be 3.36x.

S&P Global Ratings

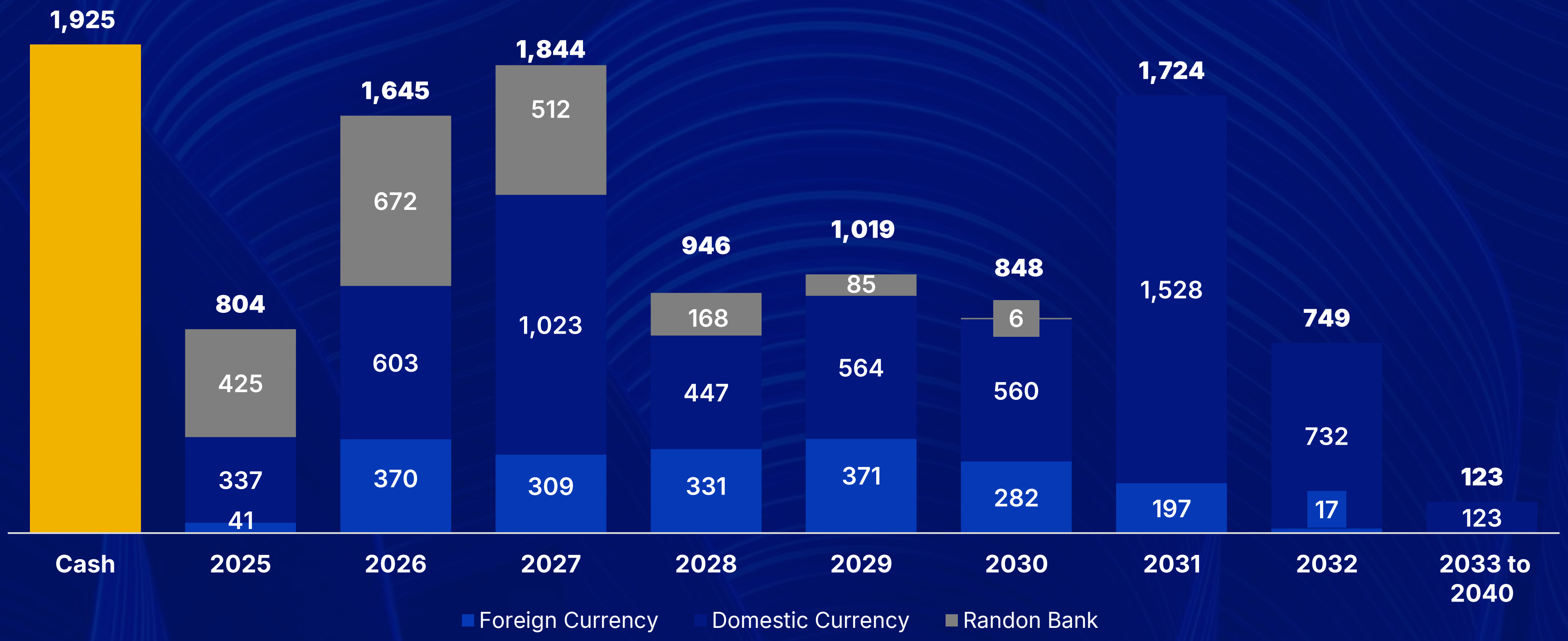
BrAAA+
With stable outlook

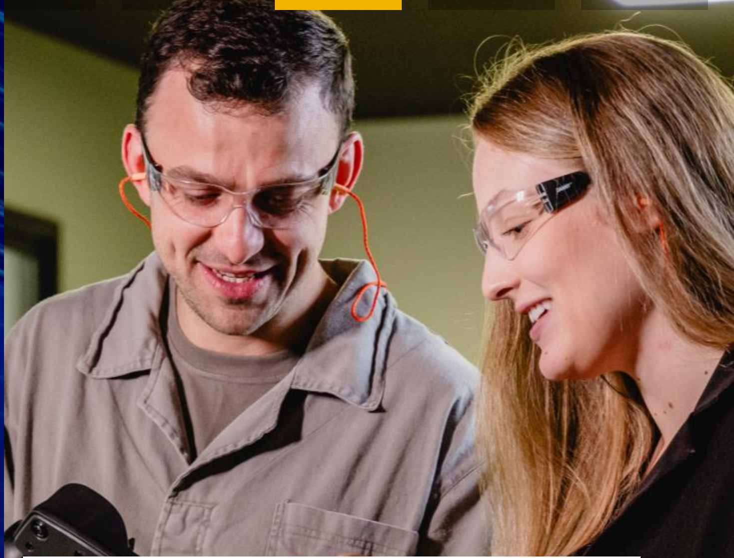
Performance

Sufficient liquidity to meet short and medium term commitments

Amortization of Bank Debt

R$ million





Total Cost[1]

14.3% p.a.

Average term[1]

4.0 years

[1] Indicators for 2Q25, without Randon Bank. Most of the debt is post-fixed CDI+.

Our funding strategy

- Diversification of financing sources
- Reduction in the average cost of debt
- Synergy opportunities due to the strength of the group
- Continuous control of leverage and foreign exchange exposure
- Credibility with the financial market
- Reduction and optimization of working capital
- Extending the debt term
- Cost and investment discipline

