Cultivate & Evolve

SLC AGRICOLA

Agriculture at is best.

August 2025



Overview

Strategy

3

Operating Performance



Financial Performance



Market Overview



Value Creation
Through Land



Technology & Innovation



ESG



Overview

Agribusiness Leadership Development

Our Business



What?

Production of cotton, soybean, corn and seeds.



Where?

In **7 states** of the Brazilian *Cerrado* Region.



How?

On both **owned** and **leased** land, large scale farms.



To Whon?

Grains:

Tradings, Animal Feed and Food Ind.

Cotton: Tradings and Textile Ind.

Seeds: Agricultural Producers.

80 years in Agriculture

1945

Foundation of SLC, as a small repair shop for agricultural implements



1977

Foundation of SLC Agrícola



ROVI -STVA

2007

SLC Agrícola IPO (the first in its sector, globally) 2024

Joint Venture

(Preciosa Farm) in association with Agropecuária Rica, Grupo RZK



SLC makes the first Brazilian self-propelled grain harvester

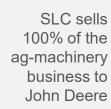


1965



John Deere buys 20% stake in SLC's Agri machinery business

1979



1999





August,2021 End of the cycle of opening new áreas for crop.

Incorporation of the agricultural operations of Terra Santa Agro. **5 leased farms in MT**

2021



Sierentz and land of Paladino farm

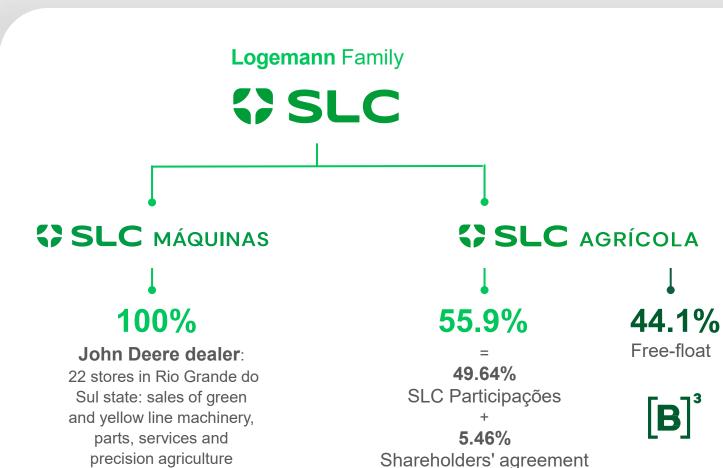
2025







Shareholding Structure



Last update: may 2025.

 Total shares issued: 443,329,716 / - Level 1 ADR Program: Launched August 11th, 2011 –

Ticket SLCJY

• SLC Currently owns **0.3%** of treasury stocks. In addition, administrators and related people can use the SLC group holds 0.3% of the shares.



Corporate governance

General Shareholder's Meeting

Board of Directors



Eduardo Logemann Chairman



Jorge Logemann Vice-President



Adriana Waltrick Independent Advisor



André Pessoa Independent Advisor



Fernando Reinach Independent Advisor



Osvaldo **Schirmer** Independent Advisor

Committe

Statutory Audit (CAE)

ESG

People Management

Risk Management

Executive Board



Aurélio Pavinato CEO



Álvaro Dilli HR and Sustainability Director



Gustavo Lunardi Seeds and Supply Director



Ivo Brum CFO and IR Director



Leonardo Celini Operations Director*

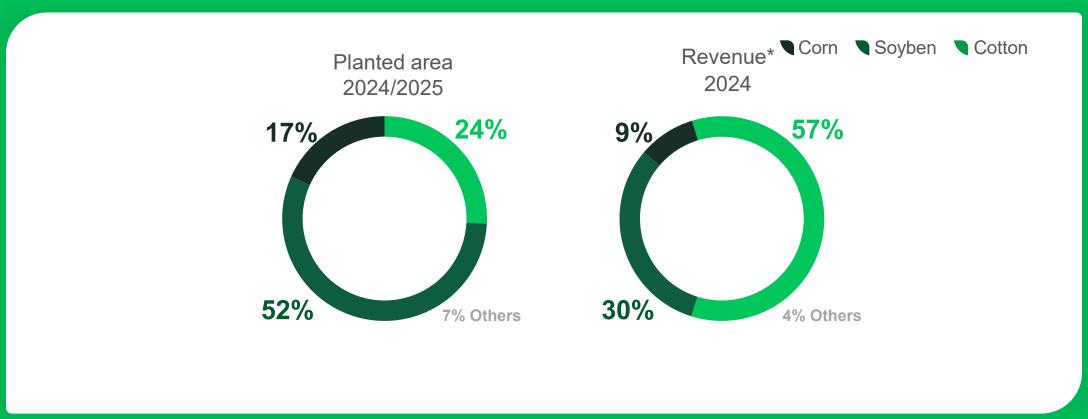


Roberto Acauan Sales and **New Business** Director*



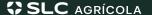
Breakdown per crop

A diversified and flexible portfolio



Source: 4Q24 Earnings Release. Revenue of 2024.

^{*}In revenue, cotton contains cotton seed and cottonseed; meanwhile Soybean contains soybean seed.



Production cost breakdown

Input prices are highly correlated with grain prices

2024/2025 crop average

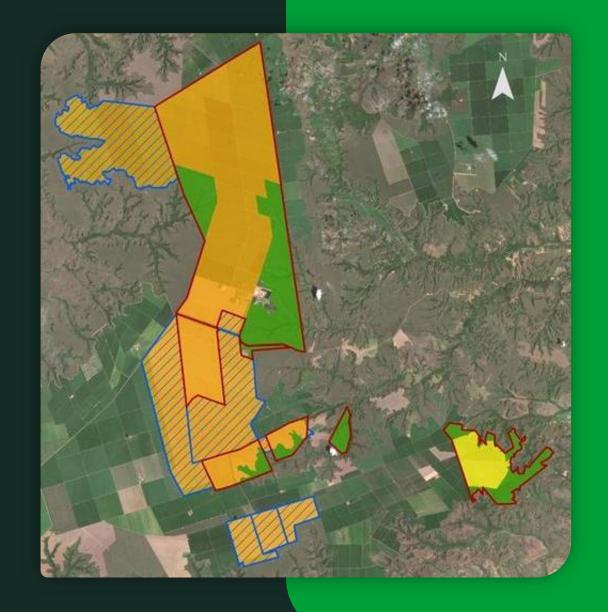




Our business model

Satellite view of Parnaíba Farm (MA)

- Owned
- Leased
- Crop area
- Area in process of agricultural development
- Legal reserve area and remaining vegetation



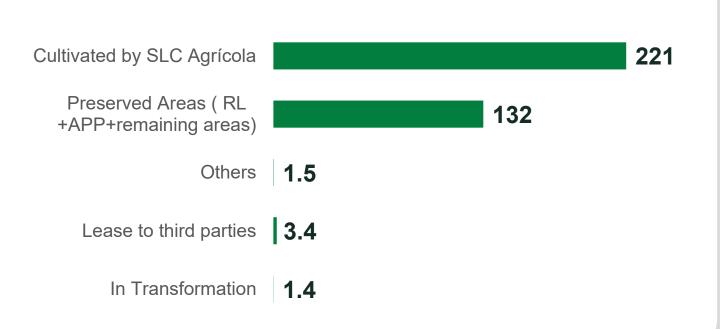


Breakdown of owned area

We are experienced land player with a planted area

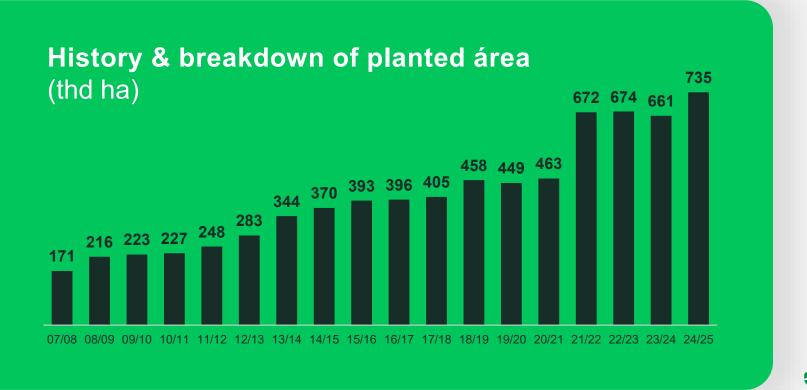
359 thd ha

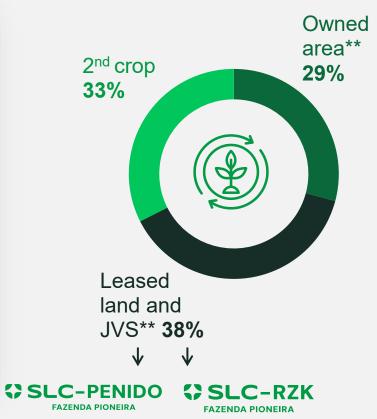






Our hybrid approach increases return on capital

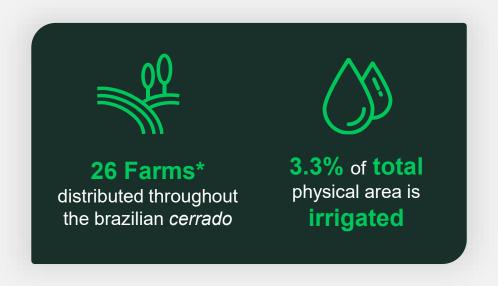






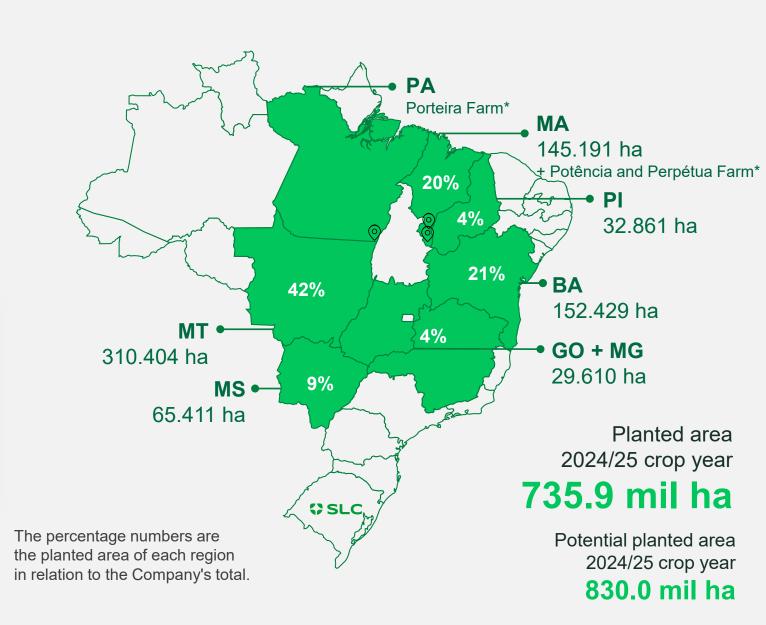
Strategically postioned Farms

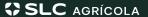
A portfolio resilient to climatic variations



Source: Release 2T25.

* Porteira, Potência and Perpétua farms will begin operations in the 2025/26 crop year.





Managing weather risks



Geografic positioning

SLC Farms are distributed within 7 different states, with distances that reach 1,500km between units



Crop

Exposure to three different crops, with specific planting/ harvesting schedules.



Varieties within crops

Several different varieties are used. from short to long cycles, and with specific traits/benefits for each region.

Cycle



Super short

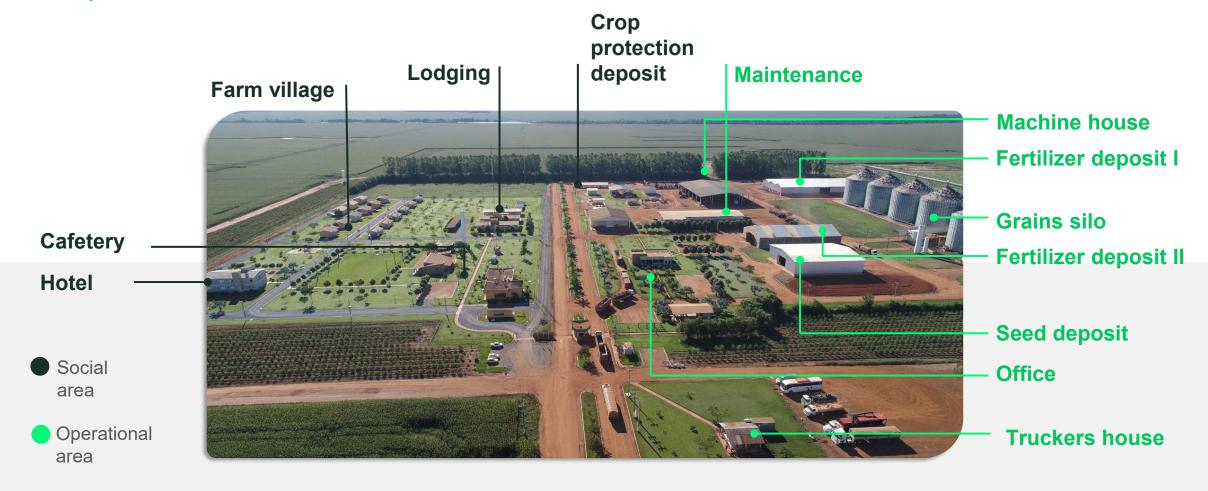






Standardized production units

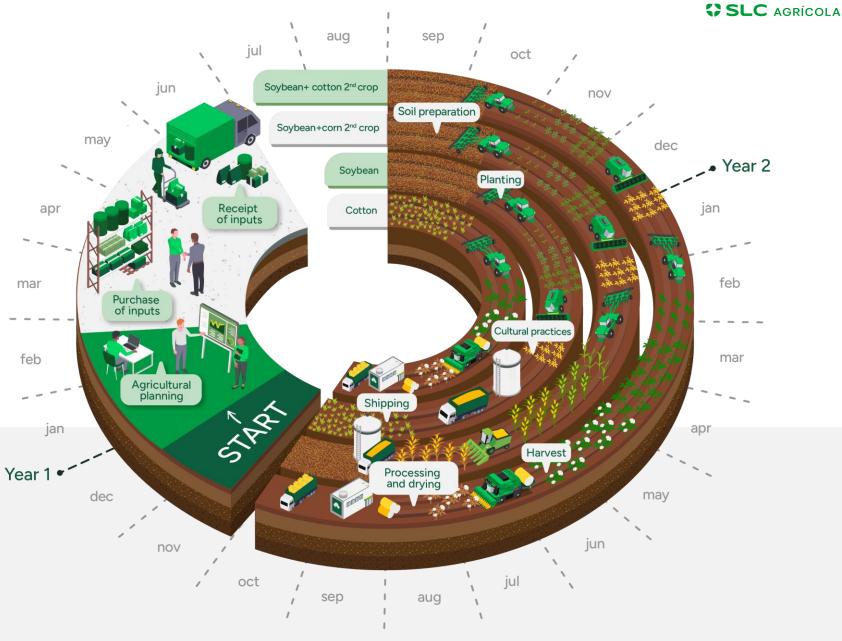
A replicable model – Pioneira Farm



Production cycle

Specific planting & harvesting calendars for each crop reduce weather exposure.

