



ALPARGATAS S.A.

Publicly Held Company

CNPJ/MF nº 61.079.117/0001-05

NIRE 35.300.025.270

MATERIAL FACT - SHARE CAPITAL REDUCTION

ALPARGATAS S.A. (“Alpargatas” or “Company”), in compliance with Article 157, paragraph 4, of Law No. 6,404 of December 15, 1976, as amended (“Brazilian Corporate Law”), and with CVM Resolution No. 44 of August 23, 2021, as amended, hereby informs its shareholders and the market in general that its Board of Directors, at a meeting held on this date, approved: (i) a proposal, subject to the approval of Alpargatas’ shareholders at an Extraordinary General Meeting (“EGM”), for a reduction of Alpargatas’ share capital, in the total amount of R\$ 850,000,000.00 (eight hundred and fifty million reais), with the return of funds to shareholders in local currency and without the cancellation of shares, pursuant to Article 173 of the Brazilian Corporate Law (“Capital Reduction”); and (ii) the call of the EGM to resolve, among other matters, on the Capital Reduction and the resulting amendment to Alpargatas’ Bylaws. The call notice and other relevant supporting documents will be disclosed in due course.

The proposal aims to enhance the Company’s capital structure, promoting a more balanced mix of funding sources to support the execution of its business plan and value creation strategy for shareholders and other stakeholders, without compromising Alpargatas’ ability to grow, invest, and meet its contractual obligations and financial commitments. The Capital Reduction is a measure aligned with the Company’s increased confidence in the consistent recovery of its cash generation and earnings capacity, as well as its enhanced financial discipline and capital allocation practices.

The Capital Reduction is subject, in addition to approval at the EGM, to the prior approval of the Company’s debenture holders, and will only become effective after the 60 (sixty)-day period has elapsed from the publication date of the minutes of the EGM that approves the Capital Reduction, during which Alpargatas’ creditors may oppose it, pursuant to Article 174 of the Brazilian Corporate Law.

The Company will keep its shareholders and the market duly and timely informed of any material developments related to the Capital Reduction, in accordance with applicable legislation.

São Paulo, August 07, 2025

André Corrêa Natal

Finance and Investor Relations Vice-President