Cultivate & Evolve

SLC AGRÍCOLA

Agriculture at its best.

December 2025

Index

SLC AGRÍCOLA

1

Overview

Agribusiness Leadership
Development

SLC AGRÍCOLA

SLC AGRÍCOLA

Our Business
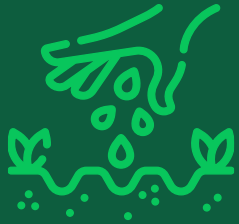
What?

Production of **cotton**, **soybean**, **corn**, **seeds and cattle**.

Where?

In **8 states** of the Brazilian *Cerrado* Region.

How?

On both **owned** and **leased** land, large scale farms.

To Whom?
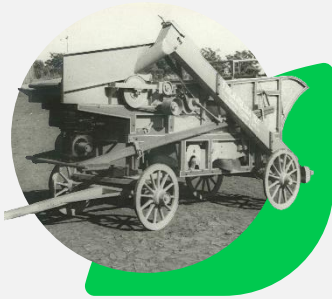
Grains: Tradings, Animal Feed and Food Ind.

Cotton: Tradings and Textile Ind.

Seeds: Agricultural Producers.

SLC AGRÍCOLA

80 years in Agriculture

1945
Foundation of SLC, as a small repair shop for agricultural implements

1977
Foundation of SLC Agrícola

2007
SLC Agrícola IPO (the first in its sector, globally)

2024
Joint Venture (Preciosa Farm) in association with Agropecuária Rica, Grupo RZK

SLC makes the first Brazilian self-propelled grain harvester
1965

John Deere buys 20% stake in SLC's Agri machinery business
1979

SLC sells 100% of the ag-machinery business to John Deere
1999

August,2021
End of the cycle of opening new áreas for crop.

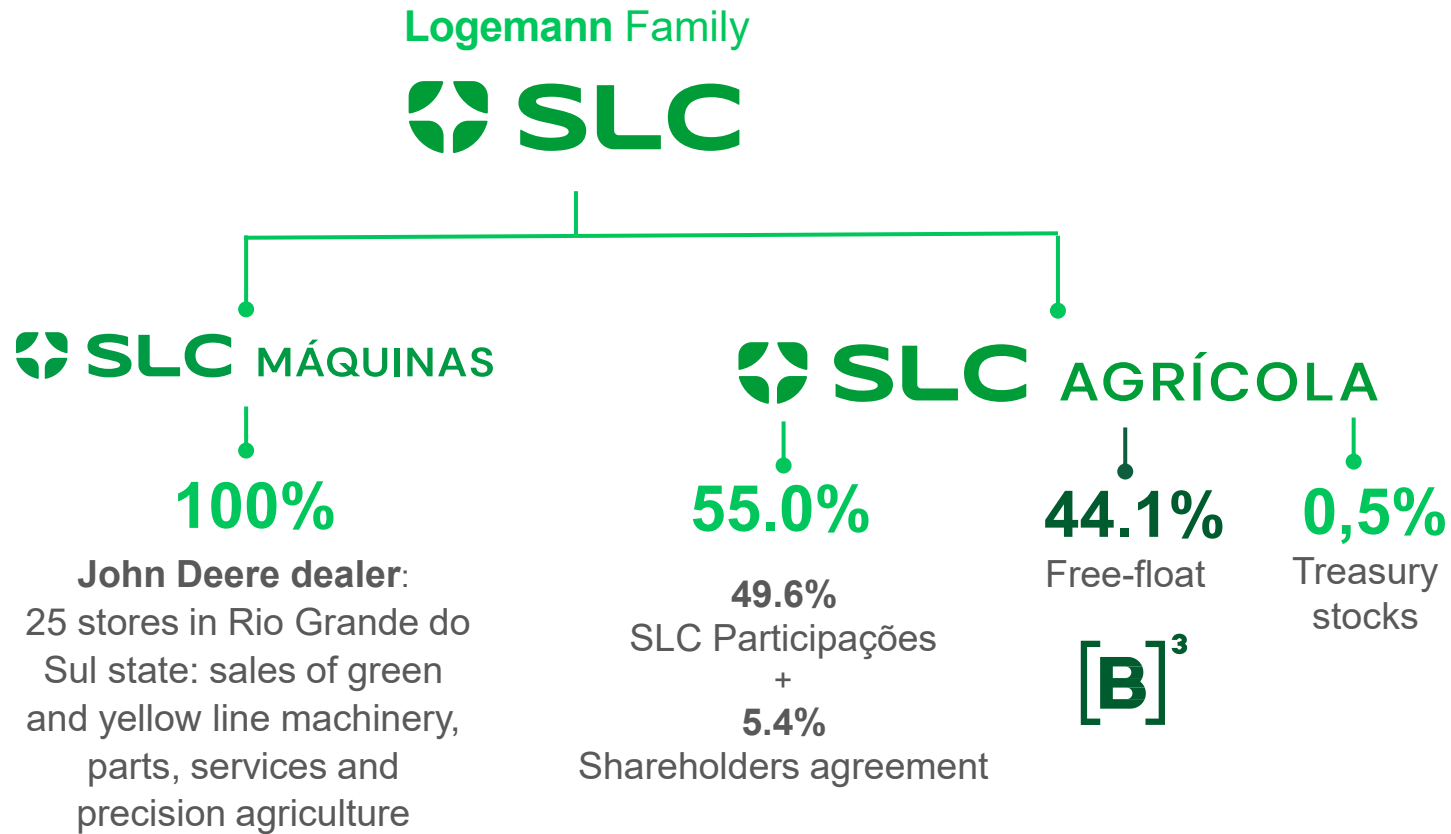Incorporation of the agricultural operations of Terra Santa Agro. **5 leased farms in MT**
2021

Acquisition of Sierentz and land of Paladino farm
2025

Shareholding Structure

Last update: October 2025.

Logemann Family

SLC

SLC MÁQUINAS

100%

John Deere dealer:
25 stores in Rio Grande do Sul state: sales of green and yellow line machinery, parts, services and precision agriculture

SLC AGRÍCOLA

55.0%

49.6%
SLC Participações
+
5.4%
Shareholders agreement

$[B]^3$

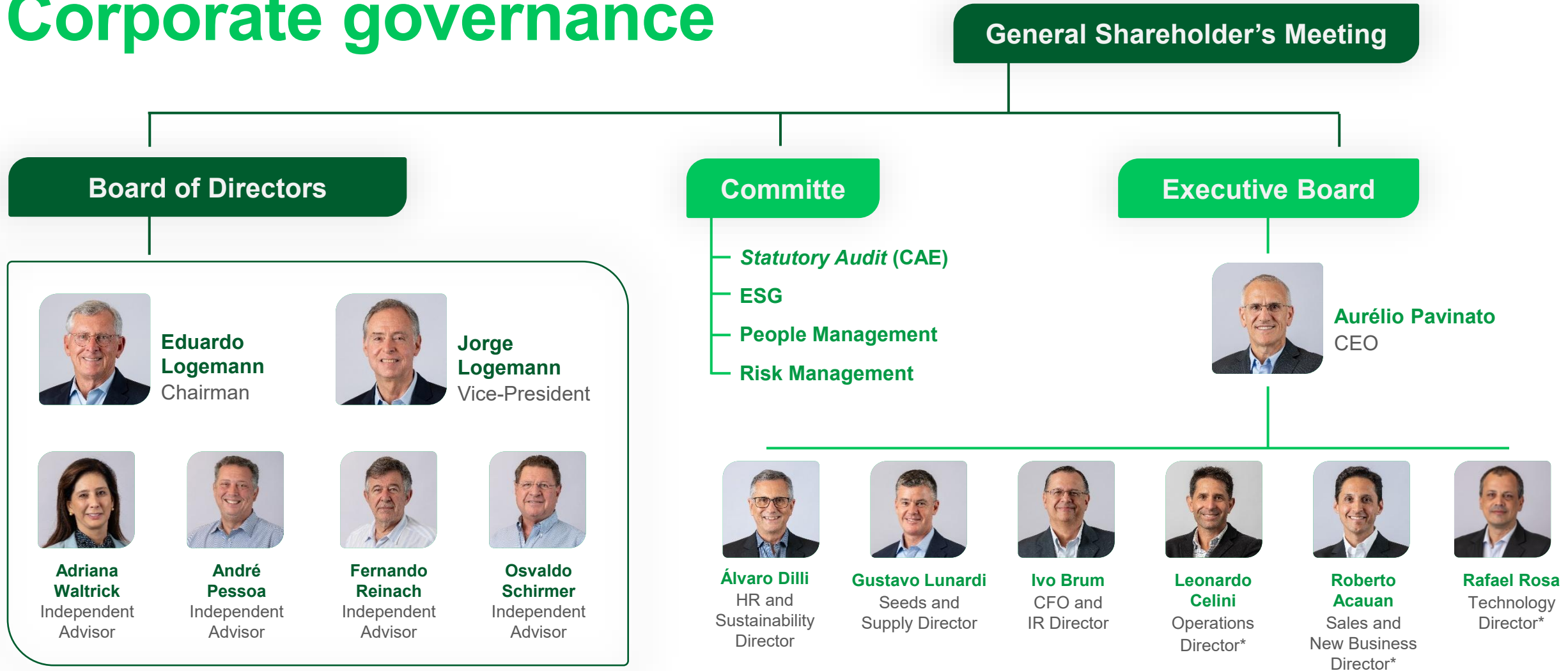**44.1%**

Free-float

0,5%

Treasury stocks

• **Total shares issued:** 443,329,716

Level 1 - ADR Program: Launched August 11th, 2011 – Ticket SLCJY
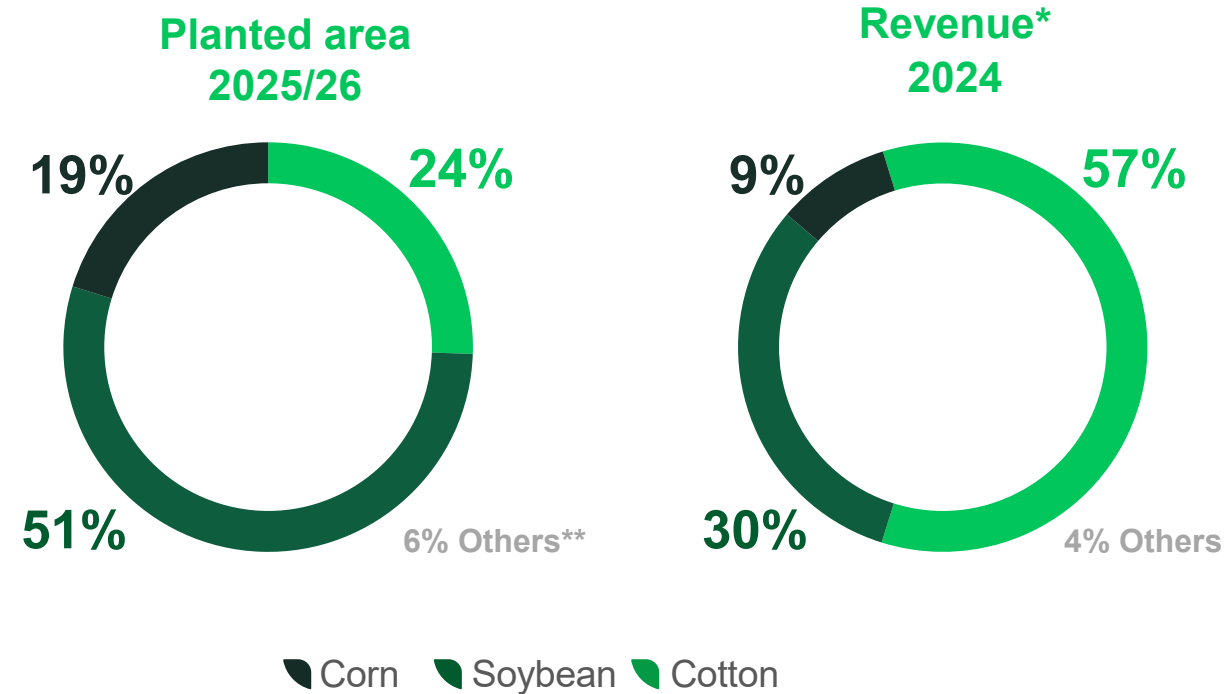
• Executives and related parties connected to the SLC Group hold **0.4**% of the shares and are considered in the Free Float.

SLC AGRÍCOLA

Corporate governance

General Shareholder's Meeting

Board of Directors

Committe

Executive Board

Eduardo Logemann
Chairman

Jorge Logemann
Vice-President

- *Statutory Audit* (CAE)
- ESG
- People Management
- Risk Management

Aurélio Pavinato
CEO

Adriana Waltrick
Independent Advisor

André Pessoa
Independent Advisor

Fernando Reinach
Independent Advisor

Osvaldo Schirmer
Independent Advisor

Álvaro Dilli
HR and Sustainability Director

Gustavo Lunardi
Seeds and Supply Director

Ivo Brum
CFO and IR Director

Leonardo Celini
Operations Director*

Roberto Acauan
Sales and New Business Director*

Rafael Rosa
Technology Director*

*Non-statutory

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Breakdown per crop

A diversified and flexible portfolio

**Planted area
2025/26**

19%

24%

51%

6% Others**

**Revenue*
2024**

9%

57%

30%

4% Others

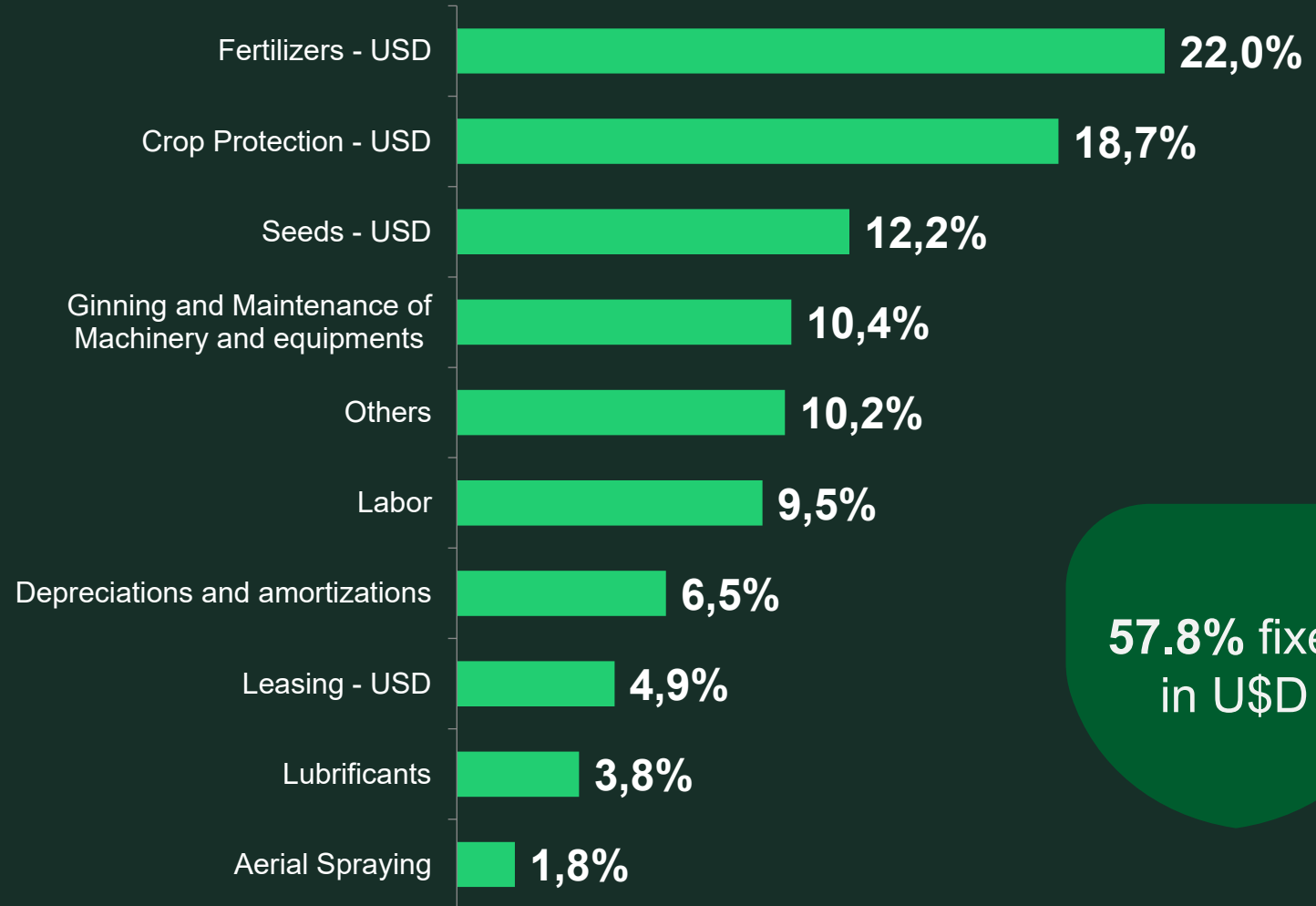◖Corn ◖Soybean ◖Cotton

Source: 3Q25 Release | Revenue: 4T24 Release

*In revenue, cotton contains cotton seed and cottonseed; meanwhile Soybean contains soybean seed.

** Other crops: Brachiaria, Sorghum and other.

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Production cost breakdown

Input prices are highly correlated with grain prices

2025/2026 crop average

Fertilizers - USD — 22,0%

Crop Protection - USD — 18,7%

Seeds - USD — 12,2%

Ginning and Maintenance of Machinery and equipments — 10,4%

Others — 10,2%

Labor — 9,5%

Depreciations and amortizations — 6,5%

Leasing - USD — 4,9%

Lubrificants — 3,8%

Aerial Spraying — 1,8%

57.8% fixed in U$D

Source: 3Q25 Release

1.1

Our business model

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Satellite view of Parnaíba Farm (MA)

Owned

Leased

Crop area

Area in process of **agricultural development**

Legal reserve area and **remaining vegetation**
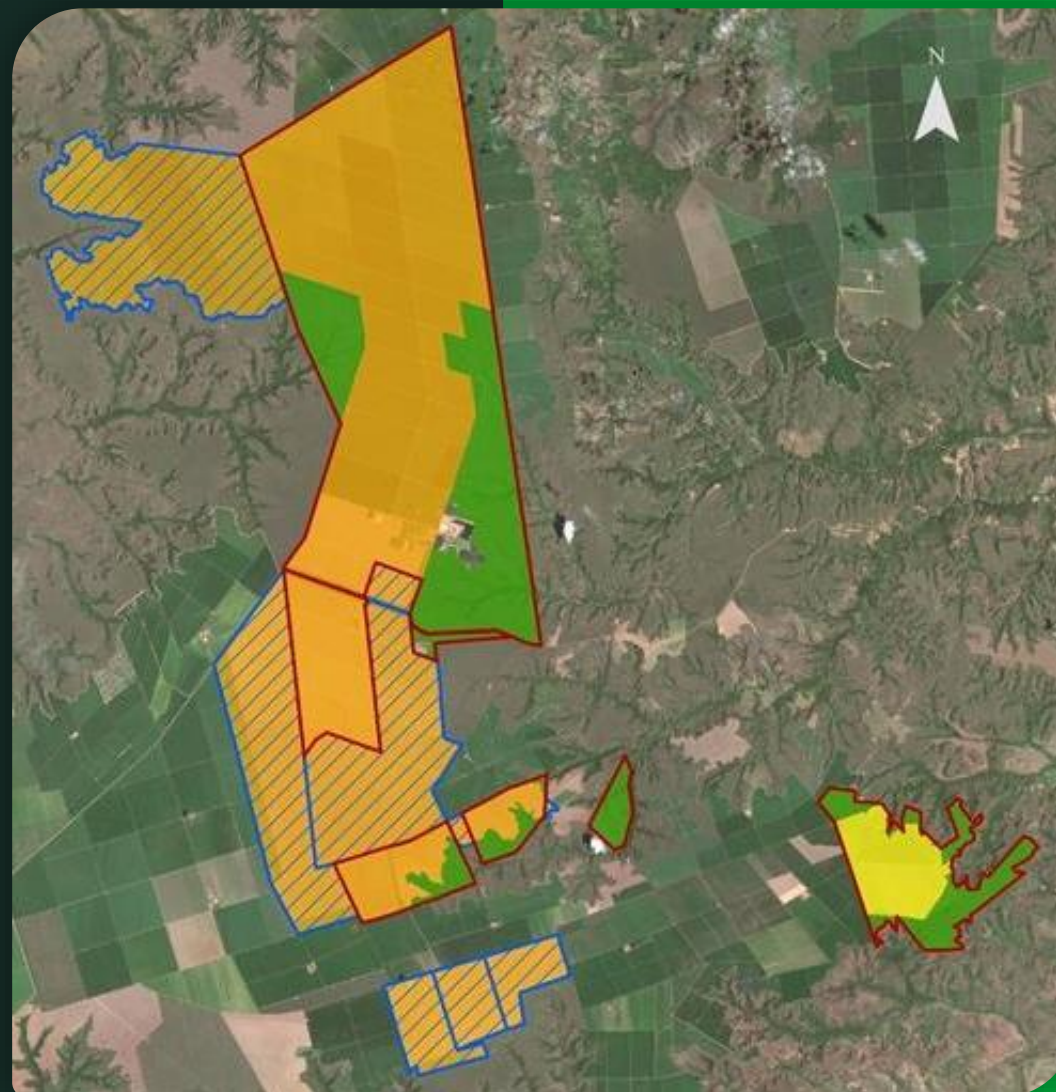
SLC AGRÍCOLA

Breakdown of owned area

We are experienced land player
with a owned planted

359 thd ha

59%
Own planted area

Planted by SLC Agrícola — **221**

Preserved Areas (RL
+APP+remaining areas) — **132**

Others** **1.5**

Lease to third parties **3.4**

In Transformation* **1.4**

*Agricultural areas that are in the process of soil correction and development with cover crops to enter planning in the future with commercial planting.
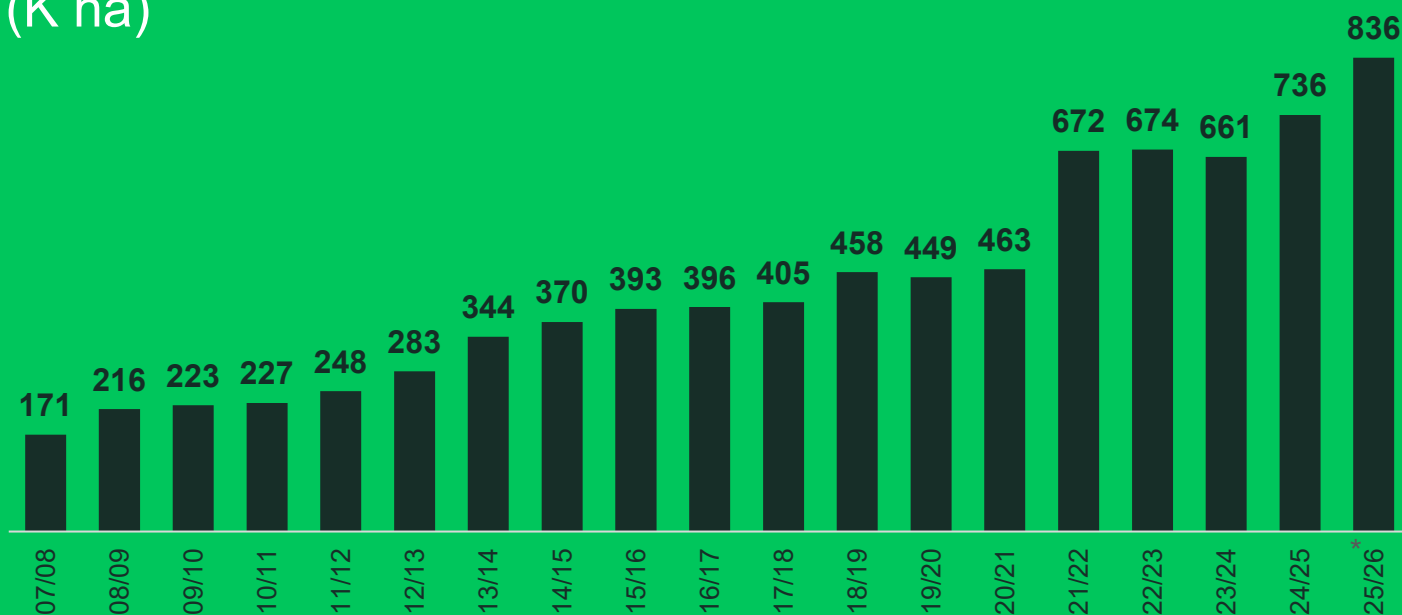
** Headquarters, roads, areas not suitable for farming

Source: Release 3Q25.