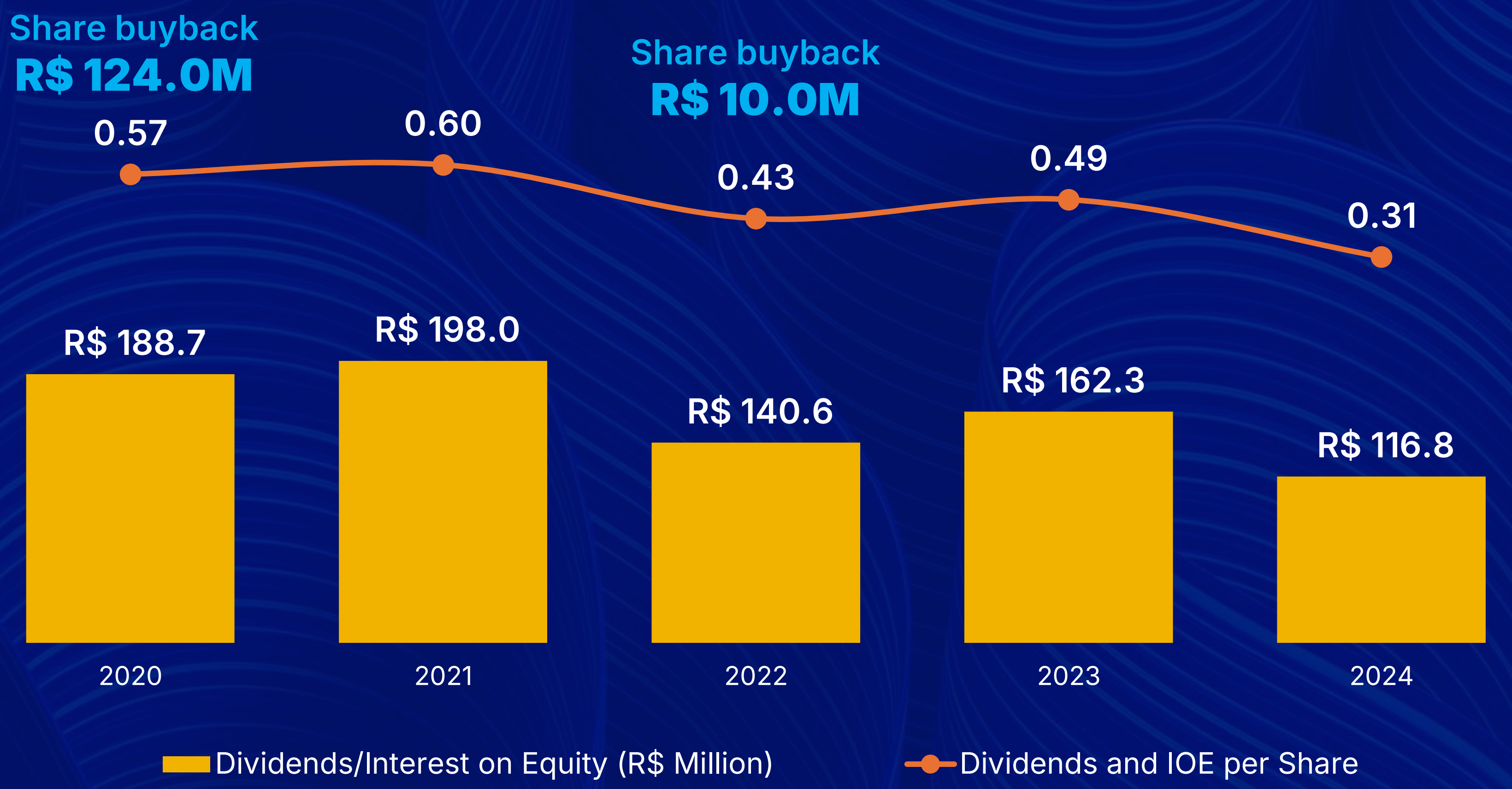
Performance
Shareholder remuneration

R$ 806 M
in shareholder remuneration over the past 5 years

R$ 7.95
earnings per share over the last 5 years

30.2%
Average payout

21.4%
Dividend Yield[1]



[1] Calculated considering the average closing price during the mentioned period, divided by the distributed value per share.

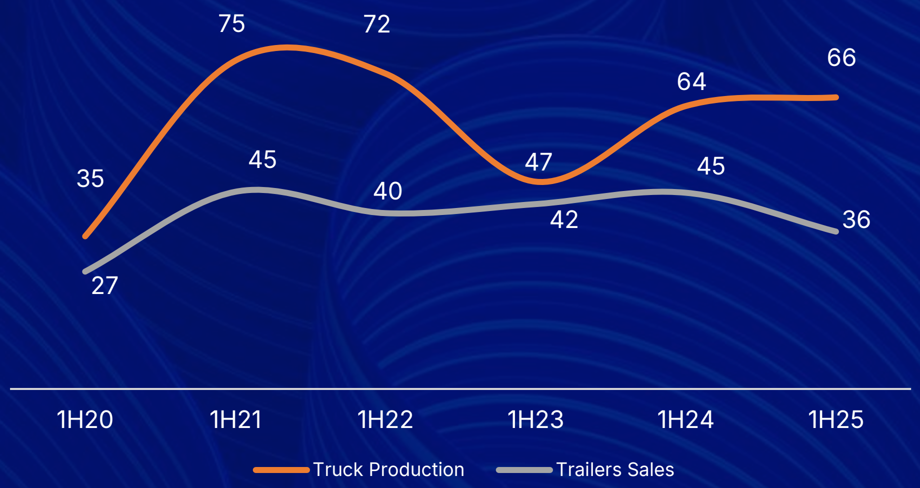
Market Outlook 2025
Brazilian Automotive Market

		2Q25	2Q24	Δ%	1Q25	Δ%	1H25	1H24	Δ%
Production	Trucks[1]	34,640	35,064	-1.2%	31,731	9.2%	66,371	64,391	3.1%
	Trailers[3]	18,630	23,289	-20.0%	19,324	-3.6%	37,954	46,127	-17.7%
Brazil Sales	Trucks[1]	27,005	30,287	-10.8%	27,749	-2.7%	54,754	56,767	-3.5%
	Trailers[2]	17,393	22,533	-22.8%	18,429	-5.6%	35,822	44,656	-19.8%
Exports	Trucks[1]	7,497	3,718	101.6%	5,947	26.1%	13,444	7,040	91.0%
	Trailers[3]	1,237	756	63.6%	895	38.2%	2,132	1,471	44.9%

[1] Anfavea
[2] Anfir
[3] Anfir + Aliceweb

Volumes in units

BRAZILIAN AUTOMOTIVE MARKET HISTORY
(thousand units)



Strategic Pillars and Opportunities

Agri business

- Thriving sector
- Growing harvest
- Increase in global grain and animal protein consumption
- Limitation in grain storage capacity
- Expansion in road freight transportation

Aftermarket

- Resilient
- Consolidate leadership
- Strong brands
- Optimized distribution channels

Internatio-nalization

- Strengthen global presence
- Focus on mature markets
- Capture new opportunities

OE Business

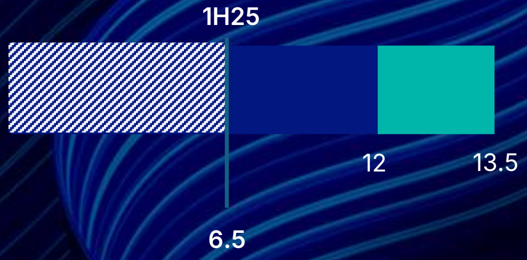
- Maintain leadership in OEMs
- Expand product portfolio
- Conquer new customers and businesses

Innovation and Services

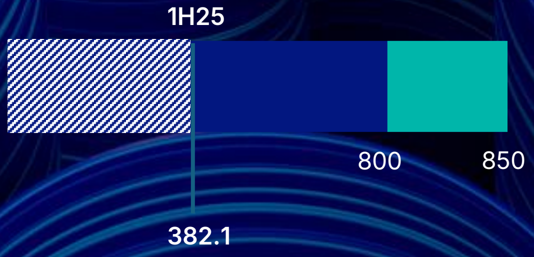
- Disruption
- Sustainability as a differentiator
- Technological leadership
- Service ecosystem for transportation

Guidance 2025

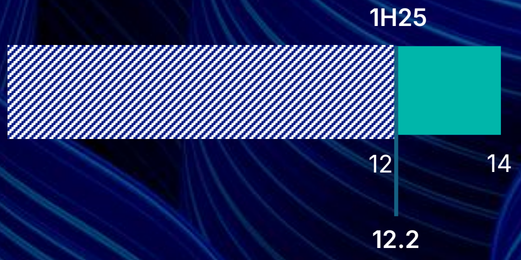
Consolidated Net Revenue
(R$ Billion)



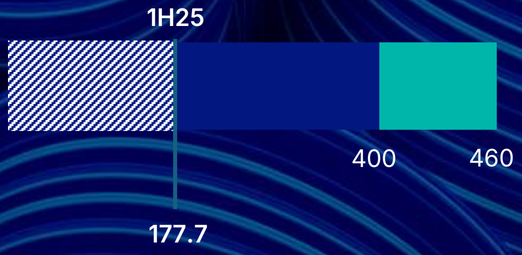
Revenues from International Market[1]
(US$ Million)



EBITDA Margin[2]
(% EBITDA o/ NR)



Investments[3]
(R$ Million)



Guidance Range   Actual

[1] Figures refer to the sum of exports from Brazil and revenues generated by international operations, net of intercompany transactions;
[2] Percentage reflects margin adjusted for non-recurring events;
[3] Figures refer to organic investments.

