

SLC *Agrícola*

Agriculture at its best



WHAT YOU WILL SEE IN THIS PRESENTATION



1

OVERVIEW

The formation of an agribusiness leader

SLC *Agrícola*



O MELHOR DA
AGRICULTURA

1

OVERVIEW

The formation of an agribusiness leader

SLC *Agrícola*



O MELHOR DA
AGRICULTURA

THE BUSINESS

IN ONE SLIDE



WHAT

Production of cotton, soybean, corn and seeds



WHERE

In 7 states of the Brazilian "Cerrado" Region



HOW

On both owned and leased land, large scale farms



FOR WHO

GRAINS

Tradings
Animal Feed
Food Industry

COTTON

Tradings
Textile Ind.

SEEDS

Agricultural producers

THE BEST OF AGRICULTURE

79 YEARS IN THE SECTOR

MILESTONES



1945

Foundation of SLC, as a small repair shop for agricultural implements



1965

SLC makes the first brazilian self-propelled grain harvester.



1977

Foundation of SLC AGRICOLA.



1979

John Deere buys 20% stake in SLC's agrimachinery business



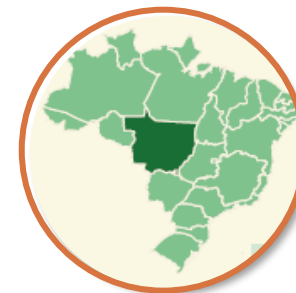
1999

SLC sells 100% of the ag-machinery business to John Deere.



2007

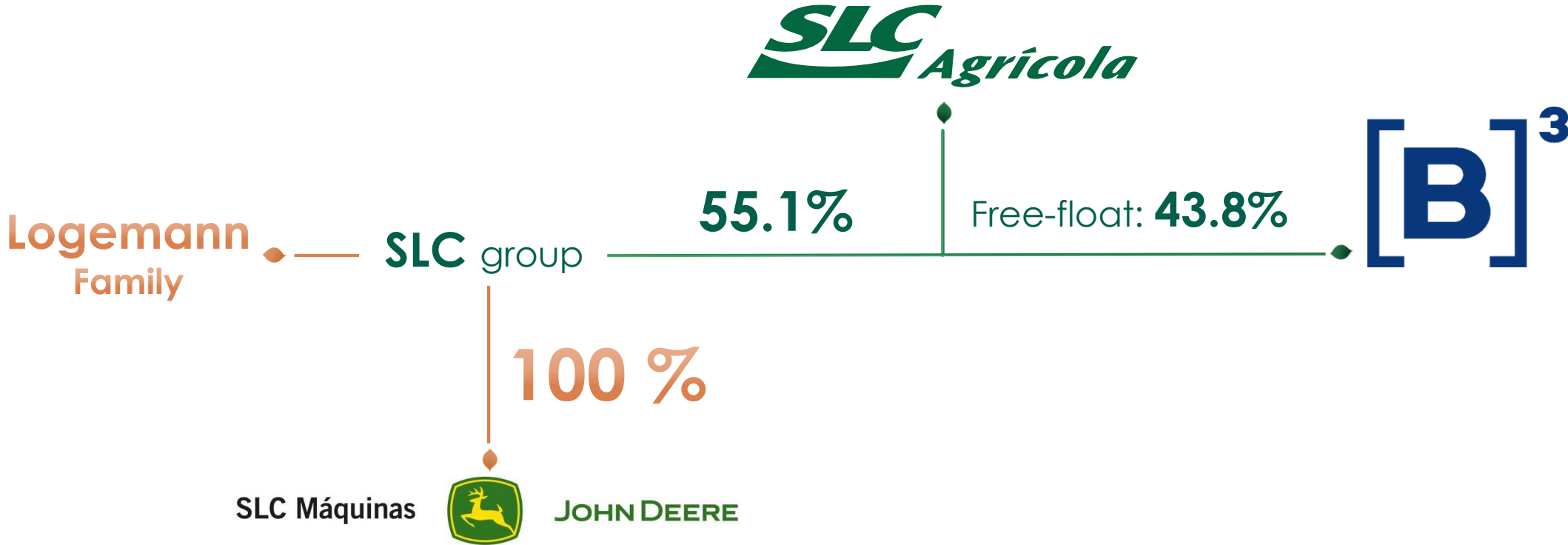
SLC AGRICOLA IPO (the first in its sector, globally).



2021

Incorporation of the agricultural operations of Terra Santa Agro. 5 leased farms in MT

OWNERSHIP BREAKDOWN



John Deere dealer – machinery, spare parts and services.
29 stores in Rio Grande do Sul State.

- Total shares issued: 443,329,716 / - Level 1 ADR Program: Launched August 11th, 2011 – Ticket SLCJY
- SLC Currently owns 0.8% of treasury stocks. In addition, administrators and related people can use the SLC group holds 0.3% of the shares.
- Note: SLC Agrícola S.A. reported in Material Fact dated from 01/17/24 that the group of shareholders represented by Mr. Guilherme Mognon Scheffer owns 5,37% of the total shares of the company. That percentage is already considered inside the free float.



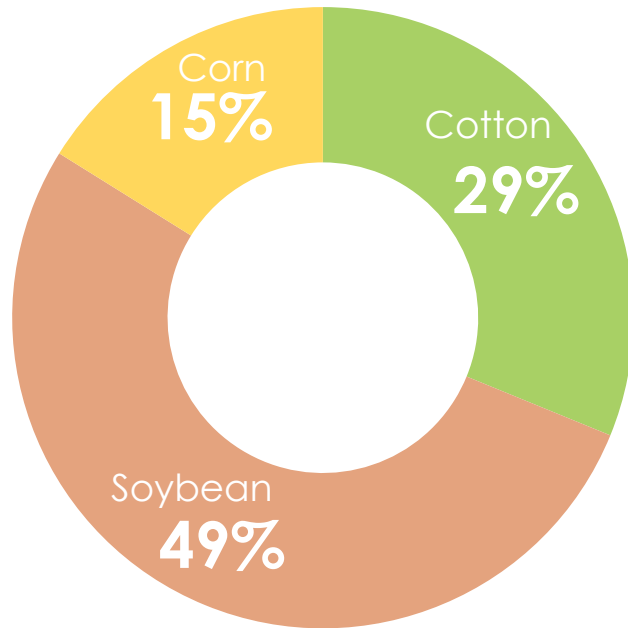
CORPORATE GOVERNANCE



BREAKDOWN PER CROP

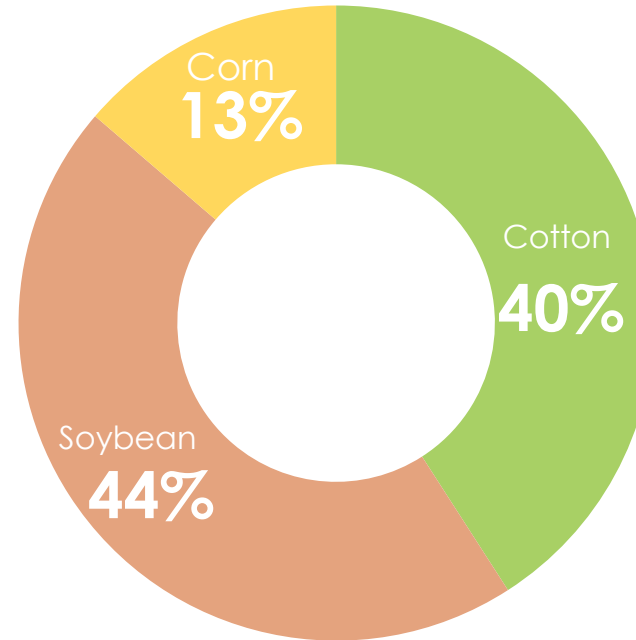
A DIVERSIFIED AND FLEXIBLE PORTFOLIO

PLANTED AREA



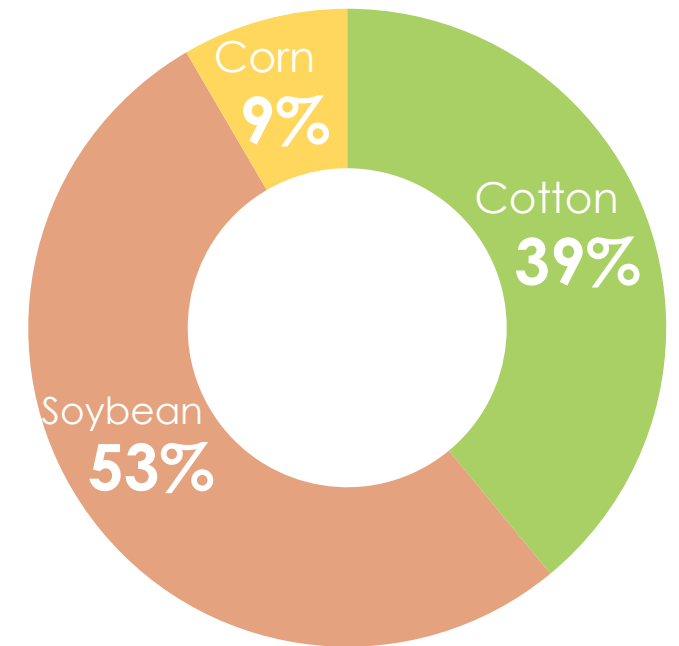
Note: 7% Others

REVENUE



Note: 3% Others

ADJUSTED EBITDA

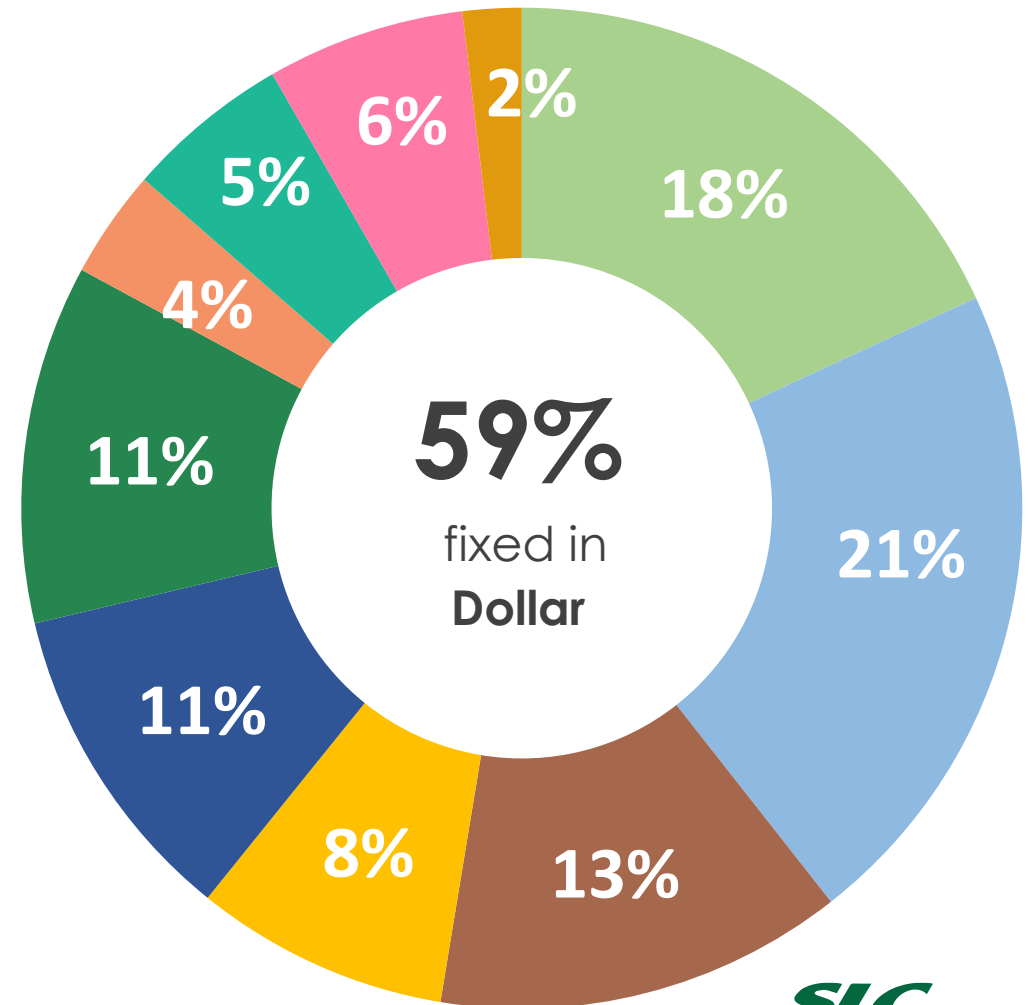
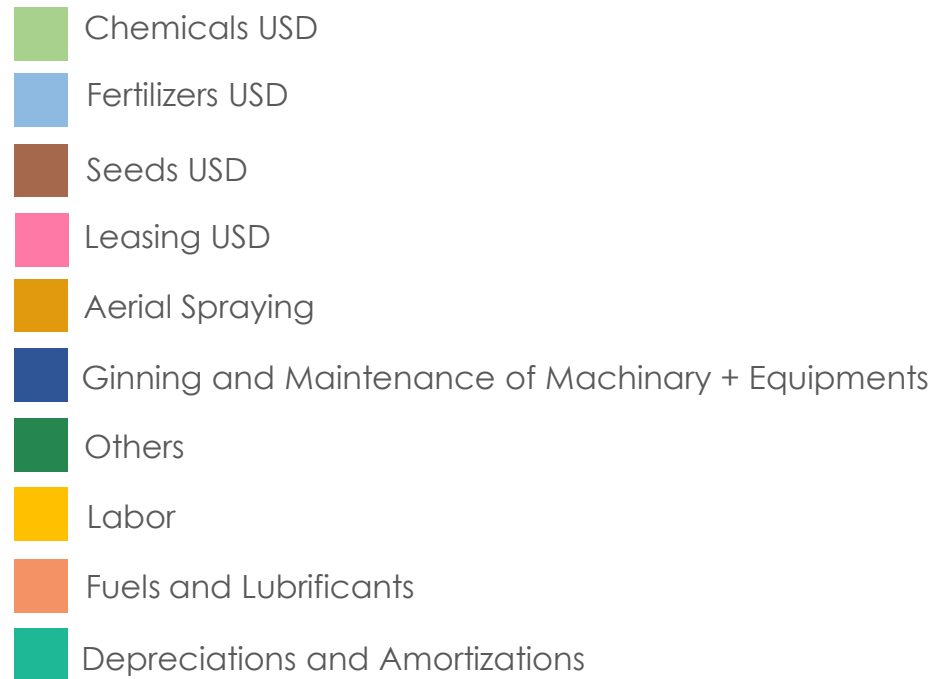


*Planted Area and Adjusted EBITDA by crop: 2023/2024 crop **forecast** published on 1Q24. Revenue 2023.

** In revenue, Cotton contains cotton seed and cottonseed; meanwhile Soybean contains soybean seed

PRODUCTION COST BREAKDOWN

Input costs highly correlated to grain prices
Average, **2023/2024** crop year





1.2

SUMMARY OF THE BUSINESS MODEL

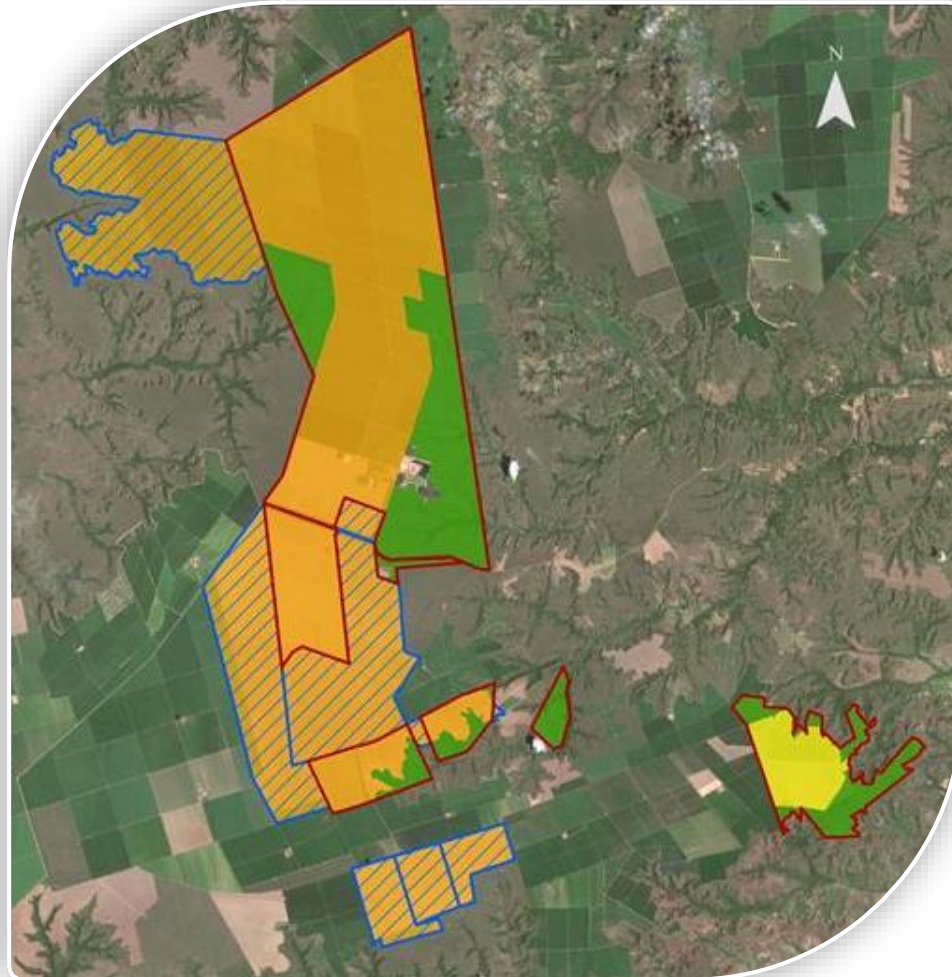
SLC *Agrícola*



AGRICULTURE
AT ITS BEST

OUR BUSINESS MODEL

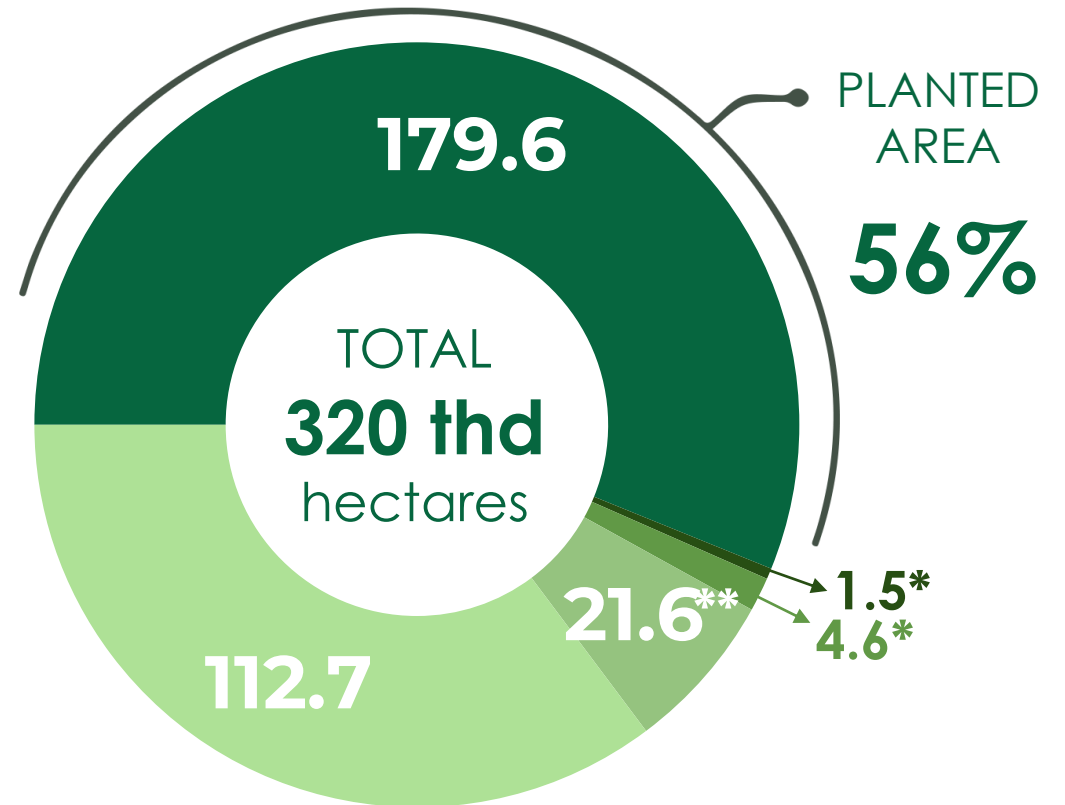
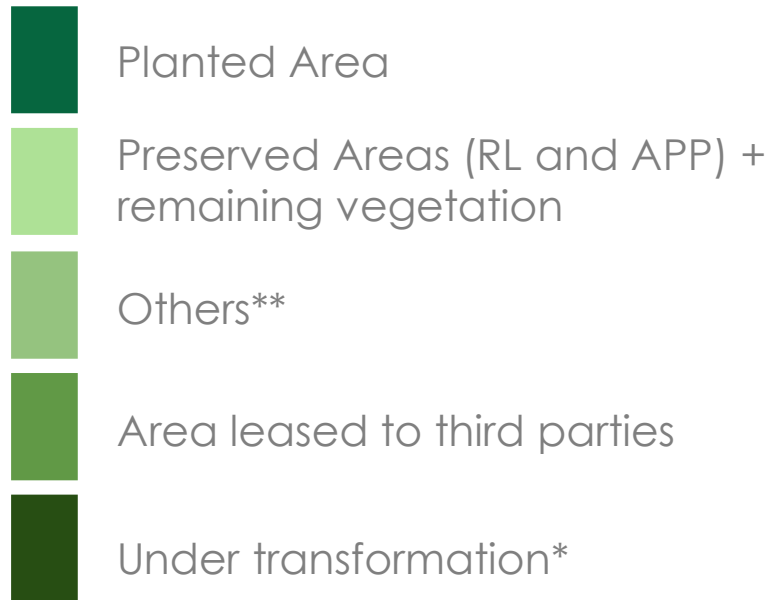
SATELITE VIEW OF PARNAÍBA FARM
(MARANHÃO BRAZILIAN STATE)



-  OWNED
-  LEASED
-  **CROP AREA**
-  AREA IN PROCESS OF **AGRICULTURAL DEVELOPMENT**
-  LEGAL RESERVE AREA AND **REMAINING VEGETATION**

BREAKDOWN OF OWNED AREA

AN EXPERIENCED LAND PLAYER



*Agricultural areas that are in the process of soil correction and development with cover crops to enter into planning in the future with commercial planting.

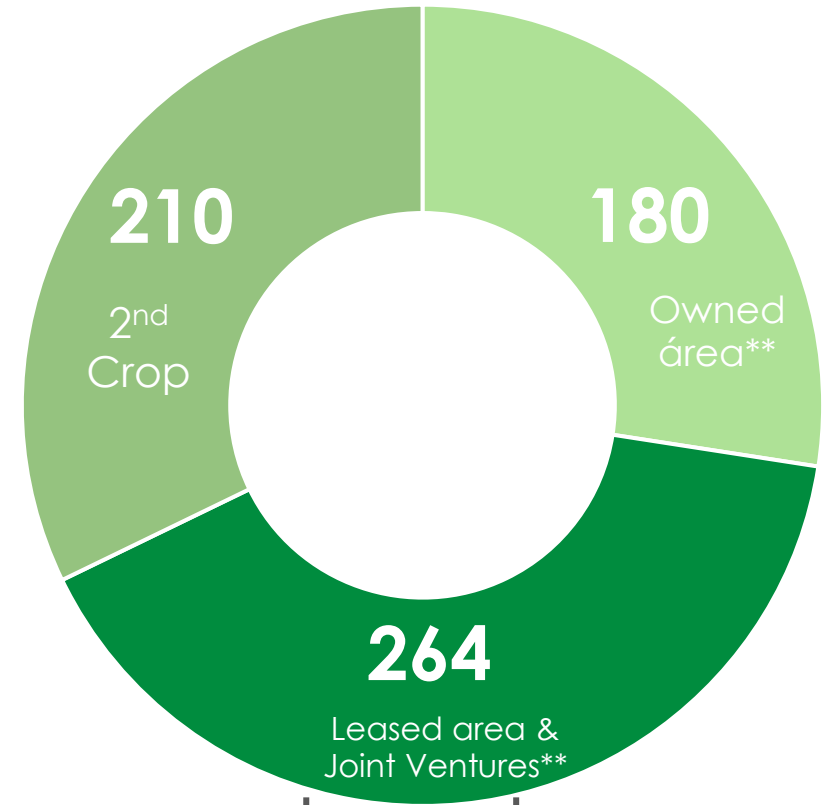
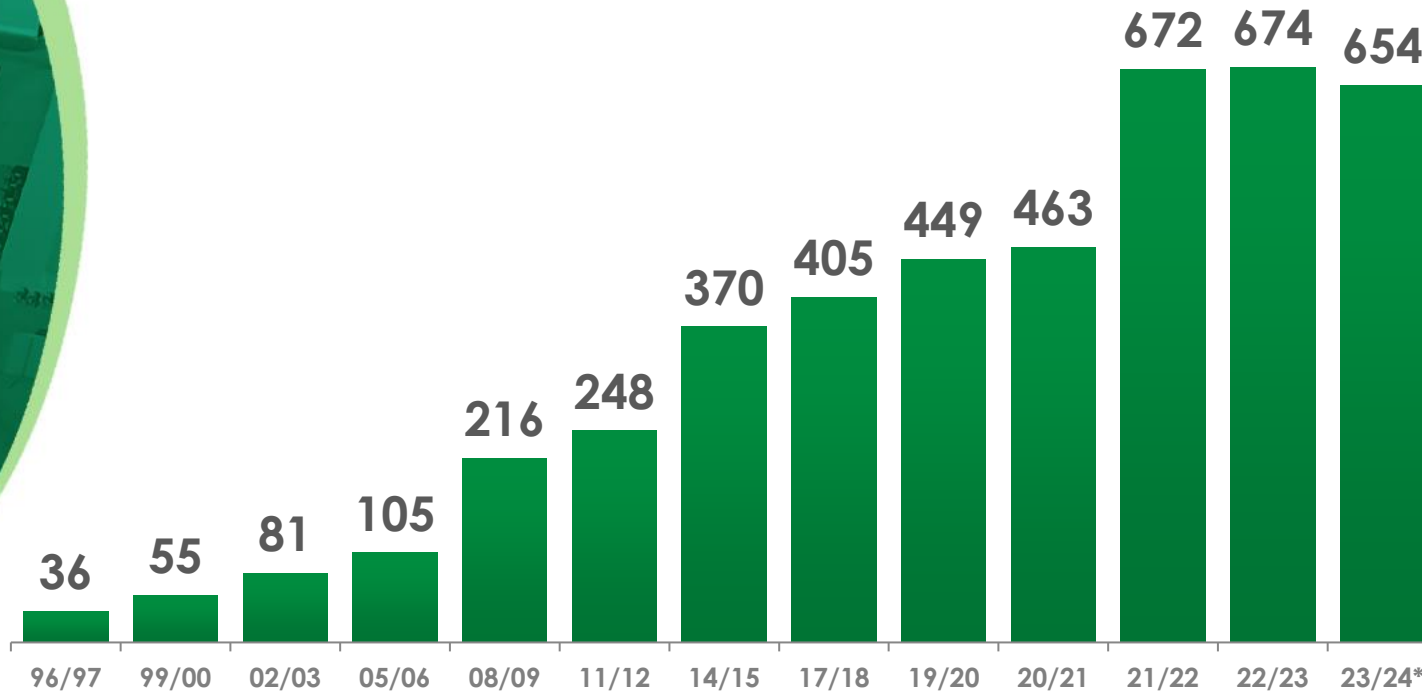
** Headquarters, roads, areas not suitable for cultivation.

Information from 1Q24 Earnings Release



HISTORY & BREAKDOWN OF PLANTED AREA

A “**hybrid**” approach to the land asset that increases return on capital (thd ha)

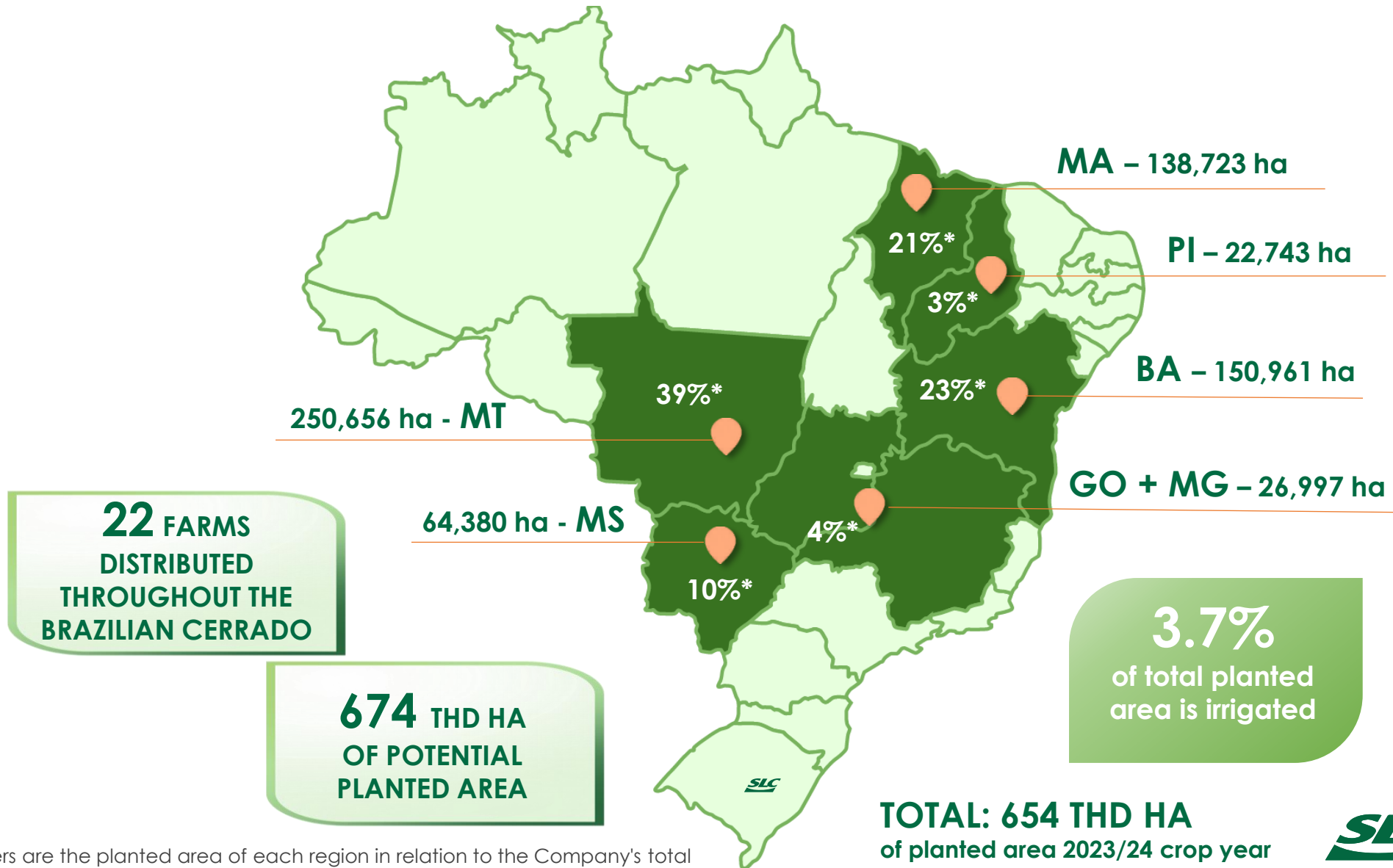


*Forecast **1st crop | Source: 1Q24 Earnings Release



STRATEGICALLY POSITIONED FARMS

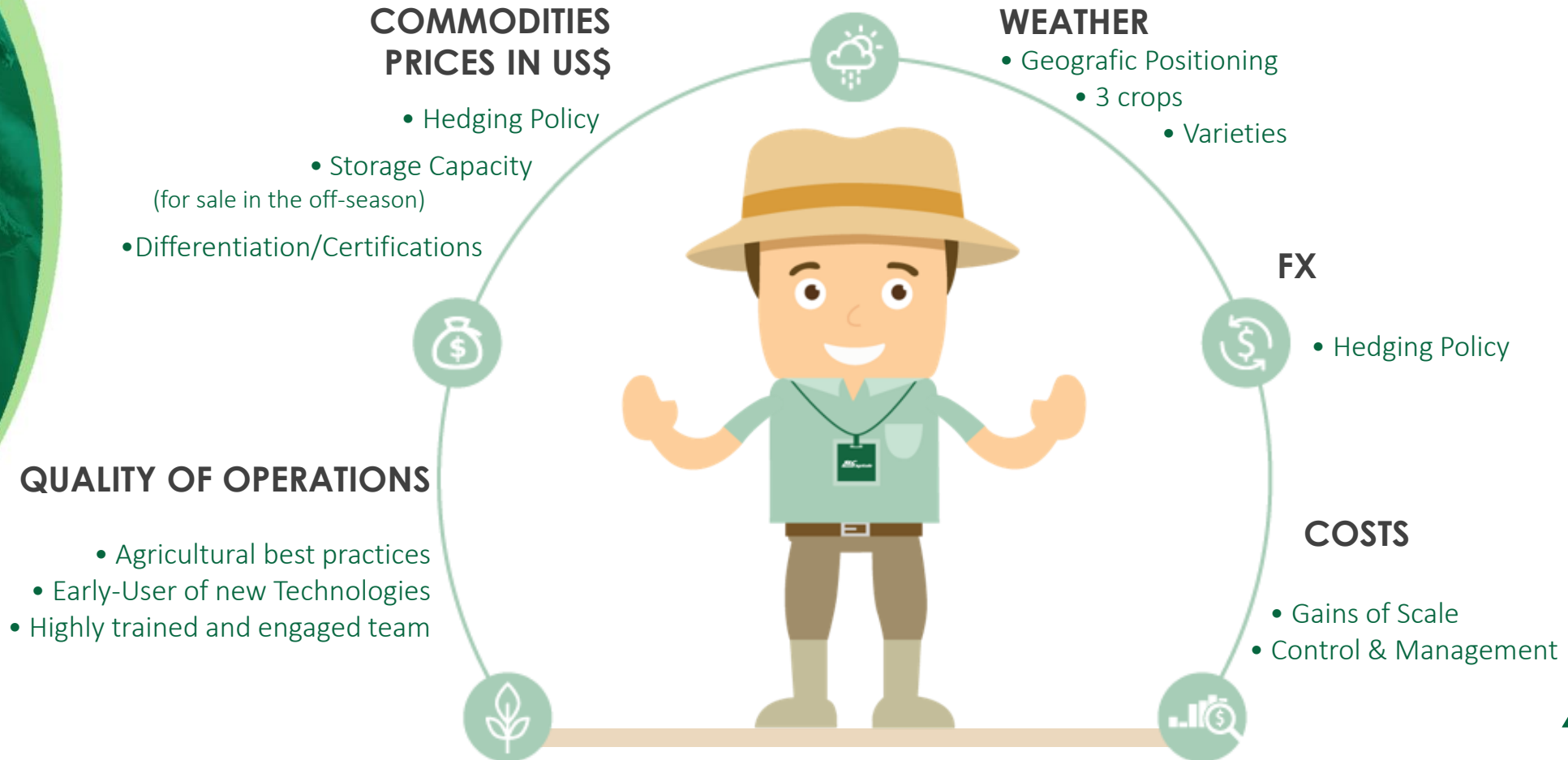
A PORTFOLIO RESILIENT TO CLIMATIC VARIATIONS



* The percentage numbers are the planted area of each region in relation to the Company's total
Source: 1Q24 Earnings Release – forecast 2023/24 crop year

MAIN BUSINESS VARIABLES

AND HOW SLC DIFFERENTIATES

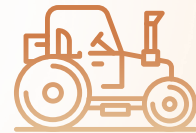


MANAGING WEATHER RISKS



GEOGRAPHIC POSITIONING

SLC Farms are **distributed within 7 different states**, with distances that reach **1,500km between units**



CROPS

Exposure to **three different Crops**, with specific planting/ harvesting schedules.