- 59% planted area: potential planted area (owned 1st crop 213,312 ha) / total owned area (359,133 ha).

Our hybrid approach increases return on capital
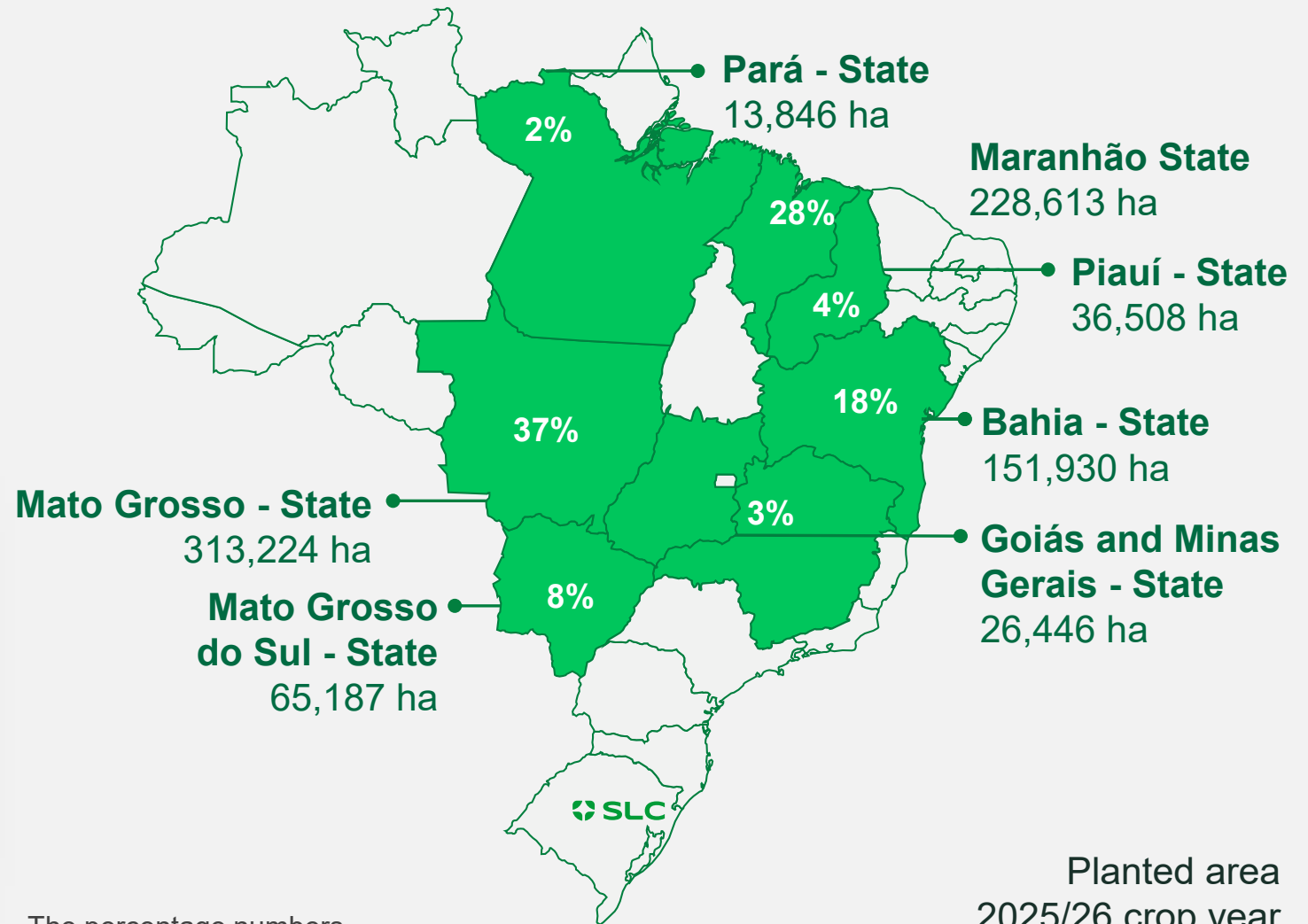
History & breakdown of planted área
(K ha)

Year	Value
07/08	171
08/09	216
09/10	223
10/11	227
11/12	248
12/13	283
13/14	344
14/15	370
15/16	393
16/17	396
17/18	405
18/19	458
19/20	449
20/21	463
21/22	672
22/23	674
23/24	661
24/25	736
25/26*	836

Source: 3Q25 Release

*Forecast.

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Strategically positioned Farms

A portfolio resilient to climatic variations

26 Farms distributed throughout the brazilian *cerrado*

3.6% of **total** physical area is **irrigated**

Pará - State
13,846 ha

Maranhão State
228,613 ha

Piauí - State
36,508 ha

Bahia - State
151,930 ha

Goiás and Minas Gerais - State
26,446 ha

Mato Grosso - State
313,224 ha

Mato Grosso do Sul - State
65,187 ha

2%
28%
4%
37%
18%
3%
8%

SLC

The percentage numbers represent the planted area of each region in relation to the Company's total.

Planted area
2025/26 crop year

836 K ha

Managing weather risks

Geographic positioning

SLC Farms are **distributed within 8 different states,** with distances that reach **1,500km between units**

Crop

Exposure to **three different crops,** with specific planting/ harvesting schedules.
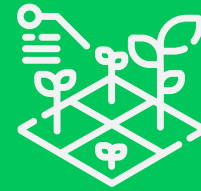
Varieties within crops

Several different varieties are used, from short to long cycles, and with specific traits/benefits for each region.
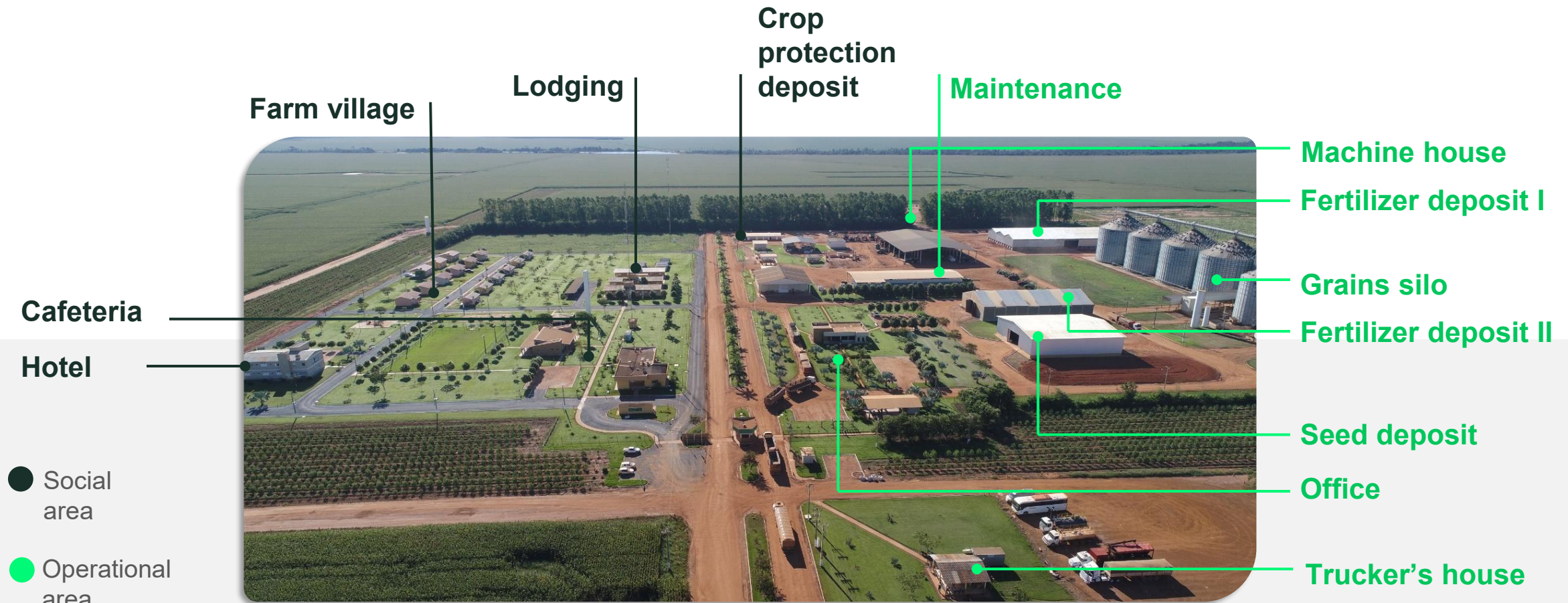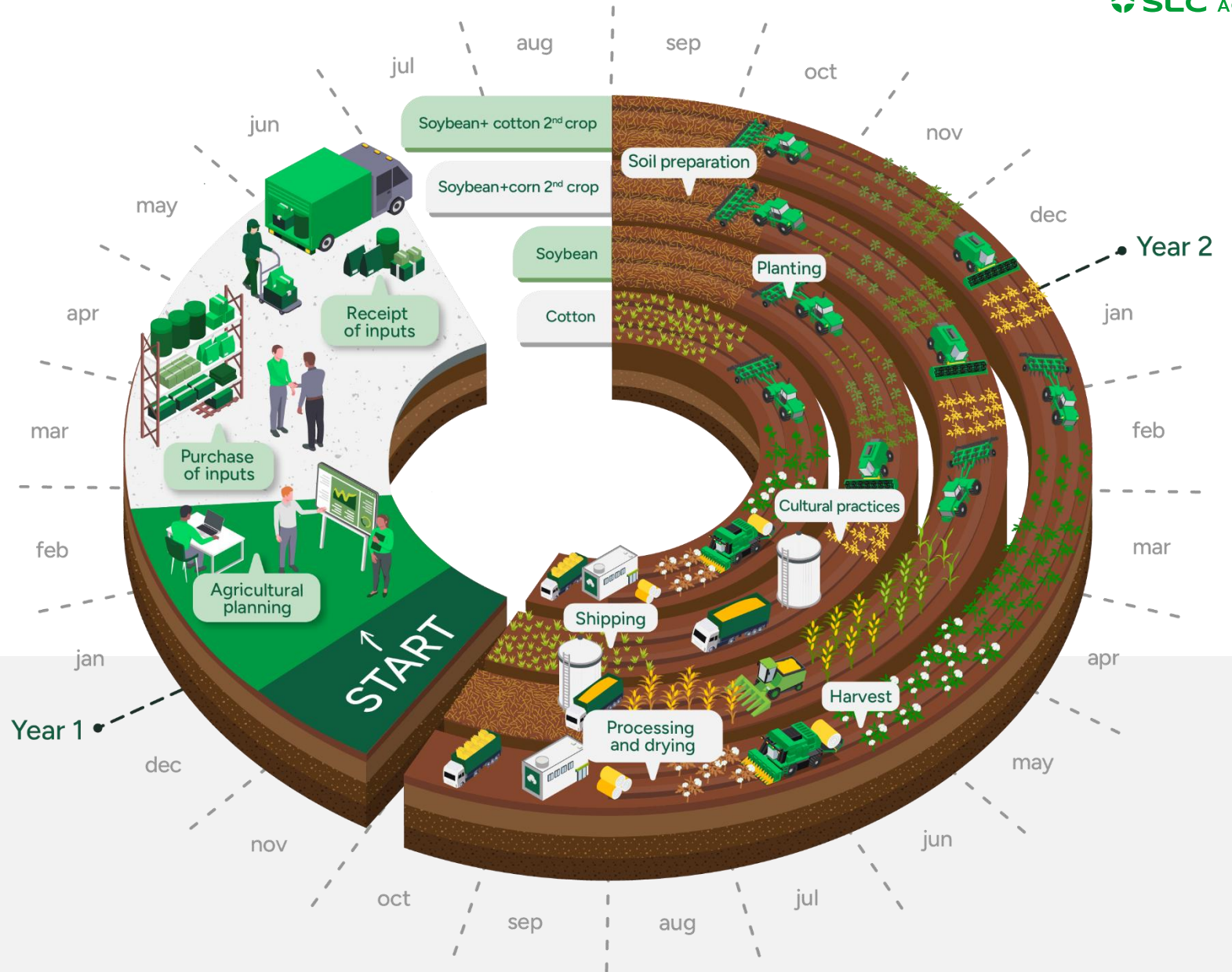
Cycle

Super short

Short

Normal

Standardized production units
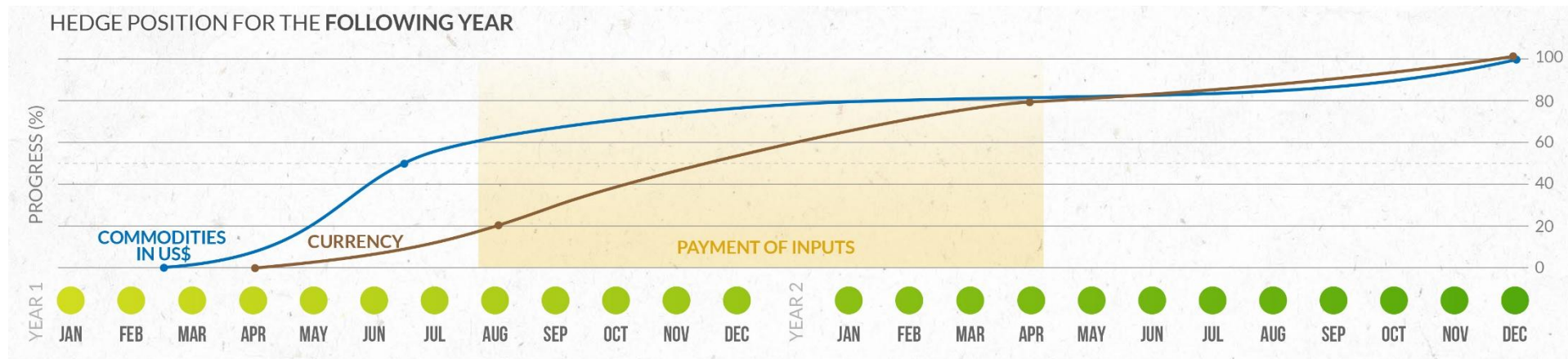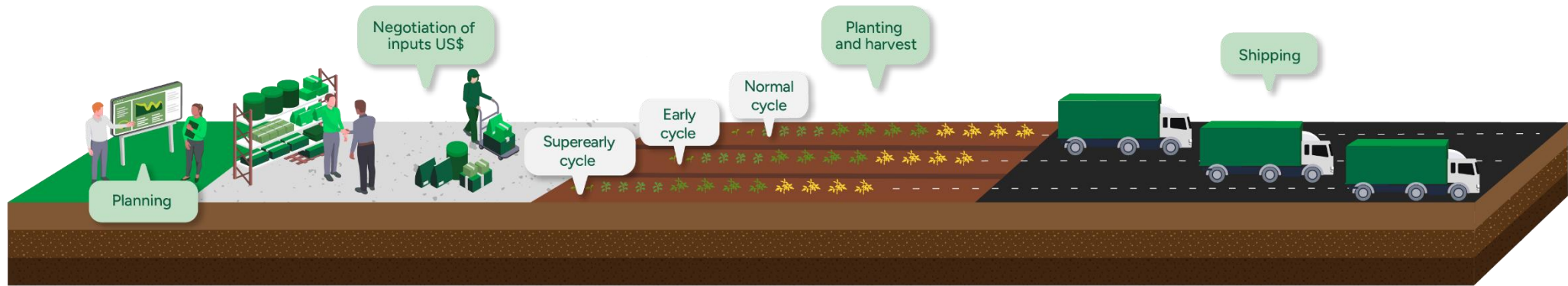
A replicable model – Pioneira Farm

Hedging policy

Exemple: soybean crop
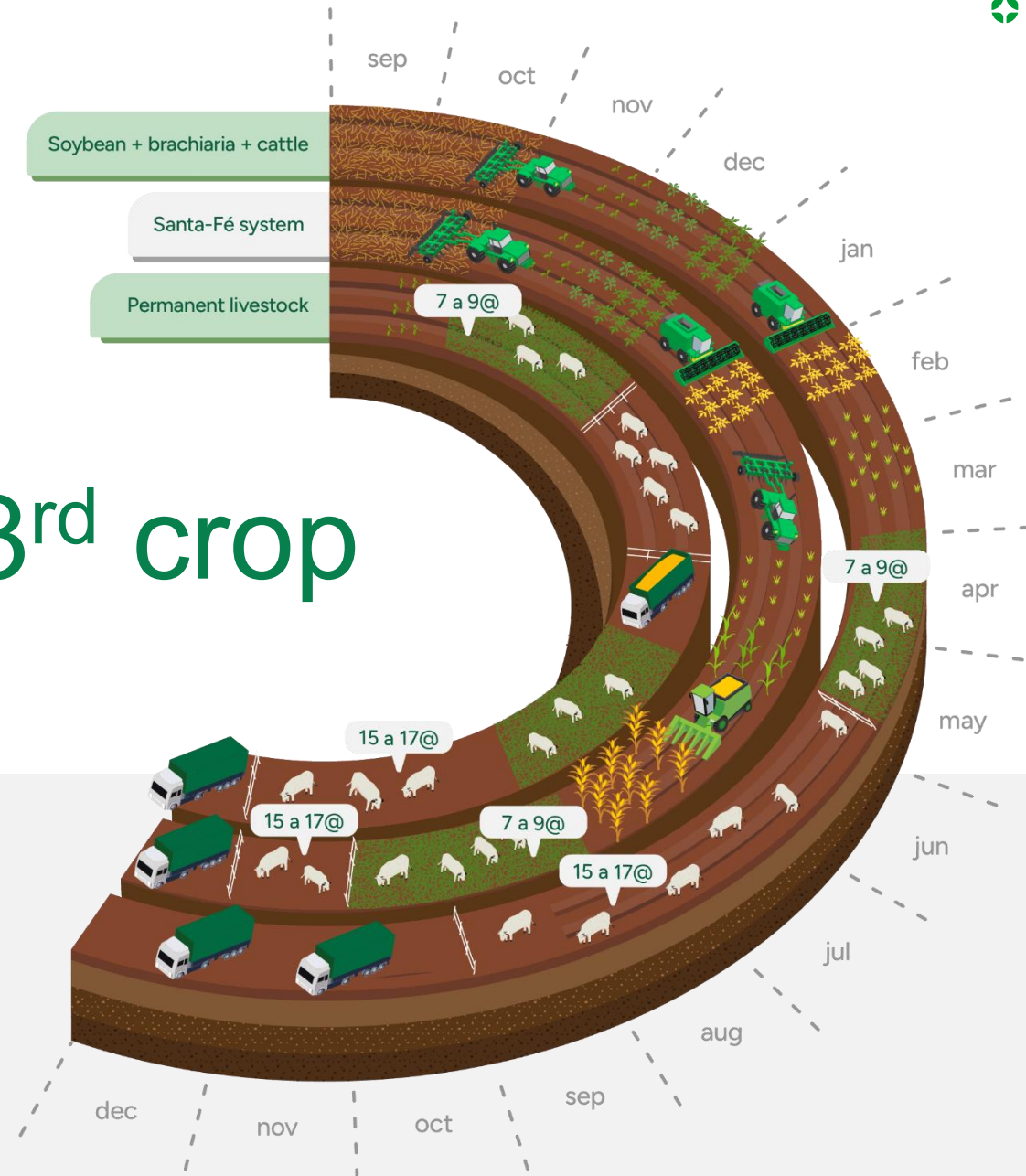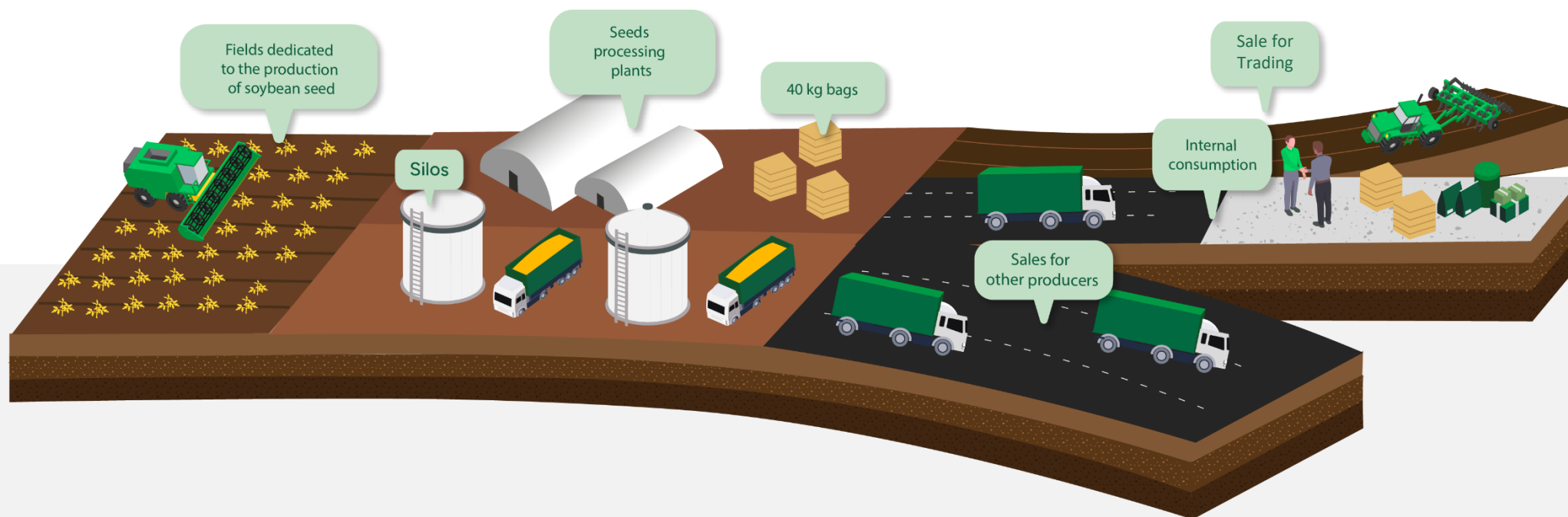
Crop-livestock integration

2

Strategy

Where're we going

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Our strategy in 3 phases

SLC has excellently capitalized on the key opportunities in Brazilian agribusiness over the past decades

Phase 1

The miracle of *cerrado*
Formation of business model

Foundation up to IPO

- 100% owned land;
- Gradual land transformation;
- Land as value reserve;
- Building a replicable production model.

Phase 2

The Land Conversion arbitrage window
IPO speeds up the pace

IPO 2007 up to 2016

- Steep growth;
- Start of leasing strategy;
- Joint Ventures Certifications.

Phase 3

Distance from the average
Technology as a "game changer"

Current

- Predominantly Asset Light growth;
- Efficiency: distance from the average;
- Financial strength;
- ESG leadership.

