



ALPARGATAS S.A.

Publicly Held Company
CNPJ/MF nº 61.079.117/0001-05
NIRE 35.300.025.270

MATERIAL FACT

NON-EXERCISE OF THE CALL OPTION FOR ROTHY'S

ALPARGATAS S.A. (“Alpargatas” or the “Company”), in compliance with the provisions of CVM Resolution No. 44, of August 23, 2021, as amended, and in art. 157, § 4, of Law No. 6,404, of December 15, 1976, as amended, hereby informs its shareholders and the market in general, further to the Material Facts disclosed on December 20, 2021 (“2021 MF”) and May 13, 2022, that, at a meeting of the Company’s Board of Directors held on this date, it was decided that the Company will not exercise the call option to acquire the remaining shares of Rothy’s held by the Principal Sellers and other shareholders (as disclosed in the 2021 MF), as provided for in the transaction documents, which would result in the Company obtaining control of Rothy’s.

Notwithstanding the decision not to exercise the call option, the Company remains a relevant shareholder and, through its representatives on the Rothy’s Board of Directors, will continue to actively collaborate with the company in the development and implementation of its strategic objectives and plans.

The Company will keep its shareholders and the market in general duly informed about further material facts as provided in the applicable legislation.

Sao Paulo, 06 November, 2025

André Corrêa Natal

Finance and Investor Relations Vice-President