VARIETIES WITHIN CROPS

Several different varieties are used, from short to long cycles, and with specific traits/benefits for each region.



Super short Cycle



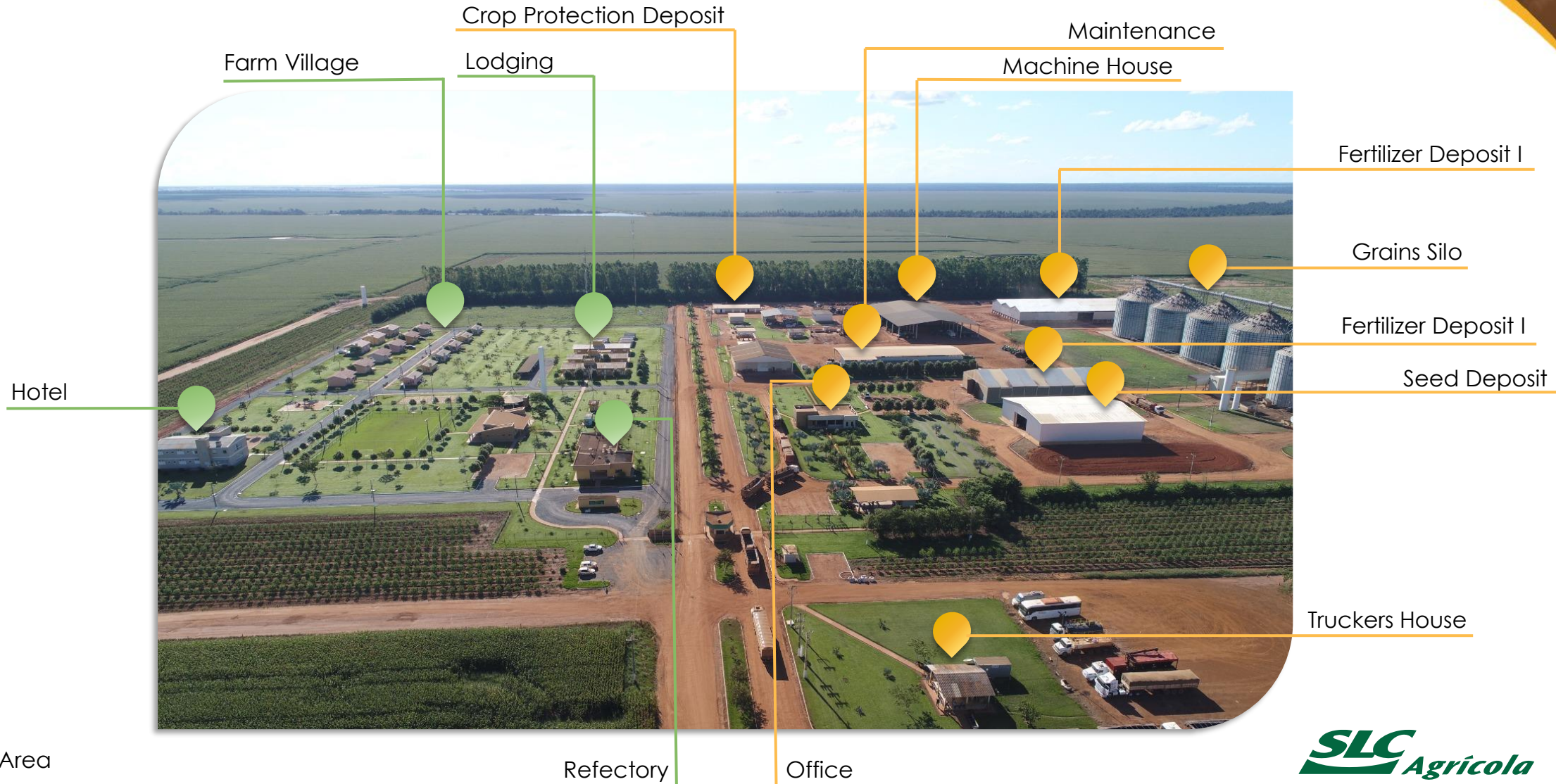
Short Cycle



Normal Cycle

STANDARDIZED PRODUCTION UNITS

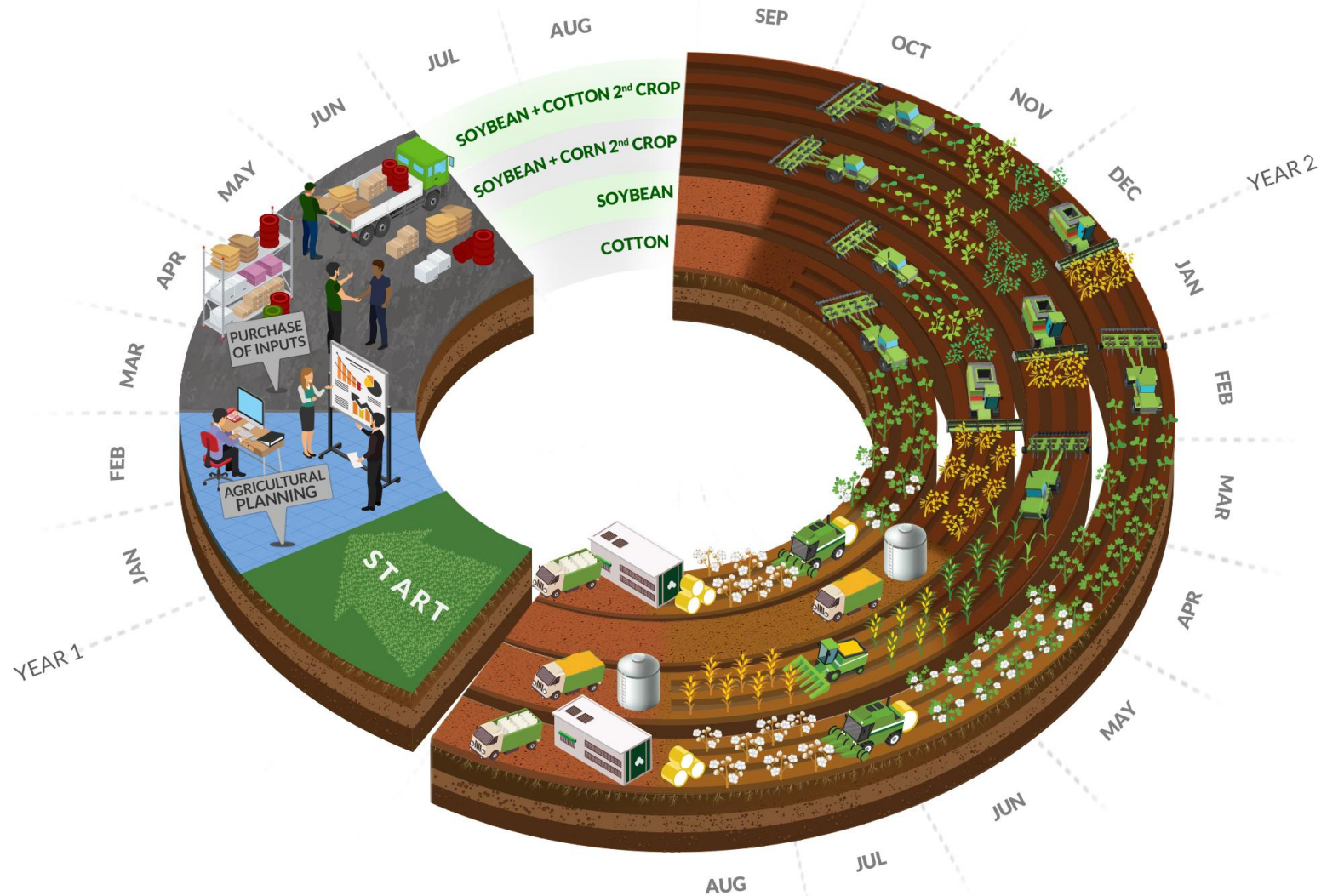
A REPLICABLE MODEL - PIONEIRA FARM





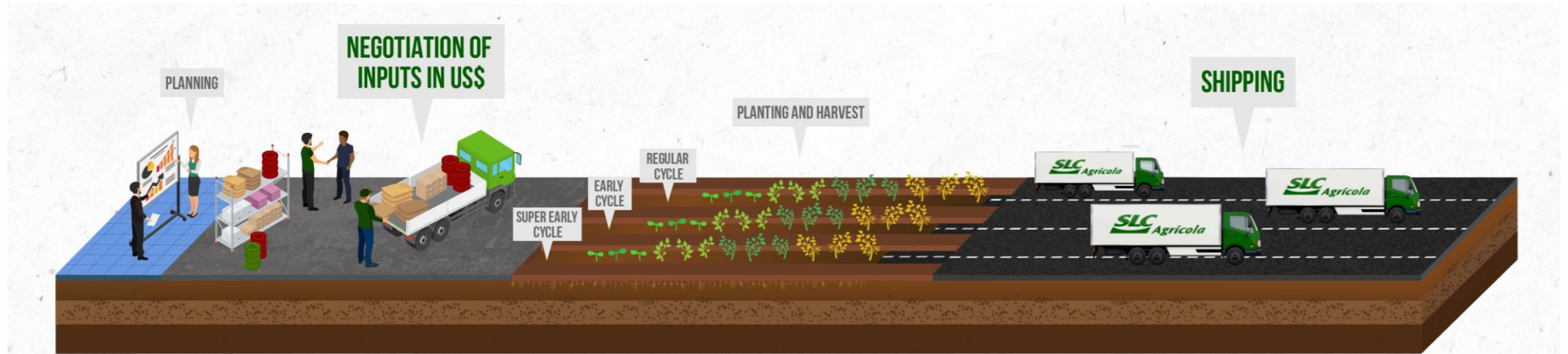
PRODUCTION CYCLE

SPECIFIC PLANTING & HARVESTING CALENDARS FOR EACH CROP **REDUCE WEATHER EXPOSURE**

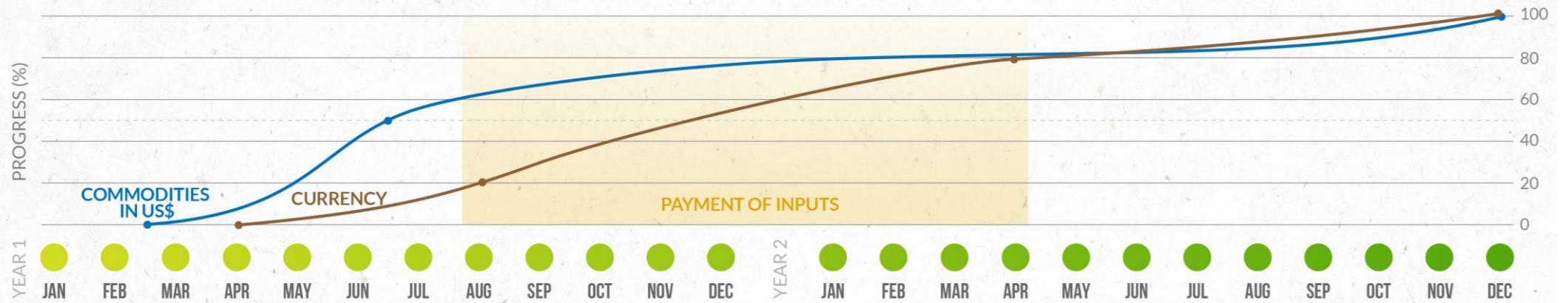


HEDGING POLICY

EXAMPLE: SOYBEAN CROP

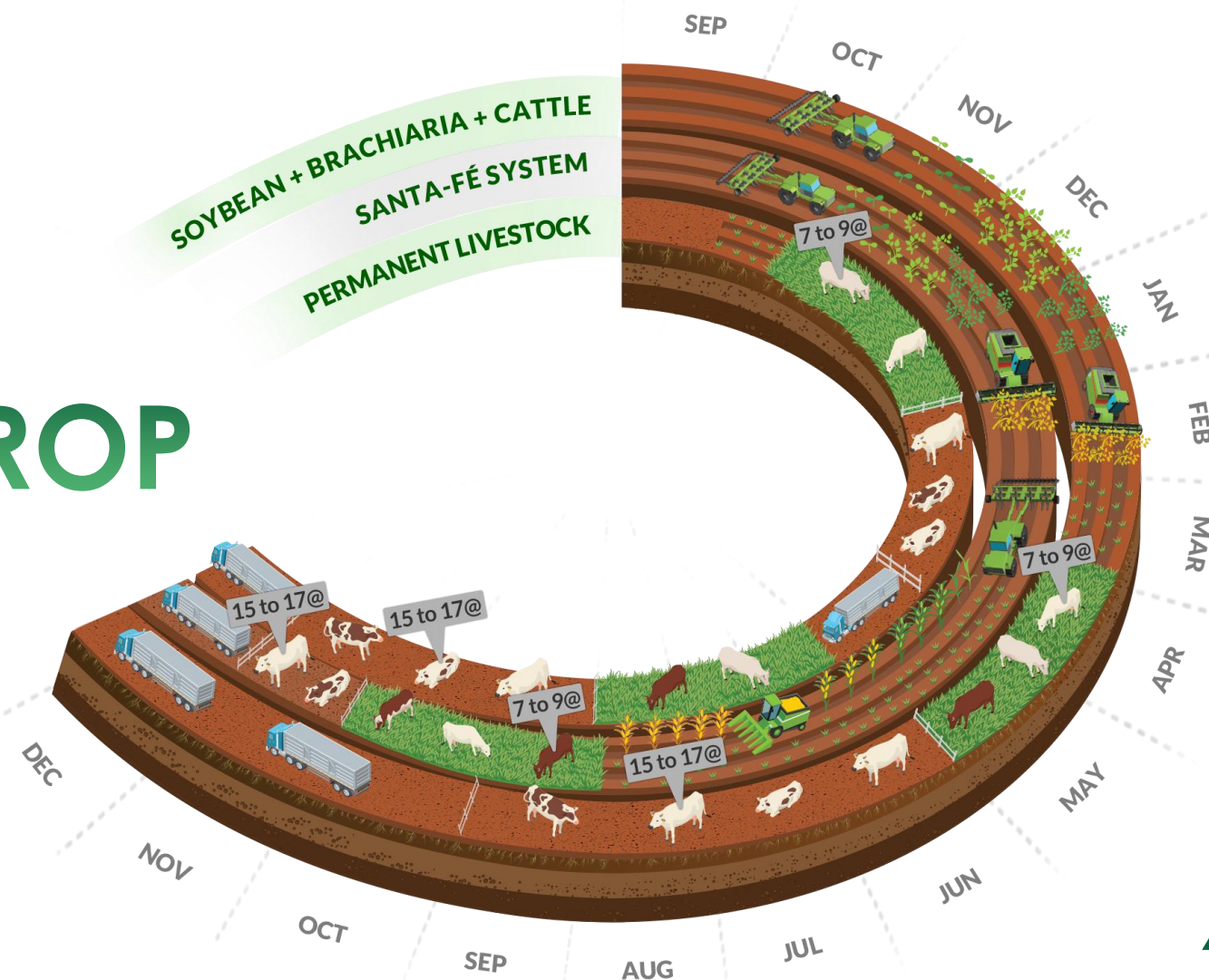


HEDGE POSITION FOR THE FOLLOWING YEAR



CROP-LIVESTOCK INTEGRATION

3rd CROP

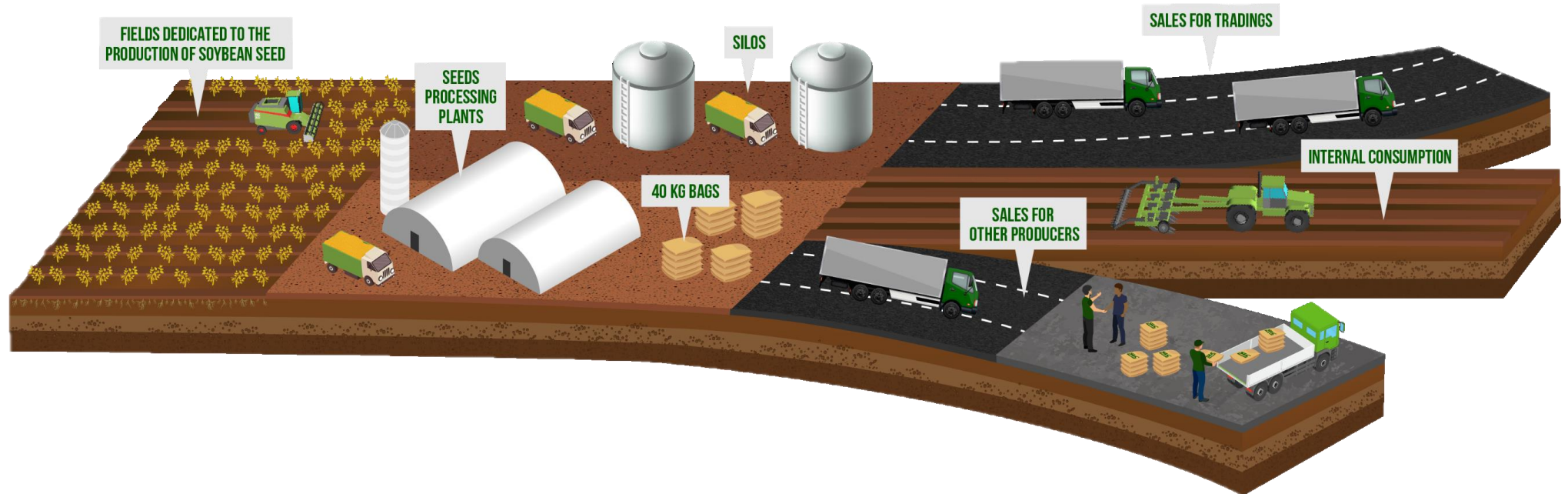


SOYBEAN SEED BUSINESS

EXPANSION INTO HIGHER ADDED VALUE CROPS



SOYBEAN FOR CONSUMPTION



SOYBEAN FOR SEED





SLC Agrícola

STRATEGY

Where we are going to

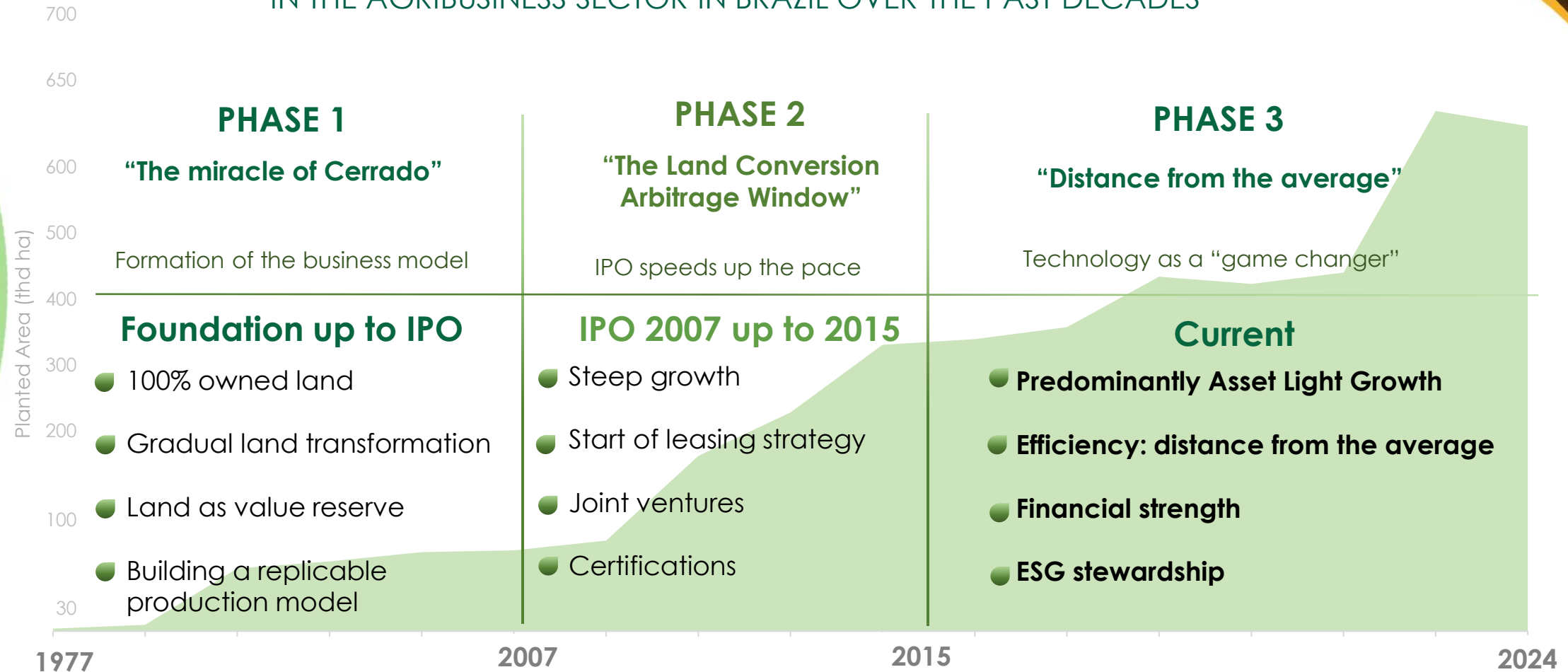
SLC *Agrícola*



AGRICULTURE
AT ITS BEST

OUR STRATEGY IN 3 “PHASES”

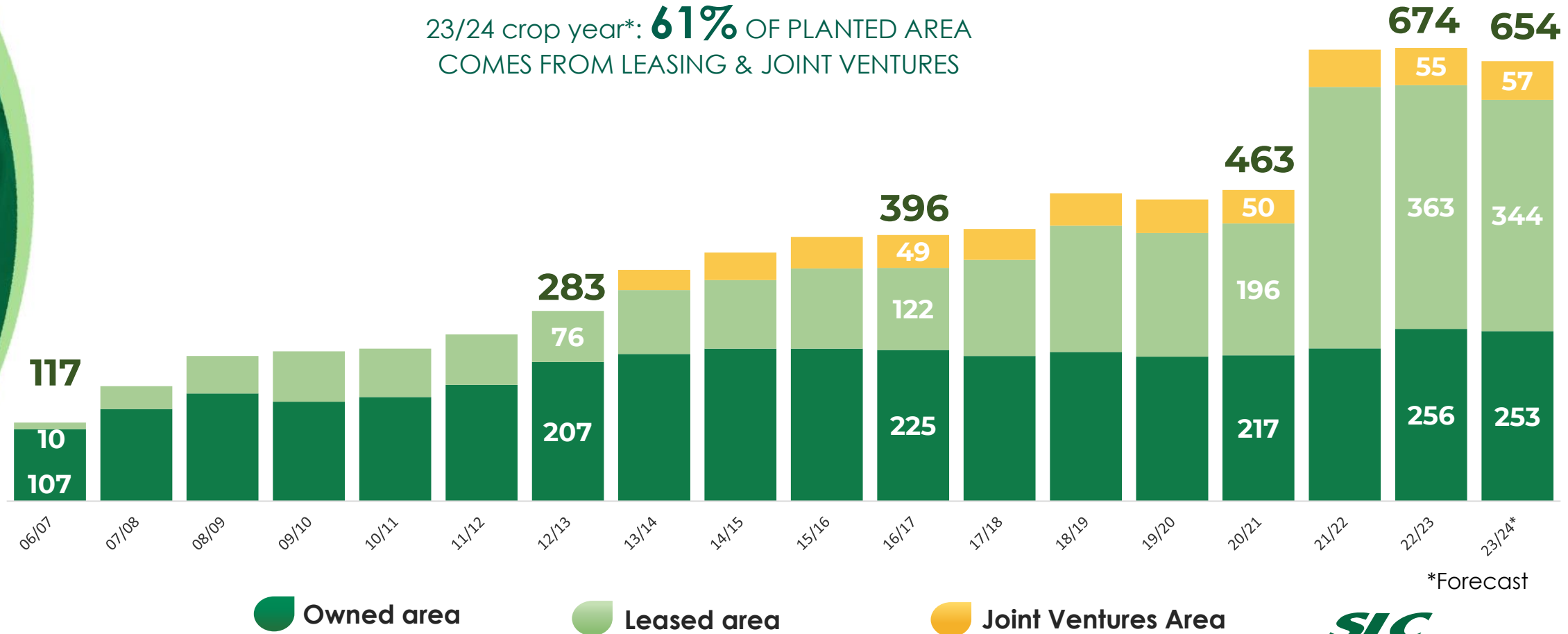
SLC HAS SUCCESSFULLY CAPITALIZED ON THE KEY OPPORTUNITIES IN THE AGRIBUSINESS SECTOR IN BRAZIL OVER THE PAST DECADES



ASSET LIGHT

MIGRATION TO "ASSET LIGHT" BUSINESS MODEL
 PLANTED AREA BY LAND PROPERTY (thd hectares)

23/24 crop year*: **61%** OF PLANTED AREA
 COMES FROM LEASING & JOINT VENTURES



*Forecast

Owned area
 Leased area
 Joint Ventures Area

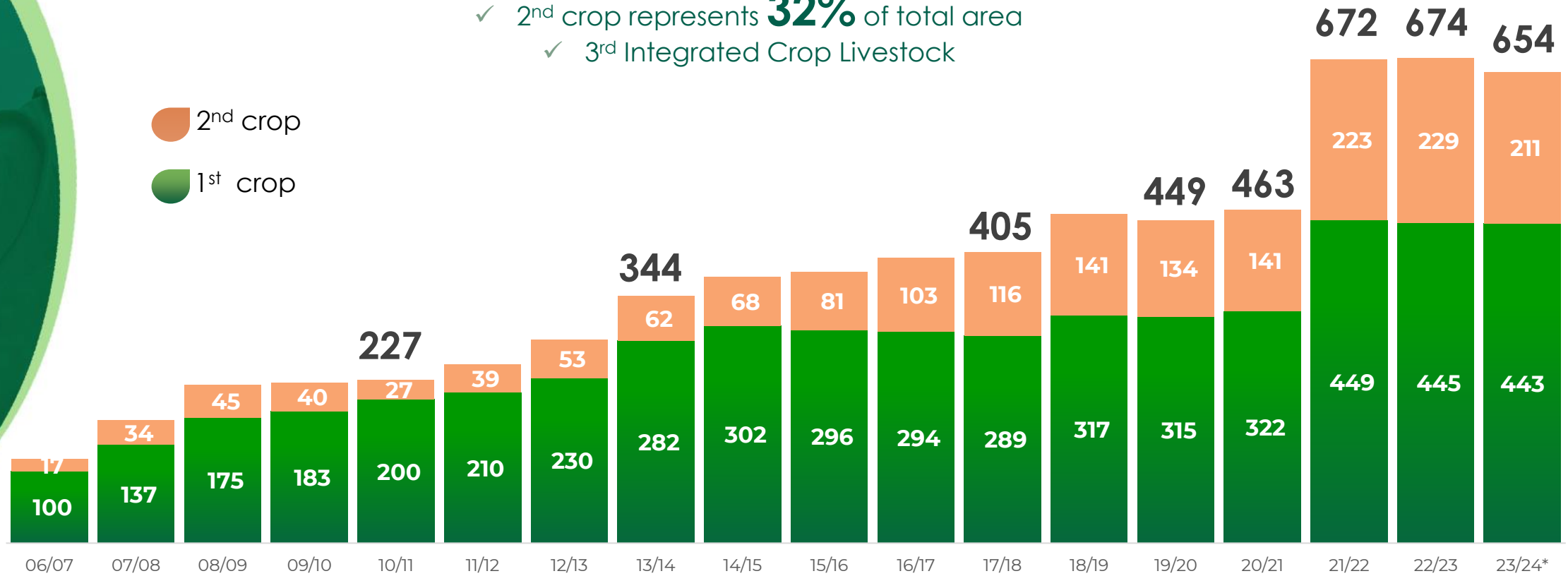
Source: 1Q24



ASSET EFFICIENCY

MAXIMIZING ASSET UTILIZATION
1st & 2nd CROP PLANTED AREA (thd ha)

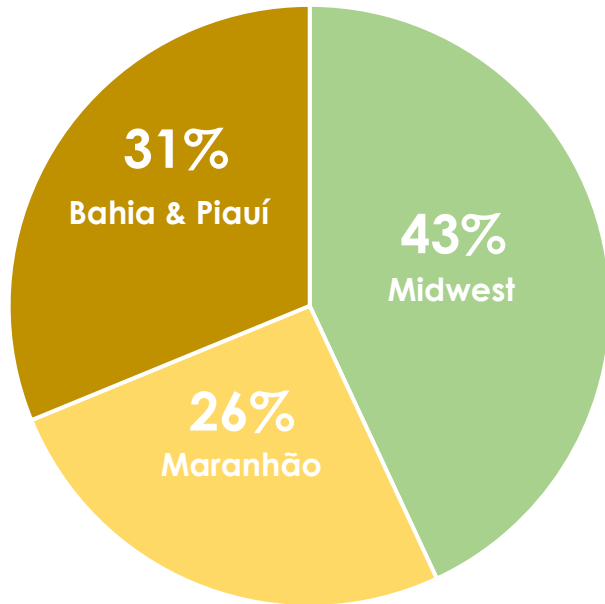
- ✓ 2nd crop represents **32%** of total area
- ✓ 3rd Integrated Crop Livestock