Planted Area (thd ha)

830
730
630
530
430
330
230
130
30

1977   2007   2016   2024

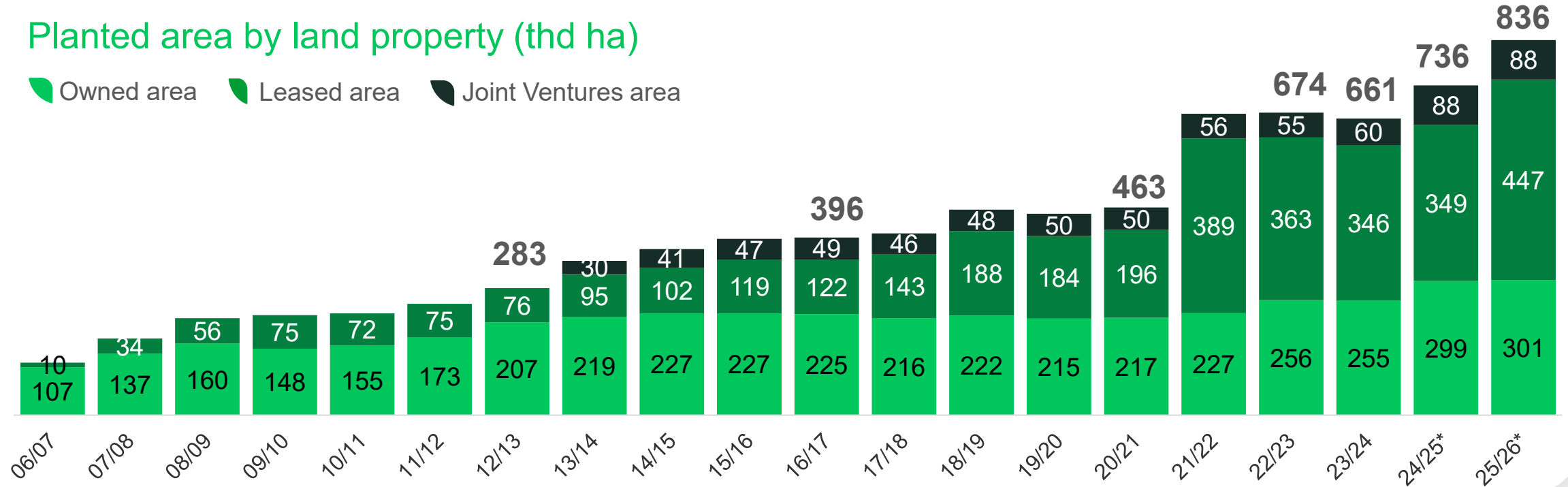SLC AGRÍCOLA

Migration to asset-light model

In the 2025/2026 crop year:

62% of physical area comes from leasing & joint ventures (1st crop)

Planted area by land property (thd ha)

- Owned area
- Leased area
- Joint Ventures area

Crop Year	Owned	Leased	Joint Ventures	Total
06/07	107		10	
07/08	137		34	
08/09	160		56	
09/10	148		75	
10/11	155		72	
11/12	173		75	
12/13	207	76		283
13/14	219	95	30	
14/15	227	102	41	
15/16	227	119	47	
16/17	225	122	49	396
17/18	216	143	46	
18/19	222	188	48	
19/20	215	184	50	
20/21	217	196	50	463
21/22	227	389	56	
22/23	256	363	55	674
23/24	255	346	60	661
24/25*	299	349	88	736
25/26*	301	447	88	836

Source: 3Q25 Release

*Forecast

The Company considers the leased area as: leased area of the first crop plus the first crop area of the Joint Ventures, divided by the total planted area of the first crop = 62%

SLC AGRÍCOLA
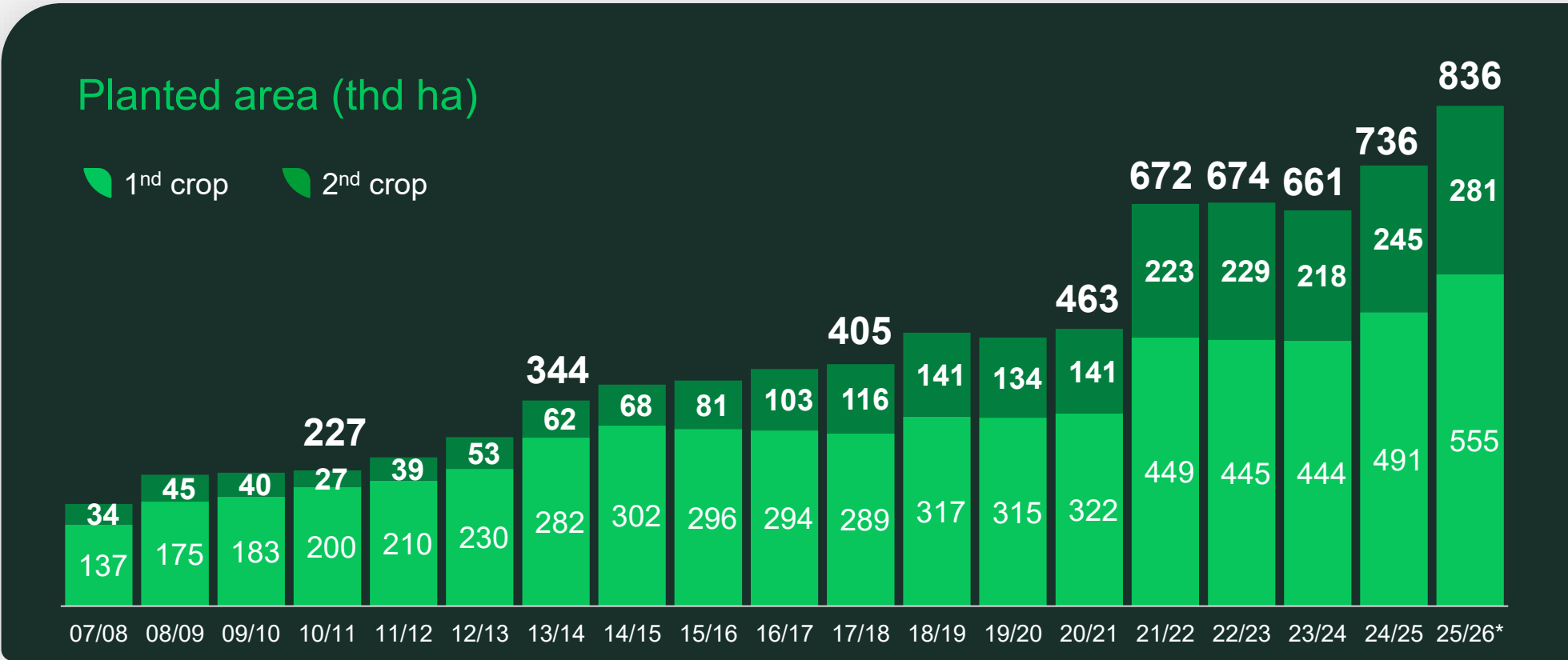
Asset efficiency

Maximizing
asset utilization

2nd crop
represents
50.6% of
1st crop area

3rd
Integrated
Crop Livestock

Planted area (thd ha)

🍃 1nd crop   🍃 2nd crop

Year	1st crop	2nd crop	Total
07/08	137	34	—
08/09	175	45	—
09/10	183	40	—
10/11	200	27	227
11/12	210	39	—
12/13	230	53	—
13/14	282	62	344
14/15	302	68	—
15/16	296	81	—
16/17	294	103	—
17/18	289	116	405
18/19	317	141	—
19/20	315	134	—
20/21	322	141	463
21/22	449	223	672
22/23	445	229	674
23/24	444	218	661
24/25	491	245	736
25/26*	555	281	836

Source: 3Q25 Release
*Forecast

2nd crop planted area (280,645 ha) / 1st crop planted area (555,109 ha) = 50.6%

Land portfolio strategic redistribution

Increasing exposure in **mature areas** of the Midwest, which offers a more stable production

Planted area by region

57%

43%

Crop year 2014/15

52%

48%

Crop year 2025/26*

■ North East + Pará State   ■ Midwest

*Forecast.

SLC AGRÍCOLA
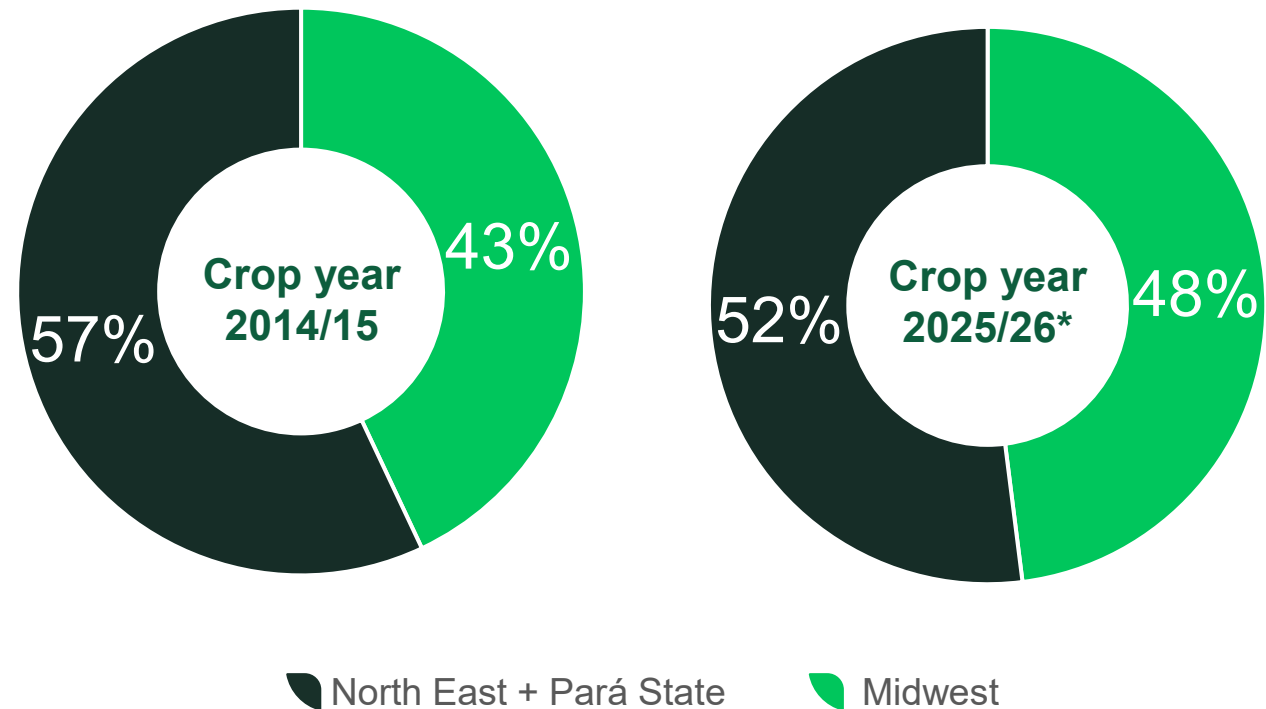
Maturity

100% mature

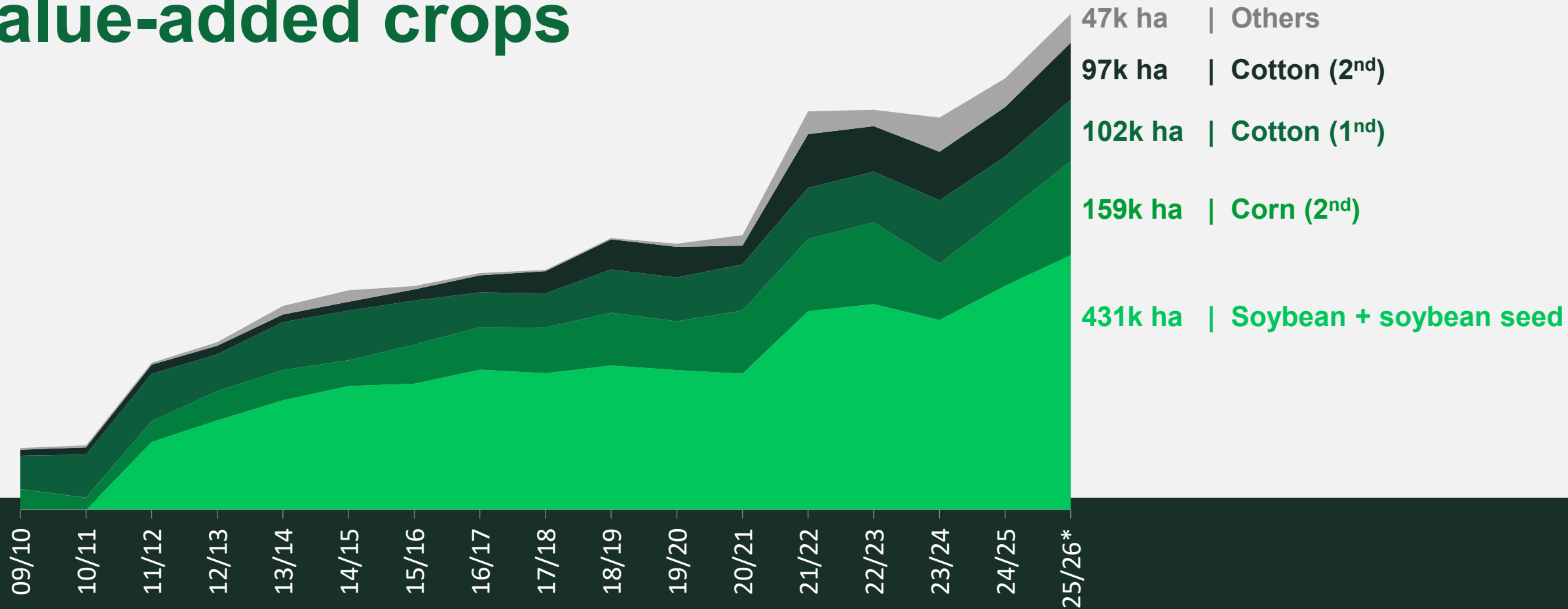Improved land maturity **significantly increases** yield potential (soybean area).

Soybean area

Mature land | Immature land (less than 3 years of cultivation)

Year	Immature	Mature
2002/03	34%	66%
2004/05	31%	69%
2006/07	16%	84%
2008/09	16%	84%
2010/11	17%	83%
2012/13	15%	85%
2014/15	19%	81%
2016/17	5%	95%
2018/19	1%	99%
2020/21	1%	100%
2022/23	4%	96%
2023/24	1%	99%
2024/25		100%
2025/26		100%
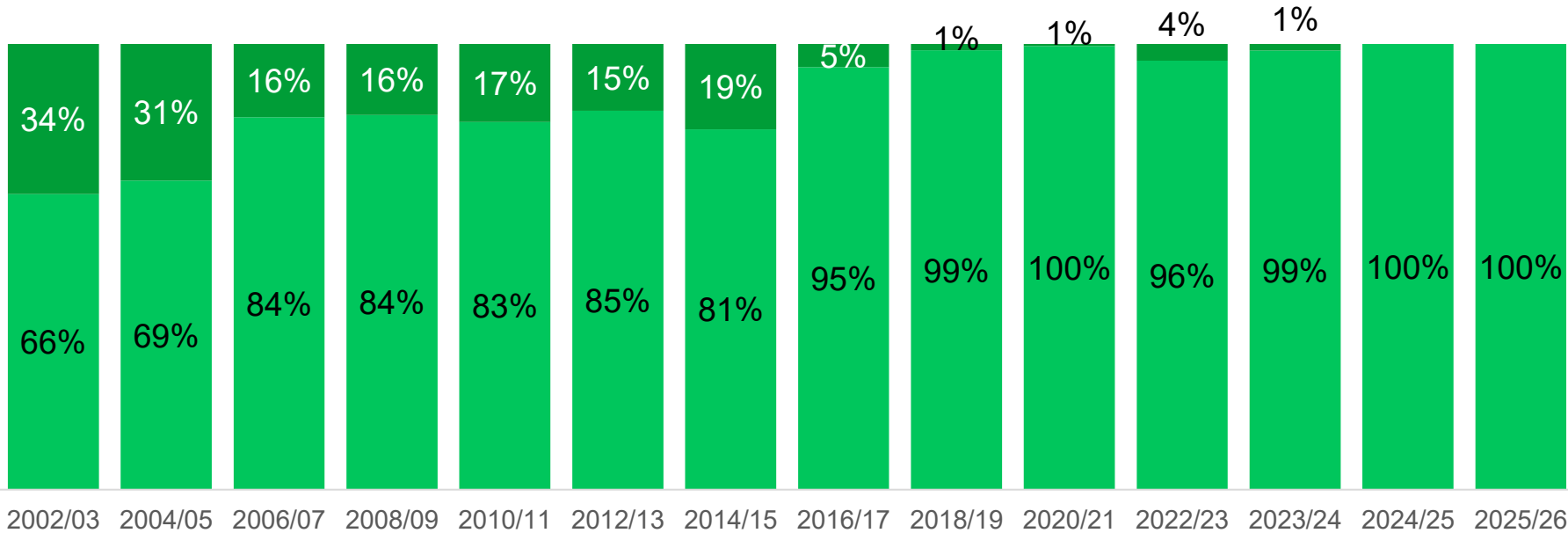
Growth in higher value-added crops

47k ha | Others

97k ha | Cotton (2nd)

102k ha | Cotton (1nd)

159k ha | Corn (2nd)

431k ha | Soybean + soybean seed

09/10 10/11 11/12 12/13 13/14 14/15 15/16 16/17 17/18 18/19 19/20 20/21 21/22 22/23 23/24 24/25 25/26*

Source: 3Q25 Release

*Forecast.

Cotton: own and innovative system

Cotton process

Data

- **Visual grading** (color, brightness and level of impurities).

- **HVI results** (Physical characteristics are tested in certified laboratories).

Software SLC

Cross-referencing data and creating even-running batches

Physical formation of batches at each farm

Even-running batches **ready for shipment**

Why this is important:
Even-running cotton batches provide value for textile industry clients, once it reduces the amount of spinning-machine setups (This enabling price premiums).

Cotton: own and innovative system

Batch formation:

1 Cotton "Module" identification (RFID tagging) on the field (GPS positioning)

2 Group positioning of the modules on the ginning patio

3 Reading of programmed modules at start of the ginning process

4 Humidity control throughout the whole ginning process

Cotton harvested presents important variations in its characteristics, even before ginning.
The processes described above, developed by **SLC Agrícola**, allows for the categorization of cotton on the field, to which follows the formation of uniform ginning groups, thus streamlining the activities on the cotton gin, guaranteeing higher efficiency (reduction on machine setup), and, especially, increase in quality and standardization of batches.

SLC SEMENTES

CAGR Soybean Seed until 2024:
29.0%

CAGR Cotton Seed until 2024:
65.9%

Sales estimate 2025 (bags of 200 thousand seeds)

Soybean   Cotton

Year	Soybean	Cotton
2020	437,778	19,000
2021	685,100	80,180
2022	856,000	116,471
2023	1,020,575	129,950
2024	1,211,455	143,759
2025*	1,400,000	145,000
2026*	1,800,000	157,000

+28.6% (Soybean)
+8.3% (Cotton)

Source: Release 3Q25.

*Forecast
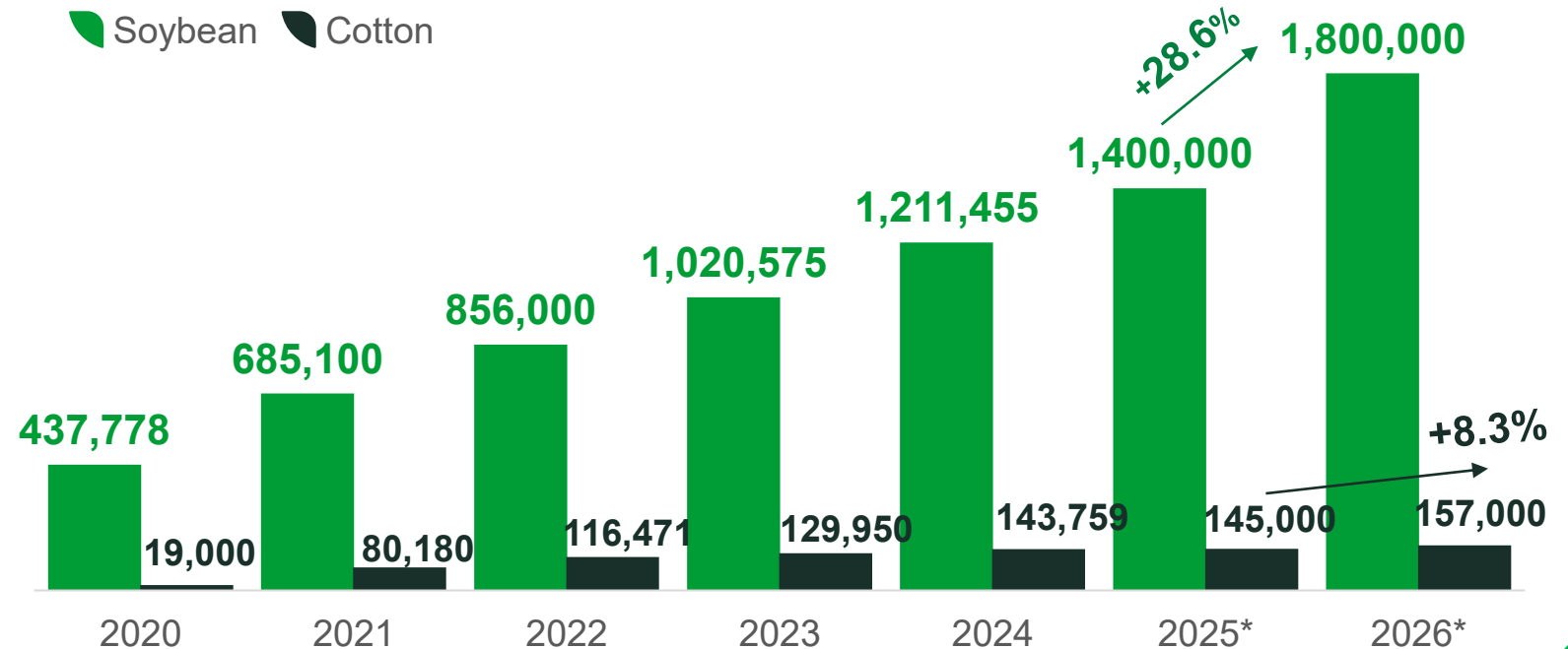
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Seeds operation

Main seed sales channel

■ 2023   ◗ 2024

Soybean

45% **38%** — Internal consumption [1]

44% **57%** — Market [2]

11% **4%** — Vertical [3]

Cotton

89% **77%** — Internal consumption [1]

11% **23%** — Market [2]
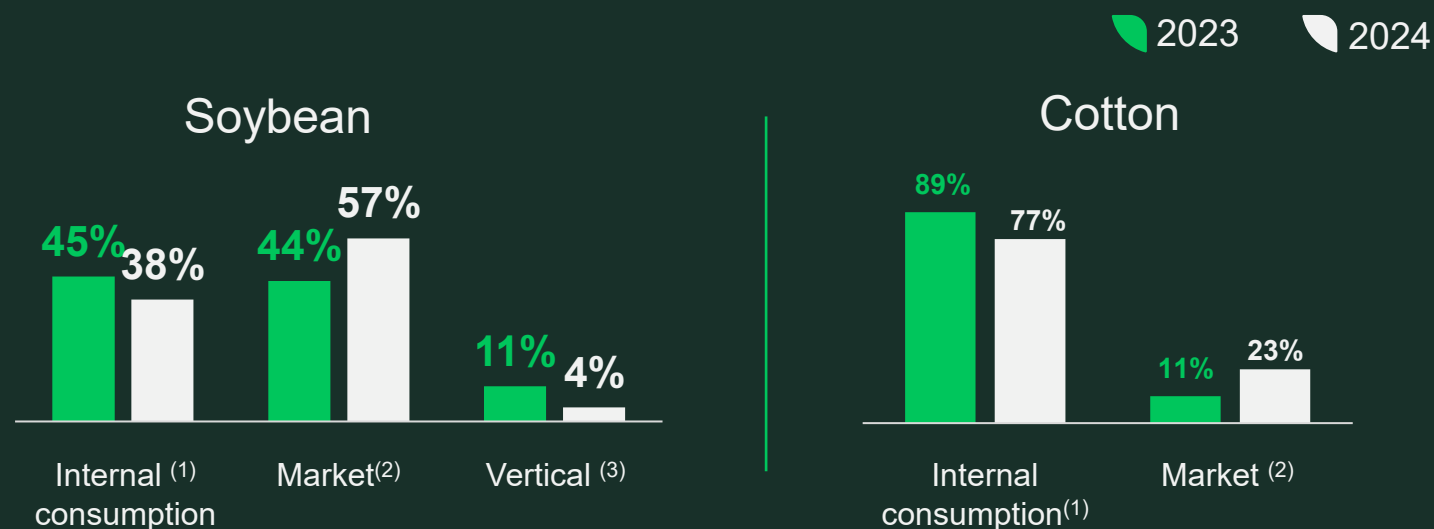
(1) Internal consumption: SLC Agrícola S.A.
(2) Market: small and medium-sized producers and resellers.
(3) Vertical: production for BASF, SEEDCORP HO, Agro Amazônia..

