

2

Institutional Presentation

**Building Tomorrow** 

**4Q23** 

### Safe Harbor Statement

We make forward-looking statements that are subject to risks and uncertainties. Such statements are based on beliefs and assumptions of our Management and information that the Company currently has access to.

Forward-looking statements include information about our intentions, beliefs or current expectations, as well as those of the Company's Board of Directors and Officers.

Disclaimers regarding forward-looking statements and information also include information about possible or assumed operating results, as well as statements that are preceded, followed by, or that include the words "believe", "may", "will", "continue", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they refer to future events, depending, therefore, on circumstances that may or may not occur. Future results and the creation of shareholder value could differ significantly from those expressed or suggested by forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.



## We are Randoncorp

We develop transport solutions based on valuing people, generating profit with sustainability, in trust, innovation and technology.

In our more than 75 years of history, we have built a global and leadership presence in the sectors in which we operate.

### Purpose

Conect people and riches to generate prosperity.

### Principles

- > Satisfied customer
- > Ethics
- > Innovation and technology
- > Profit with sustainability
- > People valued and respected
- > Image and legacy preservation
- > Safety and quality
- > We are Randoncorp

### Strategic Guidelines

**ABSOLUTE FOCUS ON CUSTOMERS** 

**DIVERSIFICATION WITH FOCUS** 

**FINANCIAL STRENGHT** 

INNOVATION AND TECHNOLOGY AS DIFFERENTIATORS

**LEVERAGING SINERGIES** 

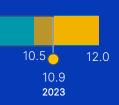
**COMPANY DESIRED TO WORK** 

SUSTAINABILITY | ESG PRIORITIZED

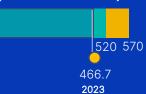


### **Main Figures**

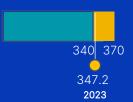
Consolidated Net Revenue (R\$ billion)



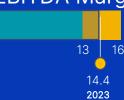
Foreign Market Revenues (US\$ million)



Investments (R\$ million)



EBITDA Margin (%)



IPO

1974

MARKET CAP

R\$ 4.1 BILLION

SHARES

RAPT3 RAPT4

**EMPLOYESS** 

15,388



**32** factories





Advanced Technology Units



+120 Countries



Range Guidance 2023

2023 Data

# **Dynamism**

### 1949 - 1999

- Mecânica Randon
- Air brakes
- 3rd axle for trucks
- Trailers manufacturing
- IPO
- Freios Master
- Randon Consórcios
- Fras-le S/A and Fras-le USA
- JOST Brasil
- Randon Argentina
- Suspensys

### 2000 - 2009

- Castertech Caxias do Sul
- Centro Tecnológico Randon
- Fras-le China
- Banco Randon
- Fras-le Europe
- Fras-le México

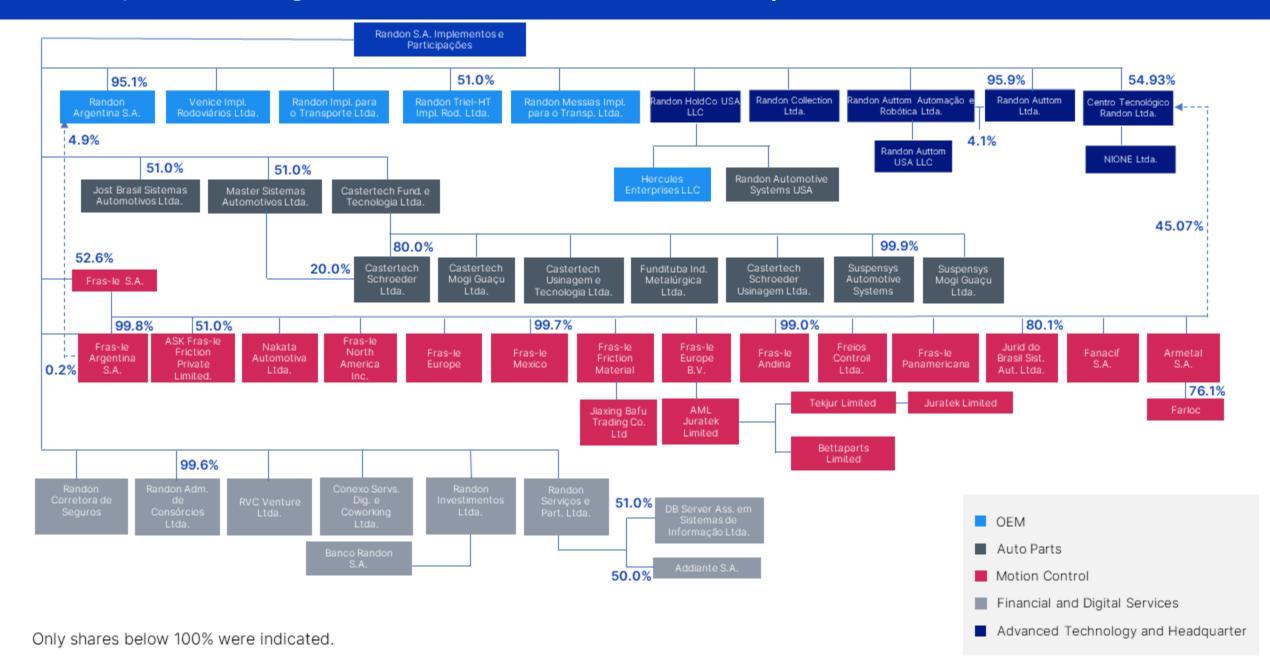
### 2010 - 2019

- Controil
- Armetal, Farloc e Fanacif
- ASK Fras-le
- Fremax
- Jurid
- Fras-le Panamericana
- Randon Chapecó
- Randon Araraquara
- Randon Triel-HT
- Suspensys México
- Randon Linhares

### 2020...

- Randon Ventures
- Nakata
- Master Flores da Cunha
- Conexo
- Castertech Usinagem
- Castertech Schroeder
- Castertech Indaiatuba
- Auttom
- NIONE
- Hercules
- Randon Venice
- Castertech Mogi
- Addiante
- Juratek
- OB Server

