RANDONCORP
Building **tomorrow**

Institutional Presentation 2Q26

RANDONCORP

Safe Harbor Statement

We make forward-looking statements that are subject to risks and uncertainties. Such statements are based on beliefs and assumptions of our Management and information that the Company currently has access to.

Forward-looking statements include information about our intentions, beliefs or current expectations, as well as those of the Company's Board of Directors and Officers.

Disclaimers regarding forward-looking statements and information also include information about possible or assumed operating results, as well as statements that are preceded, followed by, or that include the words "believe", "may", "will", "continue", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they refer to future events, depending, therefore, on circumstances that may or may not occur. Future results and the creation of shareholder value could differ significantly from those expressed or suggested by forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.

Summary

Randoncorp	Who we are	Where we are	What we do	Our governance	Our strategy
Business Verticals	Auto Parts	Motion Control	OEM	Financial Solutions & Services	Adv. Tech. and Digital Strategies
ESG Ambition	Public commitments	Sustainable practices	Planet	People	Business
Performance & Outlook	Financial Results	Investment Cycles	Market Outlook	Strategic Pillars and Opportunities	
Disruptive Technologies	e-Sys	AT4T	NIONE		
Attachments	Operating Results	Financial Results	Indebtedness	Quarterly Information	

Randoncorp

Who we are

Where we are

What we do

Our governance

Our strategy

RANDONCORP

Who we are

We develop transport solutions based on valuing people, generating profit with sustainability, in trust, innovation and technology.

In our more than 77 years of history, we have built a global and leadership presence in the sectors in which we operate.

Purpose

Connect people and riches to generate prosperity.

Principles

- > Satisfied customer
- > Ethics
- > Innovation and technology
- > Profit with sustainability
- > People valued and respected
- > Image and legacy preservation
- > Safety and quality
- > We are Randoncorp

RAPT
B3 LISTED N1

Listed since
1971

+17K
Employees

5 business verticals

Products in
+125
countries

RANDONCORP

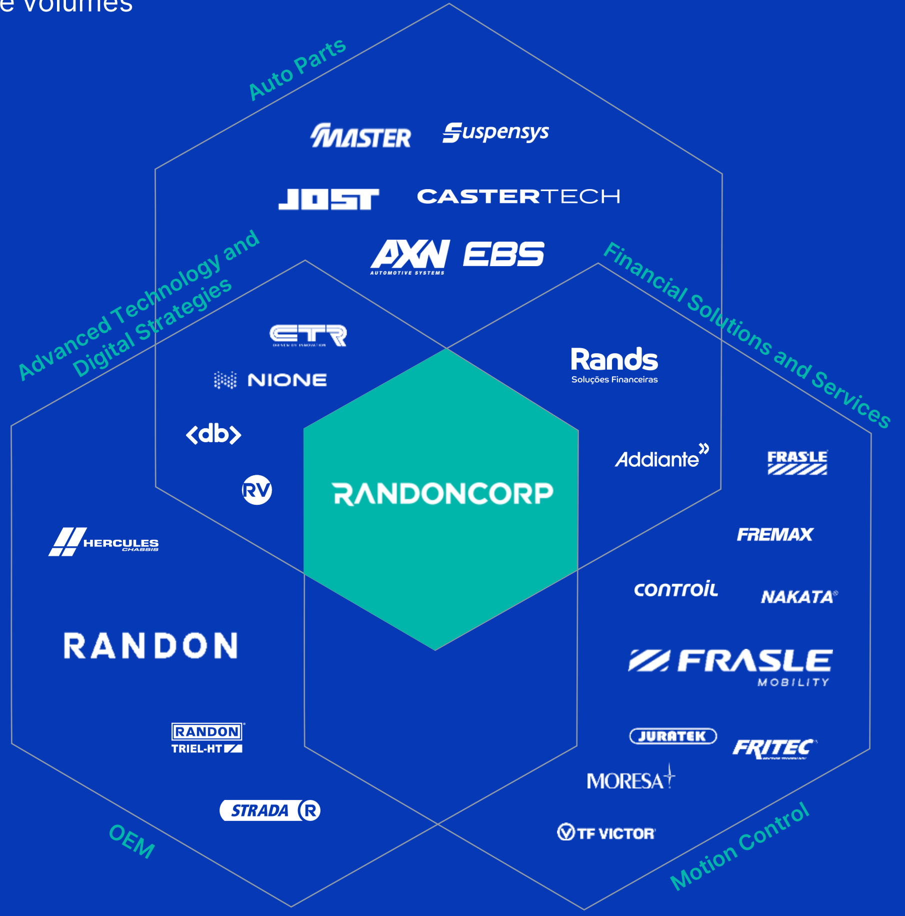
Who we are

Strong Brands

We are one of the largest players in the Brazilian automotive market

Leadership in OEMs

- Long-term contracts
- Partnership in product development
- Large-scale volumes



Pioneering and technological vanguard

- Higher resale value
- Most remembered brand
- Modern solutions connected with mobility megatrends

House of Brands

- Iconic brands
- Strength of synergies

RANDONCORP

Dynamism

1949 - 1999

- Mecânica Randon
- Air brakes
- 3rd axle for trucks
- Trailers manufacturing
- IPO
- Freios Master
- Randon Consórcios
- Fras-le S/A and Fras-le USA
- Randon Argentina
- JOST Brasil
- Suspensys
- Fras-le Andina

2000 - 2018

- Fras-le Europe
- Fras-le México
- Castertech Caxias do Sul
- Fras-le China
- Banco Randon
- Centro Tecnológico Randon
- Controil
- Fras-le Panamericana
- Armetal, Farloc e Fanacif
- ASK Fras-le
- Fremax and Fras-le Europe BV
- Jurid

2019 - 2021

- Nakata
- Randon Araraquara
- Randon Triel-HT
- Suspensys México
- Master Flores da Cunha
- Randon Ventures
- Castertech Indaiatuba
- Castertech Usinagem
- Randon Corretora de Seguros
- Castertech Schroeder
- NIONE

2022...

- Randon Venice
- Hercules
- JOST Campinas
- Castertech Mogi Guaçu
- Addiante
- Juratek
- DB Server
- Suspensys Mogi Guaçu
- EBS
- Dacomsa
- AXN Heavy Duty

Legend: Portfolio Expansion | Capacity Expansion | Aftermarket | Innovation and Services | Internationalization

RANDONCORP

Where we are

Products present in
OVER 125 COUNTRIES,
across **all continents.**

Industries 33
14 12 6 1

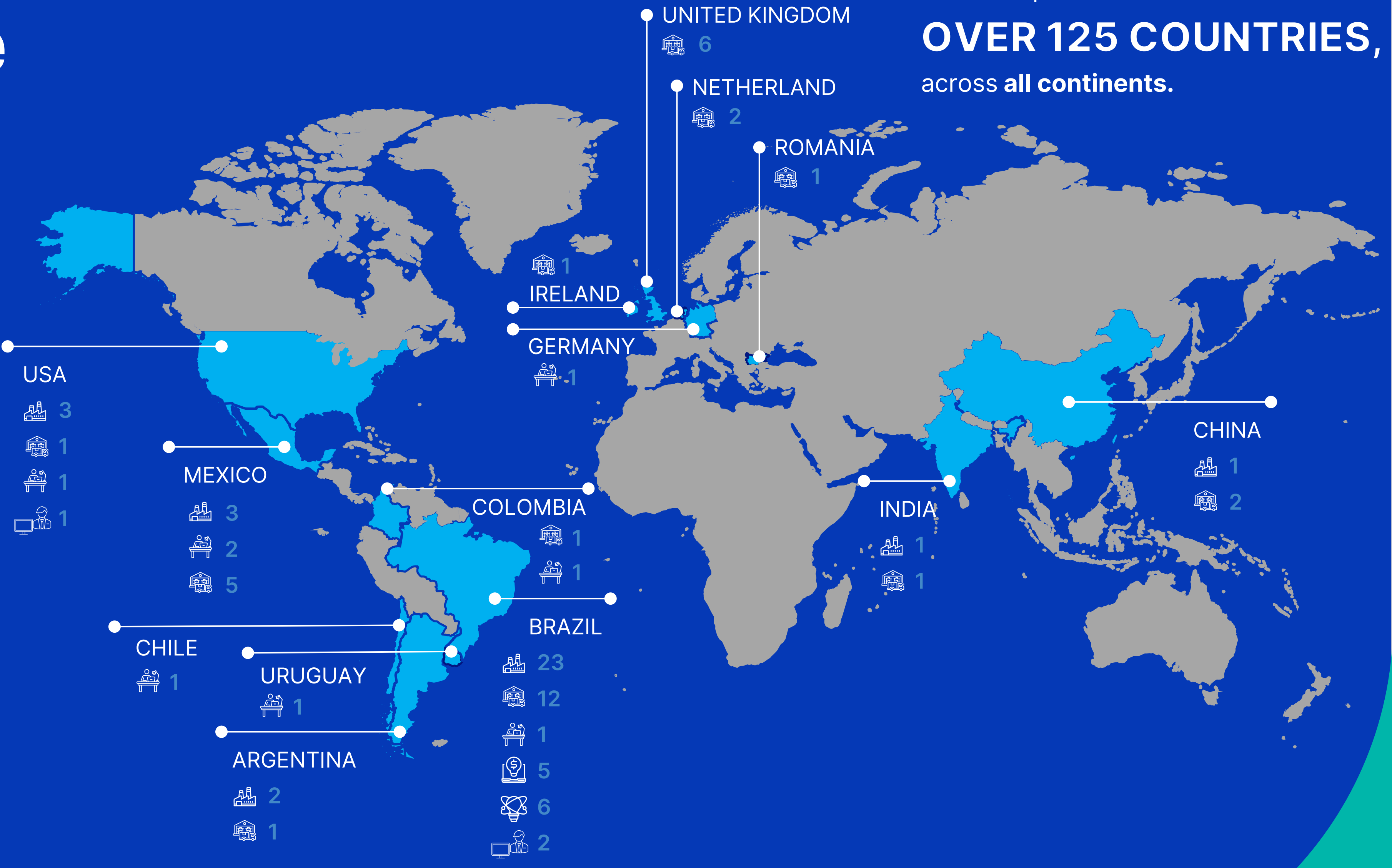
Distribution Centers 33
14 18 1

Business Offices 9
1 7 1

Financial Solutions and Services 5
5

Innovation and Digital Strategies 6
1 4 1

Headquarter and Administrative Offices 3
3



Auto Parts | Motion Control | OEM | Financial Solutions & Services | Adv. Tech. and Digital Strategies | Headquarter and Administrative Offices

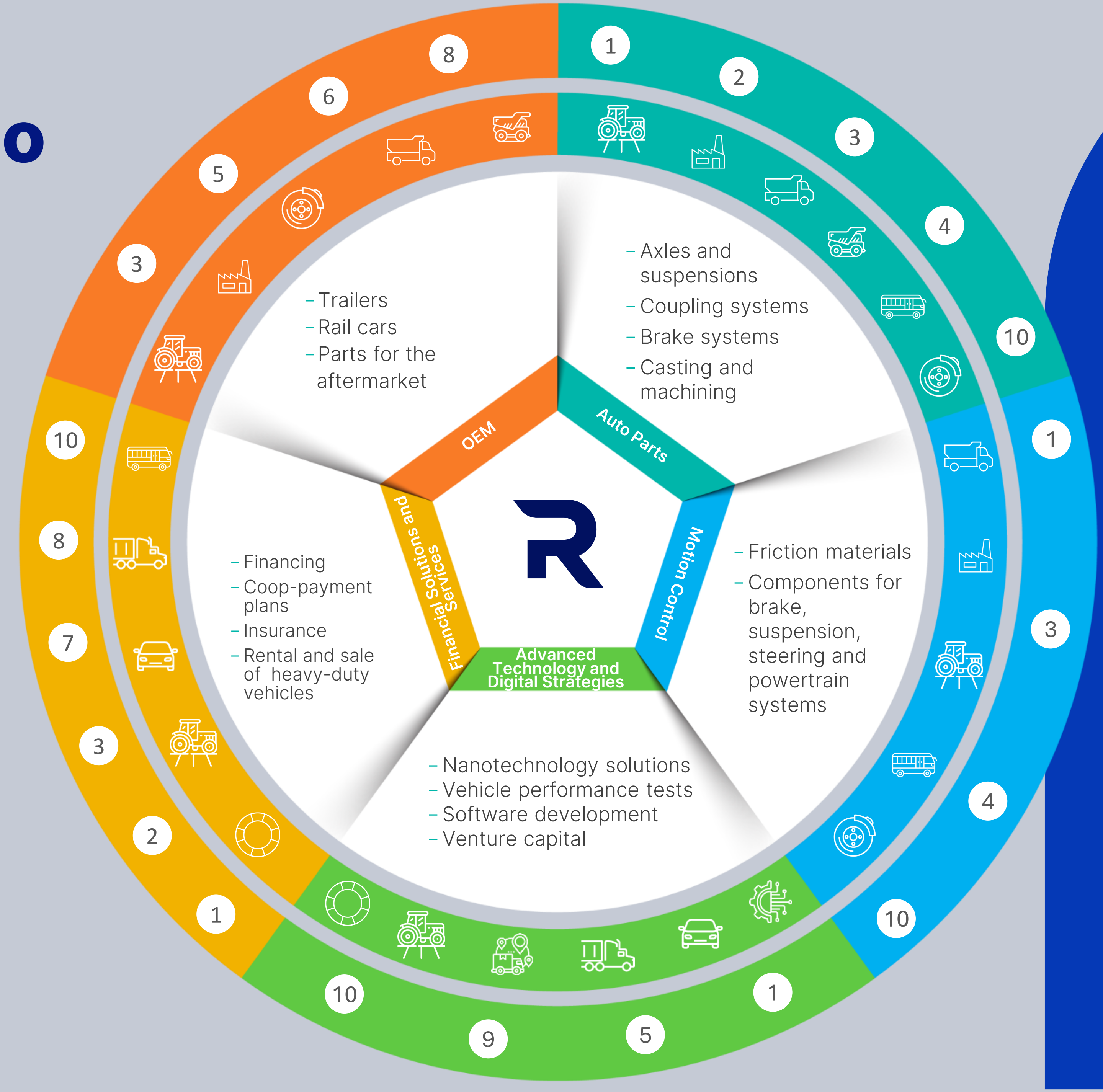
Note: Starting in Q1 2026, the Advanced Technology and HQ Vertical will be renamed Advanced Technology and Digital Strategies, incorporating, in addition to CTR and Nione, the companies DB, Delta, and RV.

RANDONCORP

What we do

MAIN CUSTOMERS

1. Trucks, buses and trailers manufacturers
2. Agricultural equipment manufacturers
3. Distributors
4. Auto Parts retailers
5. Cargo transportation
6. Self-employed customers
7. Suppliers, distributors, and customers of Randoncorp
8. Logistics operators
9. Technology companies
10. Randoncorp controlled companies



MAIN MARKETS

- Agribusiness
- Industry
- Civil Construction
- Mining
- Urban Mobility
- Aftermarket
- Capital Goods
- Logistics
- Retail
- Technology
- Sectors from different areas of activity

RANDONCORP

What we do: Competitive Advantages

Verticalization
Complementary businesses that make Randoncorp the most complete player in the Brazilian automotive market.

Diversification
Exposure to various sectors and geographies, adding resilience to the business.

Global presence
Presence in key global economies, generating revenues in strong currencies.

Sinergy
End-to-end solutions for the automotive ecosystem, achieving synergies, especially in industrial and commercial areas.

Long-term Relationships
Partnerships based on the quality of our products and services.

Strong and recognized brands
A broad portfolio of products and brands, with leadership in most of the sectors in which we operate.

Innovation
Pioneering and technological leadership, developing products aligned with the megatrends of mobility. Combining engineering, manufacturing, and automation.

What we do

We offer solutions for various sectors, making us a complete ecosystem.

Agribusiness

Industry

Mining

Aftermarket

Urban Mobility

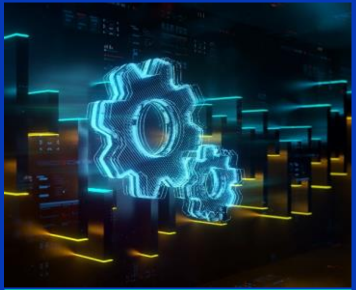
Civil Construction

Logistics

Retail

Financial Institutions

Technology



Others

RANDONCORP

Our Governance

Board, Councils and Committees

Shareholders Meeting

Fiscal Council

Ademar Salvador
Américo F. Neto
Rosângela C. Süffert
Valmir P. Rossi
João F. Fruet Jr.

Board of Directors

David Abramo Randon
President

Alexandre Randon
Vice-President

Vicente F. Assis
Board Member

Ana Carolina Strobel
Board Member

Pedro Ferro
Board Member

Corporate Governance

Risk and Compliance Management

Internal Audit

Peoples Committee

Ana Carolina Strobel
Vicky Bloch
Alexandre Randon
Isabelle Randon Frota (Invited member)

Statutory Board

Daniel Raul Randon
CEO and President

Paulo Prignolato
EVP, CFO and IRO

Ricardo Escoboza
EVP and COO

Alexandre Randon
Director

Executive Committee

Daniel Raul Randon
CEO and President

Paulo Prignolato
EVP, CFO and IRO

Anderson Pontalti
EVP International and Motion Control COO

Ricardo Escoboza
EVP South America and Auto Parts and OEM COO

César A. Ferreira
CTIO

Marcos Baptistucci
CPCO

Brand and Reputation Committee

Ethics Committee

ESG Committee

Operating non-statutory Committees

RANDONCORP

Our Governance

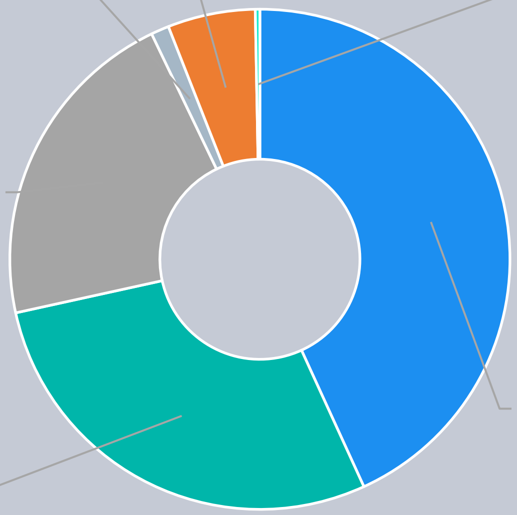
Pillars that strengthen our governance

- > **Minimum dividend policy** of 30% of adjusted net income
- > **60% independent members** on the Board of Directors
- > **5 Committees**, including 1 advisory to the Board and 4 operational
- > Evaluation of the **Board of Directors Effectiveness**
- > **80.9% adherence** to governance practices recommended by CVM Resolution No. 80
- > **Outsourced and independent** whistleblower channel

RANDONCORP

Our Governance

Capital Market



FREE FLOAT
56.5%

TAG ALONG
80%

TOTAL SHAREHOLDERS
34K

RAPT

B3 LISTED N1

IBRX100 B3

IBRA B3

SMLL B3

IGC B3

IGCT B3

ITAG B3

IGPTW B3

INDX B3

IAGRO-FFS B3

[1] Investment clubs and funds
[2] Companies, banks, brokers and associations

RANDONCORP

Our strategic guidelines

- Differential in **innovation and technology**
  Products-processes-manufacturing-services
- Absolute focus on **customers**
- **Diversification** with focus
- **Financial** strenght
- Leveraging **sinergies**
- Company **desired** to work
- **Sustainability** (ESG) prioritized

RANDONCORP

Strategic Cycles

Cycle 1

Construction of a success story, initiated by the trailers market.

- Entrepreneurship
- Few products
- Basic processes
- Locally focused businesses

Cycle 2

Strengthening our core business and expansion moves have marked a new era for the Company.

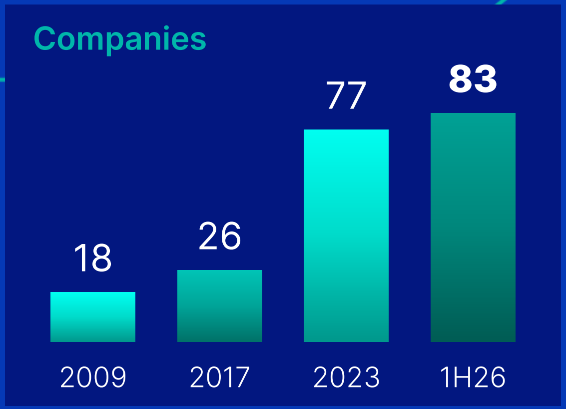
- Joint Ventures
- Diversified products
- Professionalization
- Start of internationalization

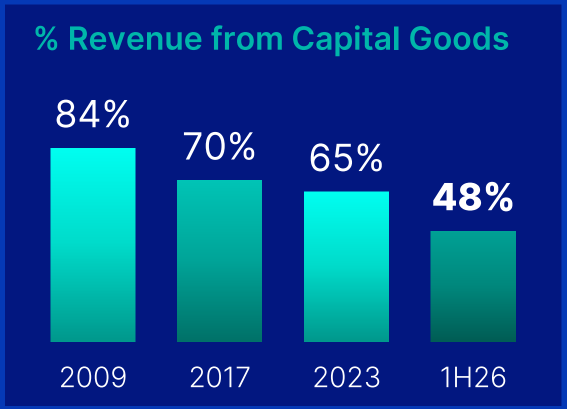
Cycle 3

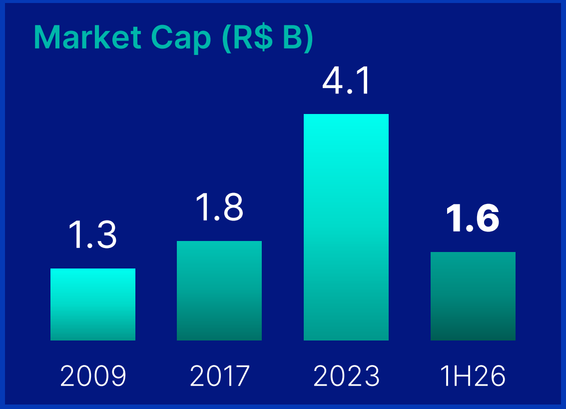
Growth and resilience through business diversification, focusing on value generation.

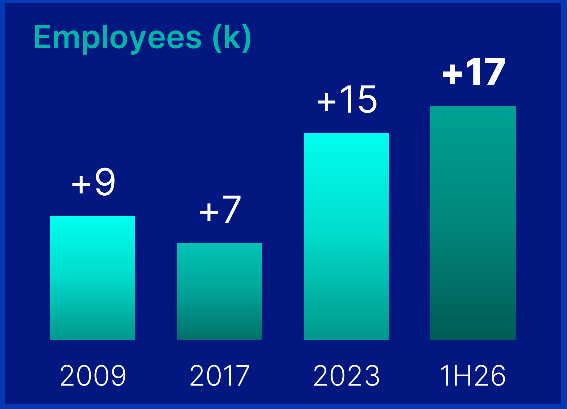
- Accelerated growth
- Advanced technology
- Internationalization

Focus on diversification and resilience









Strategy

2009
OEM, with complementary businesses.

2017
Execution of the business model diversification plan.

2023...
Consolidation of strategy and less cyclical businesses.

Drivers of our accelerated growth

Enhanced synergies and connection with core business.