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Migration to asset-light business model

Soybean harvest outsourcing **reduces capex.**

Soybean harvest

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Outsourced	19%	27%	32%	35%	48%	58%	53%	39%	55%
Asset light								13%	10%
Own	81%	73%	68%	65%	52%	42%	47%	48%	35%

Own
Own machines and operators

Outsourced
Rented machines and operators

Asset light
Leased machines, own operators

SLC AGRÍCOLA
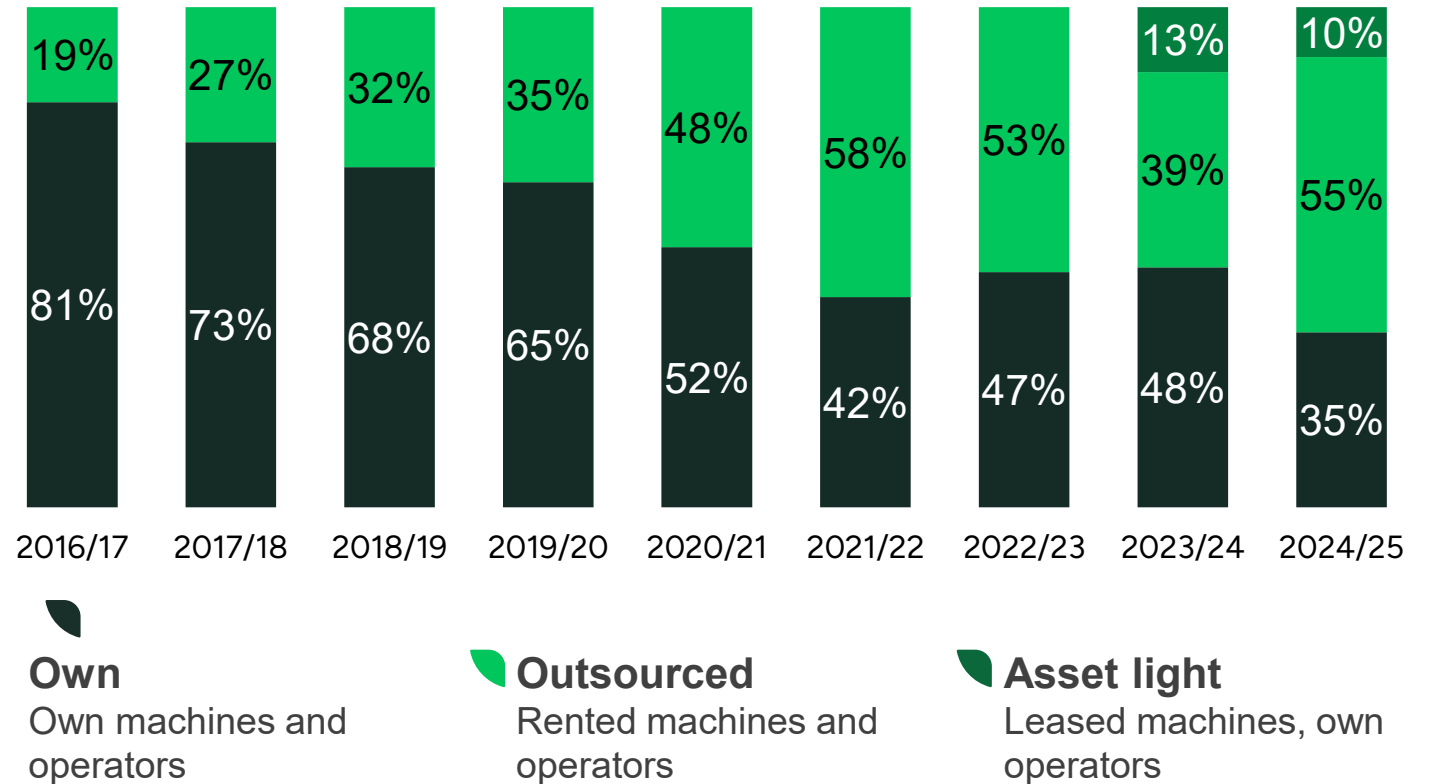
Land Sale

Paineira Farm

2008

Place:
Rio Grande do Sul

Area:
821 hectares

Revenue:
R$10 MM

Palmeira Farm

2010

Place:
Maranhão

Area:
14.6 thd hectares

Revenue:
R$27 MM

SLC LandCo

2012

Place:
Panorama, Piratini
and Planeste Farms
Maranhão and Bahia

Area:
59 thd hectares

Revenue:
US$50 MM
(for 18% of the company)

Part of Paiaguás and Parceiro Farms

2017

Place:
Mato Grosso and Piauí

Area:
11.6 thd hectares

Revenue:
R$177 MM

Part of Parnaíba Farm

2019

Place:
Maranhão

Area:
5.2 thd hectares

Revenue:
R$ 83 MM

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Capital allocation

Growth in mature areas with high productive potential
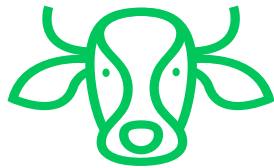
Pasture conversion

Dividend payment

Shares buyback

New projects

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Dividend distribution & Dividend Yield history

Dividends + interest on equity (R$/Million)   Dividend Yield (%)

- 2020: 232 — 4.6%
- 2021: 504 — 5.9%
- 2022: 602 — 6.3%
- 2023: 389 — 4.7%
- 2024: 241 — 3.1% (Paid on 05/15/25)
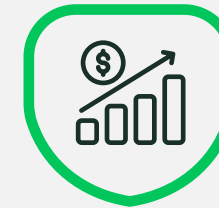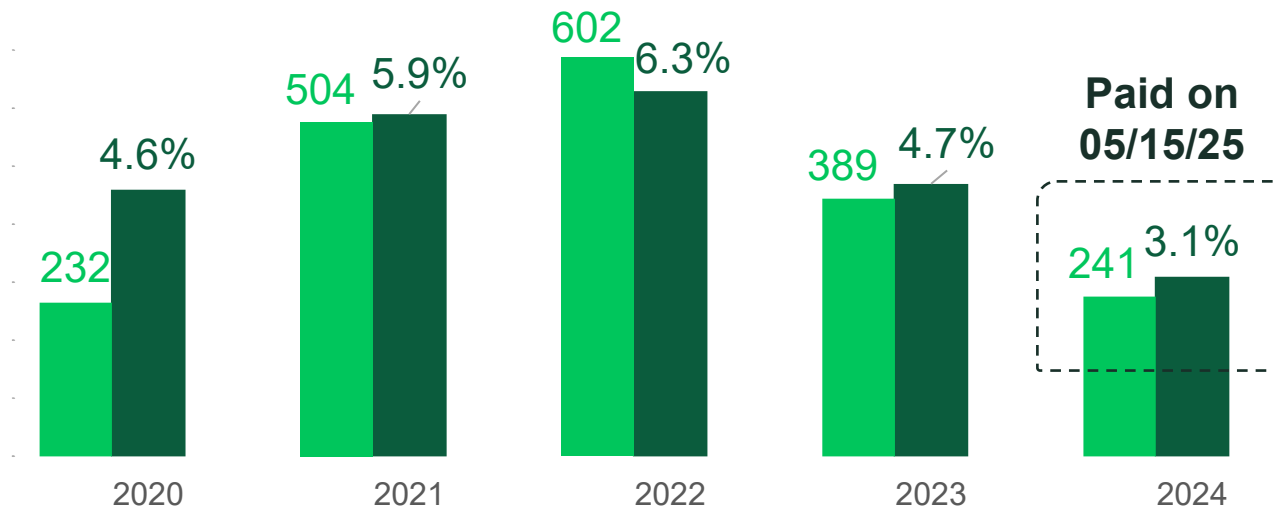
Dividend Yield average last 5 years: **4.9%**
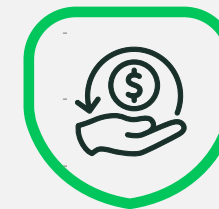
Total dividends paid in the last 5 years: **R$1,9 billion**

Dividend Yield 2024 calculated based on the share price on 12/31/2024.

Dividends Policy:
- 2007-2010: 25%
- 2011-2013: 40%
- 2015-2024: 50%

Note: Dividends, amount distributed and/or proposed for the fiscal year.

Sharebuyback
(million of shares)

Percentages calculated in relation to
the total shares issued by the company

4.0%

1.9%

0.9%

0.5%

0.3%

2019 2021 2022 2023 2024
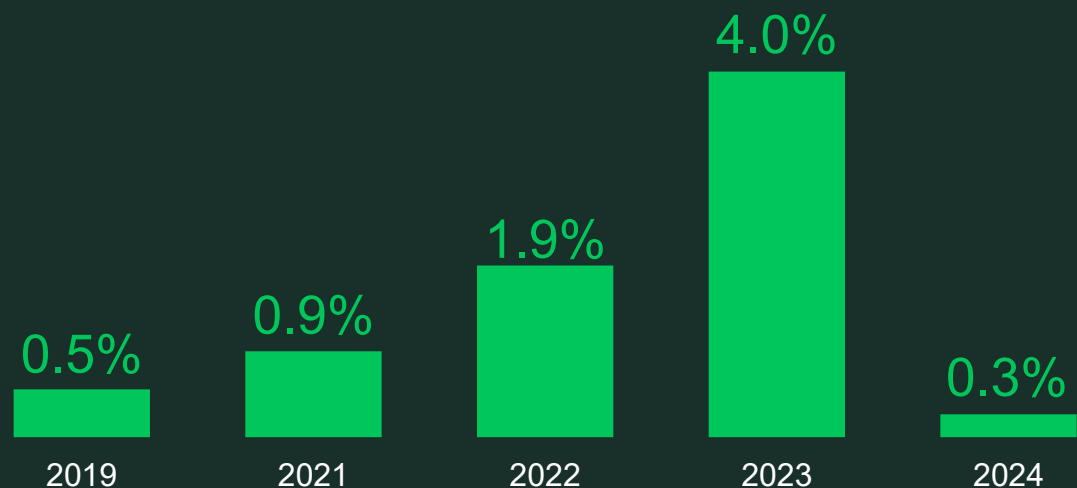
The share buyback program
of **10 million shares
(2.3%)**, approved in
November 2025*.

Between 2019 and
2024, **3.9% of
issued shares**
were repurchased.

*Source: Material Fact on november 6th, 2025.

Association
SLC Agrícola x FIPs

- Strategy
- Structure
- Project location and schedule

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Association SLC Agrícola x FIPs

◇ SLC AGRÍCOLA

Strategy

Monetizing the land at **market price**.

Agricultural partnership agreement

Maximizing operational efficiency through **irrigation projects**.

Payment: 19% of agricultural production

Term: **18 years**

Association Agreement

*

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Irrigation project and location

+70.07%
increase in irrigated area compared to the physical area.

➤ **Piratini: 18,052**

➤ **Paladino: 21,471**

39,523

➤ **Piratini: 13,204**

➤ **Paladino: 14,730**

27,934

➤ **Piratini: 31,256**

➤ **Paladino: 36,201**

67,457

1st crop

Irrigated

Total planted

Paladino – São Desidério

Piratini – Jaborandi

PD
PI

BA

SLC
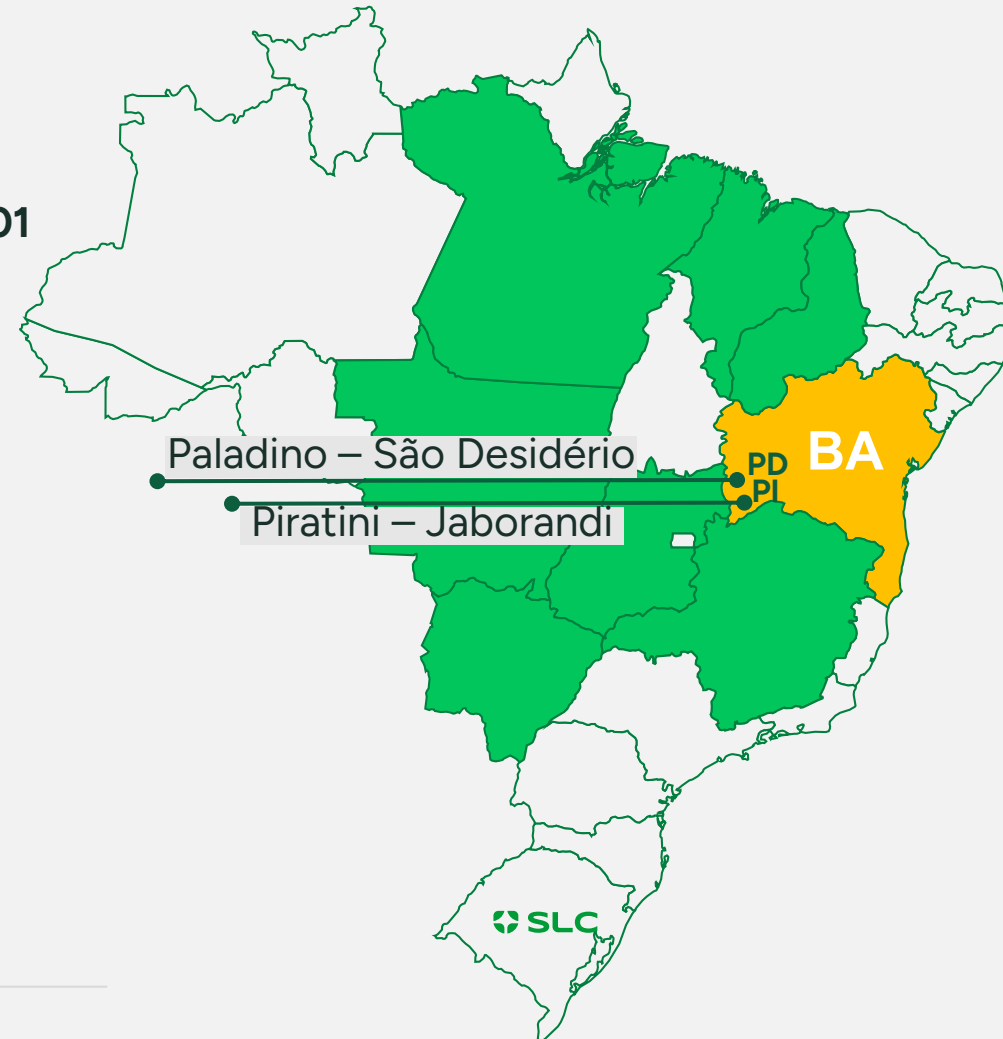
3

Operating performance
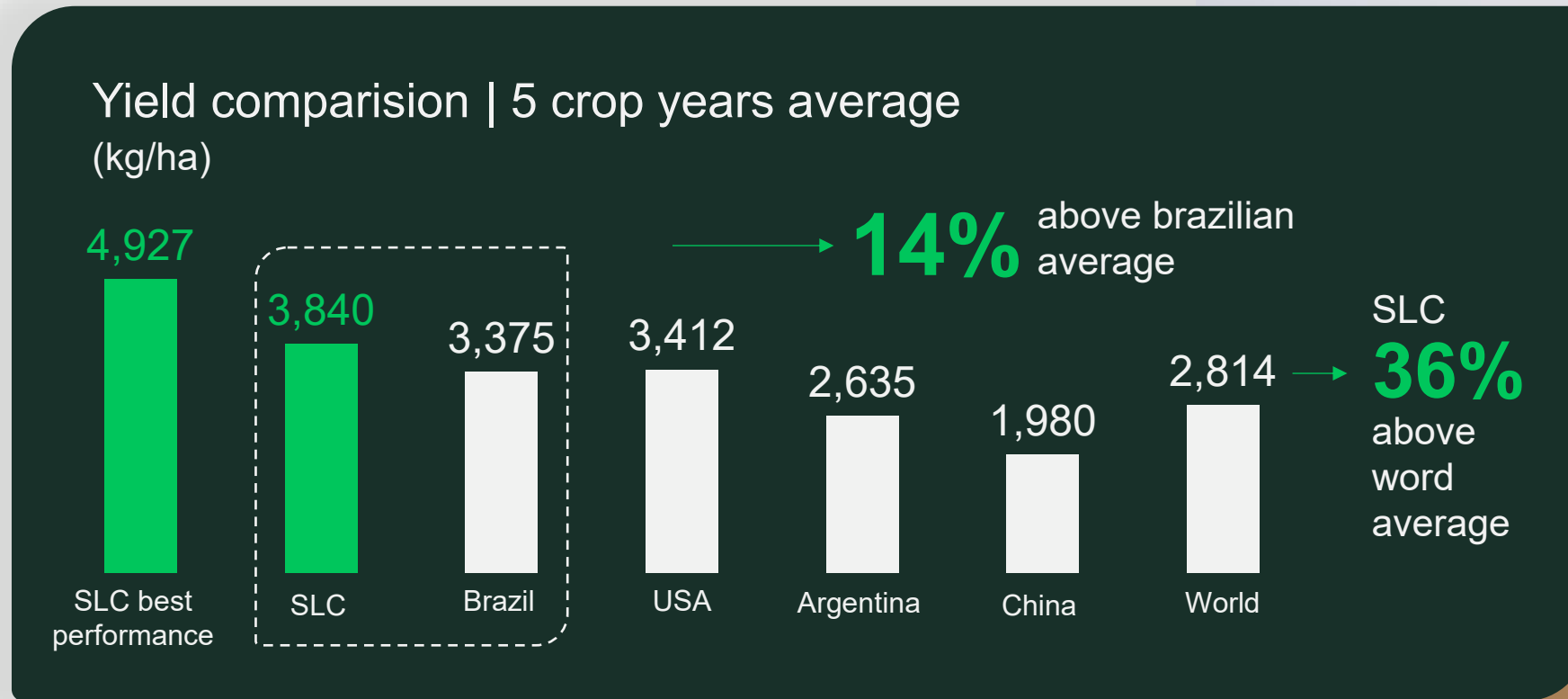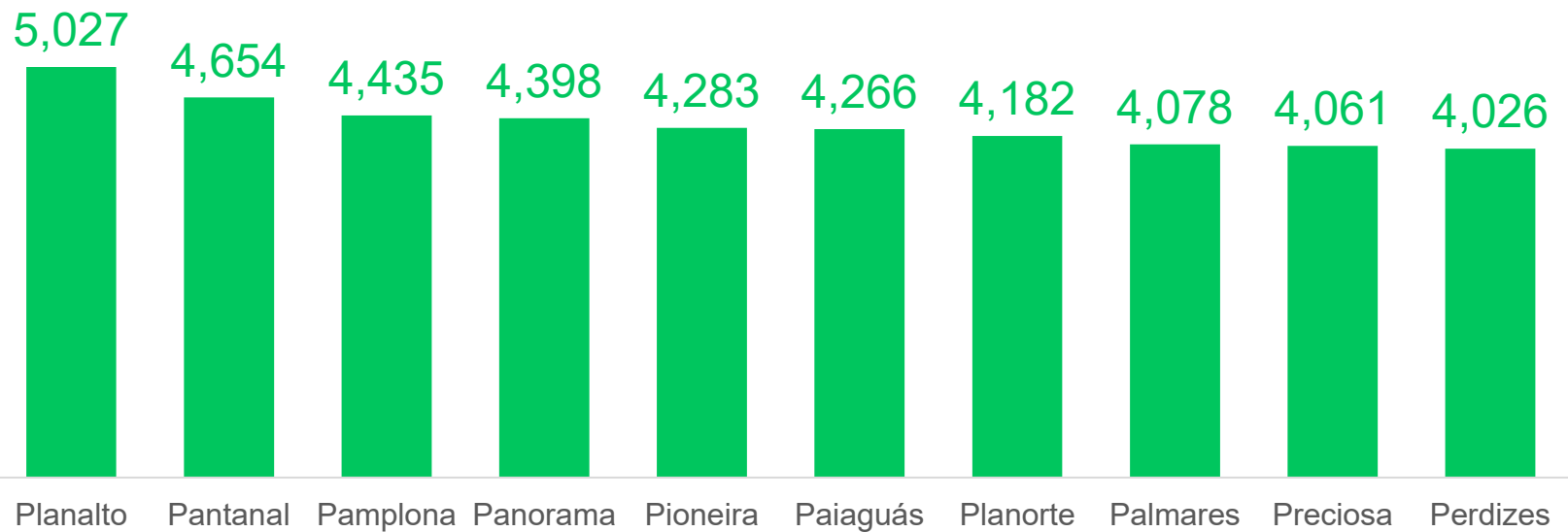
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Yield advantage over the average | Cotton

One of the main competitiveness measures

Average: 2020/21 to 2024/25

Yield comparison | 5 crop years average
(kg/ha)

Category	Value
SLC best performance	2,248
SLC	1,837
Brazil	1,816
China	2,102
USA (30% irrigated)	989
Pakistan (96% irrigated)	550
India (35% irrigated)	442
World (44% irrigated)	801

SLC **129%** above world average

SLC AGRÍCOLA
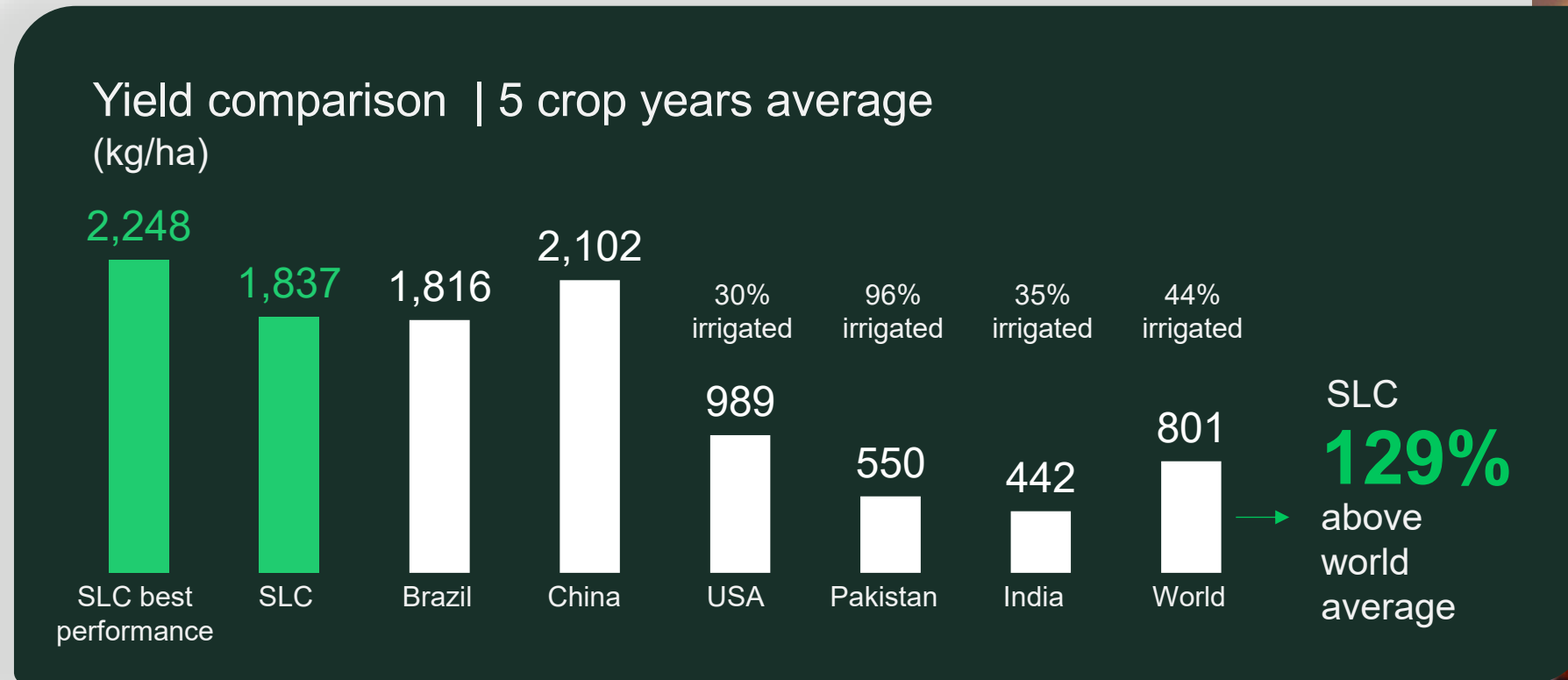
Yield advantage over the average | Corn
One of the main competitiveness measures
Average: 2020/21 to 2024/25

Yield comparison | 5 crop years average (kg/ha)

30% above Brazilian average

10,576		
7,012	5,448	6,810

11,025

6,434

5,869

SLC best farm (2nd crop) — SLC (2nd crop) — Brazil (2nd crop CONAB) — Argentina — USA — China — World

SLC **19%** above world average

Source: USDA, CONAB and SLC Agricola.