### Corporate Organization Chart Randoncorp



# Randoncorp worldwide

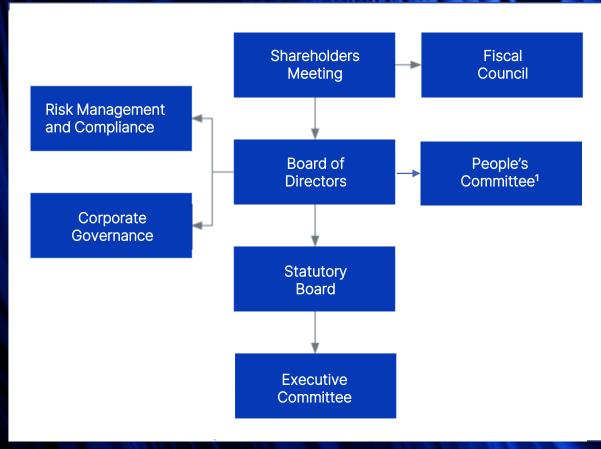


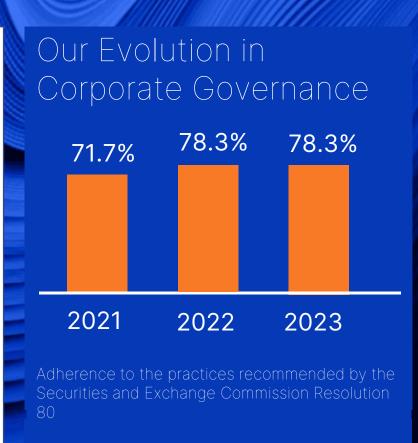


# Strong brands



### **Governance Structure**





60.1%
TAG ALONG
80%

<sup>&</sup>lt;sup>1</sup> Non-statutory advisory body to the Board of Directors

**RAPT** 

**B3** LISTED N1

IBRA B3

IGC B3

# Our Leadership

### **Board of Directors**



- > **David Abramo Randon** Chairman
- > Alexandre Randon Vice-Chairman
- > Ana Carolina R. Strobel Board Member
- > Pedro Ferro Neto Board Member
- > Vicente F. Assis Board Member

### Officers







Sergio L. Carvalho CEO



**Paulo Prignolato** VP, CFO and IRO



Daniel M. Ely VP and COO Rands



INDX B3

ITAG B3

SMLL B3

IAGRO-FFS B3



Sandro Trentin COO OEM (Trailers)



**Anderson Pontalti** COO Motion Control



Ricardo Escoboza COO Auto Parts



**Executive Committee** 

### **Fiscal Council**

- > Ademar Salvador
- > Rosângela C. Süffert
- > Gilberto C. Monticelli
- > Maria Paula S. Aranha
- > Valmir P. Rossi



To learn more about the governance bodies, access the QR-Code on the side.



# ENVIRONMAN TAY **Ambition** GOVERNANCE

# O A S

Access our 2022 Sustainability Report.



### Public commitments

- > Reduce greenhouse gas emissions by 40% by 2030.
- Zero waste disposal in industrial landfills and reuse 100% of the effluent treated by 2025.
- > Double the number of women in leadership positions by 2025.
- > Zero serious accidents.
- > Increase annual net revenue generated by new products.

### Contribution to the SDGs





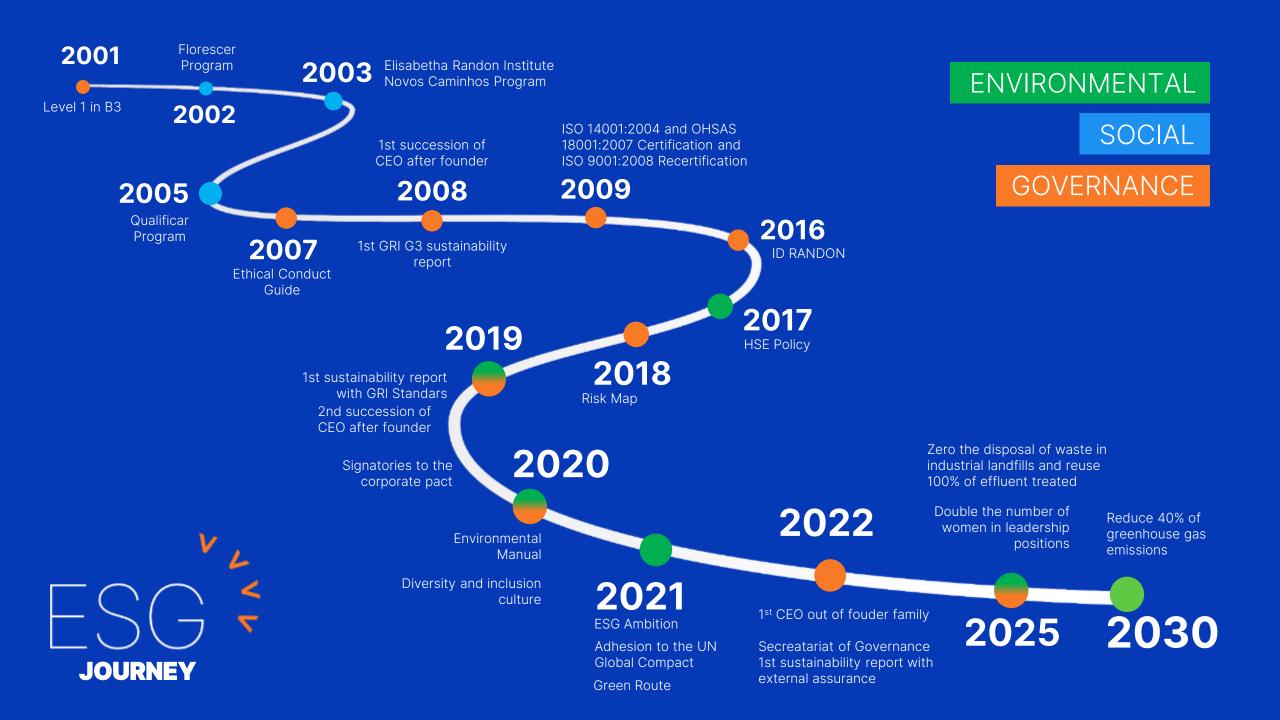












### Our impact on

# communities

The Elisabetha Randon Institute (IER) coordinates all of Randoncorp's social programs so that we are relevant in the communities where we operate.













# Elizabetha Randon Institute has a new visual identity!

20 years of many stories, social transformation and education for life!



Celebrating two decades of activity, Randoncorp's Social Institute presents its new visual identity, inspired by the pillars of action – education, culture and social – that guide and sustain its journey of social responsibility, committed to building a better society for all.



Access the QR Code for more information









### Our

# people

We base our relationship with our team on trust, integrity and transparency.

16% of feminine leadership in 2023

### **Programs and initiatives for development**

- > Qualificar Program
- > Be Digital
- > Languages
- > Novos Caminhos Prosperity Journey
- > Leadership in Movement
- > Performance Evaluation

- > Pra.Vc Platform
- > Employer brand
- > Hers Journey
- > Female Mentoring
- > Circles of Conversation
- > Lives and Workshops



### Diversity, inclusion e fairness

Check out the purpose of Randoncorp's Affinity Groups:

Women	Race and Ethnicity	LGBTQIAPN+	PWDs
Seek gender equity with collective and individual actions that promote respect and empower women at all levels of the organization, generating real change.	Act with commitment and conscience, connected with our origins to transform Randoncorp into an environment with ethnic and racial equity.	Build a culture of belonging and authenticity at Randoncorp, respecting all LGBTQIAPN+ people, promoting a safe, democratic and inclusive environment.	Support issues of physical and digital accessibility, providing conditions for the inclusion of people with disabilities, welcoming diversity and respecting human beings.