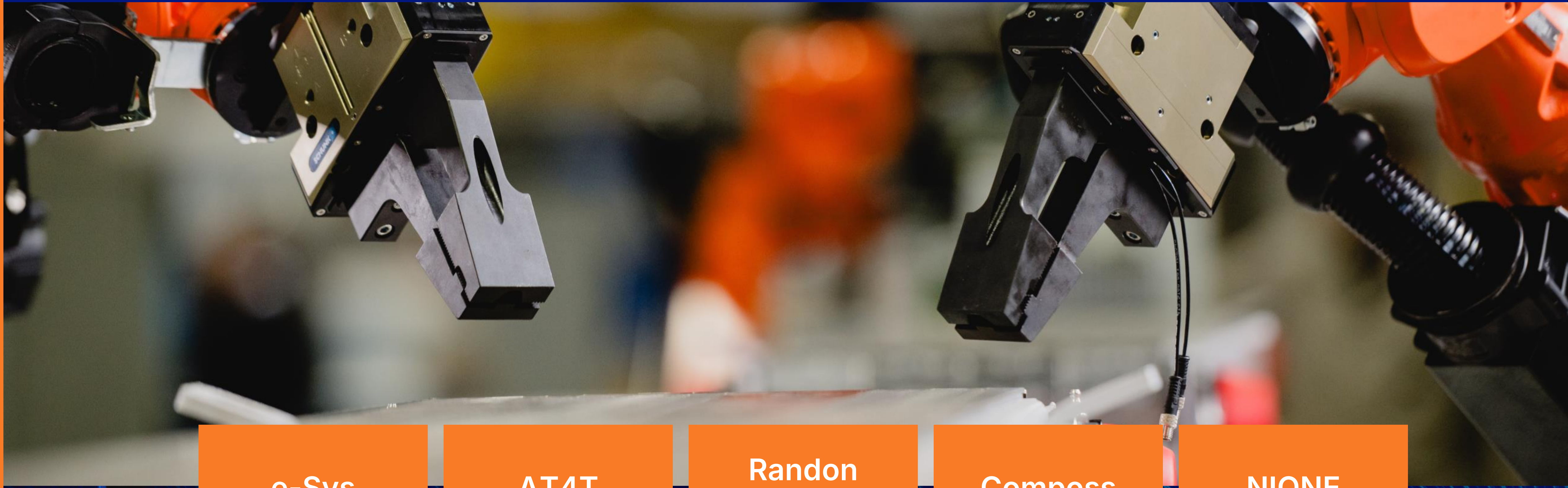
> **Consolidated Net Revenue:** Growth driven by aftermarket sales and the addition of new revenue streams through acquisitions and new auto parts factories;

> **International Market Revenue:** Global expansion with highlights in the U.S. and U.K., along with the consolidation of new operations;

> **EBITDA Margin:** Margins sustained by appropriate pricing and synergy capture, despite partial pressure from product mix and costs;

> **Investments:** Focus on increasing capacity and efficiency, with ongoing strategic projects and organic investments.

Disruptive Technologies



e-Sys

AT4T

Randon Solar

Composs

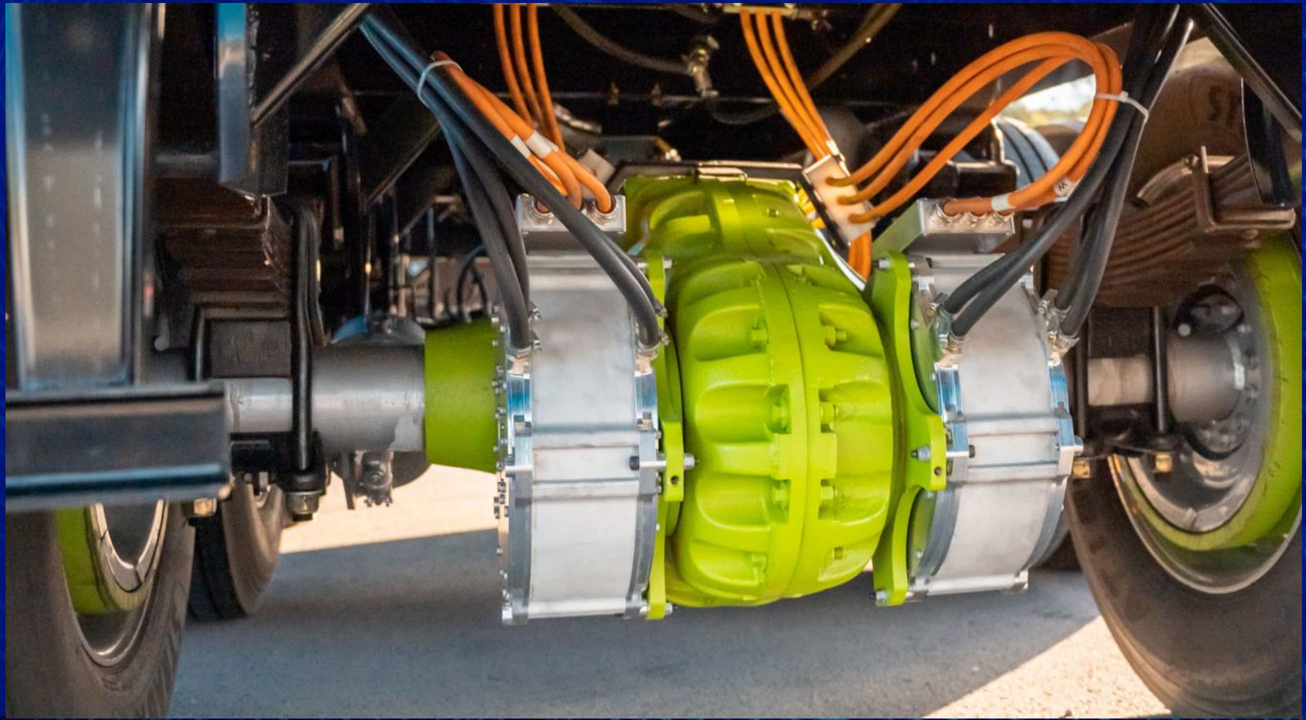
NIONE

VIDEO
click or scan

Disruptive Technologies
Electric Mobility

E-SYS

1st Regenerative Auxiliary Electric Axle in Latin America



- > **High-Performance Engine**
  154 kW, 1,000 Nm torque, 13-ton capacity.
- > **Smart Battery**
  600V, 52 kWh, with a durability of 5,000 cycles (5-7 years).
- > **Up to 25% Fuel Savings**
  Reduces brake wear and increases profitability.
- > **Up to 10% Less Travel Time**
  Extra power for climbs and overtaking.
- > **Reduction of up to 51 Tons of CO_2/year**
  Electric solution that reduces emissions and fossil fuel usage.