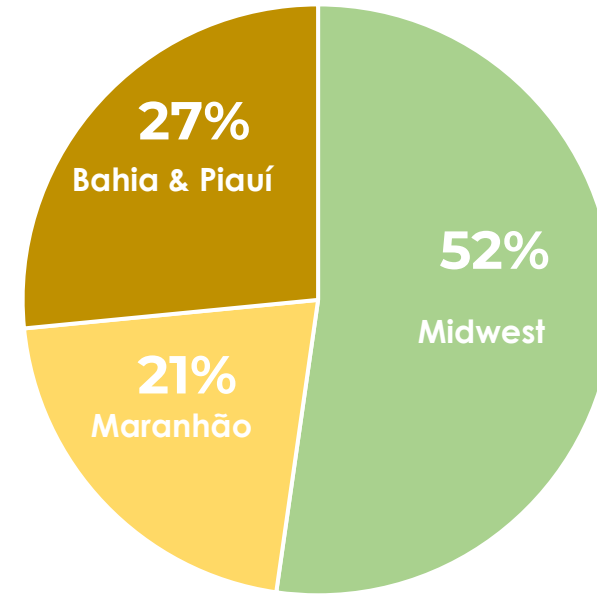
*Forecast
Source: 1Q24

LAND PORTFOLIO STRATEGIC REDISTRIBUTION

Planted area by region %
2014/15 Crop year



Planted area by region %
2023/24* Crop year

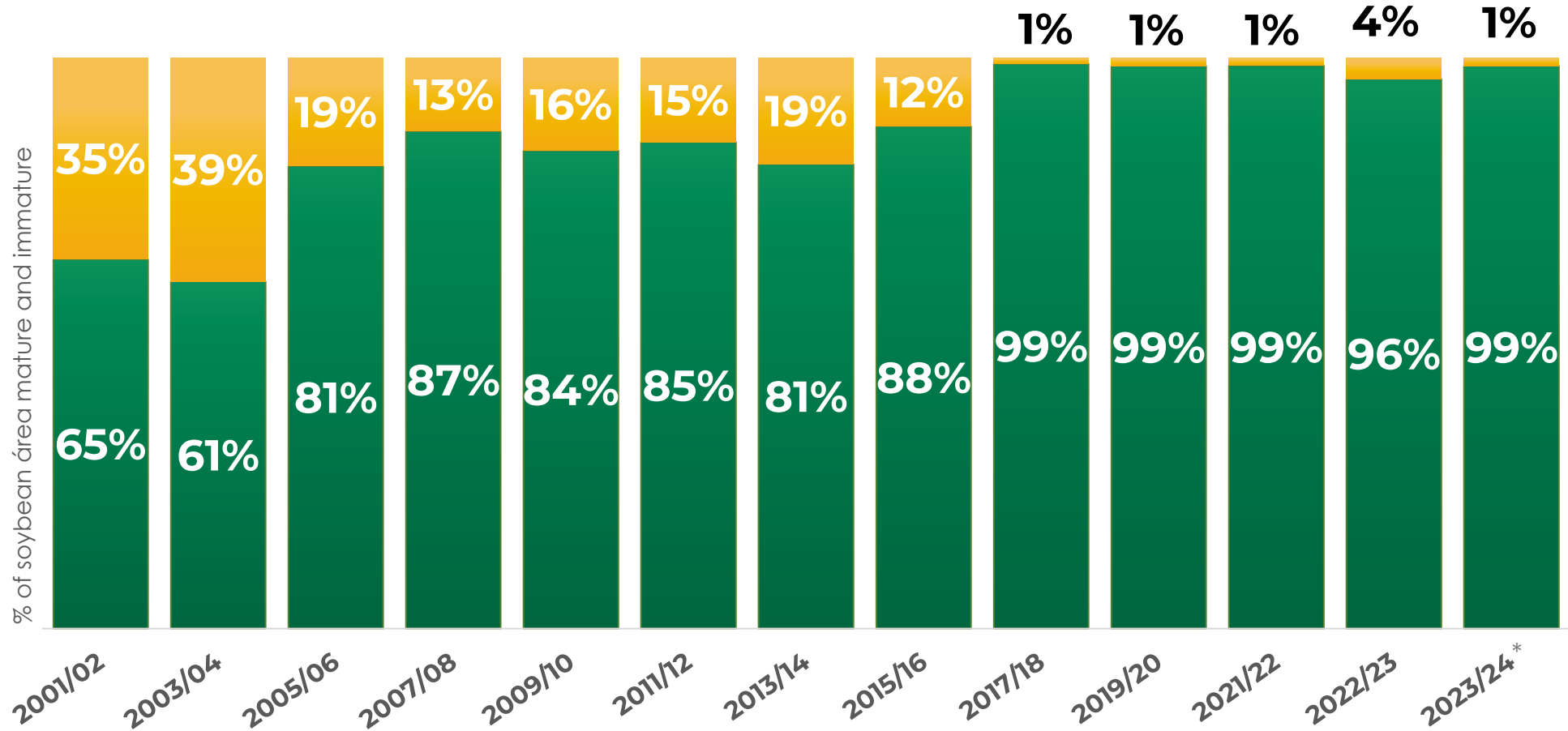


*Forecast


Increasing exposure in **mature areas** of the Midwest,
which offers a more stable production

MATURITY

IMPROVED LAND MATURITY SIGNIFICANTLY INCREASES YIELD POTENTIAL (SOYBEAN AREA)

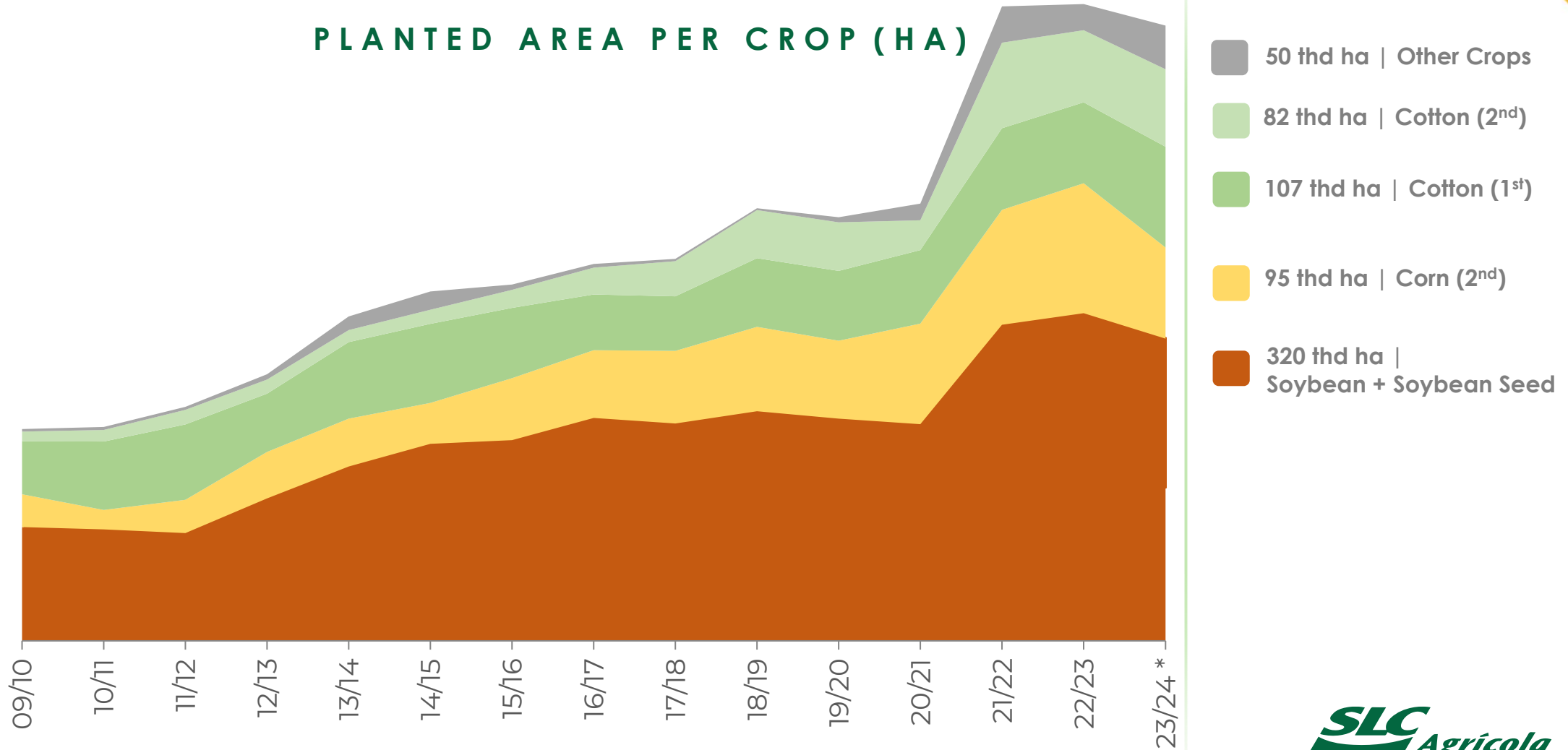


 Mature Land

 Immature Land (less than 3 years of cultivation)

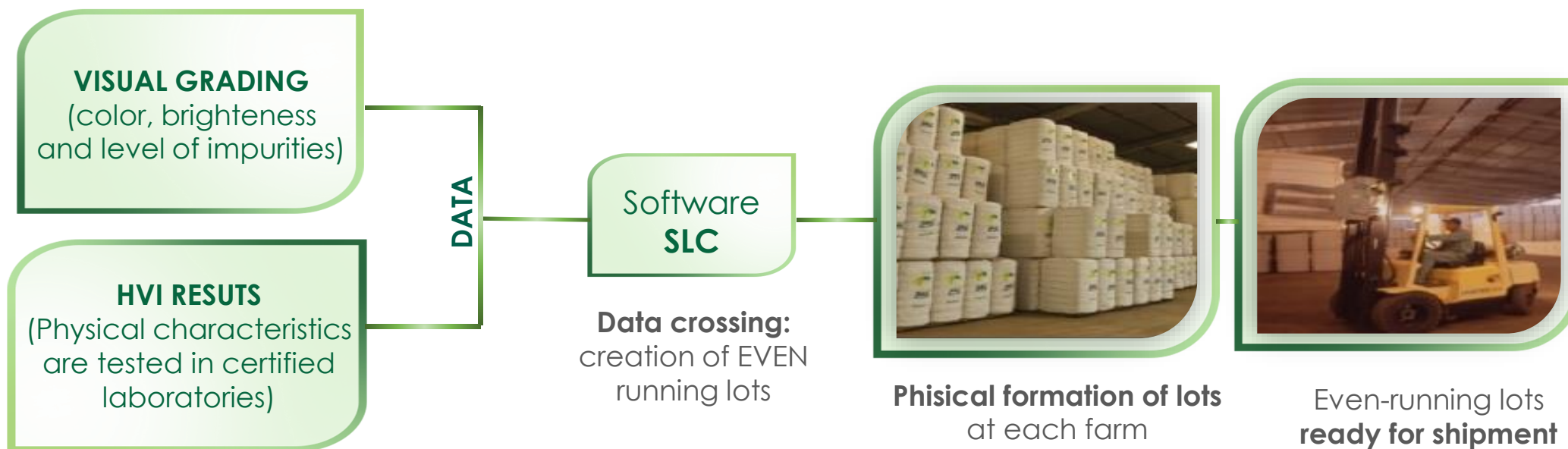
GROWTH IN HIGHER VALUE ADDED PRODUCTS

PLANTED AREA PER CROP (HA)



GROWTH IN HIGHER VALUE ADDED PRODUCTS

COTTON: PROPRIETARY AND INNOVATIVE SYSTEM
COTTON PROCESSES | LOTS FORMATION



Why is this important:

Even-running cotton lots provide value for textile industry clients, once it reduces the amount of spinning-machine setups (Thus enabling price premiums)

GROWTH IN HIGHER VALUE ADDED PRODUCTS

COTTON: PROPRIETARY AND INNOVATIVE SYSTEM
QUALITY CONTROL FROM HARVEST TO GINNING

1



Cotton “Module”
identification (RFID
tagging) on the field
(GPS positioning)

2



Group positioning
of the modules on
the ginning patio
(by similar characteristics)

3



Reading of
programmed
modules at the start
of the ginning
process

4



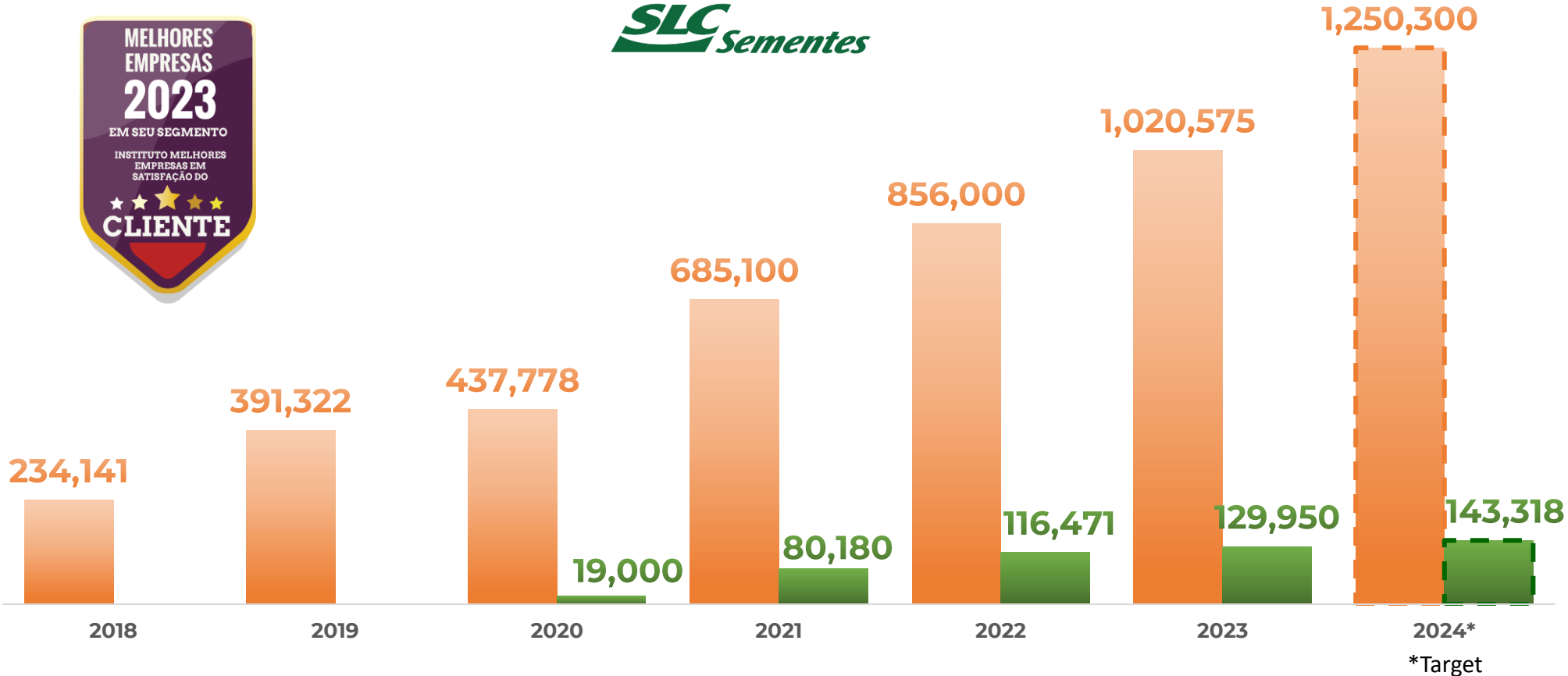
Humidity control
throughout the whole
ginning process

Cotton harvested presents important variations in its characteristics, even before ginning

The processes described above, developed by **SLC Agrícola**, allows for the categorization of cotton on the field, to which follows the formation of uniform ginning groups, thus streamlining the activities on the cotton gin, guaranteeing higher efficiency (reduction on machine setup), and, especially, increase in quality and standardization of lots.

SLC SEMENTES

SALES ESTIMATE 2024
(bags of 200 thousand seeds)



CAGR Soybean Seed until 2023: 34.2%

CAGR Cotton Seed until 2023: 89.8%

Biotechnology (GMO) Licensing:
Soybean: Bayer and Corteva Agriscience;
Cotton: Bayer, Corteva Agriscience, Syngenta and BASF

Genetics Licensing:
Soybean: TMG, Brasmax, Syngenta, Monsoy and HO Genética
Cotton: TMG, Deltapine, FiberMax and ImaMT

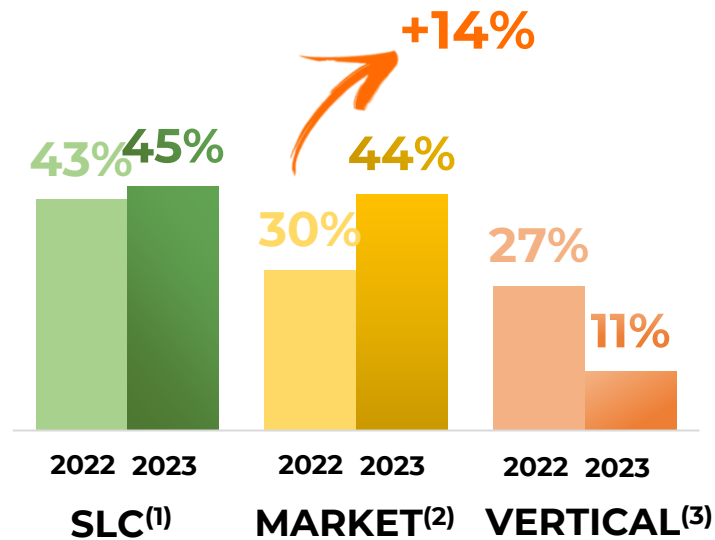
Source: 1Q24

ASSET LIGHT GROWTH SEEDS OPERATION

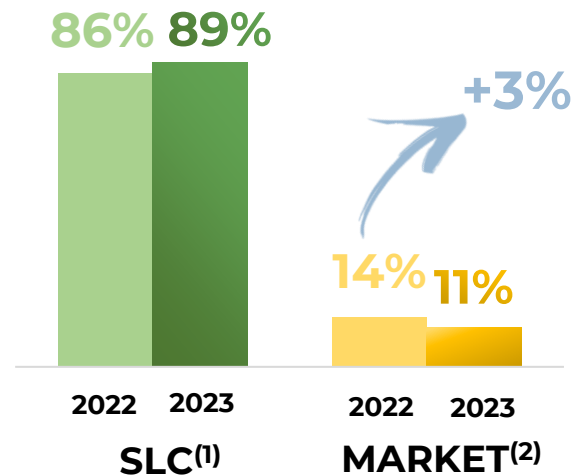


MAIN SEED SALES CHANNEL

SOYBEAN



COTTON



MAIN FINANCIAL INDICATORS 2023

Net Revenue
BRL R\$608 million

Gross Income
BRL R\$275 million

Adjusted EBITDA
R\$87 million

Margin
14%

Net Profit
R\$42 million

Margin
7%

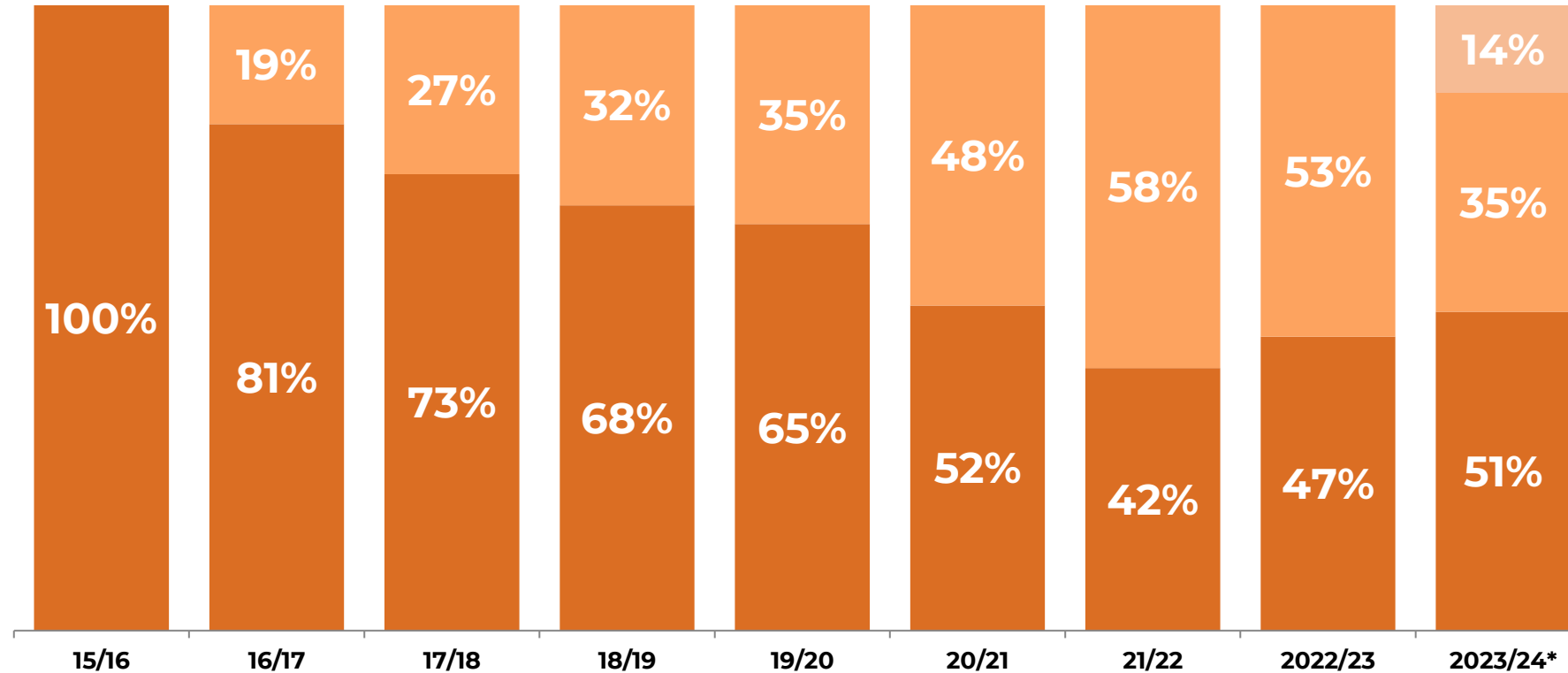
⁽¹⁾SLC: SLC Agrícola S.A. Intern consumption

⁽²⁾Market: Small and medium-sized producers and resellers


⁽³⁾Vertical: Production for BASF, SEEDCORP HO, Agro Amazônia


MIGRATION TO ASSET LIGHT BUSINESS MODEL

SOYBEAN HARVEST OUTSOURCING REDUCES CAPEX



*Forecast

 **Own Soybean Harvest**
Own machines and operators.

 **Outsourced Soybean Harvest**
Rented Machines and Operators

 **Asset Light Harvest**
Leased Machines, own operators.

ASSET LIGHT RENTAL MACHINERY

LIGHT FLEET
Normal Vehicles (cars)

217

**FLEET OF
TRUCKS**

54

**FLEET OF CORRECTIVE
SPRAYERS & DISTRIBUTORS**

24

Efficient Capital Allocation

MIGRATION TO ASSET LIGHT BUSINESS MODEL

LAND SALE

	2008	2010	2012	2017	2019
	Paineira Farm Rio Grande do Sul	Palmeira Farm Maranhão	SLC LandCo (Panorama, Piratini and Planeste Farms) Maranhão and Bahia	Part of Paiaguás and Parceiro Farms Mato Grosso and Piauí	Part of Parnaíba Farm Maranhão
Area	821 hectares	14.6 thd hectares	59 thd hectares	11.6 thd hectares	5.2 thd hectares
Revenue	R\$ 10MM	R\$ 27MM	US\$ 50MM (for 18% of the Company)	R\$ 177MM	R\$ 83MM



3

OPERATING PERFORMANCE

SLC *Agrícola*



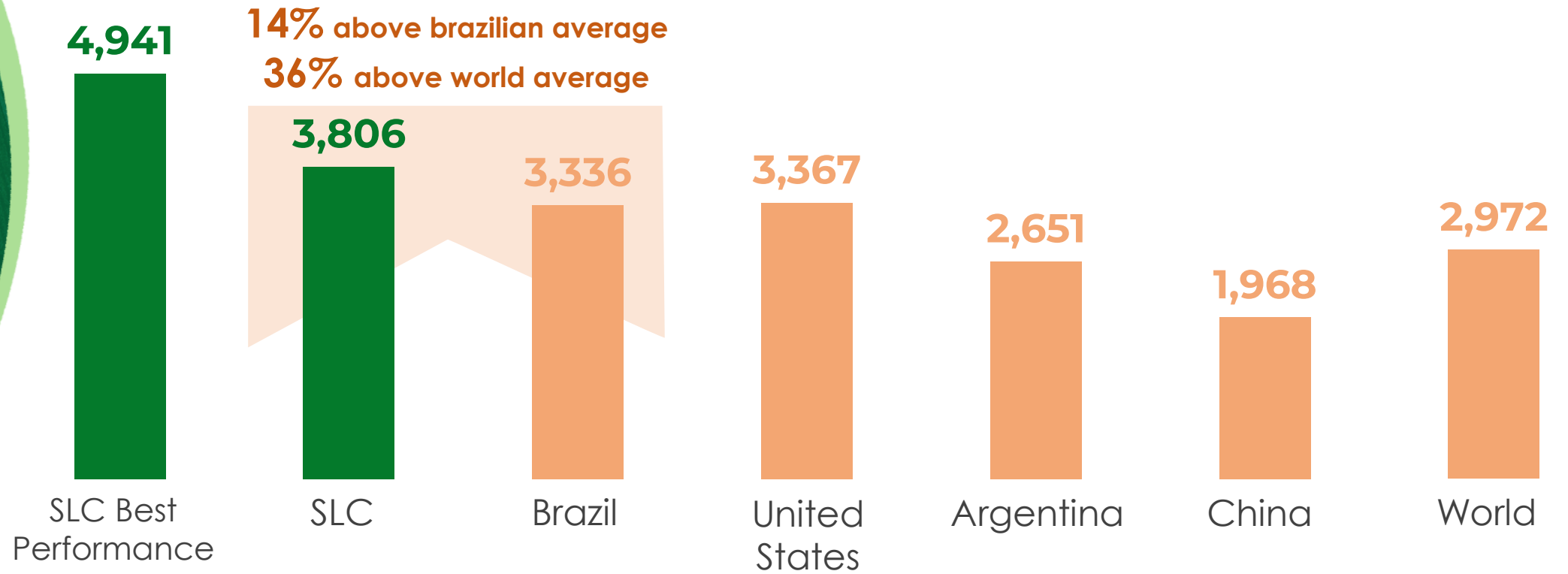
AGRICULTURE
AT ITS BEST

SOYBEAN

YIELD ADVANTAGE OVER THE AVERAGE ONE OF THE MAIN COMPETITIVENESS MEASURES

YIELD COMPARISON

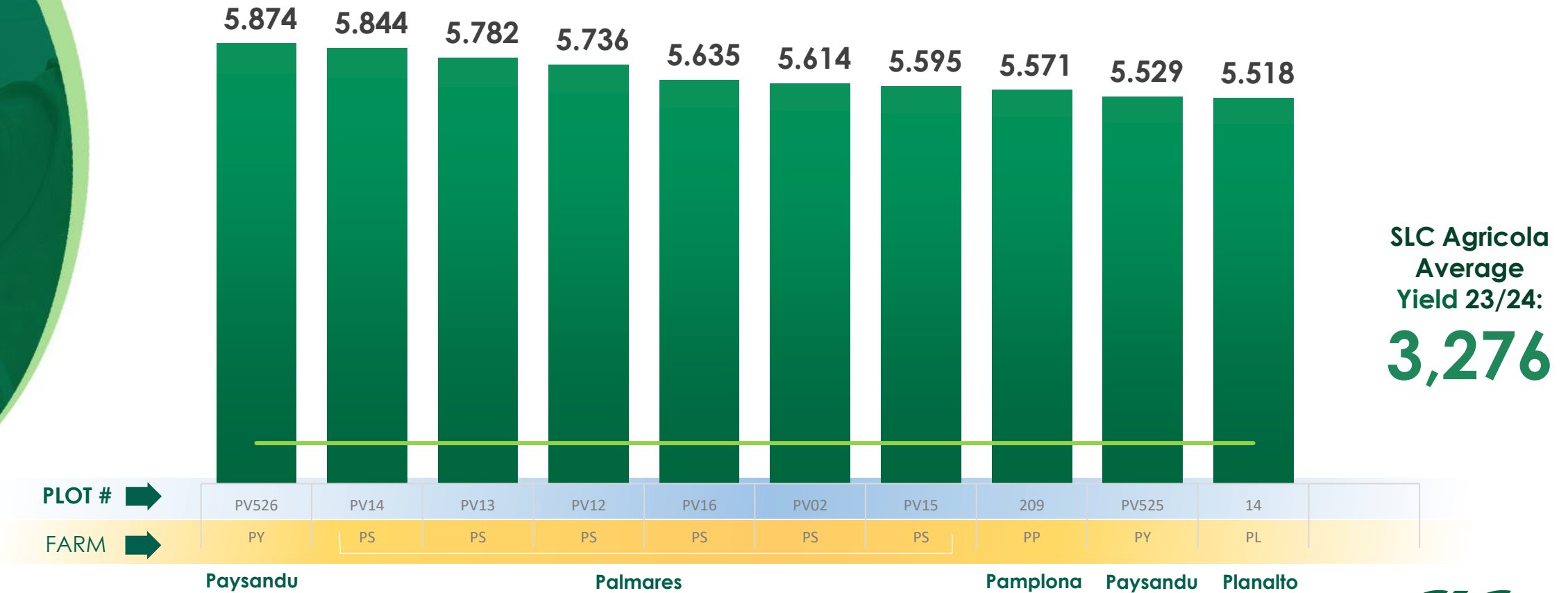
5 crop years average: from 2019/20 to 2023/24 - Kg/ha



POTENTIAL FOR NEW LEVELS OF PRODUCTIVITY

BEST PERFORMING SOYBEAN FIELDS

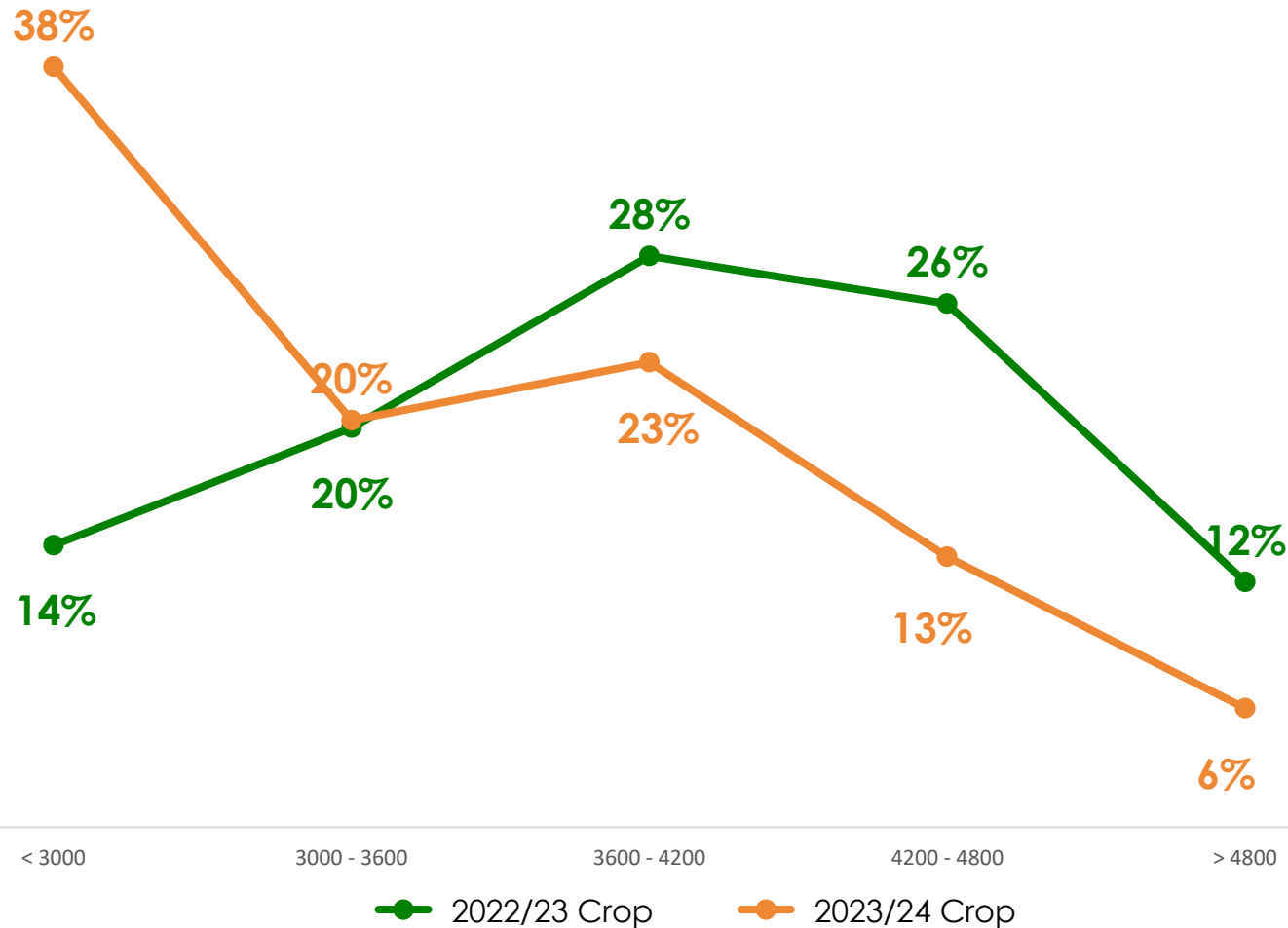
(23/24 CROP YEAR – KG/HA)



SLC Agricola
Average
Yield 23/24:
3,276

HISTOGRAM OF SOYBEAN YIELD

PART OF THE CROP BELOW TARGET



In addition to increasing the target every crop (trendline), the main focus is to reduce the portion that is below average, which increases the potential for future yield.