# How we innovate

We work in Megatrend Projects (Number of Projects)



Mobility and Electrification



**Embedded Electronics** 



21 Smart Materials

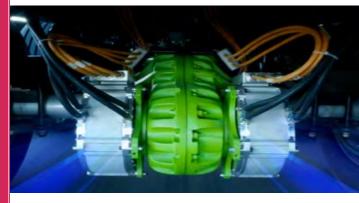
Products

Industrial

Organizationa Culture Digital Tranformation



We have the **largest** independent **technological center** in the automotive sector in Latin America.



**R\$ 193 million** invested in R&D and innovation in 2023.



**126 patents** registrated



Auttom



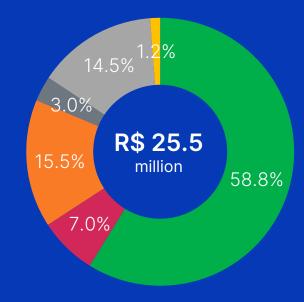
VENTURES (ONEX)



# Commitment to the **Environment**

# **Investments in environmental management initiatives in 2023**

- Waste treatment and transport
- Emissions treatment
- Effluent treatment
- Analysis (effluents, wastę, emissions, water, soil)
- Environmental projects
- Taxes



### **Main Projects**

Renewable energies, carbon footprint and effluent reuse.



### **Green Route**

Our program of commitment to the **environment** 

### Green route program pillars



### Sustainable environmental development

More responsible economic growth and consumption



### Environmental technologies and innovations

Results in operational efficiency, with better use of inputs and raw materials and reduced waste



### Environmental responsibility

Culture of prevention and support to the communities where the company operates.



Increase

Reverse logistics

Circular economy

Eco Friendly Products and Processes

Conversion rate

Alternative energy Sources

- > 50% of effluents reused<sup>1</sup>
- > 85% raw material conversion rate<sup>1</sup>
- > R\$ 3.7 MM Invested in the Green Boiler project<sup>1</sup>
- >2.51
  Emissions intensity<sup>2</sup>

<sup>1</sup>2023 data. <sup>2</sup>2022 data.



### **Consolidated** Results

Economic Highlights	2023	2022	Δ%
Consolidated Gross Revenue	13,398,120	13,698,035	-2.2%
Consolidated Net Revenue	10,887,843	11,152,417	-2.4%
International Market Revenues US\$1	466,691	436,463	6.9%
Consolidated Gross Profit	2,793,355	2,624,762	6.4%
Gross Margin (%)	25.7%	23.5%	212 bps
Consolidated EBITDA	1,570,220	1,504,964	4.3%
EBITDA Margin (%)	14.4%	13.5%	93 bps
Adjusted EBITDA	1,576,728	1,510,443	4.4%
Adjusted EBITDA Margin (%)	14.5%	13.5%	94 bps
Net Profit	381,687	471,719	-19.1%
Net Margin (%)	3.5%	4.2%	-72 bps
Earnings per share R\$	1.16	1.43	-18.7%
Financial Highlights			
Equity	2,777,776	2,744,765	1.2%
Investments <sup>2</sup>	948,221	1,221,200	-22.4%
Net Debt	3,174,679	2,925,301	8.5%
Net Debt (Without Randon Bank)	1,584,986	1,594,320	-0.6%
Leverage	2.02 x	1.94 x	4.0%
Leverage (Without Randon Bank)	1.03 x	1.08 x	-4.6%
ROE (last 12 months)	13.9%	18.7%	-480 bps
ROIC (last 12 months)	14.1%	14.8%	-63 bps
Capital Market	12/31/23	12/31/22	Δ%
RAPT4 Closure Quote <sup>3</sup>	12.80	7.90	62.0%
RAPT3 Closure Quote <sup>3</sup>	12.00	7.64	57.1%
RAPT4 Total Shares <sup>4</sup>	212,815	212,815	0.0%
RAPT3 Total Shares <sup>4</sup>	116,516	116,516	0.0%
Market Cap <sup>5</sup>	4,108,946	2,563,226	60.3%
RAPT4 Treasury Shares <sup>4</sup>	1,037	1,037	0.0%
Price Over Book Value <sup>3</sup>	11.87	11.64	2.0%
1 Exports L Poyonues from International Markets (both consolidated)			

<sup>&</sup>lt;sup>1</sup> Exports + Revenues from International Markets (both consolidated)



<sup>&</sup>lt;sup>2</sup> Capex + Non-Organics + Paid-in Capital

<sup>&</sup>lt;sup>3</sup> Values in R\$ and adjusted to dividends and interest on equity paid

<sup>&</sup>lt;sup>4</sup> Values in Thousands

<sup>&</sup>lt;sup>5</sup> Values in R\$ Thousands



# **Market** Overview

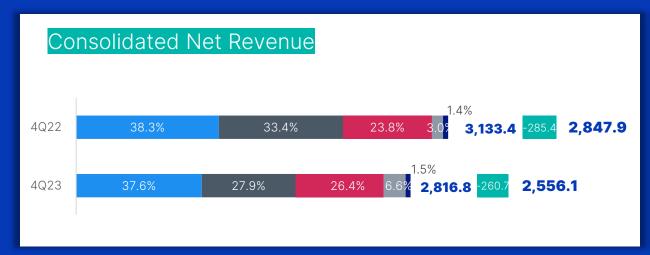
		4Q23	4Q22	Δ%	3Q23	Δ%	2023	2022	Δ%
Production	Trucks <sup>1</sup>	28,770	45,141	-36.3%	24,592	17.0%	100,535	161,816	-37.9%
	Trailers <sup>3</sup>	26,091	22,089	18.1%	25,238	3.4%	96,082	88,537	8.5%
Brazil Sales	Trucks <sup>1</sup>	29,021	33,480	-13.3%	26,456	9.7%	108,024	126,642	-14.7%
	Trailers <sup>2</sup>	24,497	20,450	19.8%	23,717	3.3%	90,284	82,837	9.0%
Exports	Trucks <sup>1</sup>	4,479	7,478	-40.1%	4,305	4.0%	16,946	25,455	-33.4%
	Trailers <sup>3</sup>	1,594	1,639	-2.7%	1,521	4.8%	5,798	5,700	1.7%
1 Anfoyon								Valuma	o in unito