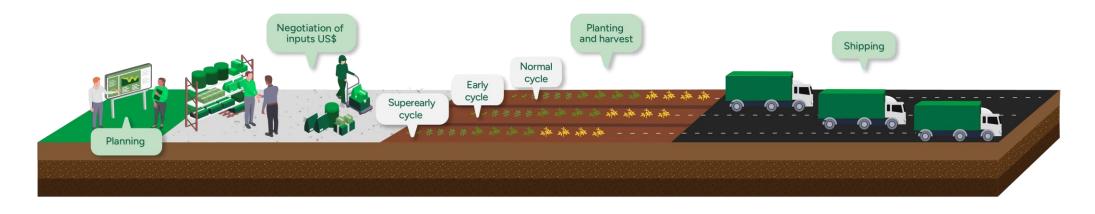






Hedging policy

Exemple: soybean crop





SLC AGRÍCOLA

Crop-livestock integration



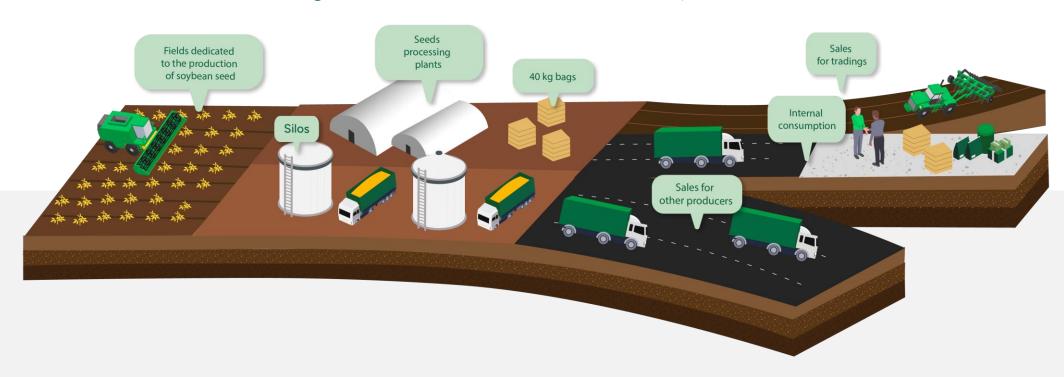




Soybean seed cycle



Seed grain



Grain for consumption



Strategy

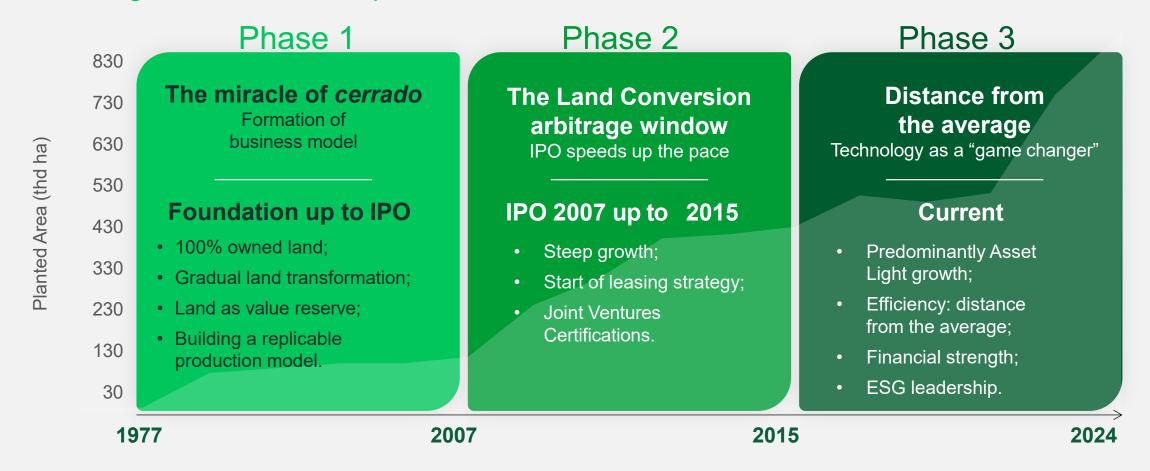
Where're we going





Our strategy in 3 phases

SLC has excellently capitalized on the key opportunities in Brazilian agribusiness over the past decades



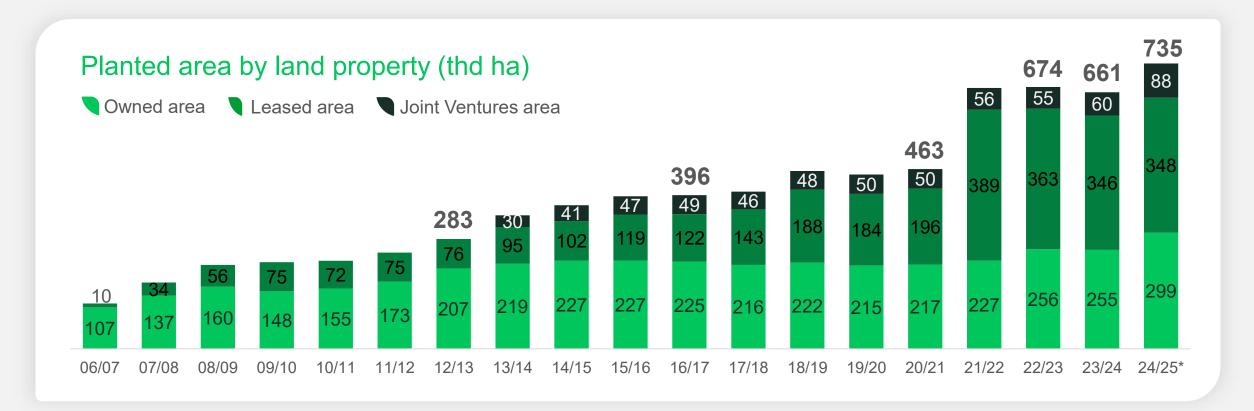


Migration to asset light

In the 2024/2025 crop year:

59% of physical area comes from leasing & joint ventures (1st crop)





Source: Release 2T25. *Forecast



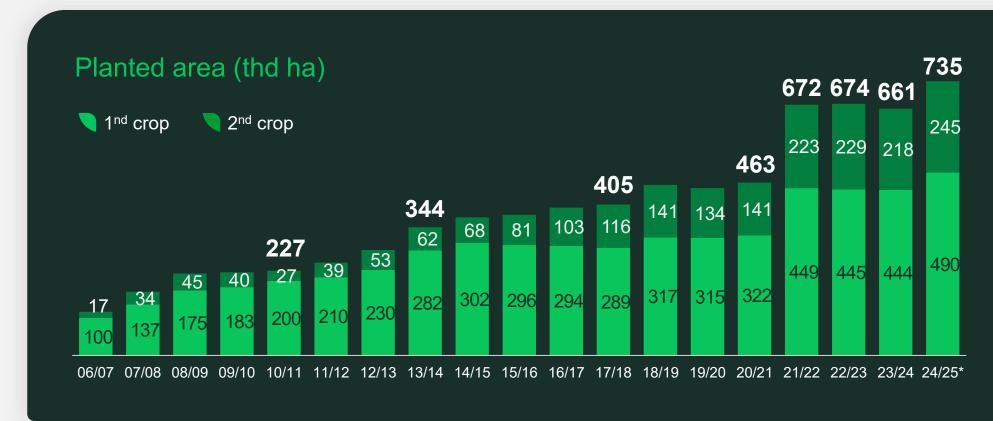
Asset efficiency

Maximizing asset utilization



2nd crop represents 33% of total area





Source: Release 2T25. *Forecast

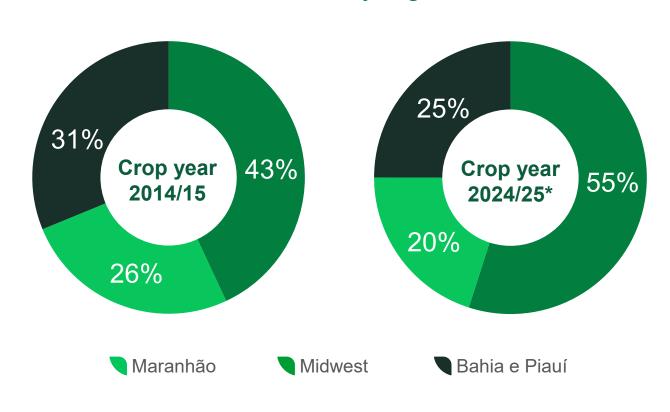




Land portfolio strategic redistribution

Increasing exposure in mature areas of the Midwest, which offers a more stable production

Planted area by region



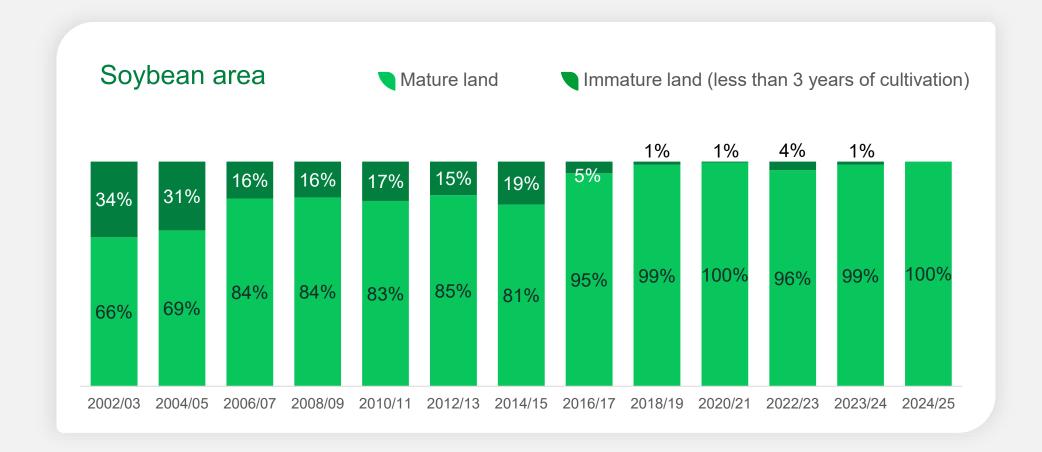
Source: Release 2T25.



Maturity



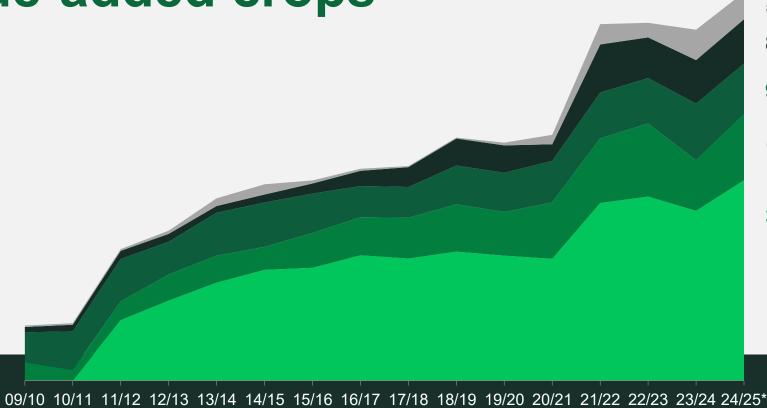
Improved land maturity significantly increases yield potential (soyben area).



Source: Release 2T25.



Growth in higher value-added crops



56 thd ha | Others

83 thd ha | Cotton (2nd)

95 thd ha | Cotton (1nd)

123 thd ha | Corn (2nd)

378 thd ha | Soybean + soybean seed

Source: Release 2T25. *Forecast



Cotton: proprietary and innovative system

Cotton processes

Data

- Visual grading (color, brightness and level of impurities).
- HVI resuts
 (Physical characteristics are tested in certified laboratories).

Software SLC

Data crossing: creation of EVEN running lots





Phisical formation of lots at each farm



Even-running lots ready for shipment



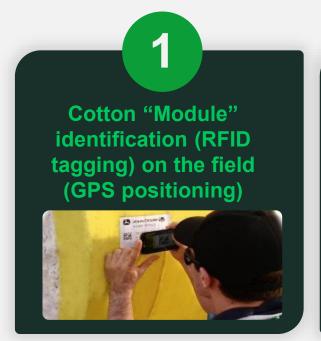
Why is this important:

Even-running cotton lots provide value for textile industry clients, once it reduces the amount of spinning-machine setups (Thus enabling price premiums).



Cotton: proprietary and innovative system

Batch formation:



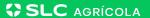
Group positioning of the modules on the ginning patio





Cotton harvested presents important variations in its characteristics, even before ginning.

The processes described above, developed by **SLC Agrícola**, allows for the categorization of cotton on the field, to which follows the formation of uniform ginning groups, thus streamlining the activities on the cotton gin, guaranteeing higher efficiency (reduction on machine setup), and, especially, increase in quality and standardization of lots.