SLC AGRÍCOLA
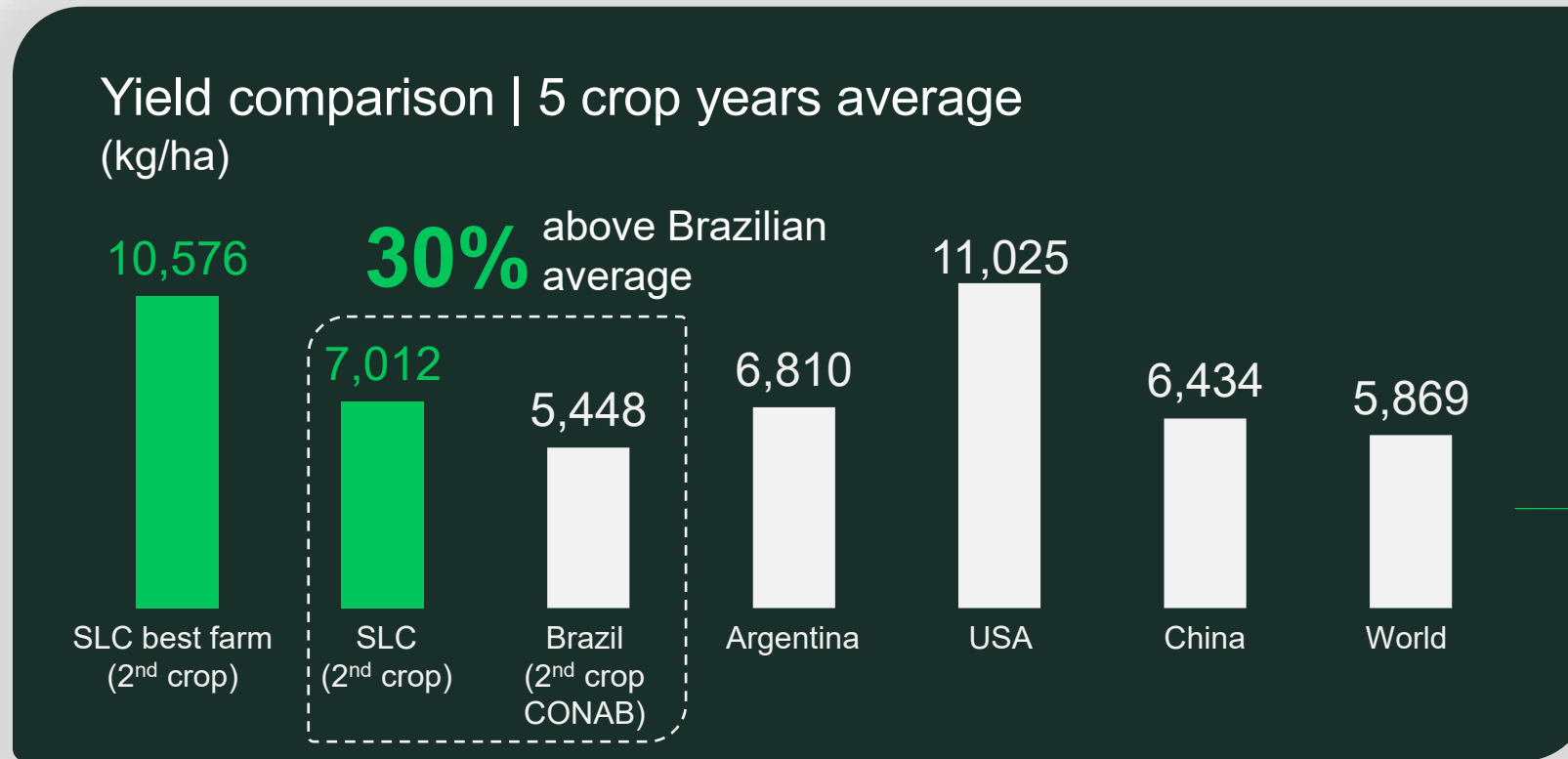
Maximizing asset utilization

HP/ha reduction on tractors

-57%

12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
0,28	0,27	0,25	0,23	0,22	0,21	0,20	0,20	0,19	0,19	0,16	0,13	0,12
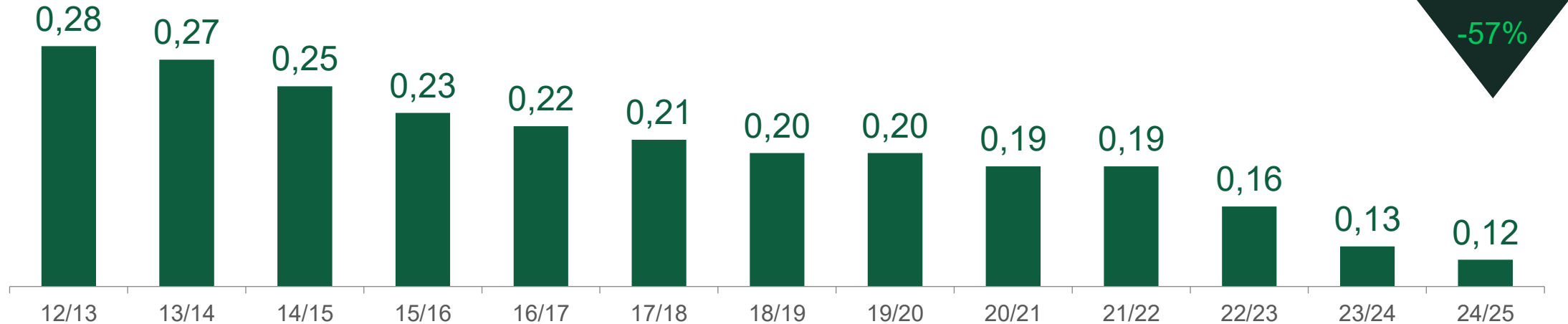
Continuous "time and movement" studies".

Greater machine availability through improvements in maintenance KPIs.

Better machine sizing.

Source: SLC Agrícola 2024.

4

Financial performance

SLC AGRÍCOLA

SLC AGRÍCOLA
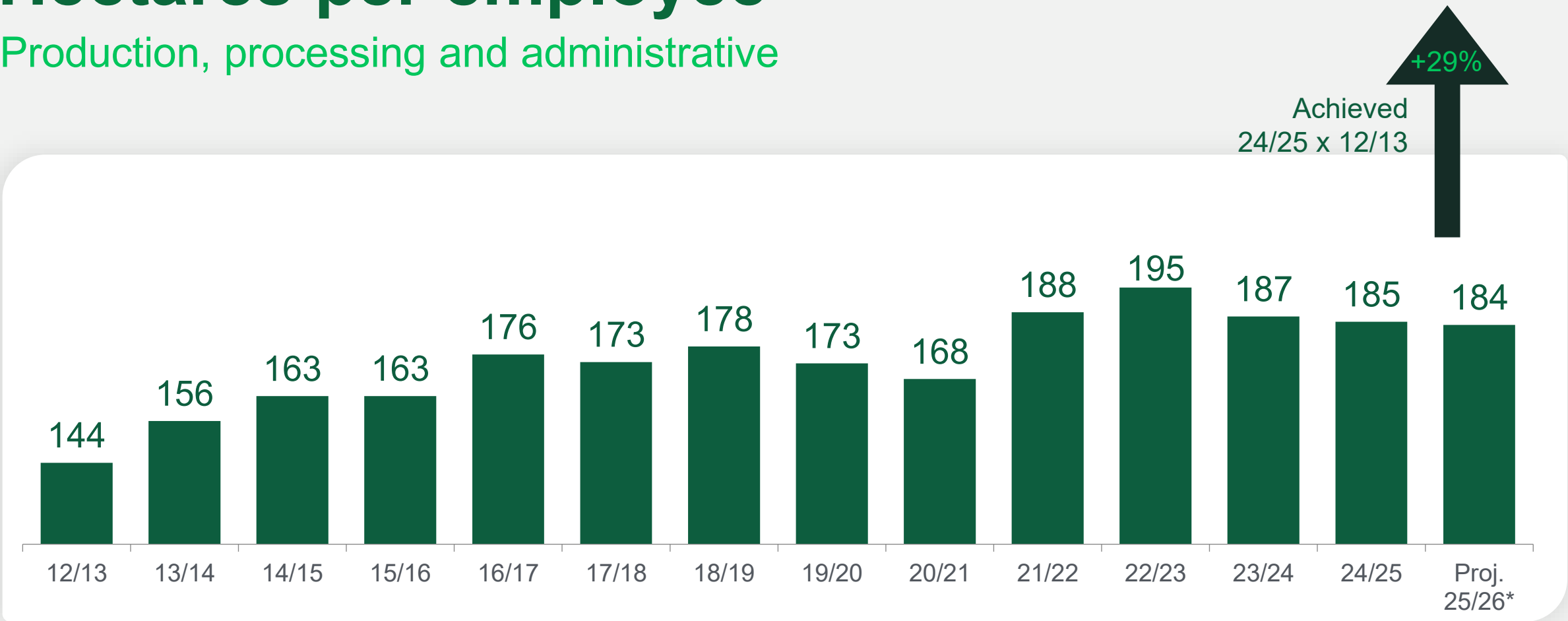
Hedge position | Soybean

2024/2025

99.7%

99.7%

USD/Bushel
11.48

R$/USD
5.63

Commodity

FX

2025/2026

*60.2% total

*64.3% total

Commitments:
11.8%

Commitments:
29.4%

48.4%

34.9%

USD/Bushel
11.02

R$/USD
5.92

Commodity

FX

Source: 3Q25 Release

◆ SLC AGRÍCOLA

Hedge position | Cotton

2024/2025

63.0%

USD/pounds 76.27
Commodity

92.9%

R$/USD 6.09
FX

2025/2026

*49.5% total

Commitments: **23.6%**

27.2%

USD/pounds 74.17
Commodity

25.9%

R$/USD 6.40
FX

Source: 3Q25 Release

Net revenue
(R$ MM)

Net revenue

	2020	2021	2022	2023	2024	3Q25 (LTM)*
Net revenue	3,097	4,363	7,373	7,230	6,915	8,256

Net Revenue-share by crop:

	2020	2021	2022	2023	2024	
Cotton : Cotton seed + cottonseed	47.0%	43.1%	41.7%	39.7%	57.6%	
Soybean: Commercial + seed	38.3%	37.7%	43.5%	44.2%	30.8%	

Source: 3Q25 Release.
*EBITDA 2025: 3Q25 Last Twelve Months

SLC AGRÍCOLA

Adjusted EBITDA
(R$ MM)

- Consolidated adjusted EBITDA
- Consolidated adjusted EBITDA margin

	2020	2021	2022	2023	2024	3Q25 (LTM)*
EBITDA	960	1.685	3.118	2.709	2.037	2.643
Margin	31%	39%	42%	38%	29%	32%

Source: 3Q25 Earnings Release.

SLC AGRÍCOLA
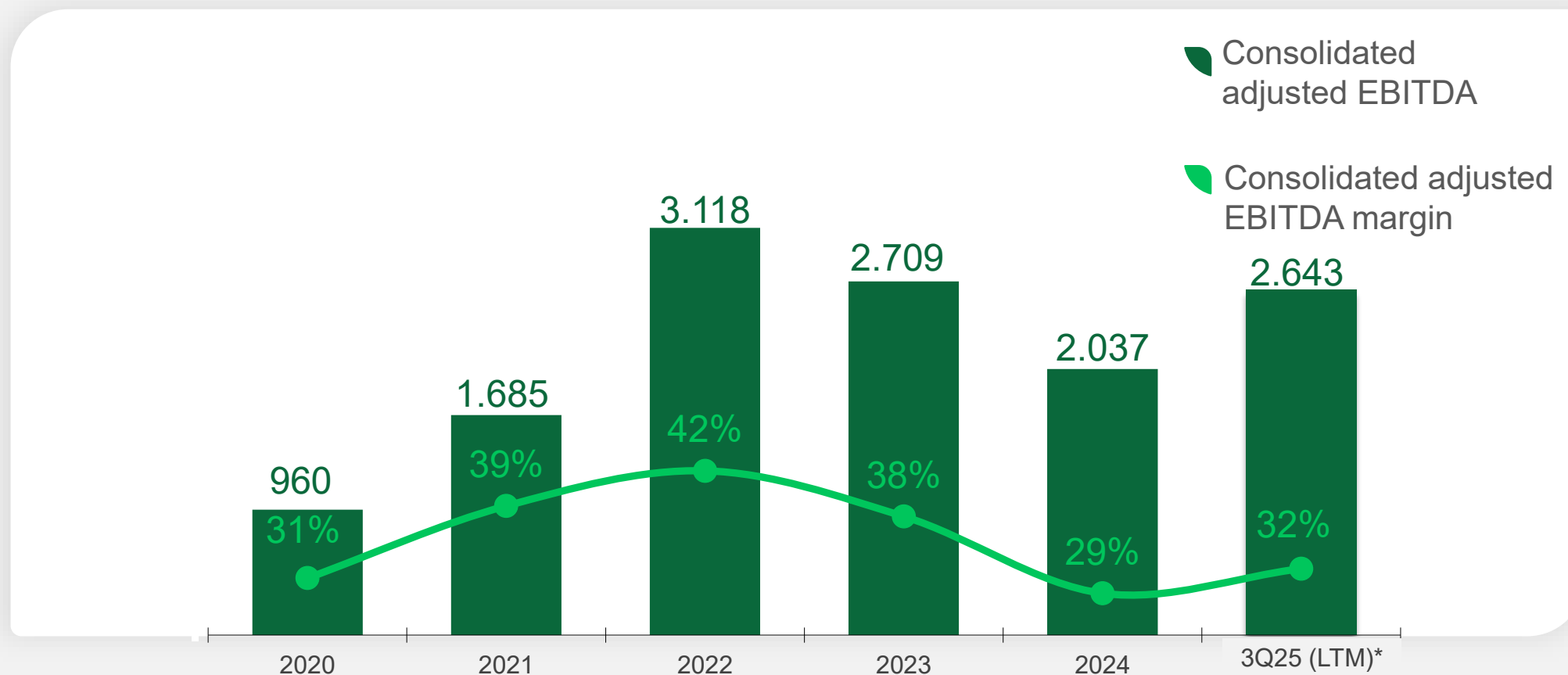
Planted area
(Adjusted EBITDA/hectare)

BRL

- Planted area (thd ha)
- Adjusted EBITDA (MM R$)
- EBITDA/planted area (R$)

EBITDA/planted area (R$): 3.639 — 4.641 — 4.019 — 3.082 — 3.591

Year	Planted area (thd ha)	Adjusted EBITDA (MM R$)
2021	463	1.685
2022	672	3.118
2023	674	2.709
2024	661	2.037
2025	736	2.643*

USD

- Planted area (thd ha)
- Adjusted EBITDA* (MM USD)
- EBITDA/planted area (USD)

EBITDA/planted area (USD): 675 — 898 — 804 — 566 — 675

Year	Planted area (thd ha)	Adjusted EBITDA (MM USD)
2021	463	312
2022	672	604
2023	674	542
2024	661	374
2025	736	497*

Source: 3Q25 Earnings Release.
*EBITDA 2025: 3Q25 Last Twelve Months

Net profit
(R$/MM & net margin)

FINANCIAL PERFORMANCE

SLC AGRíCOLA

Net profit
Net margin

Year	Net profit	Net margin
2020	511	17%
2021	1,131	26%
2022	1,337	18%
2023	938	13%
2024	482	7%
3Q25 (LTM)	584	7,1%
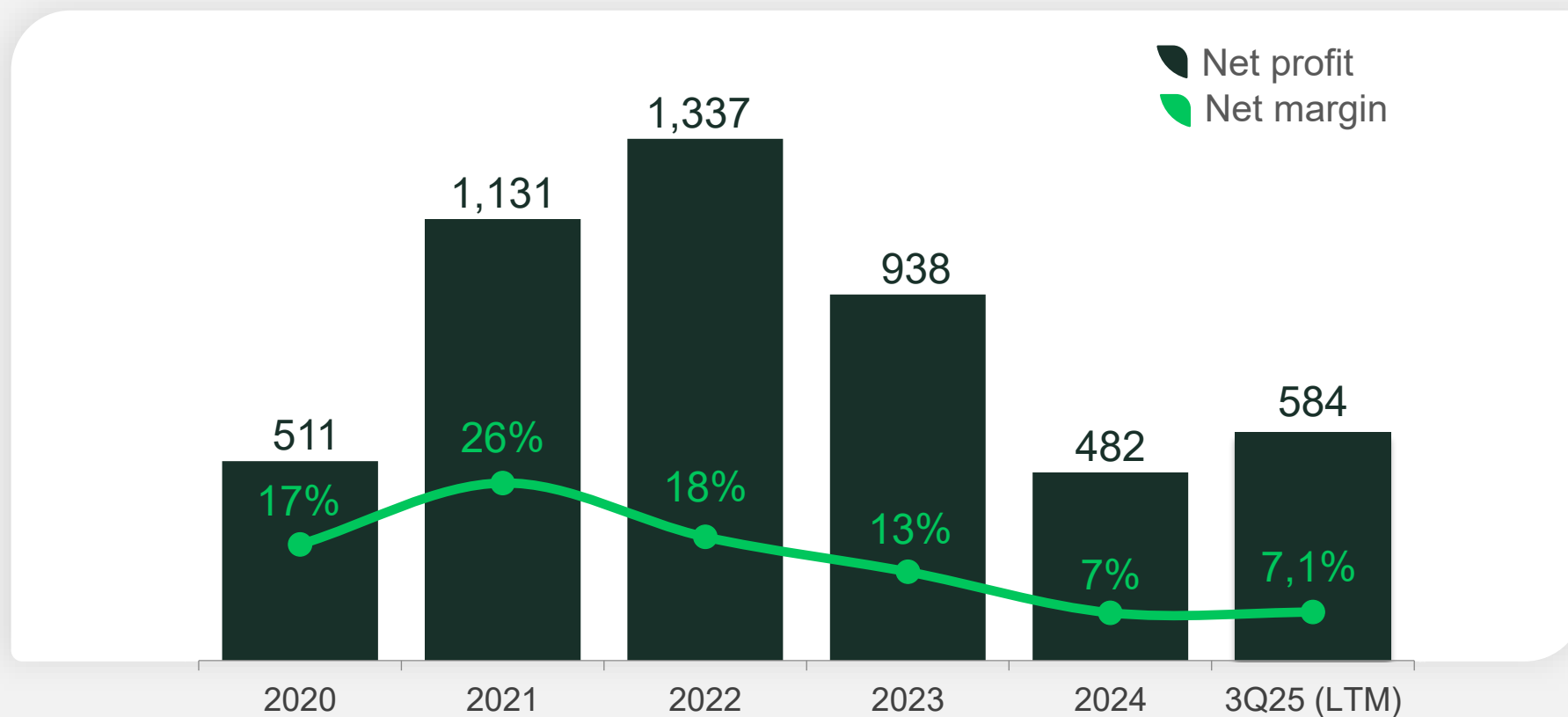
Source: Release 3Q25.
*Net profit 3Q25 (LTM): (Last 12 Months)

SLC AGRíCOLA
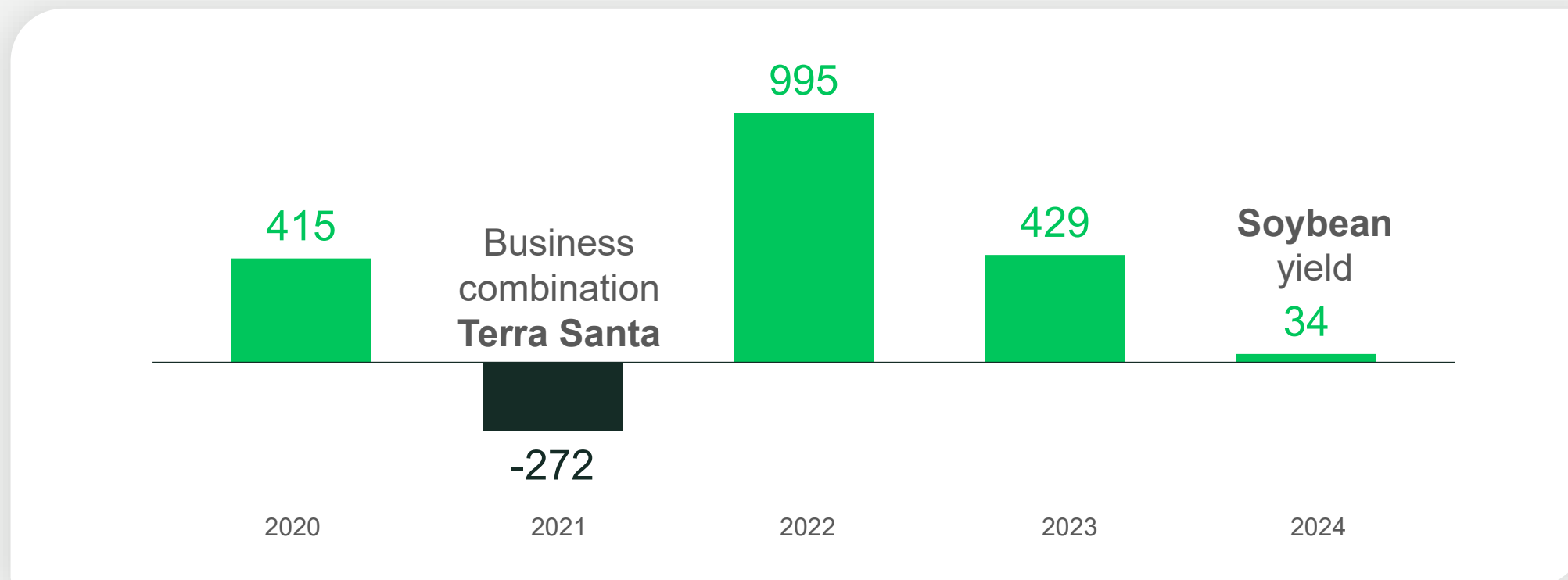
Net debt/adjusted EBITDA

Source: Release 4Q24.