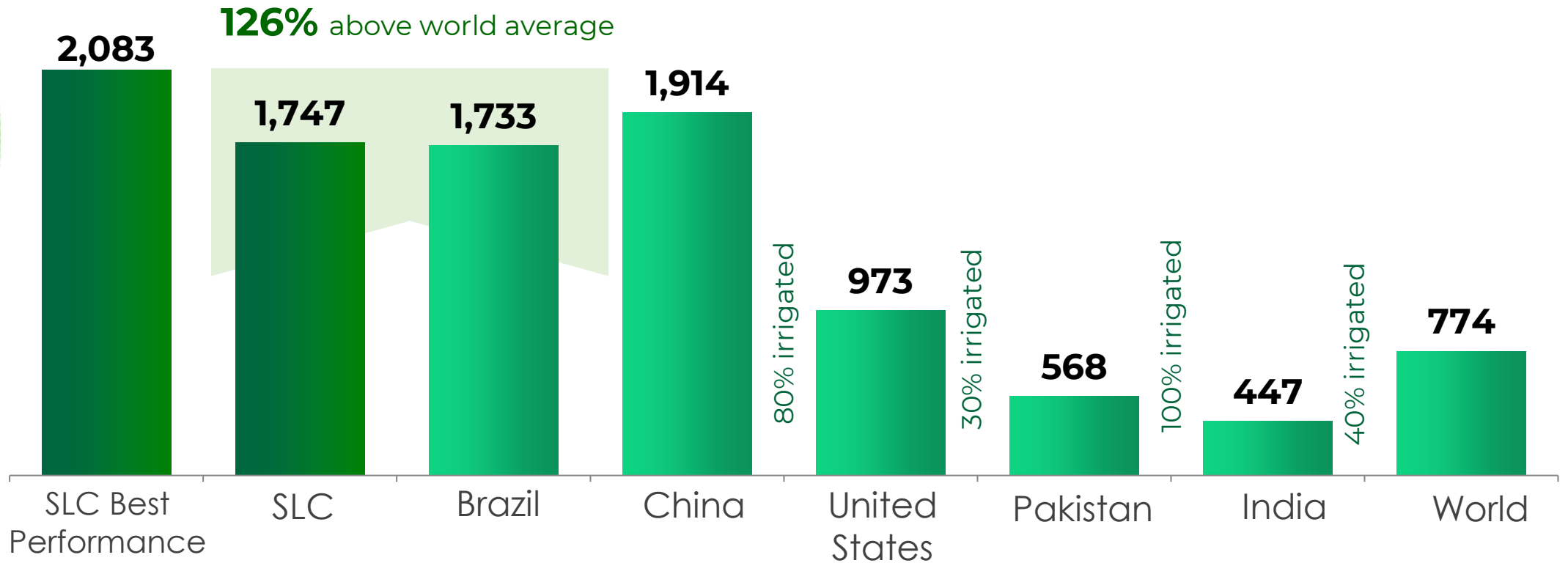
Average Yield 23/24 Crop:
3,276 Kg/ha

COTTON

YIELD ADVANTAGE OVER THE AVERAGE ONE OF THE MAIN COMPETITIVENESS MEASURES

YIELD COMPARISON

5 crop years average: from 2018/19 to 2022/23 - Kg/ha

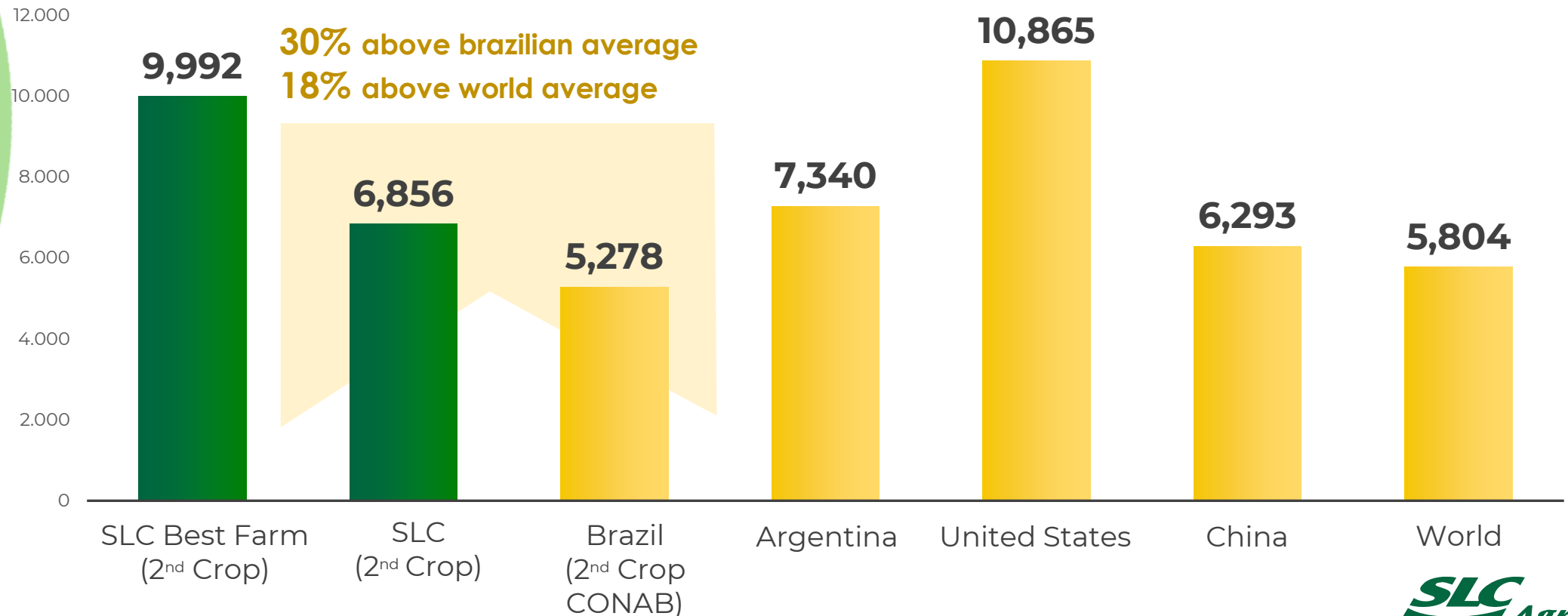


CORN

YIELD ADVANTAGE OVER THE AVERAGE ONE OF THE MAIN COMPETITIVENESS MEASURES

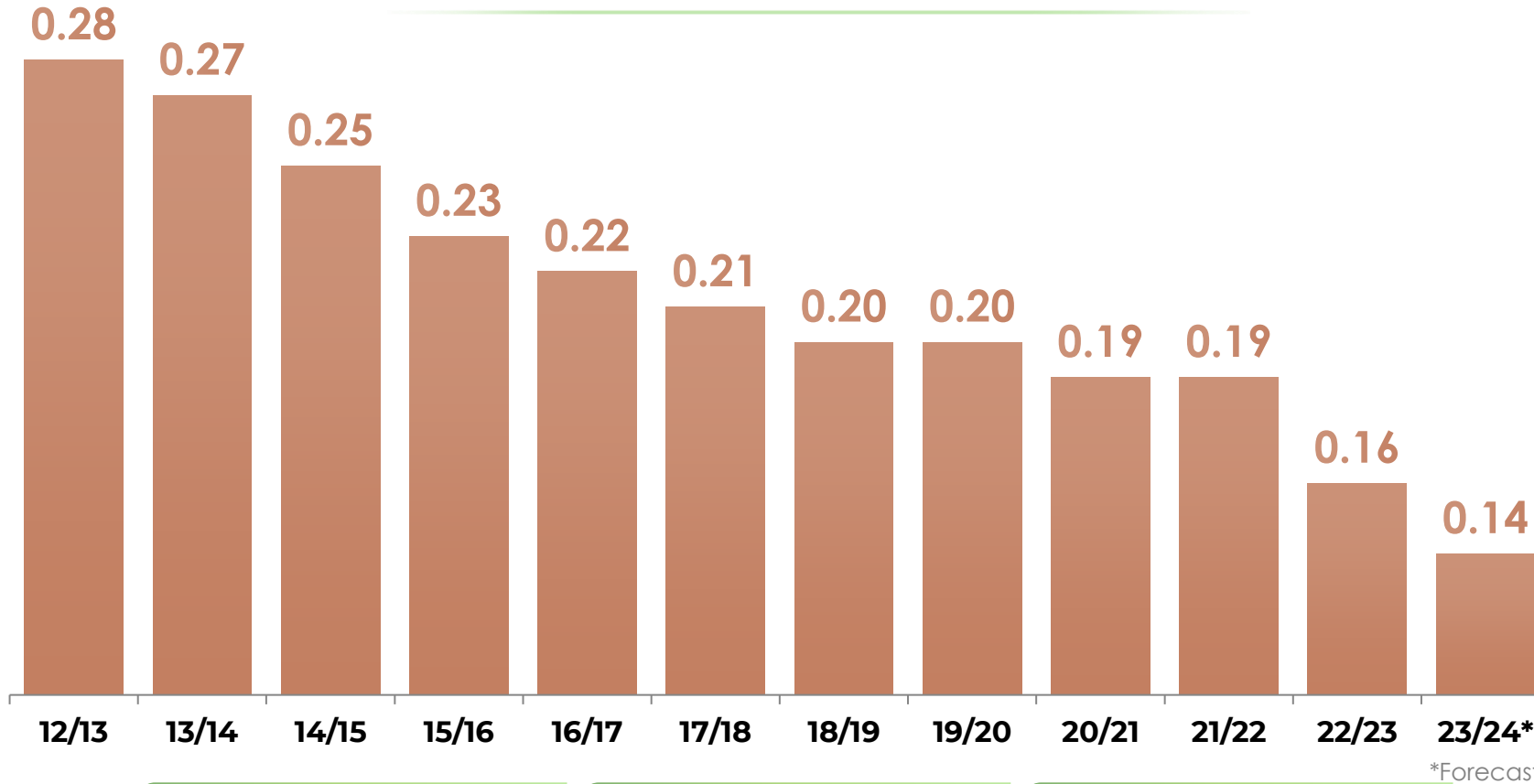
YIELD COMPARISON

5 crop years average: from 2018/19 to 2022/23 - Kg/ha



MAXIMIZING ASSET UTILIZATION

HP/HA REDUCTION ON TRACTORS



Continuous "time and movement" studies"

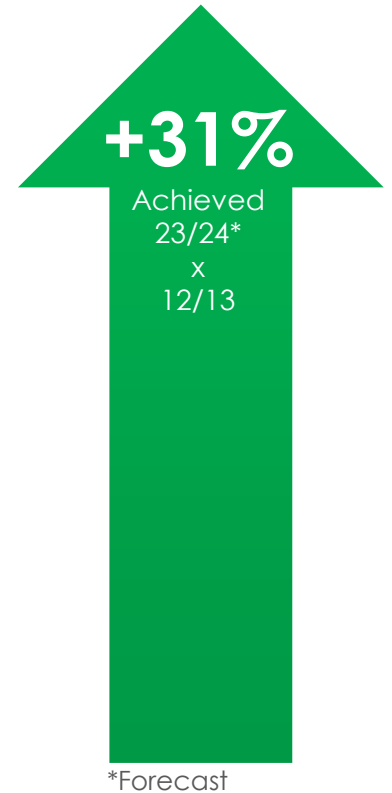
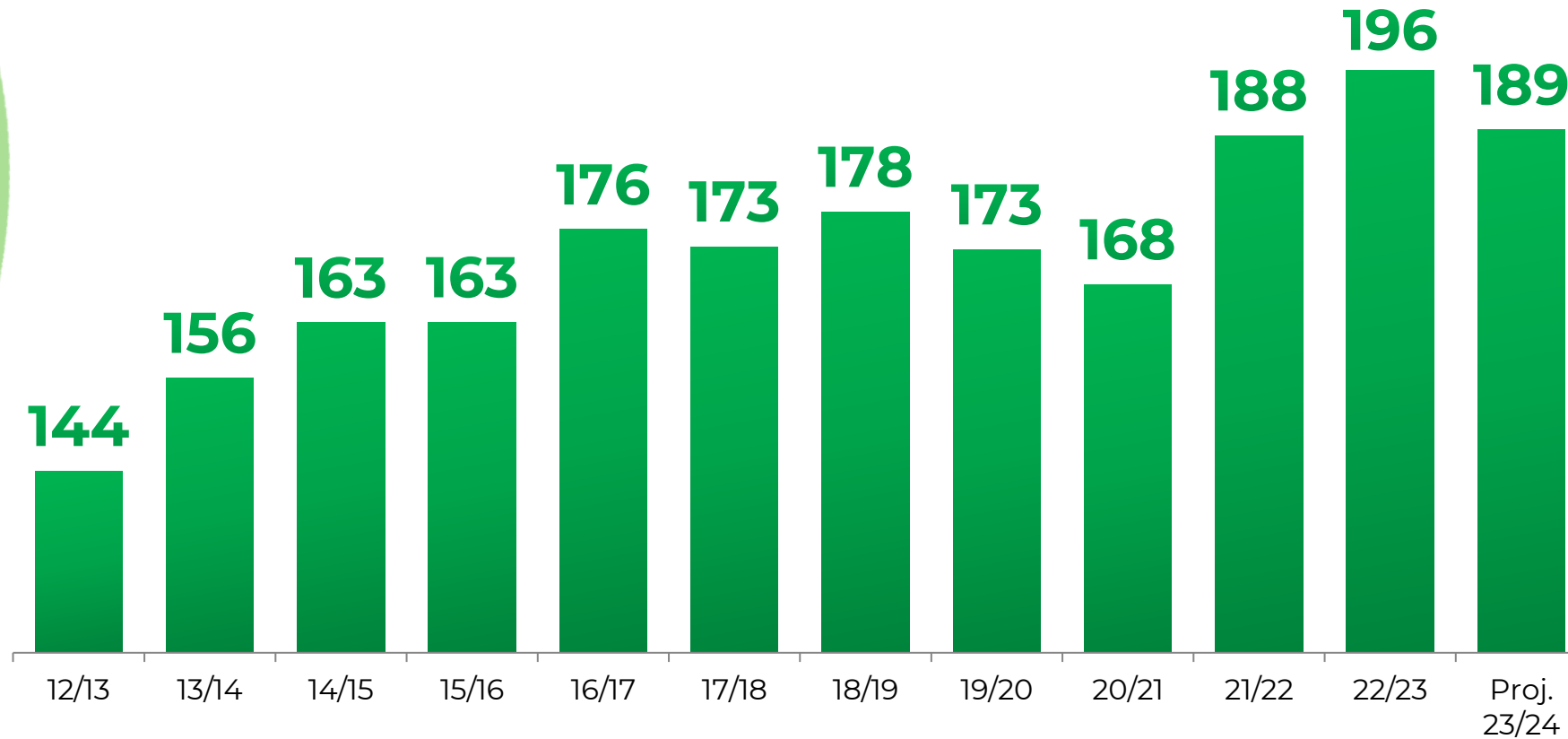
Greater machine availability through improvements in maintenance KPIs

Better machine sizing



HECTARES PER EMPLOYEE

(PRODUCTION, PROCESSING AND ADMINISTRATIVE)



Source: SLC Agrícola 1Q24.

4

FINANCIAL PERFORMANCE

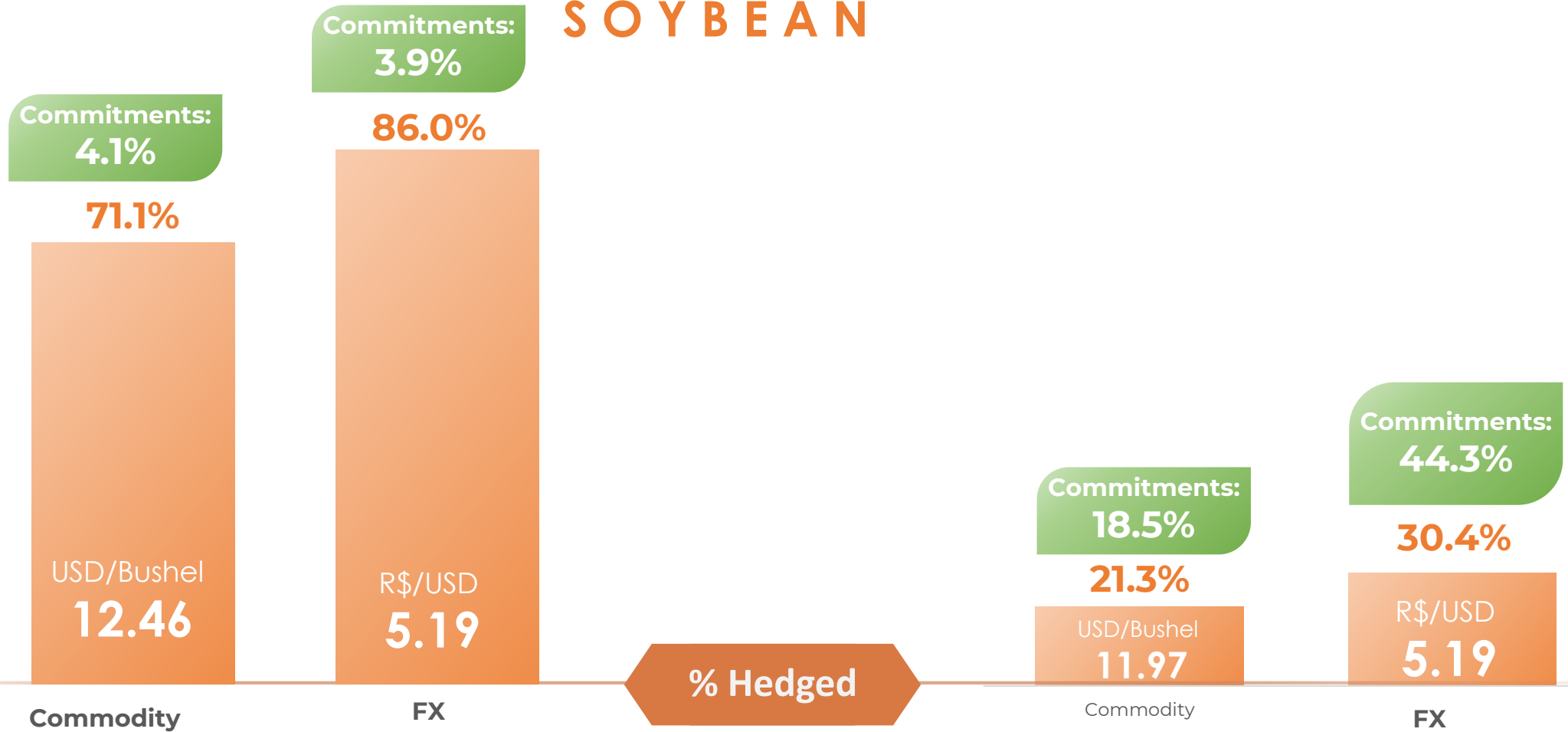
SLC *Agrícola*



AGRICULTURE
AT ITS BEST

HEDGE POSITION

SOYBEAN



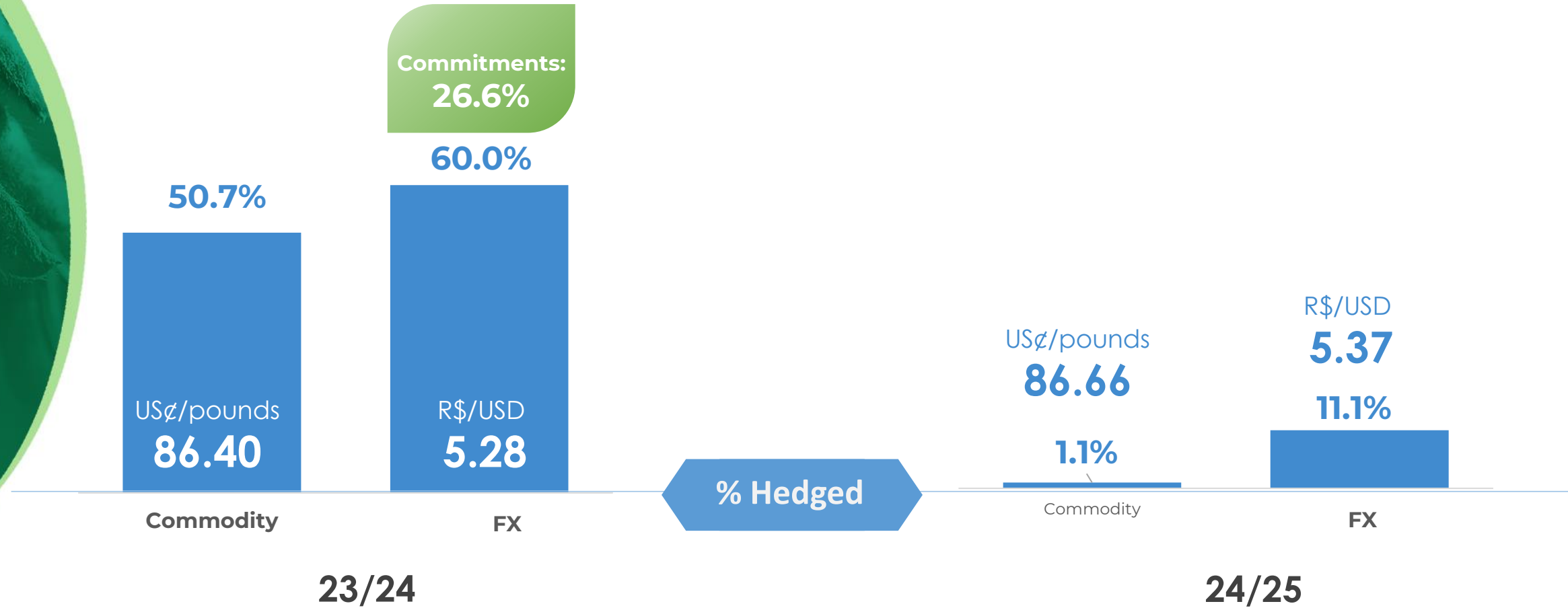
23/24

24/25



HEDGE POSITION

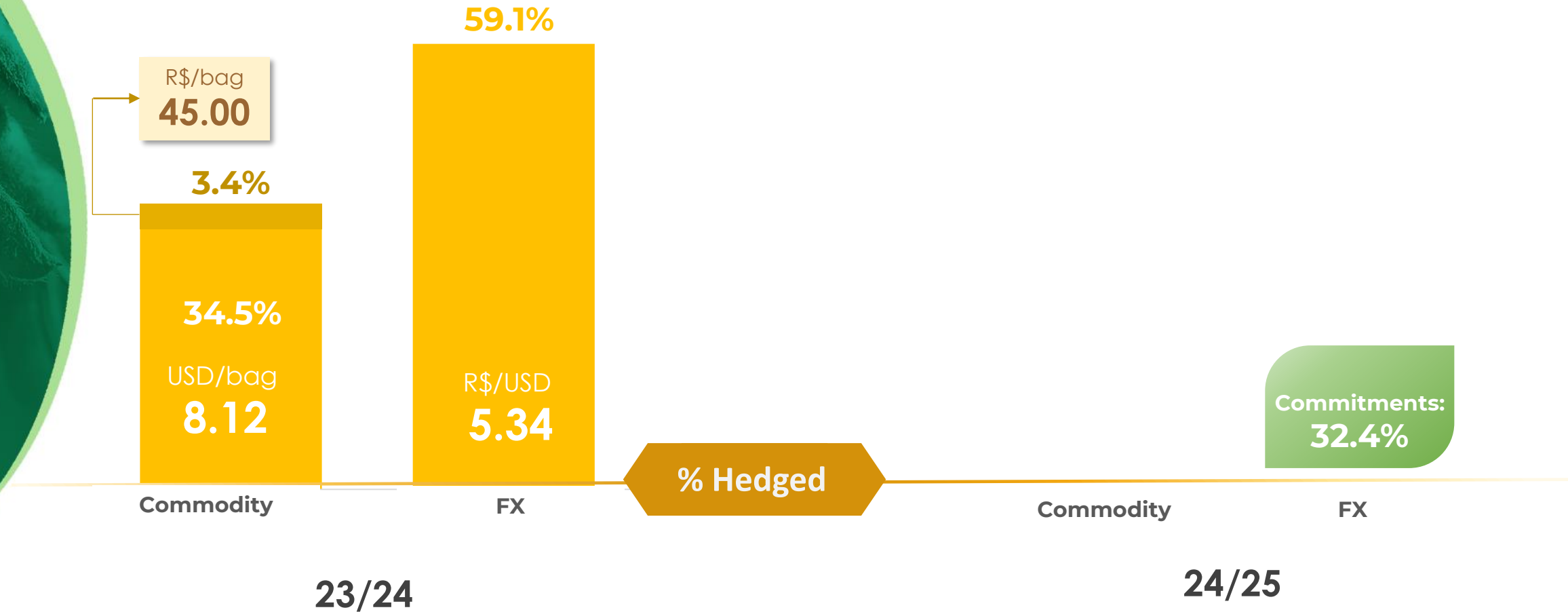
COTTON



Source: 1Q24 Earnings Release

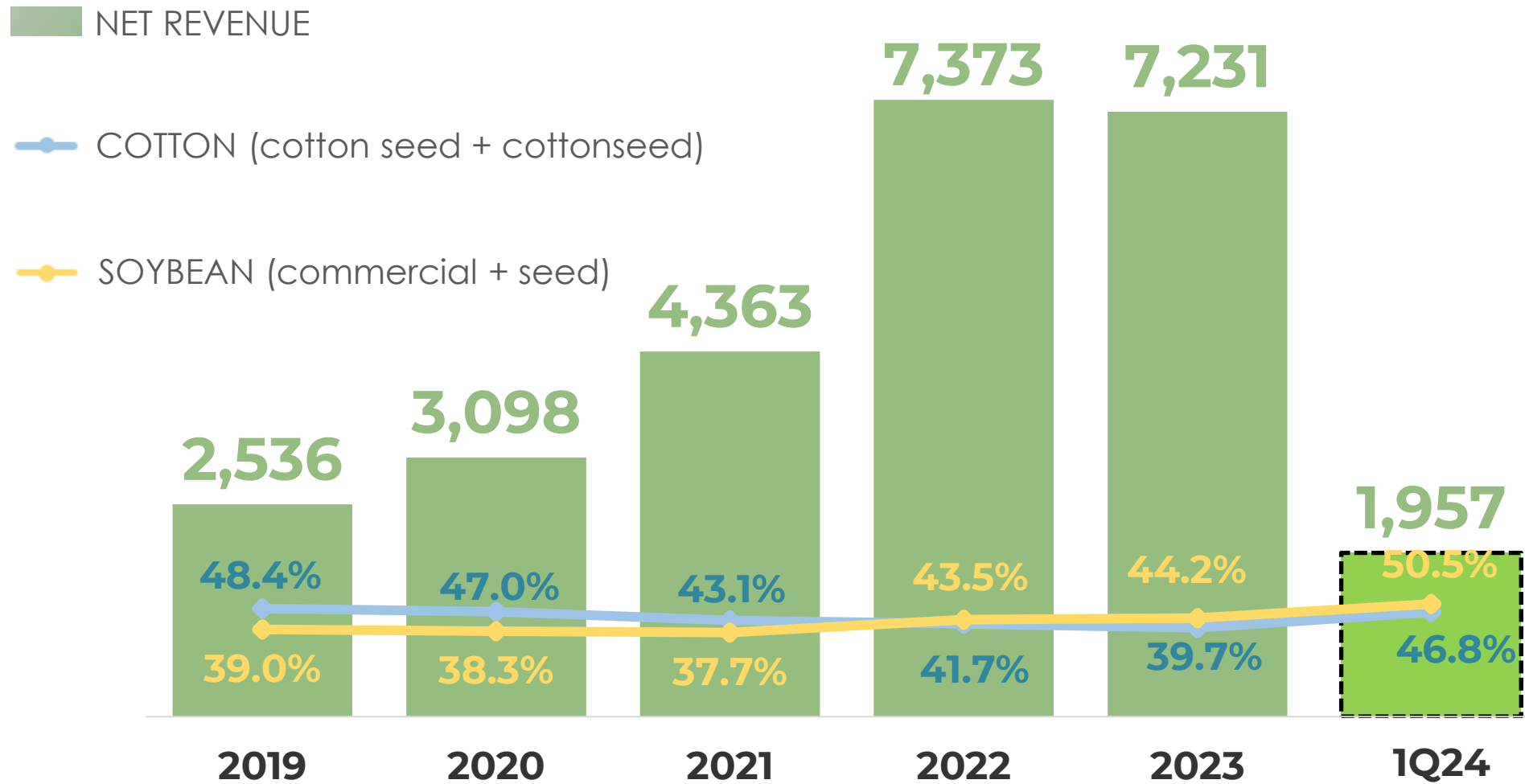
HEDGE POSITION

CORN



NET REVENUE

(R\$ MM)



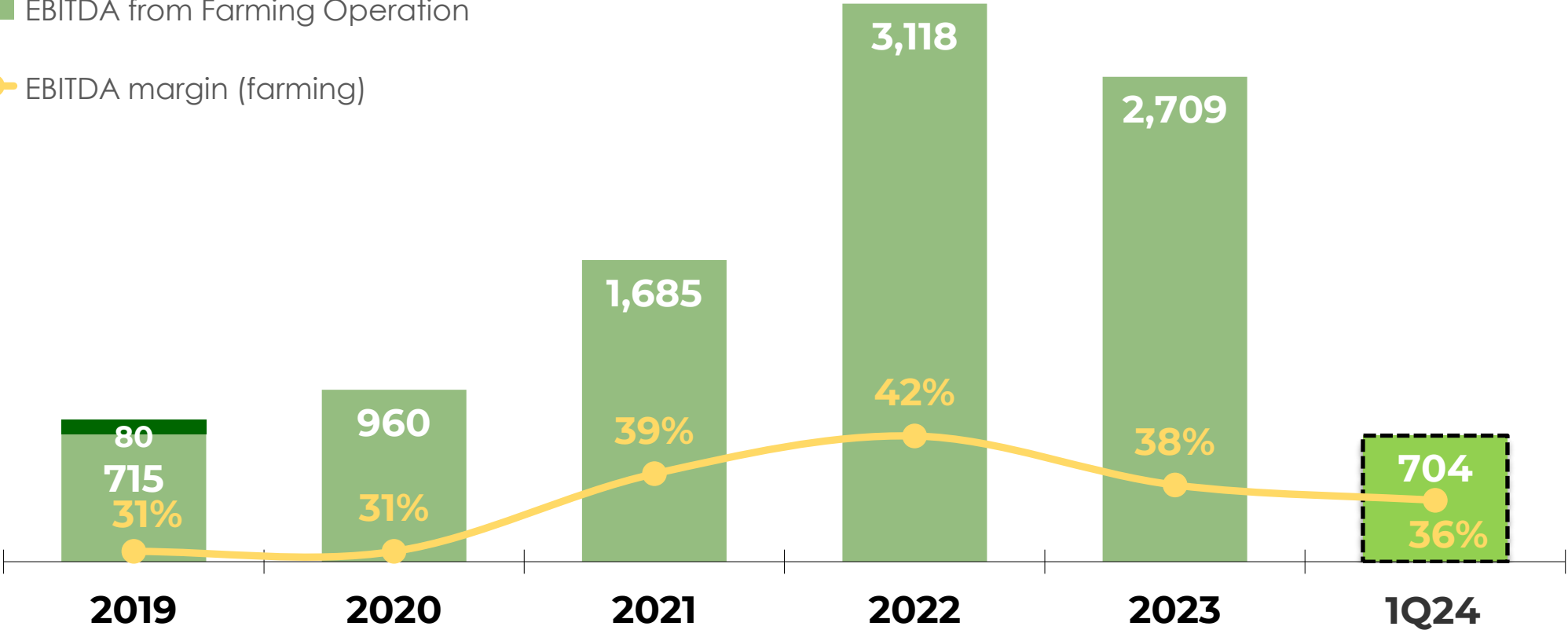
ADJUSTED EBITDA

(R\$ MM)

■ EBITDA from Land Sale

■ EBITDA from Farming Operation

● EBITDA margin (farming)