MELHORES

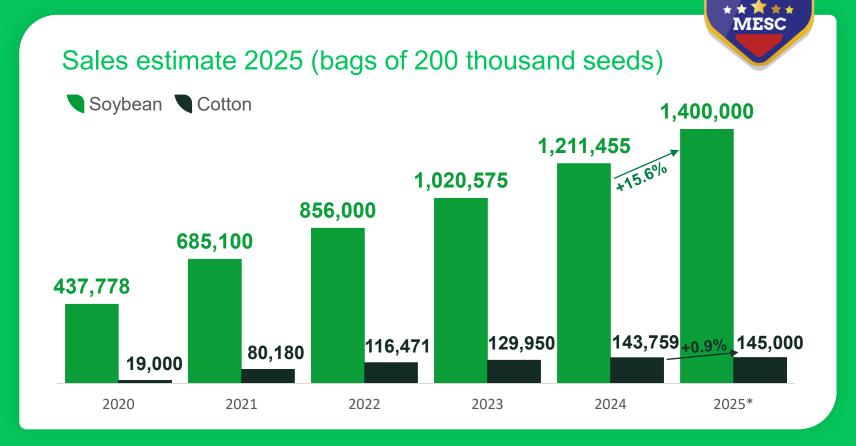
EMPRESAS

SLC SEMENTES







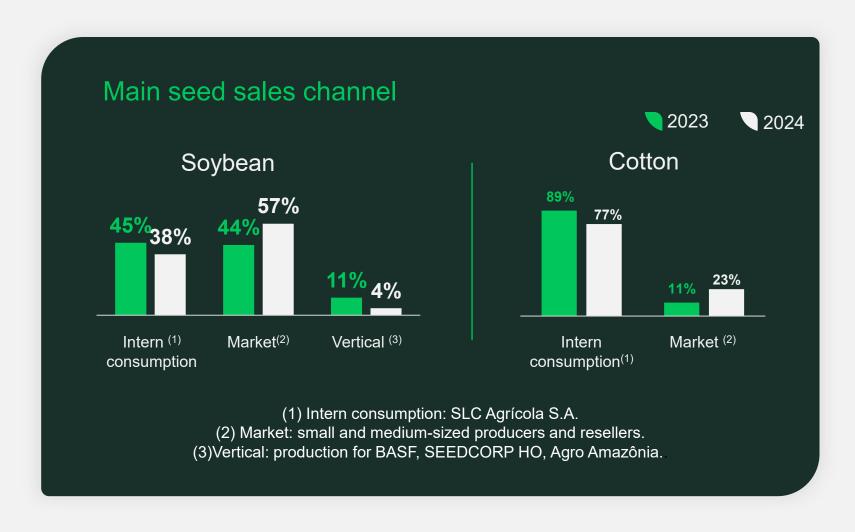


Source: Release 4T24. *Release





Seeds operation



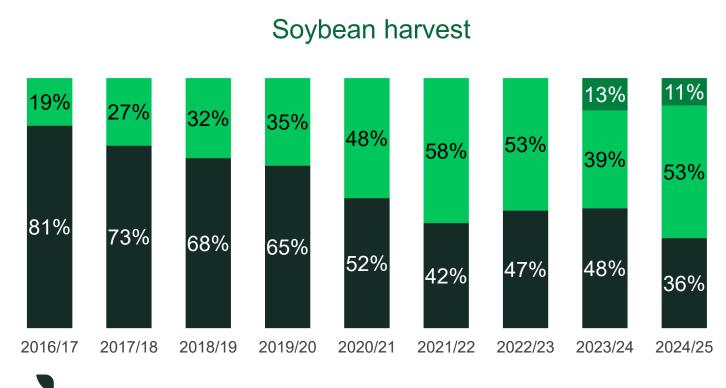
Source: 4T24 Release



Migration to asset light business model

Soybean harvest outsourcing reduces capex.





Own
Own machines and operators

Outsourced
Rented machines and operators

Asset light
Leased machines, own operators

Source: 1Q25 Earnings Release



Land sale

Paineira Farm

2008

Place:

Rio Grande do Sul

Area:

821 hectares

Revenue: R\$10 MM

Palmeira Farm

2010

Place:

Maranhão

Area:

14.6 thd hectares

Revenue: R\$27 MM

SLC LandCo

2012

Place:

Panorama, Piratini and Planeste Farms

Maranhão and Bahia

Area:

59 thd hectares

Revenue:

US\$50 MM

(for 18% of the company)

Part of
Paiaguás and
Parceiro Farms

2017

Place:

Mato Grosso and Piauí

Area:

11.6 thd hectares

Revenue: R\$177 MM

Part of Parnaíba Farm

2019

Place:

Maranhão

Area:

5.2 thd hectares

Revenue:

R\$83 MM





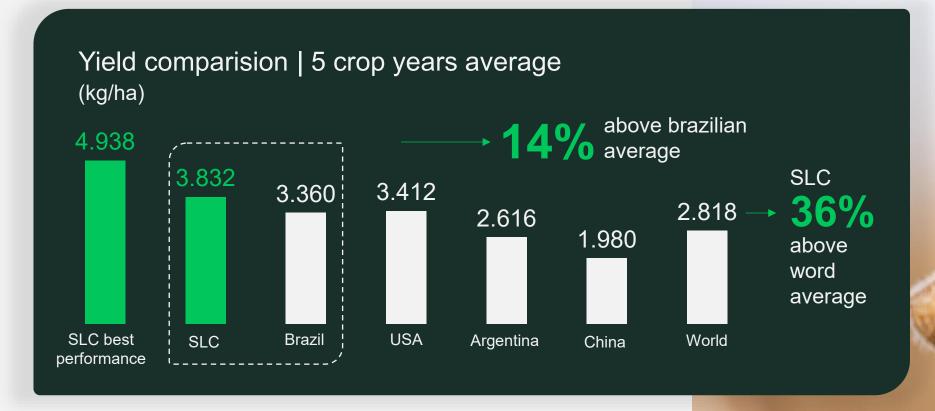
Operating performance



Yield advantage over the average | Soybean

one of the main competitiveness measures

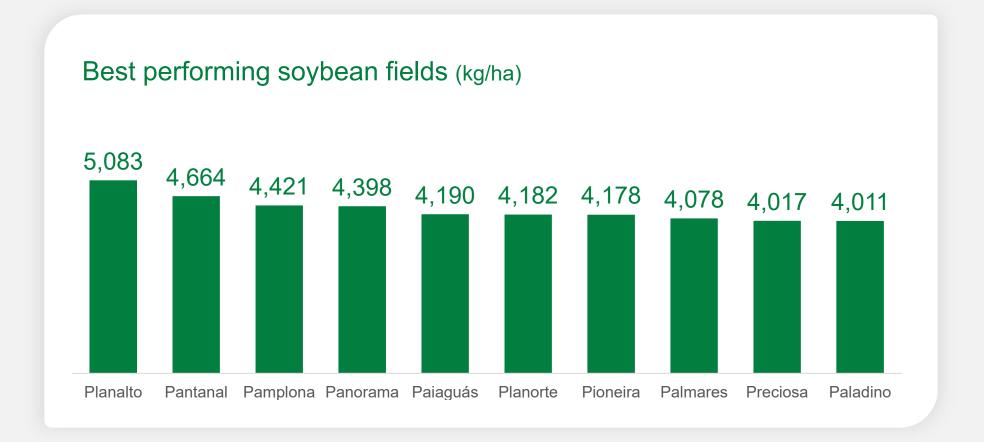
Average:2019/20 to 2023/24



Source: USDA, CONAB and SLC Agrícola 1T25.



Potential for new levels of productivity





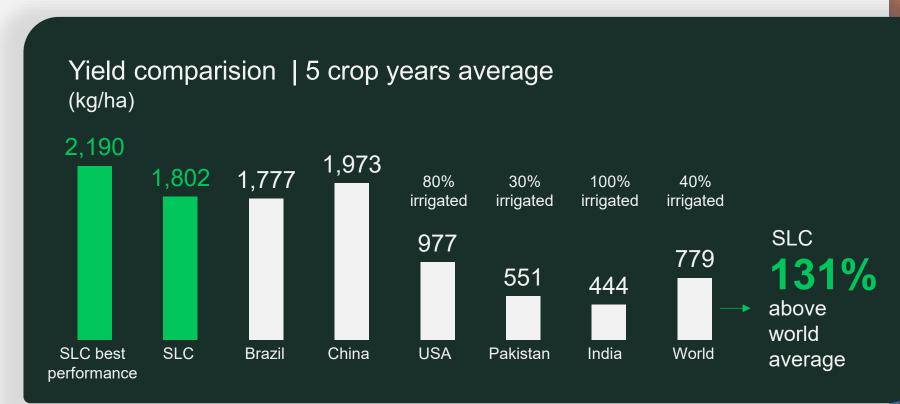
3,960



Yield advantage over the average Cotton

One of the main competitiveness measures

Average:2019/20 to 2023/24

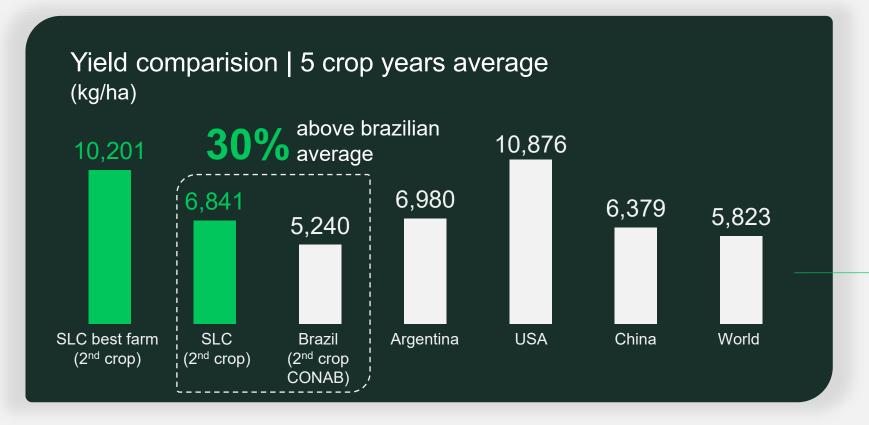


Source: USDA, CONAB and SLC Agricola 4Q24.

Yield advantage over the average

One of the main competitiveness measures

Average:2019/20 to 2023/24

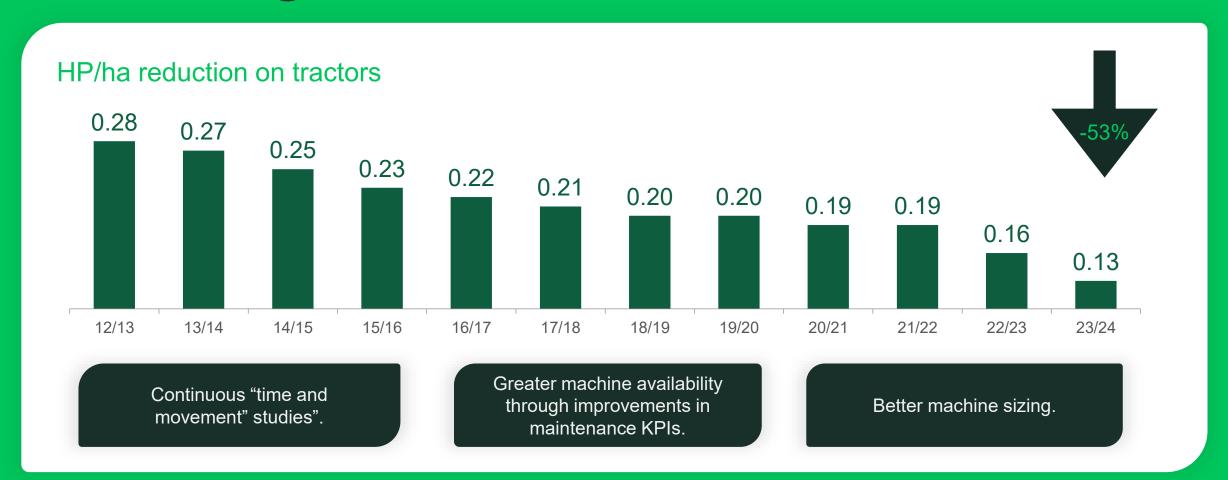


SLC AGRÍCOLA Corn SLC above world average

Source: USDA, CONAB and SLC Agricola 4Q24.



Maximizing asset utilization



Source: SLC Agrícola 2024.



Hectares per employee

Production, processing and administrative



Source: SLC Agrícola 2024.