Trailers | Trucks | Tractors and Agricultural Line | Buses | Delivery Vehicles | Dedicated Vehicles

Disruptive Technologies

Autonomous Technology

AT4T Autonomous Technology for Transportation

Autonomous and precise technology: Movement in controlled environments with smart sensors and complex maneuvers without human intervention.

Application in strategic sectors: Efficient and safe operation in terminals, logistics parks, mining, and agriculture.

Sustainability and innovation: 100% electric traction, aligned with sustainable and disruptive mobility demands, incorporating various innovation solutions from Randoncorp.

Cutting-edge research and development: Result of 5 years of research with the Hercílio Randon Institute and support from the Randon Technology Center.

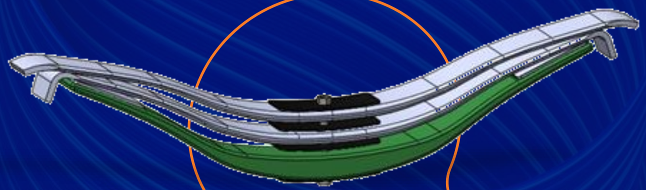
VIDEO
click or scan

Disruptive Technologies

Composite Materials

VIDEO
click or scan

- Lower weight
- No painting and no corrosion
- Simple assembly
- More durable
- Updated design



composs

Components in Alternative Materials

Disruptive Technologies

Nano Niobium

NIONE is the first company in the world to produce niobium nanoparticles on a large scale

Technology that enhances products to provide unique benefits

- Mechanical Strength Enhancement
- Chemical Resistance Enhancement
- UVA / UVB Resistance Improvement
- Cost Reduction
- Weight Reduction
- Circular Economy
- Antimicrobial Action

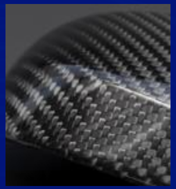
Applications in various segments:

Sunscreens
TiO_2-free

Paints
High corrosion resistance

Weld Beads
High strength and reduced HAZ (Heat-Affected Zone)

Metal Parts
Lighter and stronger



Polymers
High performance and durability

Metal Pretreatments
High performance and sustainability

Click or scan

NIONE

Case:

Nanostructuring of Recycled Thermoplastic Polymers

Benefits:

- ➢ Improvement of physical and chemical properties, enabling the use of recycled materials in high-performance applications.
- ➢ Property stability after multiple recycling cycles, maintaining material performance and its original application.

Application example:

Replacement of PA6 by PP-PCR (Post-Consumer Recycled) nanostructured with niobium

▼ Cost reduction
▼ Carbon footprint reduction
▲ Productivity increase
▶ Plug-and-play solution
▶ No interference with polymer color