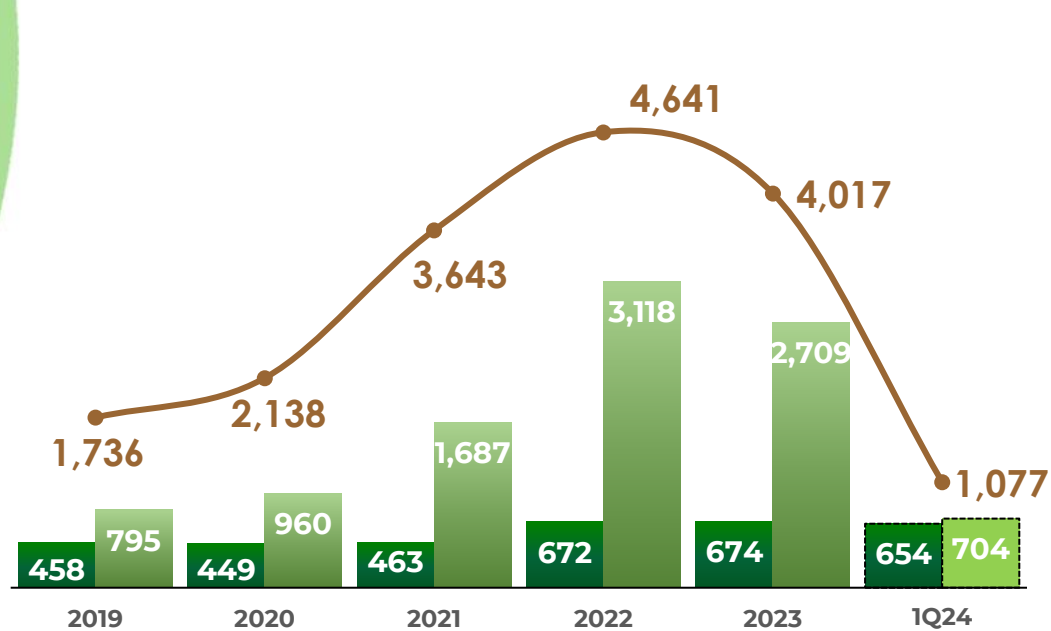


Note: Adjusted by IFRS 16 since 2019 | Source: 1Q24 Earnings Release

PLANTED AREA, ADJUSTED EBITDA/HECTARE

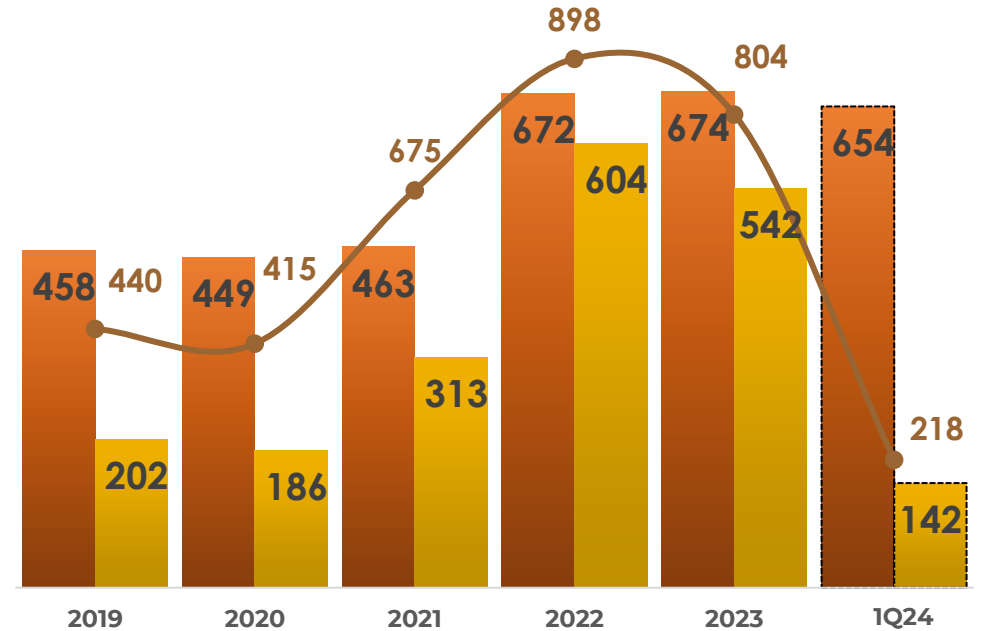
BRL

- Planted area (thd ha)
- Adjusted EBITDA (mm R\$)
- EBITDA/Planted Area (R\$)



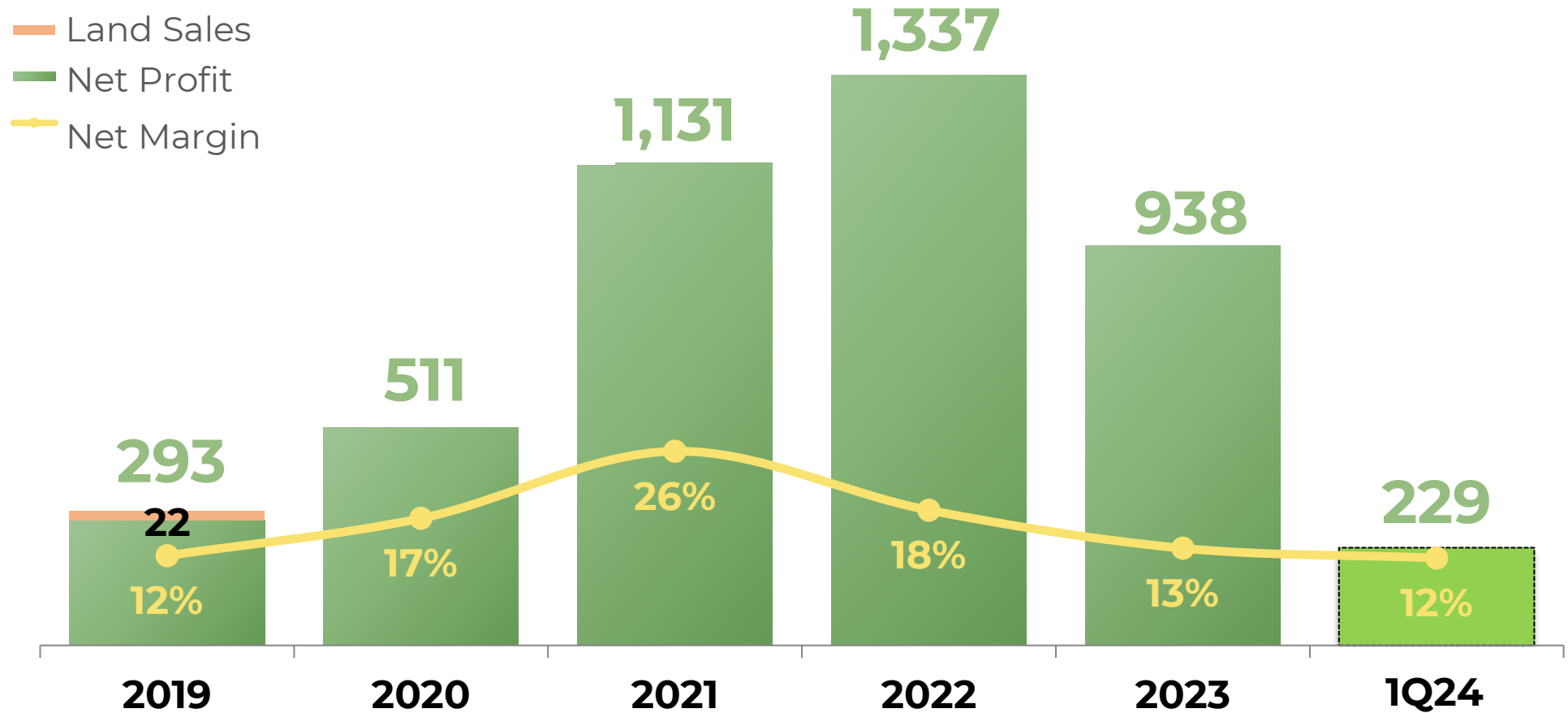
USD

- Planted area (thd ha)
- Adjusted EBITDA (mm USD)
- EBITDA/Planted Area (USD)



NET PROFIT

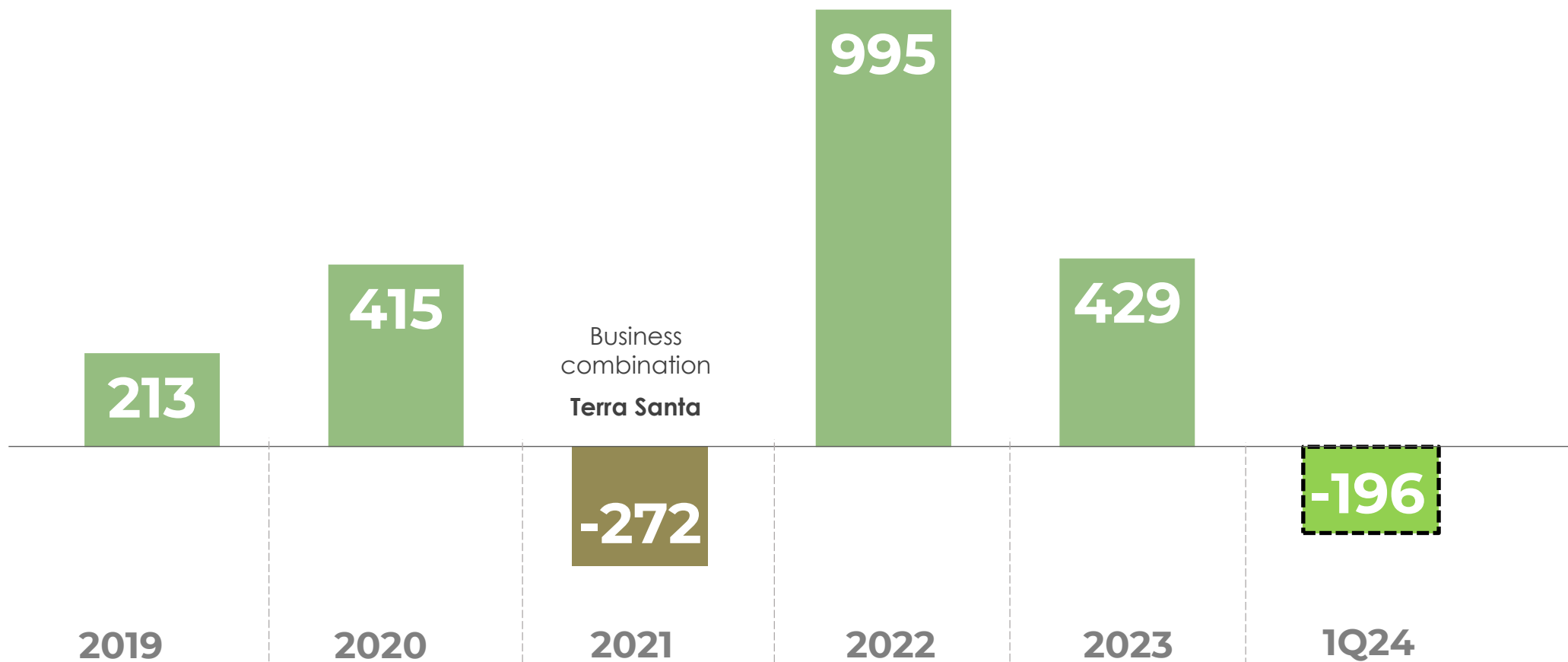
(R\$/MM & NET MARGIN)



Note: Adjusted by IFRS 16 since 2019 | Source: 1Q24

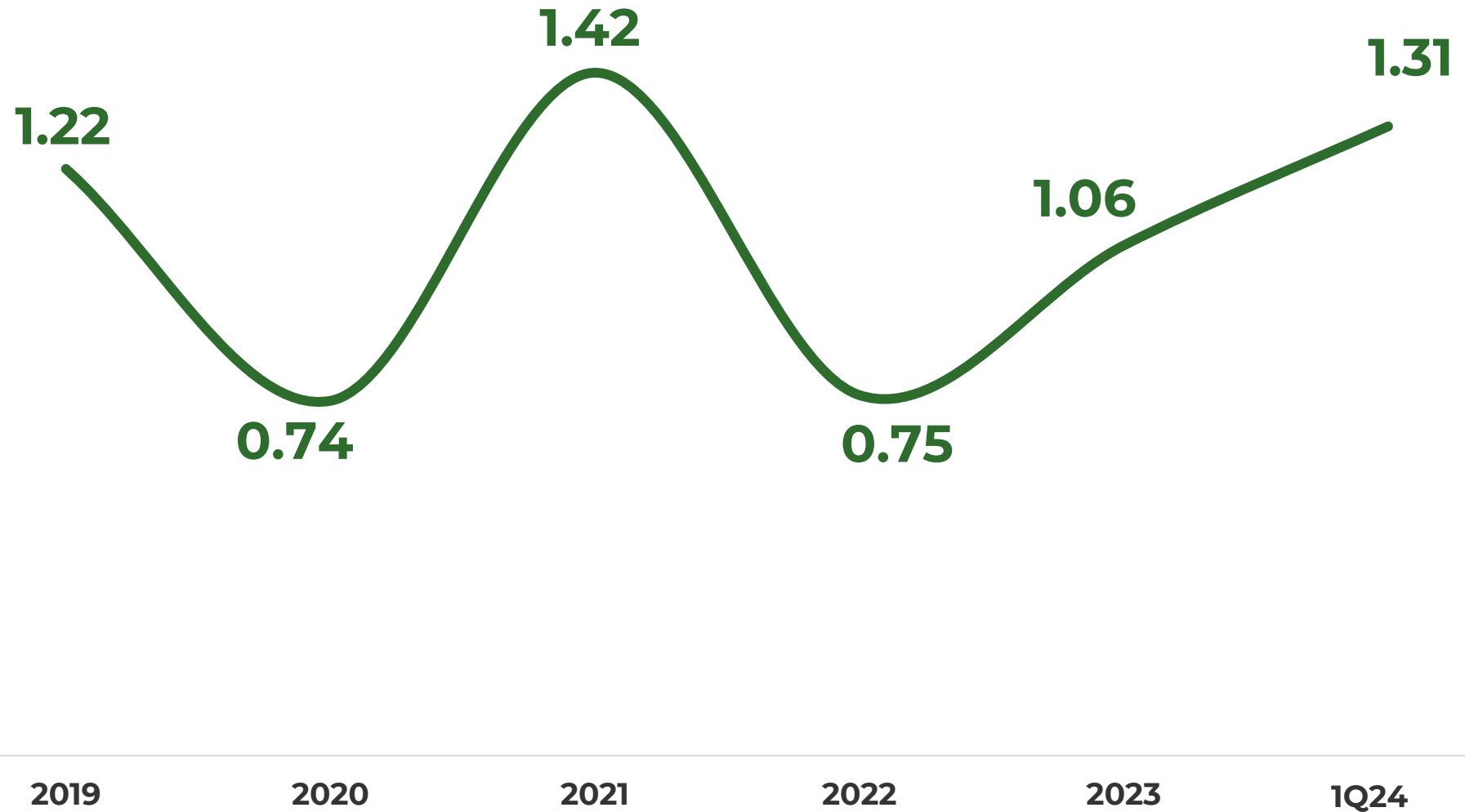
FREE CASH FLOW

(R\$/MM)



Source: 1Q24

NET DEBT/ADJUSTED EBITDA



NET DEBT

Credit Line (R\$ thd)	Average Interest Rate (%) Indexer	Consolidated			
		4Q23	1Q24	4Q23	1Q24
Applied in Fixed Assets				20,038	18,054
Finame – BNDES	Prefixed	6.1%	6.2%	20,038	18,054
Applied in Working Capital				4,373,341	4,955,905
Rural Credit	Prefixed	10.2%	10.5%	31,553	40,699
Rural Credit	CDI ⁽¹⁾	12.5%	11.5%	1,850,034	2,012,594
Working Capital	CDI ⁽¹⁾	12.8%	11.8%	1,760,322	1,761,112
Export Loans	CDI ⁽¹⁾	12.8%	11.7%	731,432	1,141,500
Total Indebtedness		12.6%	11.6%	4,393,379	4,973,959
(+/-)Gains and losses with deriv. connected with applications and debt ⁽²⁾				94,970	61,037
(=) Adjusted Gross Debt				4,488,349	5,034,996
(-) Cash				(1,614,818)	(1,864,695)
(=) Adjusted Net Debt				2,873,531	3,170,301
Adjusted EBITDA (Last 12 months)				2,708,699	2,422,968
Adjusted Net Debt/EBITDA				1.06x	1.31x

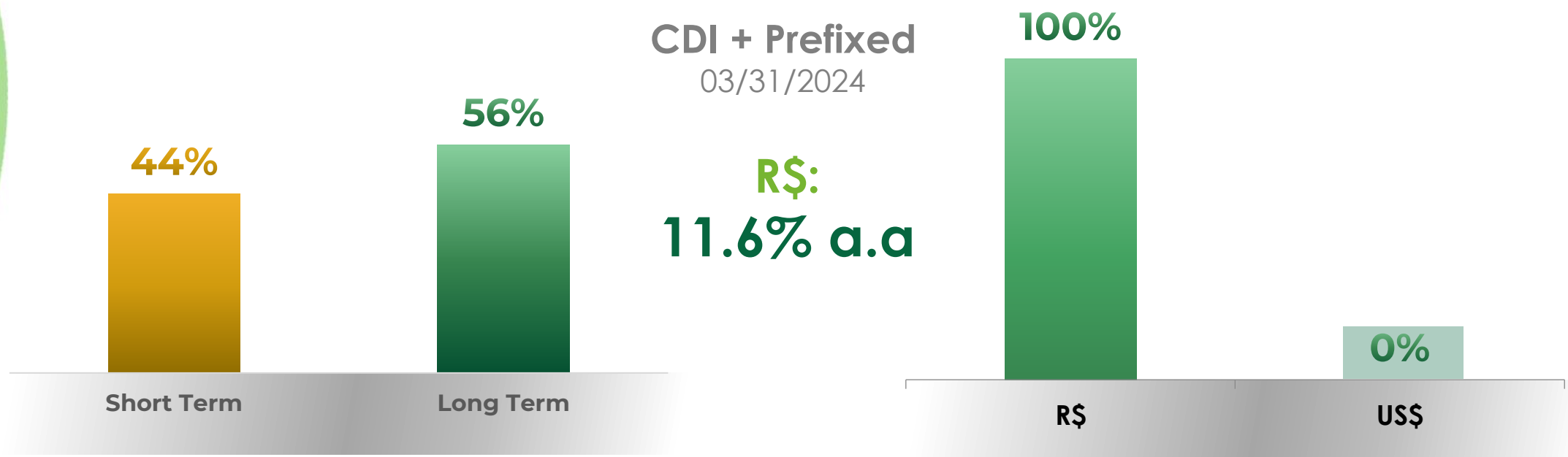
⁽¹⁾ Final interest rate with swap;

⁽²⁾ Transactions with gains and losses from Derivatives (note 24 letter "e" of the Financial Statement);

⁽³⁾ Total debt is different from the accounting position due to the costs of CRA transactions (see note 17 of the Financial Statement).

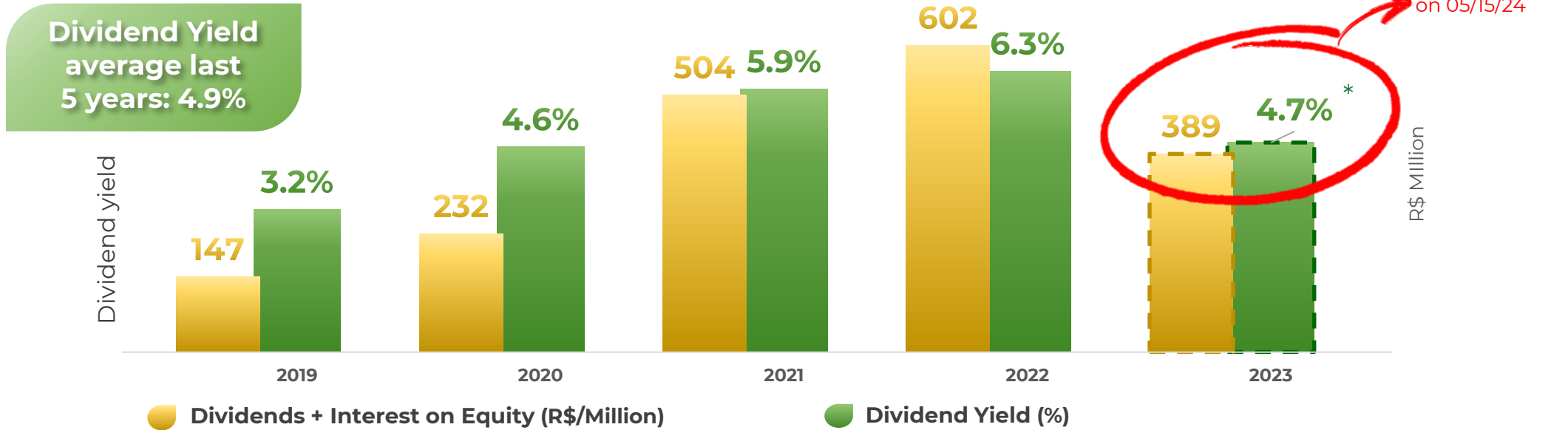
NET DEBT PROFILE

1 Q 2 4



DIVIDEND DISTRIBUTION & DIVIDEND YIELD HISTORY

The Management Proposal suggests **distributing 50% of the Adjusted Net Income** of the parent company for 2023, which amounts to **R\$389 million**. Of this amount, R\$24 million has already been distributed as interest on equity, paid in January 11th 2024



R\$389 million

- R\$ 24 million as interest on equity, paid on 01/11/2024
- R\$ 365 million in dividends, paid on 05/15/2024

R\$1.7 billion

Total dividends paid in the last 5 years

Share bonus 10% 2021 & 2023

* Dividend Yield 2023 calculated based on the share price on 12/31/2023.

Note: Dividends, amount distributed and/or proposed for the fiscal year.

Dividends Policy: 2007-2010: 25% 2011-2013: 40% 2015-2023: 50%

CAPITAL ALLOCATION



GROWTH IN MATURE
AREAS WITH HIGH
PRODUCTIVE
POTENTIAL



PASTURE
CONVERSION



DIVIDEND
PAYMENT



SHARES
BUYBACK



NEW
PROJECTS

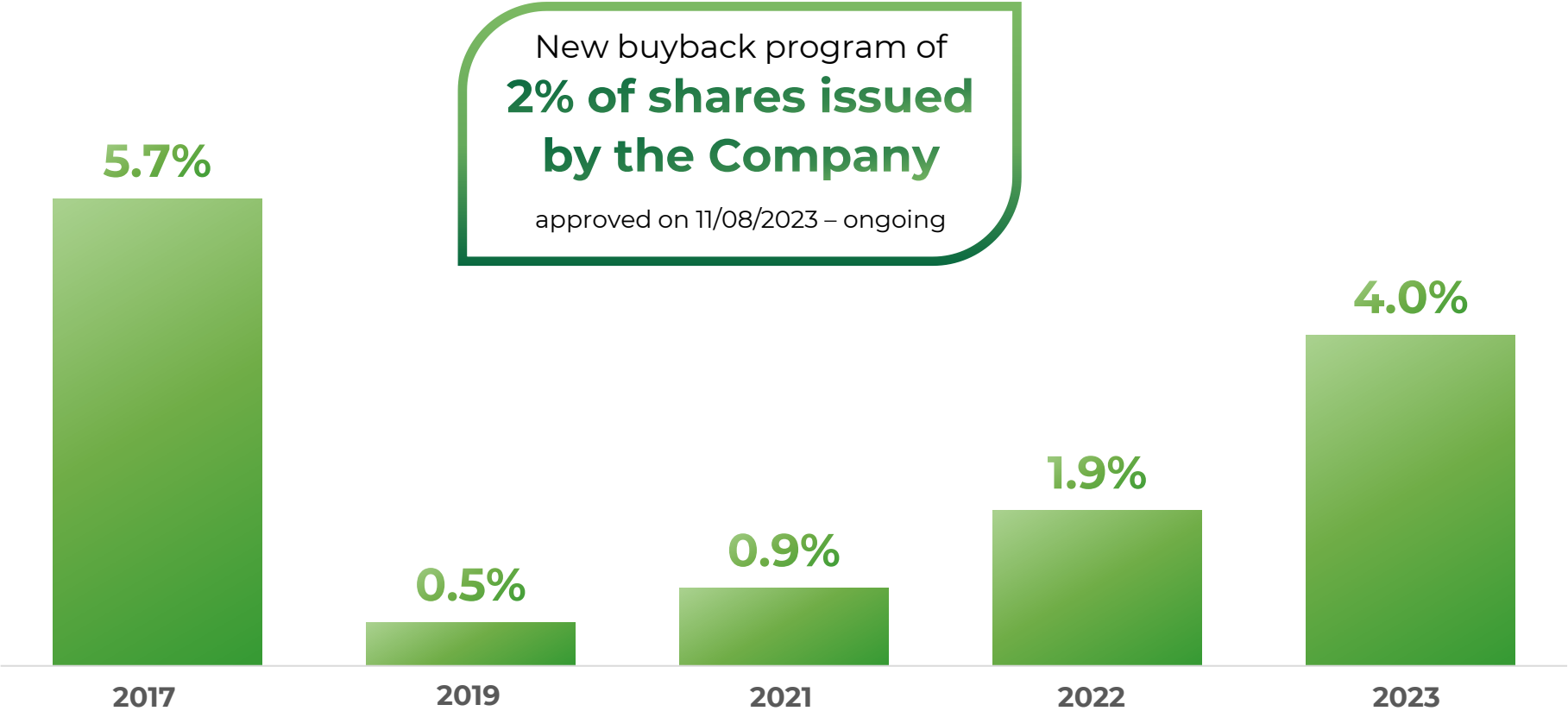
NAV, ROE, ROIC, FREE CASH FLOW YIELD & DIVIDEND YIELD

	2019	2020	2021	2022	2023	Average
Adjusted NAV (R\$/Share)*	10.4	11.7	19.8	26.3	28.9	-
Return on Invested Capital (%)	9.5%	13.4%	37.0%	28.7%	17.8%	21.3%
Return on Equity (%)	9.0%	14.0%	44.5%	30.1%	17.5%	23.0%
Free Cash Flow Yield (%)	4.5%	7.9%	-3.4%	10.0%	5.1%	4.8%
Dividend Yield (%)	3.2%	4.6%	5.9%	6.3%	4.7%	4.9%
Net IR CDI (%)	5.1%	2.3%	3.8%	10.5%	11.1%	6.6%

*NAV adjusted yearly by current count of 443,329,716 shares

SHAREBUYBACK

(Million of Shares)



Note: Percentages calculated in relation to the total shares issued by the Company for each period.

5

MARKET OVERVIEW

SLC *Agrícola*



AGRICULTURE
AT ITS BEST

COTTON

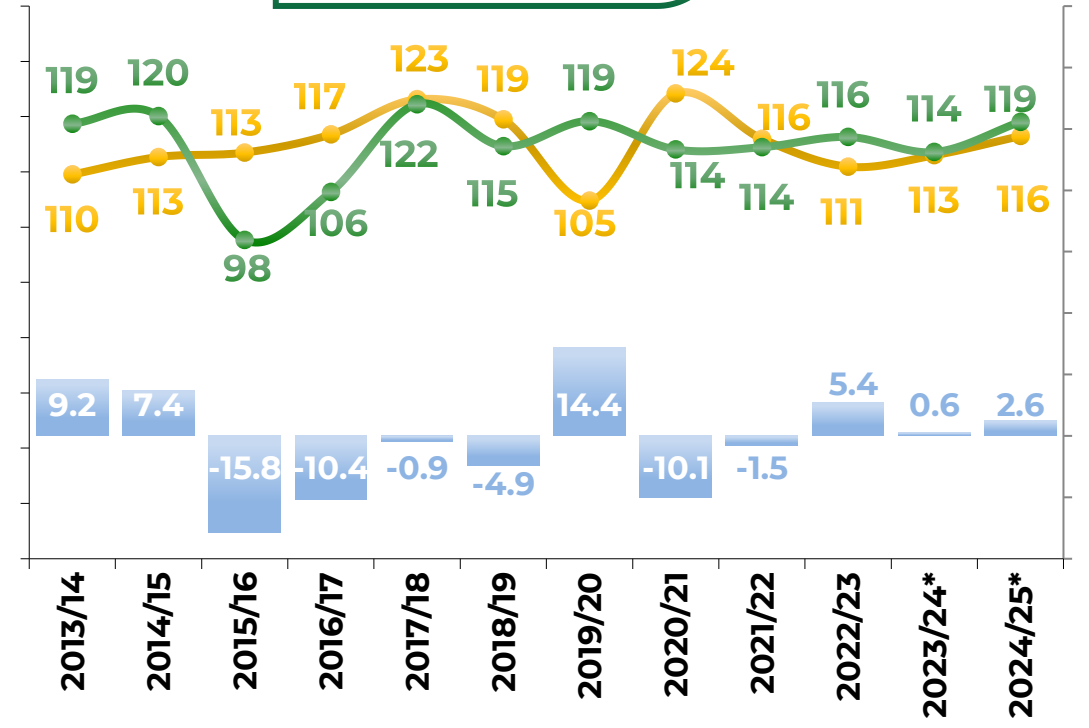
PRICE

(ICE) SPOT Jul 24 - US¢\pd	74.63
(ICE) Dec 24 - US¢\pd	74.05
(ICE) Jul 25 - US - US¢\pd	77.60
(ICE) Dec 25 - US - US¢\pd	73.75



WORLD SUPPLY & DEMAND (MILLION BALES)

+4.3% USA planted area
-6.5% yield
2024/25 VS 2023/24



*Forecast

■ GAP ■ Consumption ■ Production

Price -> Source: CMA Last Update: May 14th, 2024

WSD -> Source: USDA (April, 2024) | *Forecast

COTTON

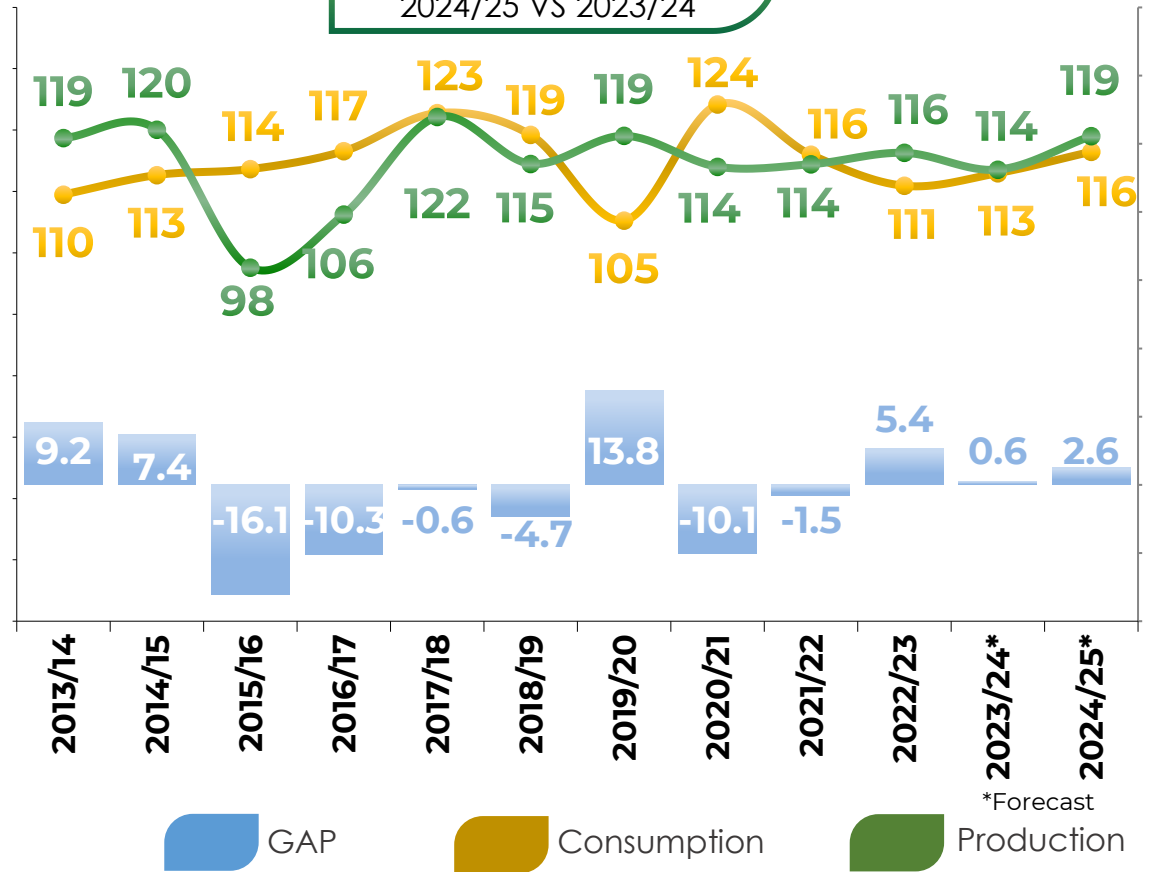
PRICE

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(ICE) Dec 25 - US - US¢\pd	73.75



WORLD SUPPLY & DEMAND (MILLION BALES)

+4.3% USA planted area
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2024/25 VS 2023/24



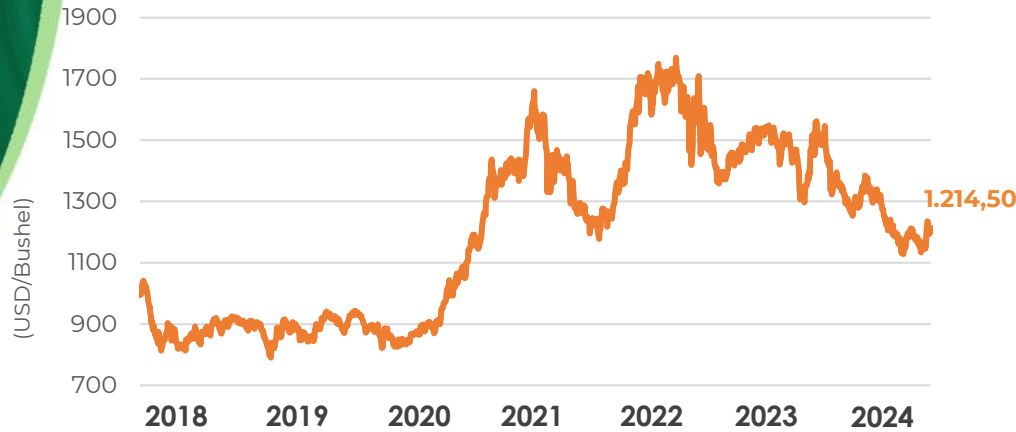
Price -> Source: CMA Last Update: May 14th, 2024