Hedge position | Soybean

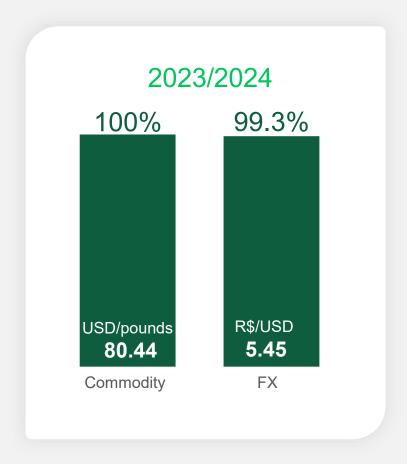


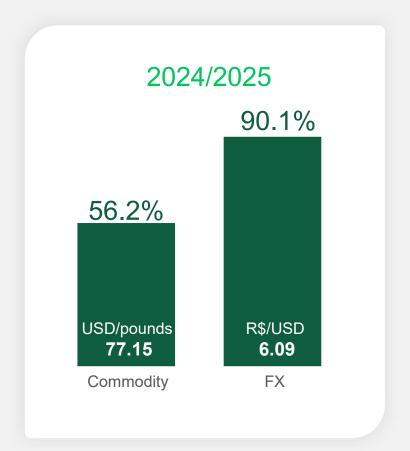


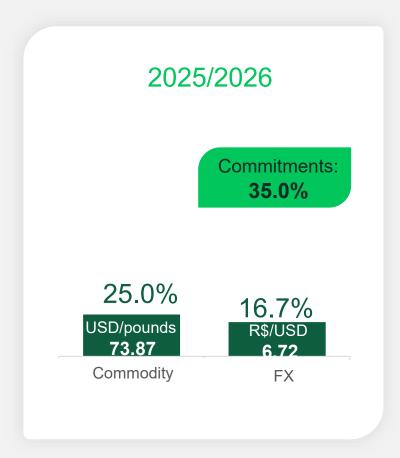




Hedge position | Cotton

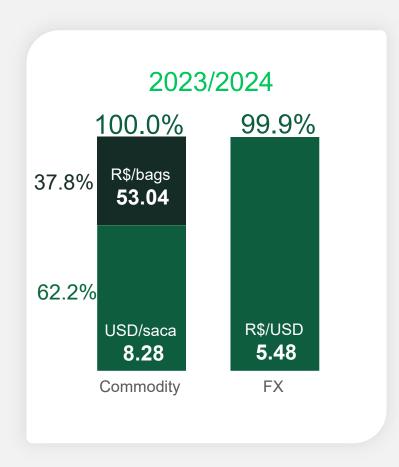




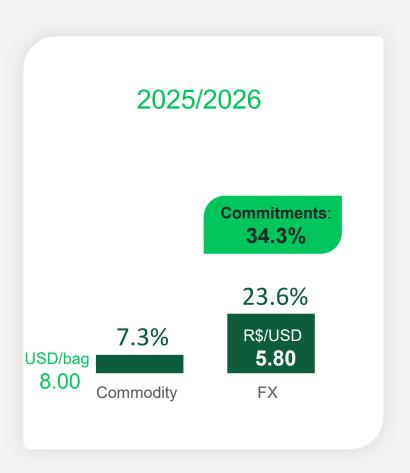




Hedge position | Corn

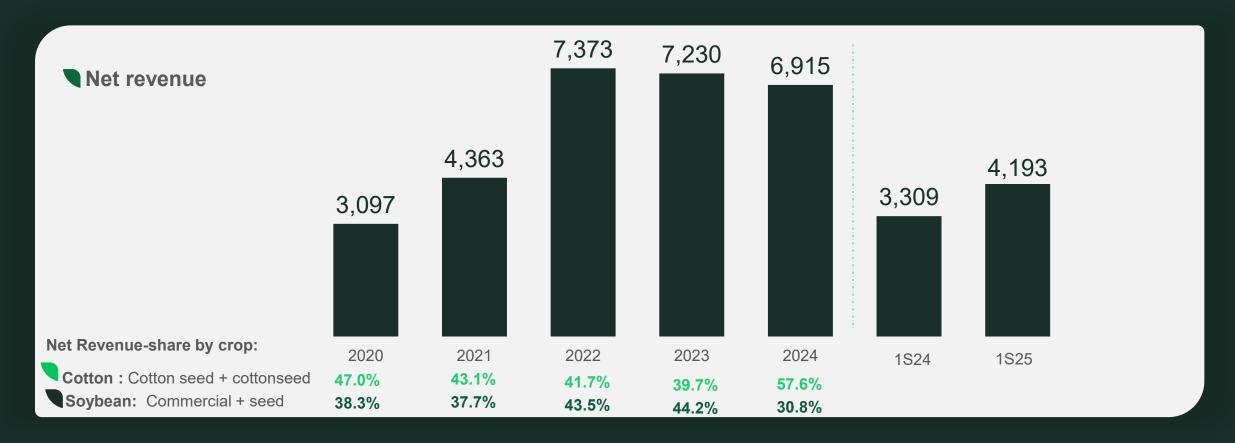






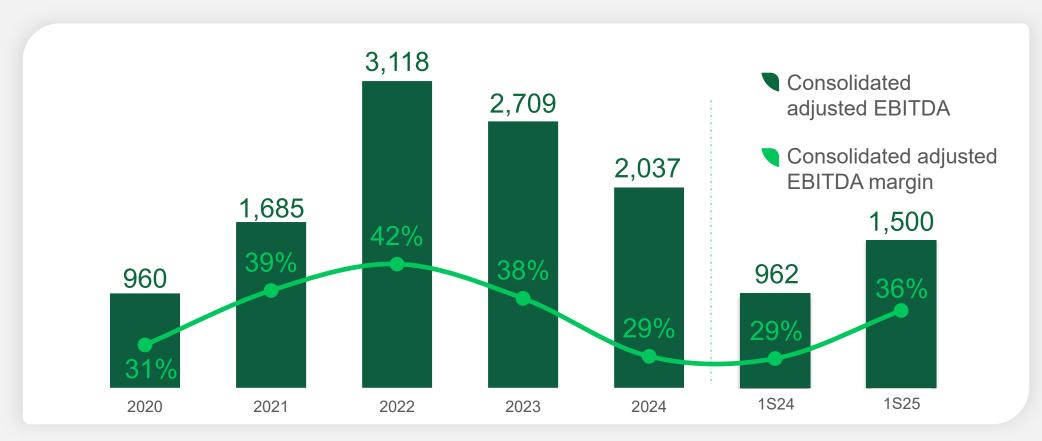
Net revenue

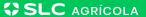
(R\$ MM)





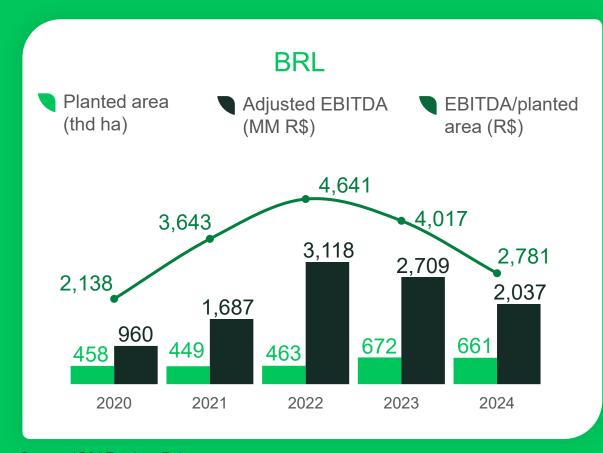
Adjusted EBITDA (R\$ MM)

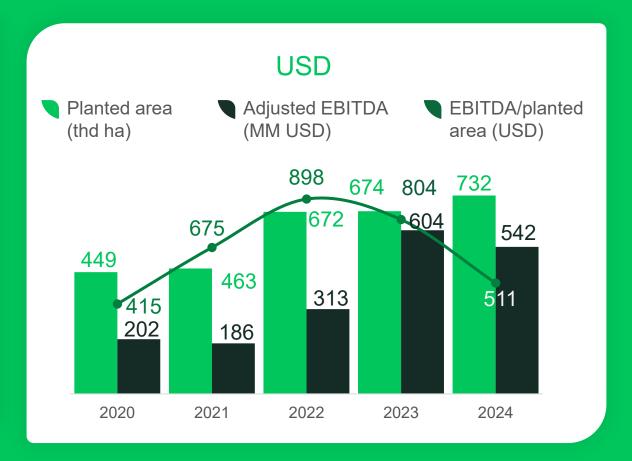




Planted area

(Adjusted EBITDA/hectare)

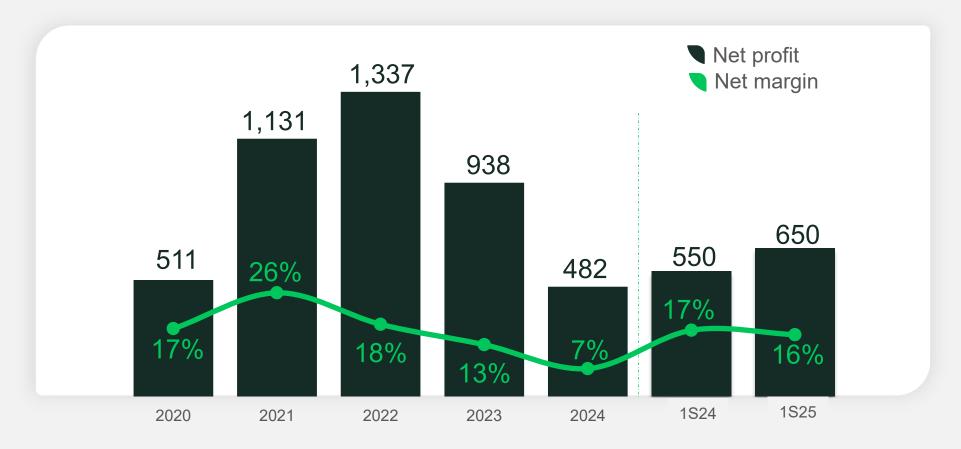






Net profit

(R\$/MM & net margin)

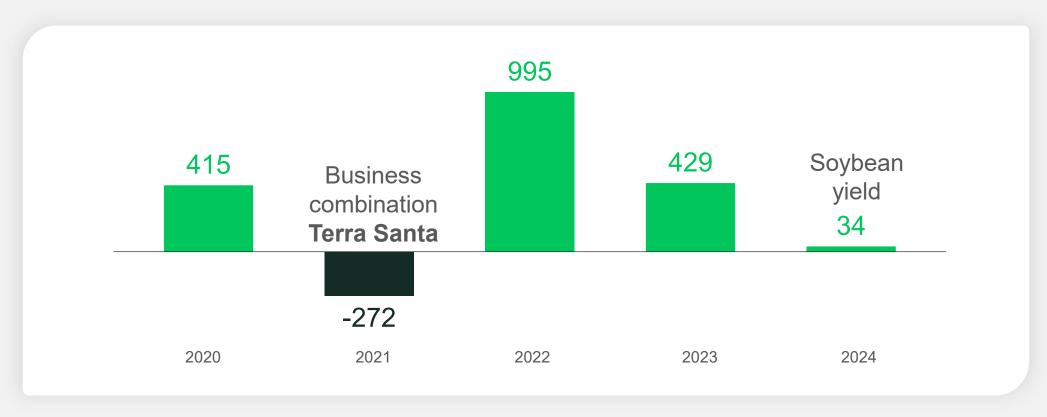


Source: Release 2Q25.



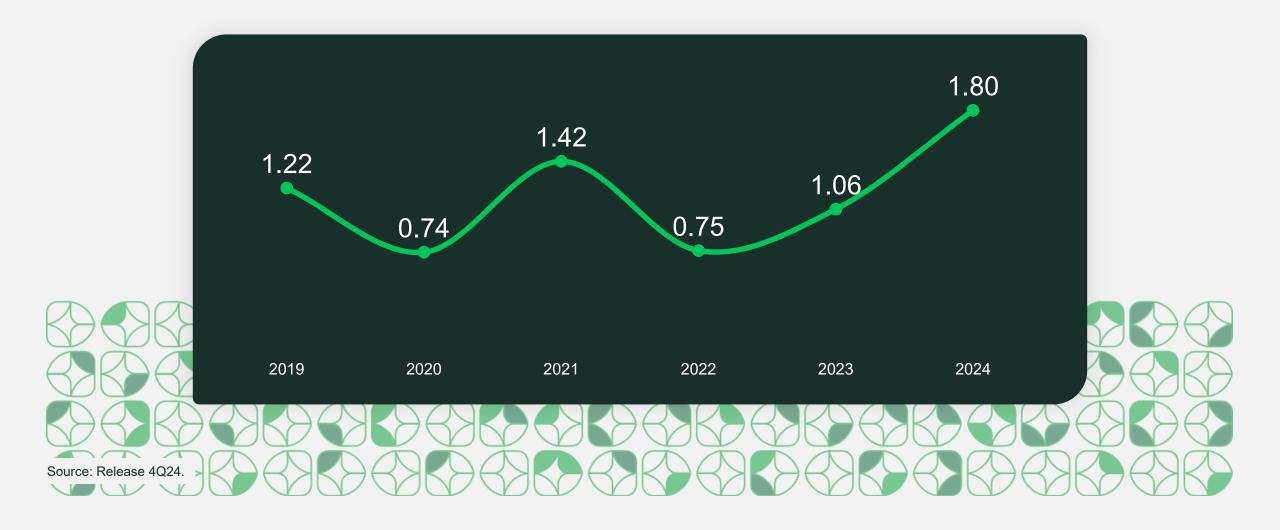
Free cash flow

(R\$ MM)





Net debt/adjusted EBITDA





Net debt

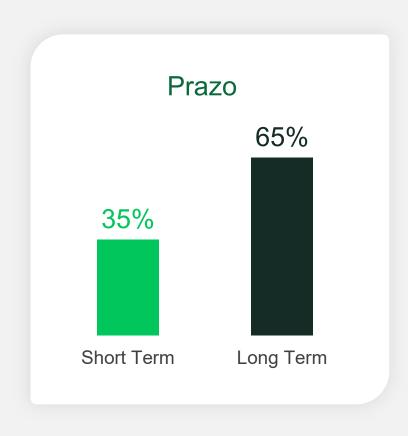


Source: 2Q25 Release.

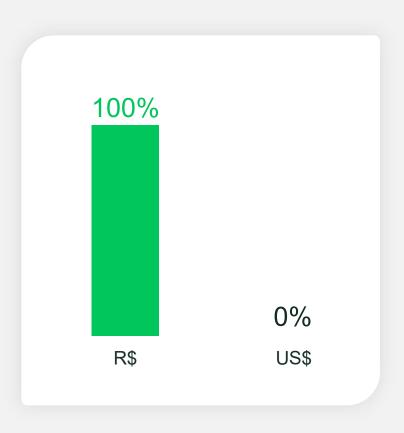
Credit Line	Average Int	Average Interest Rate (%)			Consolidated	
(R\$ thd)	Indexer	4Q24	2Q25	4Q24	2Q25	
Applied in Fixed Assets				36,585	36,356	
Finame – BNDES	Prefixed	7.8%	7.9%	36,585	36,356	
Applied in Working Capital				5,588,046	6,970,953	
CRA	CDI	12.9%	15.6%	1,551,246	1,626,356	
Rural Credit	Prefixed	7.0%	-	11,928		
Rural Credit	CDI	13.2%	15.8%	1,524,121	1,313,355	
Working Capital	Prefixed	13.2%	-	102,609	-	
Working Capital	CDI	13.3%	15.9%	1,898,621	2,675,029	
Export Loans	CDI	13.3%	15.5%	499,521	1,356,212	
Total Indebtedness		13.1%	15.7%	5,624,631	7,007,308	
(+/-) Gains and losses with deriv. connected with applications and debt				30,809	132,792	
(=) Adjusted Gross Debt				5,655,440	7,140,100	
(-) Cash				(1,981,162)	(1,151,288)	
(=) Adjusted Net Debt				3,674,278	•	
Adjusted EBITDA (Last 12 months)				2,036,617	2,574,519	
Adjusted Net Debt/Adjusted EBITDA				1.80x	2.33x	



Net debt profile 2Q25



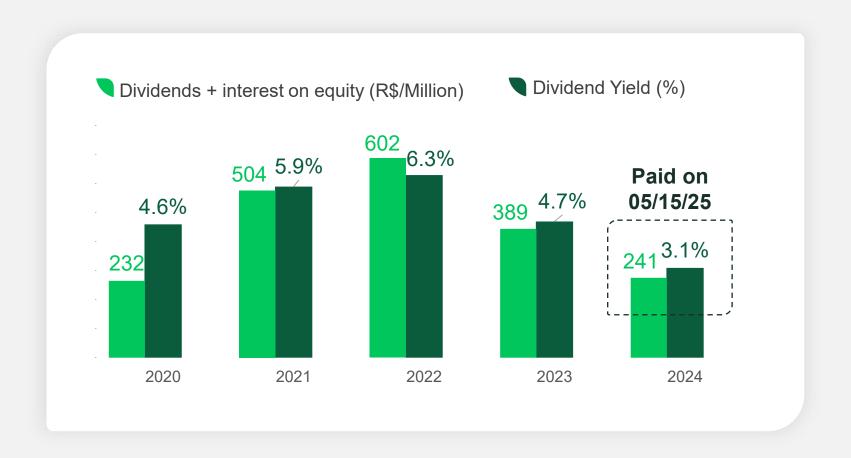




Source: Release 2Q25.