Attachments

Operating Results

Financial Results

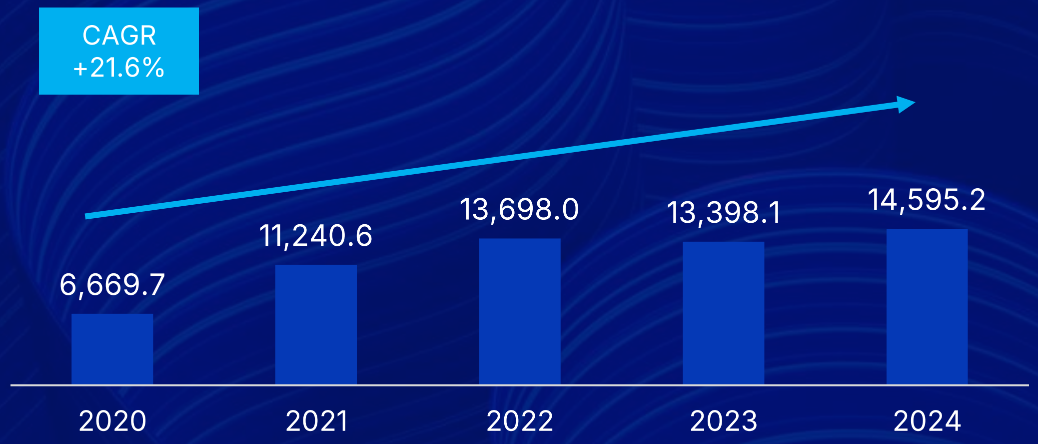
Indebtedness

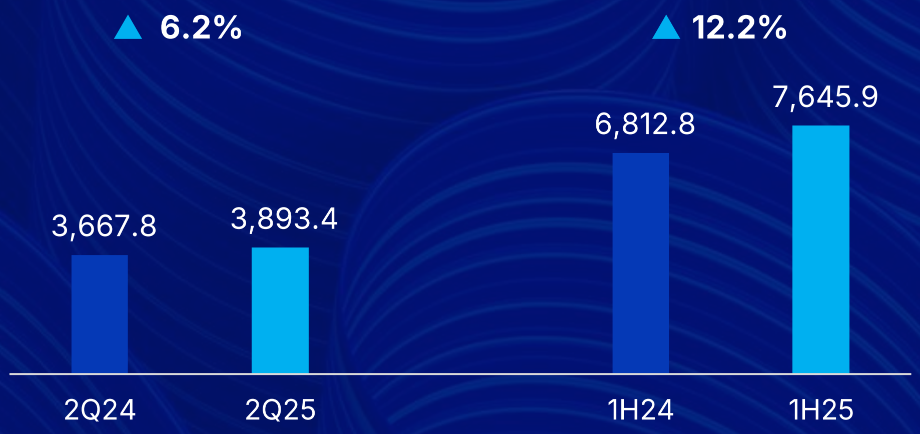
Quarterly Information

Attachments

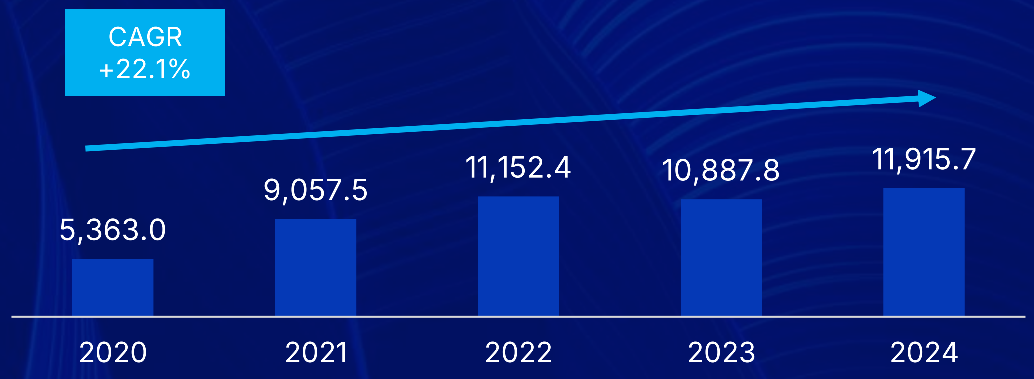
Operating Results

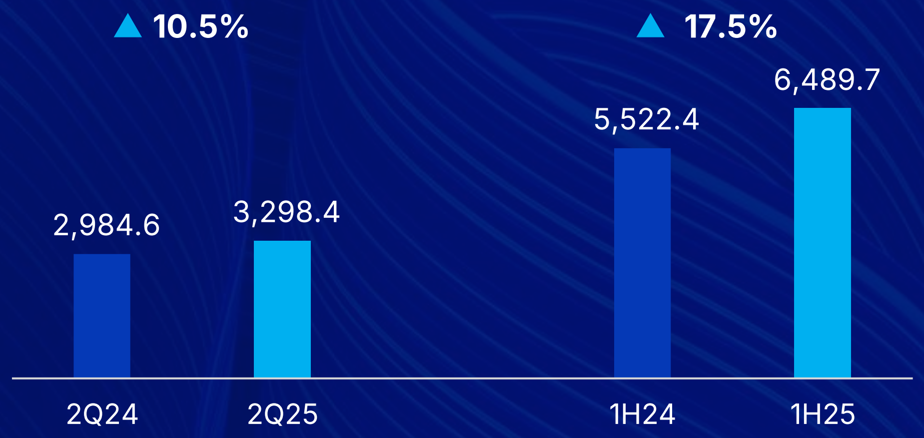
Consolidated Gross Revenue | R$ Million





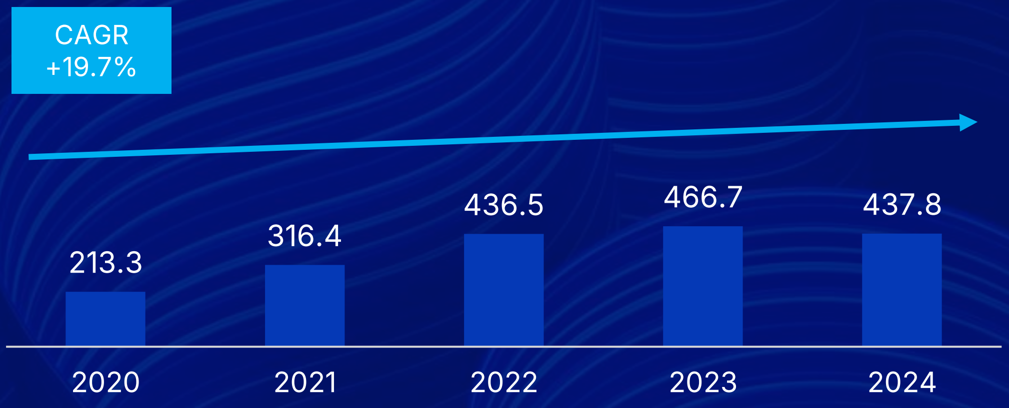
Consolidated Net Revenue | R$ Million

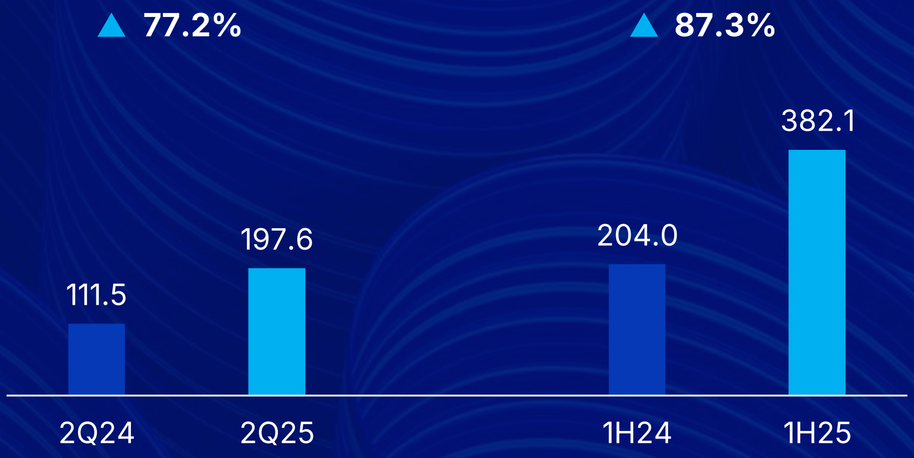