Internationalization

- Strong currencies
- Developed economies
- Great market potential
- Geopolitical shielding

Aftermarket

- Resilience
- Brand strength
- Cash Cow
- Optimization of distribution channels
- Recurring demand

Innovation and services

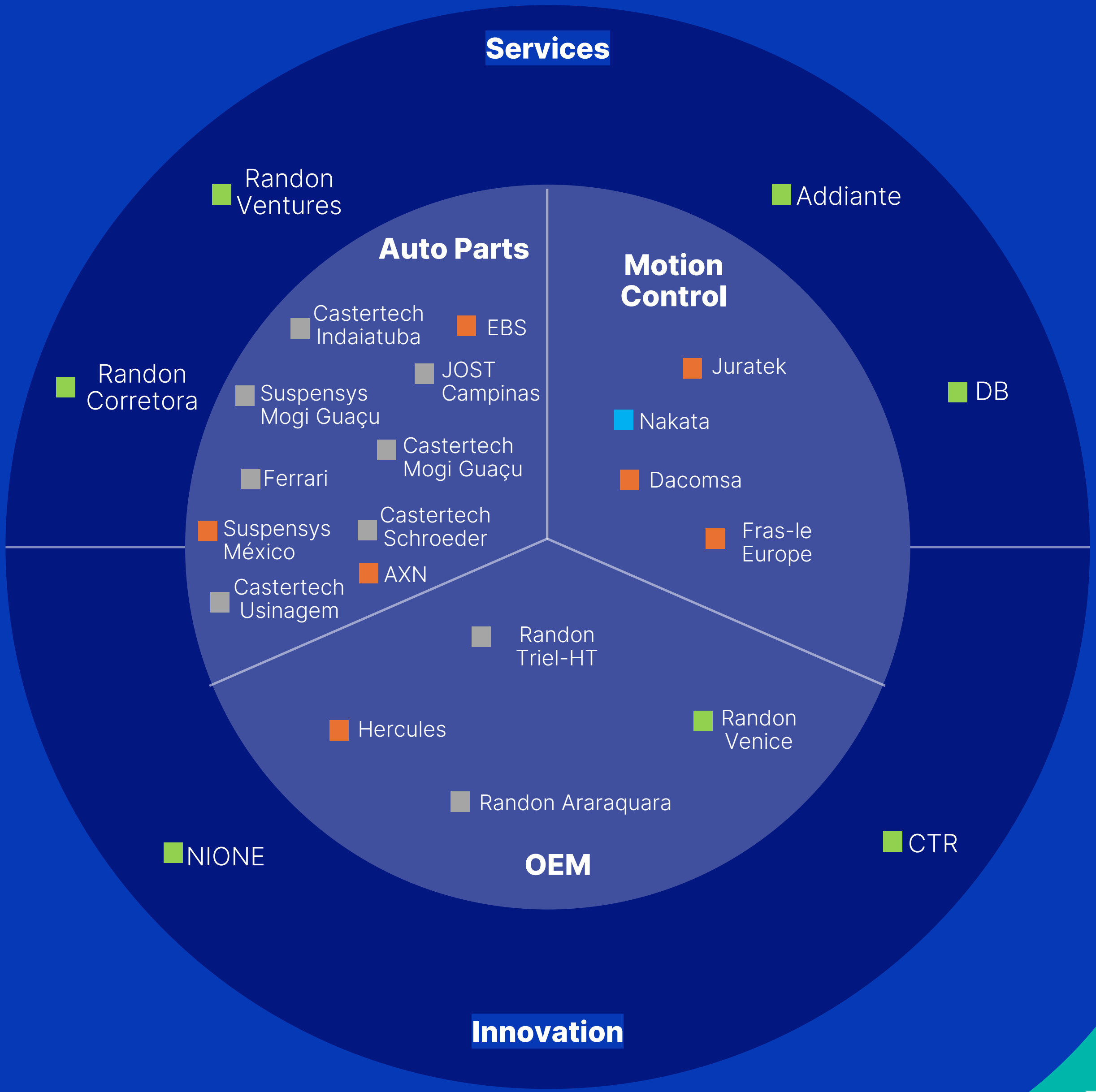
- Disruptive businesses
- Efficiency
- Sustainability
- Digitalization
- Servitization

Productive capacity

- Portfolio expansion
- Strategic geographies
- Ensuring or achieving leadership
- Smart Factories

RANDONCORP

We made important moves that made us a complete ecosystem.

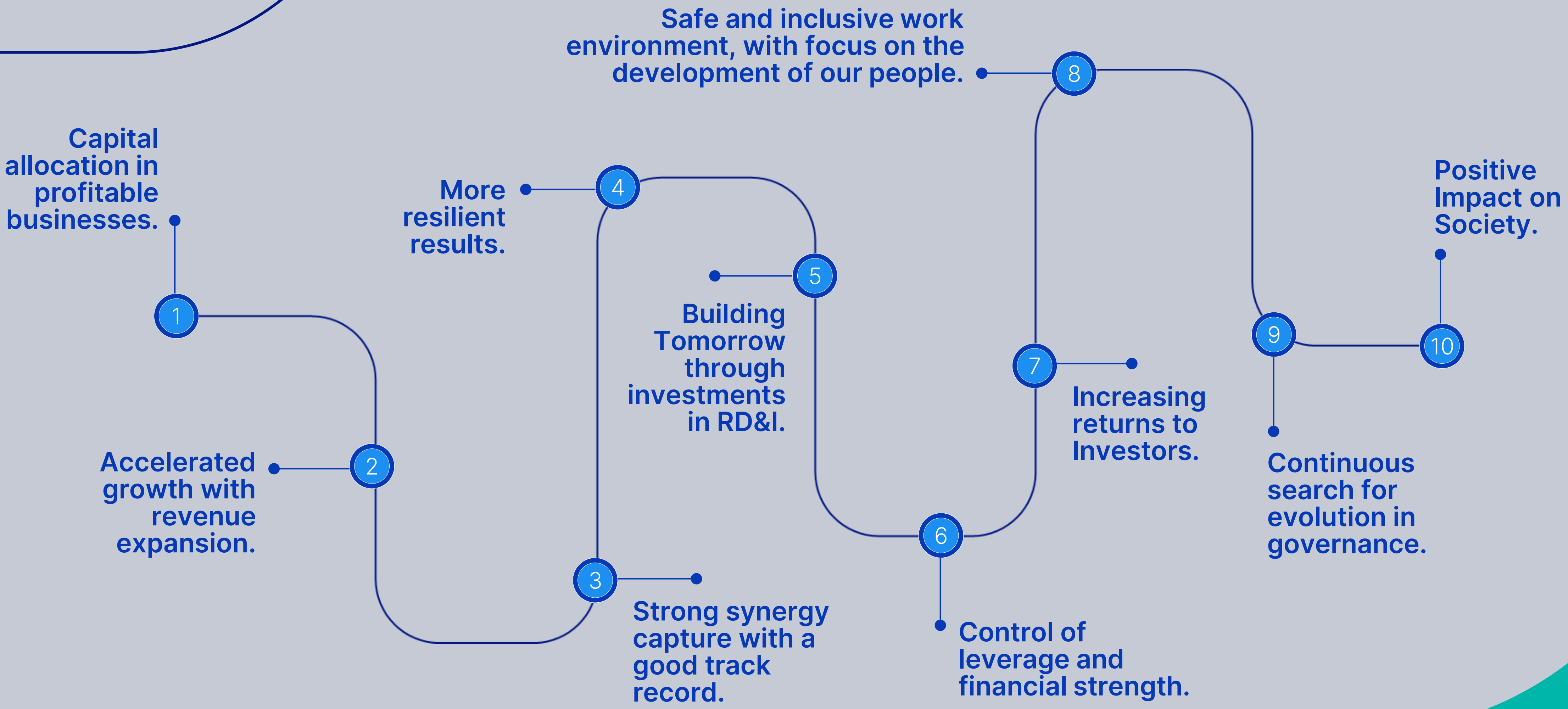


2019-2025

- Internationalization
- Aftermarket
- Capacity
- Innovation and Services

RANDONCORP

Value generation journey



Business Verticals

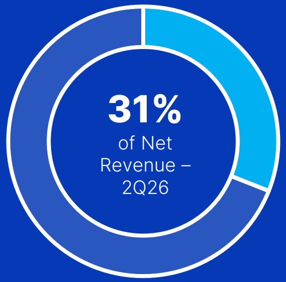
- Auto Parts
- Motion Control
- OEM
- Financial Solutions & Services
- Adv. Tech. and Digital Strategies

Business Verticals

Auto Parts

Leading manufacturers of solutions for commercial vehicles

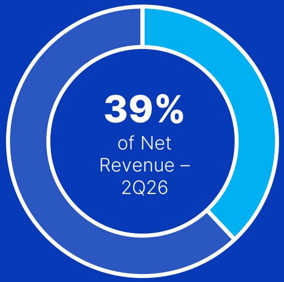
Brake systems, axles and suspensions, coupling systems, electromobility, casting and machining, etc.



Motion Control

Safety and innovation in motion control

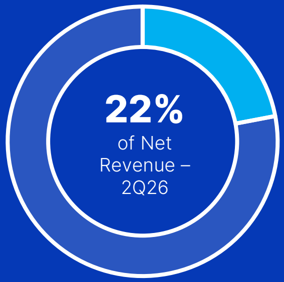
Friction materials, components for brake, suspension, steering, engine, transmission and powertrain systems.



OEM

The most complete line of equipment for ground cargo transportation

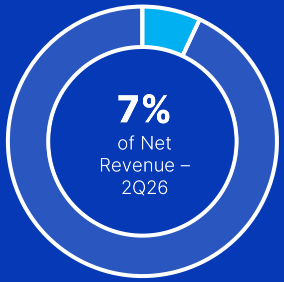
Trailers, rail cars and aftermarket.



Financial Solutions and Services

The financial solutions and services platform for various sectors

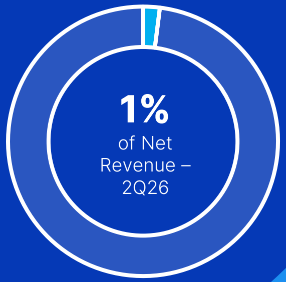
Financing, coop-payment plans, insurance, rental and sale of heavy-duty vehicles.



Adv. Tech. and Digital Strategies

At the forefront of technology in the development of sustainable products

Products for the mobility industry, nanotechnology platform, material transformation solutions, technology and innovation.



Auto Parts

R$ 2.1 B
Net Revenue 1H26

13.4%
Adjusted EBITDA Margin 1H26

Structure

14	14	1	Located in 8	2	With +4.1 K
Factories	Distribution Centers	Business Office	Countries	*Joint Ventures*	Employees

Main Markets

- Agribusiness
- Industry
- Civil Construction
- Mobility
- Aftermarket

Brands

- CASTERTECH
- Suspensys
- JOST
- MASTER
- EBS
- AXN Automotive Systems

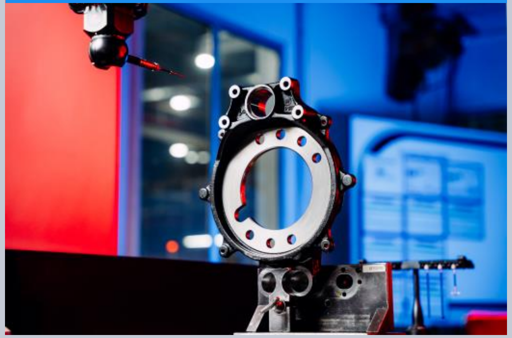
Auto Parts

Leaders in their segments.

Ranked among the **largest players** in the auto parts segment for commercial vehicles.

With a broad product portfolio, they are a **benchmark in quality**, and globally recognized by their customers.

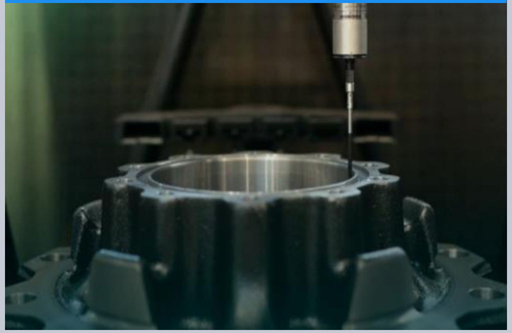
MASTER



JOST

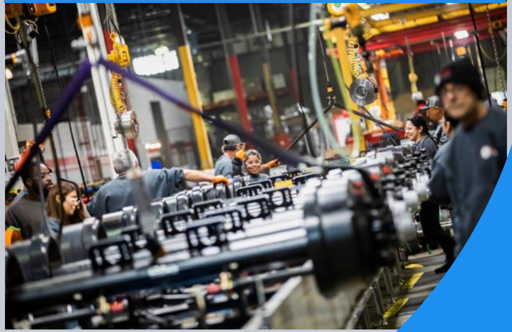
Suspensys

CASTERTECH



EBS

AXN AUTOMOTIVE SYSTEMS



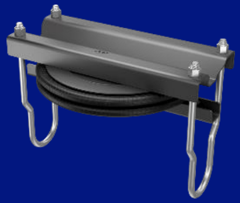
Auto Parts: Coupling Systems

Landing Gear

King Pin

Ball Hitch

Axle Lift



Fifth Wheel

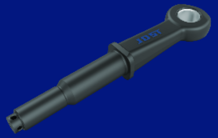
Aluminium Wheel

E-lock

Hubodometer

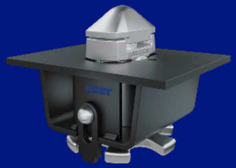
Towing Hitch

Rotating Tip



Bus Link

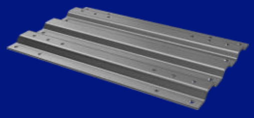
Twist Lock



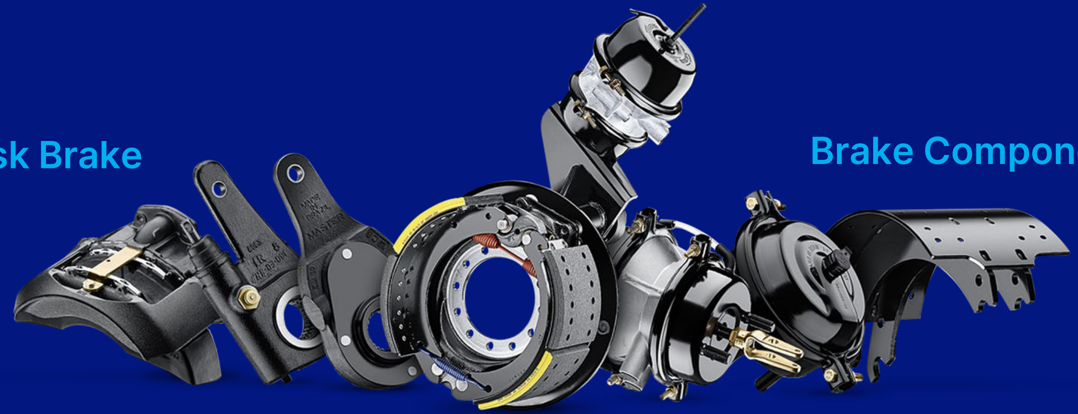
Spare Holder

Turntable

Table for Fifth Wheel



Auto Parts: Brake Systems

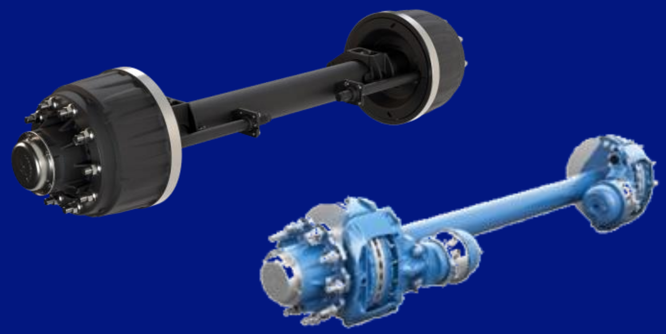


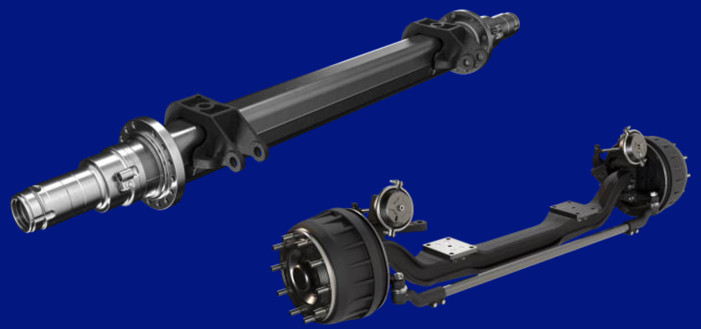
EBS Aftermarket

>45,000 SKUs

Auto Parts: Axles and Suspensions

Axles

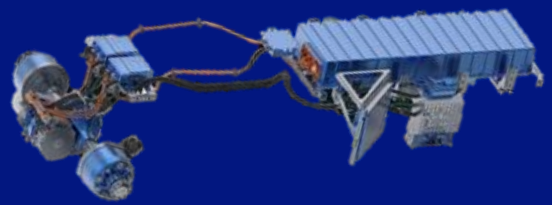




Mechanical Suspension

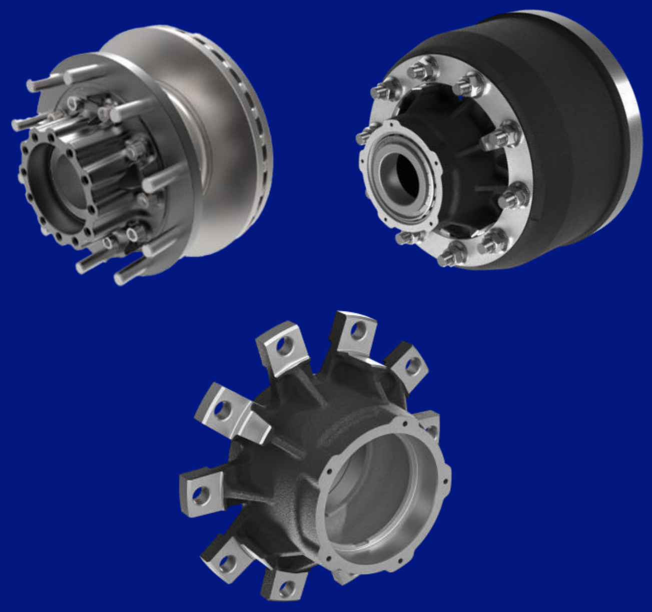
Air Suspension

Electromobility

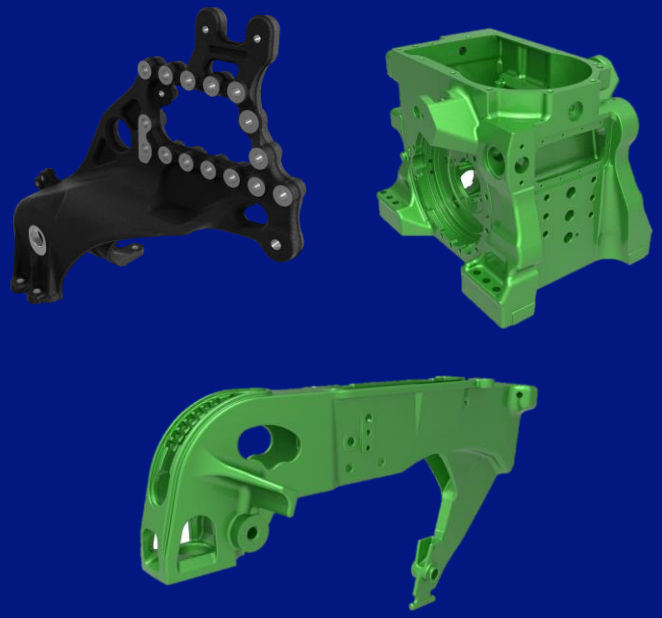


Auto Parts: Hubs and Drums

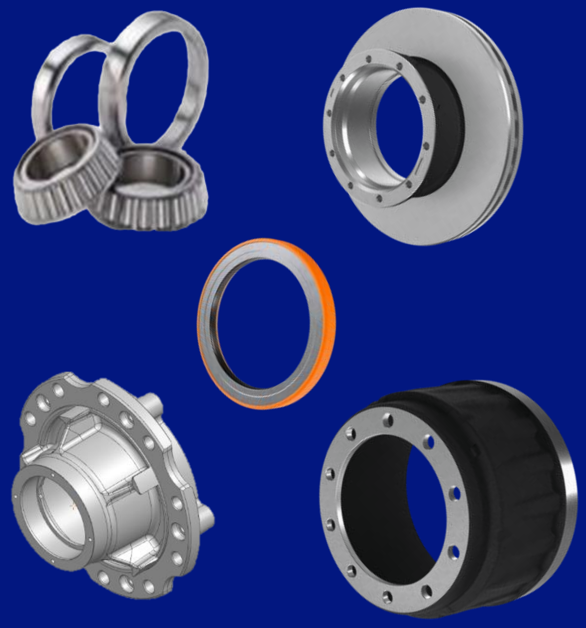
Hubs, drums and rotors



Cast and Machined Supports and Components

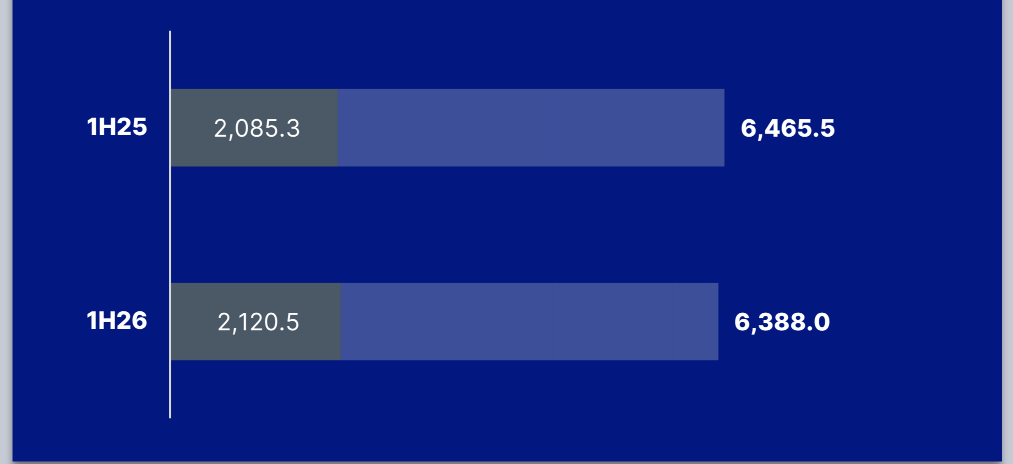


Aftermarket

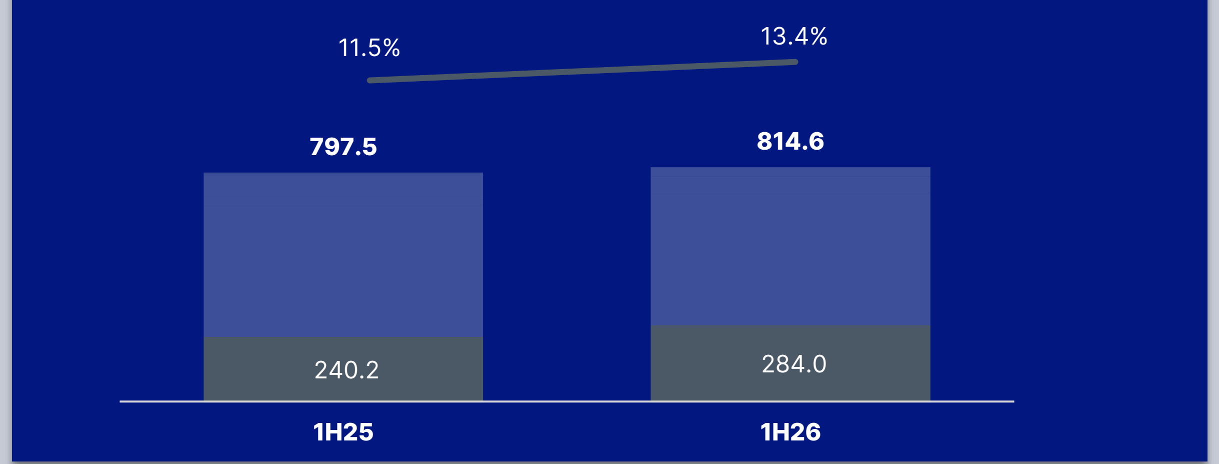


Auto Parts

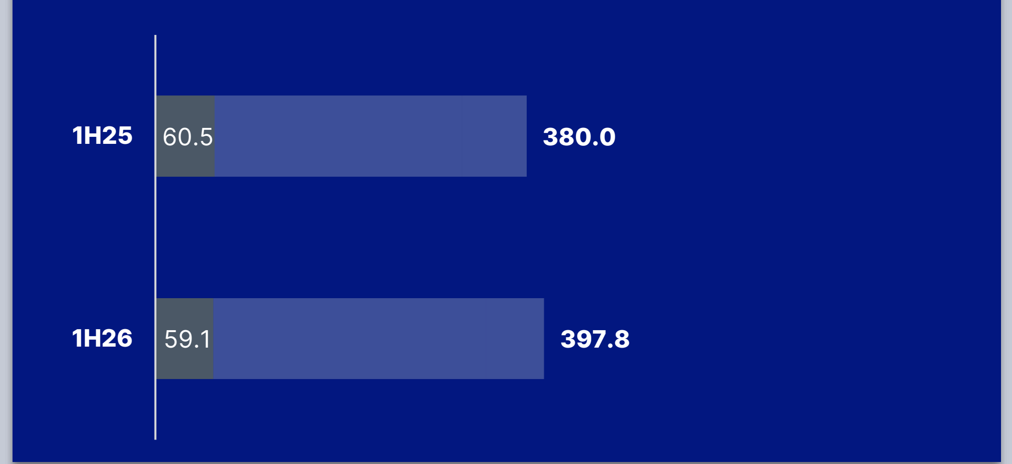
Consolidated Net Revenue
(R$ Million)



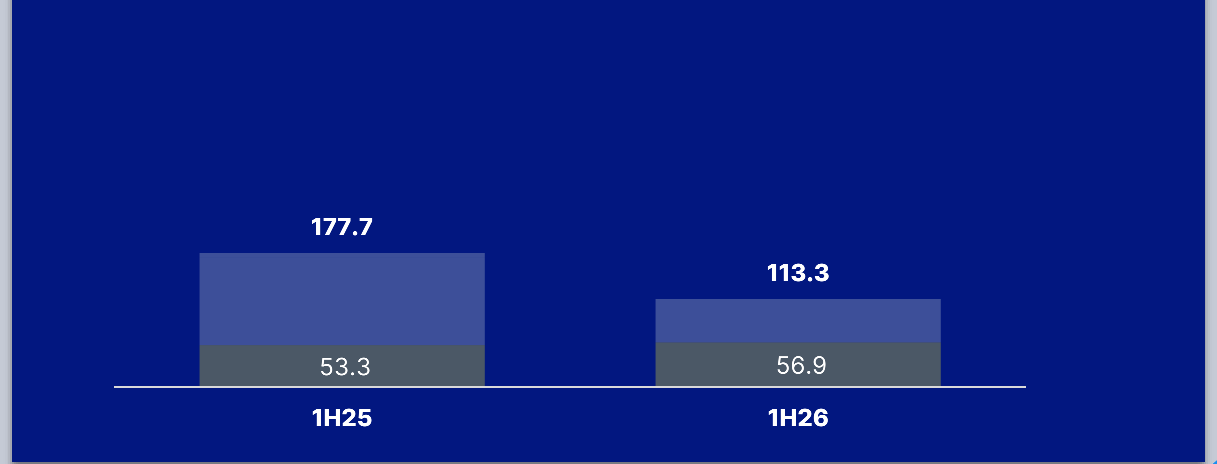
Adjusted EBITDA | Adjusted EBITDA Margin
(R$ Million) | % o/CNR