Dividend distribution & Dividend Yield history





Dividend Yield average last 5 years:

4.9%



Total dividends paid in the last 5 years:

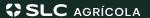
R\$1,9 billion

Dividend Yield 2024 calculated based on the share price on 12/31/2024.

Dividends Policy:

- 2007-2010: 25%
- 2011-2013: 40%
- 2015-2024: 50%

Note: Dividends, amount distributed and/or proposed for the fiscal year.



Capital allocation



Growth in mature areas with high productive potential



Pasture conversion



Dividend payment



Shares buyback



New projects



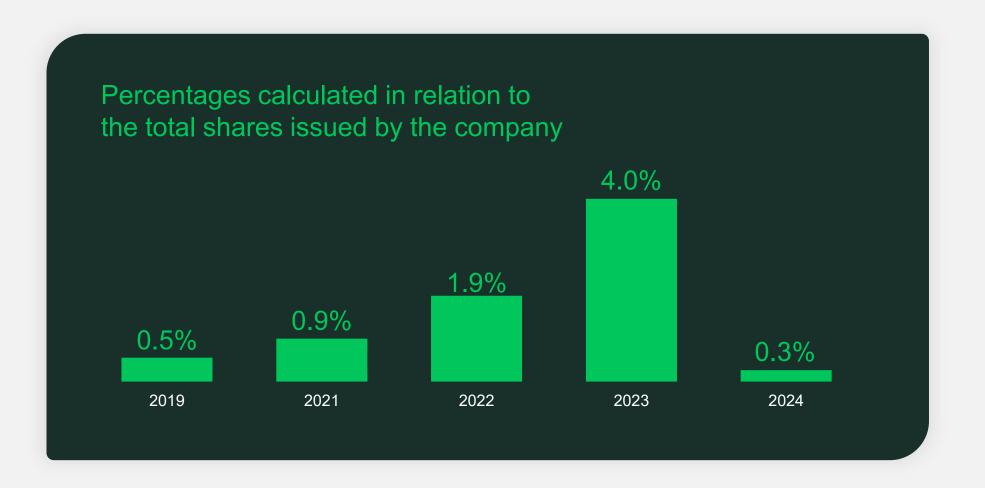
NAV, ROE, ROIC & Dividend Yield

	2020	2021	2022	2023	2024	Average
Adjusted NAV(R\$/Share)*	11.7	19.8	26.3	28.9	28.5	-
Return on invested capital (%)	13.4%	37.0%	28.7%	17.8%	12.2%	21.8%
Return on equity (%)	14.0%	44.5%	30.1%	17.5%	8.4%	22.9%
Dividend Yield (%)	4.6%	5.9%	6.3%	4.7%	3.1%	4.9%
Net CDI (%)	2.3%	3.8%	10.5%	11.1%	9.2%	7.4%





Sharebuyback (million of shares)





3.9% of issued shares were repurchased

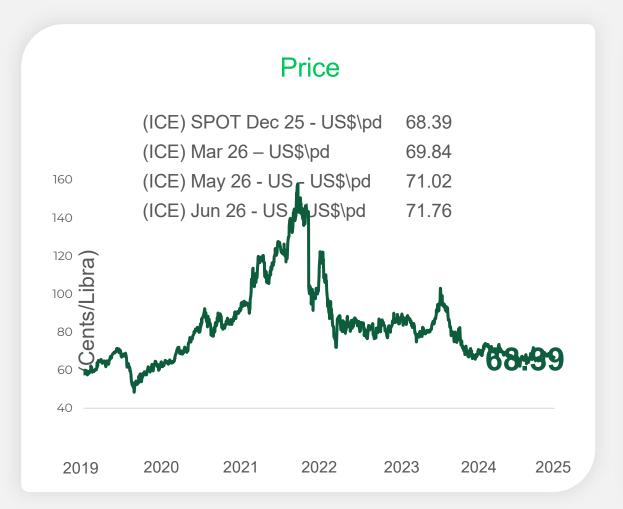


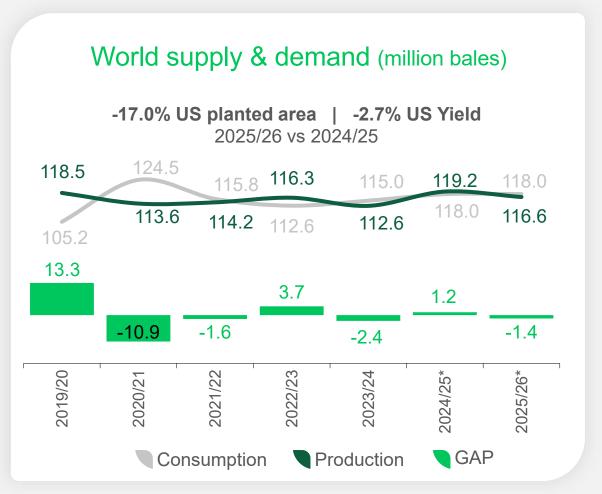
Market overview





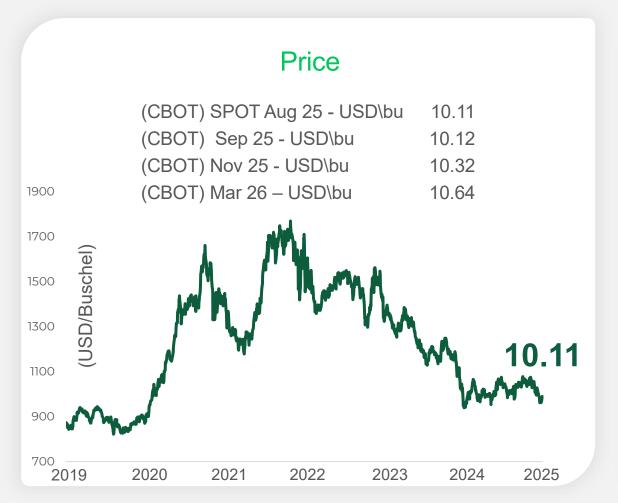
Cotton

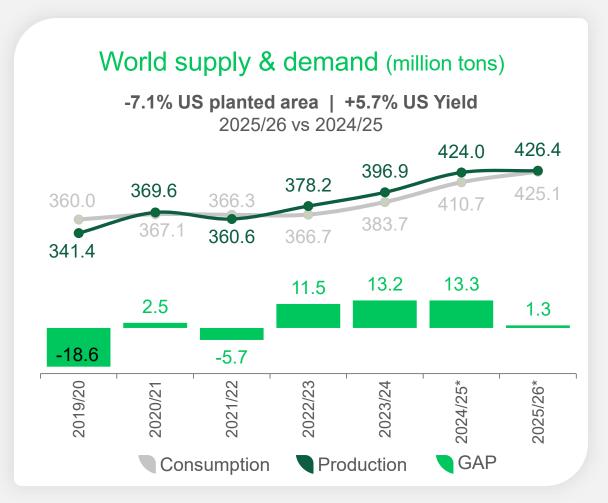






Soybean



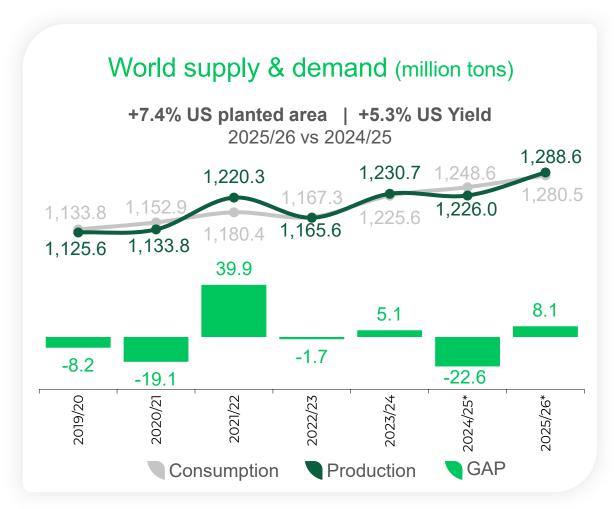


Price > Source: Bloomberg (CBOT). Last update: August, 12th 2025 | WSD > Source: USDA (August, 2025) | *Forecast.



Corn

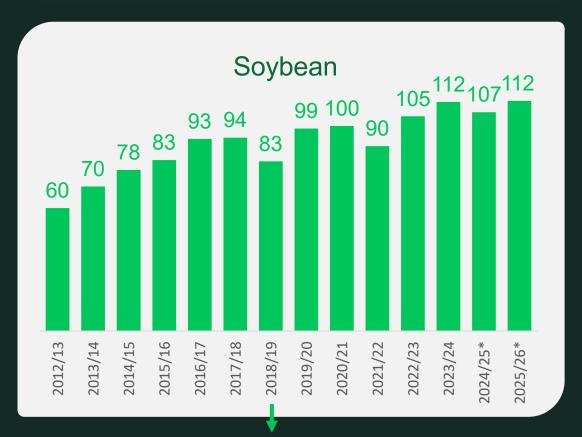


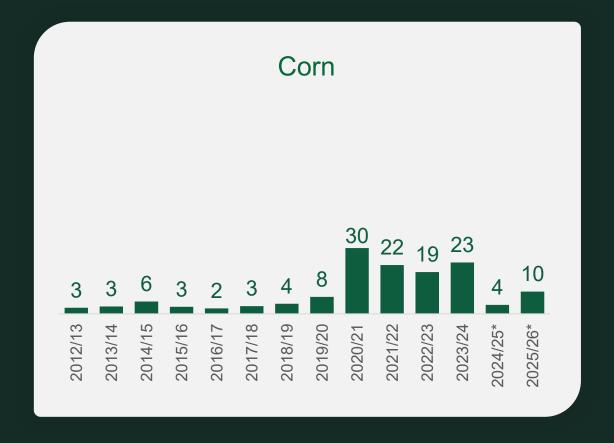


Price > Source: Bloomberg (CBOT). Last update: August, 12th 2025 | WSD > Source: USDA (August, 2025) | *Forecast.

Chinese imports

(Million of tons)

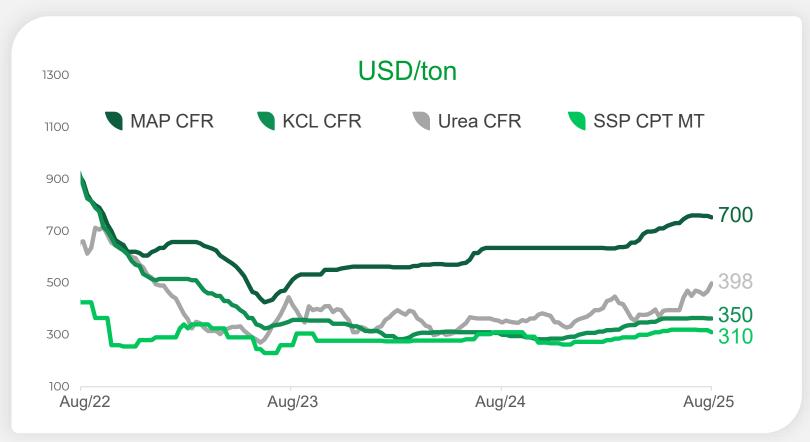




African swine fever



Inputs and fertilizers



% purchased inputs 2025/26 crop year:

100% potassium chloride

95% phosphate

60% nitrogen

91% crop protection

Last price update: Aug 6th, 2025

% purchased inputs source: 2Q25 Release.

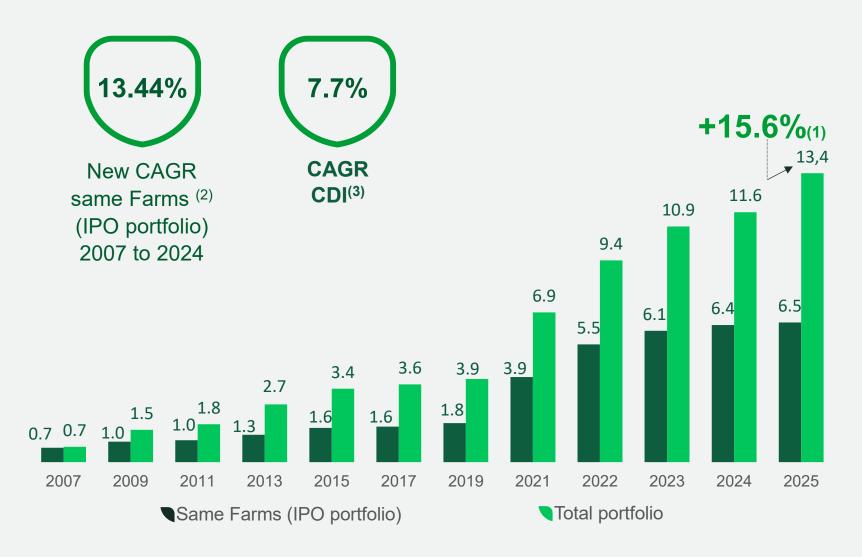




Value creation through land

(R\$ / billion)

Evolution in the value of the land portfolio

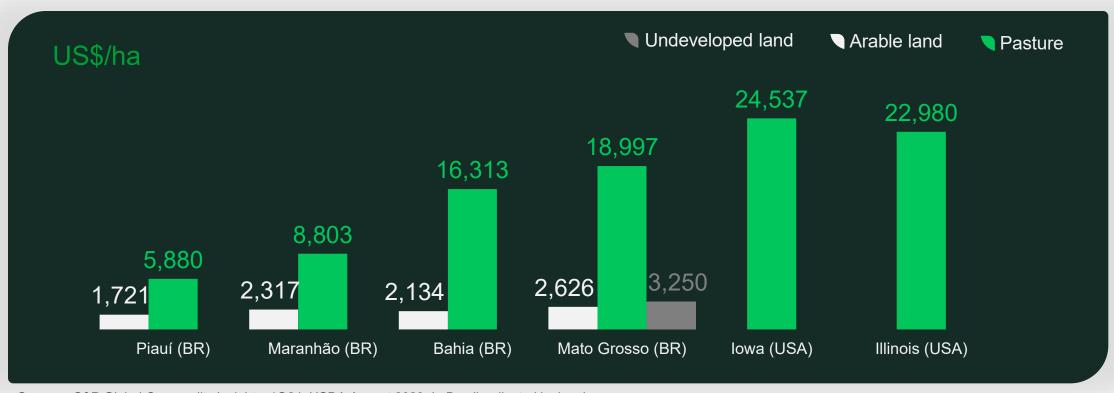


*Gross CDI CAGR | 2007 to 2024.