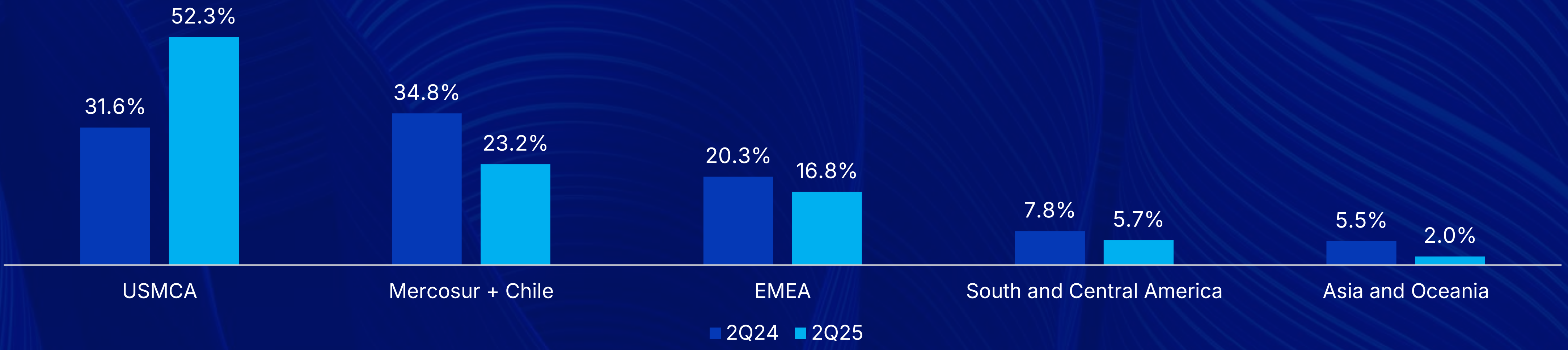
Attachments
Operating Results

International Market Revenues | US$ Million



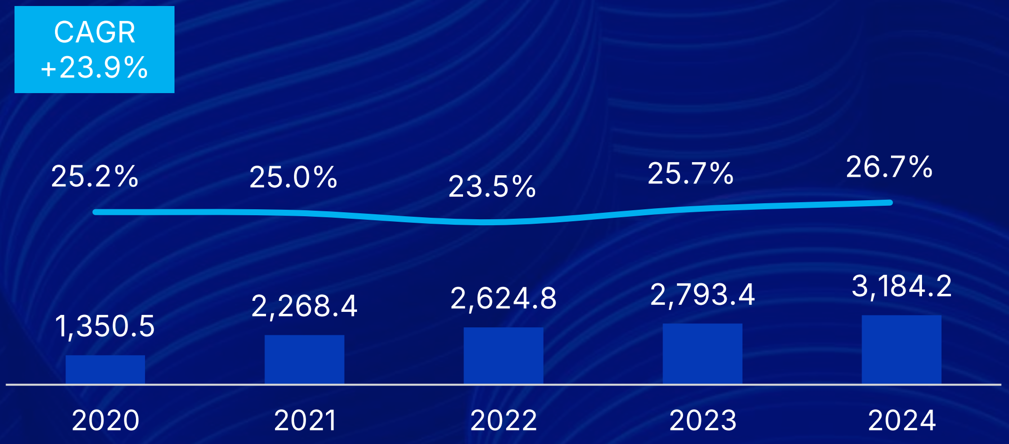


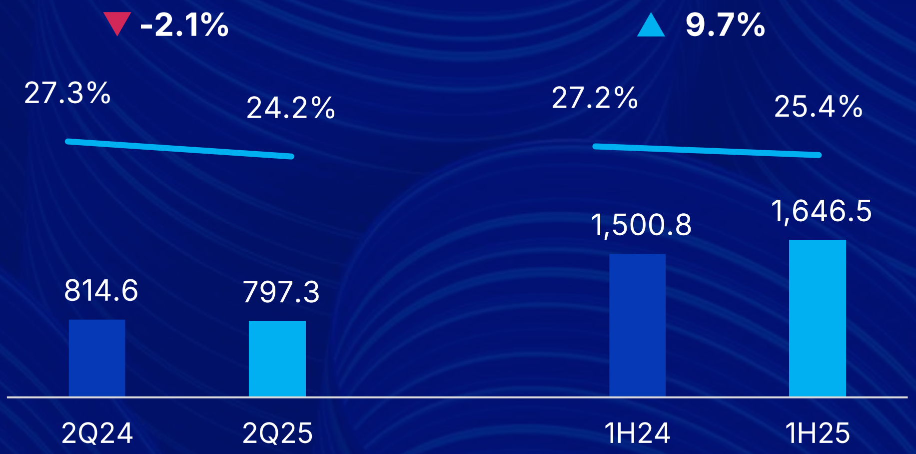
International Market Revenues by Region
(% o/ International Market Revenues)



Attachments
Operating Results

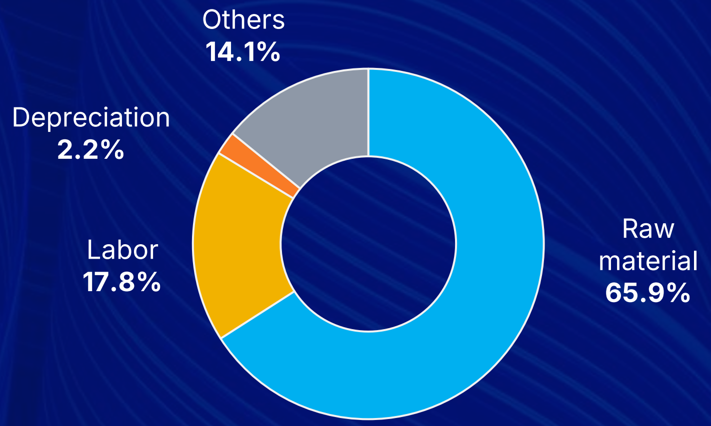
Gross Profit | Gross Margin | R$ Million | %





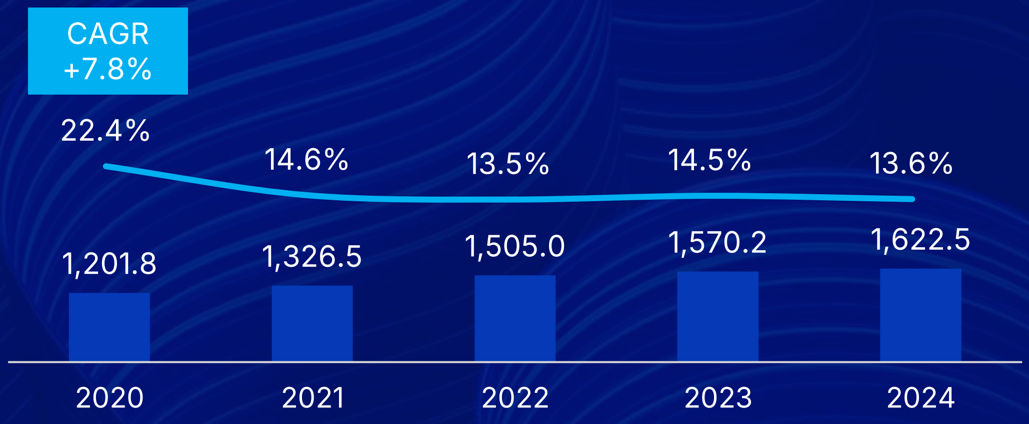
COGS 2Q25
R$ 2.5 B
(75.8% o/CNR)