Financial Performance

SLC AGRÍCOLA
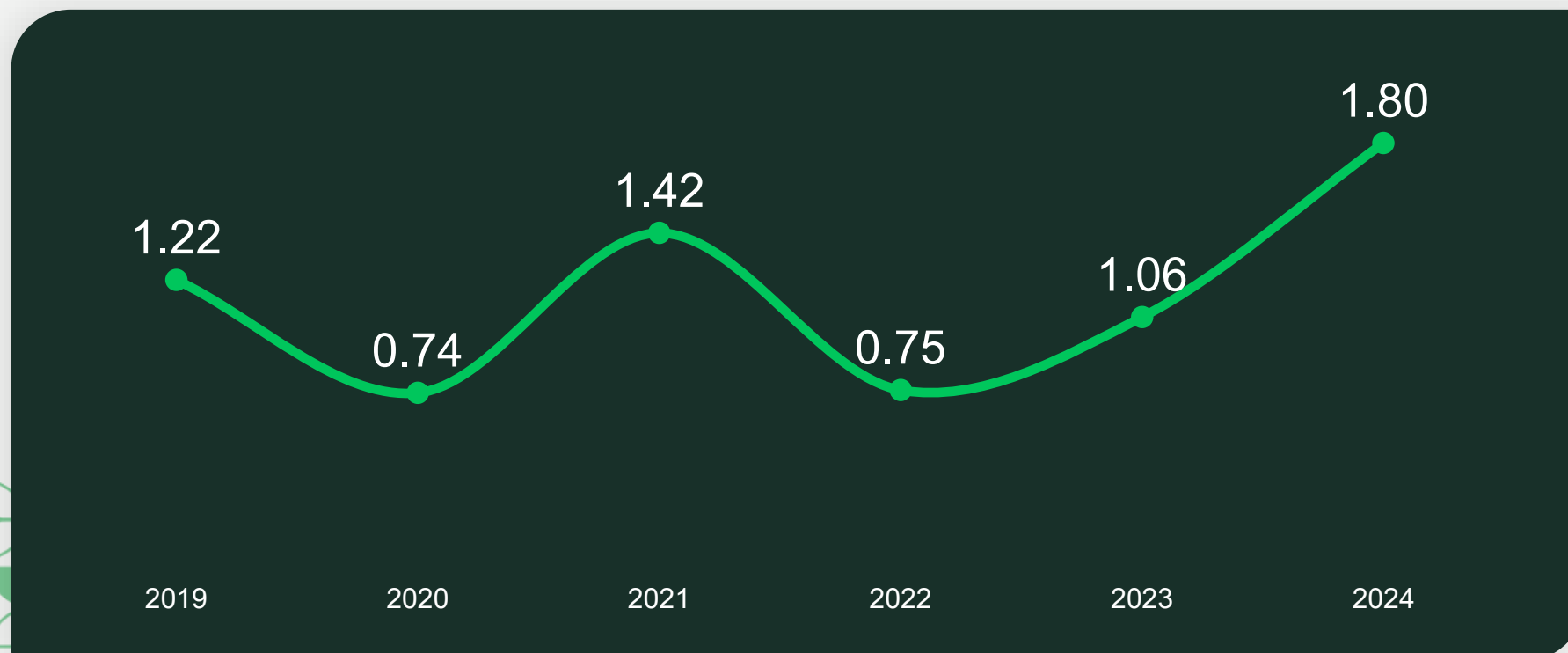
Net Debt

(R$ thd)	Average Interest Rate (%)		Consolidated	
Period	4Q24	3Q25	4Q24	3Q25
Total Indebtedness	**13.1%**	**15.3%**	**5,624,631**	**7,733,389**
(+/-) Gains and losses with deriv. connected with applications and debt			30,809	165,128
(=) Adjusted Gross Debt			**5,655,440**	**7,898,517**
(-) Cash			(1,981,162)	(1,722,306)
(=) Adjusted Net Debt			**3,674.278**	**6,176.211**
Adjusted EBITDA (Last 12 months)			2,036,617	2,642,762
Adjusted Net Debt/Adjusted EBITDA			**1.80x**	**2.34x**

NAV, ROIC, ROE & Dividend Yield

	2020	2021	2022	2023	2024	Average
Adjusted NAV (R$/Share)*	11.7	19.8	26.3	28.9	28.5	-
Return on invested capital (ROIC) (%)	13.4%	37.0%	28.7%	17.8%	12.2%	**21.8%**
Return on equity (ROE) (%)	14.0%	44.5%	30.1%	17.5%	8.4%	**22.9%**
Dividend Yield (%)	4.6%	5.9%	6.3%	4.7%	3.1%	**4.9%**
Net CDI (%)	2.3%	3.8%	10.5%	11.1%	9.2%	**7.4%**

NAV 2Q25

R$31.30

per share

*NAV adjusted yearly by current count of 443,329,716 shares.

SLC AGRÍCOLA

Soybean

Price

(CBOT) SPOT Mar 26 – USD\bu	11.25
(CBOT) May 26 - USD\bu	11.34
(CBOT) Jun 26 – USD\bu	11.42
(CBOT) Aug 26 – USD\bu	11.35

(USD/Buschel)

11.25

2019 2020 2021 2022 2023 2024 2025

World supply & demand (million tons)

-7.1% US planted area | +4.5% US Yield
2025/26 vs 2024/25

Consumption: 360.0, 367.1, 366.3, 366.7, 383.7, 413.2, 421.8

Production: 341.4, 369.6, 360.6, 378.2, 396.4, 427.2, 422.5

GAP: -18.6, 2.5, -5.7, 11.5, 12.7, 14.0, 0.7

2019/20 2020/21 2021/22 2022/23 2023/24 2024/25* 2025/26*

⬤ Consumption ⬤ Production ⬤ GAP
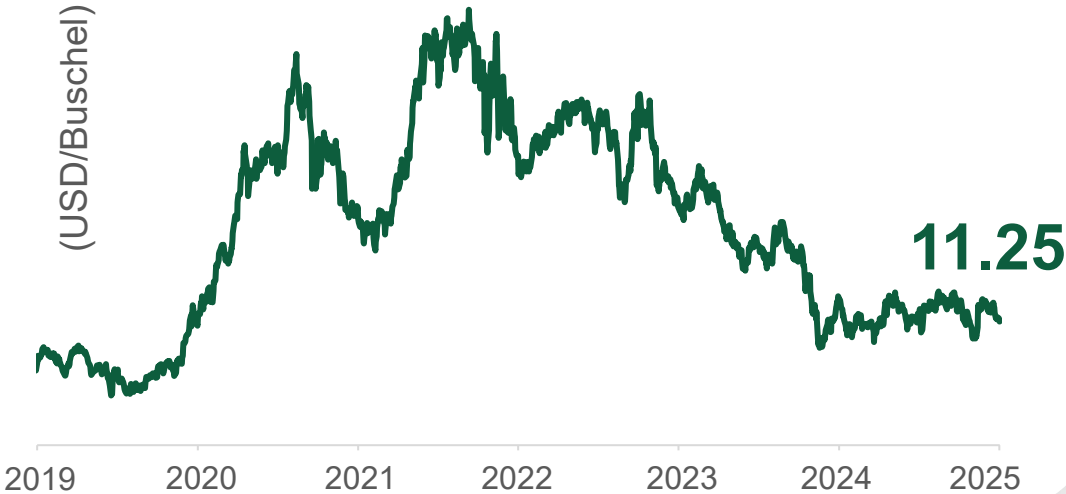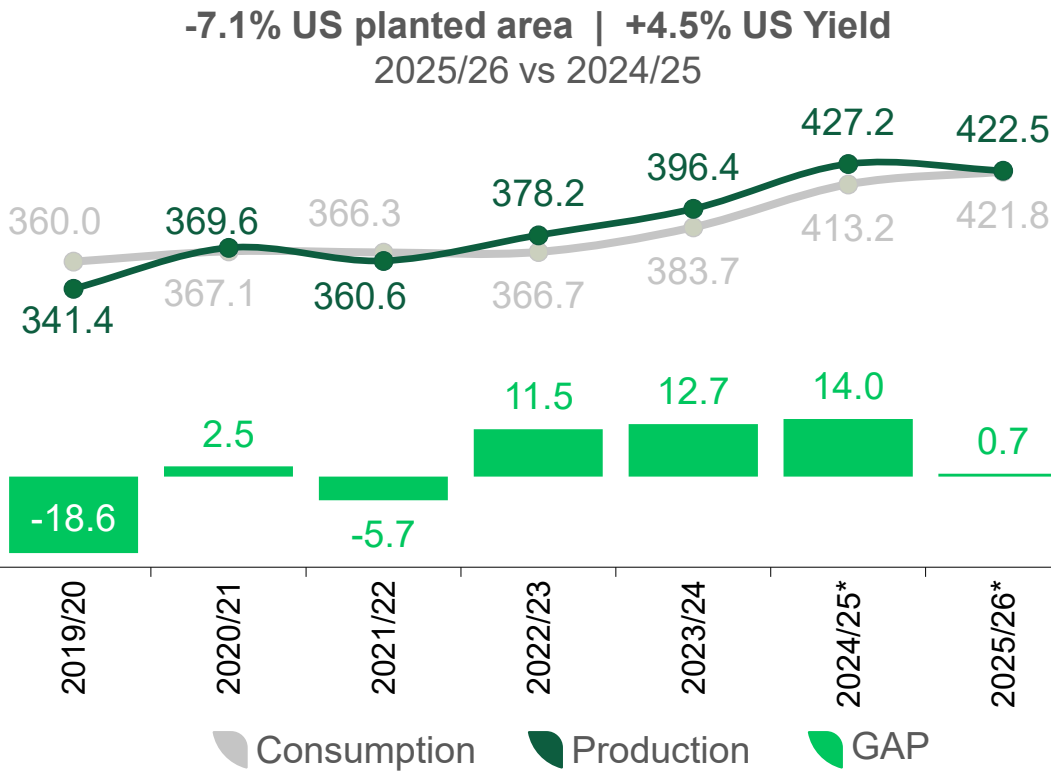
Corn

Price

(CBOT) SPOT Dec 25 - USD\bu	4.31
(CBOT) Mar 26 - USD\bu	4.43
(CBOT) May 26 – USD\bu	4.50
(CBOT) Jun 26 – USD\bu	4.56

(USD/Buschel)

4.31

2019   2020   2021   2022   2023   2024   2025

World supply & demand (million tons)

+8.6% US planted area | +3.7% US Yield
2025/26 vs 2024/25

Consumption: 1,133.8 · 1,152.9 · 1,180.4 · 1,167.3 · 1,225.6 · 1,250.5 · 1,282.4

Production: 1,125.6 · 1,133.8 · 1,220.3 · 1,165.6 · 1,230.7 · 1,230.6 · 1,282.9

GAP:
- 2019/20: -8.2
- 2020/21: -19.1
- 2021/22: 39.9
- 2022/23: -1.7
- 2023/24: 5.1
- 2024/25*: -19.9
- 2025/26*: 0.5

2019/20 2020/21 2021/22 2022/23 2023/24 2024/25* 2025/26*

Consumption   Production   GAP

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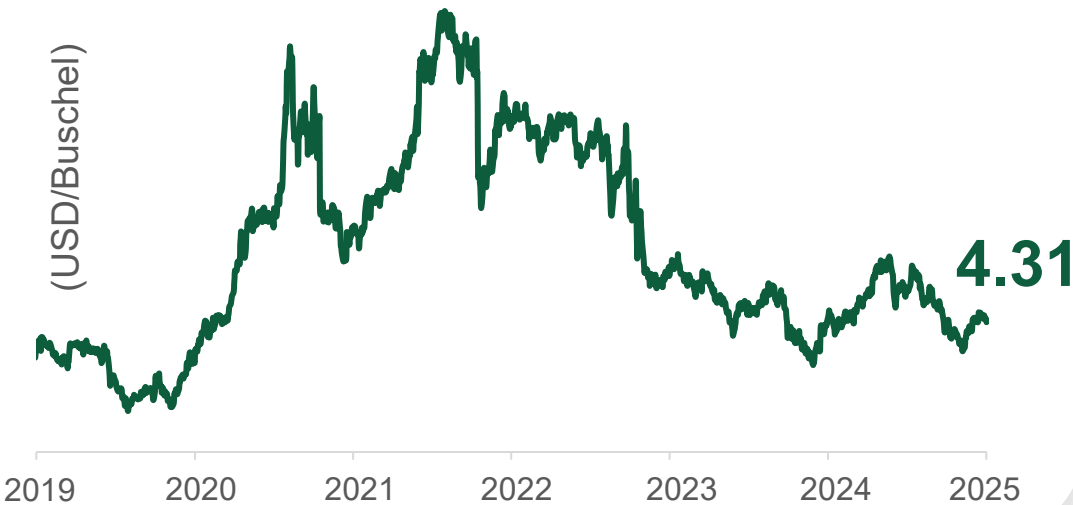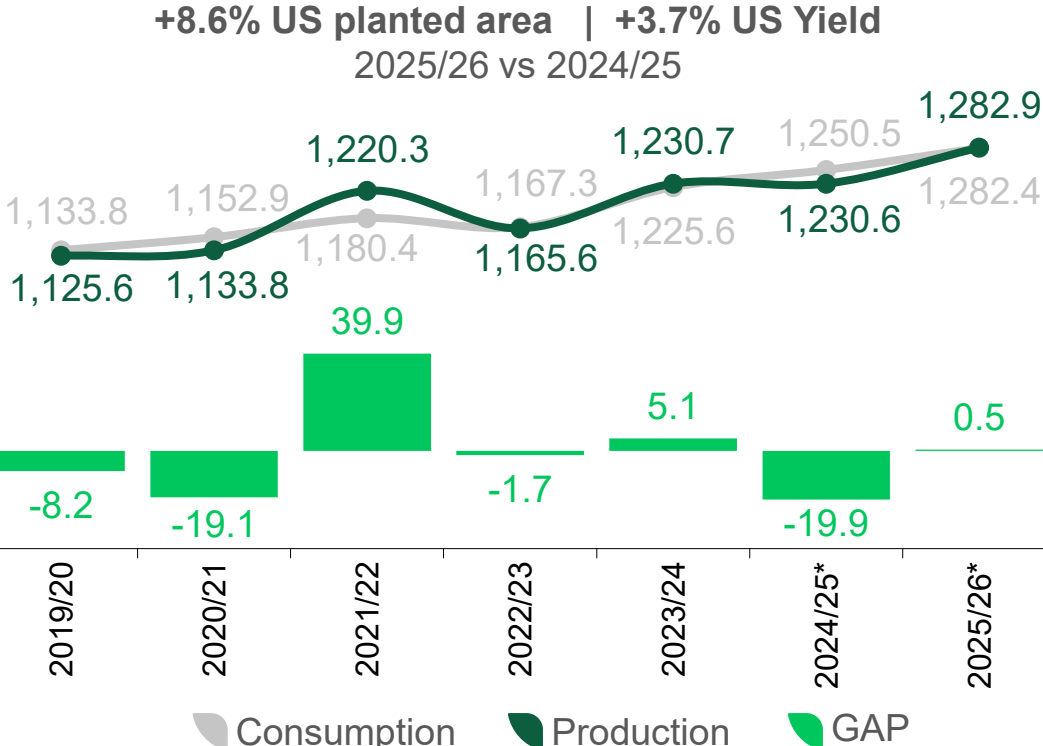
Cotton

Price

(ICE) SPOT Mar 26 – U$ cents\pd	64.46
(ICE) May 26 - U$ cents\pd	65.60
(ICE) Jun 26 - U$ cents\pd	66.60
(ICE) Dec 26 - U$ cents\pd	67.90

64.46
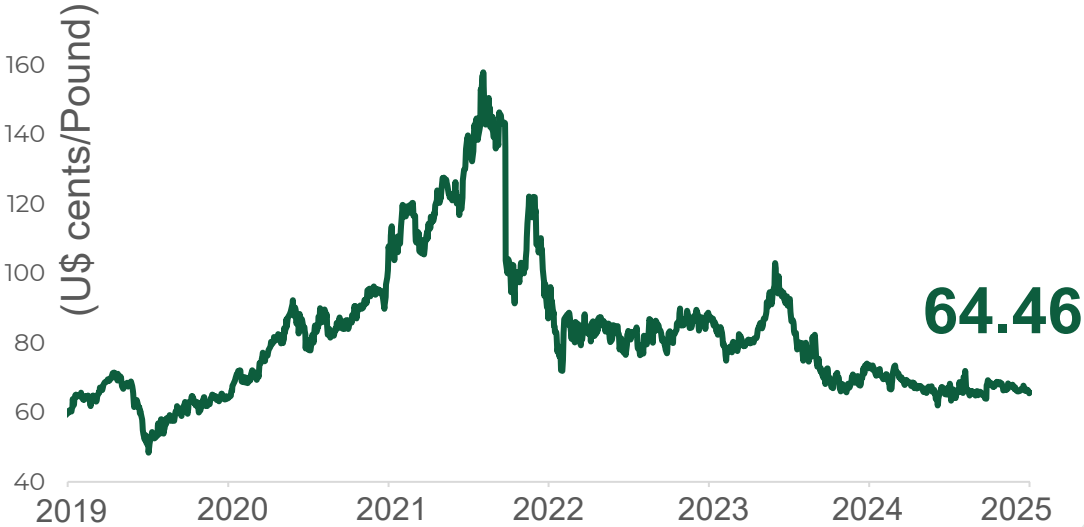
World supply & demand (million bales)

-16.8% US planted area | +4.9% US Yield
2025/26 vs 2024/25

Production: 118.5, 113.6, 114.2, 116.3, 112.6, 119.3, 119,8
Consumption: 105.2, 124.5, 115.8, 112.6, 115.0, 118.9, 118.6

GAP: 13.3, -10.9, -1.6, 3.7, -2.4, 0.4, 1.2

| 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25* | 2025/26* |

Consumption ■ Production ■ GAP

SLC AGRÍCOLA
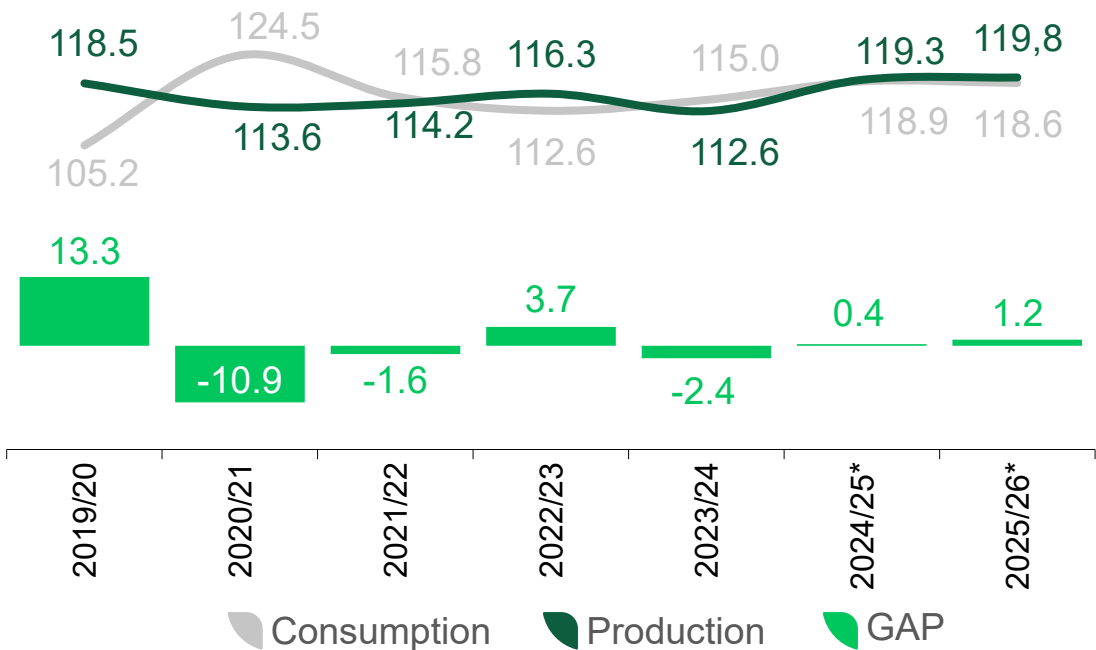
Chinese imports
(Million of tons)

Soybean

Year	Value
2012/13	60
2013/14	70
2014/15	78
2015/16	83
2016/17	93
2017/18	94
2018/19	83
2019/20	99
2020/21	100
2021/22	90
2022/23	105
2023/24	112
2024/25*	108
2025/26*	112

↓ African swine fever

Corn

Year	Value
2012/13	3
2013/14	3
2014/15	6
2015/16	3
2016/17	2
2017/18	3
2018/19	4
2019/20	8
2020/21	30
2021/22	22
2022/23	19
2023/24	23
2024/25*	2
2025/26*	8
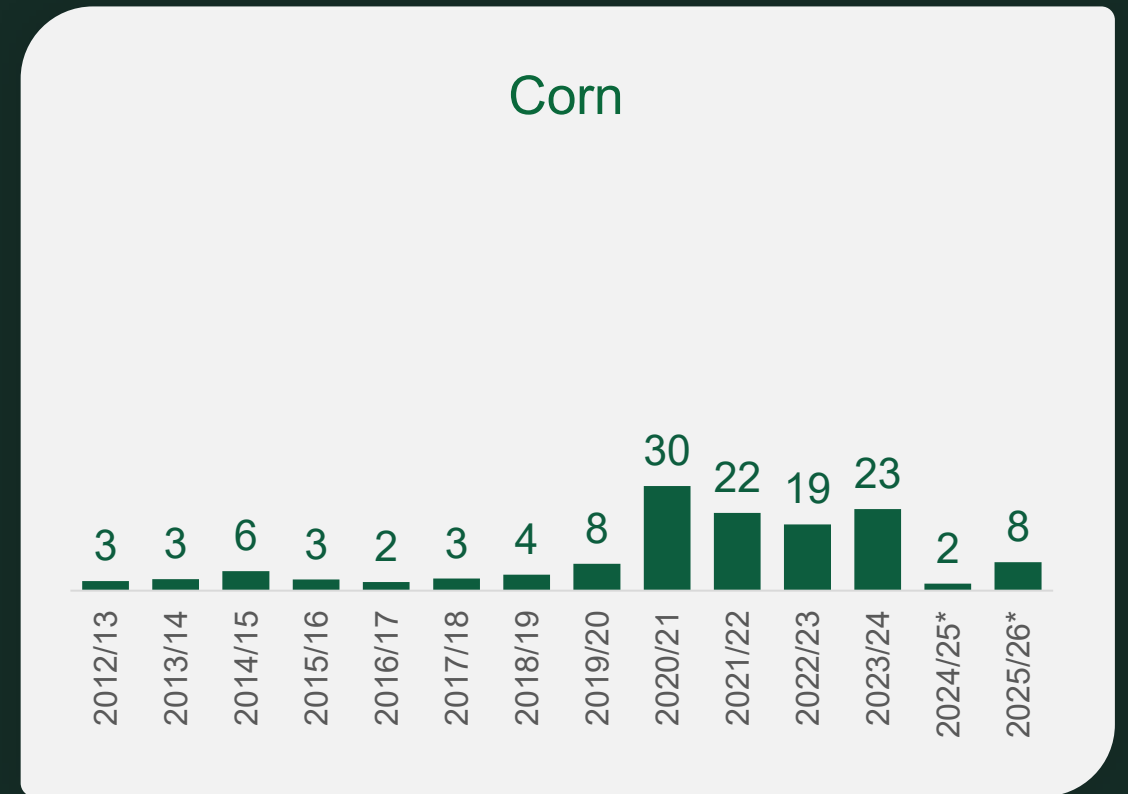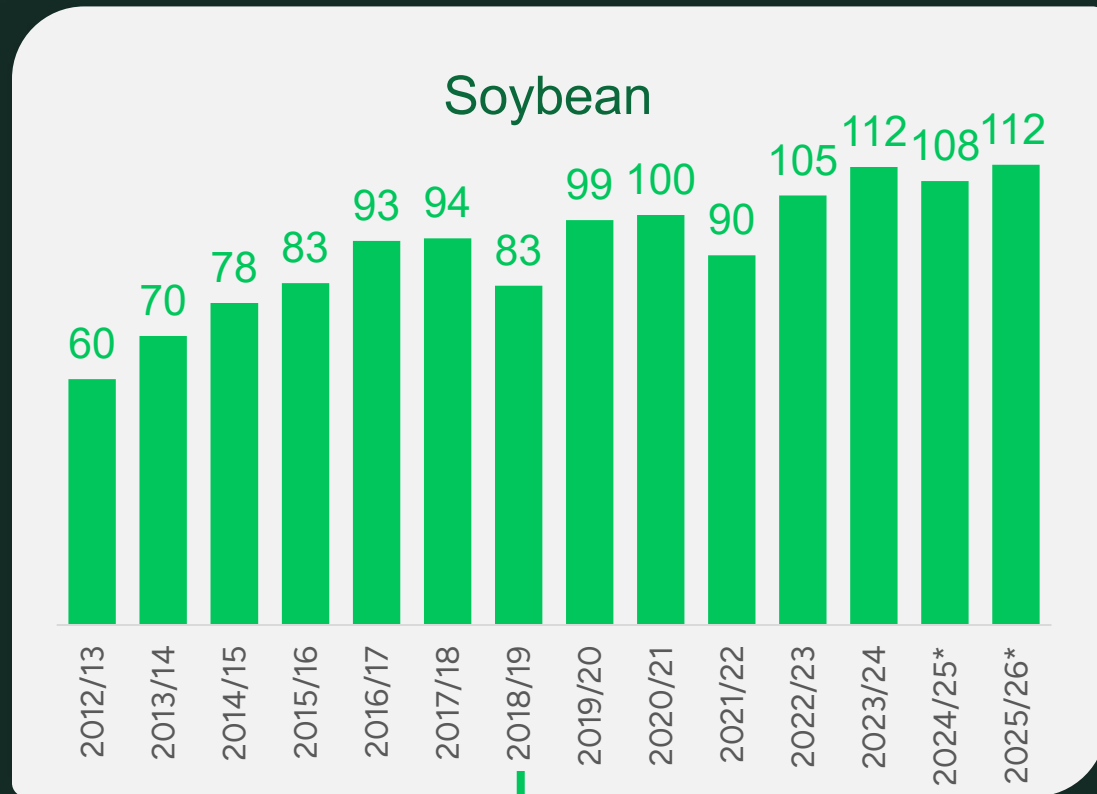
Source: USDA (December, 2025).