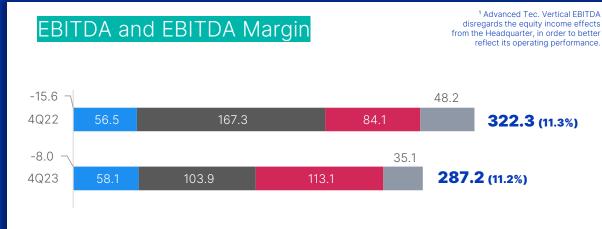
<sup>1</sup> Anfavea Volumes in units

<sup>&</sup>lt;sup>2</sup> Anfir

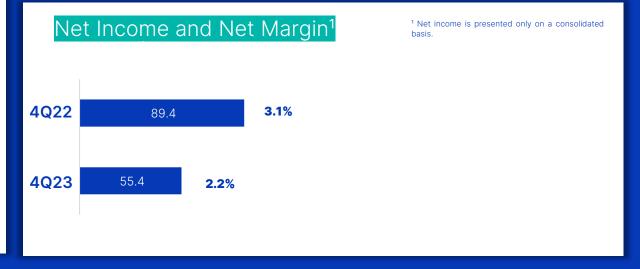
<sup>&</sup>lt;sup>3</sup> Anfir + Aliceweb

### **Consolidated** Results



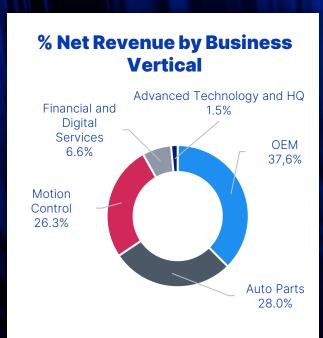


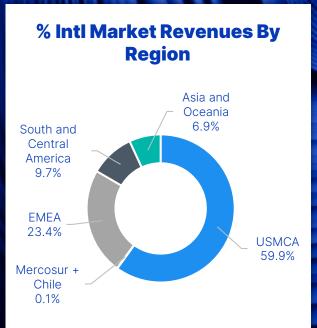


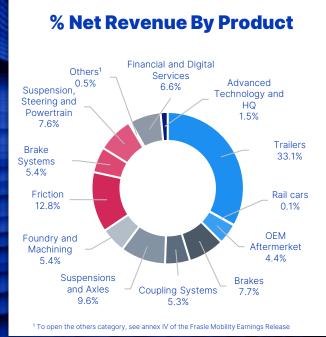


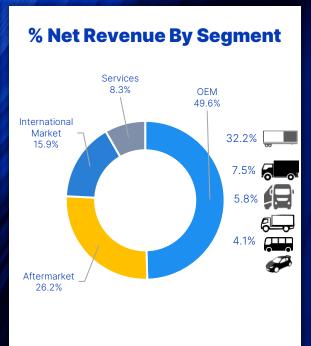
egend: 🔲 Trailers 🔲 Auto Parts 📕 Motion Control 🔲 Financial and Digital Services 🔲 Advanced Technology and Headquarter 🔲 Intercompany sales

# **Diversified** Business Model 4Q23









# **Diversified** Businesses

**Financial & Digital Advanced** Motion **OEM (Trailers) Auto Parts** Control Services **Technology** Rands **Suspensys**® CONSÓRCIO // NIONE **MFRASLE** RANDON RANDON JOST BANCO RANDON MASTER **SEGUROS** C) CASTERTECH RANDON Auttom CONEX RANDON **VENTURES** Addiante<sup>»</sup>



### **OEM** (Trailers)

### Portfolio

Trailers, truck bodies, rail cars and aftermarket.

### Coverage

8 industrial units, being 6 in Brazil and 2 abroad, 1 warehouse, 1 sales office and 4 strategic partners.

### **Customer Service Network**

80 points in Brazil and 85 abroad.

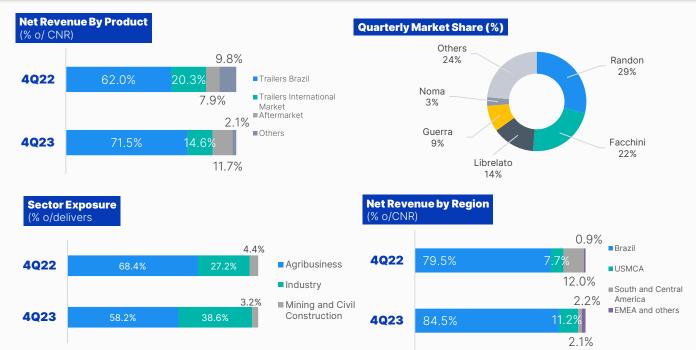
### **Customer Base**

Large truckload carriers, generators of truck loads, fleet owners and selfemployed customers.

### **Strategy**

- > Expand international operations
- > Increase sales to the aftermarket
- > Focus on strong economic sectors such as agribusiness
- > Gain positions among the top ten global players in the segment
- > Be at the **forefront of technology** in the development of sustainable products









# Historical Market Share

# R OEM (Trailers)

### Volumes and Net Revenue

Distribution of Net Revenue		4Q23		4Q22			2023		2022	
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Units	Revenue	Δ% Units
Trailers Brazil (un.)	6,001	776,707	6,461	812,248	-7.1%	24,735	3,205,218	24,556	3,108,192	0.7%
Trailers United States (un.) <sup>1</sup>	1,325	118,227	1,148	103,643	15.4%	5,887	535,599	1,208	108,173	387.3%
Trailers Others Geographies (un.)	432	36,622	851	140,786	-49.2%	2,241	322,958	4,578	747,372	-51.0%
Railcars (un.)	8	2,021	100	49,909	-92.0%	54	22,644	342	213,681	-84.2%
Aftermarket		123,967		94,795			463,526		423,876	_

<sup>&</sup>lt;sup>1</sup> Volumes sold by Hercules + exports from Brazil

Values in R\$ Thousands, except when indicated otherwise

	40,493	59,284	59,436	52,537	70,162	56,453	29,620	23,075	24,927	44,589	63,437	67,372	90,323	82,837	90,284	
SIZE OF THE MARKET (Deliveries – Brazil)	24%	26%	26%	24%	24%	27%	27%	25%	22%	<b>20%</b> 3%	21%	22%	23%	23%	25%	Others
SIZE OF 7 (Deliver	7%	7%	7%	10%	9%	10%	12%	9%	3% 1% 12%	0% 13%	6% 1% 14%	6% <b>2</b> % 14%	6% 2%	3% 7%	2% 8%	Noma Guerra
	17%	17%	9%	15%	14%	14%	14%	11% 12%		26%			13%	14%	14%	Librelato
	11%	7% 11%	12%	11%		10% 12%	10%	14%			24%	22%	25%	24%	22%	Facchini
TORS	35%	32%	33%	30%	29%	27%	26%	29%	40%	38%	35%	35%	31%	30%	29%	RANDON
COMPETITORS	2009 <b>142</b>	2010 <b>145</b>	2011 <b>153</b>	2012 <b>171</b>	2013 <b>166</b>	2014 <b>171</b>	2015 <b>161</b>	2016 <b>148</b>	2017 <b>136</b>	2018 <b>148</b>	2019 <b>141</b>	2020 <b>154</b>	2021 <b>158</b>	2022 <b>184</b>	2023 <b>196</b>	



### **Auto Parts**

### **Portfolio**

Brake systems, axles and suspensions, coupling systems, electromobility, foundry and machining, among others.

