



**ALPARGATAS S.A.**

CNPJ/MF No. 61.079.117/0001-05

NIRE 35.300.025.270

PUBLICLY HELD CORPORATION

**MATERIAL FACT**

**ALPARGATAS S.A.** ("Company"), pursuant to CVM Resolution No. 44, of August 23, 2021, as amended, and article 157, §4 of Law No. 6,404, of December 15, 1976, as amended, announces to its shareholders and to the market in general that its Board of Directors approved, on this date, the third (3<sup>rd</sup>) issue of non- convertible into shares, unsecured, simple debentures in a single series of the Company ("Issuance" and "Debentures").

The Debentures will be offered to the public under the automatic registration procedure, under firm commitment of placement, pursuant to CVM Resolution No. 160, of July 13, 2022, as amended, as well as other applicable legal and regulatory provisions, and are intended solely for professional investors, as defined in articles 11 and 13 of CVM Resolution No. 30, of May 11, 2021, as amended.

The Issuance will consist of 300,000 (three hundred thousand) Debentures in a single series, with a unit par value of R\$1,000.00 (one thousand reais) ("Unit Par Value"), for a total issue amount of R\$ 300,000,000.00 (three hundred million reais), as of the issue date. The Debentures will mature five years from the issue date, ending on December 19, 2030.

Interest shall accrue on the Unit Par Value, or on the outstanding balance of the Unit Par Value, as applicable, at a rate equivalent to one hundred percent (100%) of the accumulated variation of the average daily rates of the one-day Interbank Deposits (DI), "over extra-group", expressed as an annual percentage rate based on a 252 (two hundred and fifty-two) Business-Day year, calculated and published on a daily basis by B3 S.A. – Brasil, Bolsa, Balcão in the daily bulletin available on its website (<http://www.b3.com.br>), plus a surcharge of 0.75% (seventy-five hundredths percent) per annum, also based on a 252 (two hundred and fifty-two) Business-Day year.

The Debentures will be unsecured, with no collateral or personal guarantee.

All of the net funds raised through the Issuance will be allocated to general corporate purpose, in the ordinary management of the Company's business.

The minutes of the meeting of the Company's Board of Directors, which approved the terms and conditions of the Issuance, as well as the "*Instrumento Particular de Escritura da 3ª (Terceira) Emissão de Debêntures Simples, não Conversíveis em Ações, da Espécie Quirografária, em Série Única, para Distribuição Pública, sob o Rito de Registro Automático de Distribuição, da Alpargatas S.A.*" (the "Indenture"), shall be made available on the websites of the Company (<https://ri.alpargatas.com.br/>), of the CVM (<https://www.gov.br/cvm/pt-br>) and of B3 ([www.b3.com.br](http://www.b3.com.br)).

This material fact is being disclosed for informational purposes only, in accordance with the applicable regulations, and does not constitute an offer, invitation or solicitation to purchase the Debentures, nor shall it be construed as any form of marketing effort or sales initiative in respect of the Debentures.

São Paulo, December 10, 2025.

**André Corrêa Natal**

Chief Financial Officer and Investor Relations