- (1) Calculated with absolute value.
- (2) CAGR SF in the same farms since IPO.
- (3) CAGR CDI 2007 to 2025.



Potential for farmland appreciation

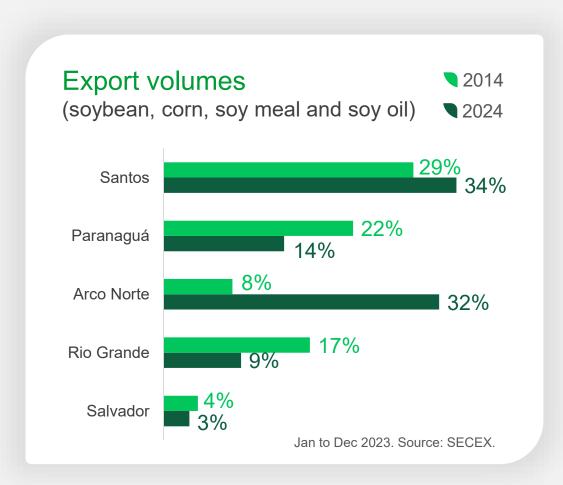


Sources: S&P Global Commodity Insights, 1Q24. USDA August 2023. In Brazil, adjusted by legal reserves.



Improvement perspectives logistics

Ports evolution







Transport infrastructure

Export route

Port terminal



Truck terminal

Road route

River route

Amazon ecoregion

Soybean production

(metric tons per square kilometer)



<30

31 - 80

81 - 145

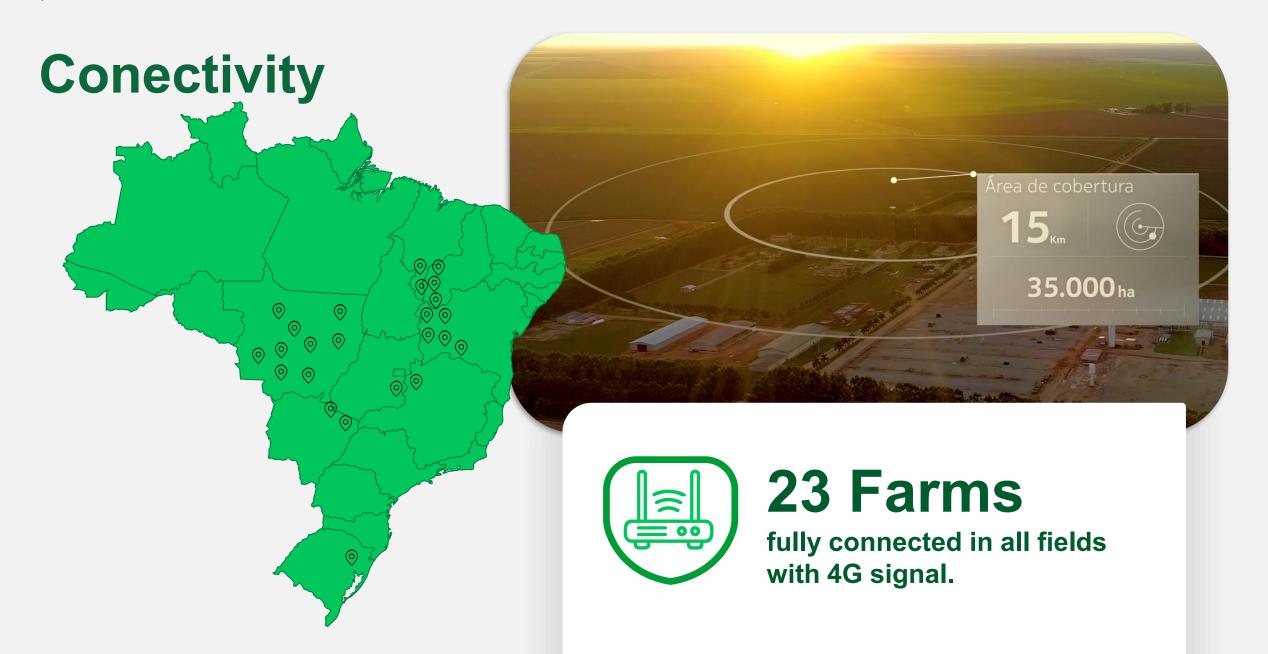
146 - 216

217 - 350













Agricultural Intelligence Center

Operational and tactical indicators daily meetings





Spray



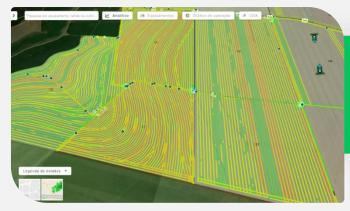
Adjusting engine speed **(rpm)** and reducing fuel consumption



Reduction in fuel consumption: 0.79 to 0.58 L/ha

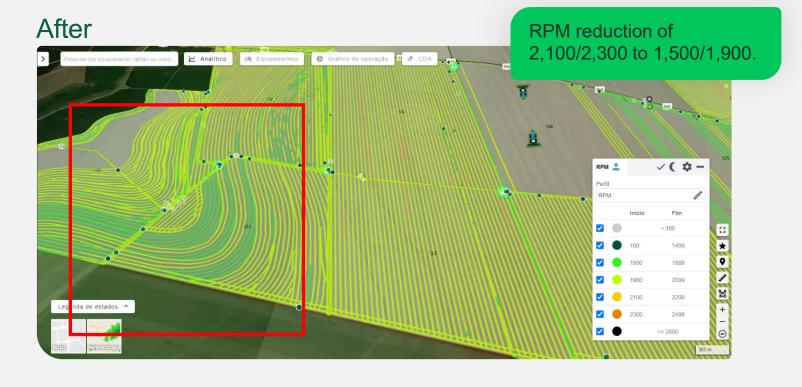
-27%

Before



Pantanal Farm

Yellow and orange colors indicate higher engine rotation > higher fuel consumption.

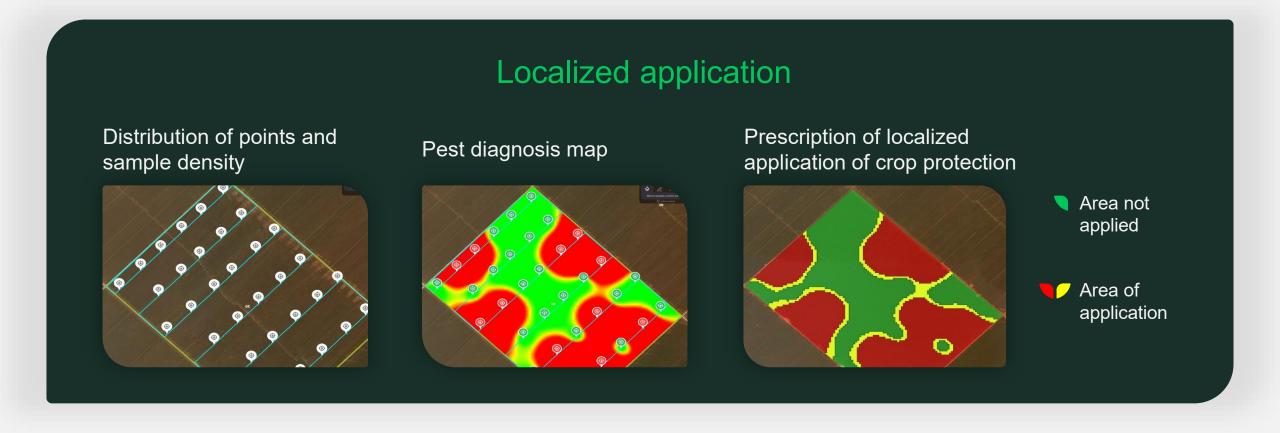




Savings with digital agriculture



Harvest 2023/24 responsible for 64% of crop protection savings in 684,236 ha applied with precision agriculture.





Daily satellite images provide generating prescriptions based on vegetation indexes.





Variable-rate application of cotton growth regulator and site-specific application of defoliants for soybeans and cotton.

In 2023/24, **141,264 ha** applied with imagery (**satellite image**).

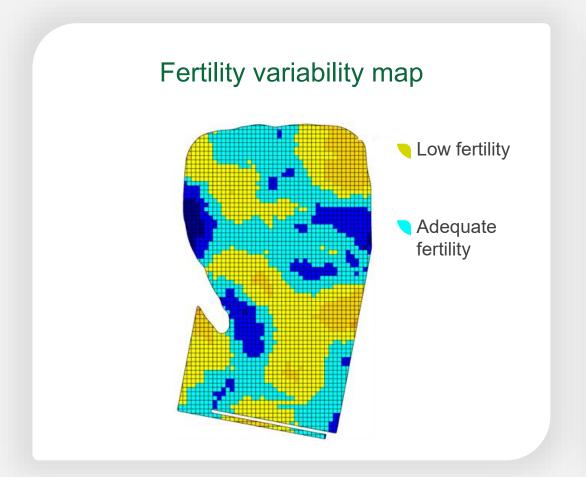
Higher regulator dose

Lower regulator dose

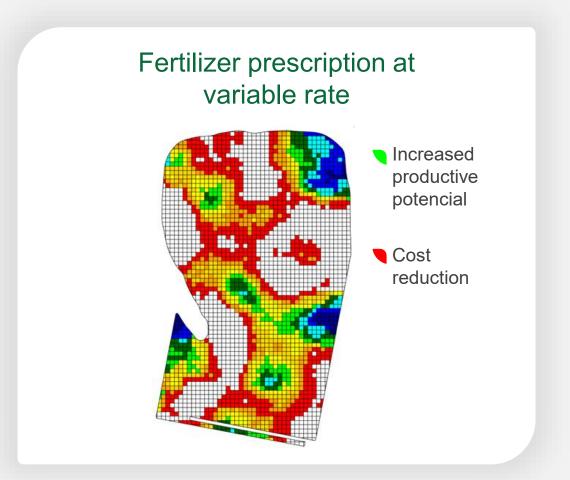
^{*}The company does not use NDVI maps for productivity estimates.



Precision agriculture



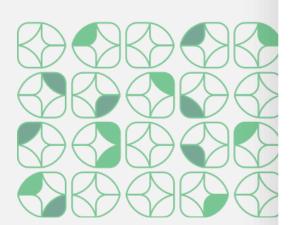
85% of SLC agricultural crops **already mapped** in precision agriculture.





Savings with digital agriculture

Localized application through sensors present in **20 Farms**.





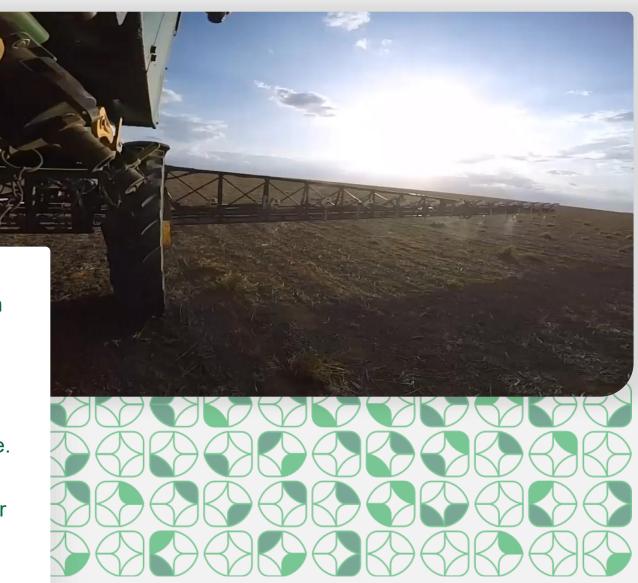
Cost reduction with crop protection.



Sensors identify weeds and apply herbicide in real time.



72% savings in over 371 thd ha.





Spraying drones



Precision crop protection application.

Weed monitoring with drone imagery.

11 drones currently operating.



Eletric & autonomus plane

Pelican Spray

- Day and night spraying.
- **70 hectares/hour** (operation performance like a self-propelled sprayer).
- Similar cost to aerial spraying.
- Test for 6 months (Oct/24).
- **■** 2025: **5 Fly Pelican**



▼ TECHNOLOGY & INNOVATION

Leopard

Autonoumous robot

- Autonoumous robot for monitoring and detecting pests;
- Daytime and nighttime operation;
- Embedded Intelligence;

In final stages of development;

Evolution of sample density and autonomy in the field.







Automation



Identification

Camera installed on drones, robots and equipment.



Machine learning

Algorithms, predictive modeling and decision making.



Acting

Optimized decision making and localized application.



Climate management



Quick decisions, e.g.: firepower to plant or harvest.



Available for all units in the **mobile version**.

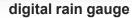


Automated report with interpolated precipitation maps and forecast for the next few days.