### Coverage

13 industrial units, being 12 in Brazil and 1 abroad.

### **Sector Exposure**

Agribusiness, industry, civil construction, mining, and mobility.

### **Customer Base**

Main global OEMs (trucks and buses), trailer manufacturers, aftermarket, and farming product manufacturers.

### Strategy

- > Expand international operations
- > Increase volumes in the aftermarket
- > Grow exposure to agribusiness
- > Develop new product portfolios
- > Maintain **leadership** in their markets of operation
- > Be at the **forefront of technology** in the development of sustainable products







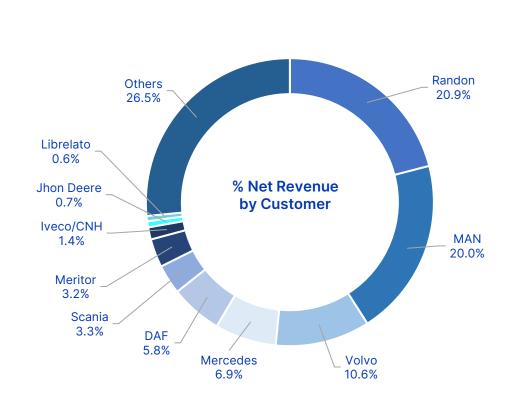




### Volumes and Net Revenue

### R Auto Parts

Distribution of Net Revenue		4Q23		4Q22			2023		2022	
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Units	Revenue	Δ% Units
Brakes (units)	191,443	217,374	231,159	231,815	-17.2%	810,091	869,565	976,063	919,867	-17.0%
Coupling Systems (units)	31,261	149,598	32,637	168,548	-4.2%	129,096	575,071	136,305	618,437	-5.3%
Axles and Suspensions (units)	38,484	270,969	45,650	429,708	-15.7%	161,560	1,226,521	185,934	1,710,485	-13.1%
Foundry and Machining (Tons)	18,473	151,493	27,478	216,833	-32.8%	81,481	609,000	110,070	896,568	-26.0%



### Main **competitors**

### **Brakes**

Knorr (Germany) Wabco (USA) Captive Market – MB, Scania and Silpa

### **Suspensions and Axles**

KLL/SAF Holland (Brazil/SP)
Ibero (Brazil/SP)
Hendrickson (USA)
BPW (Germany)
Fuwa (China)
Captive Market – Facchini

### **Coupling Systems**

Fontaine (Brazil/PR)
George Fischer
(Switzerland)
Fuwa (China)

### **Foundry and Machining**

Durametal (Brazil/CE) Schulz (Brazil/SC) Frum (Brazil/MG) Fundimisa (Brazil/RS)

### R Motion Control

### **Portfolio**

Friction material, components for brake, suspension, steering and powertrain systems.

### Coverage

10 industrial units (5 in Brazil and 5 abroad), 9 warehouses (1 in Brazil and 8 abroad), 4 sales offices abroad and 1 technological center.

### **Sector Exposure**

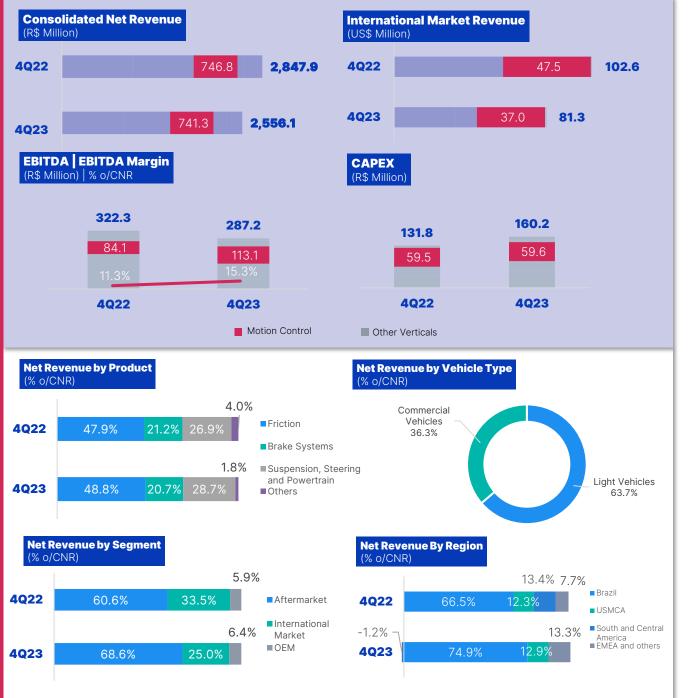
Agribusiness, industry, civil construction and mobility

### **Customer Base**

OEMs, distributors and auto parts retailers.

### **Strategy**

- > Operate in new geographies
- > Expand production capacity
- > Remain as **leader** in their markets
- > Expand **synergies** between controlled companies
- > Explore the power of **brands and product offerings**
- > Diversify product portfolio
- > Be at the **forefront of technology** in the development of sustainable products











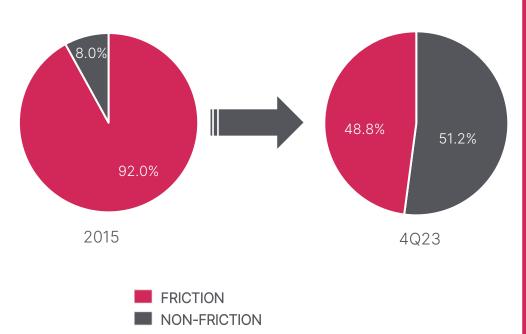


### Volumes and Net Revenue

Distribution of Net Revenue		4Q23		4Q22			2023		2022	
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Units	Revenue	Δ% Units
Friction Materials (Thousand/un.)	26,986	361,932	25,231	357,927	7.0%	103,841	1,635,372	98,541	1,502,769	5.4%
Comp. for the Braking Systems (Thousand/un.)	2,485	153,368	2,200	158,167	13.0%	9,525	676,001	8,655	591,585	10.1%
Comp. Suspension, Steering and Powertrain Syst. (Thousand/un.)	4,653	212,981	4,032	201,223	15.4%	19,442	948,612	16,602	821,064	17.1%
Others <sup>1</sup>		12,985		29,510			128,672		142,753	
<sup>1</sup> For the opening of the Others line, so	<sup>1</sup> For the opening of the Others line, see attachment IV of the Frasle Mobility Release									

Values in R\$ Thousands, except when indicated otherwise

### Revenues Evolution



## Main **competitors**

riction Materials	Braking Systems
Brakeparts - Brazil Byl - Brazil Cobreq - Brazil Thermoid - Brazil Duroline - Brazil	Hipper Brakes – Brazil  MDS – Brazil  TRW – Germany  Zimmermann – Germany  Textar – Germany  Brembo – Italy  Raybestos – USA

# and Poweetrain Cofap - Brazil Monroe - Brazil Kayaba - Brazil Trw - Germany Lemforder - Brazil Viemar - Brazil Dellarosa - Brazil Ima - Brazil Spicer - Brazil

Suspension, Steering



# R Financial and Digital Services

### **Portfolio**

Coop-payment plans, credit, insurance, and investment in startups, leasing and software development.