International Market Revenue
(US$ Million)



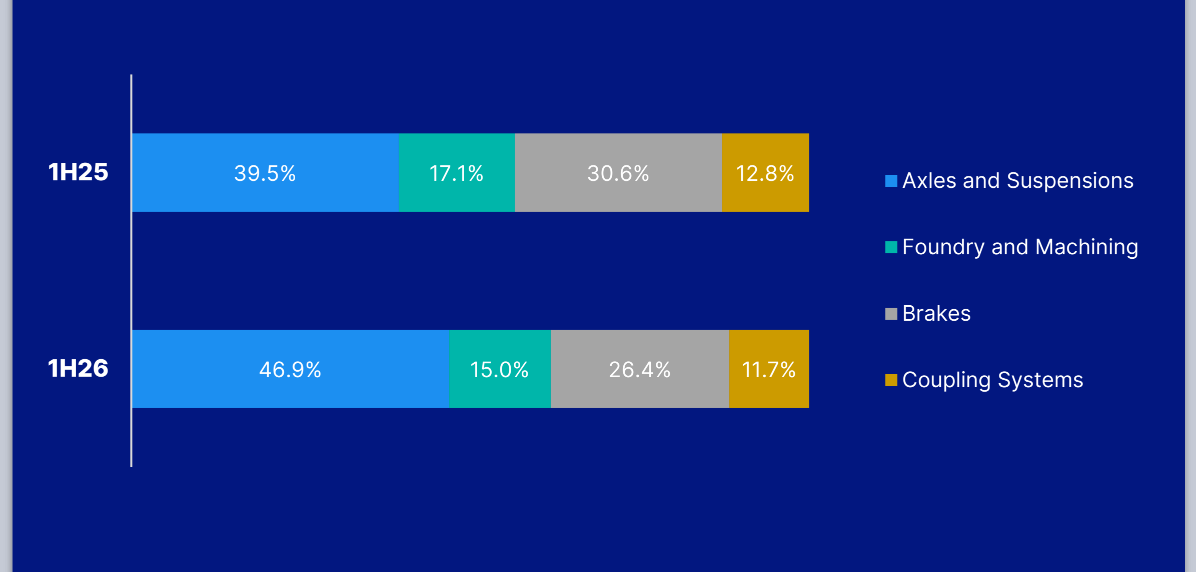
CAPEX
(R$ Million)



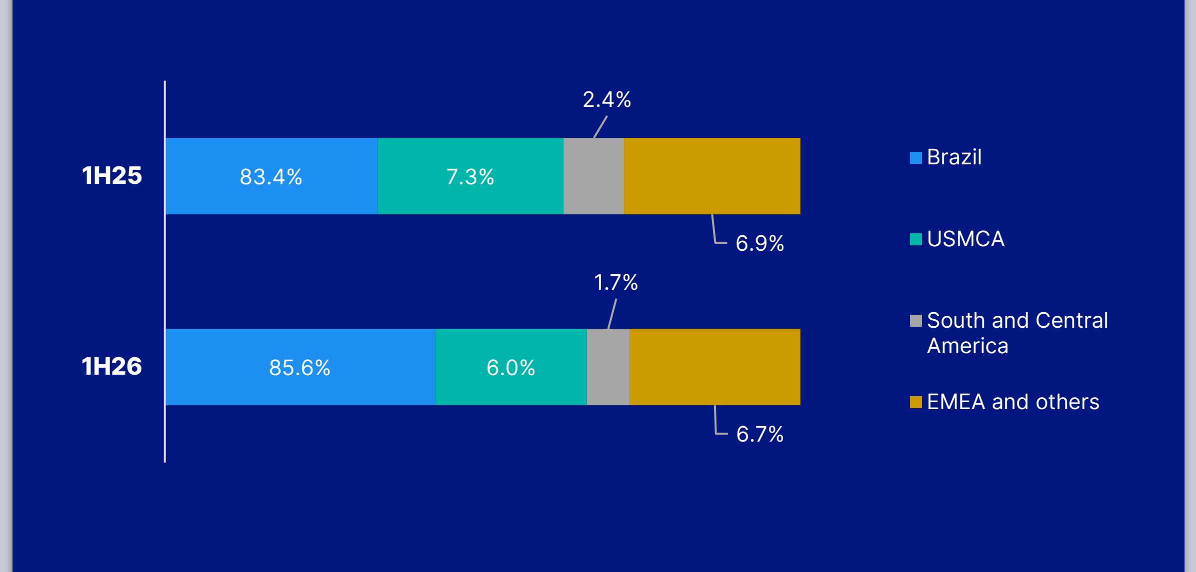
Auto Parts   Other Verticals

Auto Parts

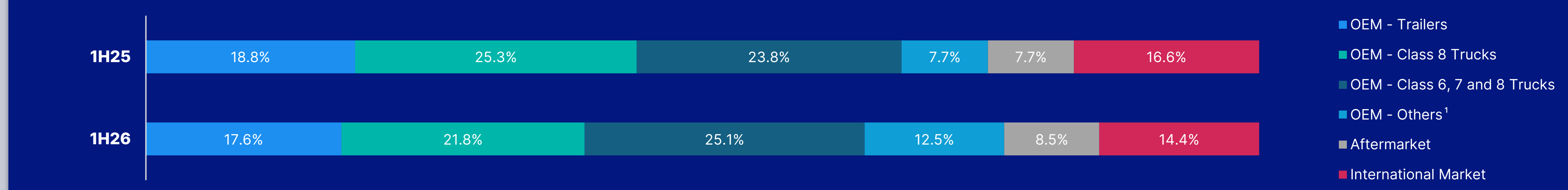
Net Revenue by Product
(% o/CNR)



Net Revenue By Region
(% o/CNR)



Net Revenue by Segment
(% o/CNR)

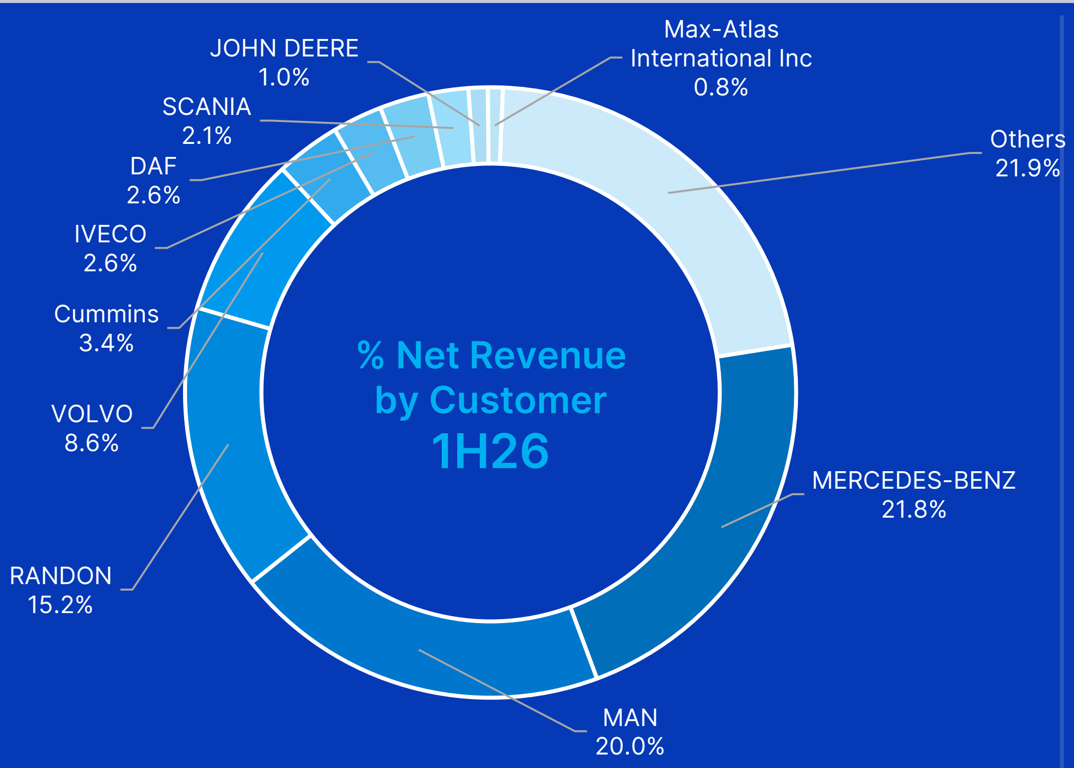


[1] Class 3 to 6 trucks, buses, and agricultural machinery

Auto Parts

Volumes and Net Revenue	2Q26		2Q25			1Q26		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Brakes (units)	168,245	285,975	189,784	307,008	-11.3%	166,180	273,337	1.2%
Coupling Systems (units)	30,308	134,760	28,212	133,407	7.4%	24,389	113,981	24.3%
Axles and Suspensions (units)	49,628	525,386	48,865	469,635	1.6%	46,163	469,540	7.5%
Foundry and Machining (Tons)	19,423	163,020	21,237	186,537	-8.5%	19,779	154,486	-1.8%

Values in R$ Thousands, except when indicated otherwise



Main competitors

Brake Systems

Knorr (Germany)
Wabco (USA)
Captive market – MB/Scania
Ibero/Silpa

Coupling Systems

Fontaine (Brazil/PR)
Fuwa (China)
SAF-Holland (Germany)

Suspensions and Axles

KLL/SAF Holland (Brazil/SP)
Ibero (Brazil/SP)
Hendrickson (USA)
BPW (Germany)
Fuwa (China)
Captive Market – Facchini

Casting and Machining

Schulz (Brazil/SC)
Durametal (Brazil/CE)
Frum (Brazil/MG)
Fundimisa/Elyte (Brazil/RS)

Motion Control

R$ 2.6 B
Net Revenue 1H26

18.7%
Adjusted EBITDA Margin 1H26

Structure

12	18	7	Located in 13	With +7.8 K
Factories	Distribution Centers	Business Offices	Countries	Employees

Main Markets

Aftermarket

Mobility

Agribusiness

Industry

Civil Construction

Brands

FRAS-LE
NAKATA
FREMAX
CONTROIL
FRITEC
MORESA
TF VICTOR
JURATEK
ABTEX
ARMETAL
AUTO EXPERTS
Autopar
BestBrake
BIOCERAMIC
durbloc
iea
LonaFlex
plasbestos
POWER ENGINE
RACE
sello
TENSA
TSP
Vehyco

Motion Control

Leader in aftermarket in Brazil and **among the largest** in Latin America

Broad product portfolio with **iconic brands**, desired by customers

Products available in **over 125 countries**

Motion Control: Portfolio

Friction Materials

Commercial Line
> 6,300 SKUs

Light Line
> 9,300 SKUs

Brake Actuation
> 1,000 SKUs

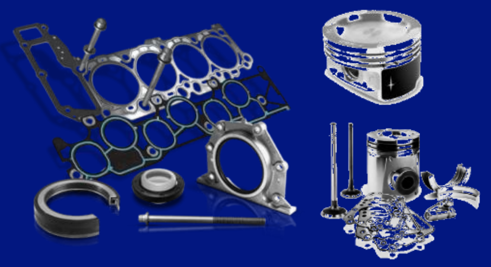
Disc Brakes and Drum Brakes
> 2,000 SKUs

Shock Absorbers
> 1,500 SKUs

Motorcycle Parts
> 200 SKUs

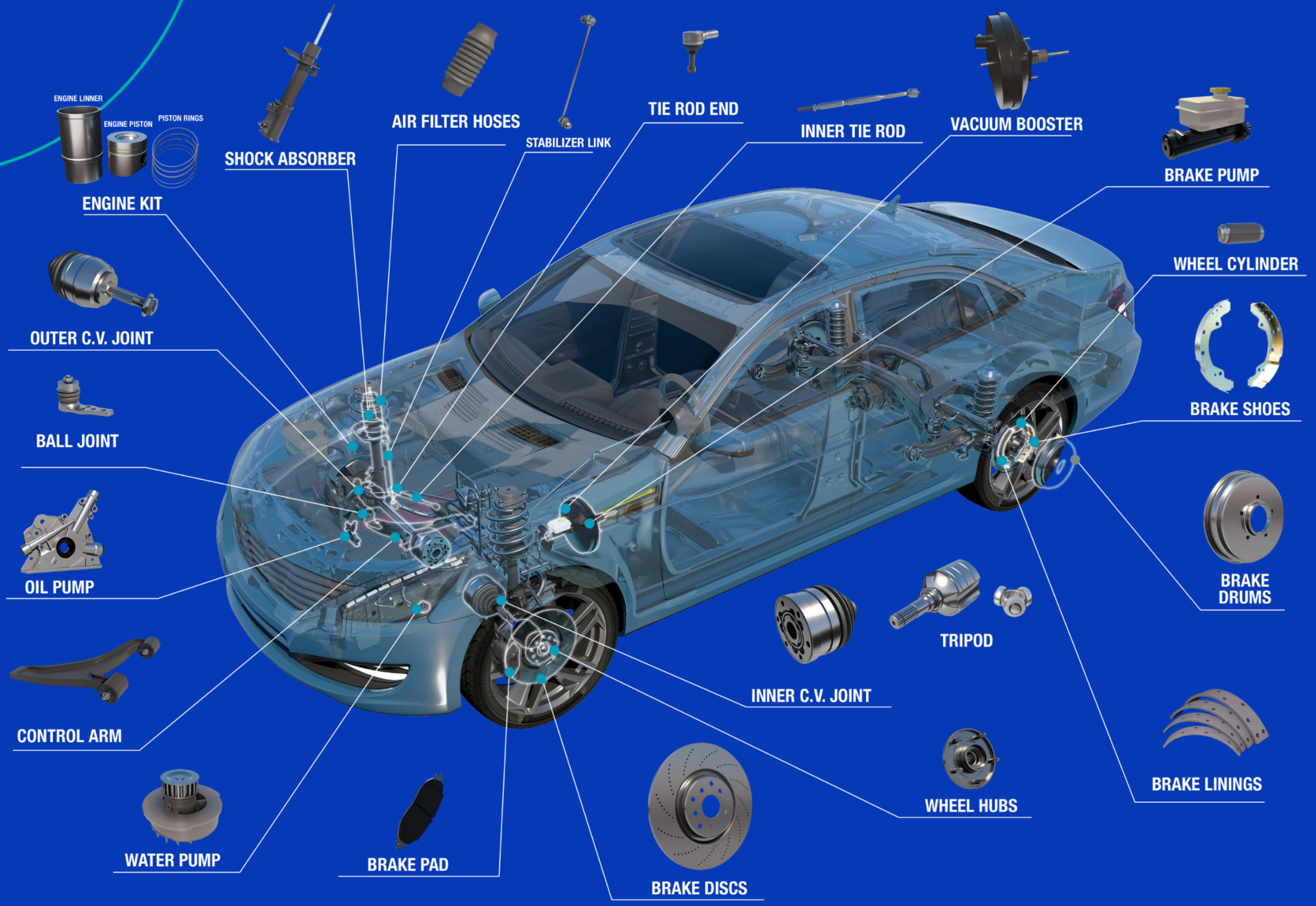
Suspension and Steering
> 1,600 SKUs

Engine Components
> 11,600 SKUs

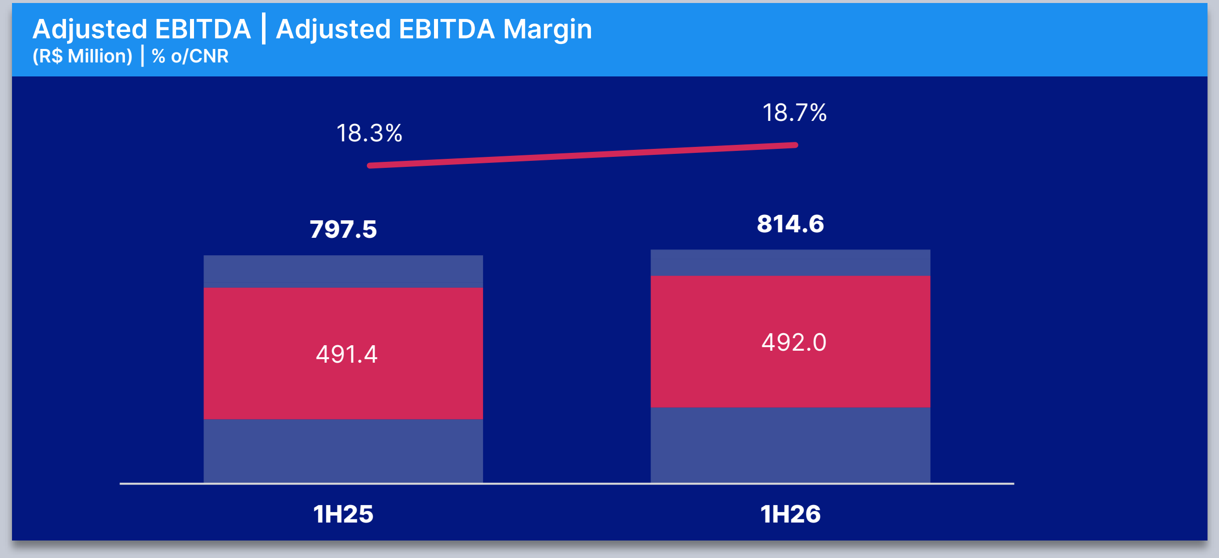


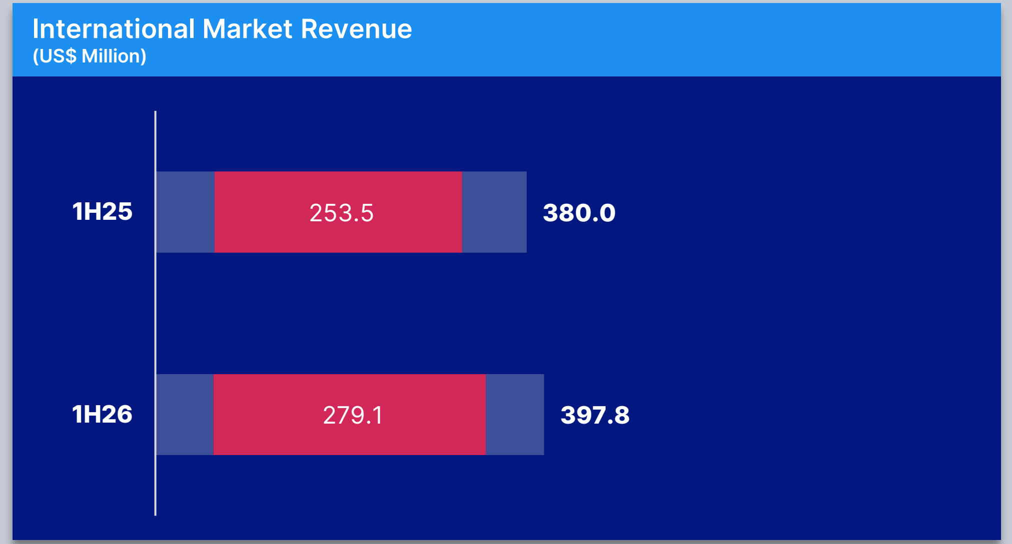
>33,000 SKUs

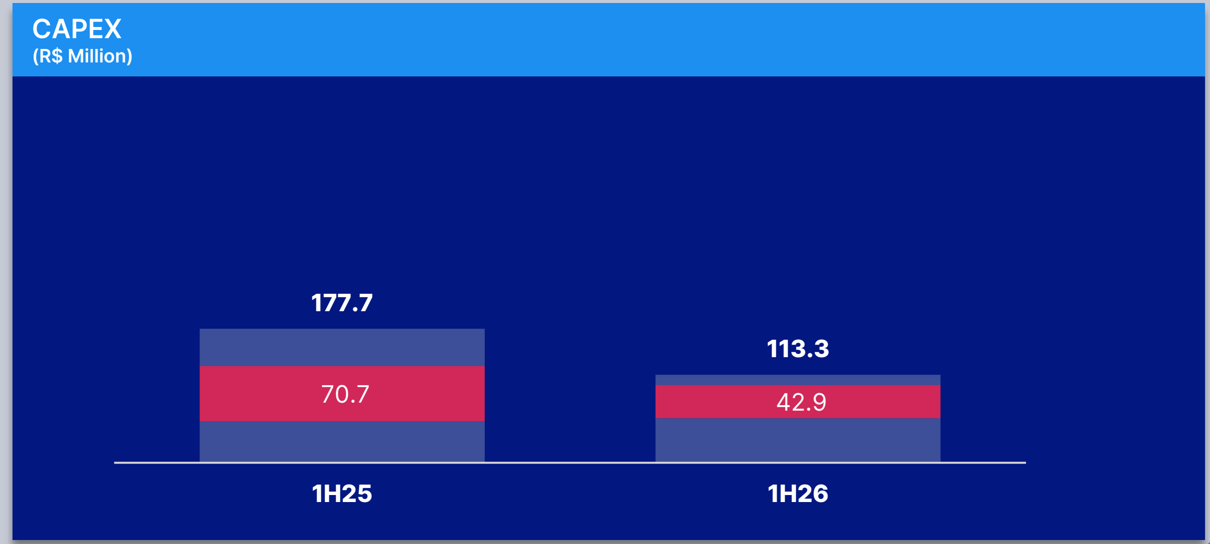
Motion Control: Portfolio



Motion Control



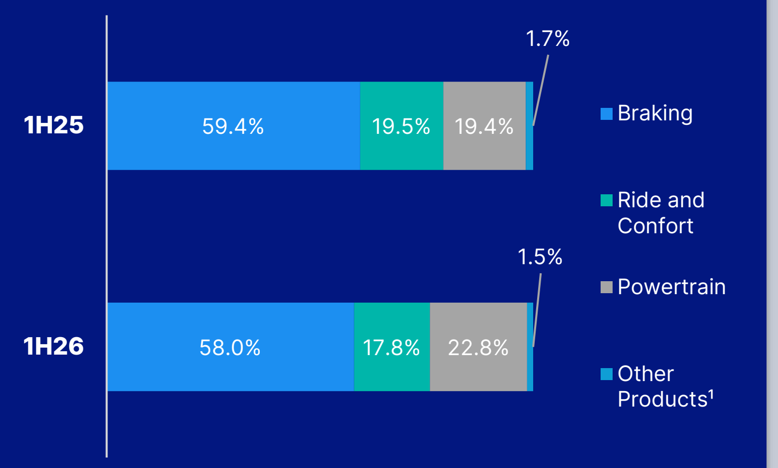




Motion Control Other Verticals

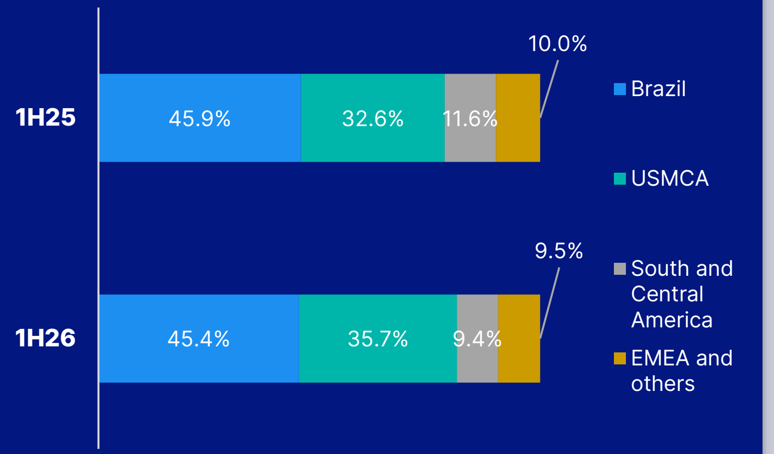
Motion Control

Net Revenue by Product
(% o/CNR)

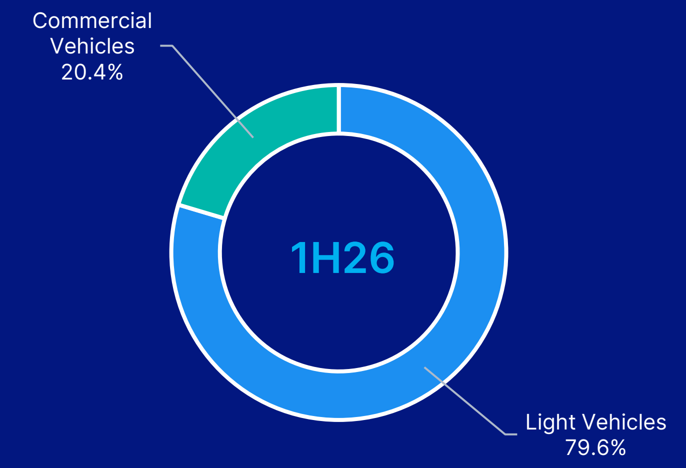


[1] For a breakdown of the "Others" line, see Annex IV of the Frasle Mobility Earnings Release.

