



ALPARGATAS S.A.

Publicly-Held Company
CNPJ/MF nº 61.079.117/0001-05
NIRE 35.300.025.270

**NOTICE TO SHAREHOLDERS
PAYMENT OF INTEREST ON EQUITY**

Alpargatas S.A. (the “Company”) hereby informs its Shareholders, further to the Notice to Shareholders disclosed on December 11, 2025, the terms and conditions of which remain unchanged, that the Company’s Management has set the payment date for the Interest on Equity (Juros sobre o Capital Próprio – “JCP”) for **May 15, 2026**.

Accordingly, on such date, the Company will pay, in a single installment and in Brazilian legal currency, Interest on Equity (JCP) in the gross amount of R\$106,000,000.00, corresponding to a gross amount of R\$0.148942 per common share (ALPA3) and R\$0.163836 per preferred share (ALPA4), excluding treasury shares, with no monetary adjustment or interest accrual. The Company reiterates that the shareholders entitled to receive the Interest on Equity (JCP) mentioned above are those holding shares issued by the Company at the close of trading on December 16, 2025.

Payment will be made by **Banco Itaú Unibanco S.A.**, in its capacity as the depositary institution for the Company’s shares, in accordance with the operating procedures adopted by such institution.

For further information, shareholders may contact the Company’s Investor Relations Department by email at ri@alpargatas.com.

São Paulo, April 17, 2026

André Corrêa Natal

Vice President of Finance and Investor Relations