### Coverage

Bank, insurance brokerage, cooppayment plans administrator, venture capital, commercial vehicle rental services, technology and data analysis services, and open innovation unit.

### **Sector Exposure**

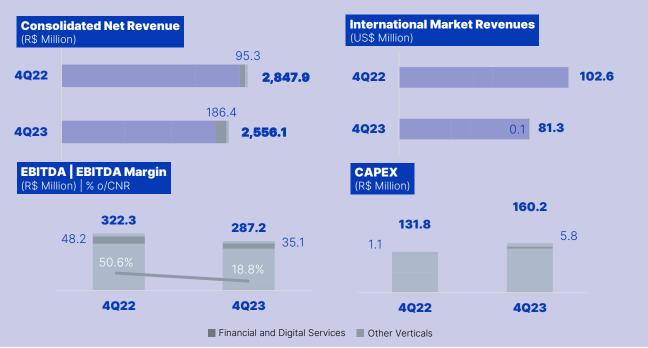
Agribusiness, capital goods, logistics and civil construction, retail and technology.

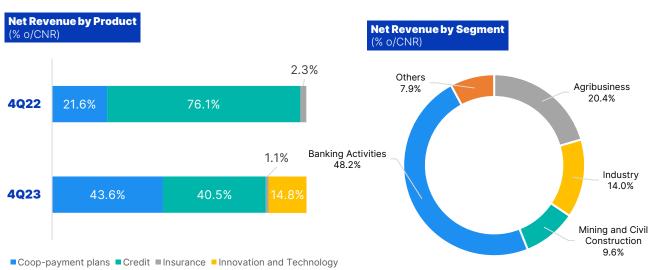
### **Customer Base**

Suppliers, distributors, and customers of Randoncorp, agricultural machinery and equipment manufacturers, logistics ecosystem operators, large retailers, and information technology companies.

### Strategy

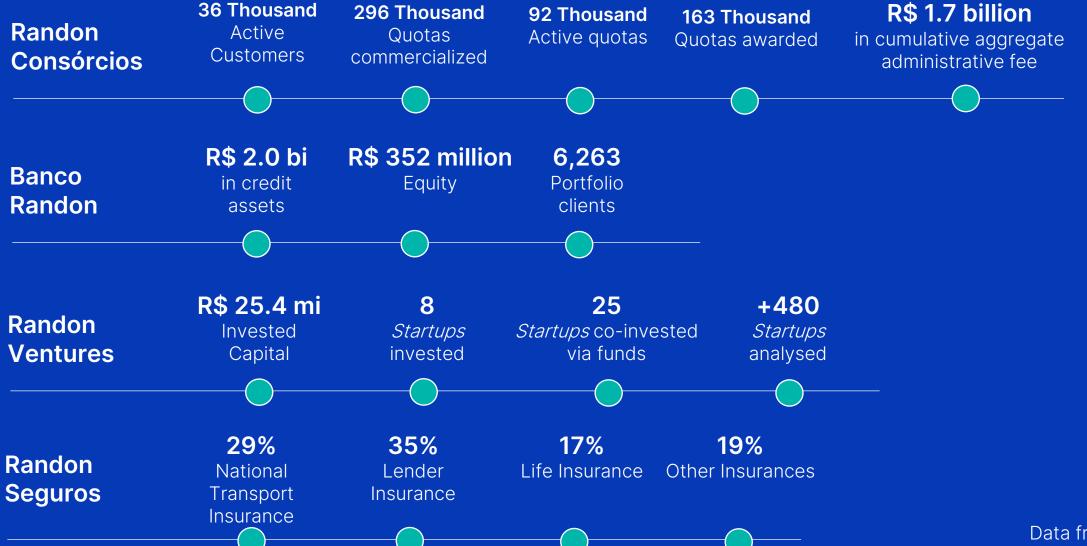
- > Diversify **product portfolio**
- > Increase **synergies** between its units and with Randoncorp
- > Explore the power of brands and product offerings
- > Expand its presence into the logistics ecosystem







# Financial & Digital Services



# Advanced Technology and Headquarter

### **Portfolio**

Headquarter, manufacturing and sale of robotic cells, industrial automation, development and approval of products for the mobility industry, production and processing of materials through nanotechnology

### Coverage

1 advanced technology unit, 1 technological center, 1 sales office, 1 industrial unit and 1 corporate center.

### **Sector Exposure**

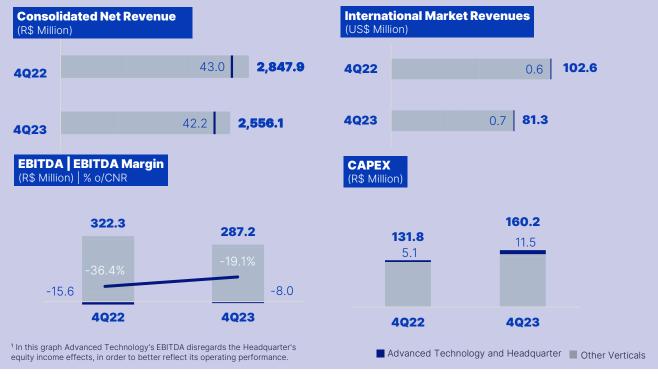
Several sectors from different business activities and segments.

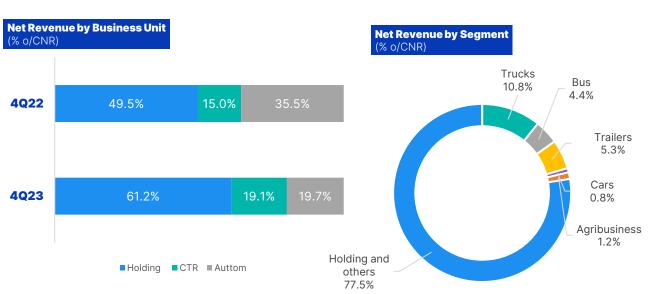
### **Customer base**

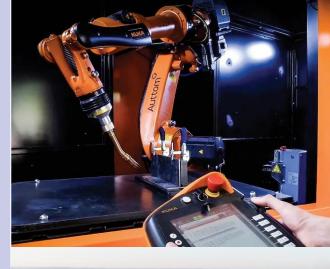
Randoncorp controlled companies and diverse industries.