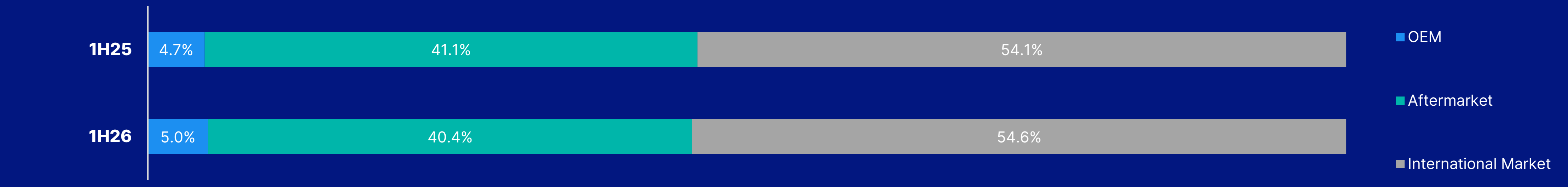
Net Revenue By Region
(% o/CNR)



Net Revenue by Vechicle Type
(% o/CNR)



Net Revenue by Segment
(% o/CNR)



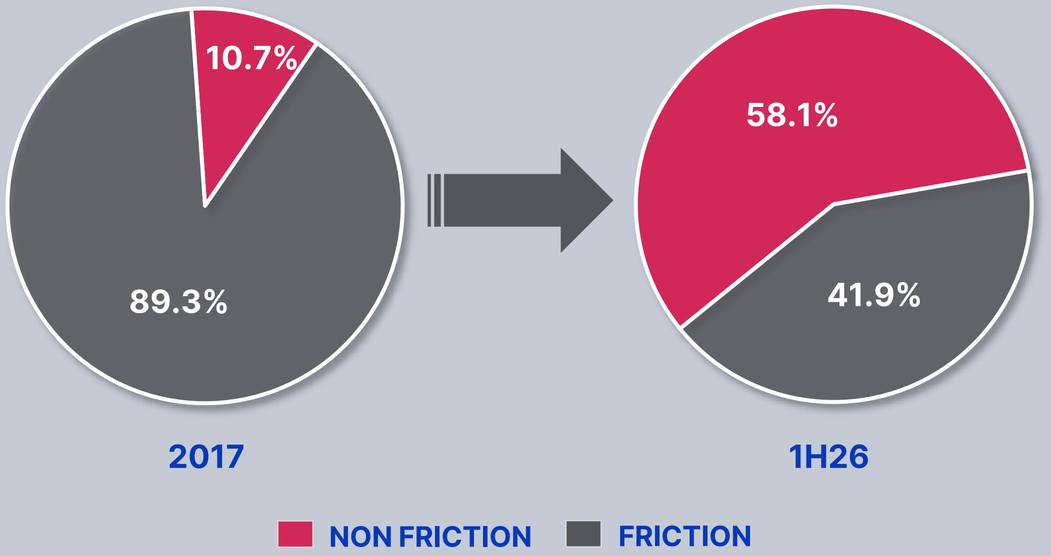
Motion Control

Distribution of Net Revenue	2Q26		2Q25			1Q26		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Braking (Thousand/un.)	32,544	770,107	30,630	772,482	6.3%	29,127	758,544	11.7%
Ride and Confort (Thousand/un.)	5,875	282,668	5,206	259,674	12.8%	3,514	185,241	67.2%
Powertrain (Thousand/un.)	7,061	309,156	7,104	307,320	-0.6%	6,391	290,831	10.5%
Other Products[1] (Thousand/un.)	1,167	22,751	1,191	20,665	-2.1%	916	15,547	27.3%

[1] For the opening of the Others line, see attachment IV of the Frasle Mobility Release

Values in R$ Thousands, except when indicated otherwise

Revenues Evolution



Main competitors

Friction

Brakeparts - Brazil
Syl - Brazil
Cobreq - Brazil
Thermoid - Brazil
Duroline - Brazil

Braking Systems

Hipper Brakes – Brazil
MDS – Brazil
TRW – Germany
Zimmermann – Germany
Textar – Germany
Brembo – Italy
Raybestos – USA
Centric - USA

Suspension, Steering and Powertrain

Cofap - Brazil
Monroe - Brazil
Kayaba - Brazil
Trw - Germany
Lemforder - Brazil
Viemar - Brazil
Dellarosa - Brazil
Ima - Brazil
Spicer - Brazil

OEM

R$ 1.5 B
Net Revenue 1H26

4.2%
Adjusted EBITDA Margin 1H26

Structure

6	1	1	Located in 3	With +3.5 K
Factories	Distribution Centers	Business Office	Countries	Employees

Main Markets

- Agribusiness
- Industry
- Aftermarket
- Civil Construction
- Mining

Brands

RANDON
RANDON TRIEL-HT
HERCULES CHASSIS
STRADA

OEM

Largest trailer manufacturer in Latin America and among the **TOP 10** worldwide

Brazilian Leader in the segment

Over **600,000** products manufactured, with **100,000** destined for the international market

OEM: Trailers

Grain

Dump

Sider

Container Chassis

Reefer

Tanker

Carbon
Stainless
Aluminum

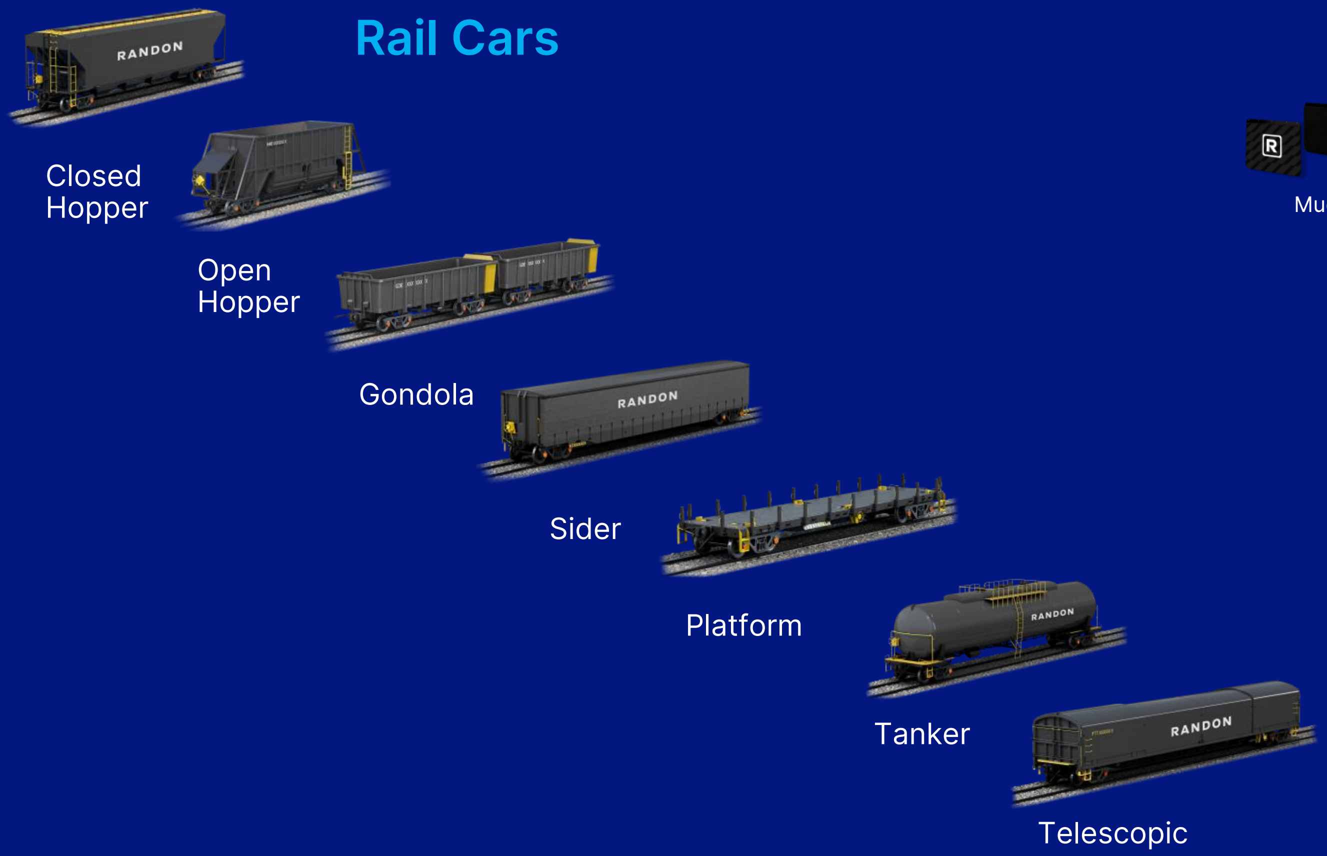
Sugar Cane

Flatbed

Silo

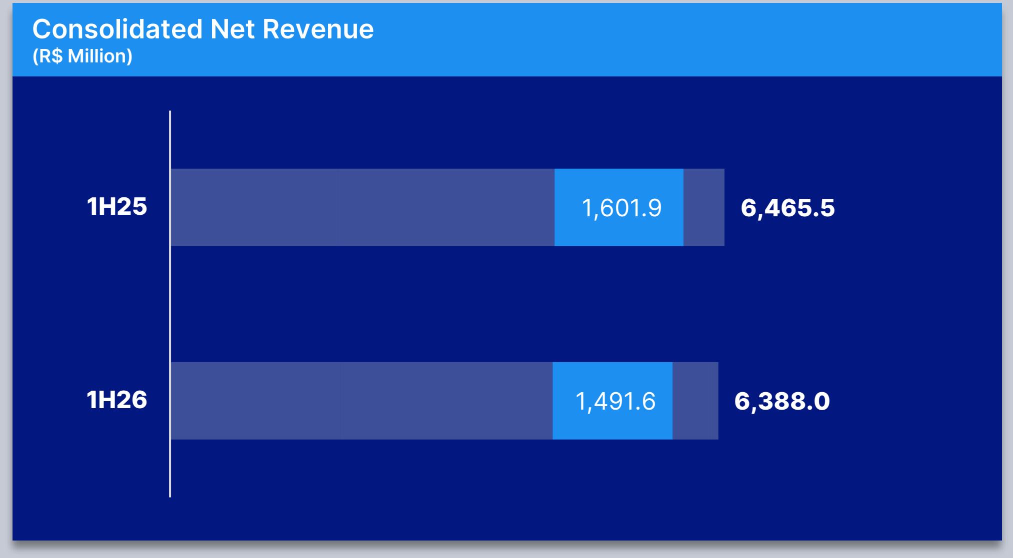
OEM: Other Products

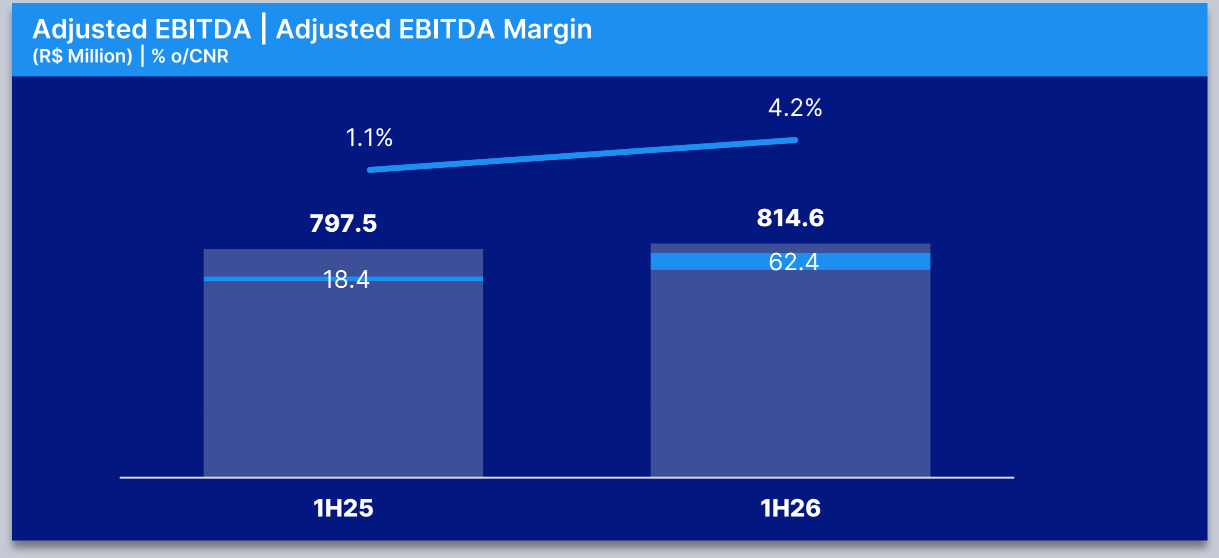
Rail Cars

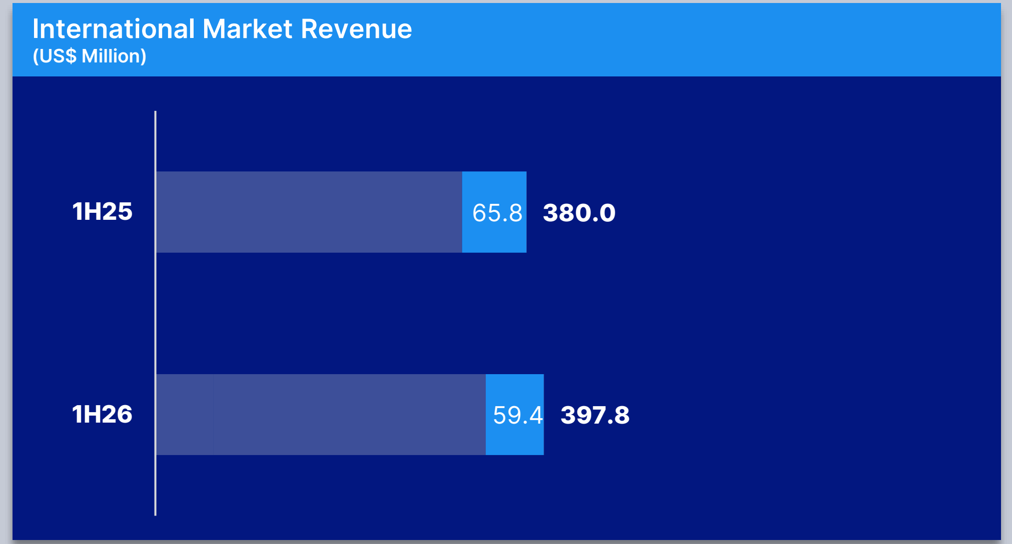


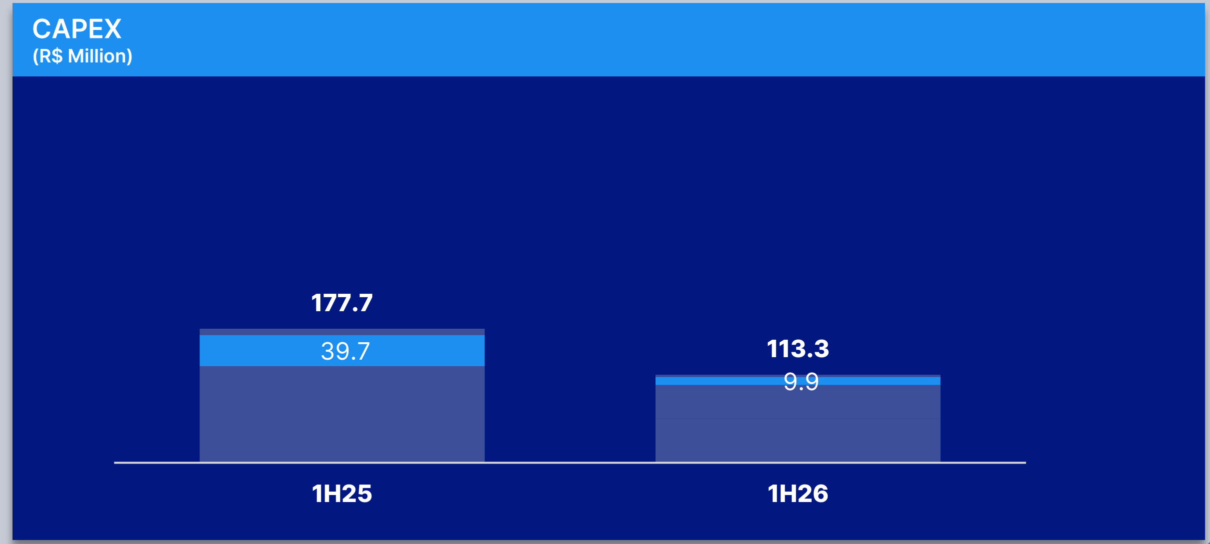
Aftermarket Parts

OEM





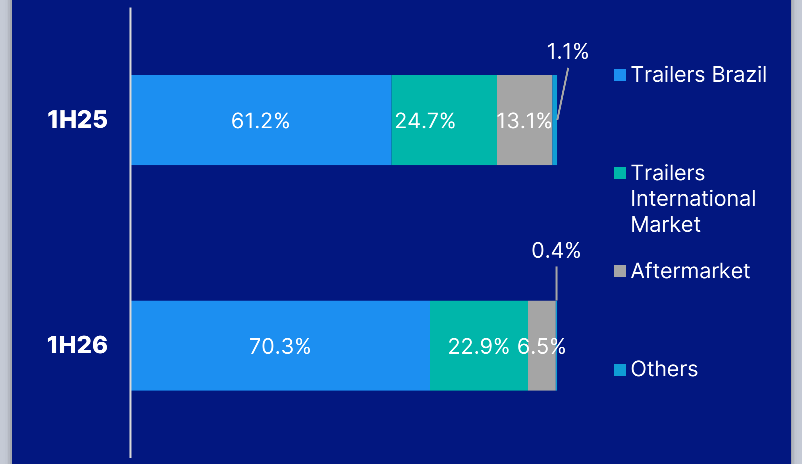




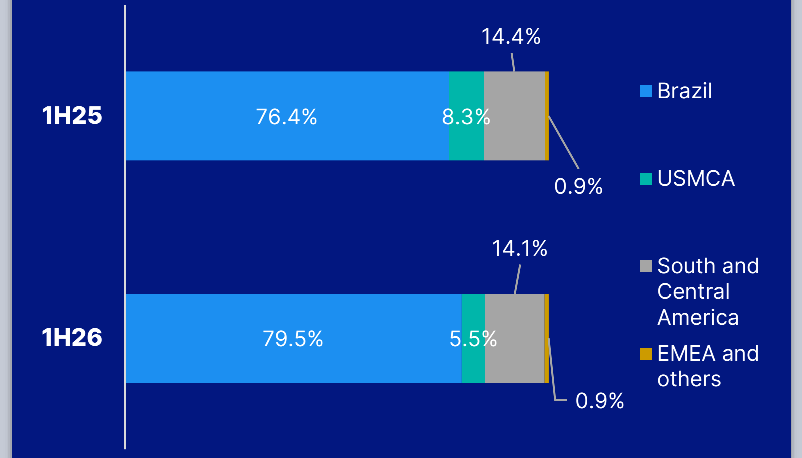
OEM Other Verticals

OEM

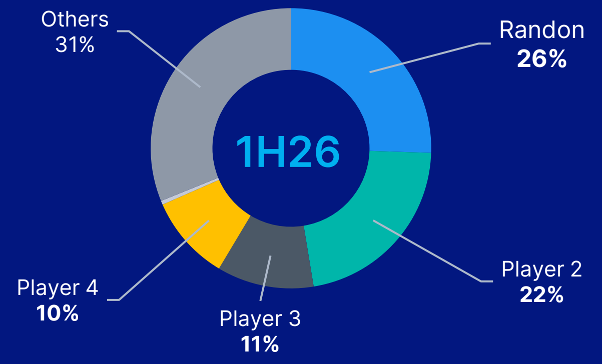
Net Revenue by Product
(% o/CNR)



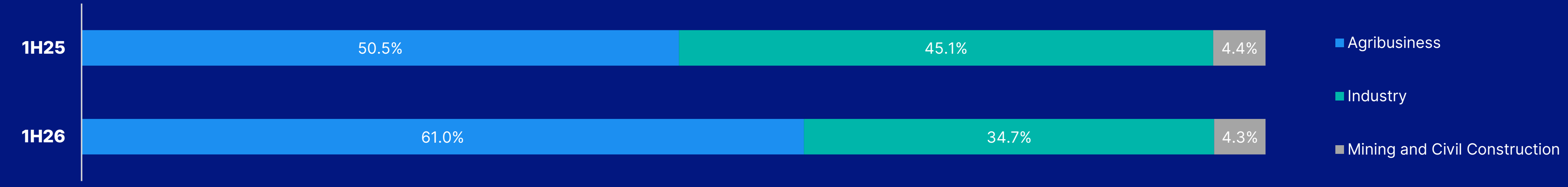
Net Revenue by Region
(% o/CNR)



Quarterly Market Share
(% o/delivers)



Sector Exposure
(% o/delivers)



OEM

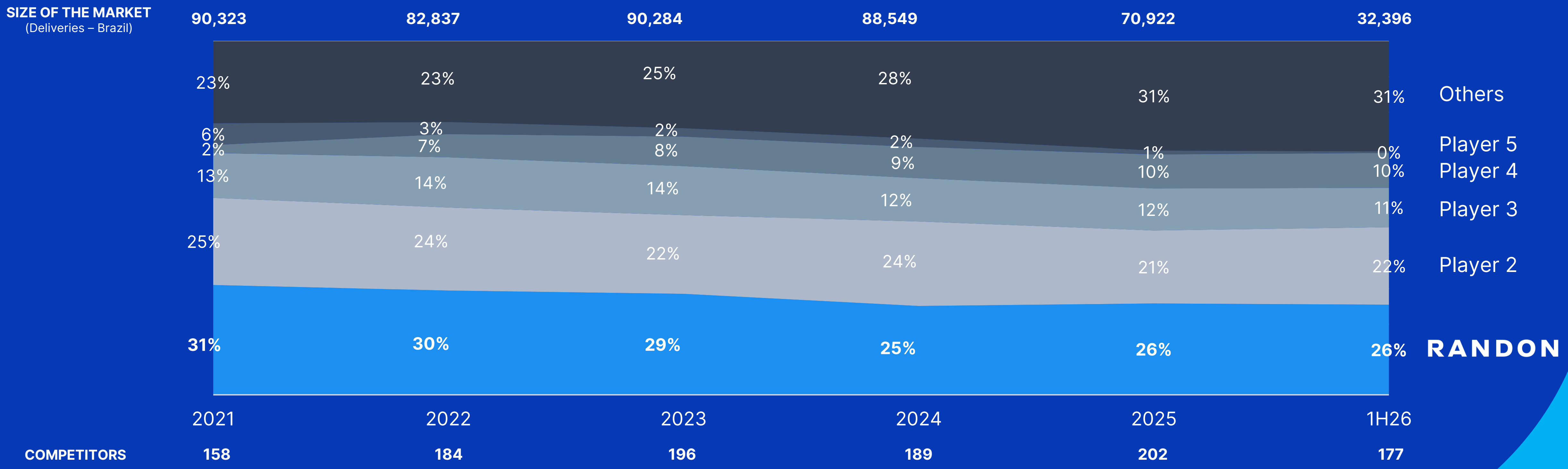
Volumes and Net Revenue	2Q26		2Q25			1Q26		
	Units	Revenue	Units	Revenue	Δ% Units	Units	Revenue	Δ% Units
Trailers Brazil (un.)	4,429	538,960	3,445	436,403	28.6%	4,391	509,041	0.9%
Trailes United States (un.)[1]	599	52,402	835	66,699	-28.3%	367	30,438	63.2%
Trailers Others Geographies (un.)	616	126,432	832	163,425	-26.0%	673	131,574	-8.5%
Railcars (un.)	6	5,335	-	-	-	-	-	-
Aftermarket	-	44,696	-	102,041	-	-	52,707	-

[1] Volumes sold by Hercules + exports from Brazil

Values in R$ Thousands, except when indicated otherwise

Note: The comparative volumes for 1H25, related to Trailers Others Geographies, were adjusted due to the exclusion of intercompany sales identified by the Company.