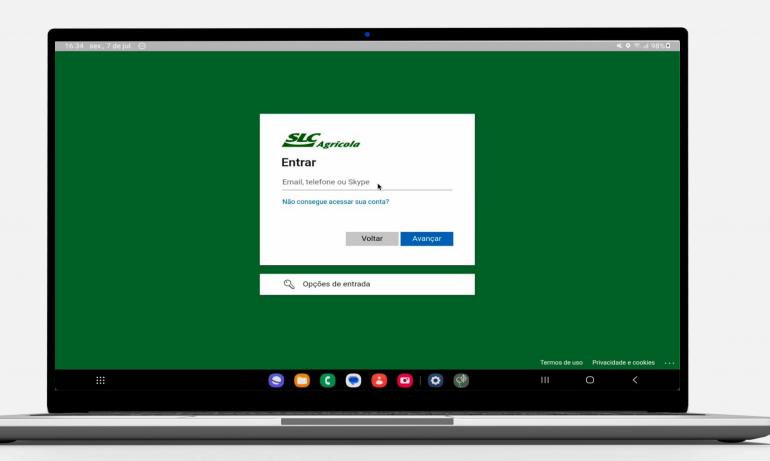
weather station





Field notebook

Operations management

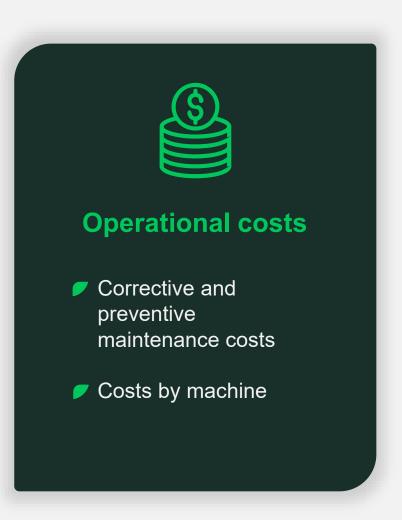






Mechanized operations center

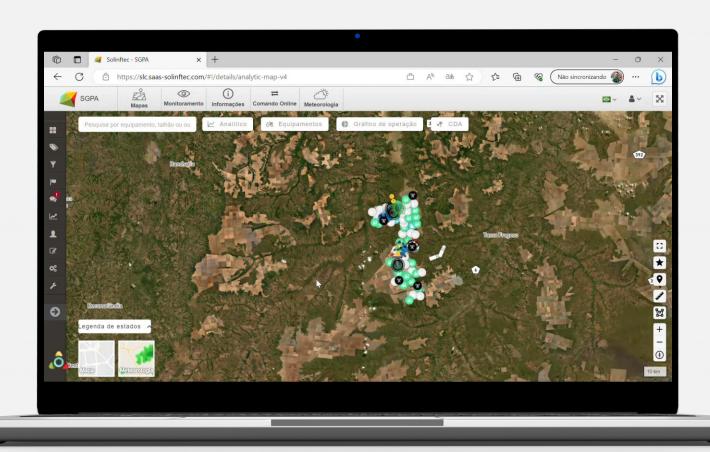








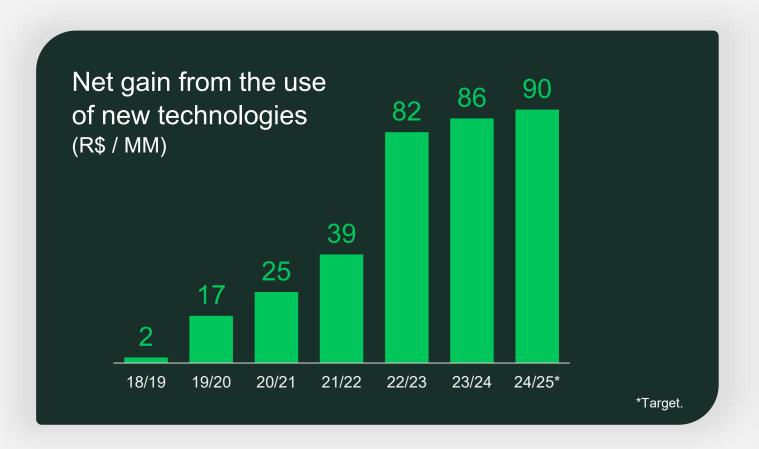
Telemetry







Digital agriculture







- Localized application;
- Digital pest recording;
- ROI implied: for each R\$1 invested; we obtained a net return of R\$11.

WeedIt, WeedSeeker, TechGraf, Protector, Imagery, Perfect Flight, Zeus and others. Source: integrated Report 2024.



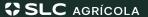
ESG







ESG governance



Materiality matrix

10 material topics







- Climate Changes
- Environmental management system





Social

- Socio-economic impacts
 - People development
- Diversity and Inclusion
 - Health & Safety





Governance

- Product certifications and traceability
- Ethics and compliance
- innovation and Productivity
 - Risk management



Protagonism in the ESG agenda

In order to maintain our protagonist position in the ESG agenda, pillar of the company's strategic planning, we act in accordance with 5 objectives:





Farm Certification.



Carbon neutral in copes 1 and 2 until 2030.



Education and education incentives for our employees.



Safe environment for everyone.



Education in local communities, agro and environment.



Our commitments



Reduction of greenhouse gases

By 2030 - our goal is to achieve carbon neutral emissions of ghg gases scope 1 and 2, through investment in new technologies in the field and agroindustry.

End of the cycle of opening new areas for crops in Brazil

As of the 2020/21 crop, we ended the cycle of opening new areas for crops, following the global movement to combat climate change.





Greenhouse Gas Emissions Reduction Program - GHG

Carbon neutral in net emissions of scopes 1 and 2 until 2030









End of the native areas conversion cycle.



Soil Conservation and Green Fertilization Project.



ILP Project (Integration Crop Livestock).



Digital Agriculture of Low Carbon Project.



Reforestation Project with Native Vegetation.



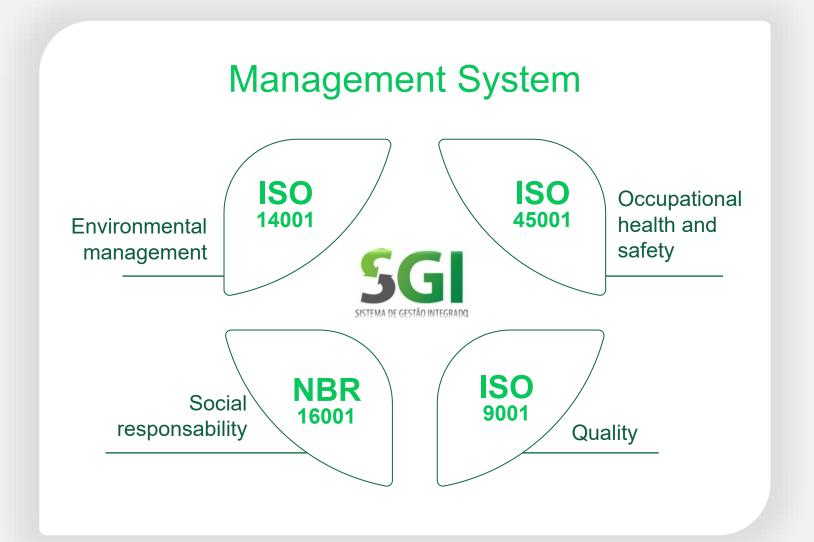
Project Use of Energy from Renewable Sources.





Governance

Structure of Governance **ESG Committee** (Administrative Council) Area of **Sustainability & Human Resources**



Indexes

For the 3rd consecutive year, we remain in the Corporate Sustainability Index – ISE B3.

IBOVESPAB3

ISEB3

IGPTWB3







Diesel consumption (L/ha)

Consumption of grain harvesters G JD S790 in 2023



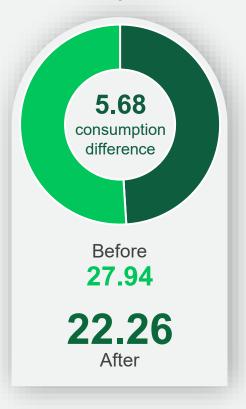
Consumption of M4040 sprayers in 2023



Consumption of tractor 9640R in 2023



CP690 cotton harvester fuel consumption in 2023

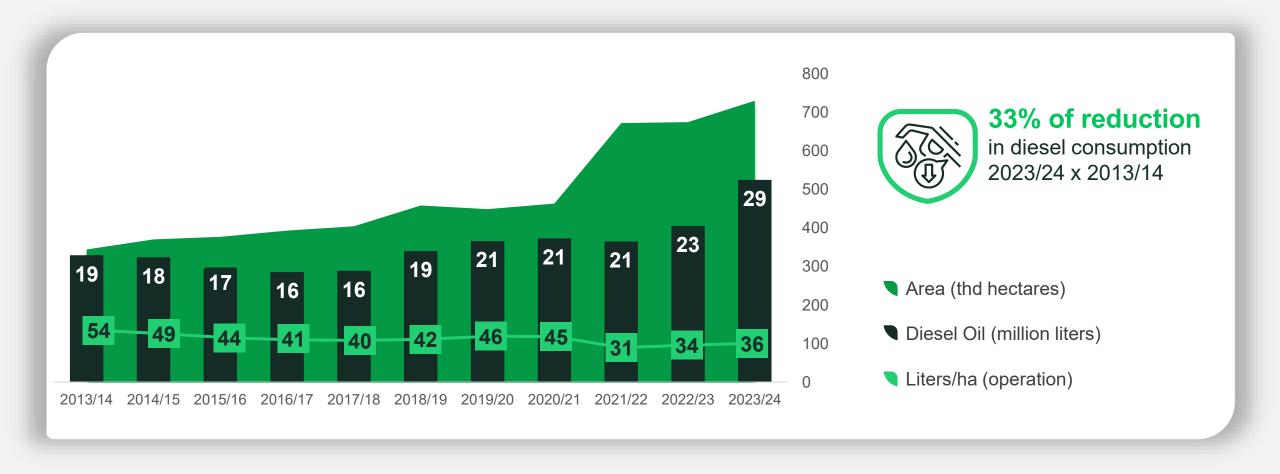


■ Before optimizations

After optimizations



Diesel consumption in operation x planted area 23/24





94.7%

94.1%

94.1%

78.3%

37.5%

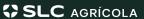
26.1%

Sustainability certifications

Percentage of certified production units



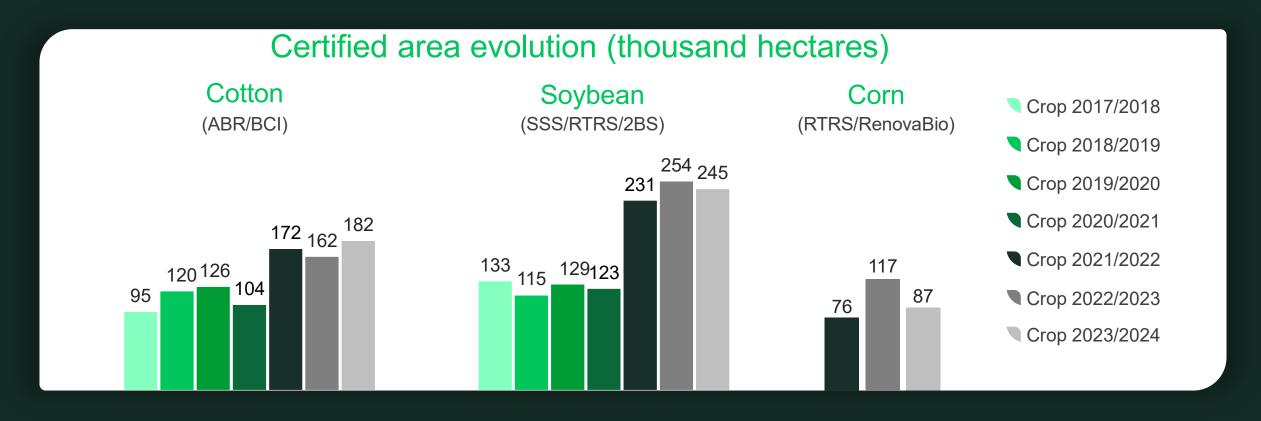
- 1. ISO 9001: considers 6 farms of 23 possible certification.
- **2.** Regenagri: considers 6 farms of 16 possible certification.
- **3. SGI:** considers 18 farms of 23 possible certification.
- 4. Soy: considers 16 farms of 17 possible certification.
- **5. Corn:** considers 16 farms of 17 possible certification.
- **6. Cotton:** considers 18 farms of 19 possibles certification.



Product certification

Certification Revenue in the last 4 years: R\$39,9 million

RTRS:R\$33M 3SCargil R\$42M Renovabio R\$2,1M Regenagri R\$0,5M



SLC AGRÍCOLA

Regenerative agriculture

We are the largest company in certified regenerative agriculture area in soybean and cotton in the Americas.





The certification supports and attests organizations in transitioning to regenerative agriculture techniques that:



Increase soil organic matter.



Promote biodiversity.



Reduce greenhouse gas emissions (GHG).



Remove CO²e and improve water and energy management.

Source: 1Q25 Release.

Regenerative agriculture



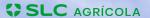


Carbon Projects

Project	Time	Generated Credits (VCU)	Revenue (USD) ^{1, 2}
Tatuy - Carbonext	40 Years	946,078	14,191,163
BRA-3C - MyCarbon	20 Years	152,000	3,090,160
Carbono Xingu Agrorobótica	20 years	189,000	3,842,370
Total		1,198,878	21,123,693

¹REDD = USD 15,00/VCU

 $^{^{2}}$ ALM = USD 20,33/VCU



14 biofactories



Bacteria

Control of foliar diseases, soil diseases, bedbugs and caterpillars.



Fungi

Insecticide control of suckers / lepidoptera.



Inoculants

Intensify the natural process of biological nitrogen fixation (BNF).

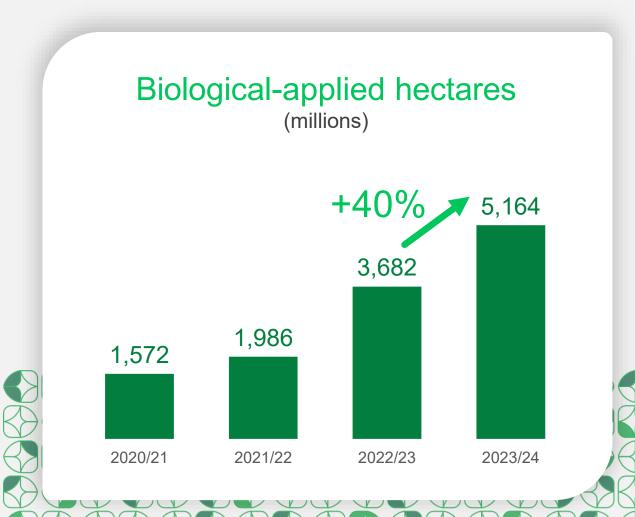


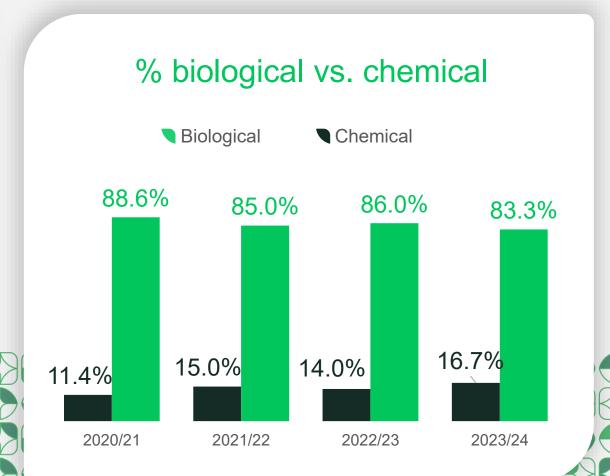
Others

Macrobiologicals, phosphorus solubilizers, water stress reducers.