### Strategy

- > Expand to new geographies
- > Increase **synergies** among controlled companies
- > Diversify product portfolio
- > Be at the **forefront of technology** in the development of sustainable products and processes
- > Develop **disruptive** products and solutions



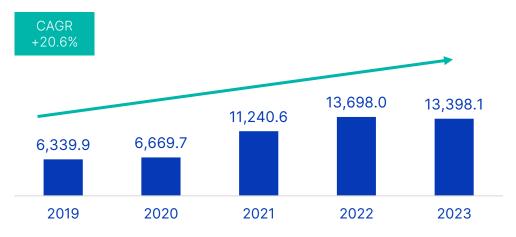




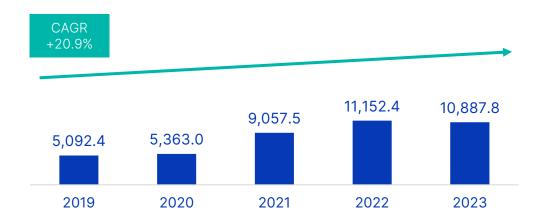




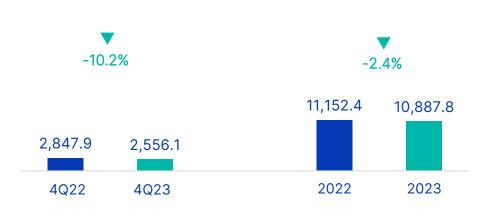




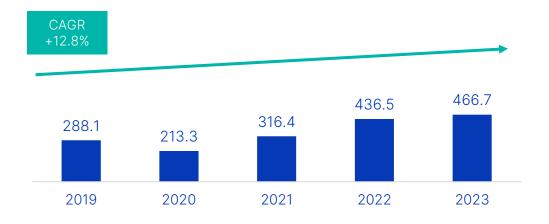


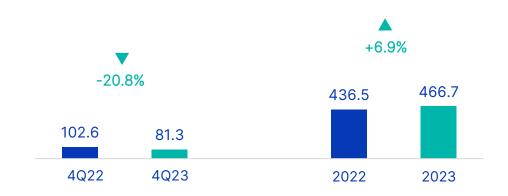




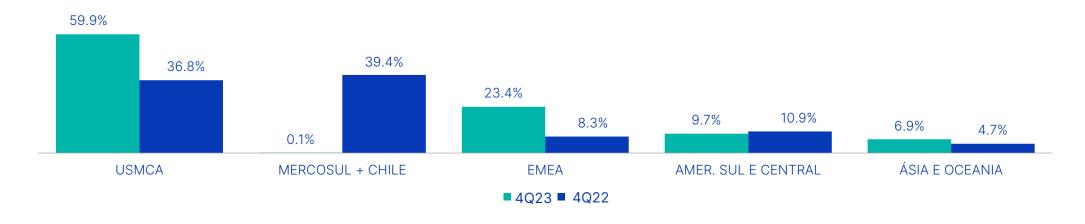


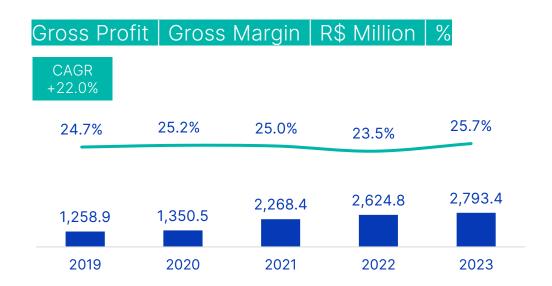
### International Market Revenues | US\$ Million





### International Market Revenues By Region | US\$ Million

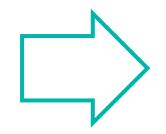


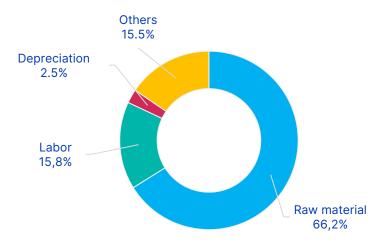




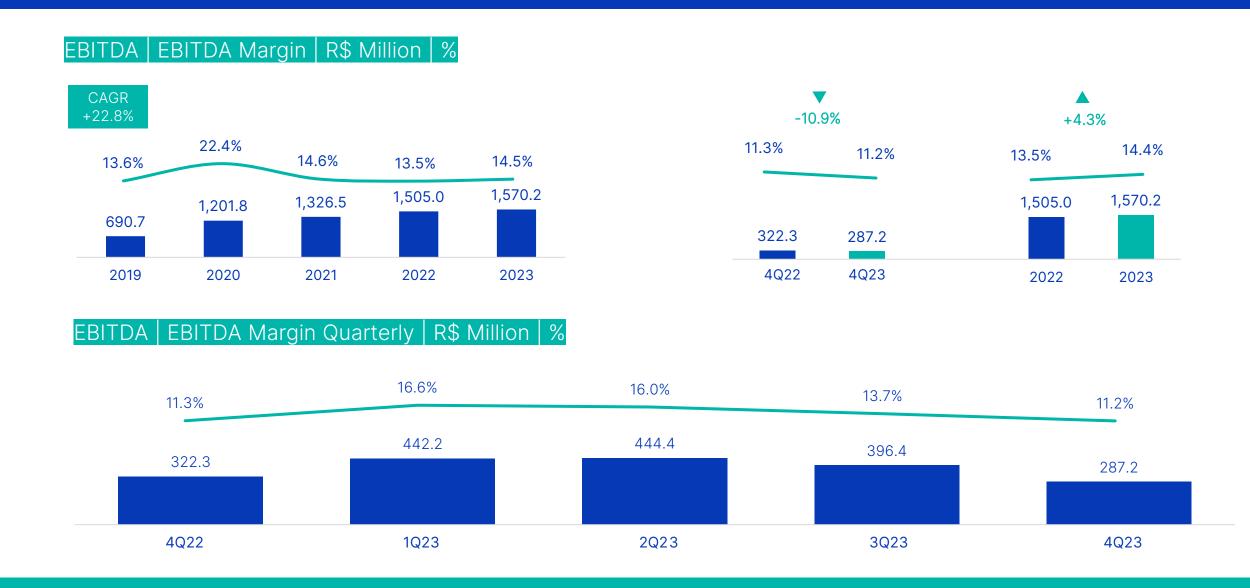
COGS 4Q23 R\$ 2.0 B (77.2% o/CNR)