Historical **Market Share**



Financial Solutions and Services

R$ 463 M
Net Revenue 1H26

7.2%
Adjusted EBITDA Margin 1H26

Structure

1 Coop-payment

1 Bank

1 Insurance Broker

1 Rental and sale of heavy-duty vehicles

With **~350** Employees

Main Markets

- Agribusiness
- Transportation and Logistics
- Retail
- Mobility
- Capital Goods

Brands

Rands Financial Solutions

Addiante

Financial Solutions and Services: Portfolio

Financial Solutions

- Credit
- Financing
- Investments
- Working Capital
- Agricultural Portfolio

Coop-payment Plans of:

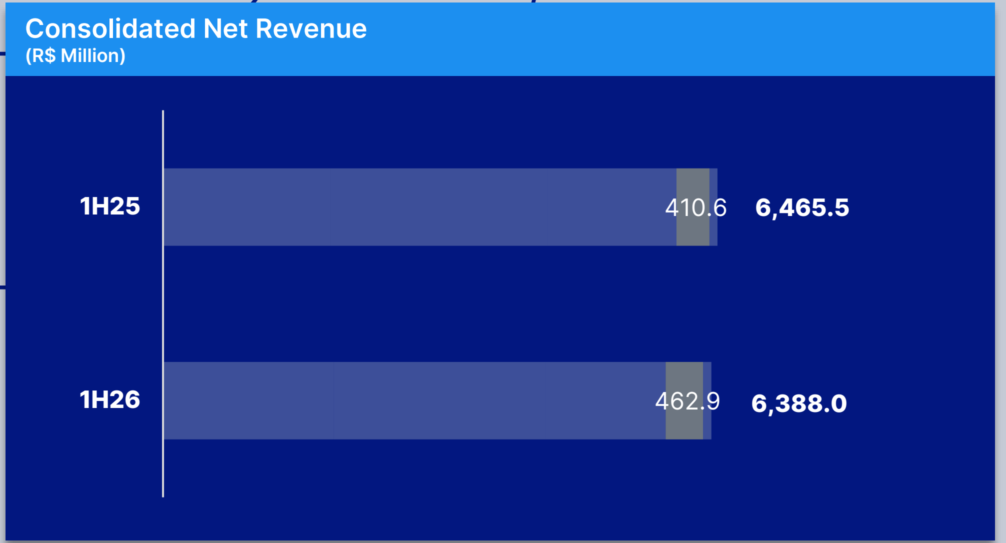
- Automobiles
- Trucks
- Trailers
- Agricultural Machinery
- Real Estate
- Services

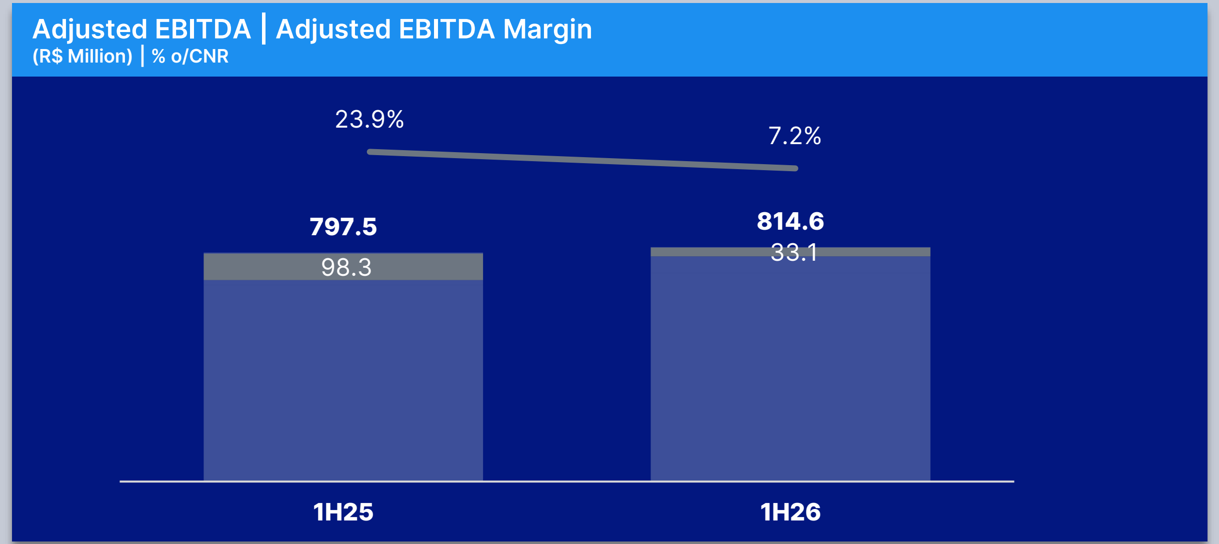
- Car Insurance
- Fleet Insurance
- Cargo Insurance
- Life Insurance
- Credit Life Insurance
- Home Insurance

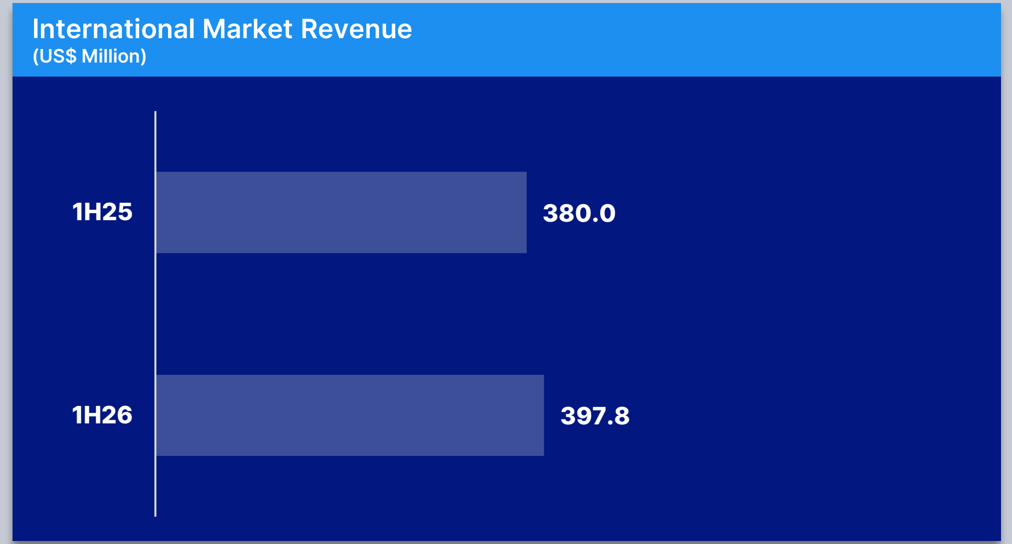
Fleet Leasing, Sales and Management

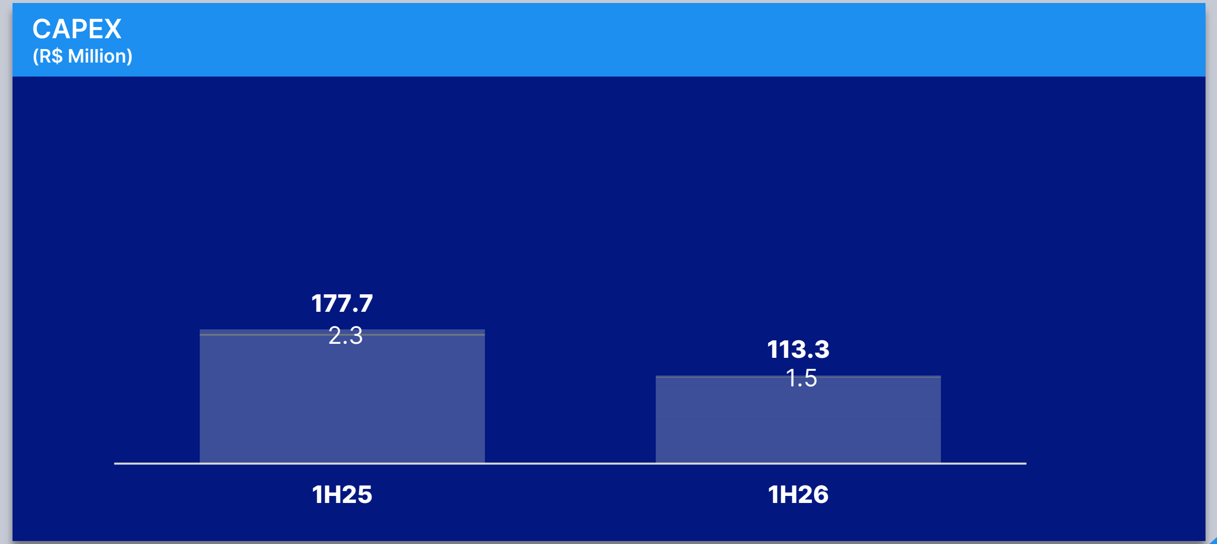
- Heavy Vehicle Rental
- Sale of Used Commercial Vehicles
- Fleet Management

Fin. Solutions and Services





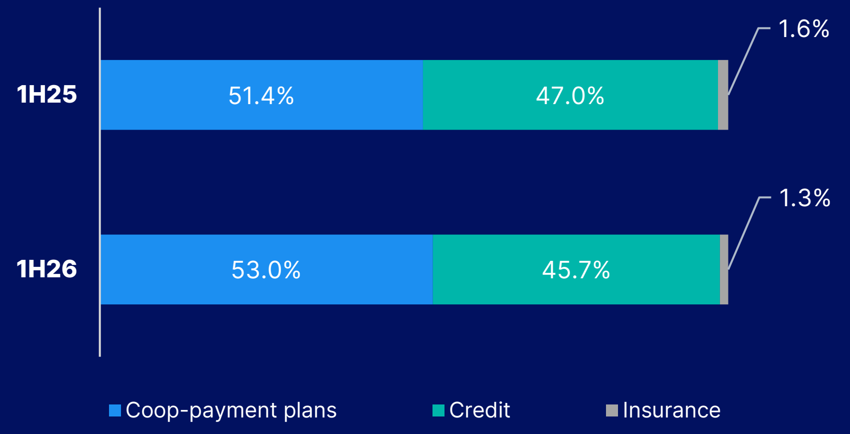




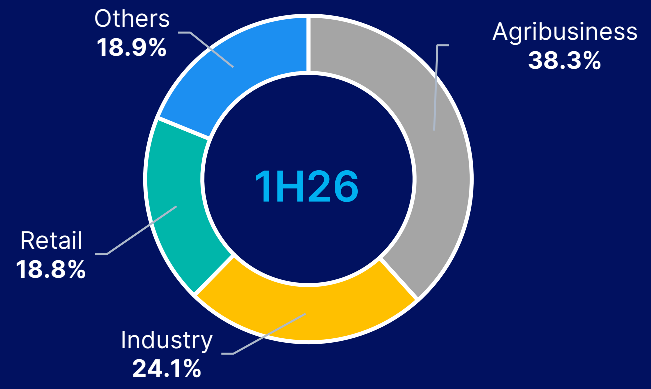
Fin. Solutions & Services
Other Verticals

Fin. Solutions and Services

Net Revenue by Product
(% o/CNR)



Net Revenue by Segment
(% o/CNR)



Main Highlights

Coop-payment Plans

- **42 K** Active Customers
- **358 K** Quotas commercialized
- **113 K** Active quotas
- **174 K** Quotas awarded
- **R$ 2.9 B** In cumulative aggregate administrative fee

Bank

- **R$ 1.9 B** In credit assets
- **R$ 370 M** Equity
- **+6 K** Customers

Insurance Broker

- **12%** National Transport Insurance
- **72%** Lender Insurance
- **11%** Life Insurance
- **5%** Other Insurances

Adv. Tech. and Digital Strategies

R$ 104.9 M
Net Revenue 1H26

0.8%
Adjusted EBITDA Margin 1H26

Structure

1
Technology Center for product testing and certification

1
Niobium nanotechnology solutions

3
Digital Strategias

With
+900
Employees

Main Markets

- Agribusiness
- Capital Goods
- Transportation and Logistics
- Retail
- Technology

Brands

CETR – CENTRO TECNOLÓGICO RANDON

NIONE

<db>

DELTA GLOBAL

RV

Adv. Tech. and Digital Strategies: Portfolio

Product Development and Certification

- > Vehicle Dynamics
- > Various Tests
- > Mechanical Testing
- > Safety (ADAS + Passive)
- > Electric Vehicle Testing
- > Energy Efficiency Testing
- > Virtual Simulation

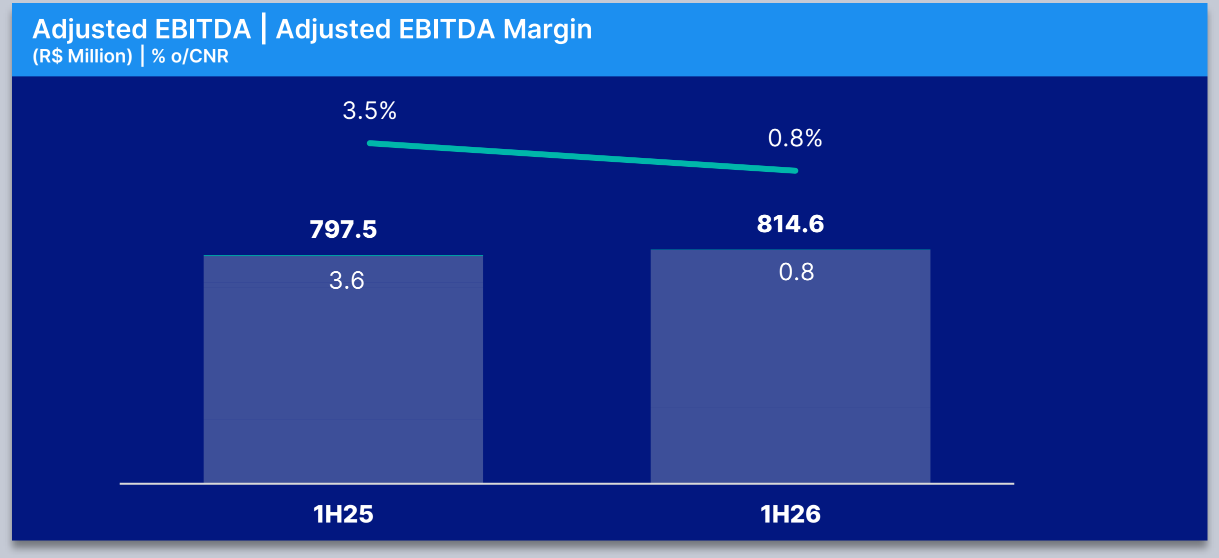
Nanotechnology

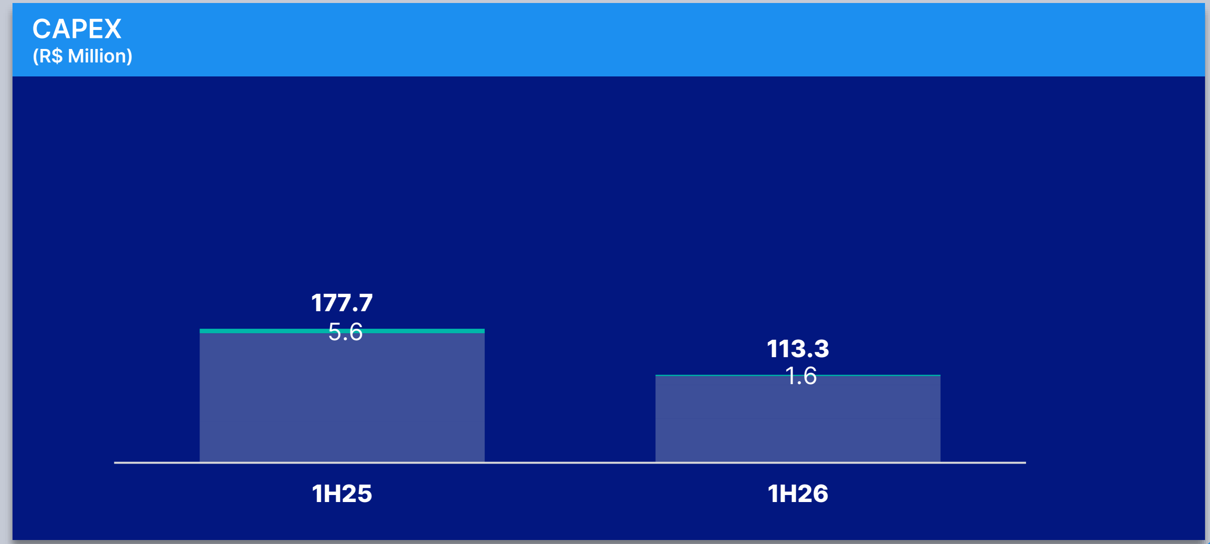
- > Nanostructuring of materials and development and production of additives with metal oxide nanoparticles
- > Main applications include:
  - Paints
  - Coatings
  - Thermoplastic and thermoset polymers
  - Cosmetics
  - Metals
- > Pioneers in large-scale production of niobium nanoparticles

Digital Solutions and Innovation

- > Digital product development
- > Digital transformation consulting
- > Systems and architecture modernization
- > Investment, acceleration, and connection with startups

Adv. Tech. and Digital Strategies

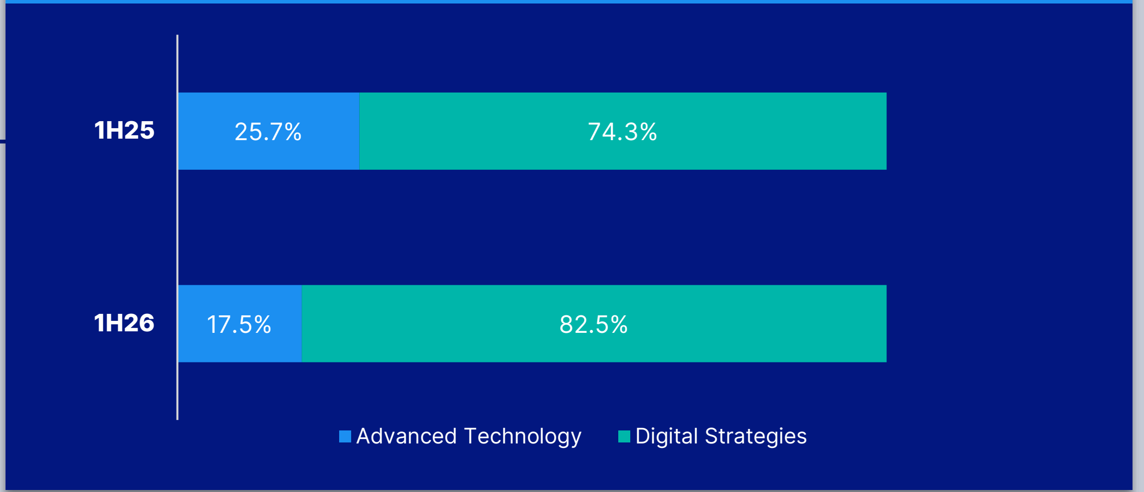




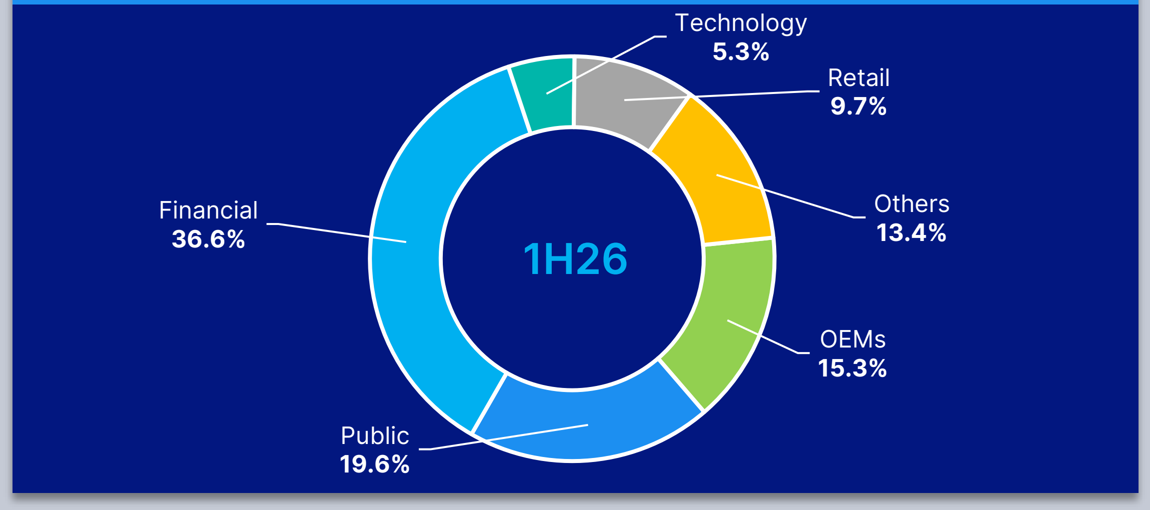
Advanced Technology and Digital Strategies | Other Verticals

Adv. Tech. and Digital Strat.

Net Revenue by Business Segment
(% o/CNR)



Net Revenue by Business Sector
(% o/CNR)



ESG Ambition

Public commitments

Sustainable practices

Planet

People

Business

ESG Ambition

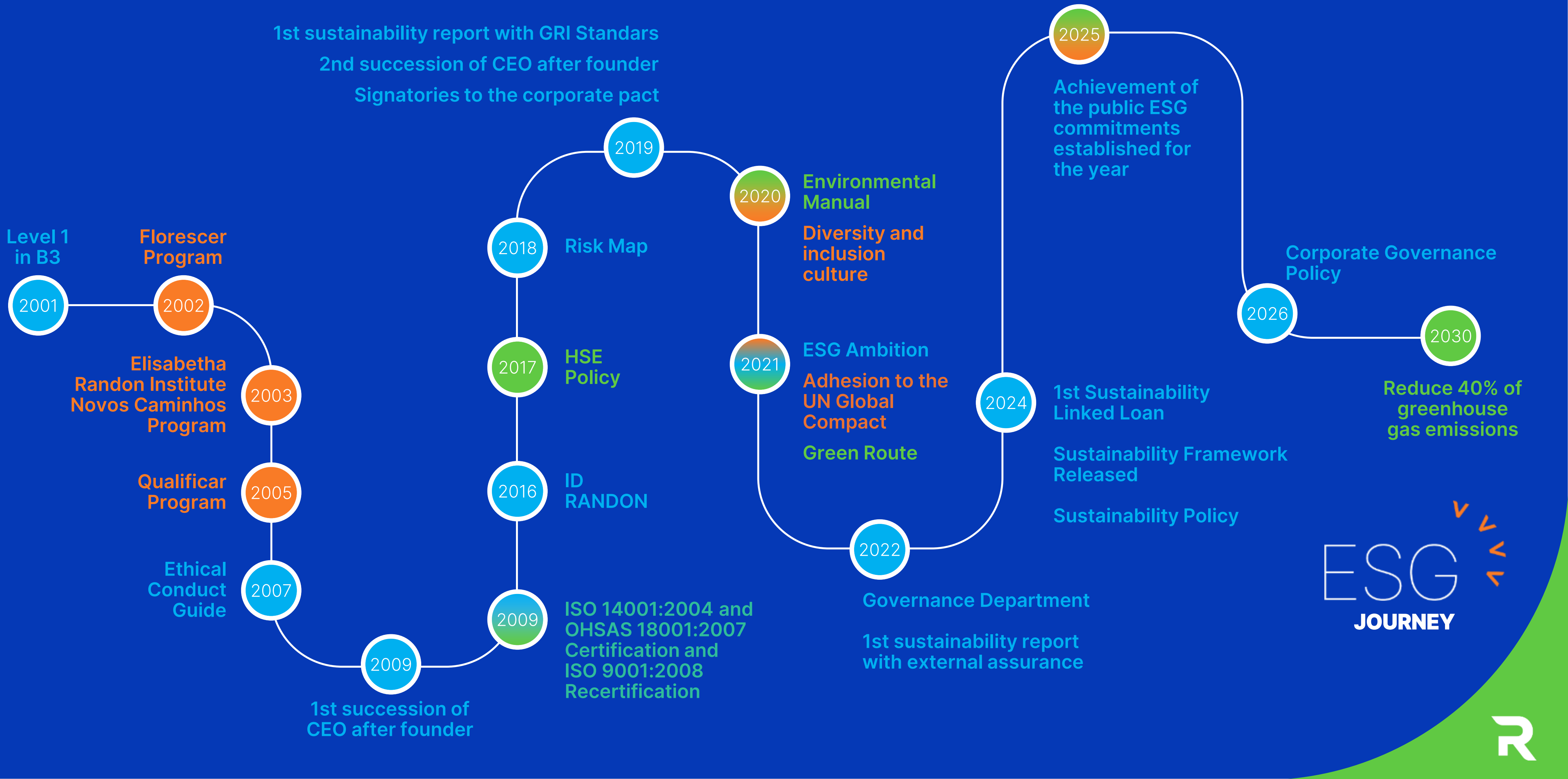
Access our
Sustainability Report

2030 target

Reduce greenhouse gas emissions intensity by 40% by 2030.