*Forecast.

🔷 **SLC** AGRÍCOLA

Inputs and fertilizers

USD/ton

- MAP CFR
- KCL CFR
- Urea CFR
- SSP CPT MT

640
413
350
290
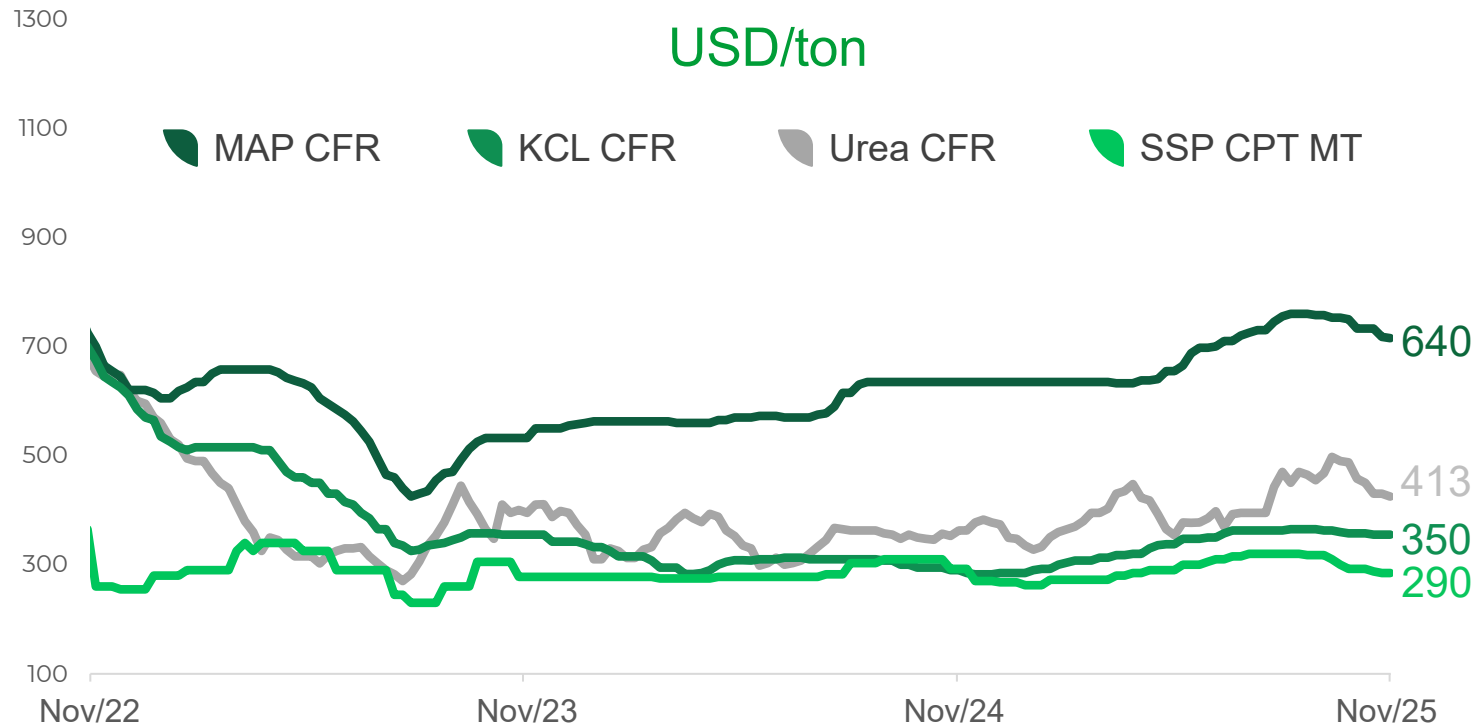
Last price update: Nov 27th, 2025
% purchased inputs source: 3Q25 Release.

% purchased inputs
2025/26 crop year:

100% potassium chloride

100% phosphate

96% nitrogen

96% crop protection

6

Value creation through land
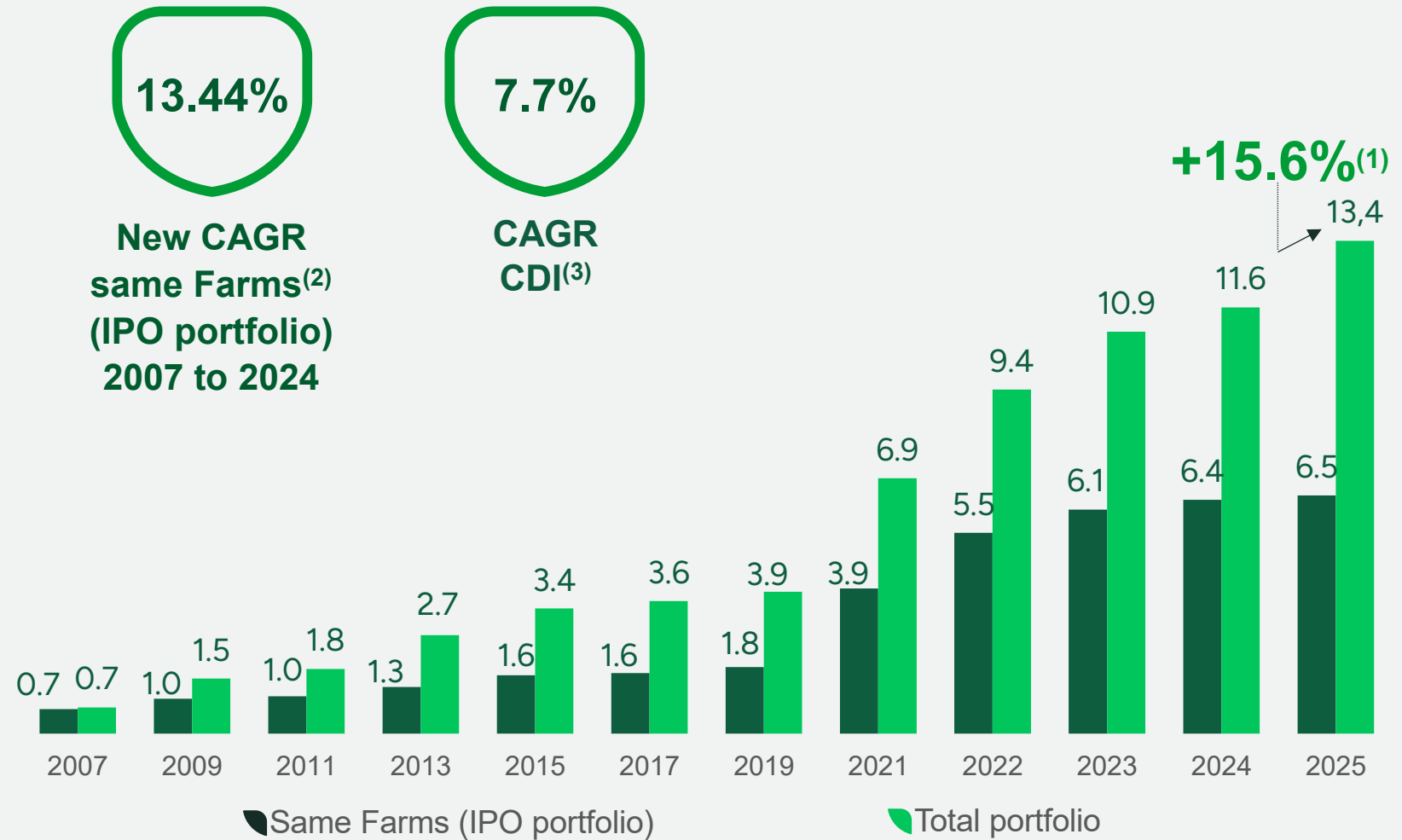
SLC AGRíCOLA

7

Technology
& innovation

SLC AGRÍCOLA

TECHNOLOGY & INNOVATION

CIA — Centro de Inteligência Agrícola

SLC AGRÍCOLA

Agricultural Intelligence Center

Operational and tactical indicators daily meetings

Headquarters
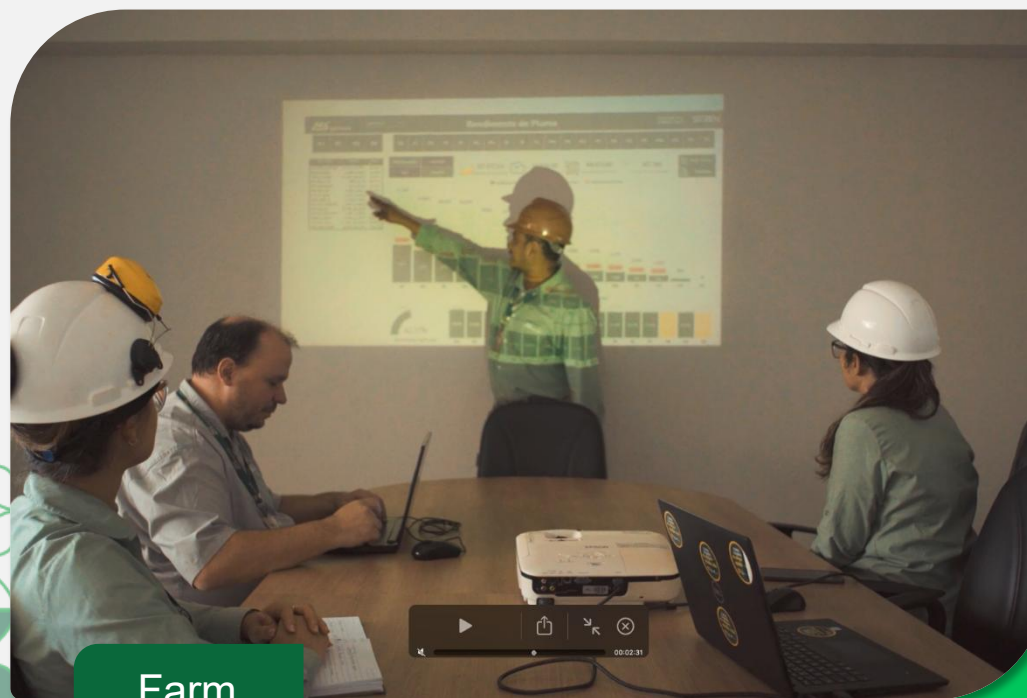
Farm

+100 views

37 key indicators

TECHNOLOGY & INNOVATION

SLC AGRÍCOLA

Spraying operation

Adjusting engine speed **(rpm)** and reducing fuel consumption

Reduction in fuel consumption: **0.79 to 0.58 L/ha**

-27%

Before
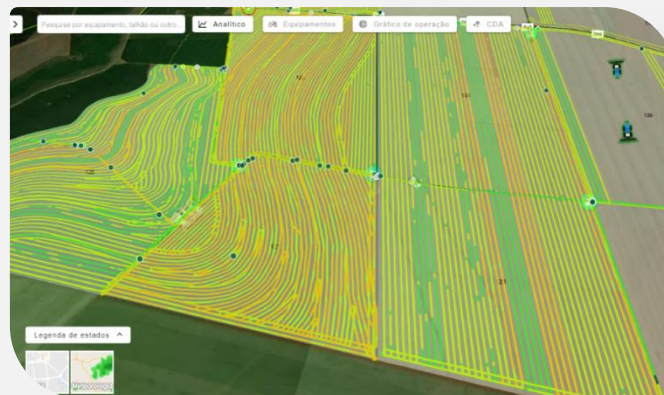
Pantanal Farm

Yellow and orange colors indicate higher engine rotation > higher fuel consumption.

After
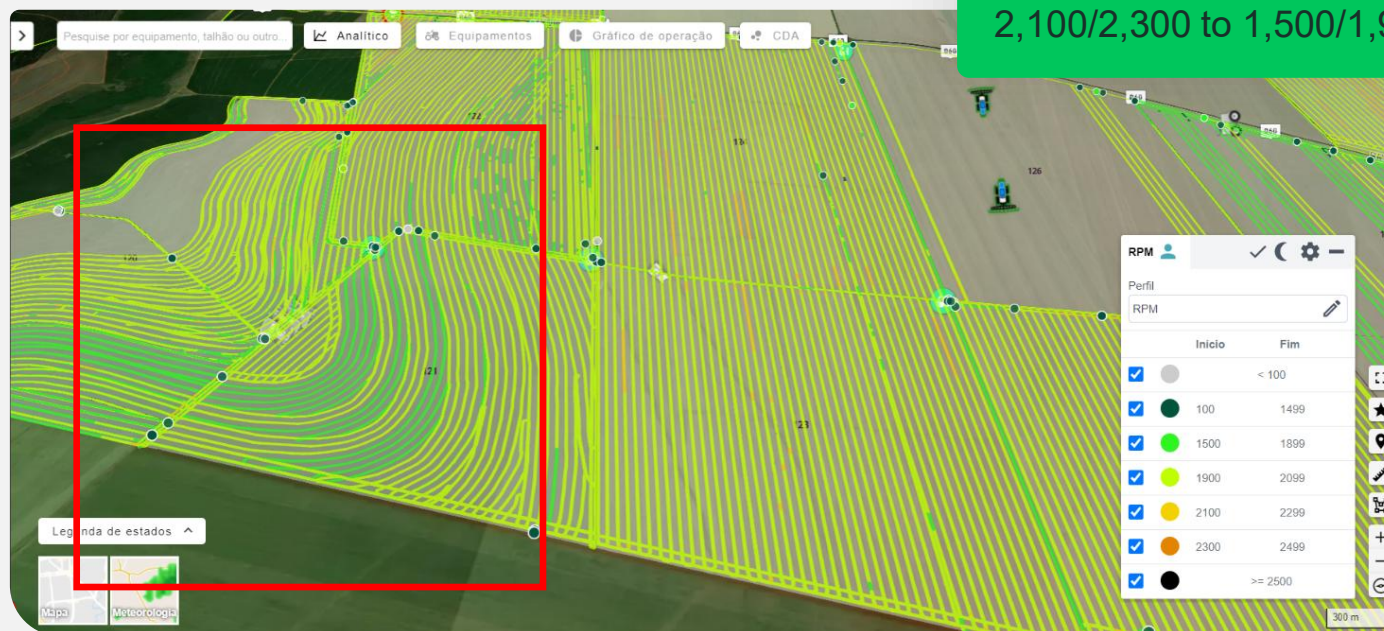
RPM reduction of 2,100/2,300 to 1,500/1,900.

SLC AGRÍCOLA

Savings with digital agriculture
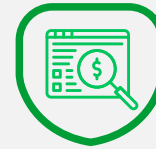
2024/25 crop year responsible for **80% of crop protection savings in 382k ha applied with precision agriculture**.

Localized application

Distribution of points and sample density
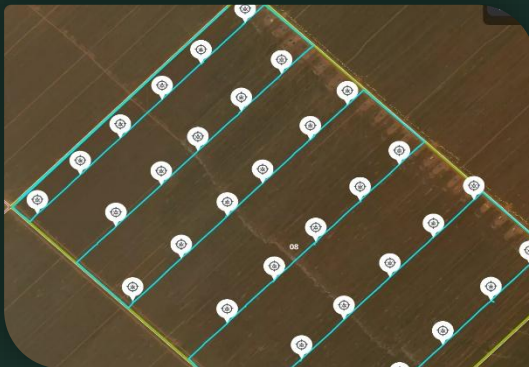
Pest diagnosis map

Prescription of localized application of crop protection

Area without application

Area of application

Satellite Images

Daily satellite images provide generating prescriptions based on vegetation indexes.

NDVI map*

Regulator prescription
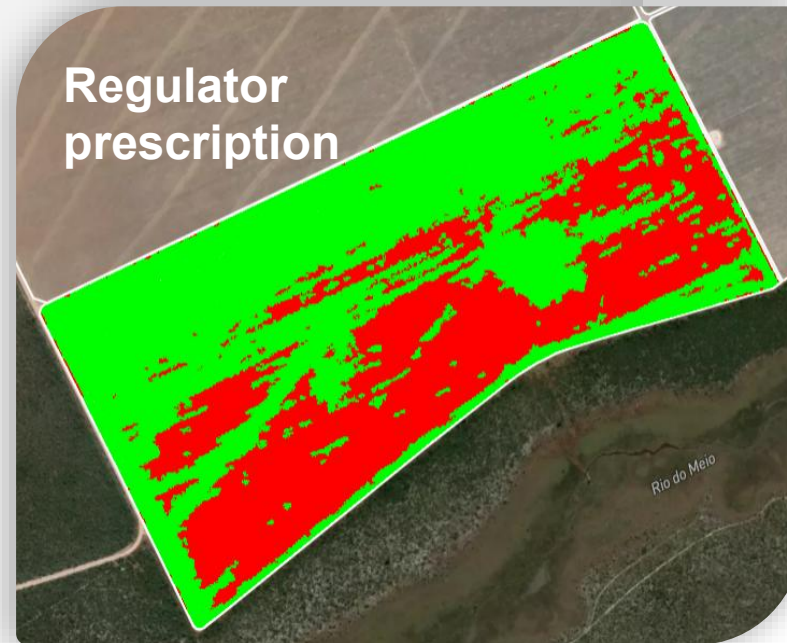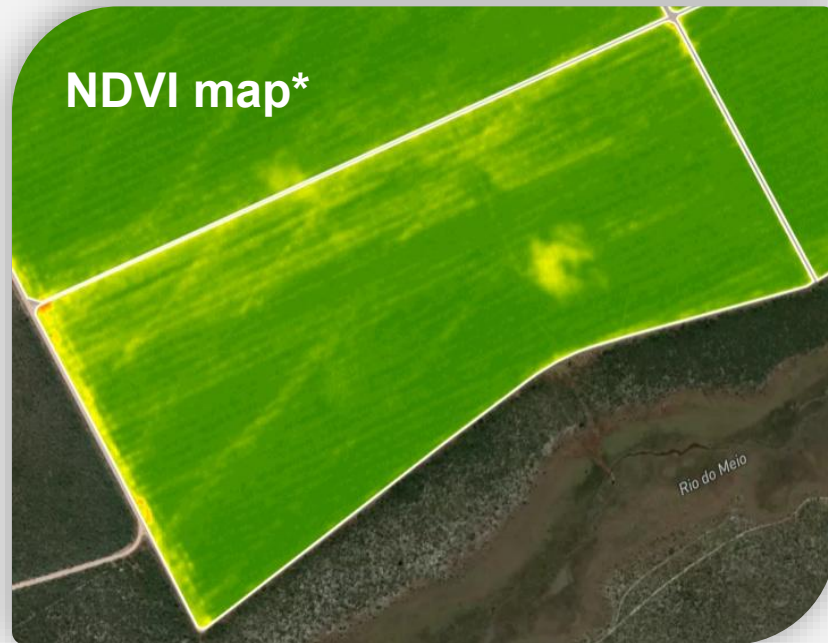
Variable-rate application of cotton growth regulator and site-specific application of defoliants for soybean and cotton.

In 2024/25, **64,062 ha** applied with imagery (**satellite image**).

🔴 **Higher** regulator dose

🟢 **Lower** regulator dose

*The company does not use NDVI maps for yield estimates.

SLC AGRÍCOLA

Precision agriculture

89% of SLC agricultural crops are **already mapped** in precision agriculture, optimizing the distribution of resources

Fertility variability map

Low fertility

Adequate fertility
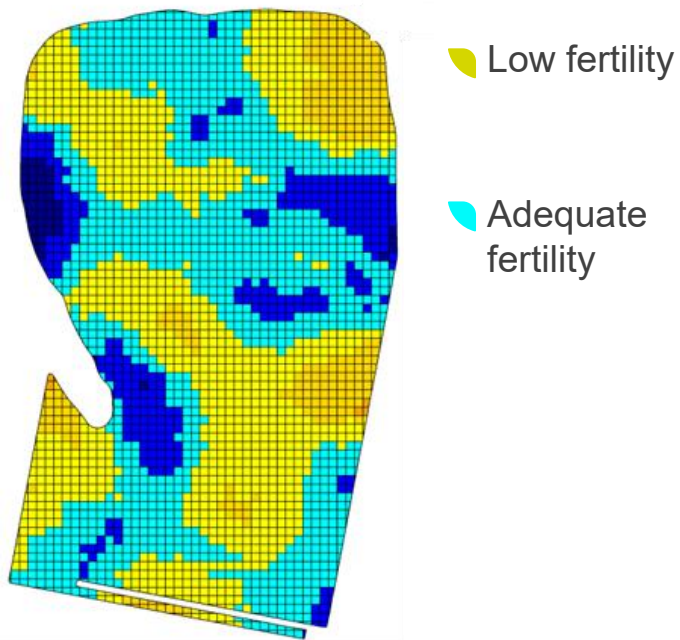
Fertilizer prescription at variable rate

Increased productive potencial

Cost reduction

Related to the 2024/25 crop year.
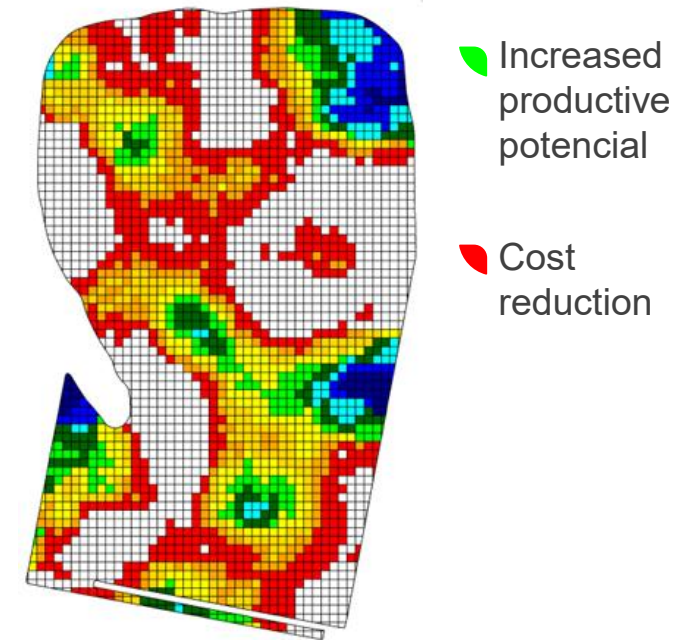
Savings with digital agriculture

Localized application through sensors present in **20 Farms**.

Cost reduction with crop protection.

Sensors identify weeds and apply herbicide in real time.

67% savings in over 227k ha in 2024/25 crop year.

SLC AGRÍCOLA

Spraying drones

Capacity:
up to 40 liters.

Autonomy:
8 – 12 minutes.

Performance:
12 to 20 ha/h.
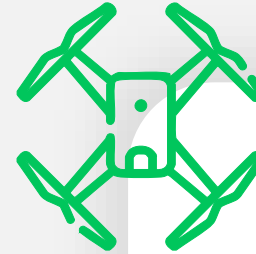
Precision crop protection application.

Weed monitoring with drone imagery.

9 drones currently operating.

Eletric & Autonomus plane

Pelican Spray

- **Day and night** spraying.

- **70 hectares/hour** (operation performance like a self-propelled sprayer).

- **Similar cost** to aerial spraying.

- Tested for **6 months** (Oct/24).

- 2025: **4 Fly Pelican** plane operating.

SLC AGRÍCOLA

Leopard

Autonoumous robot

- Autonoumous robot for monitoring and detecting pests;

- Daytime and nighttime operation;

- Embedded Intelligence;

- In final stages of development;

- Evolution of sample density and autonomy in the field.

Leopard
Autonoumous robot

Automation

Identification

Cameras installed on drones, robots and equipment.
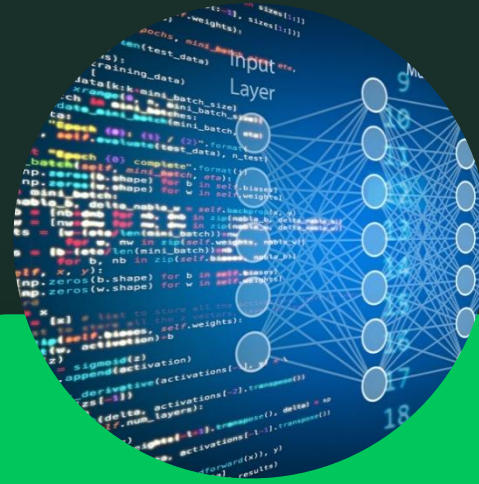
Machine learning

Algorithms, predictive modeling and decision making.