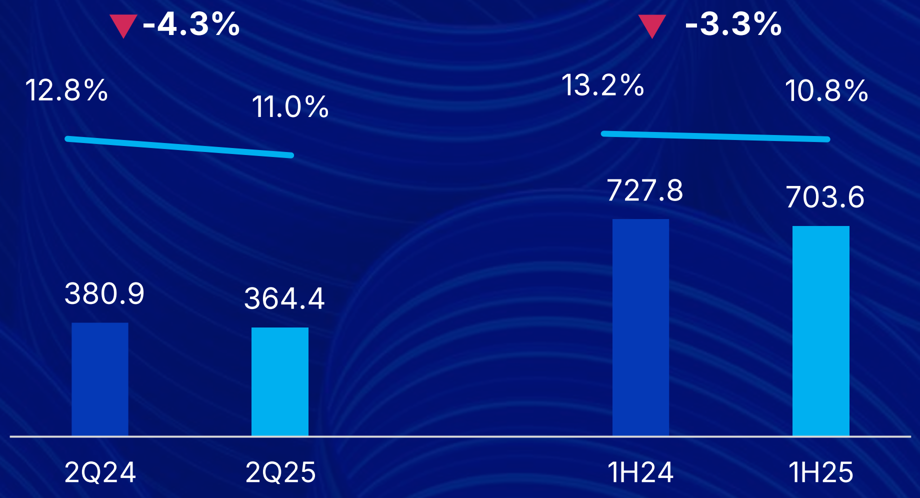
COGS DISTRIBUTION 2Q25



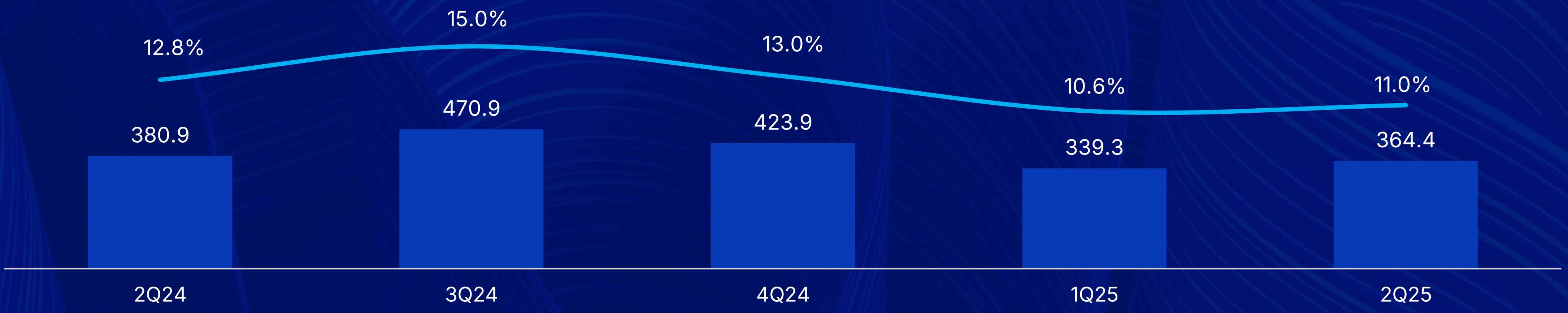
Attachments
Operating Results

EBITDA | EBITDA Margin | R$ Million | %



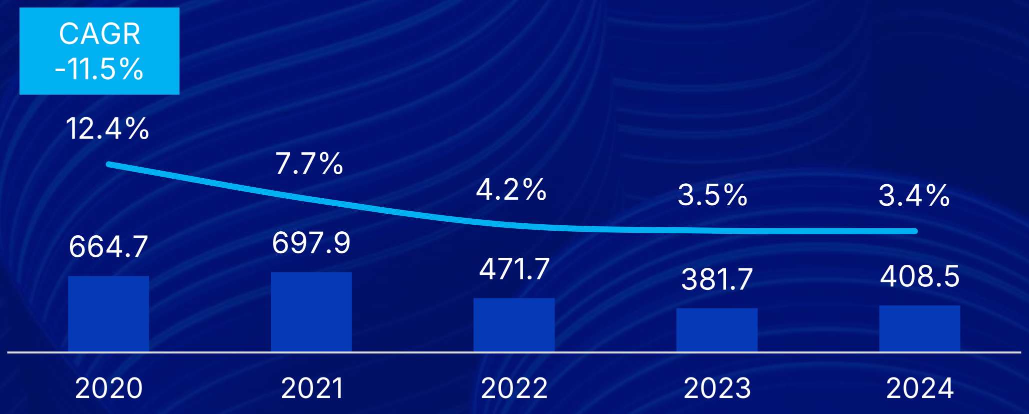


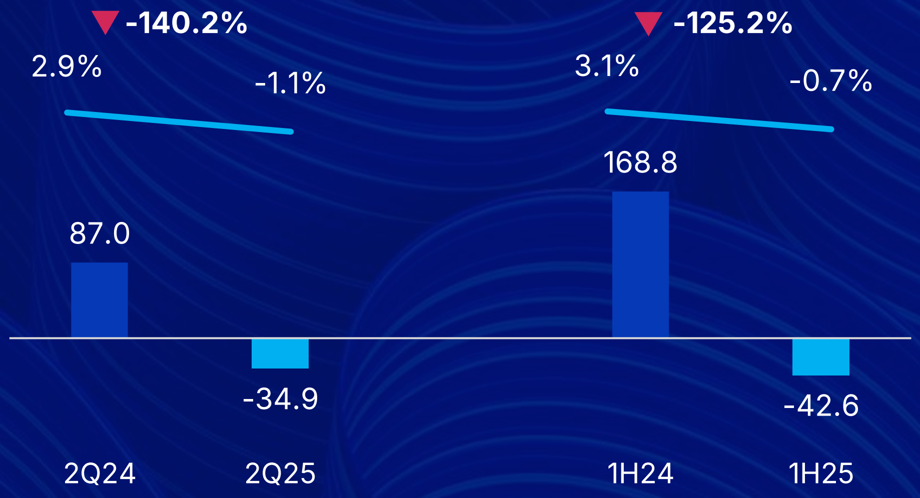
EBITDA | Quarterly EBITDA Margin | R$ Million | %