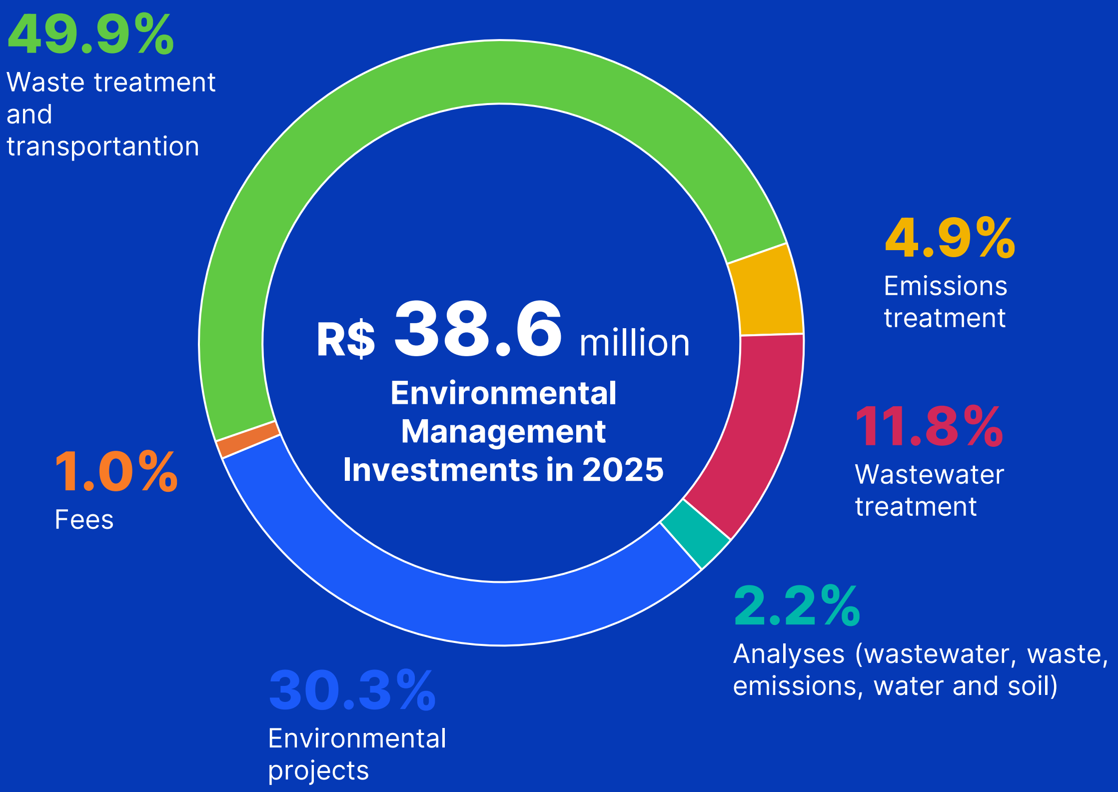
ESG Ambition

ENVIRONMENTAL SOCIAL GOVERNANCE



ESG Ambition

Sustainable Practices for the Planet



0% waste sent to industrial landfill

100% of treated effluents reused

1.38 emissions intensity (kgCO2/hour worked)

87.7% raw material conversion rate

Data from 2025

Main Projects

Reuse of wastewater and compliance with public commitments.

ESG Ambition

Sustainable Practices for the People

Programs and initiatives for the **development of our employees**

- Qualificar Program
- Potencialize.se
- Languages
- Novos Caminhos – Prosperity Journey
- Performance Evaluation
- Pra.Vc Platform
- Employer Brand
- Hers Journey
- Circles of Conversation
- Affinity Groups

Social Investment

Instituto Elisabetha Randon

Florescer Instituto Elisabetha Randon

Vida Sempre Instituto Elisabetha Randon

Ser Voluntário Instituto Elisabetha Randon

ESG Ambition

Sustainable Practices for Business

Innovation

R$ 202 milion invested in R&D and innovation in 2025

75 patents registered in Brazil in 2025

Mobility Megatrends

Number of Projects in 2025

7 Mobility

7 Embedded Systems

23 Smart Materials

Development of new technologies

Performance & Outlook

Financial Results

Investment Cycles

Market Outlook 2026

Strategic Pillars and Opportunities

Performance

Financial Results

Economic Highlights	2Q26	2Q25	Δ%	1Q26	Δ%
Consolidated Gross Revenue	3,942,411	3,879,877	1.6%	3,601,082	9.5%
Consolidated Net Revenue	3,314,656	3,286,393	0.9%	3,073,378	7.9%
International Market Revenues US$[1]	198,881	196,336	1.3%	198,967	0.0%
Consolidated Gross Profit	942,541	798,939	18.0%	821,688	14.7%
Gross Margin (%)	28.4%	24.3%	413 bps	26.7%	170 bps
Consolidated EBITDA	440,376	368,831	19.4%	374,233	17.7%
EBITDA Margin (%)	13.3%	11.2%	206 bps	12.2%	111 bps
Adjusted EBITDA	440,376	368,831	19.4%	374,233	17.7%
Adjusted EBITDA Margin (%)	13.3%	11.2%	206 bps	12.2%	111 bps
Discontinued Operation	-79,638	-6,368	1150.7%	-5,893	1251.3%
Net Income	-90,453	-34,930	159.0%	-47,596	90.0%
Net Margin (%)	-2.7%	-1.1%	-167 bps	-1.5%	-118 bps

Financial Highlights	2Q26	2Q25	Δ%	1Q26	Δ%
Equity	3,022,894	3,056,777	-1.1%	3,108,189	-2.7%
Investments[2]	55,290	315,454	-82.5%	125,441	-55.9%
Net Debt	5,843,700	8,149,947	-28.3%	6,094,123	-4.1%
Net Debt Without Randon Bank	4,298,572	6,192,140	-30.6%	4,439,883	-3.2%
Net Leverage	3.97 x	5.07 x	-21.8%	4.35 x	-8.7%
Net Leverage Without Randon Bank	2.91 x	3.86 x	-24.4%	3.14 x	-7.2%
ROE (last 12 months)	-10.6%	6.1%	-1672 bps	-8.9%	-170 bps
ROIC (last 12 months)	5.4%	8.0%	-257 bps	4.5%	90 bps

[1] Exports from Brazil + Revenues from International Markets (both consolidated)

[2] Capex + Non-Organics + Paid-in Capital

Values in R$ Thousands, except when indicated otherwise

Note: The comparative information for 1H25 related to International Market revenue was adjusted due to the exclusion of intercompany sales identified by the Company.

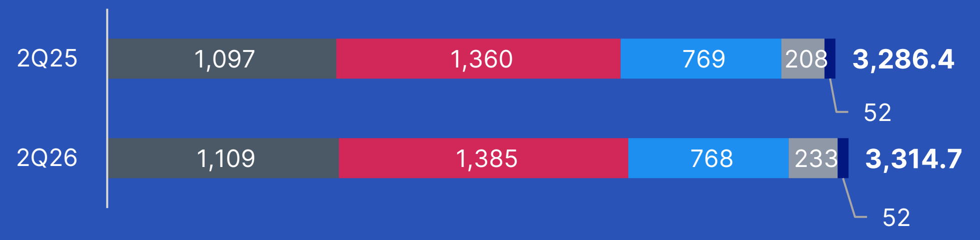
Performance

R$ million	2009	2017	2025	CAGR 17-25
Consolidated Net Revenue	2,469.5	2,936.8	13,143.3	20.6%
Consolidated EBITDA	300.8	308.2	1,355.2	20.3%
Net Income	139.0	46.7	-250.7	-
Leverage[1]	0.61x	1.19x	3.17x	13.9%
Dividendos	39.4	30.7	0.0	-

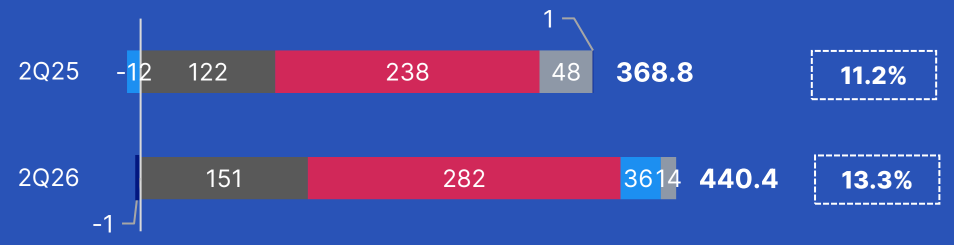
[1] Net Debt (Without Randon Bank)/EBITDA Last 12 Months.

Performance
Consolidated Results | 2Q26

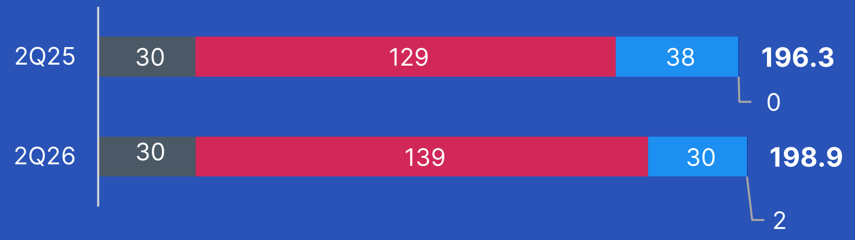
Consolidated Net Revenue[1]
R$ Million



Adjusted EBITDA and Adjusted EBITDA Margin[1]
R$ Million

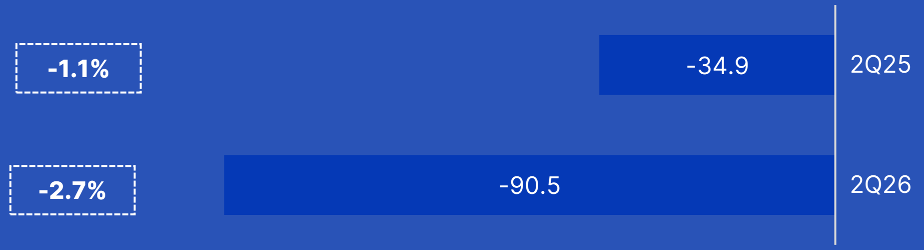


International Market Revenue
US$ Million



Net Income and Net Margin[2]
R$ Million | %

[2] Net income is presented only on a consolidated basis.



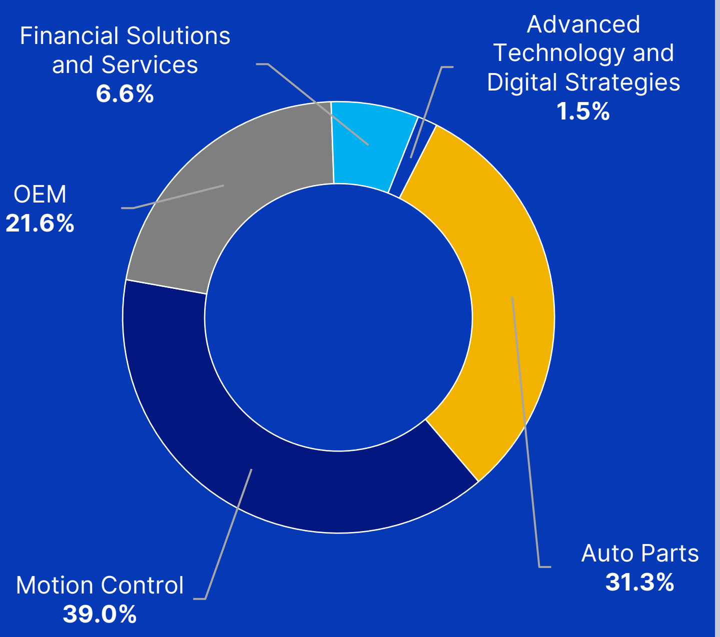
[1] The difference between the sum of verticals and the consolidated figure is the elimination of intercompany sales.

Legend: Auto Parts | Motion Control | OEM | Fin. Solutions and Services | Adv. Tech. and Digital Strategies

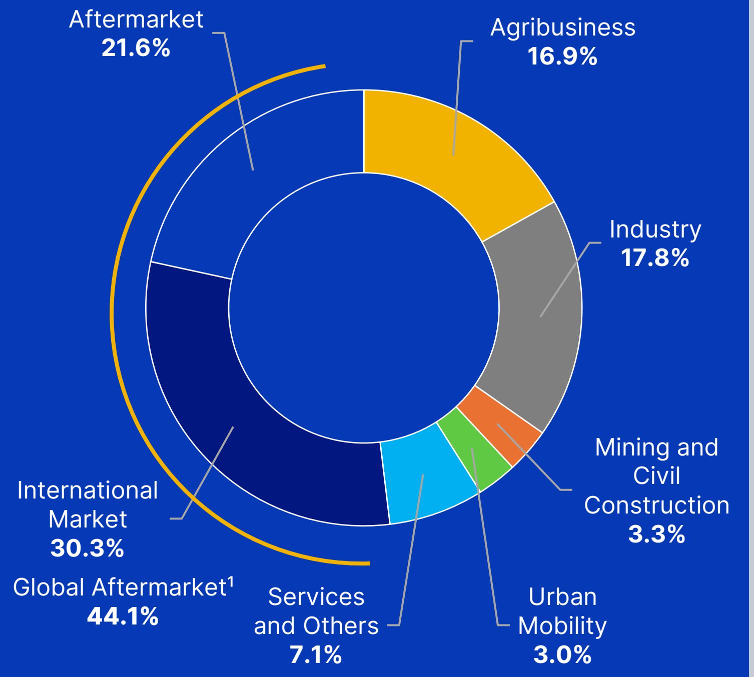
Performance

Diversified business model | 2Q26

% Net Revenue by **Vertical**

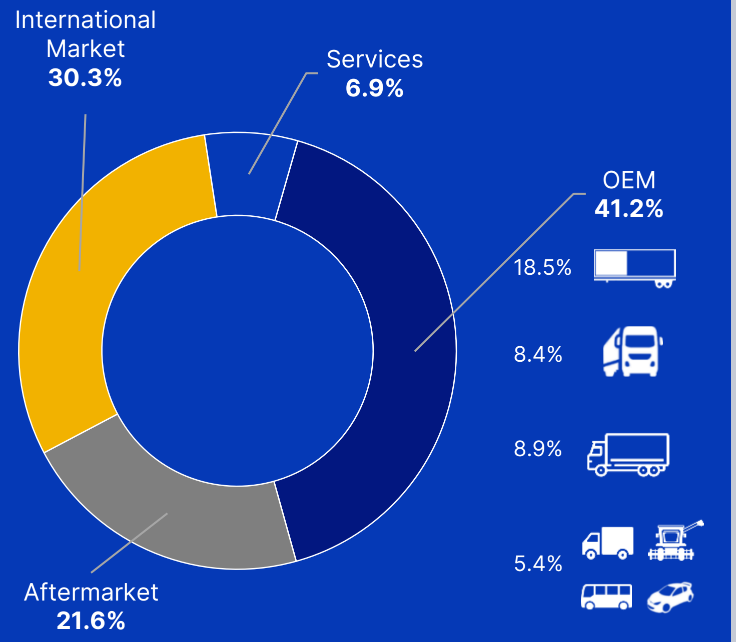


% Net Revenue by **Sector**



[1] Brazilian market + international sales, including exports from Brazil.

% Net Revenue by **Segment**

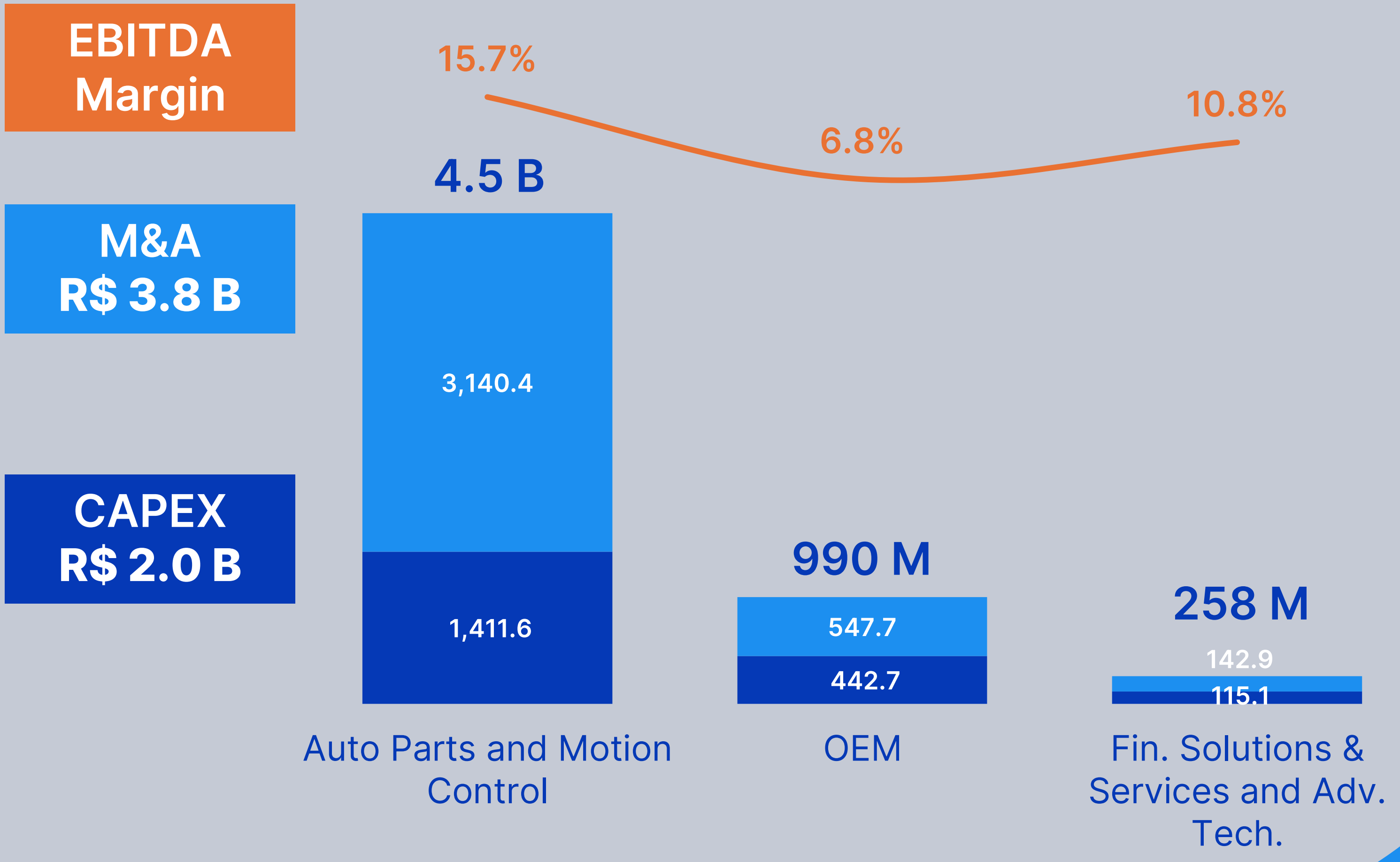


Performance

Our capital allocation

R$ 5.8 billion

in CAPEX and M&A (2021-2025)

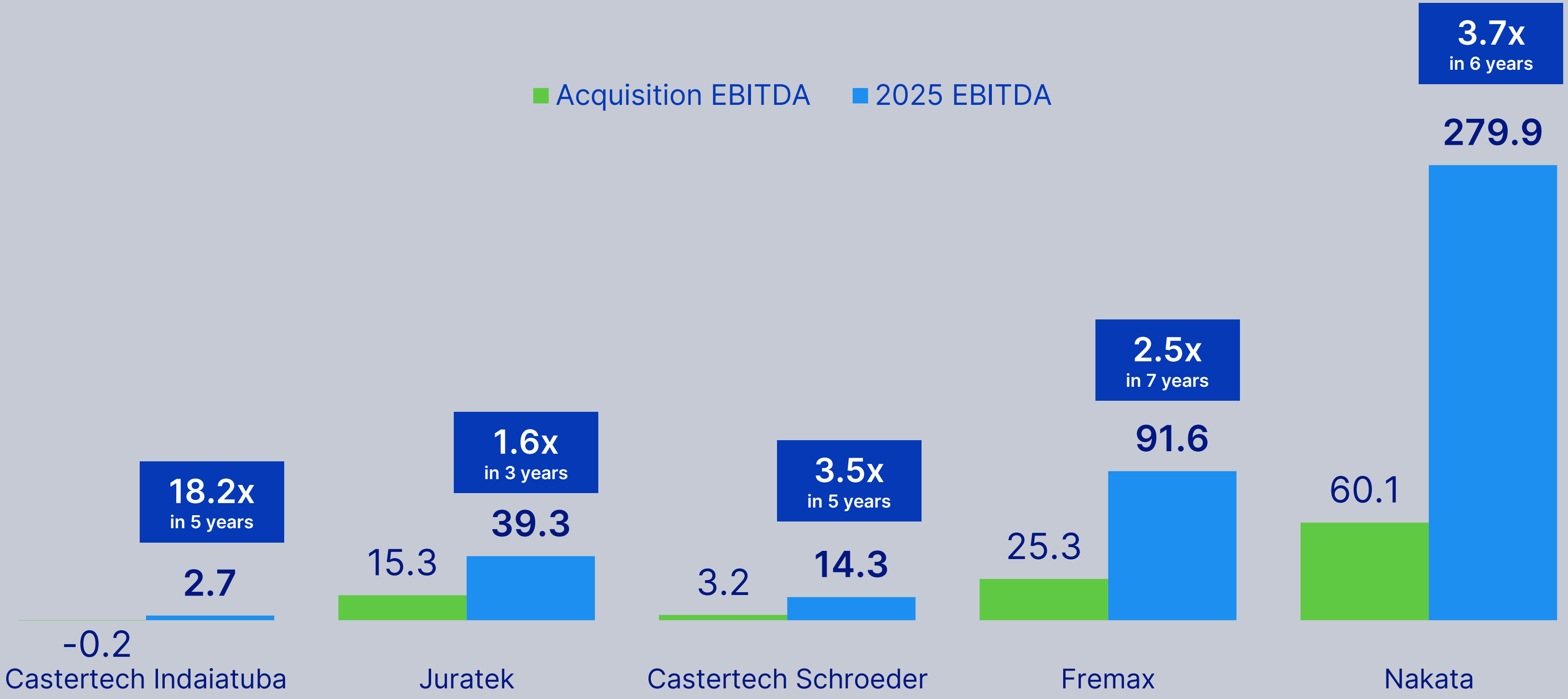


Performance

Excellent track record

Capturing synergies guarantees the evolution of the results of acquired companies