WSD -> Source: USDA (April, 2024) | *Forecast

SOYBEAN

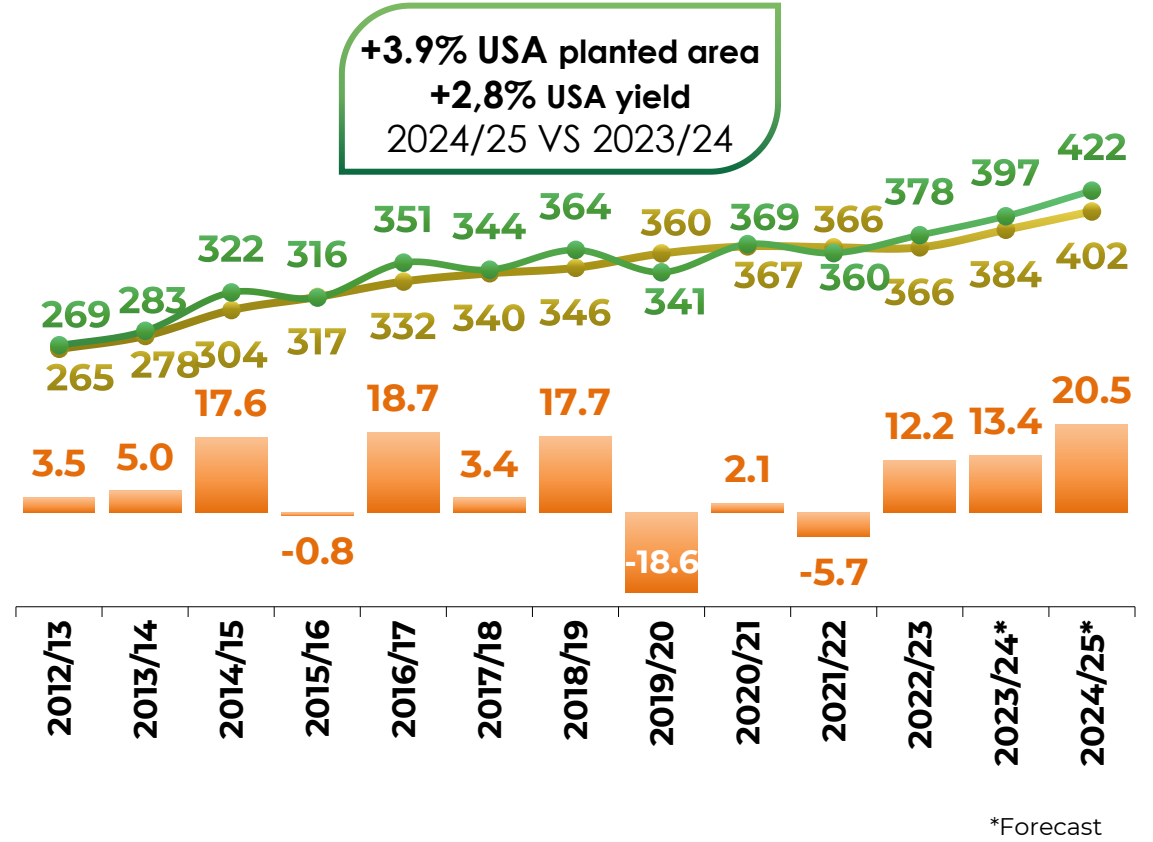
PRICE

(CBOT) SPOT Jul 24 - USD\bu	12.15
(CBOT) Sep 24 - USD\bu	12.00
(CBOT) May 25 - USD\bu	12.18
(CBOT) Jul 25 - USD\bu	12.24



WORLD SUPPLY & DEMAND (MILLION TONS)

+3.9% USA planted area
+2,8% USA yield
 2024/25 VS 2023/24



■ GAP
 ■ Consumption
 ■ Production

*Forecast

Price -> Source: CMA Last Update: May 14th, 2024

WSD -> Source: USDA (May, 2024) | *Forecast

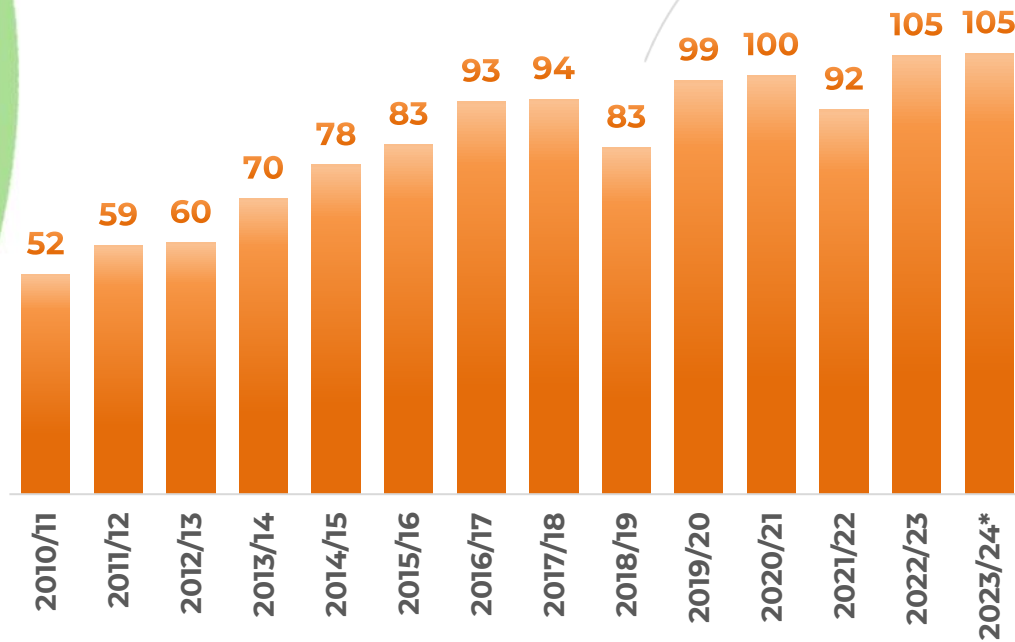
CHINESE IMPORTS

(MILLION OF TONS)

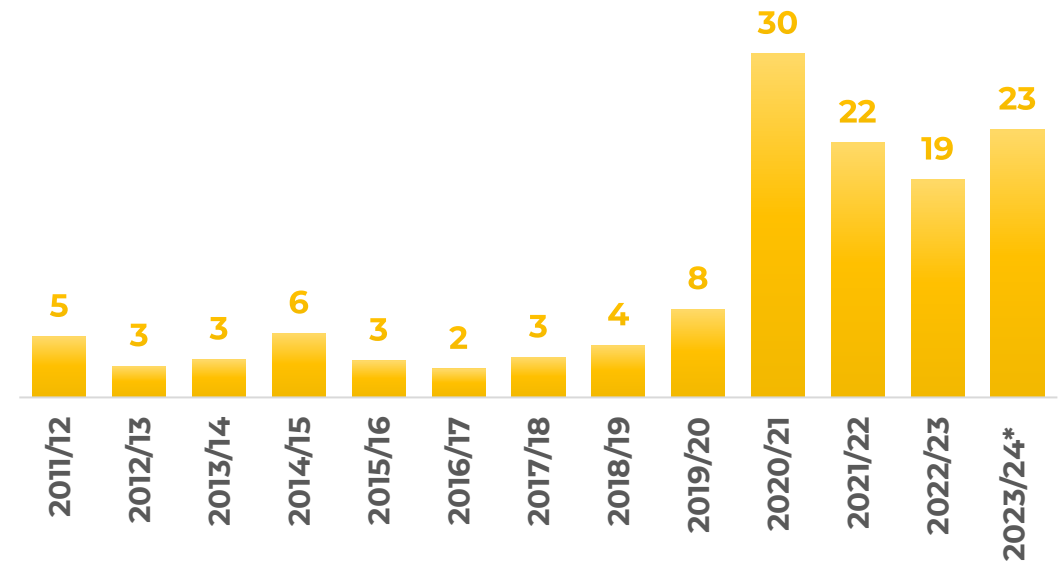
SOYBEAN



African Swine Fever



CORN



CORN

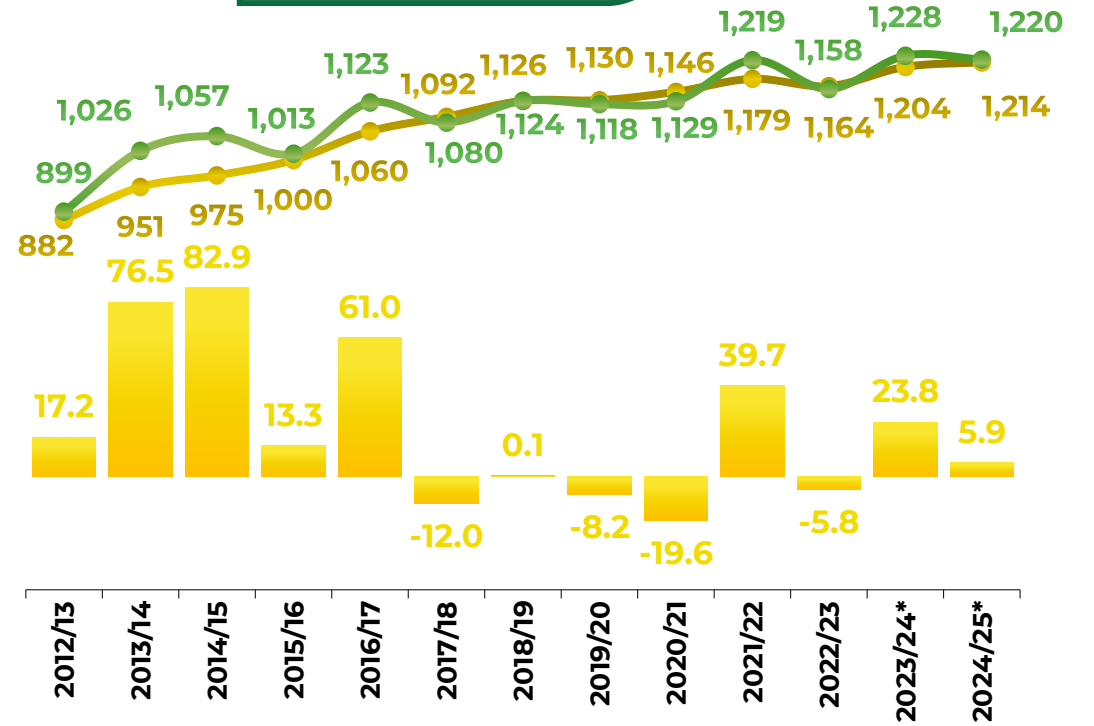
PRICE

(CBOT) SPOT Jul 24 - USD\bu	4.68
(CBOT) Sep 24 - USD\bu	4.78
(CBOT) Jul 25 - USD\bu	5.16
(CBOT) Sep 25 - USD\bu	4.96



WORLD SUPPLY & DEMAND (MILLION TONS)

-5.1% USA planted area
+2,1% USA yield
 2024/25 VS 2023/24

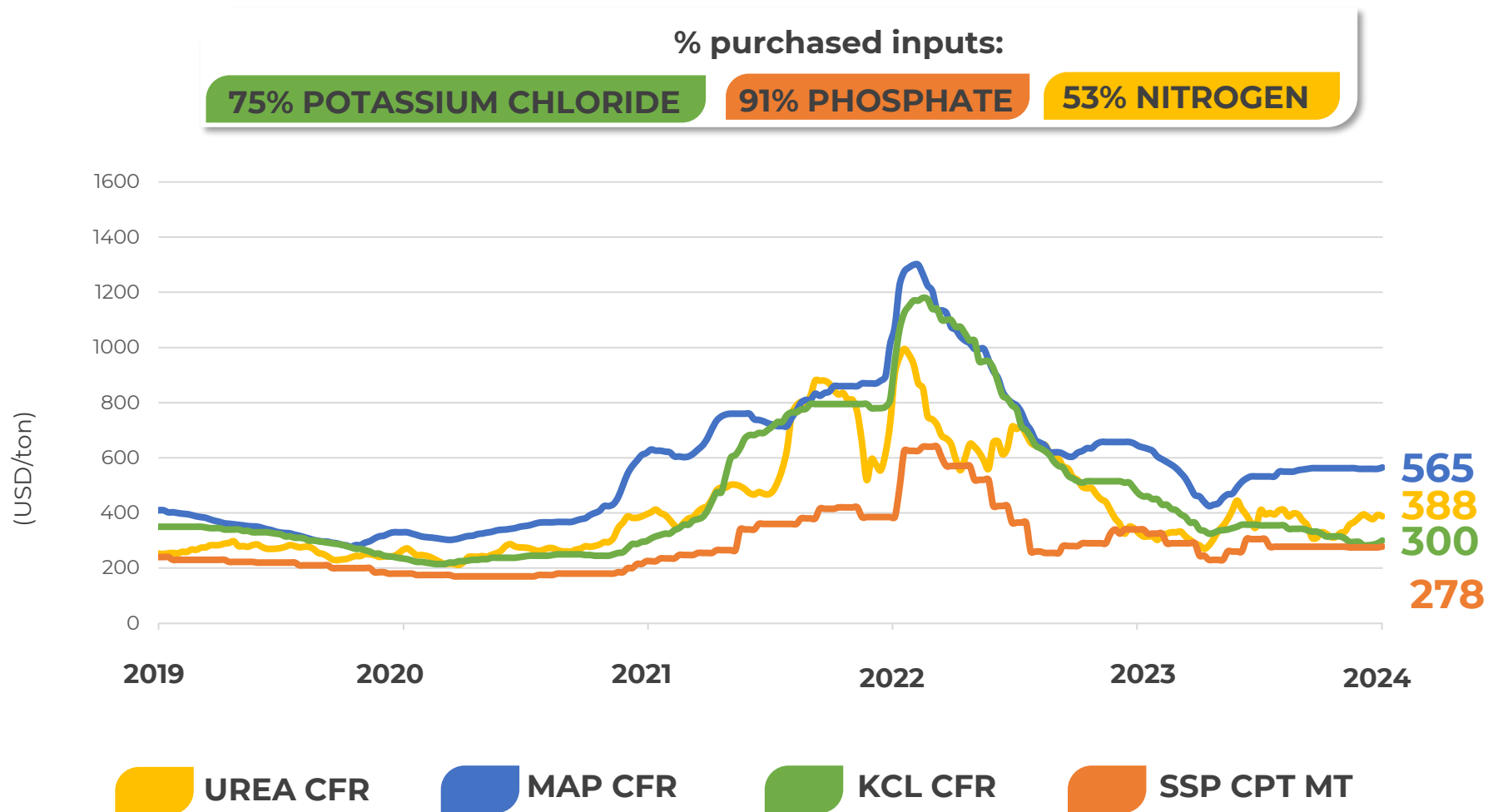


*Forecast

GAP
 Consumption
 Production

INPUTS | FERTILIZERS

2024/25 CROP YEAR



VALUE CREATION

THROUGH LAND

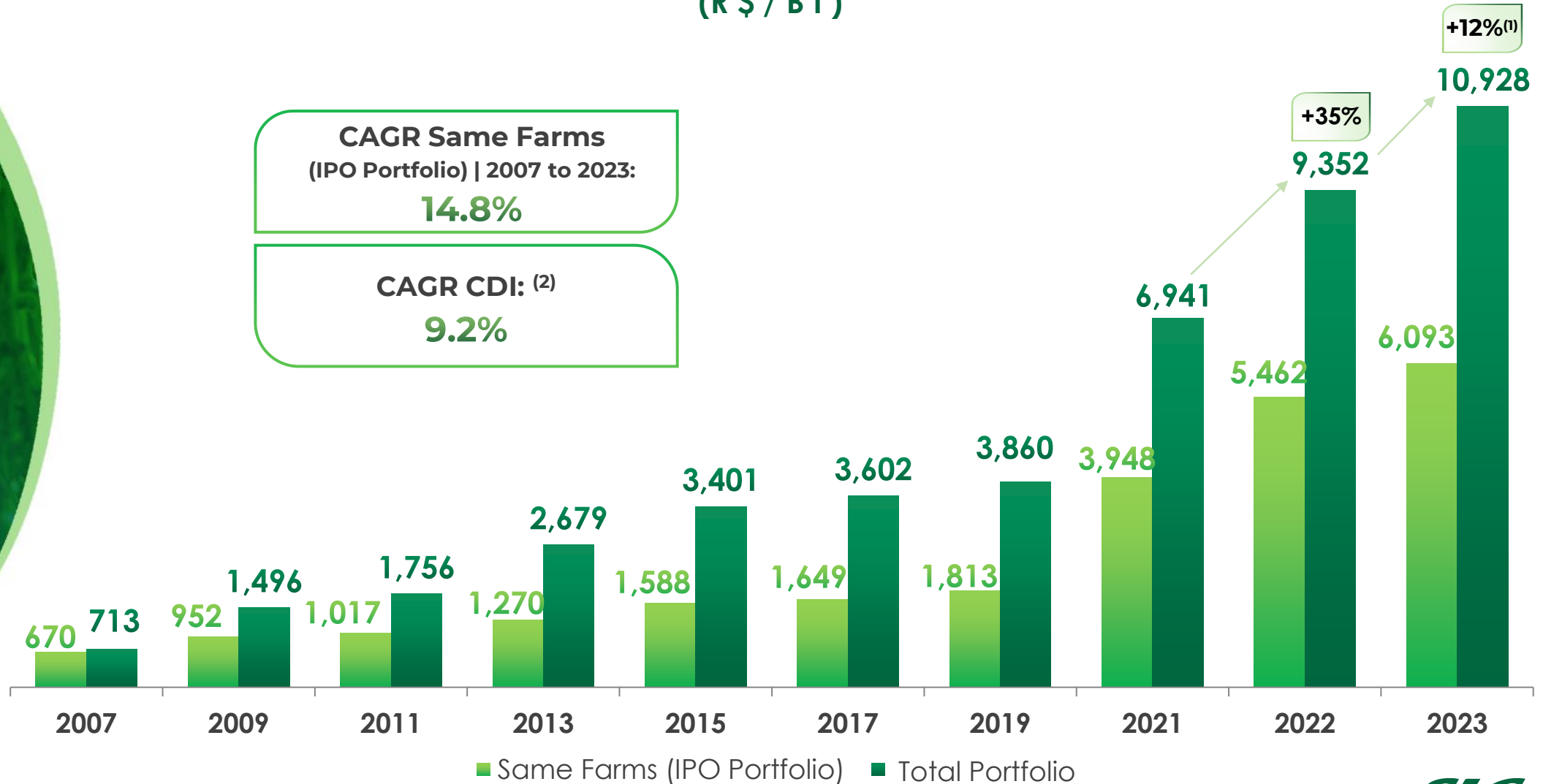
SLC *Agrícola*



AGRICULTURE
AT ITS BEST

LAND APPRAISAL EVOLUTION

(R \$ / B I)

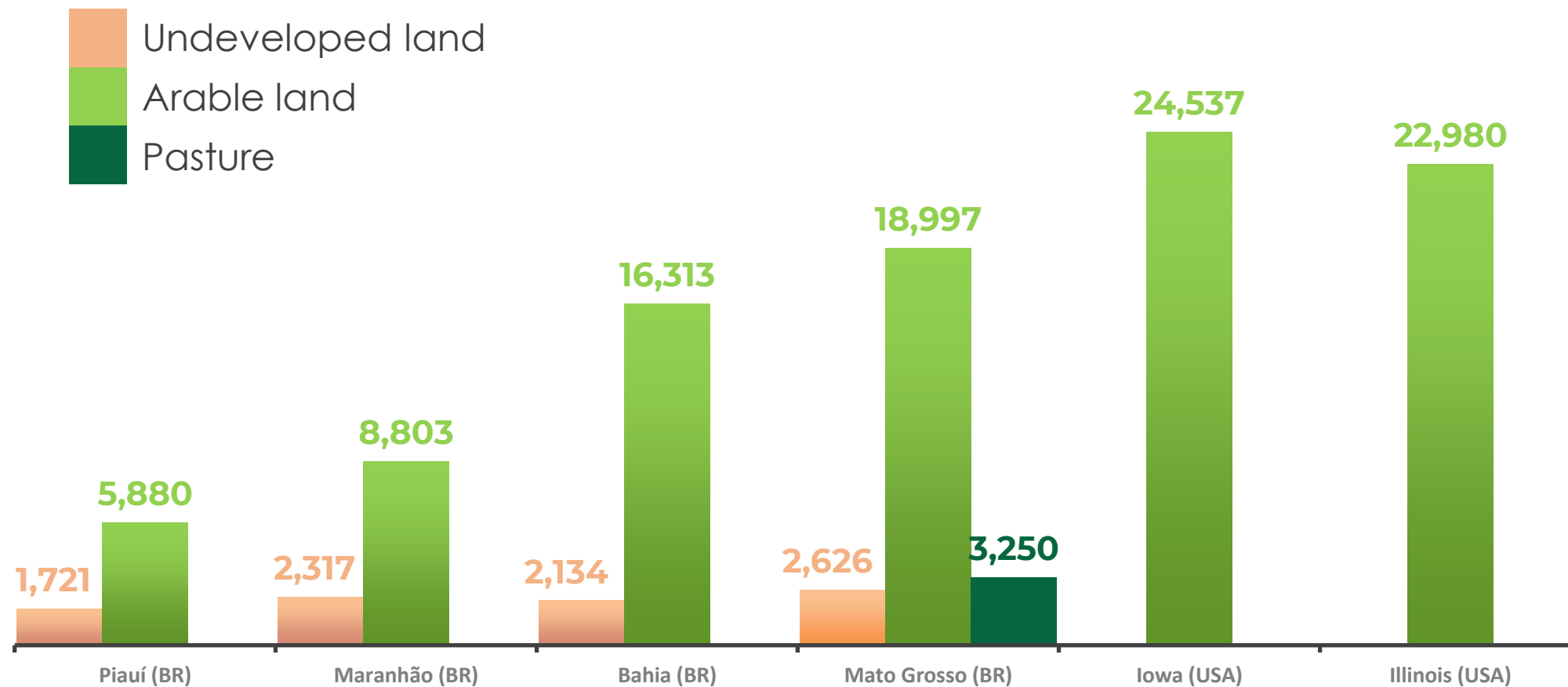


(1) The percentage discounts the Paysandu Farm acquisition and Planeira Farm land devolution.

(2) CAGR Gross CDI | 2007 to 2023 Source: Land Appraisal Report.

POTENTIAL FOR FARMLAND APPRECIATION

US\$/ha



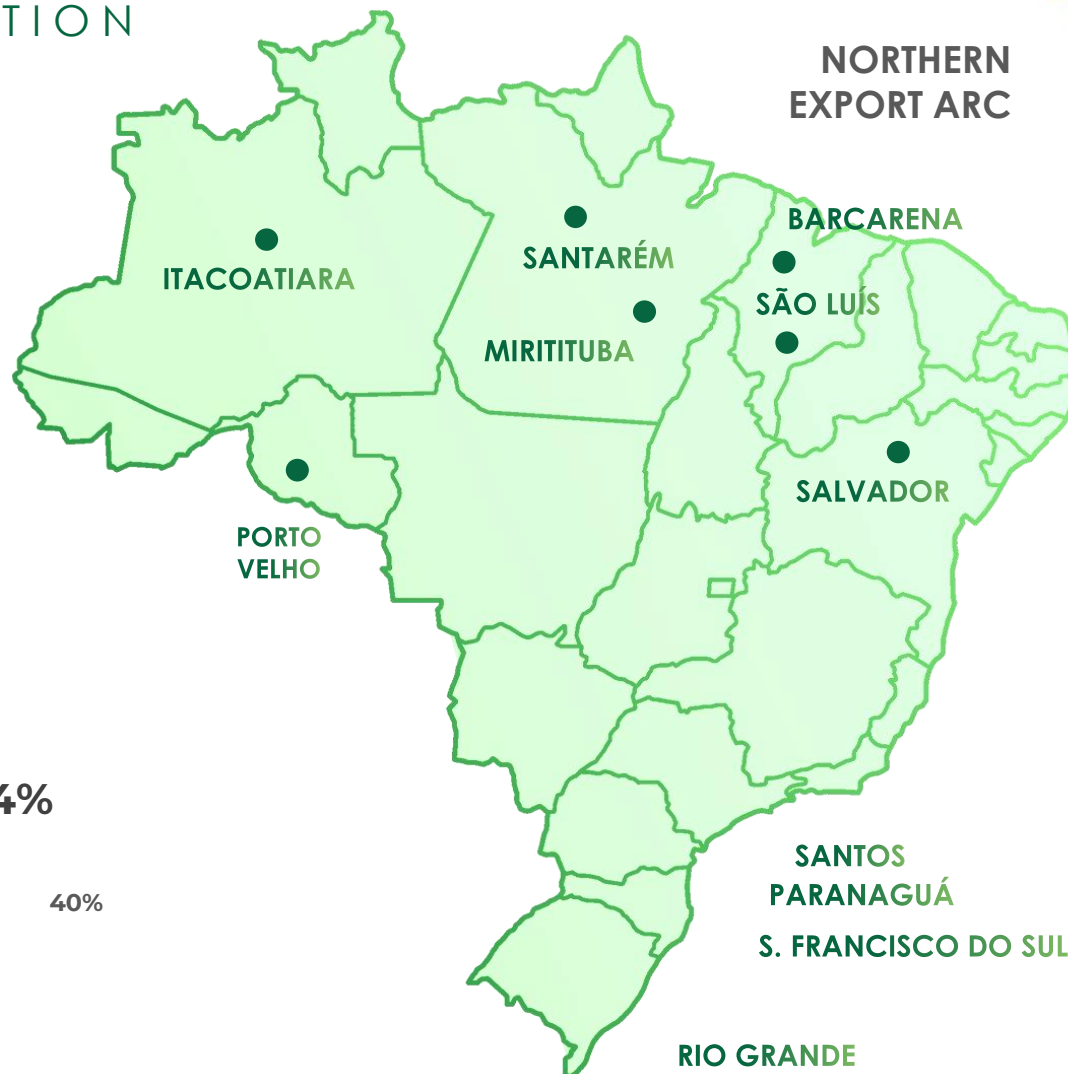
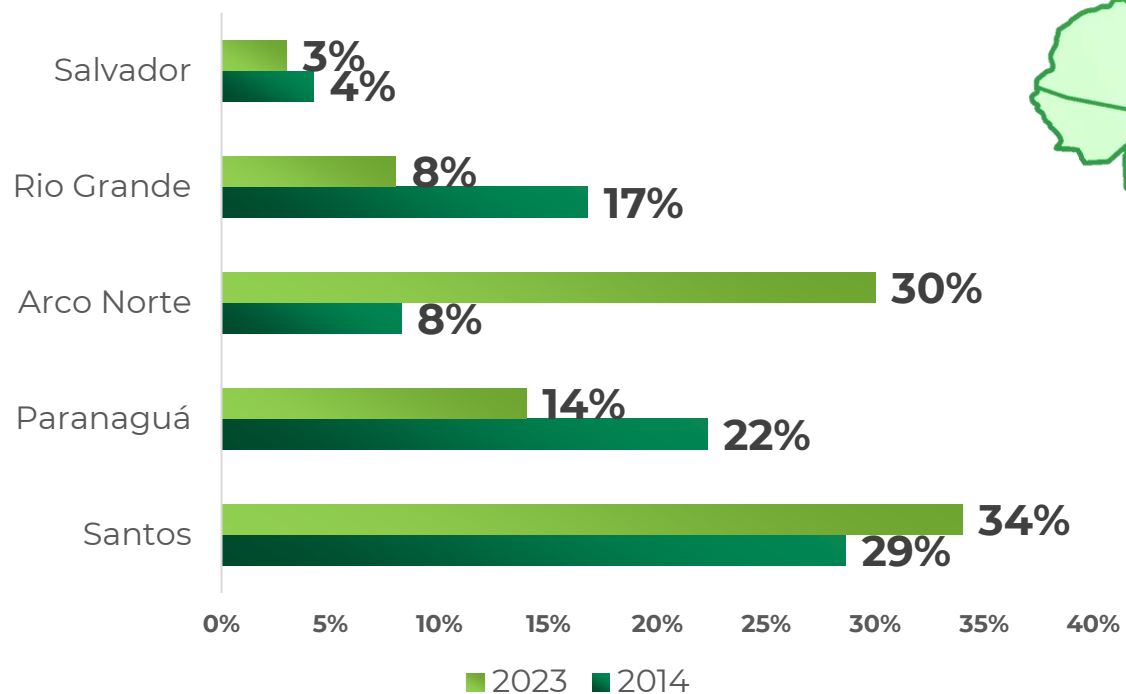
IMPROVEMENT PERSPECTIVES

LOGISTICS

PORTS EVOLUTION

EXPORT VOLUMES

(SOYBEAN, CORN, SOY MEAL AND SOY OIL)
thd tons



IMPROVEMENT PERSPECTIVES LOGISTICS






PORTS EVOLUTION

TRANSPORT INFRASTRUCTURE

-  Export route
-  Port terminal
-  Truck terminal
-  Road route
-  River route
-  Amazon ecoregion

SOYBEAN PRODUCTION

(metric tons per square kilometer)

-  < 30
-  31 - 80
-  81 - 145
-  146 - 216
-  217 - 350





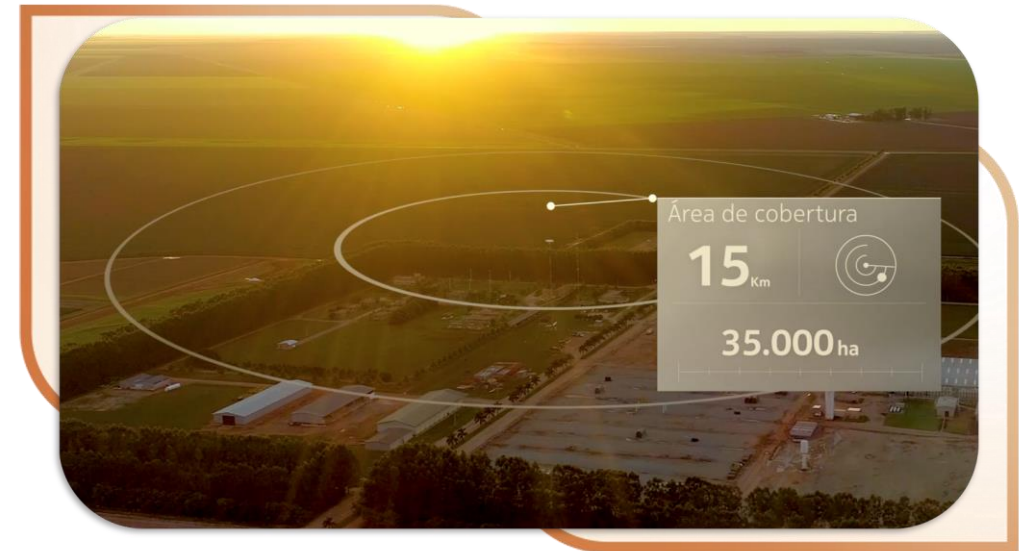
7

TECHNOLOGY
& INNOVATION

SLC Agrícola



TECHNOLOGY CONNECTIVITY



22 Farms

fully connected in all fields
with 4G signal 📶

AGRICULTURAL INTELLIGENCE CENTER

+ 100 views
37 key indicators



Centro de
Inteligência
Agrícola

FARM

Operational Indicators
Daily Meetings



HEADQUARTERS

Strategic Indicators
Daily Meetings

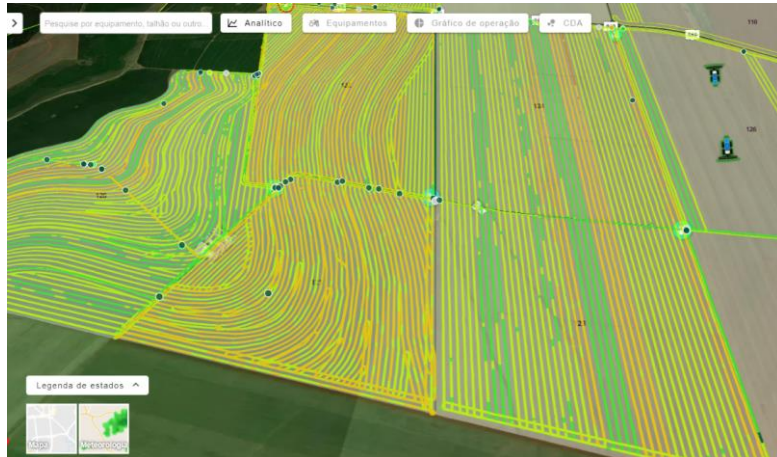


TECHNOLOGY PULVERIZATION PANTANAL FARM

Engine rotation adjustment (**RPM**) and
reduction in fuel consumption **0,79 to 0,58** (L/ha)

-27%

BEFORE



Yellow and orange colors indicate higher engine rotation > higher fuel consumption

AFTER



RPM REDUTION OF 2,100/2,300 TO 1,500/1,900

TELEMETRY

SLC *Agrícola*

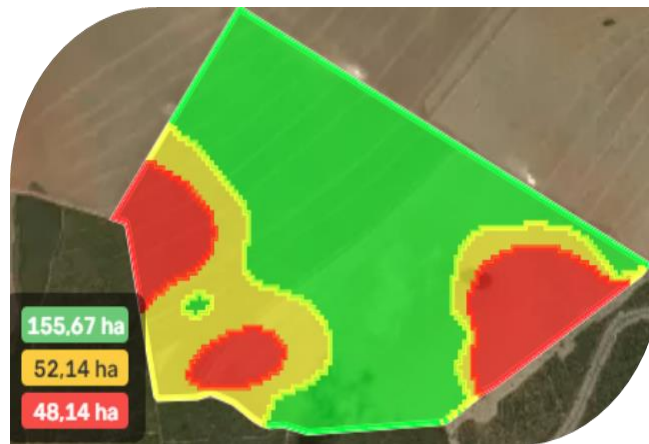
SAVINGS WITH DIGITAL AGRICULTURE

LOCALIZED APPLICATION

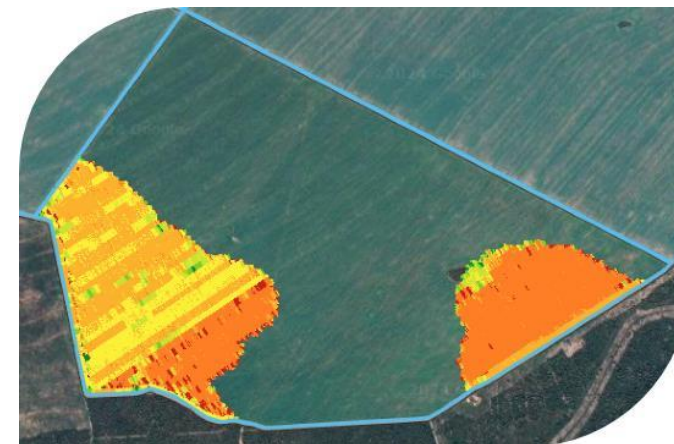
DISTRIBUTION OF POINTS AND
SAMPLE DENSITY



PEST DIAGNOSIS
MAP



PRESCRIPTION OF LOCALIZED
APPLICATION OF CROP PROTECTION



2022/23 – responsible for **66%** of crop protection savings



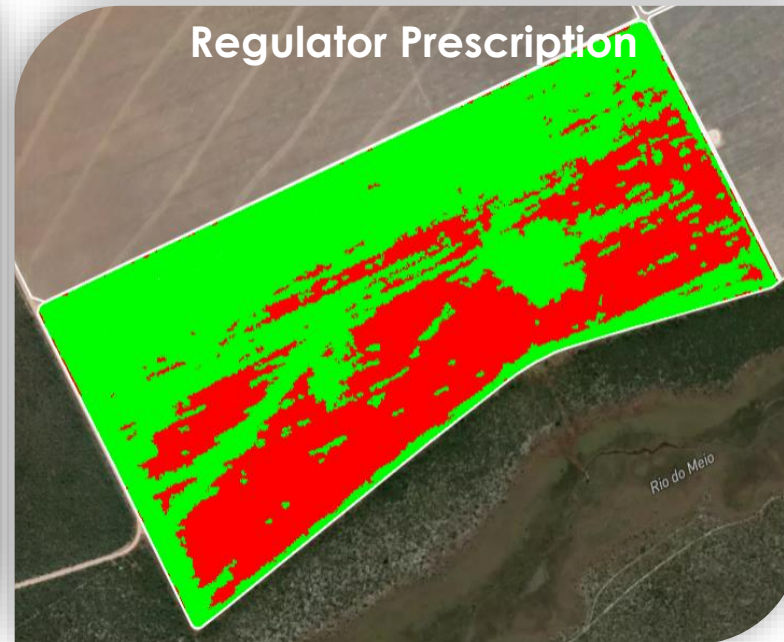
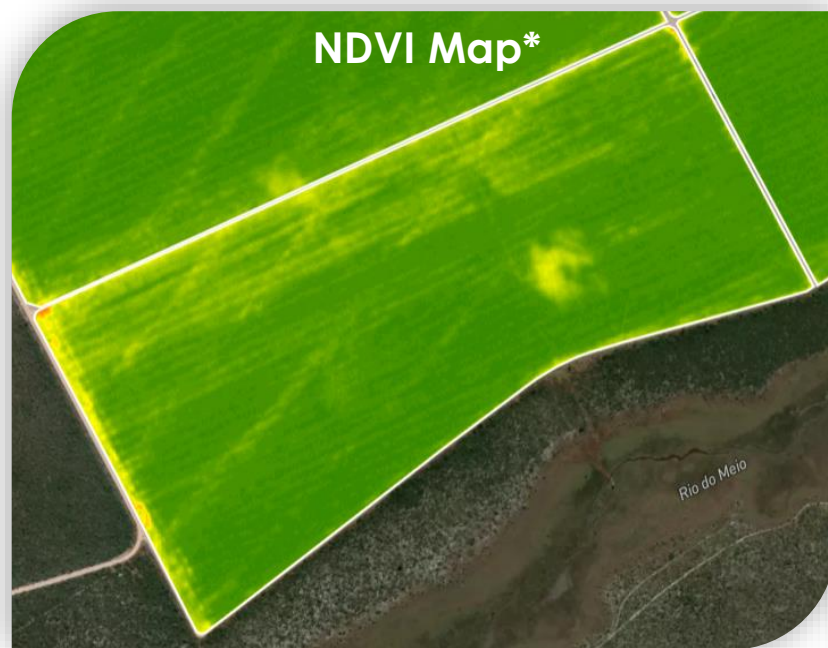
Area not applied



Site of application

SAVINGS WITH DIGITAL AGRICULTURE

APPLICATION OF COTTON GROWTH REGULATOR AT VARIABLE RATE
AND LOCALIZED APPLICATION OF SOY AND COTTON DEFOLIANTS.