### **COGS DISTRIBUTION 4Q23**<sup>1</sup>

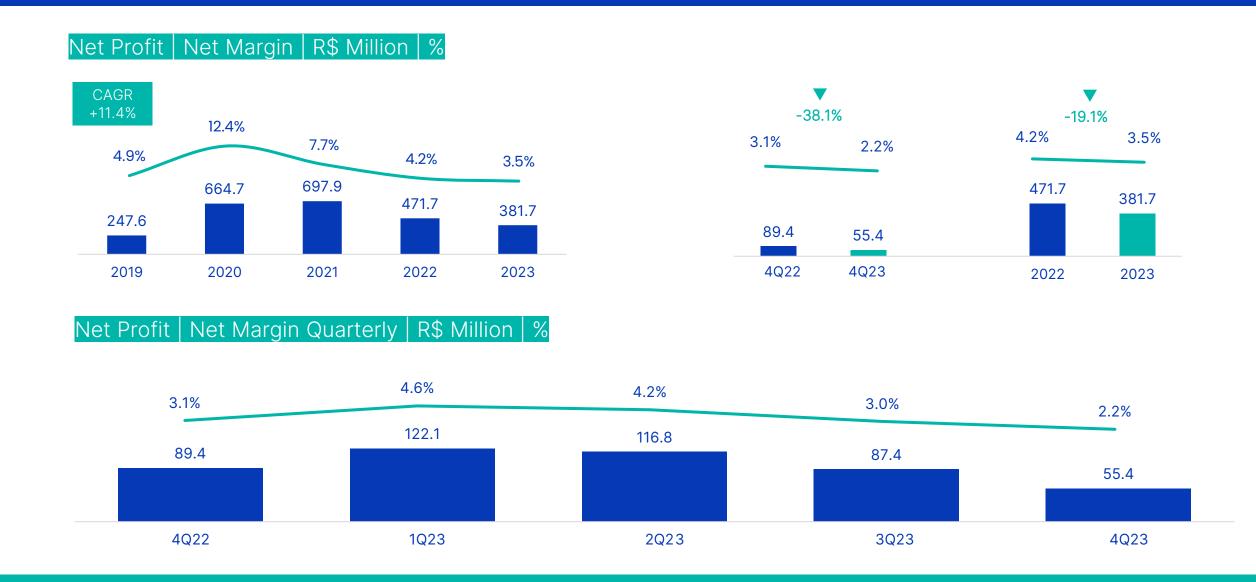




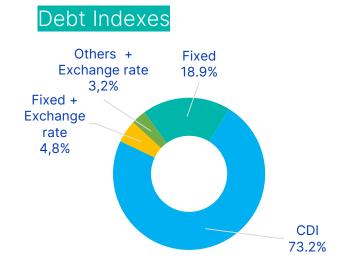
<sup>&</sup>lt;sup>1</sup> Consolidated Information



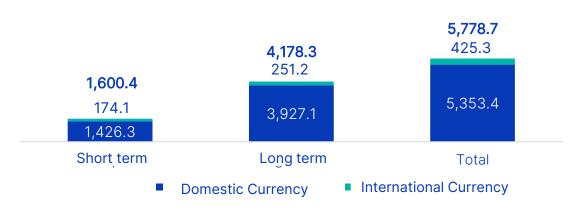
# Financial Results



## Indebtedness

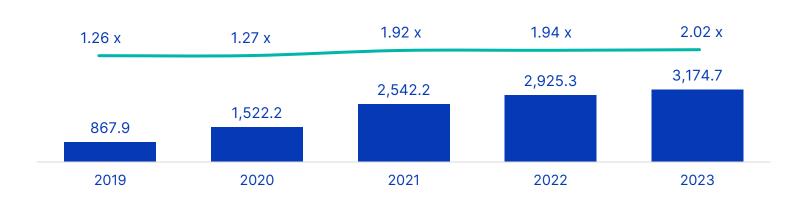


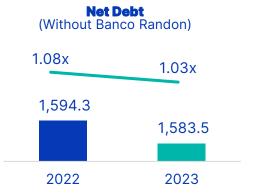
### Origin Of Debt Short And Long Term<sup>1</sup> R\$ Million



<sup>1</sup> Does not consider business combination values

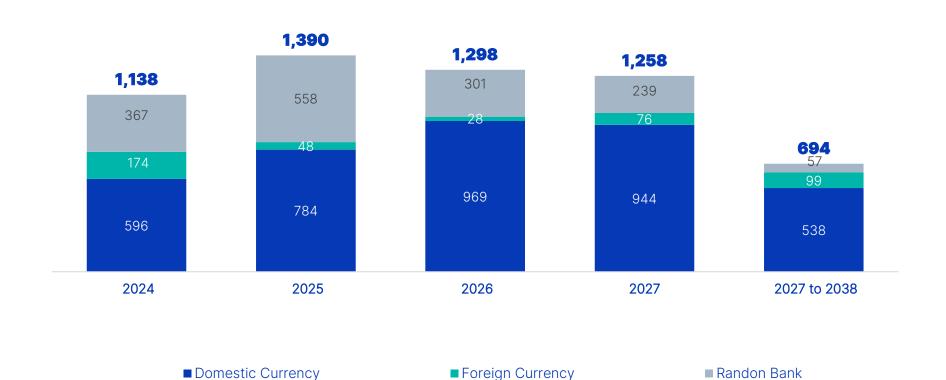
### Indebtedness | Net Debt | EBITDA | R\$ Million





# Indebtedness

Schedule Of Debt Payment | R\$ Million



# **Quarterly** Information

	4Q22	2022	1Q23	2Q23	3Q23	4Q23	2023
Net Revenue	3,133.4	12,407.7	2,985.1	3,084.9	3,199.8	2,816.8	12,086.7
% OEM (Trailers)	38.3%	37.1%	37.6%	36.4%	39.0%	37.5%	37.6%
% Auto Parts	33.4%	33.4%	27.7%	26.5%	26.5%	28.0%	27.1%
% Motion Control	23.8%	24.6%	28.1%	29.8%	27.8%	26.3%	28.0%
% Financial and Digital Services	3.0%	3.6%	5.3%	5.8%	5.7%	6.6%	5.8%
% Advanced Technology and HQ	1.4%	1.3%	1.3%	1.6%	1.0%	1.5%	1.4%
Consolidated Net Revenue	2,847.9	11,152.4	2,658.2	2,776.9	2,896.7	2,556.1	10,887.8
Consolidated Gross Profit	592.3	2,624.8	732.3	780.0	697.3	583.8	2,793.4
% Gross Margin	20.8%	23.5%	27.5%	28.1%	24.1%	22.8%	25.7%
EBITDA	322.3	1,505.0	442.2	444.4	396.4	287.2	1,570.2
% EBITDA Margin	11.3%	13.5%	16.6%	16.0%	13.7%	11.2%	14.4%
Net Income	89.4	471.7	122.1	116.8	87.4	55.4	381.7
% Net Margin	3.1%	4.2%	4.6%	4.2%	3.0%	2.2%	3.5%

# RANDONCORP