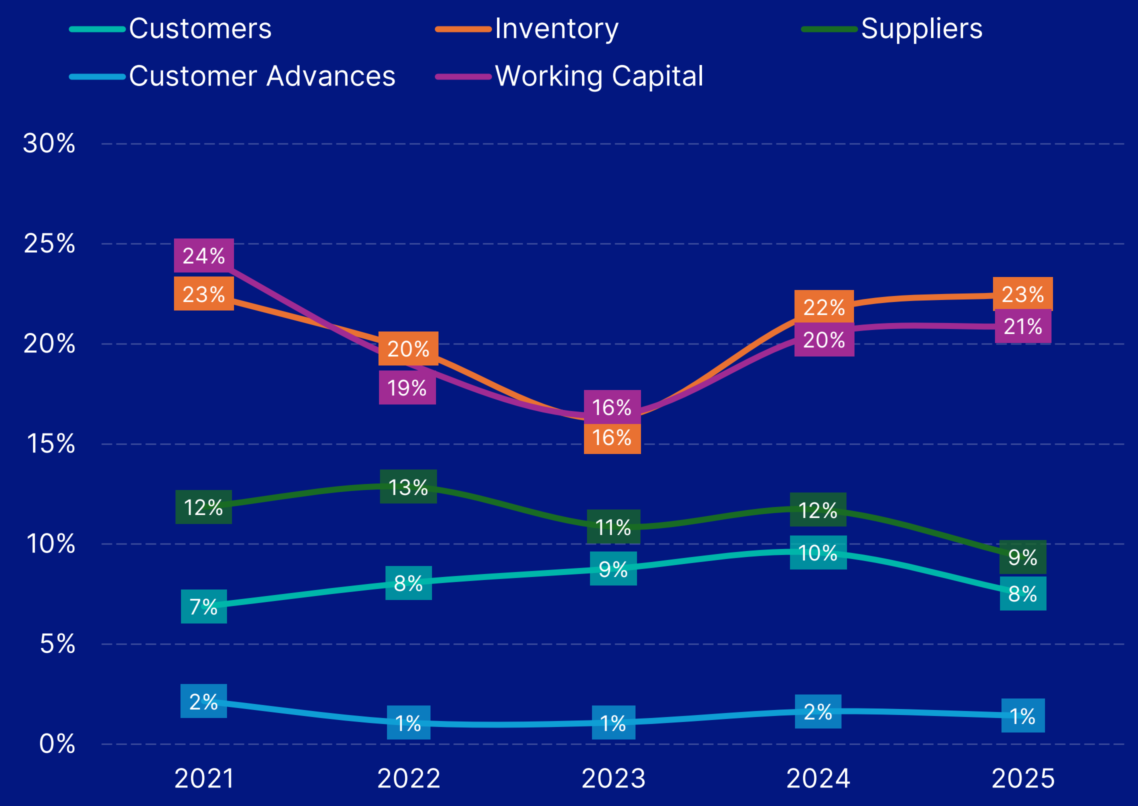
Values in R$ million



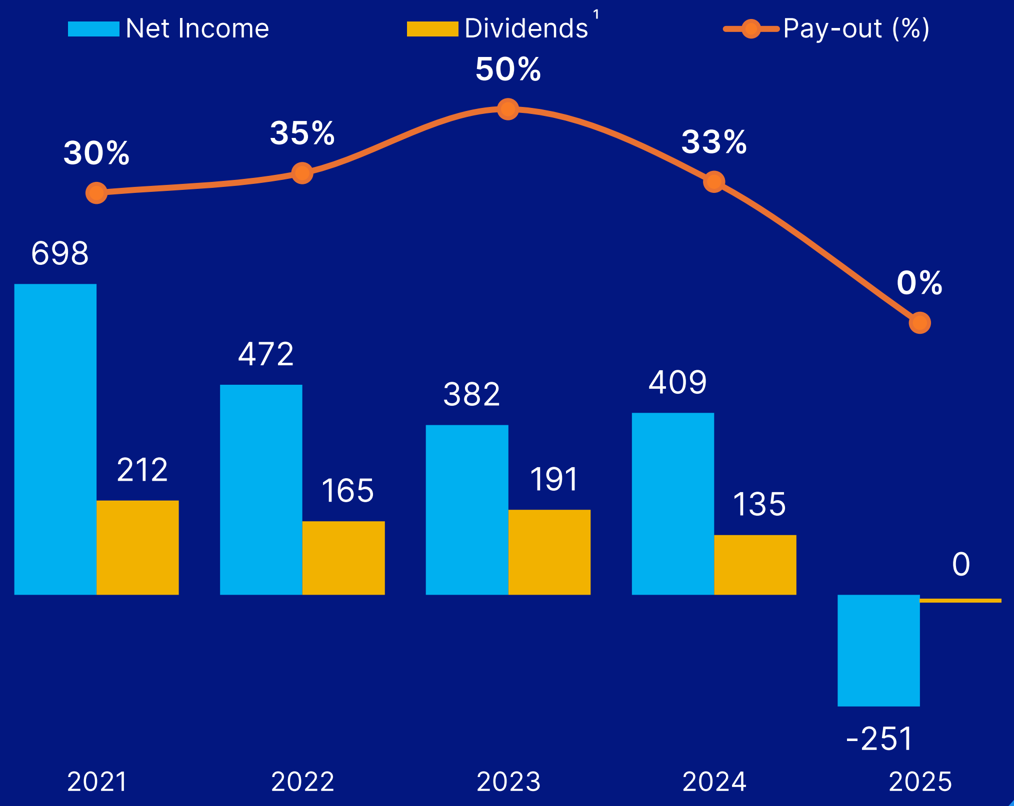
Performance

Smart capital management and value creation

Working Capital
% of Net Revenue



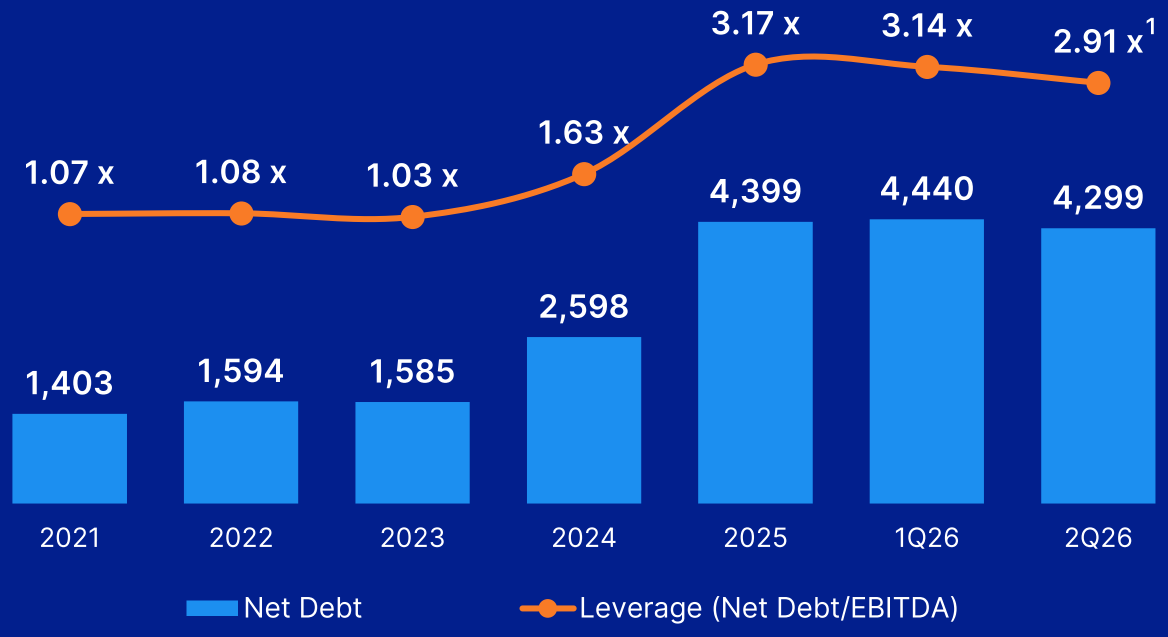
Net Result and Dividends
R$ Million



Performance

Financial strength

Net Debt History
R$ Million



[1] In 2Q26, the Company leverage, as measured under the financial covenants methodology (excluding Randon Bank and equity income), was **2.53x**, below the 3.5x threshold.

S&P Global Ratings

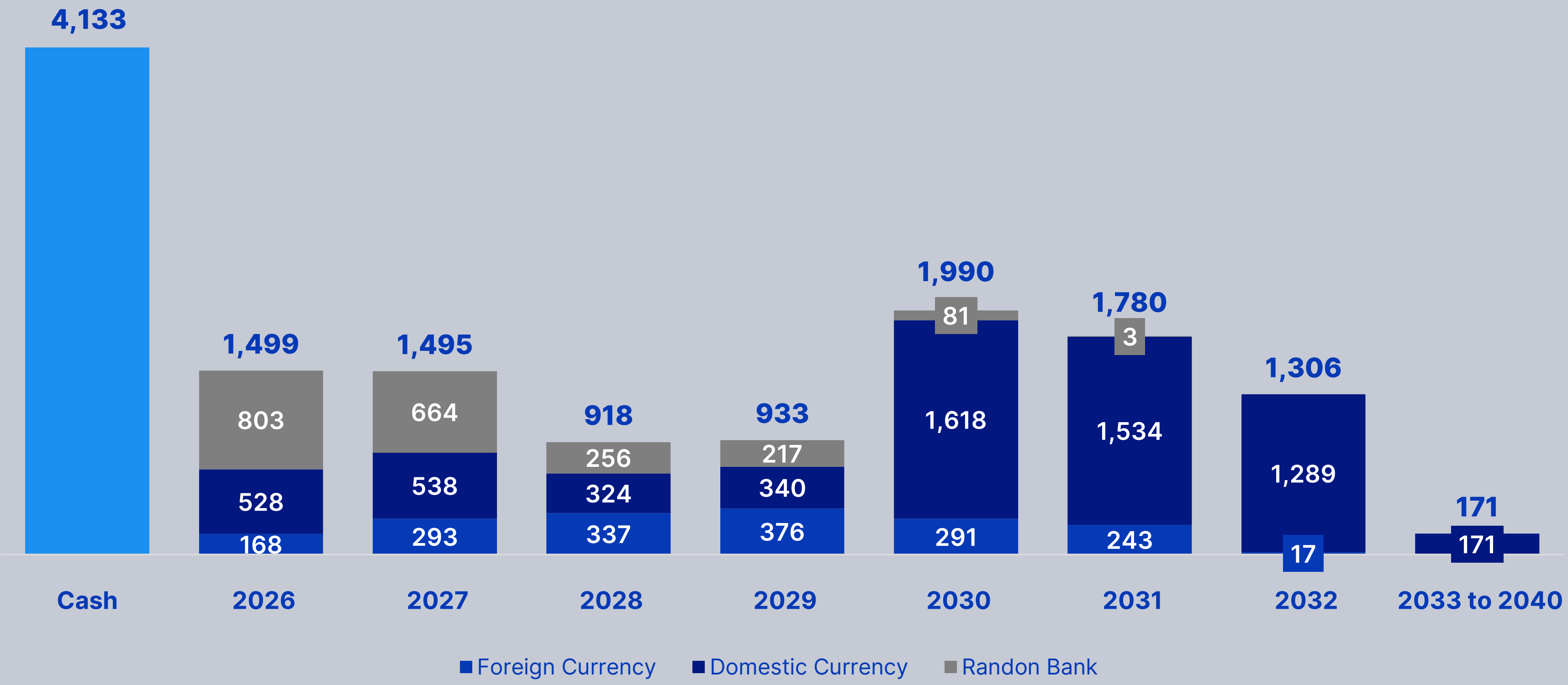
BrAAA

Performance

Sufficient liquidity to meet short and medium term commitments

Amortization of Bank Debt

R$ million



Total Cost[1]
13.4% p.a.

Average term[1]
4.0 years

[1] Indicators for 2Q26, without Randon Bank. Most of the debt is post-fixed CDI+.

Performance

Our funding strategy

Diversification of financing sources	Reduction in the average cost of debt	Synergy opportunities due to the strength of the group	Continuous control of leverage and foreign exchange exposure
Credibility with the financial market	Reduction and optimization of working capital	Extending the debt term	Cost and investment discipline

Performance

Shareholder remuneration

R$ 646 M

in shareholder remuneration over the past 5 years

R$ 5.31

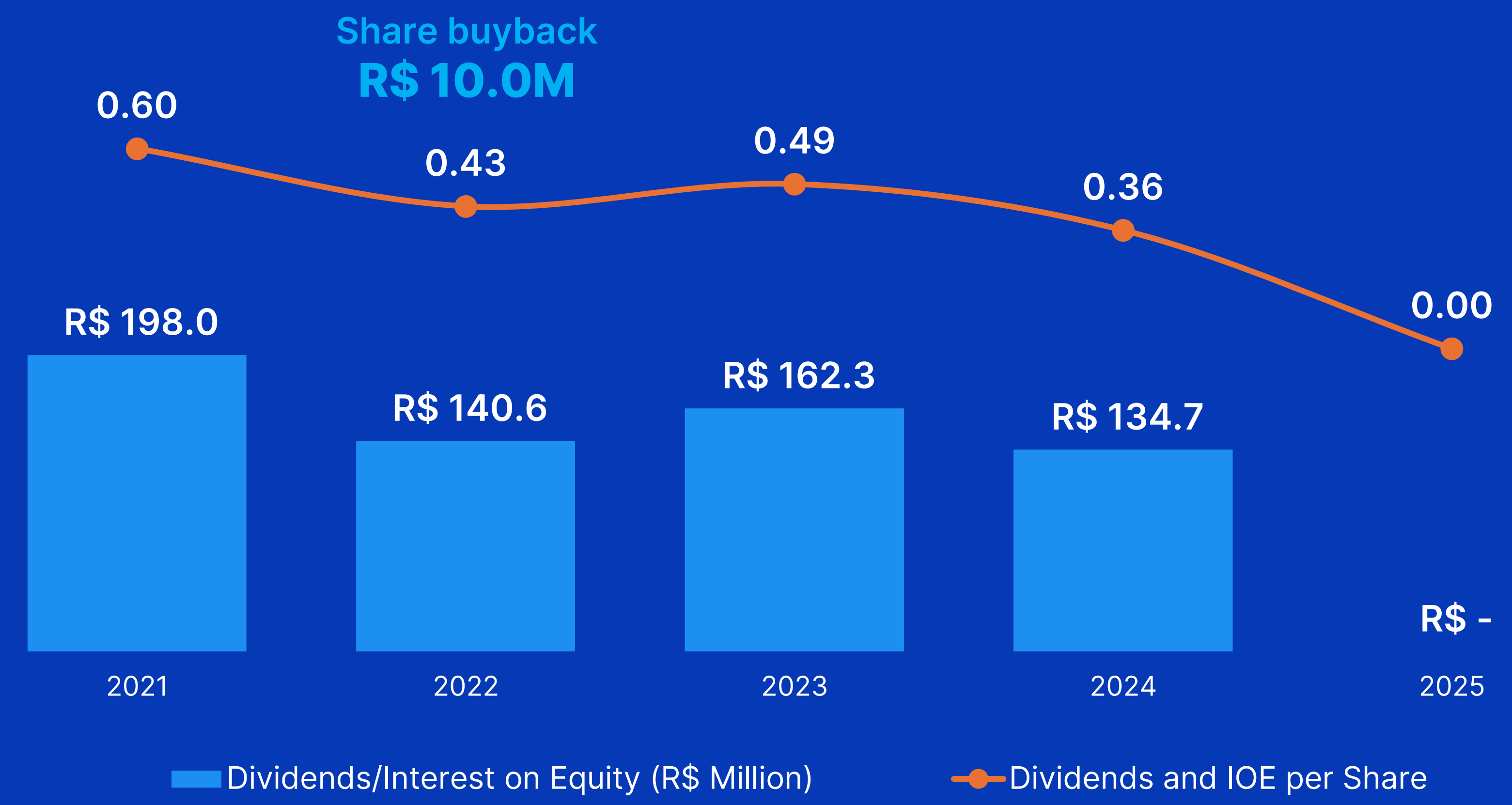
earnings per share over the last 5 years

25.9%

Average payout

18.0%

Dividend Yield[1]



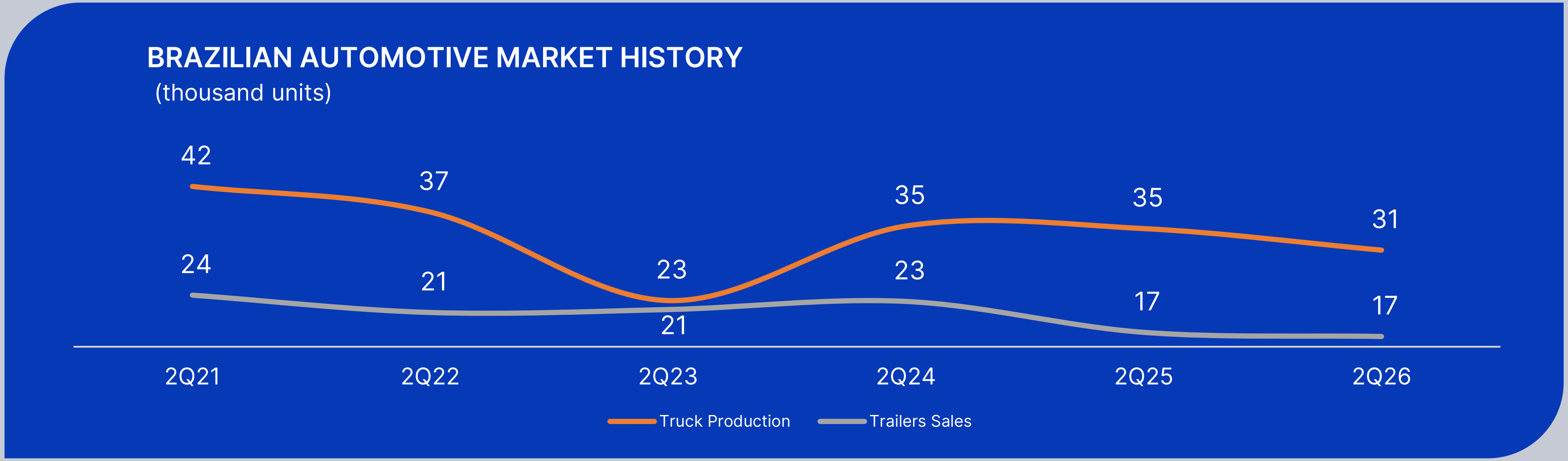
Market Outlook 2026

Brazilian Automotive Market

		2Q26	2Q25	Δ%	1Q26	Δ%
Production	Trucks[1]	31,055	34,640	-10.3%	25,739	20.7%
	Trailers[3]	18,193	18,630	-2.3%	16,826	8.1%
Brazil Sales	Trucks[1]	27,004	26,997	0.0%	21,993	22.8%
	Trailers[2]	16,704	17,393	-4.0%	15,718	6.3%
Exports	Trucks[1]	6,554	7,497	-12.6%	4,716	39.0%
	Trailers[3]	1,489	1,237	20.4%	1,134	31.3%

[1] Anfavea
[2] Anfir
[3] Anfir + Aliceweb

Volumes in units



Strategic Pillars and Opportunities

Agri business

> Thriving sector

> Growing harvest

> Increase in global grain and animal protein consumption

> Limitation in grain storage capacity

> Expansion in road freight transportation

Aftermarket

> Recurring demand

> Consolidate leadership

> Strong brands

> Optimized distribution channels

> Product availability

Internationalization

> Strengthen global presence

> Focus on mature markets

> Capture new opportunities

OE Business

> Maintain leadership in OEMs

> Expand product portfolio

> Conquer new customers and businesses

Innovation and Services

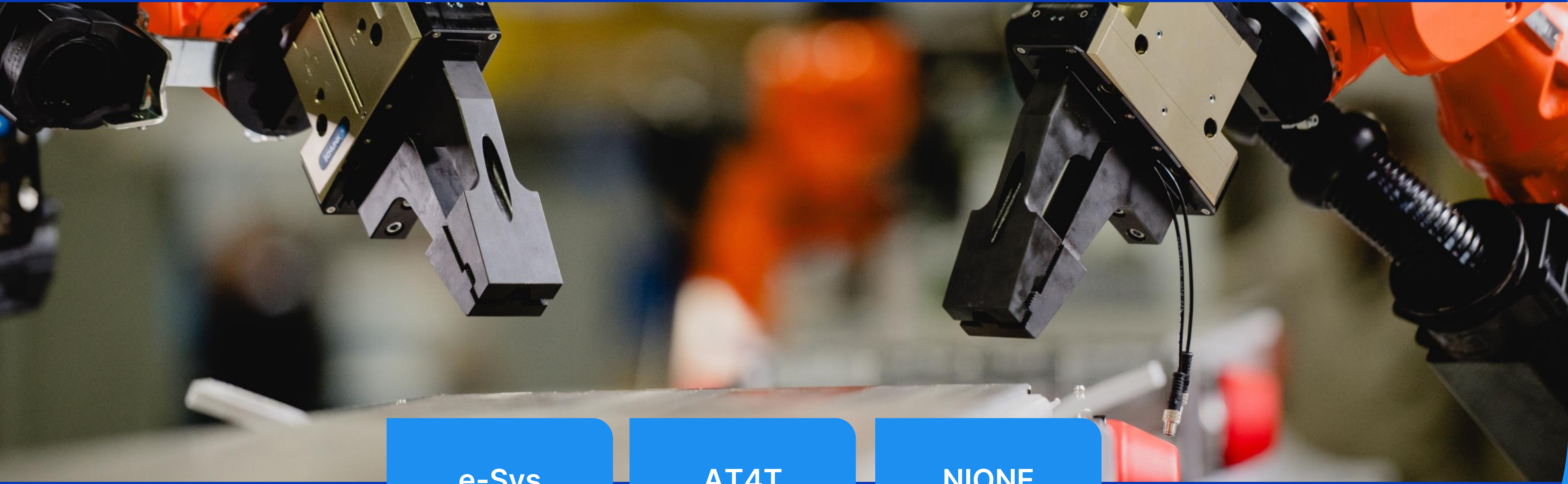
> Disruption

> Sustainability as a differentiator

> Technological leadership

> Service ecosystem for transportation

Disruptive Technologies



e-Sys

AT4T

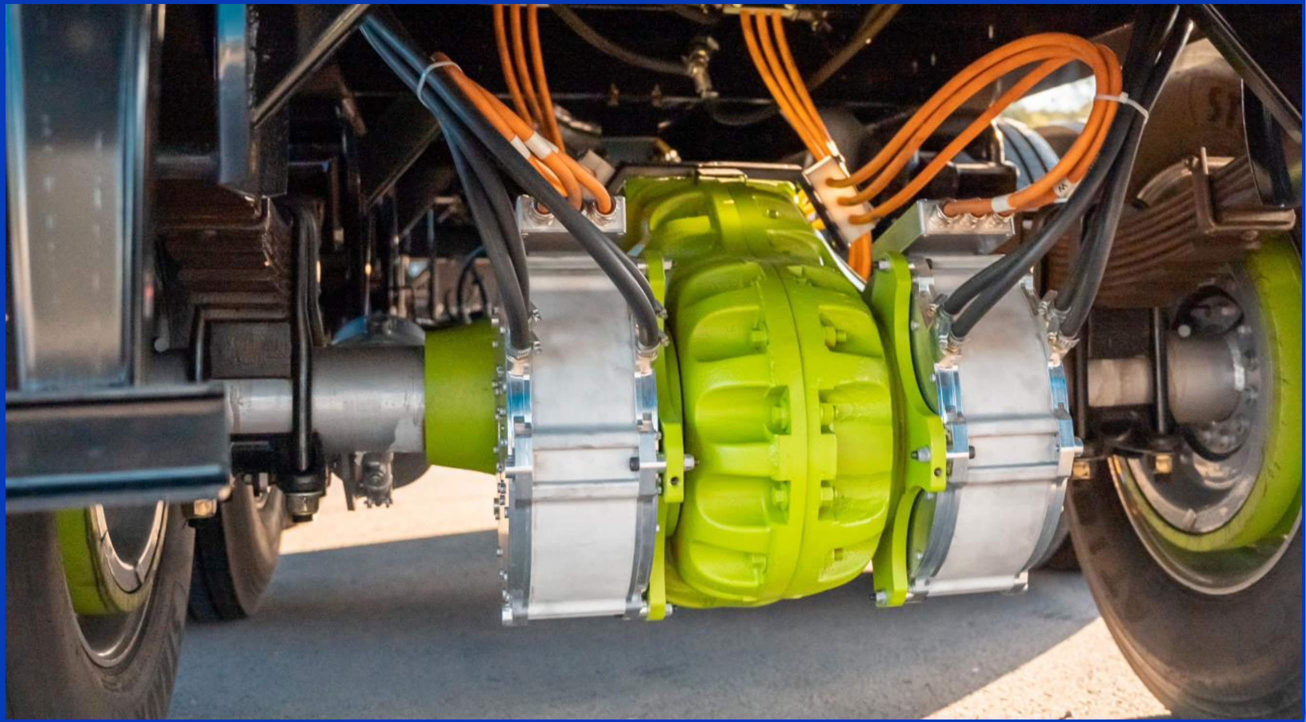
NIONE

Disruptive Technologies

Electric Mobility

VIDEO
click or scan

1st Electric Auxiliary Traction System in Latin America



- **High-Performance Engine**
  154 kW, 1,000 Nm torque, 13-ton capacity.
- **Smart Battery**
  600V, 52 kWh, with a durability of 5,000 cycles (5-7 years).
- **Up to 25% Fuel Savings**
  Reduces brake wear and increases profitability.
- **Up to 10% Less Travel Time**
  Extra power for climbs and overtaking.
- **Reduction of up to 51 Tons of CO_2/year**
  Electric solution that reduces emissions and fossil fuel usage.

Trailers

Trucks

Tractors and Agricultural Line

Buses

Delivery Vehicles

Dedicated Vehicles

Disruptive Technologies

Autonomous Technology

AT4T Autonomous Technology for Transportation

Autonomous and precise technology: Movement in controlled environments with smart sensors and complex maneuvers without human intervention.

Application in strategic sectors: Efficient and safe operation in terminals, logistics parks, mining, and agriculture.

Sustainability and innovation: 100% electric traction, aligned with sustainable and disruptive mobility demands, incorporating various innovation solutions from Randoncorp.

Cutting-edge research and development: Result of 5 years of research with the Hercílio Randon Institute and support from the Randon Technology Center.