Biological crop protection





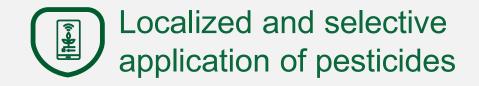
Photovoltaic plant Piratini farm

Reducing pollution

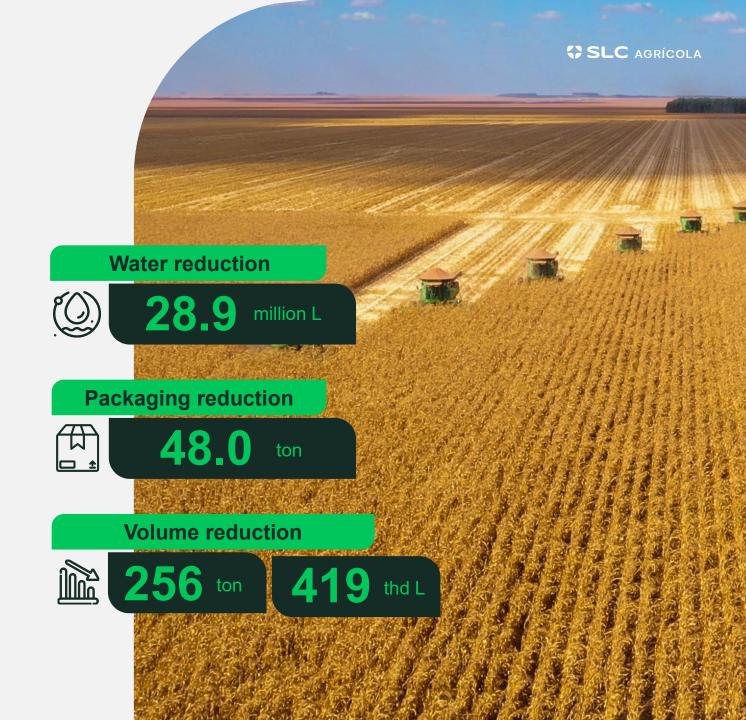
from contaminating sources (coal) and greenhouse gases, reducing deforestation, and increasing the use of natural resources.



Environmental indicators digital agriculture



New technologies for localized application allow for a reduction of up to R\$86 million in the consumption of these inputs. Increased 4.8% in relation the last crop year.





Water and biodiversity







98.8%

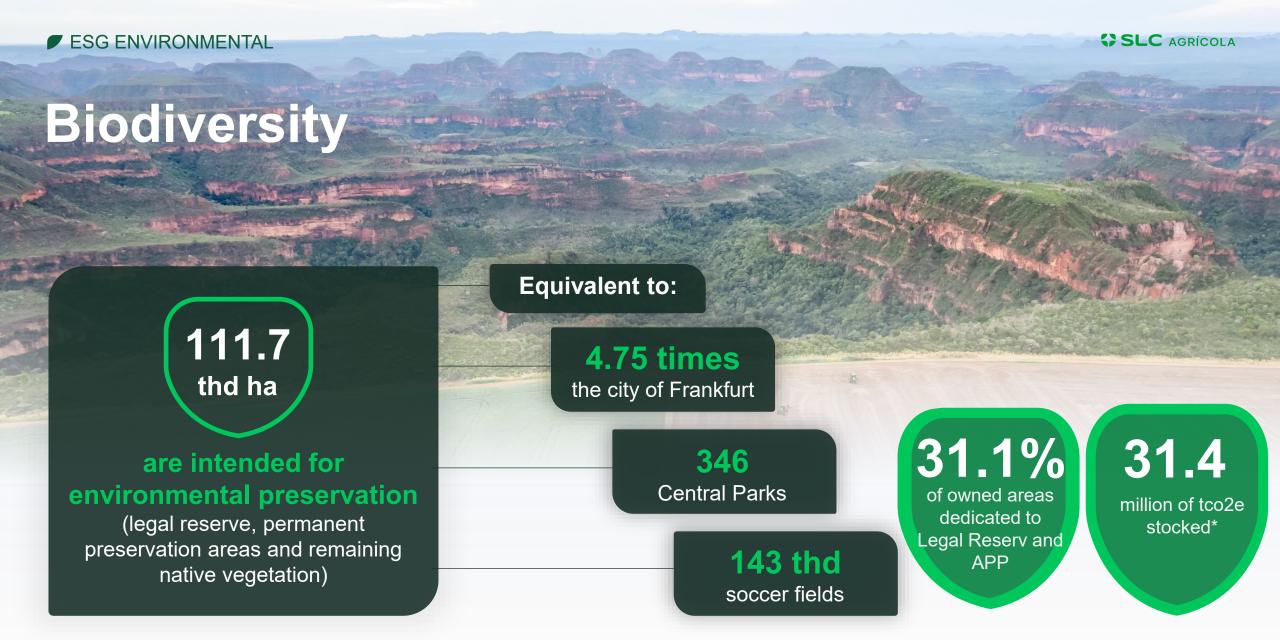
of waste is sent for recycling

96.7%

of the areas are cultivated in dry farming agriculture

100%

of effluents undergo treatment before disposal



*References: Lopes; Miola, 2010 (Sequestro de Carbono em diferentes fitofisionomias do Cerrado). Silva et al., 2014 (Estoque de biomassa aérea, carbono e sequestro de dióxido de carbono em sistemas florestais da Amazônia Mato-grossense).



Circular economy project and zero waste to landfill

■ Objective of the initiative:

To raise the recyclability index of waste generated in operations, as well as zero the allocation of materials to landfills.

■ Result:

achieved through measures such as the disposal of food waste for composting, called Ecofactory, which can later be used as biofertilizers in agriculture.

Source: SLC Agrícola Integrated Report 2024.

Recyclability index:



After implementation

99.8%

Implemented on 6 Farms

Implementation phase on 3 Farms

Goal

Implement on all the Farms until 2026

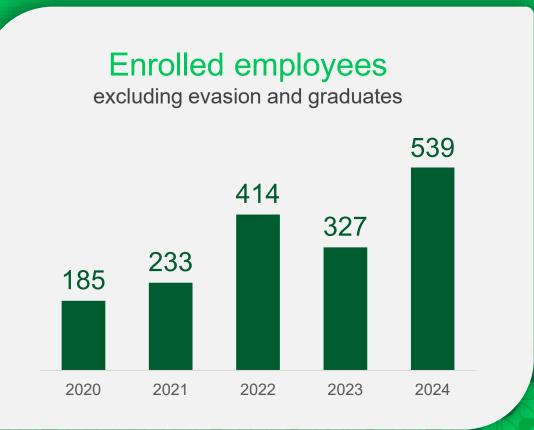


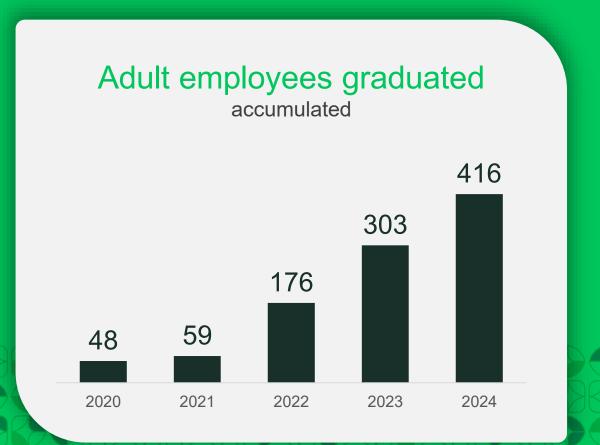
ESG social





Investments in education

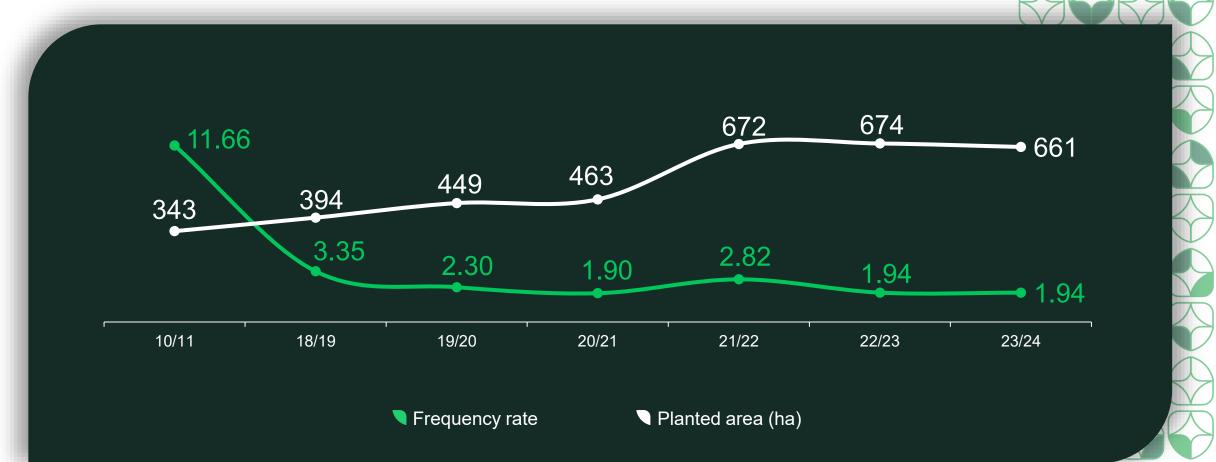




Source: SLC Agrícola Integrated Report 2024.



Safe work environment



Relationship with stakeholders



R\$2.3 millions

invested in social projects

700 mobilized volunteers

147 beneficiary

entities

54. impacted municipalities

1,186
trained
teachers

80 volunteer actions carried out

12,342 students benefited



Diversity and inclusion

Color and ethnicity

Women

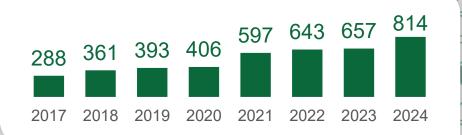
LIDERANÇA FEMININA

Female Leadership

100%

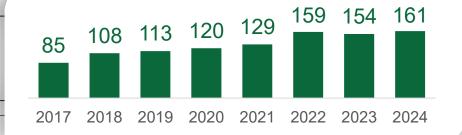
34%

Total White Brown Black *1% others

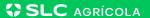


Employees with disabilities





Source: SLC Agrícola Integrated Report 2024.



Awards

Awards in people management and sustainability:

2023

Melhores
Empresas Para
Trabalhar™
Agronegócio

Great
Place
To
BRASIL
Work
2023

Melhores
Empresas Para
Trabalhar™
no Rio Grande do Sul

Great
Place
To
Work。

BRASIL
2023

Melhores
Empresas Para
Trabalhar™

Great
Place
To BRASIL
Work
2023

exame.
MELHORES
do ESG %
vencedor

Melhores Empresas Para Trabalhar™ Agronegócio

Great
Place
To BRASIL
Work。 2024

Melhores
Empresas Para
Trabalhar™
no Rio Grande do Sul

Great
Place
To
Work。

BRASIL
2024





2024



Our Big Dream

To positively impact future generations, through global leadership in agribusiness and respect to the planet.

Our values

We believe that those who have passion for what they do are committed and do it with the highest quality, preserving their integrity through an ethical conduct, consistent and unquestionable.

These attitudes together generate long lasting relationship between all the interested parties, producing sustainable results that are economically viable, socially just and environmentally responsible.





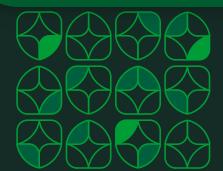




Investor Relations department



- **(** + 55 51 3230.7799
- **(** + 55 51 3230.7864
- ri@slcagricola.com.br
- slcagricola.com.br





Ivo Marcon Brum

Chief Financial and Investor Relations Officer



André Vasconcellos

Financial Planning and Investor Relations Manager





Alisandra Reis

Investor Relations Coordinator





Daniel Batista

Investor Relations Specialist



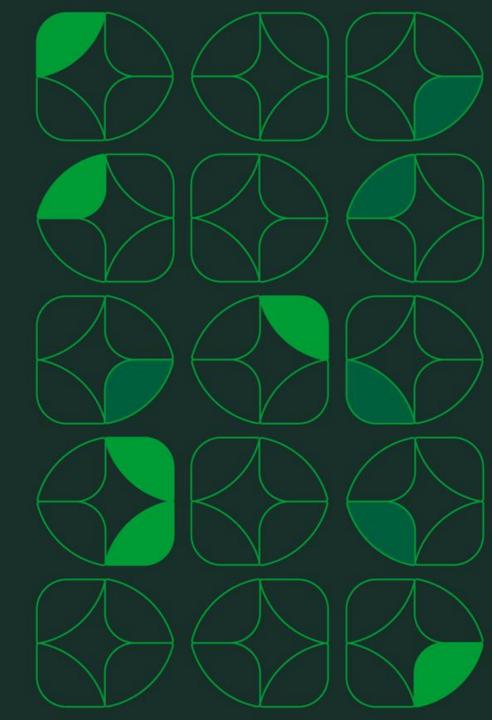
Laiza Rocha

Investor Relations Specialist

Disclaimer

We make forward-looking statements that are subject to risks and uncertainties. These statements are based on the beliefs and assumptions of our management, and on information currently available to us. Forward-looking statements include statements regarding our intent, belief or current expectations or that our directors or executive officer. Forward-looking statements also include information concerning our possible or assumed future results of operations, as well as statements proceeded by, followed by, or that include the words

"believes", "may", "will", "continues",
"expects", "anticipates", "intends",
"plans", "estimates" or similar
expressions. Forward-looking statements
are not guarantees and assumptions
because they relate to future events and
therefore depend on circumstances that
may or may not occur. Our future results
and shareholder values may differ
materially from those expressed in or
suggested by these forward-looking
statements. Many of the factors that will
determine these results and values are
beyond our ability to control or predict.



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