Higher regulator dose

Lower regulator dose

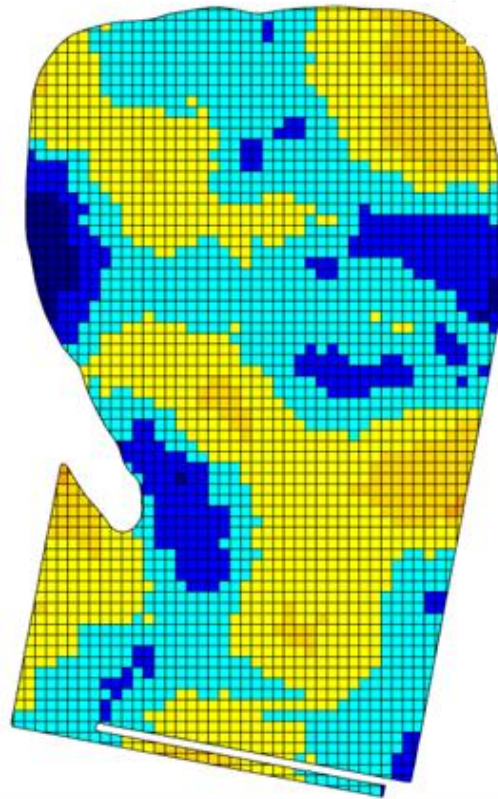
Daily satellite images provide generating prescriptions based on vegetation indexes

*The Company does not use NDVI maps for productivity estimates

PRECISION AGRICULTURE

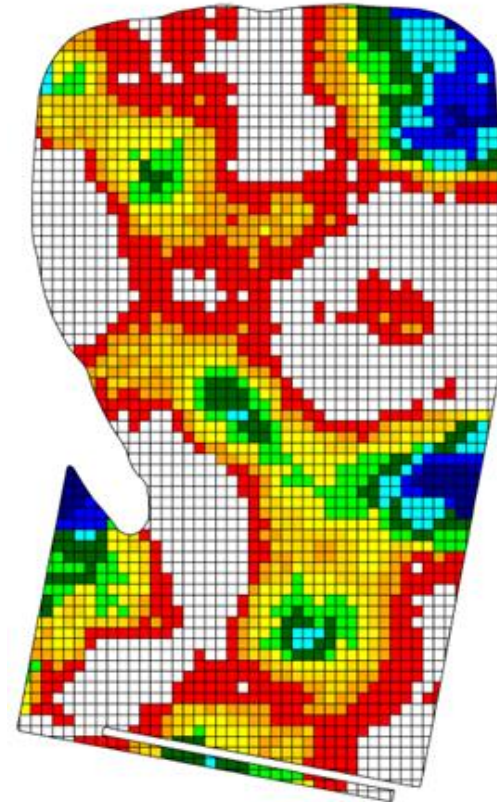
81% OF SLC AGRICULTURAL CROPS ALREADY MAPPED IN PRECISION AGRICULTURE

FERTILITY VARIABILITY MAP



- Low fertility
- Adequate fertility

FERTILIZER PRESCRIPTION AT VARIABLE RATE



- Increased productive potential
- Cost reduction

SAVINGS WITH DIGITAL AGRICULTURE

SELECTIVE APPLICATION

PRESENT IN **20** FARMS



- ✓ **Benefit:** cost reduction with crop protection
- ✓ Sensors identify weeds and apply herbicide in real time
- ✓ **73%** savings in over 240,000 ha

AERIAL SPRAYING MONITORING

TECHNOLOGIES IN USE | PERFECT FLIGHT

22/23

5,300 flights | **92%** accuracy



Improved application quality

Reduction of failures and overlaps

Less environmental impact

Cost reduction

TECHNOLOGIES

SPRAYING DRONES

- Precision Crop Protection Application
- Weed Monitoring with Drone Imagery

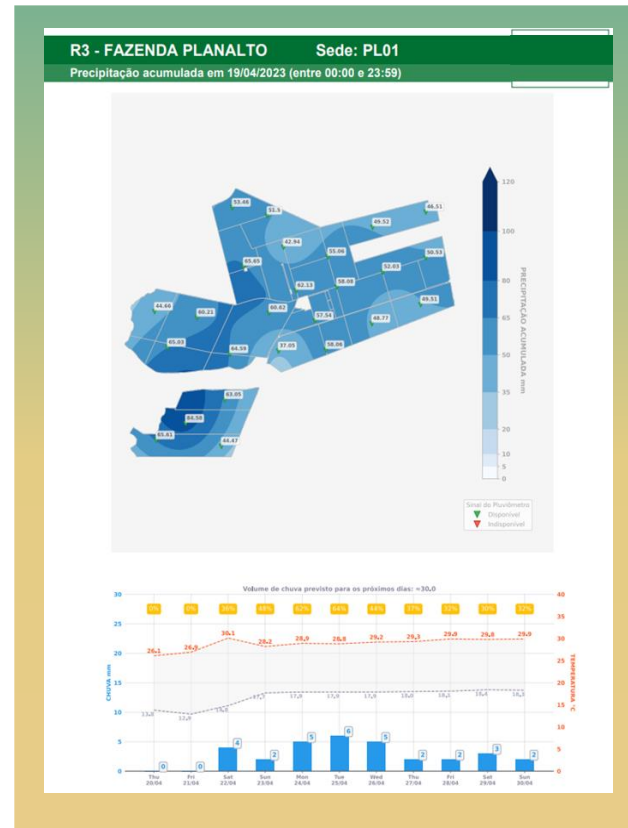
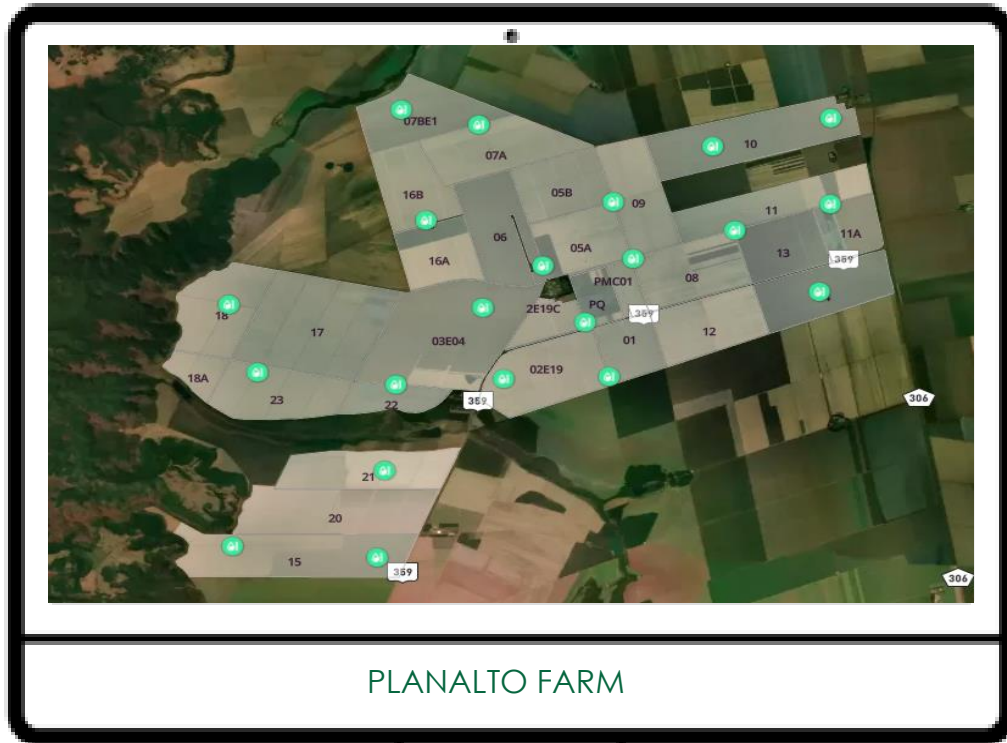
They will be initially implemented in the 2023/24 crop year on the **Planalto**, **Planorte**, **Pamplona**, and **Planeste** farms.

Autonomy: 8 – 12 minutes
Capacity: up to 40 liters
Performance: 12 to 20 ha/h

NEW



CLIMATE MANAGEMENT



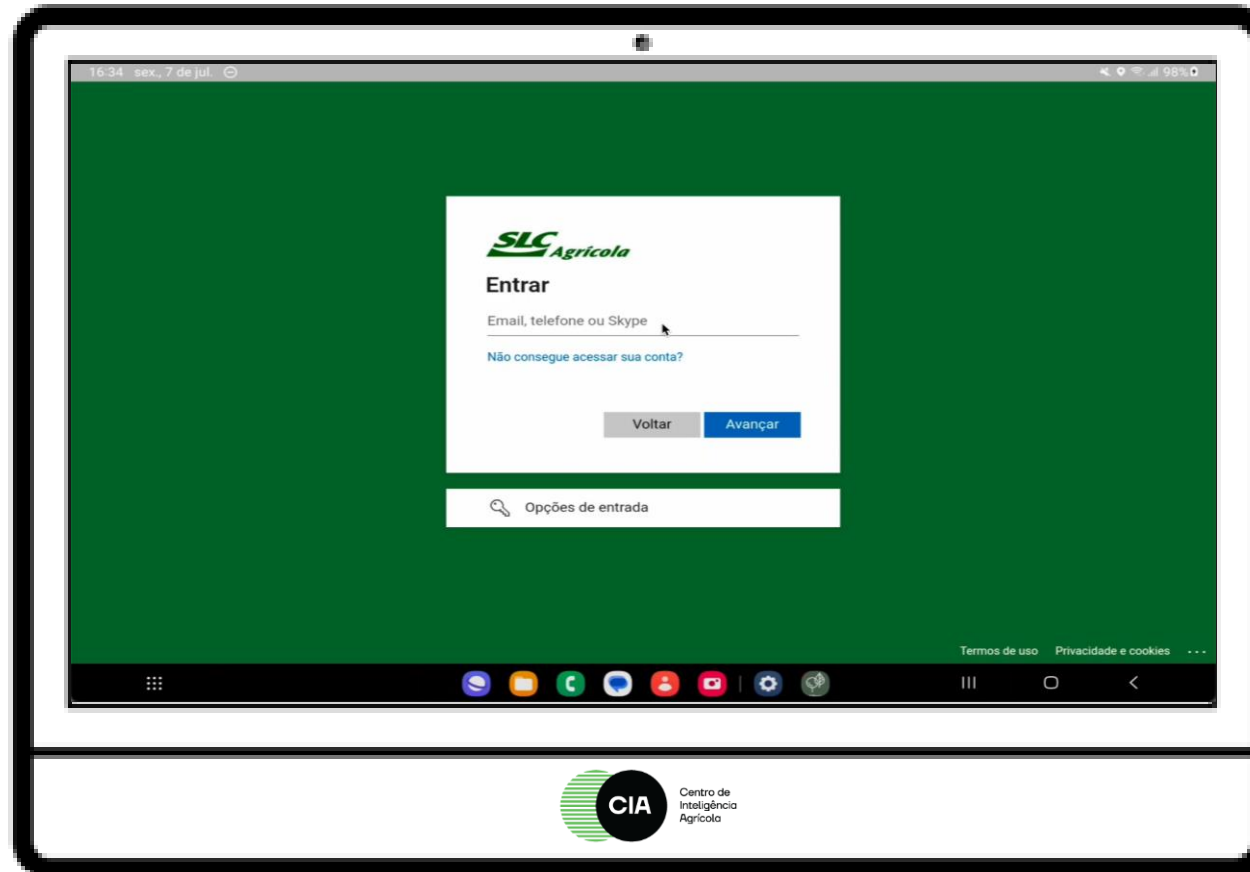
Quick decisions, e.g.: firepower to plant or harvest

Available for all units in the mobile version

Automated report with interpolated precipitation maps and forecast for the next few days.

CADERNO DE CAMPO

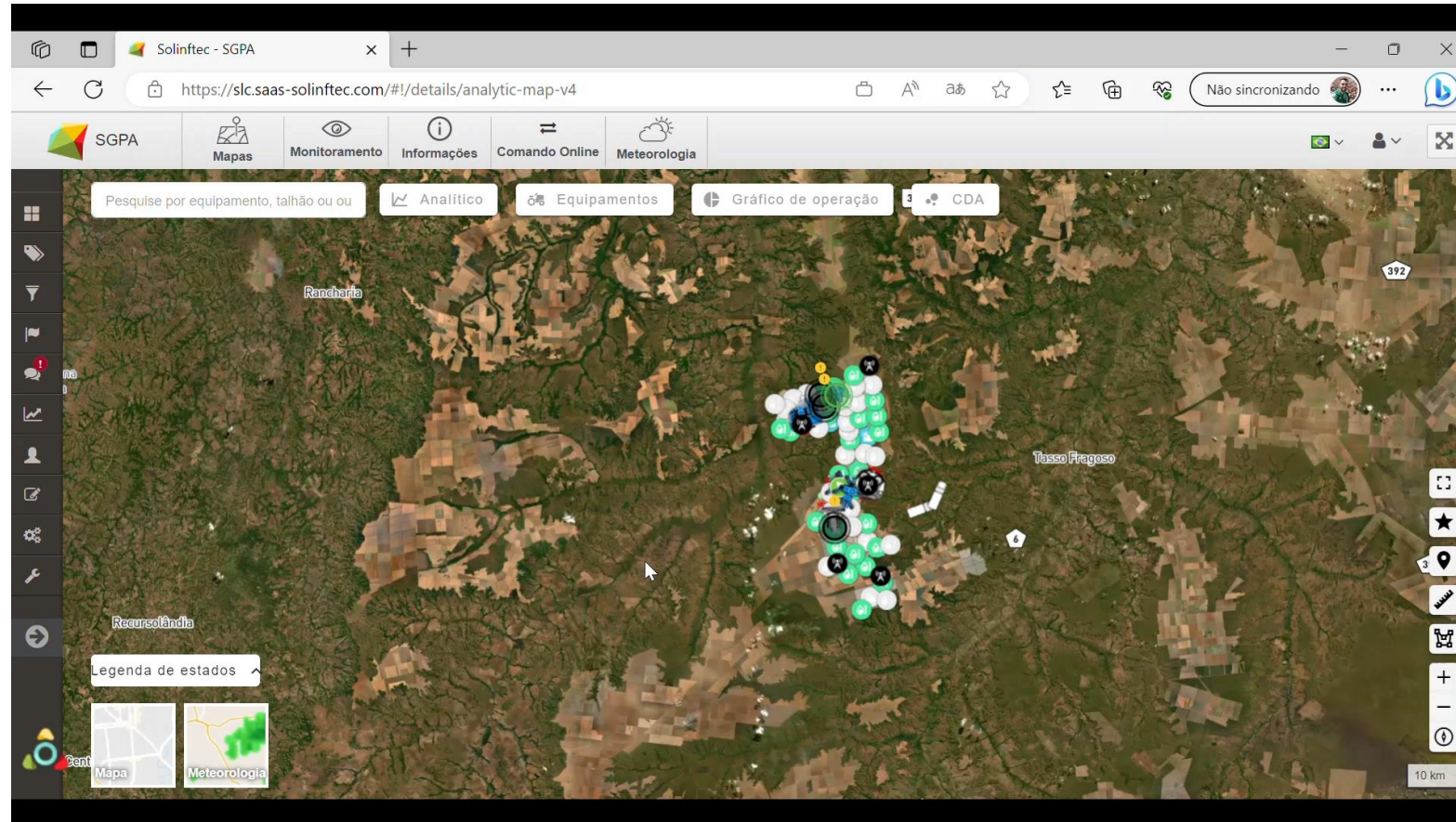
OPERATIONS MANAGEMENT



MAPPED CROPS

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TELEMETRY



CENTRO DE OPERAÇÕES
MECANIZADAS

Mechanized Operations Center

SLC *Agrícola*

MECHANIZED OPERATIONS CENTER



CENTRO DE OPERAÇÕES
MECANIZADAS

TELEMETRY

FUEL CONSUMPTION

EFFICIENCY

STOPPING REASONS

OPERATIONAL PERFORMANCE

MECHANICAL AVAILABILITY

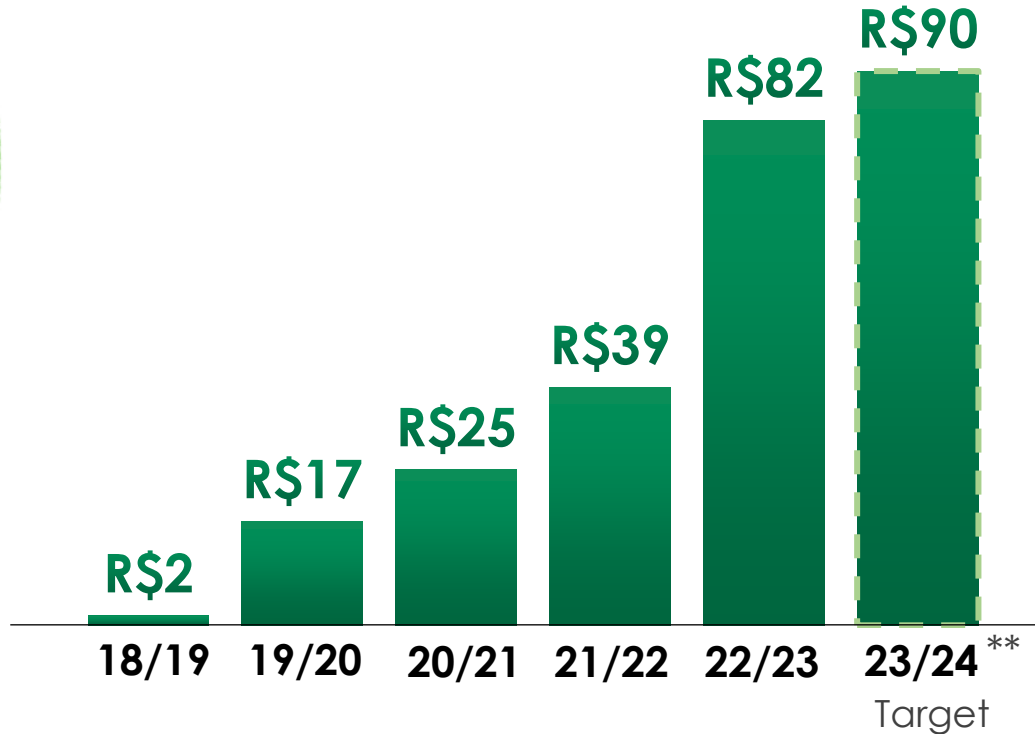
OPERATIONAL COSTS

CORRECTIVE AND PREVENTIVE
MAINTENANCE COSTS

COSTS BY MACHINE

DIGITAL AGRICULTURE

NET GAIN FROM THE USE OF NEW TECHNOLOGIES (R\$MM)*



Agricultural
Intelligence
Center

*Remote sensing
Localized Application Digital Pest Recording

ROI Implied: “For every **R\$1** invested, we obtained a **net return of R\$11**”



*WeedIt, WeedSeeker, TechGraf, Protector, Imagery, Perfect Flight, Zeus and others.



8

ESG
Governance



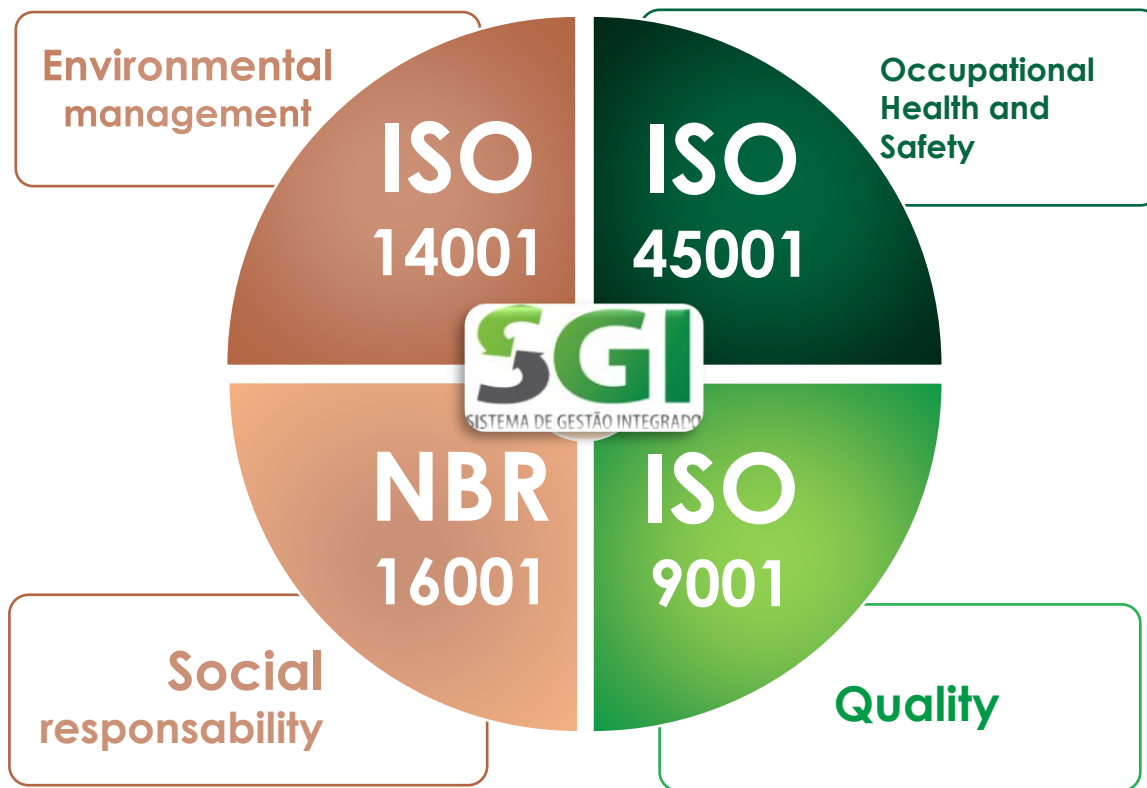
ESG

GOVERNANCE

Structure of Governance



Management System



ESG

NEW MATERIALITY MATRIX

10 MATERIAL TOPICS

E



Environmental

- Climate Changes
- Environmental management system

S



Social

- Socio-economic impacts
- People development
- Diversity and Inclusion
 - Health & Safety

G



Governance

- Product certifications and traceability
- Ethics and compliance
- Innovation and Productivity
- Risk management

ESG SUSTAINABILITY POSITIONING

ODS RELATED TO MATERIAL TOPICS



ESG

PROTAGONISM IN THE ESG AGENDA

IN ORDER TO MAINTAIN OUR PROTAGONIST POSITION IN THE **ESG** AGENDA, PILLAR OF THE COMPANY'S STRATEGIC PLANNING, WE ACT IN ACCORDANCE WITH 5 OBJECTIVES:

**FARM
CERTIFICATION**



**NET ZERO IN
SCOPES 1 AND 2
UNTIL 2030**

**SAFE
ENVIRONMENT FOR
EVERYONE**

**EDUCATION AND
EDUCATION INCENTIVES
FOR OUR EMPLOYEES**

**EDUCATION IN LOCAL
COMMUNITIES, AGRO
AND ENVIRONMENT**



ESG

OUR COMMITMENTS



REDUCTION OF GREENHOUSE GASES

By 2030 - our goal is to achieve **ZERO CARBON** in GHG gas emissions, through investment in new technologies in the field and in the agroindustry.



END OF THE CYCLE OF OPENING NEW AREAS FOR CROPS IN BRAZIL

As of the 2020/21 crop, we ended the cycle of opening new areas for crops, following the global movement to combat climate change.

ESG

Greenhouse Gas Emissions Reduction Program - GHG



ZERO CARBON in
net emissions of scopes 1 and 2 until **2030**



- ✓ **End of the native areas conversion cycle**
- ✓ Soil Conservation and Green Fertilization Project
- ✓ ILP Project (Integration Crop Livestock)
- ✓ Digital Agriculture of Low Carbon Project
- ✓ Reforestation Project with Native Vegetation
- ✓ Project Use of Energy from Renewable Sources

INDEXES



IBOVESPA B3

ISE B3

ICO2 B3

IGPTWB3

We advanced 18 positions in the Corporate Sustainability Index – ISE B3

8

ESG

Environmental

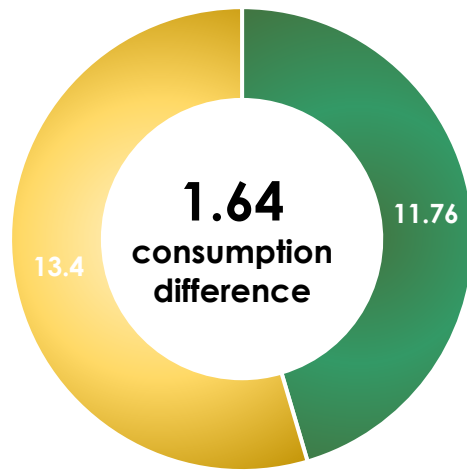
SLC *Agrícola*



ESG

DIESEL CONSUMPTION (L/HA)

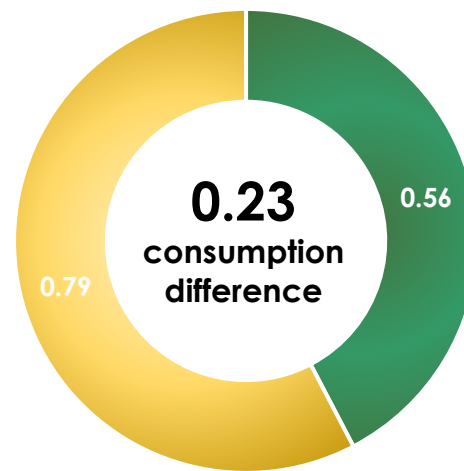
Consumption of **Grain Harvesters**
G JD S790 in 2023



13.40 before optimizations

11.76 after optimizations

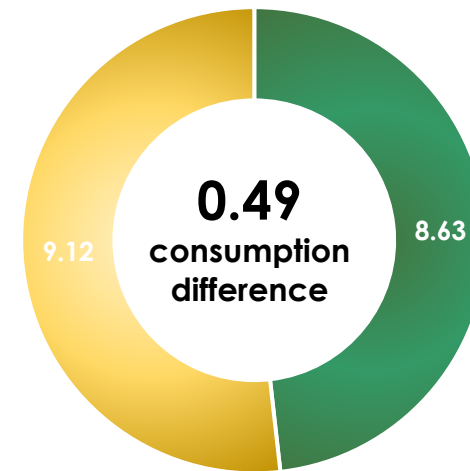
Consumption of **M4040 Sprayers**
in 2023



0.79 before optimizations

0.56 after optimizations

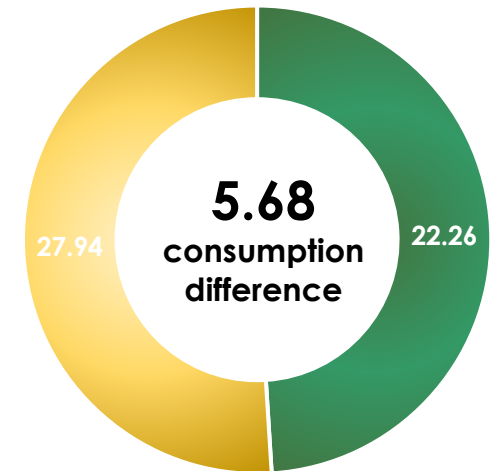
Consumption of **Tractor 9640R** in 2023