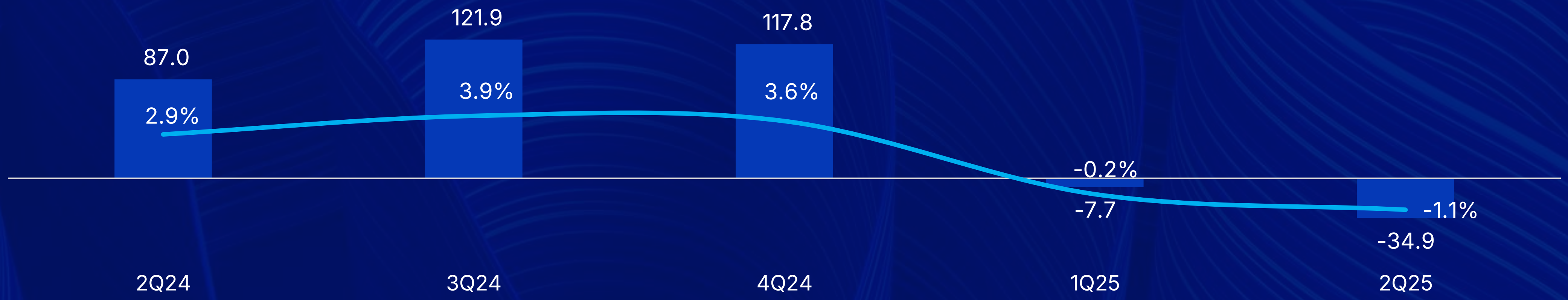
Attachments
Financial Results

Net Income | Net Margin | R$ Million | %



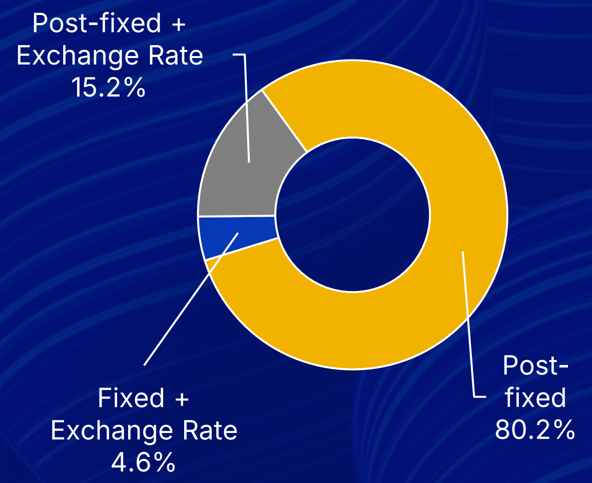


Net Income | Quarterly Net Margin | R$ Million | %

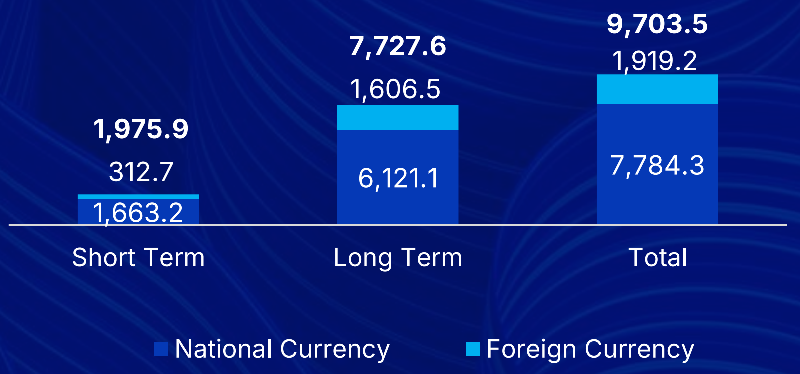


Attachments
Indebtedness

Gross Debt Indexes

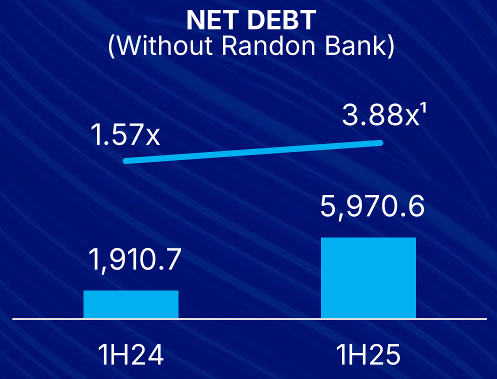


Origin of Debt[1] | Short and Long Term



[1] Does not consider business combination values

Indebtedness | Net Debt / EBITDA | R$ Million

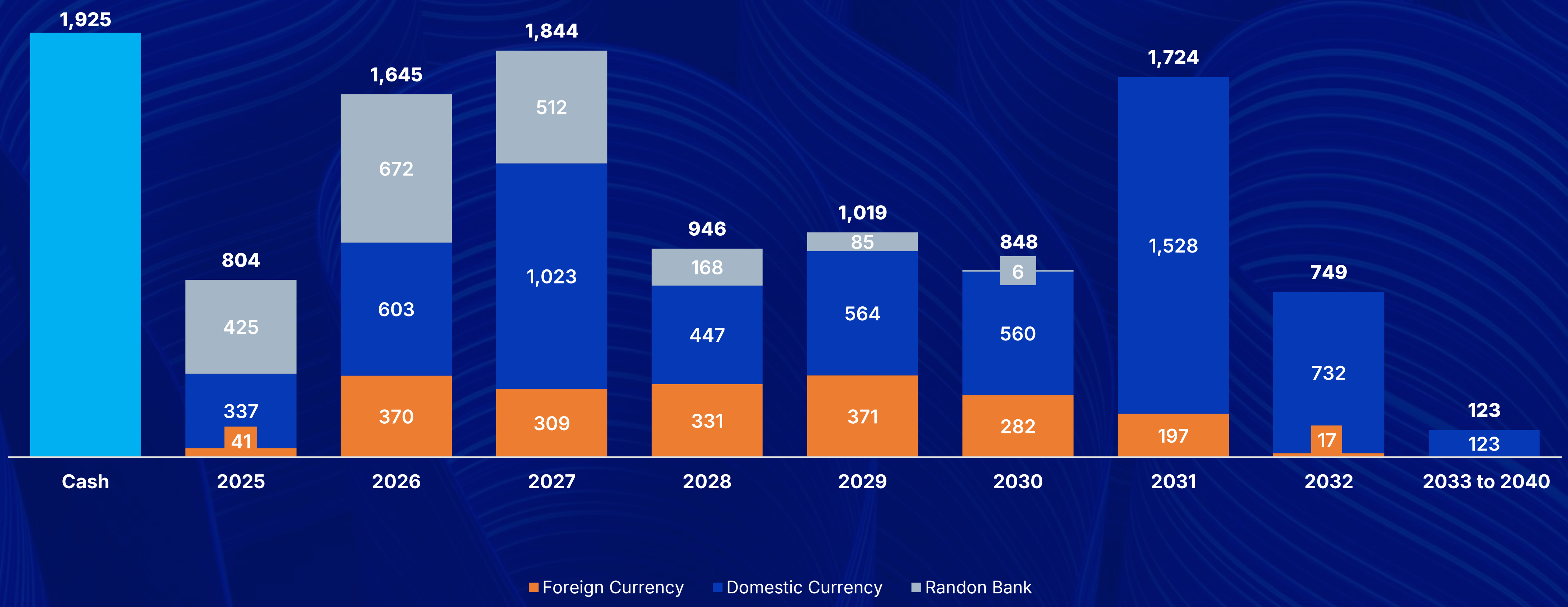


[1] In 2Q25, the Company's leverage, considering the pro forma EBITDA of the acquired companies, was 3.52x. Also considering the one-offs in the EBITDA of the last twelve months, it would be 3.36x.

Attachments

Indebtedness

Schedule Of Debt Payment | R$ Million



Attachments

Quarterly Information

	2Q24	3Q24	4Q24	2024	1Q25	2Q25	2Q24
Net Revenue	3,316.3	3,423.0	3,524.8	13,069.4	3,446.9	3,533.1	3,316.3
% Auto Parts	29.4%	30.6%	28.7%	29.8%	28.7%	31.0%	29.4%
% Motion Control	29.6%	30.3%	31.4%	30.3%	38.6%	38.5%	29.6%
% OEM	33.3%	31.3%	31.6%	31.8%	24.2%	21.8%	33.3%
% Financial Solutions & Services	6.2%	6.2%	6.6%	6.5%	7.3%	7.3%	6.2%
% Advanced Technology and HQ	1.6%	1.5%	1.6%	1.6%	1.2%	1.4%	1.6%
Consolidated Net Revenue	**2,984.6**	**3,134.6**	**3,258.8**	**11,915.7**	**3,191.4**	**3,298.4**	**2,984.6**
Consolidated Gross Profit	**814.6**	**823.9**	**859.4**	**3,184.2**	**849.2**	**797.3**	**814.6**
% Gross Margin	27.3%	26.3%	26.4%	26.7%	26.6%	24.2%	27.3%
EBITDA	**380.9**	**470.9**	**423.9**	**1,622.5**	**339.3**	**364.4**	**380.9**
% EBITDA Margin	12.8%	15.0%	13.0%	13.6%	10.6%	11.0%	12.8%
Net Income	**87.0**	**121.9**	**117.8**	**408.5**	**-7.7**	**-34.9**	**87.0**
% Net Margin	2.9%	3.9%	3.6%	3.4%	-0.2%	-1.1%	2.9%

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