VIDEO
click or scan

Disruptive Technologies

Nano Niobium

NIONE is the first company in the world to produce niobium nanoparticles on a large scale

Technology that enhances products to provide unique benefits

Mechanical Strength Enhancement

Chemical Resistance Enhancement

UVA / UVB Resistance Improvement

Cost Reduction

Weight Reduction

Circular Economy

Antimicrobial Action

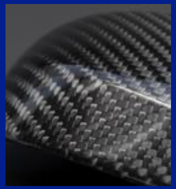
Applications in various segments:

Sunscreens
TiO_2-free

Paints
High corrosion resistance

Weld Beads
High strength and reduced HAZ (Heat-Affected Zone)

Metal Parts
Lighter and stronger



Polymers
High performance and durability

Metal Pretreatments
High performance and sustainability

Click or scan

NIONE

Case:

Nanostructuring of Recycled Thermoplastic Polymers

Benefits:

- ➢ **Improvement of physical and chemical properties, enabling the use of recycled materials in high-performance applications.**
- ➢ **Property stability after multiple recycling cycles, maintaining material performance and its original application.**

Application example:

Replacement of PA6 by PP-PCR (Post-Consumer Recycled) nanostructured with niobium

▼ Cost reduction
▼ Carbon footprint reduction
▲ Productivity increase
▶ Plug-and-play solution
▶ No interference with polymer color

Attachments

Operating Results

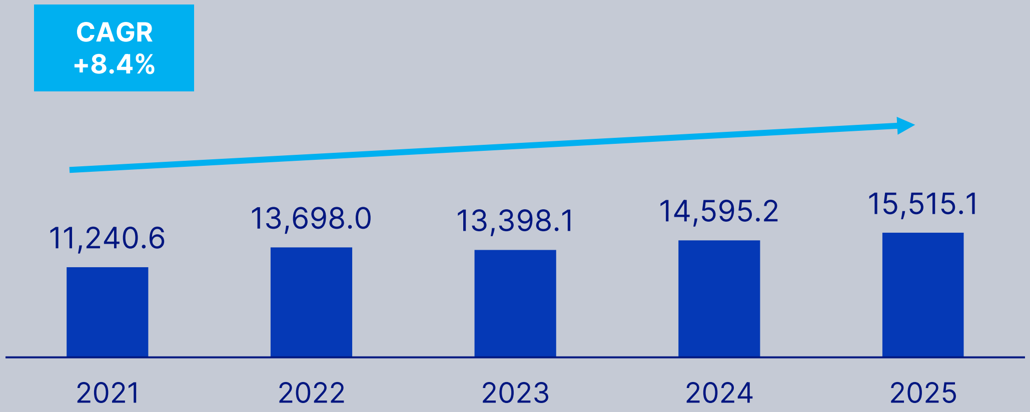
Financial Results

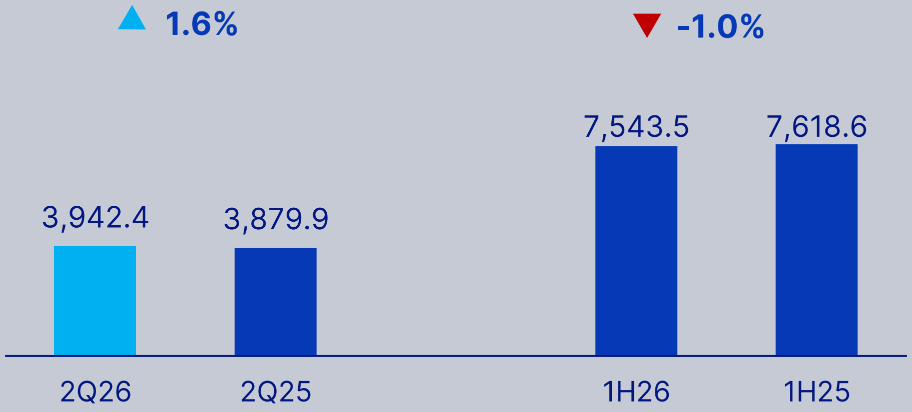
Indebtedness

Quarterly Information

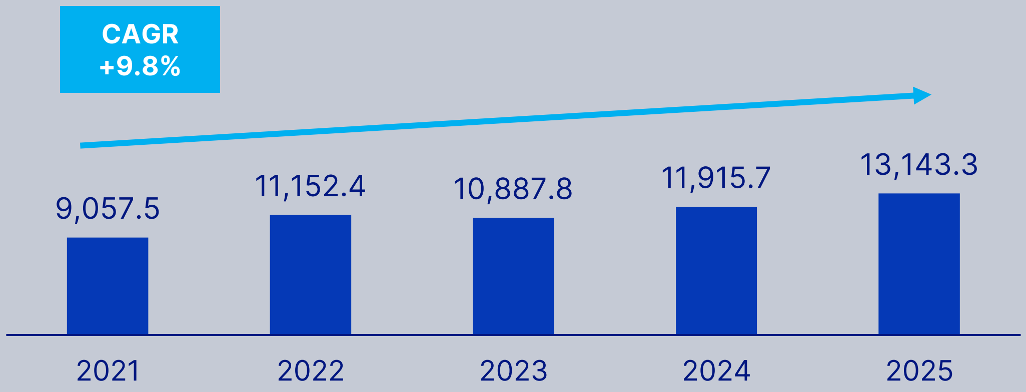
Attachments
Operating Results

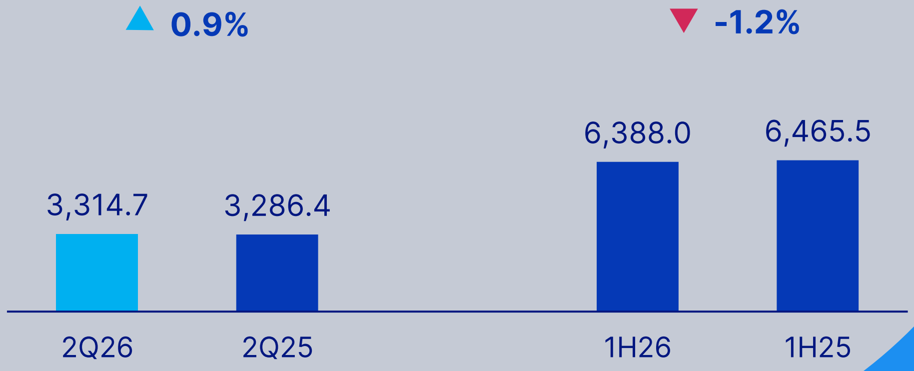
Consolidated Gross Revenue | R$ Million





Consolidated Net Revenue | R$ Million

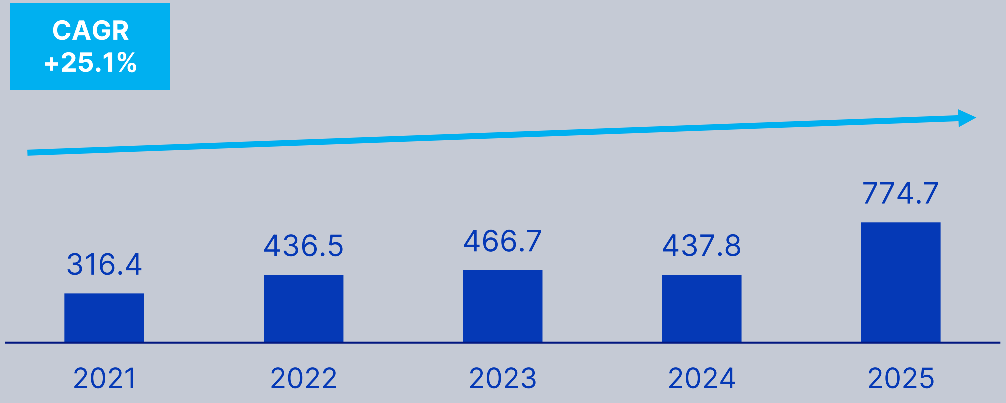


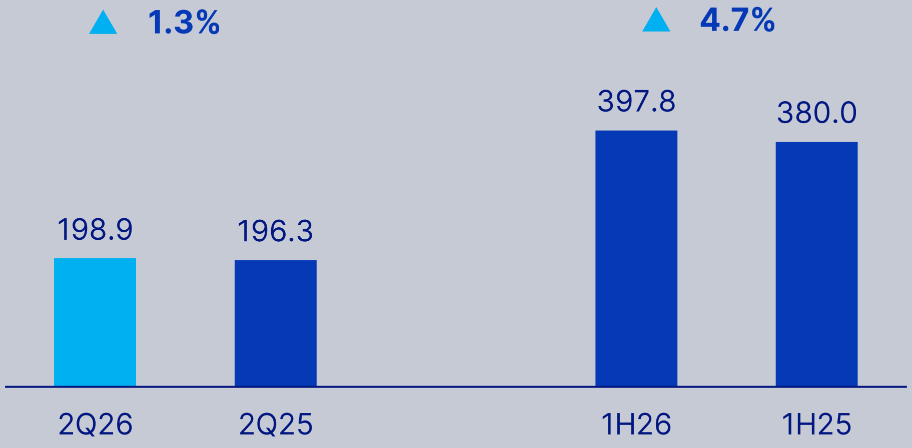


Attachments

Operating Results

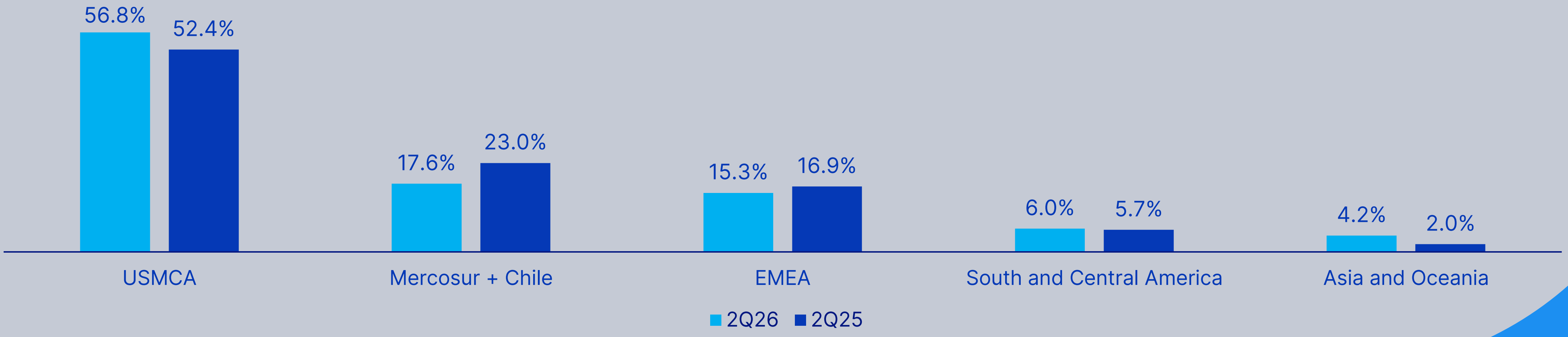
International Market Revenues | US$ Million





International Market Revenues by Region

(% o/ International Market Revenues)

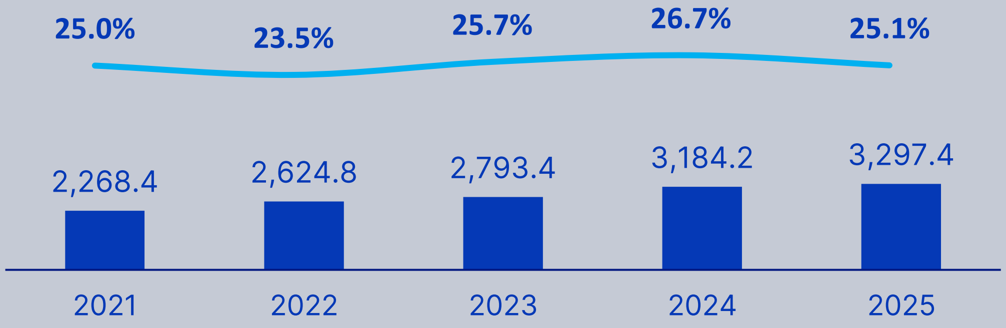


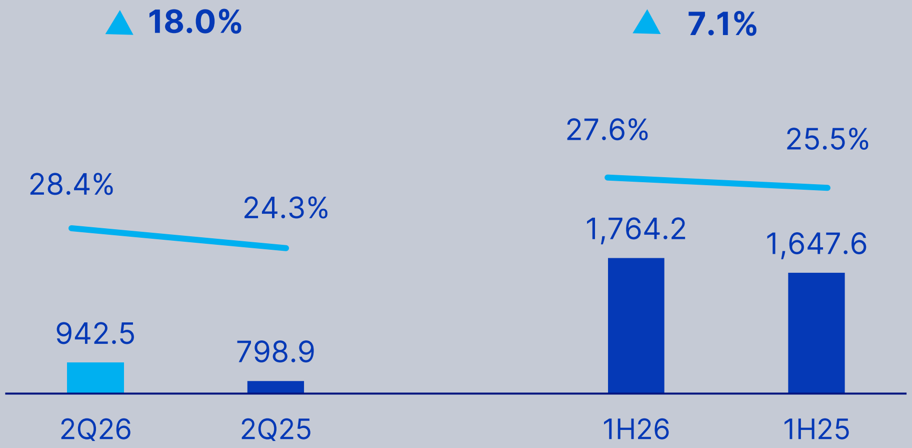
Attachments

Operating Results

Gross Profit | Gross Margin | R$ Million | %

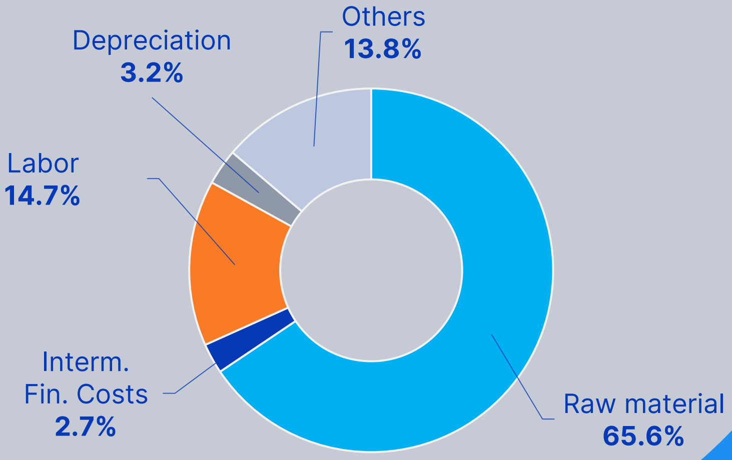
CAGR +9.8%





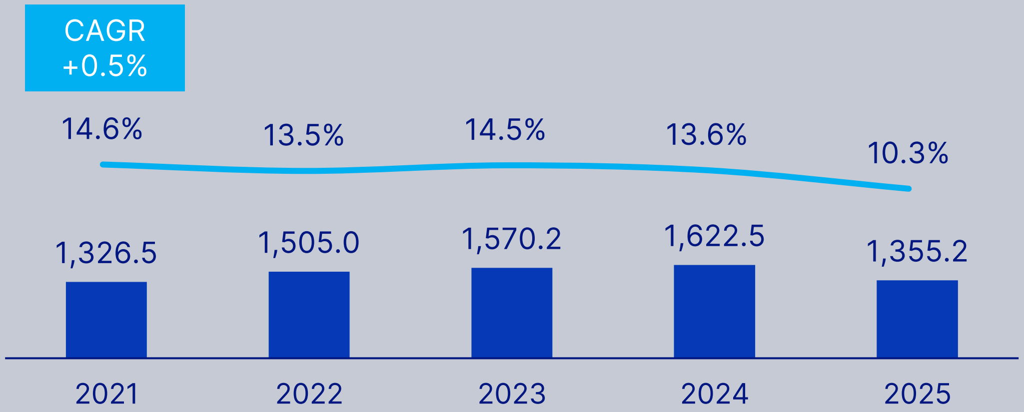
CPV 2Q26
R$ 2.4 B
(72.6% o/CNR)

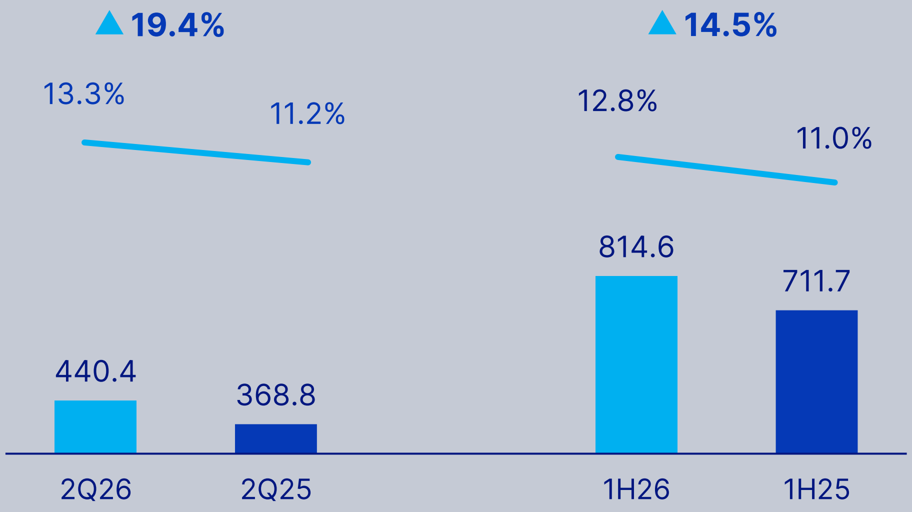
COGS DISTRIBUTION 2Q26



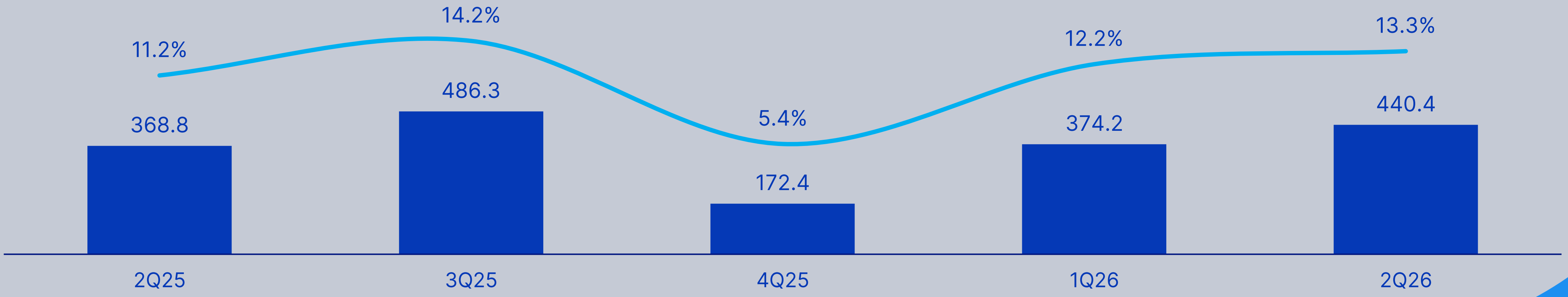
Attachments
Operating Results

EBITDA | EBITDA Margin | R$ Million | %



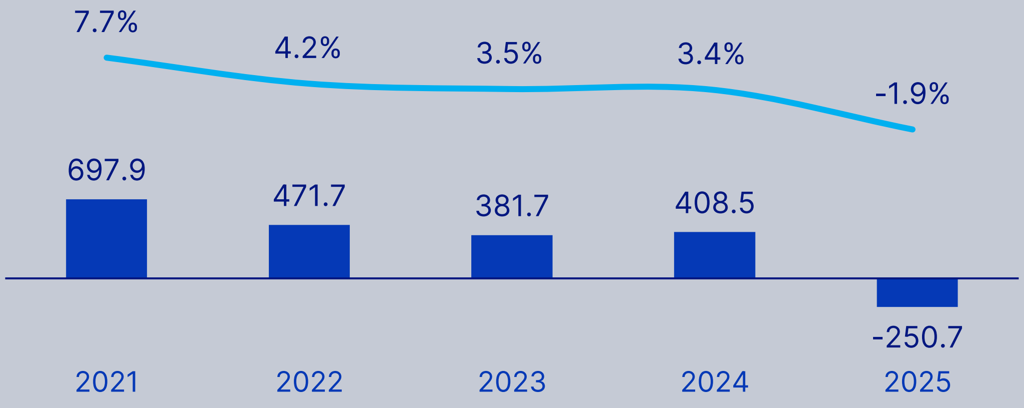


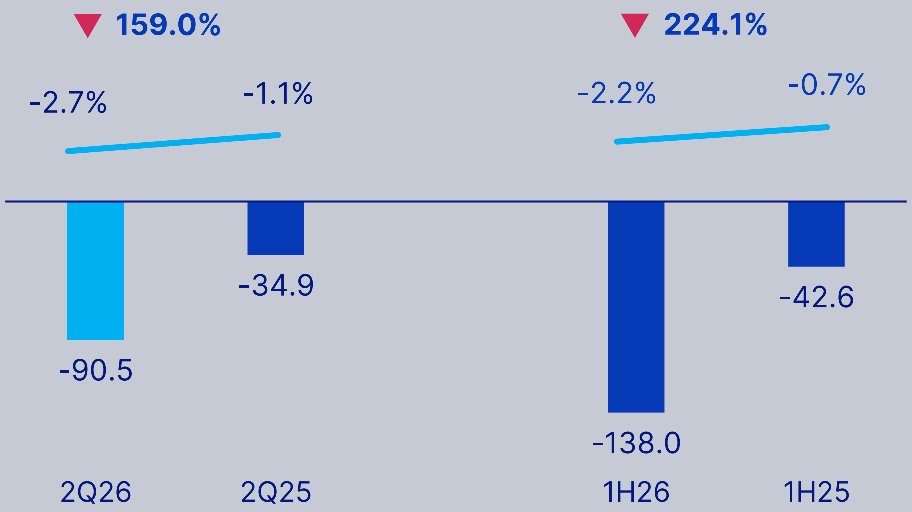
EBITDA | Quarterly EBITDA Margin | R$ Million | %



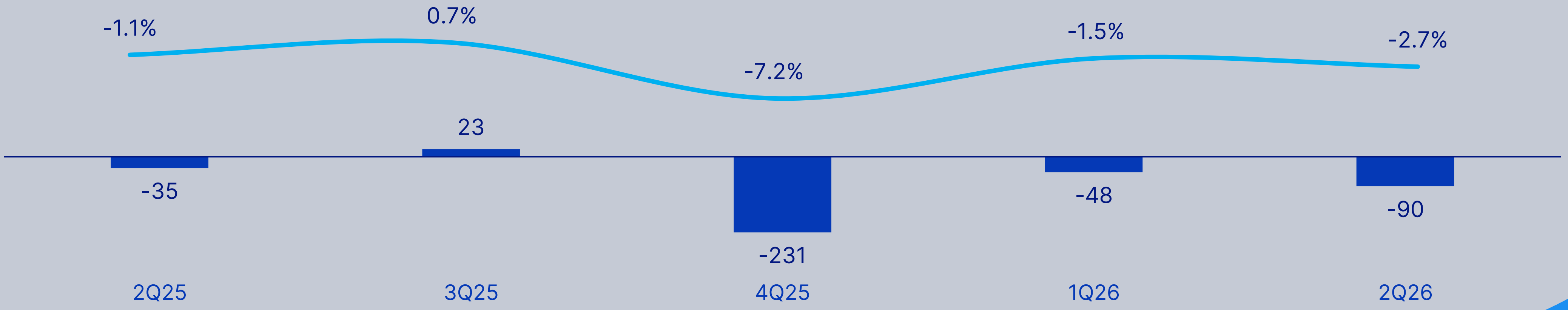
Attachments
Financial Results

Net Income | Net Margin | R$ Million | %



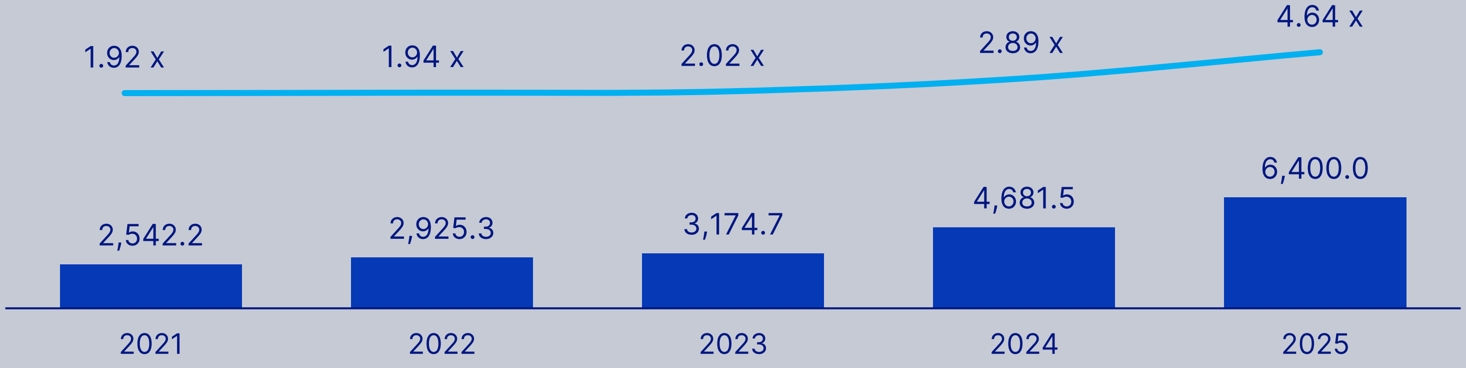


Net Income | Quarterly Net Margin | R$ Million | %

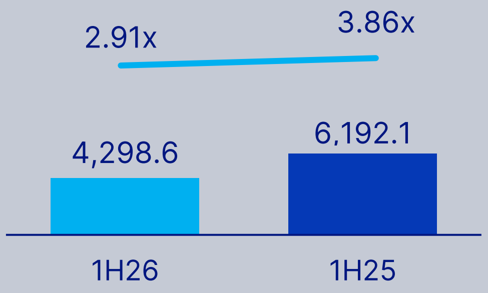


Attachments
Indebtedness

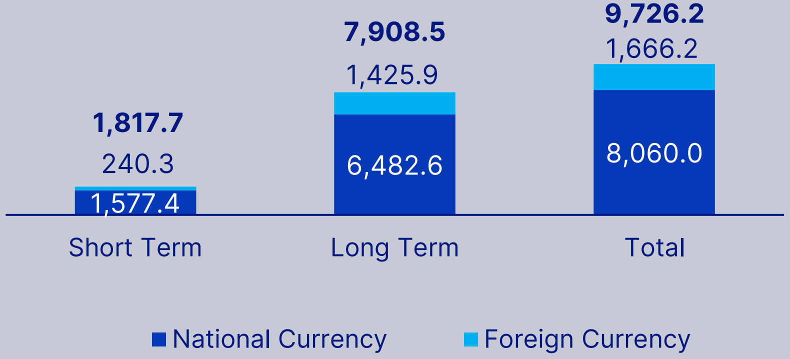
Indebtedness | Net Debt / EBITDA
R$ Million



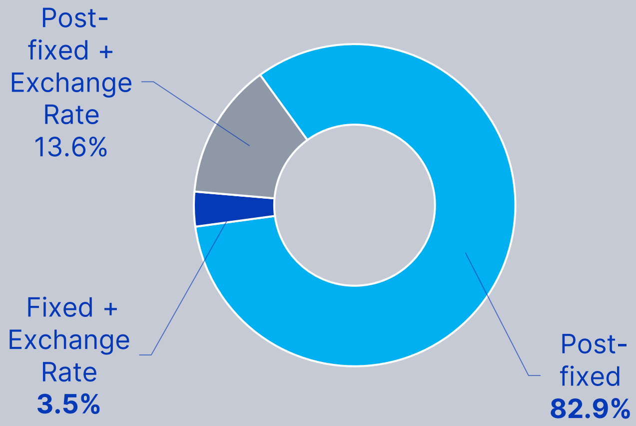
Net Debt Without Randon Bank
R$ Million



Origin of Debt[1] | Short and Long Term
R$ Million



Gross Debt Indexes



[1] Does not consider business combination values

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