9.12 before optimizations

8.63 after optimizations

CP690 Cotton Harvester Fuel
Consumption in 2023



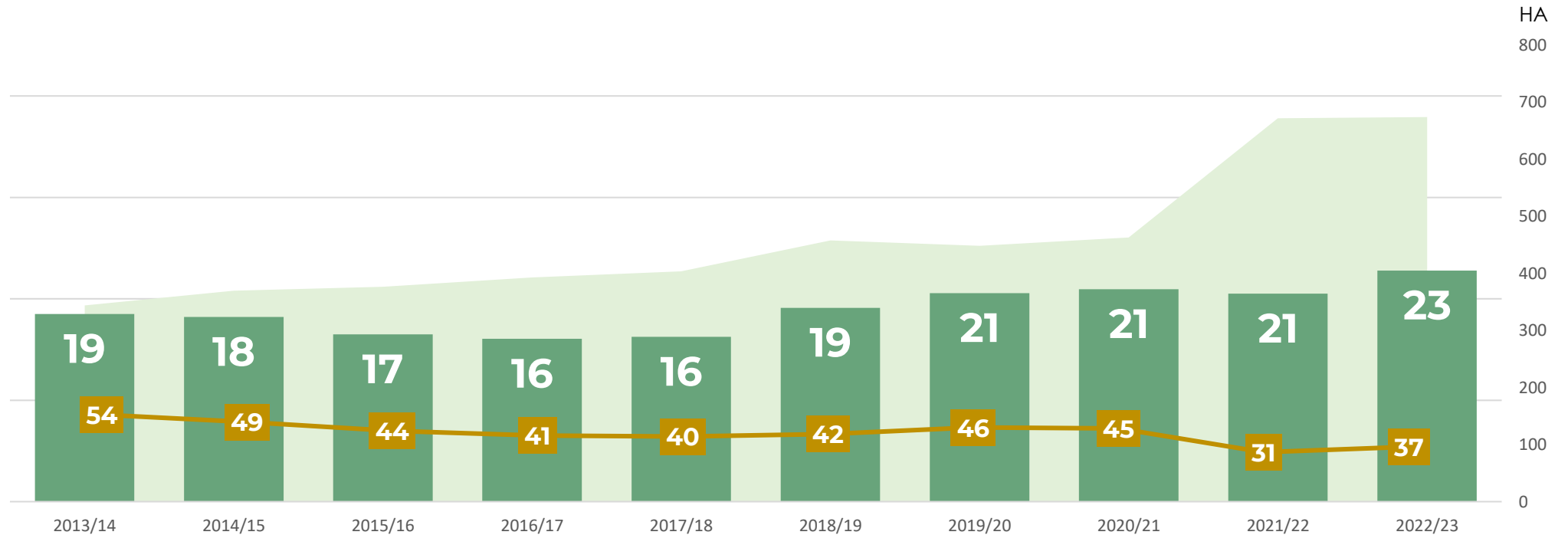
27.94 before optimizations

22.26 after optimizations

ESG

DIESEL CONSUMPTION IN OPERATION X PLANTED AREA 22/23

30% of reduction in diesel consumption 2022/23 x 2013/14



Area (thd hectares)

Diesel Oil (million liters)

Liters/ha (Operation)

ESG

KPI'S OF OPERATION WITH **RABOBANK**

Targets committed and projected until 2023

7% of reduction in GHG emissions by 2023
(base year 2019: 0.29 tCO2e/ton produced)

	2021	2022	2023
Goal	0.28	0.27	0.26

0.75% of increase in the water reuse rate
(base year 2019: 0.53%)

	2021	2022	2023
Goal	0.65	0.70	0.75

Reduction in the frequency rate of accidents with leave between employees at a ceiling of 1.97
(base crop year 2018/2019: 3.35)

	2021	2022	2023
Goal	2.30	0.70	1.90

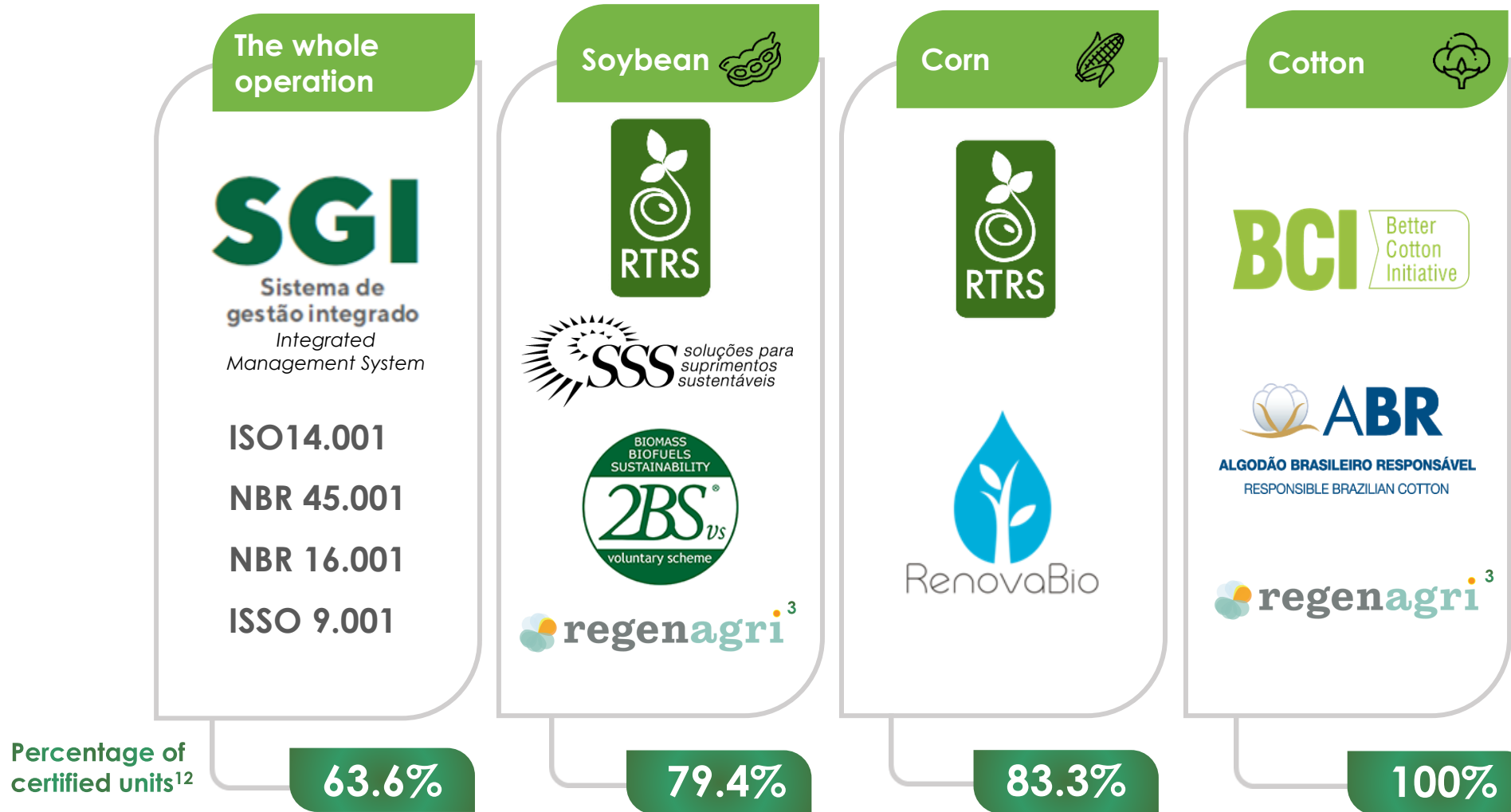
R\$ 200 million

raised with Rabobank linked to sustainability performance indicators in 2021

The actions of this operation took place in the following areas:

- Health and safety;
- Water consumption;
- Reduction in GHG emissions

SUSTAINABILITY CERTIFICATIONS



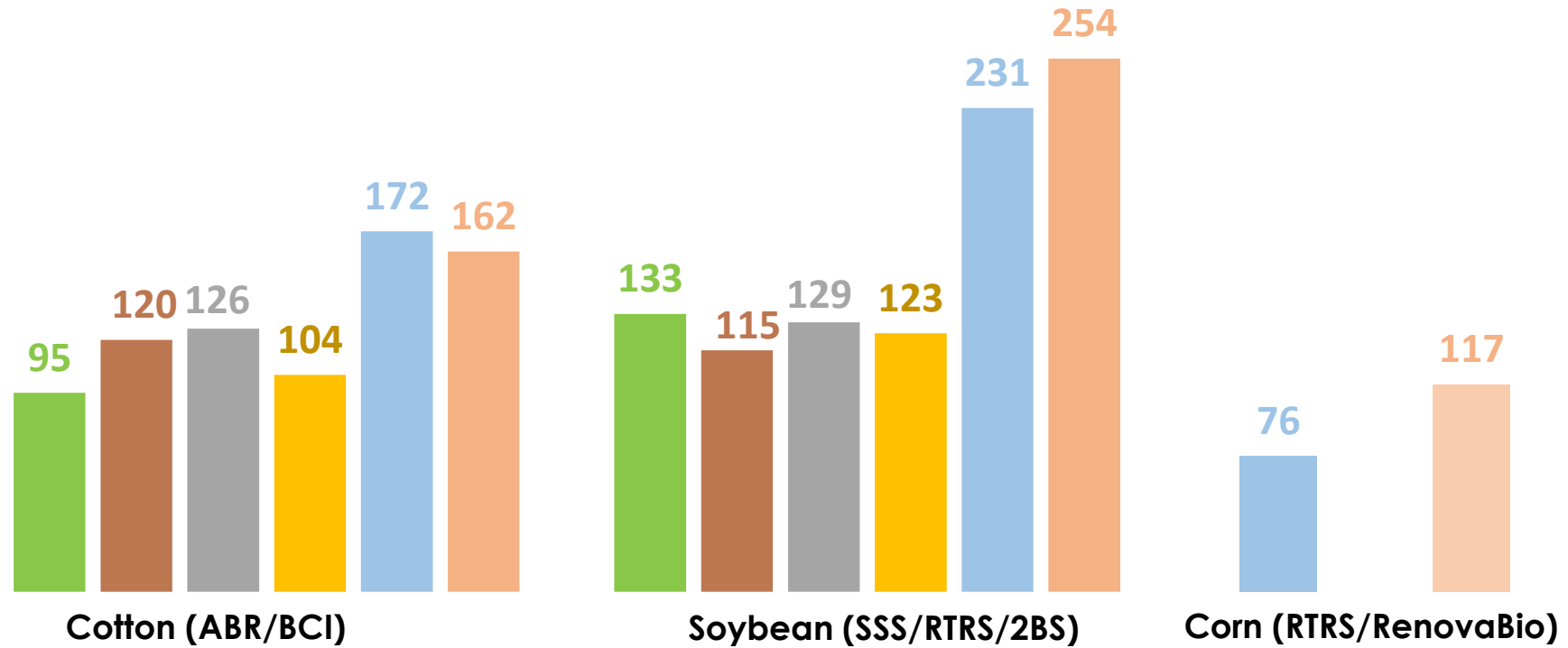
1. Considered in the denominator those subject to certification

2.The total amount of soybeans eligible for RTRS certification in 2023 was 95.3%. The amount of corn certified RTRS eligible for that certification in the same year was 99.9%. Paladino is the only farm that meets RTRS rules and still does not have certification; the unit will be certified in 2024. The others that have not yet been certified (Palmeira, Parceiro, Parnaguá, Paysandu, Piratini, and Paineira) had areas opened between the period of 2016 and 2020 and therefore cannot obtain certification.

3.Two farms (Planalto and Pamplona) obtained the regenerative agriculture certificate in 2023, totaling 35,943 hectares.

ESG

PRODUCT CERTIFICATION Certified Area Evolution (thousand hectares)



2017/2018 crop

2018/2019 crop

2019/2020 crop

2020/2021 crop

2021/2022 crop

2022/2023 crop

ESG REGENERATIVE AGRICULTURE







We are the

largest

Company in certified regenerative agriculture area in soybean and cotton in the Americas.

35,943 ha*
certified

The certification supports and attests organizations in transitioning to regenerative agriculture techniques that:

-  Increase soil organic matter,
-  Promote biodiversity,
-  Reduce greenhouse gas emissions (GHG),
-  Remove CO₂e and improve water and energy management.

*Planalto and Pamplona Farms



ESG

REGENERATIVE AGRICULTURE

**Reduced and
Localized
Application**
(defensives)

**Crop
Rotation**

ILP
(Crop Livestock
Integration)



**Application of
Bio-defensives**

Green Adubation
(cover plants)

MIP/MID
(Integrated Pest Management
and Integrated Disease
Management)

SPD
(No-Tillage
System)

ESG

BIOFACTORIES



15.1% of the total volume of the crop protection package



BACTERIA

Control of foliar diseases, soil diseases, bedbugs and caterpillars



FUNGI

Insecticide - Control of Suckers / Lepidoptera



INOCULANTS

Intensify the natural process of biological nitrogen fixation (BNF)

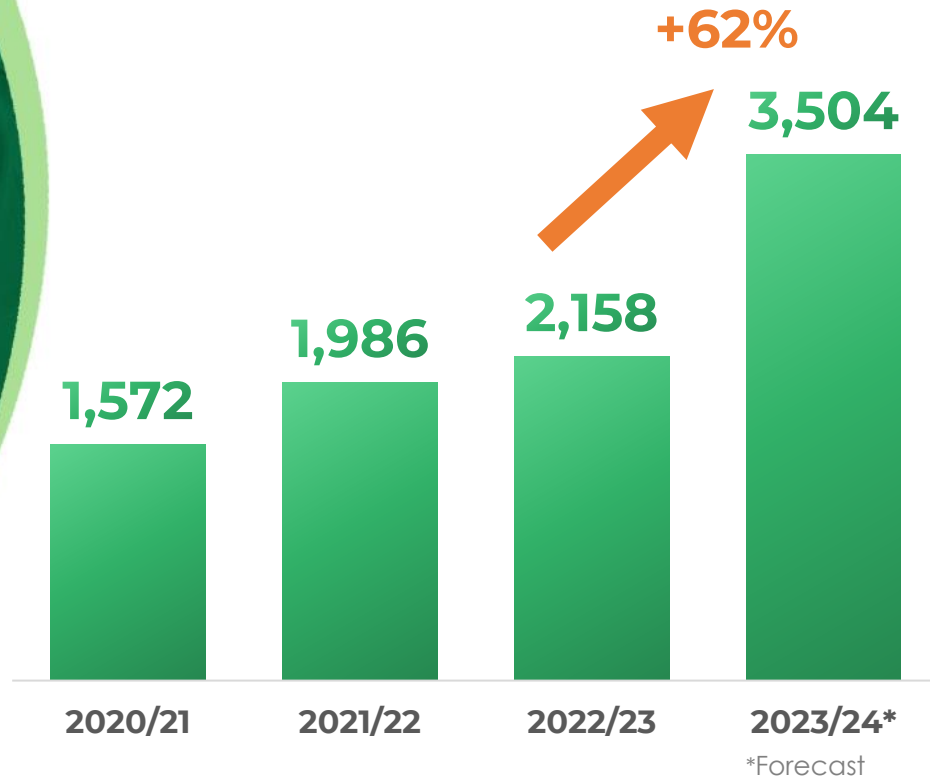


OTHERS

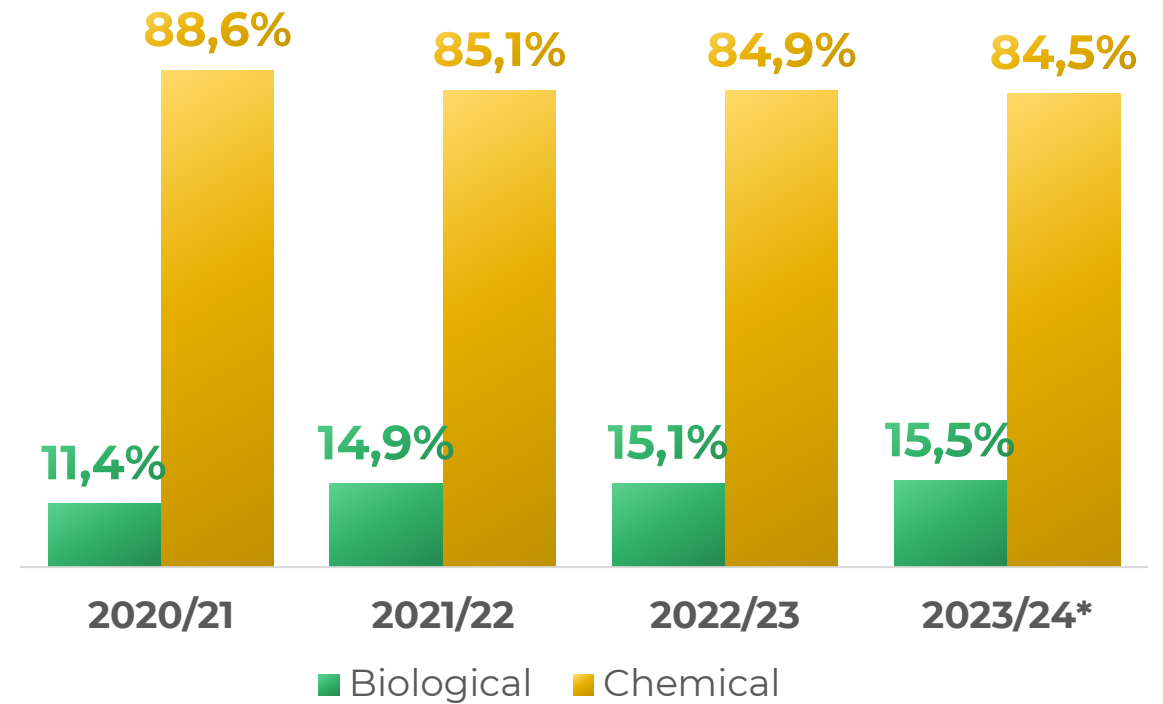
Macrobiologicals, Phosphorus Solubilizers, Water Stress Reducers

BIOLOGICAL CROP PROTECTION

Biologicals-Applied Hectares
(Millions)



% Biological Use vs. Chemical Reduce



ESG PHOTOVOLTAIC PLANT PIRATINI FARM

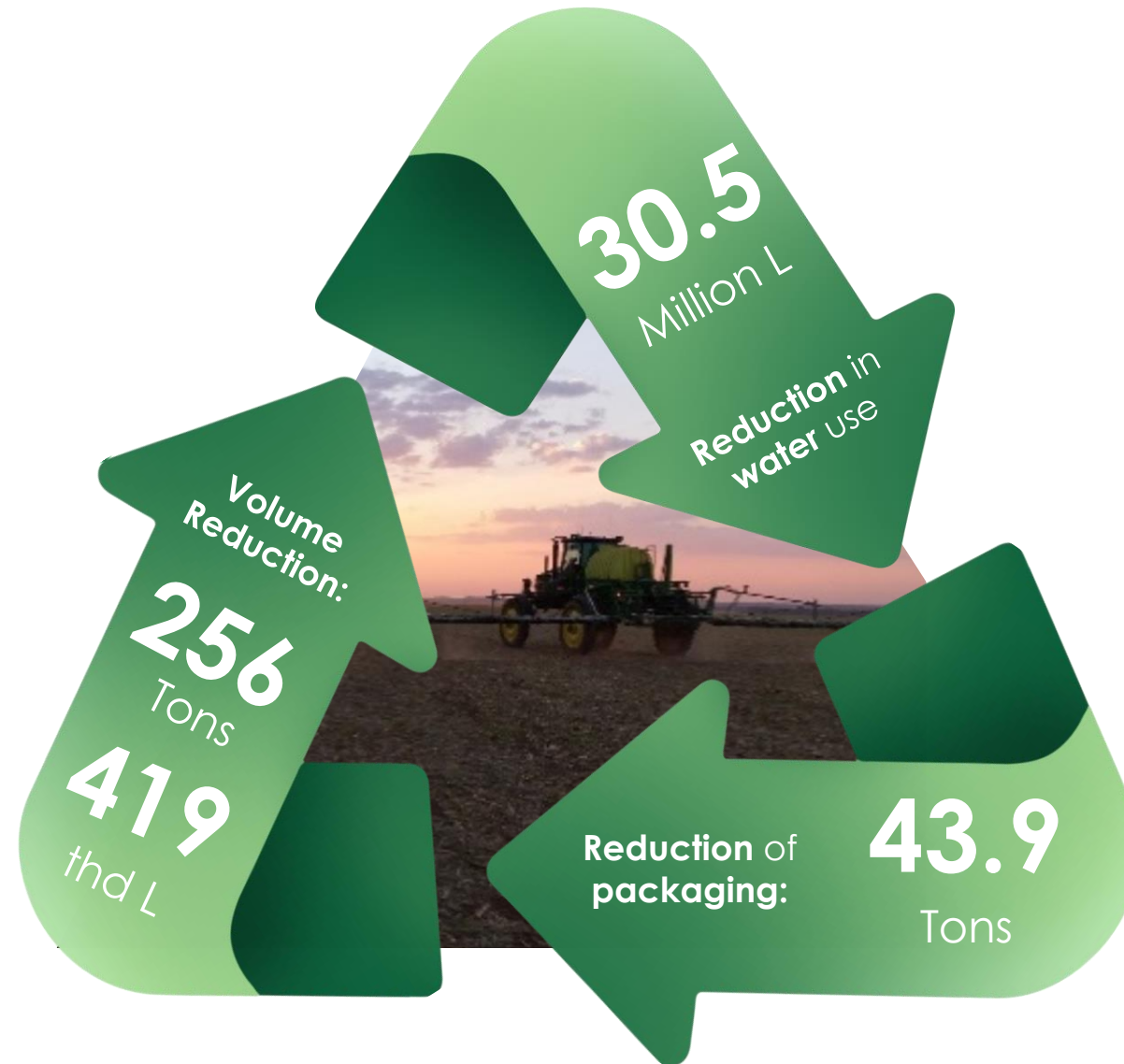
Reducing pollution from contaminating sources (coal) and greenhouse gases, reducing deforestation, and increasing the use of **natural resources**



ESG ENVIRONMENTAL INDICATORS

DIGITAL AGRICULTURE

(LOCALIZED AND SELECTIVE APPLICATION OF PESTICIDES)



New technologies for **localized application** of pesticides allow for a **reduction of up to 90%** in the consumption of these inputs

ESG

WATER AND BIODIVERSITY



99.8%

of waste is sent
for recycling



96.2%

of the areas are cultivated in
dry farming agriculture
(3.8% of irrigated area of the
total planted area)



100%

of effluents undergo
treatment before disposal

ESG

BIODIVERSITY

112 THD HA

Are intended for environmental preservation
(legal reserve, permanent preservation areas
and remaining native vegetation)

Equivalent to:

- 4.75 times the city of Frankfurt
- 346 Central Parks
- 143 thd soccer fields

31.4
MILLION
of tCO₂e stocked*

*References: Lopes; Miola, 2010 (Sequestro de Carbono em diferentes fitofisionomias do Cerrado). Silva et al., 2014 (Estoque de biomassa aérea, carbono e sequestro de dióxido de carbono em sistemas florestais da Amazônia Mato-grossense).

ESG

CIRCULAR ECONOMY PROJECT AND ZERO WASTE TO LANDFILL

Recyclability Index*:

Before → 39,2%

After implementation → **99.8%**

- **OBJECTIVE OF THE INITIATIVE:**

To raise the recyclability index of waste generated in operations, as well as zero the allocation of materials to landfills

- **Result** achieved through measures such as the disposal of food waste for composting, called **Ecofactory**, which can later be used as biofertilizers in agriculture.

Implemented on 4 farms: Pamplona, Parnaguá, Pioneira and Parceiro

**GOAL:
TO SERVE ALL
THE FARMS
UNTIL 2028**

8

ESG
Social

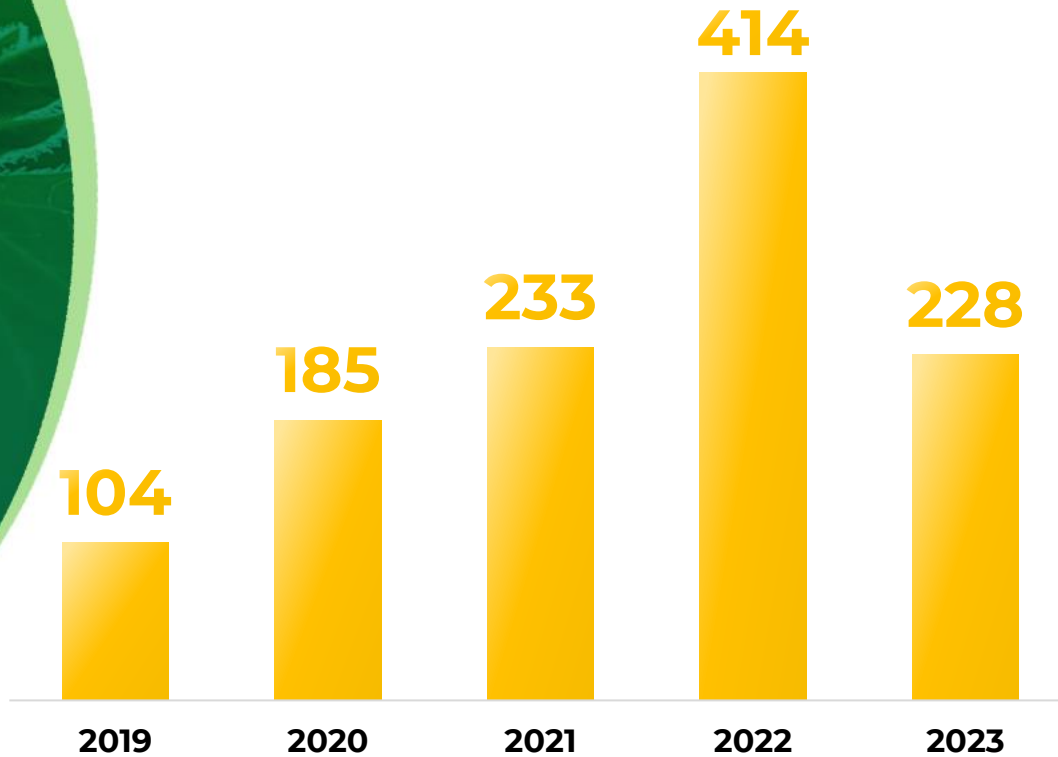
SLC *Agrícola*



ESG

INVESTMENTS IN EDUCATION

ENROLLED EMPLOYEES EXCLUDING
EVASION AND GRADUATES



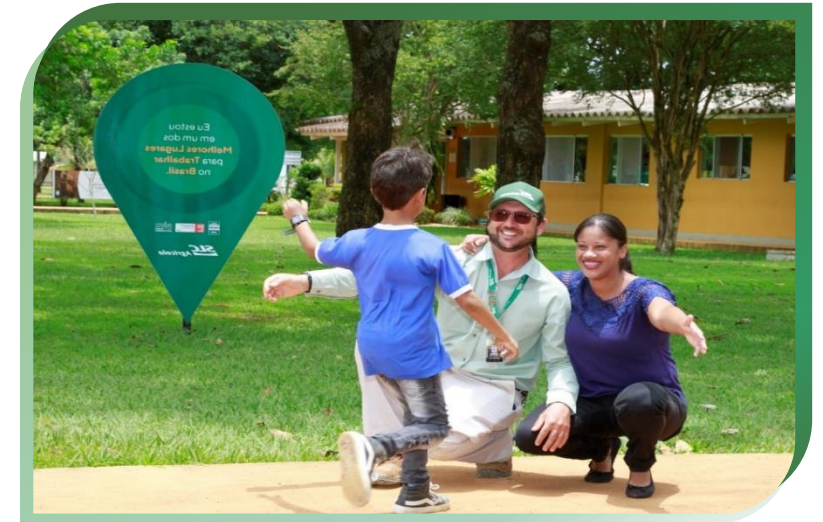
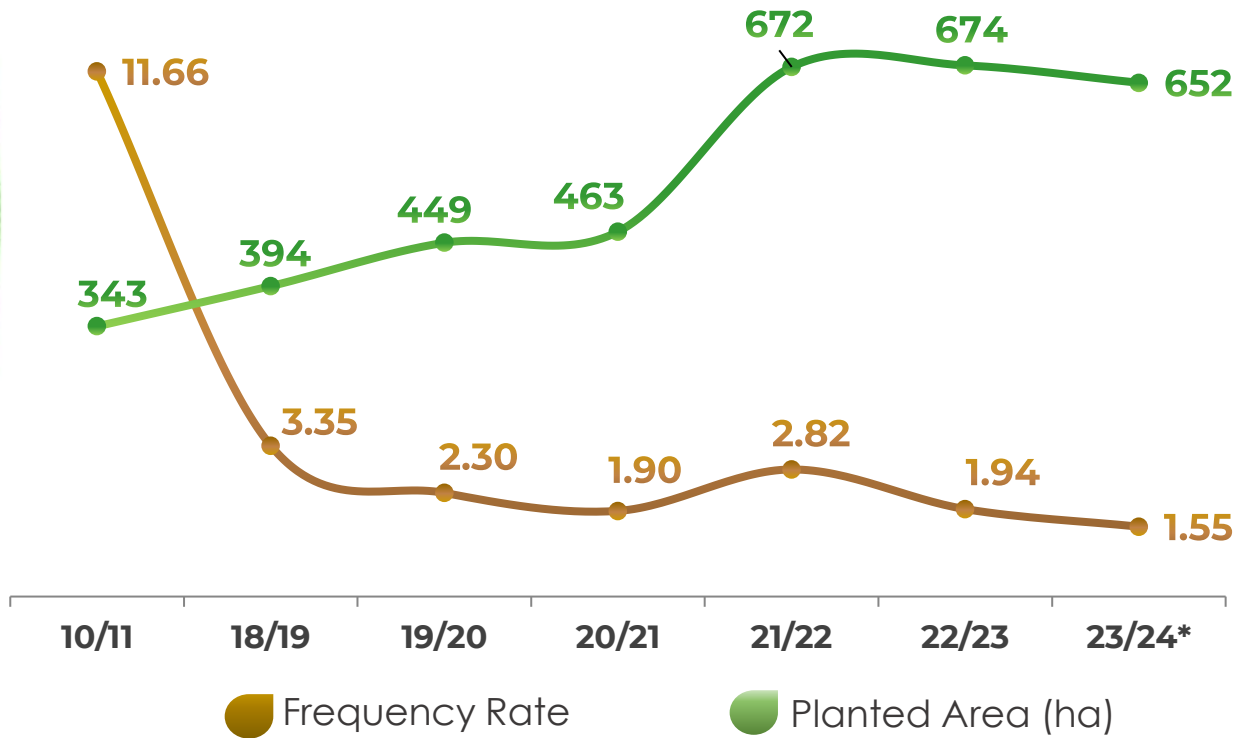
ADULT EMPLOYEES
GRADUATED - ACCUMULATED



ESG

RELATIONSHIP WITH STAKEHOLDERS

SAFE WORK ENVIRONMENT



* Maximum stipulated for 23/24 crop year

ESG

RELATIONSHIP WITH STAKEHOLDERS



421
mobilized
volunteers

100
beneficiary
entities

23
impacted
municipalities



19.208
students
benefited

347
trained
teachers

74
volunteer
actions
carried out

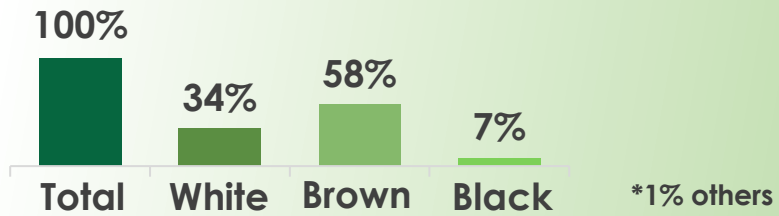
R\$ 7.1 millions

Invested in social projects*

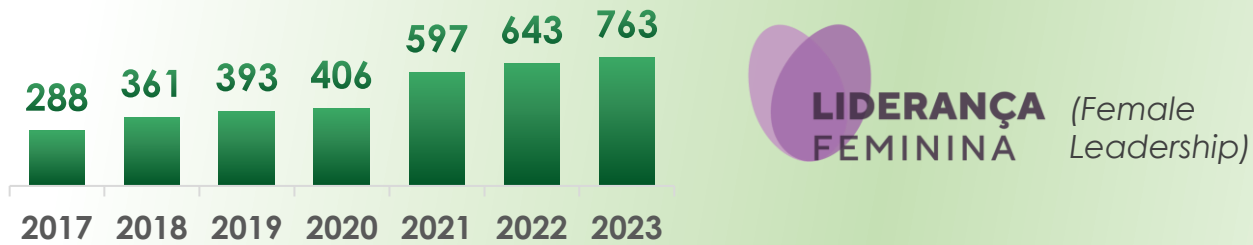
ESG

DIVERSITY AND INCLUSION

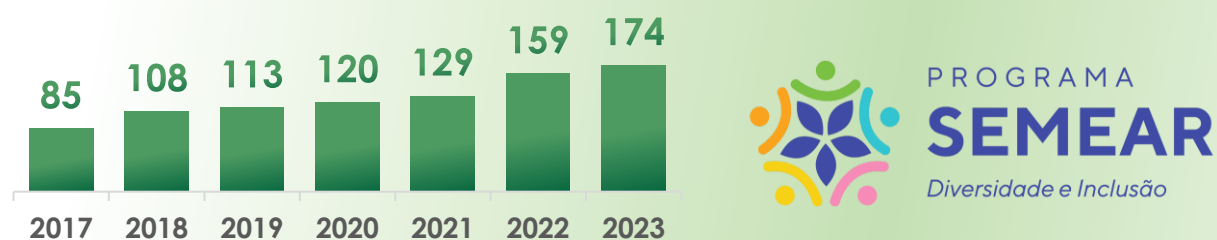
Color and Ethnicity



Women in SLC Agrícola



Employees with disabilities (2017 to 2023)



P
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AWARDS

AWARDS IN PEOPLE MANAGEMENT AND SUSTAINABILITY:

2022



2023



OUR BIG DREAM

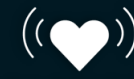
To positively impact future generations, through global leadership in agribusiness and respect to the planet

SLC *Agrícola*





INTEGRITY



PASSION
FOR WHAT WE DO



LASTING
RELATIONSHIPS



SUSTAINABLE
RESULTS

OUR VALUES

We believe that those who have **PASSION FOR WHAT THEY DO** are committed and do it with the highest quality, preserving their **INTEGRITY** through an ethical conduct, consistent and unquestionable.

These attitudes together generate **LONG LASTING RELATIONSHIP** between all the interested parties, producing **SUSTAINABLE RESULTS** that are economically viable, socially just and environmentally responsible

SLC *Agrícola*

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**THANK
YOU**

SLC *Agrícola*