Acting

Optimized decision making and localized application.

SLC AGRÍCOLA

Climate management
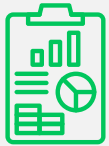
Quick decisions, e.g.: planting or harvesting capacity.

Available for all farms in the **mobile version**.

Automated report with interpolated precipitation maps and forecast for the next few days.
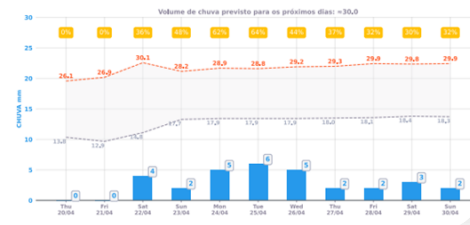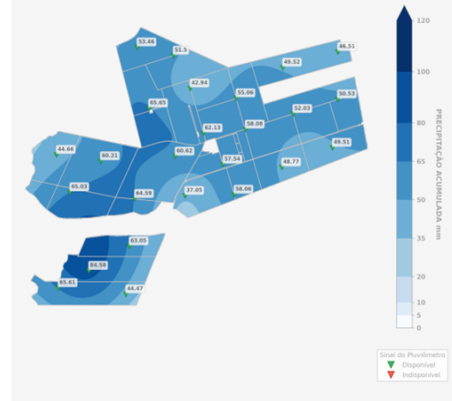
Planalto Farm

Digital Rain Gauge

Weather Station
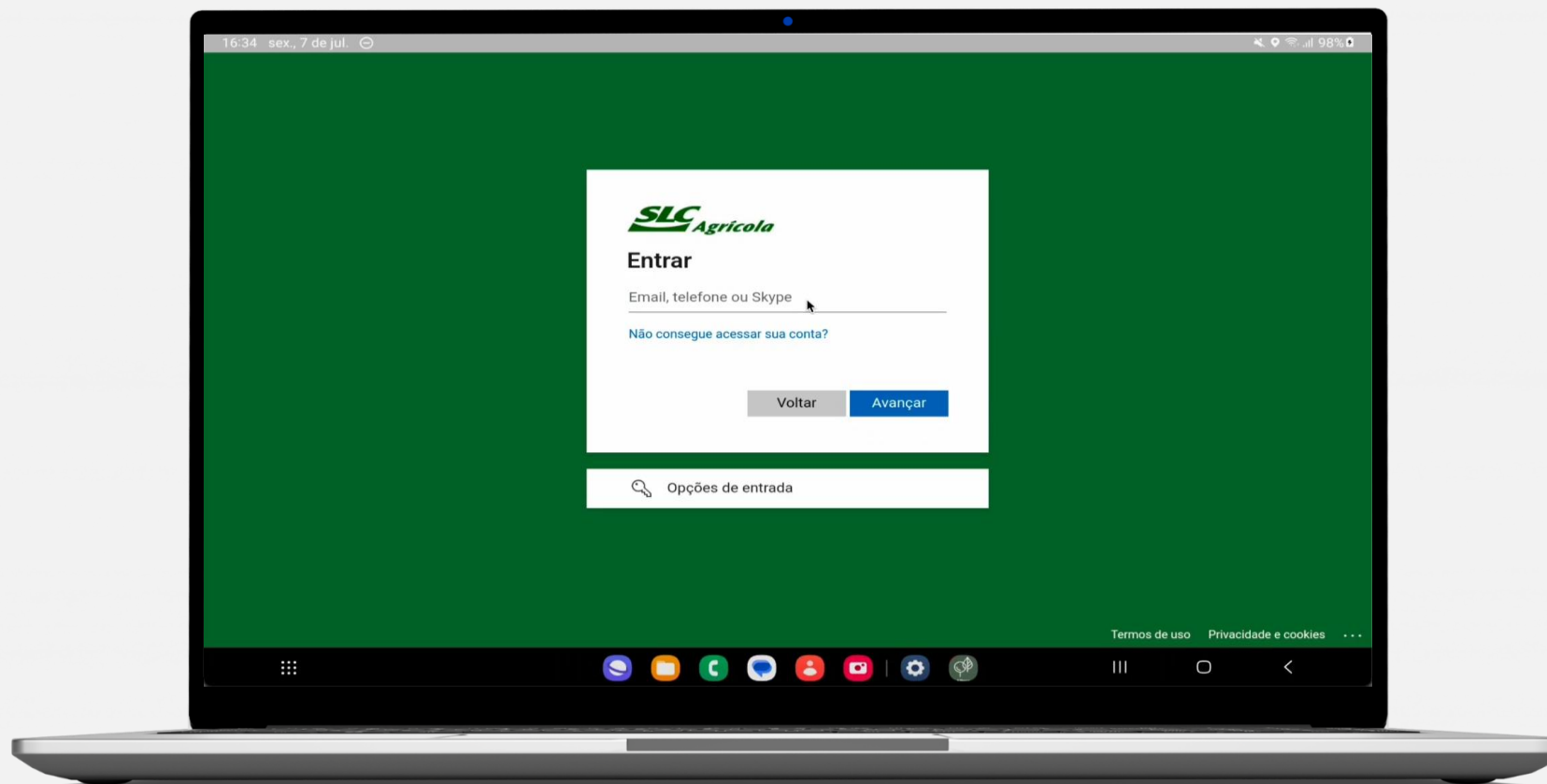
Telemetry
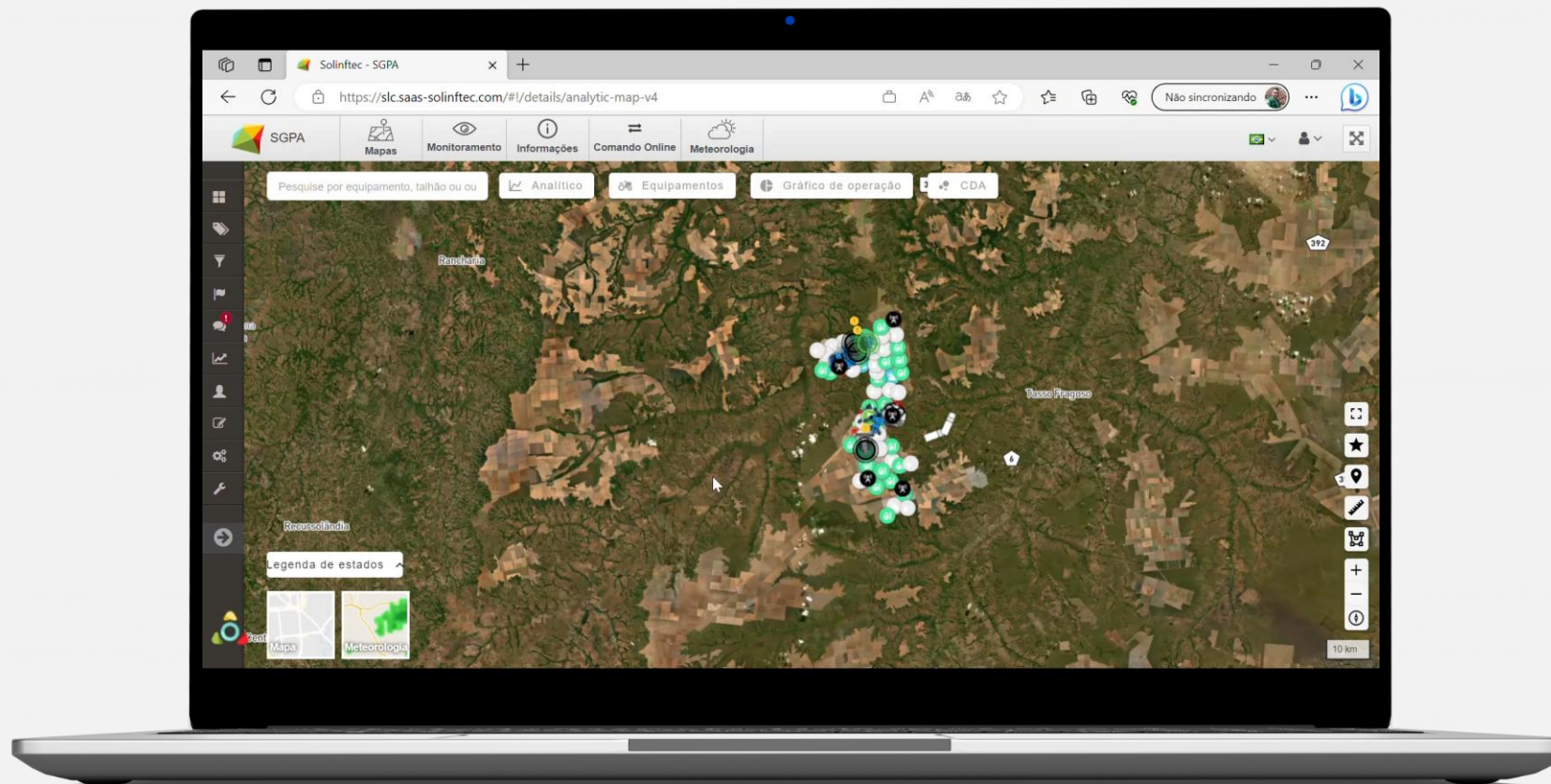
Digital agriculture

Net gain from the use of new technologies
(R$ / MM)

Year	Value
18/19	2
19/20	17
20/21	25
21/22	39
22/23	82
23/24	86
24/25	58
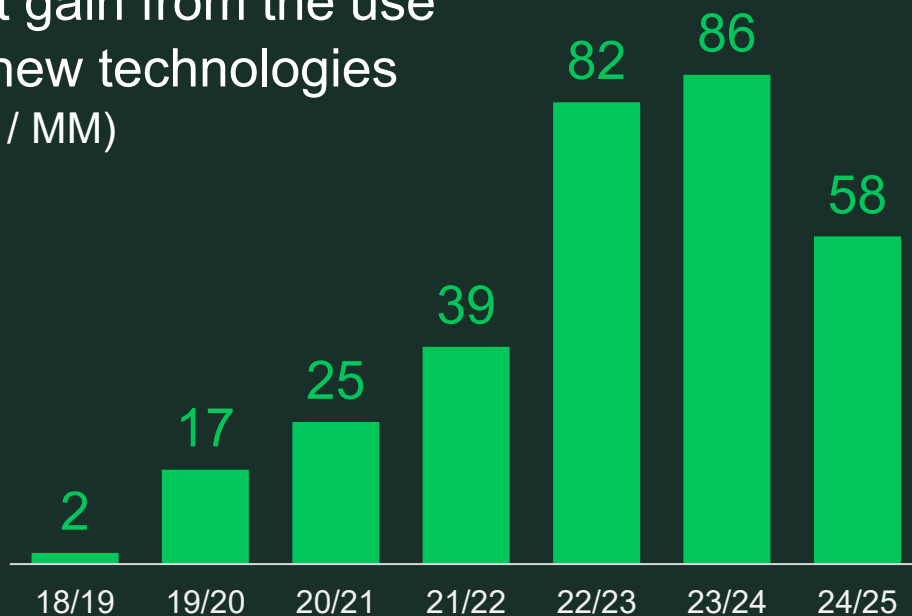
*Target.

- **Remote** sensing
- **Localized application**
- **Digital pest** recording
- **ROI implied**: for each R$ 1 invested; we obtained a **net return of R$ 12.50**

WeedIt, Agrocad, Protector, Explorer, Siga and others.
Source: Reference Form.

ESG

8.1

ESG governance

Cultivate & Evolve

SLC AGRÍCOLA

Materiality matrix

10 material topics

E

S

G

Environmental

- Climate Changes
- Environmental management system

Social

- Socio-economic impacts
- People development
- Diversity and Inclusion
- Health & Safety

Governance

- Product certifications and traceability
- Ethics and compliance
- Innovation and productivity
- Risk management

Protagonism in the ESG agenda

In order to maintain our **protagonist position** in the ESG agenda, pillar of the company's strategic planning, we act in accordance with **5 objectives:**

Farm Certification.

Carbon neutral in scopes 1 and 2 until 2030.

Education and incentives for our employees.

Safe environment for everyone.

Education in local communities, agriculture and environment.

SLC AGRÍCOLA

Our commitments

Reduction of greenhouse gases

By 2030 - our goal is to achieve **carbon neutral** emissions of ghg gases scope 1 and 2, through investment in new technologies in the field and agroindustry.

End of the cycle of opening new areas for crops in Brazil

As of the 2020/21 crop year, we **ended the cycle of opening new areas** for crops, following the global movement to combat climate change.

SLC AGRÍCOLA

Greenhouse Gas Emissions Reduction Program - GHG

Carbon neutral
in net emissions of scopes 1 and 2 until 2030

Registro Público
de Emissões
Programa Brasileiro GHG Protocol

12 RESPONSIBLE CONSUMPTION AND PRODUCTION

13 CLIMATE ACTION

15 LIFE ON LAND

End of the native areas conversion cycle.

Soil conservation and green fertilization project.

ILP project (integration crop livestock).

Digital agriculture of low carbon project.

Reforestation project with native vegetation.

Project use of energy from renewable sources.

Governance

Structure of Governance

ESG Committee
(Reporting directly to the Board of Directors)

↓

Area of
Sustainability & Human Resources

Management System

Environmental management — **ISO 14001**

ISO 45001 — Occupational health and safety

Social responsability — **NBR 16001**

ISO 9001 — Quality

SGI
SISTEMA DE GESTÃO INTEGRADO

SLC AGRÍCOLA

Indexes

For the **3rd** consecutive year, we remain in the Corporate Sustainability Index – ISE B3.

[B]³

IBOVESPA B3

ISE B3

IGPTW B3

8.2

ESG
Environmental

SLC AGRÍCOLA
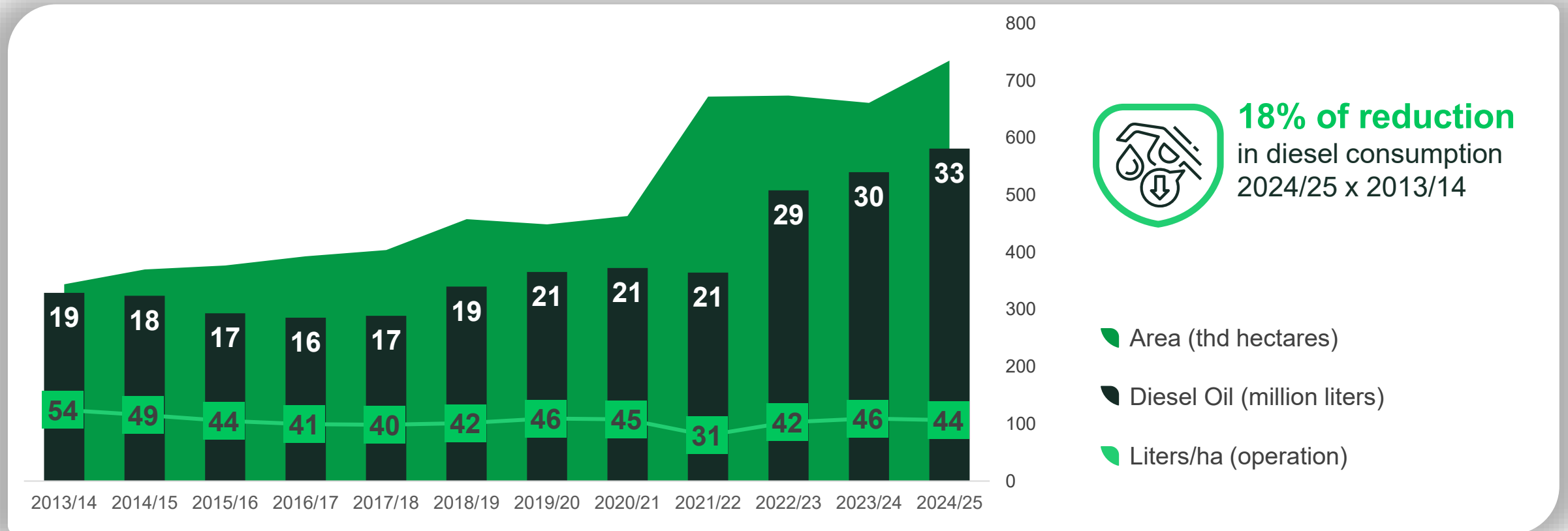
Sustainability certifications

Percentage of certified production units

ISO 9001 (1)

ISO 9001

Regenerative agriculture (2)

regenagri

SGI (3)

SGI Sistema de gestão integrado

ISO 14001 | NBR 45001 | NBR 16001

Soybean (4)

RTRS   SSS soluções para suprimentos sustentáveis   2BS voluntary scheme

Corn (5)

RTRS   RenovaBio

Cotton (6)

BCI Better Cotton Initiative   ABR ALGODÃO BRASILEIRO RESPONSÁVEL RESPONSIBLE BRAZILIAN COTTON

94.7%
94.1%
94.1%
78.3%
37.5%
26.1%
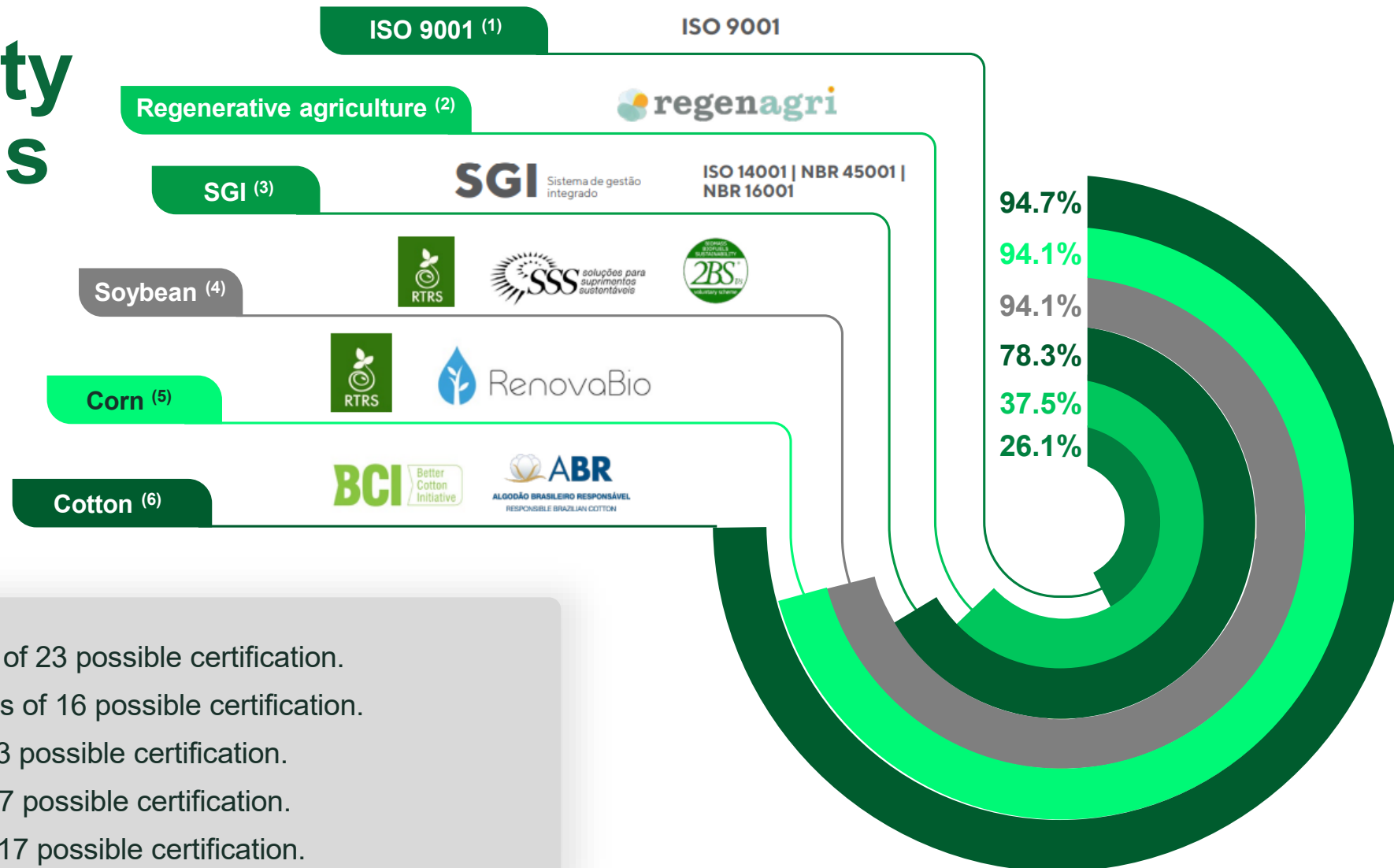
1. **ISO 9001:** considers 6 farms of 23 possible certification.
2. **Regenagri:** considers 6 farms of 16 possible certification.
3. **SGI:** considers 18 farms of 23 possible certification.
4. **Soy:** considers 16 farms of 17 possible certification.
5. **Corn:** considers 16 farms of 17 possible certification.
6. **Cotton:** considers 18 farms of 19 possibles certification.

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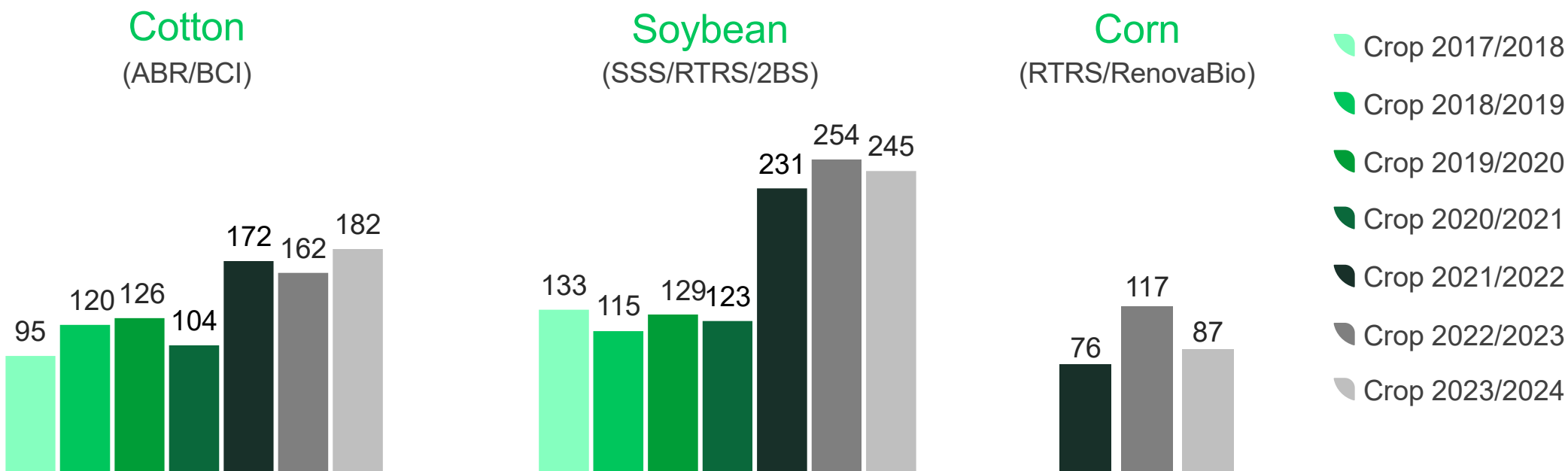
Regenerative agriculture

We are **the largest company in certified regenerative** agriculture area in soybean and cotton in the Americas.

137,000 ha certified

Source: 1Q25 Release.

regenagri

The certification supports and attests organizations in transitioning to regenerative agriculture techniques that:

Increase soil organic matter.

Promote biodiversity.

Reduce greenhouse gas emissions (GHG).

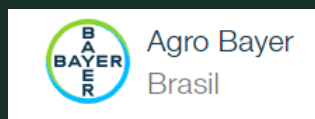Remove CO²e and improve water and energy management.

ESG ENVIRONMENTAL

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Regenerative agriculture

Biodefensive application

Reduced and localized application (crop protection)

Green adubation (cover plants)

Crop rotation

IPM/IDM (Integrated pest management and integrated disease management)

CLI (Crop Livestock Integration)

SPD (No-Tillage System)

Carbon Projects

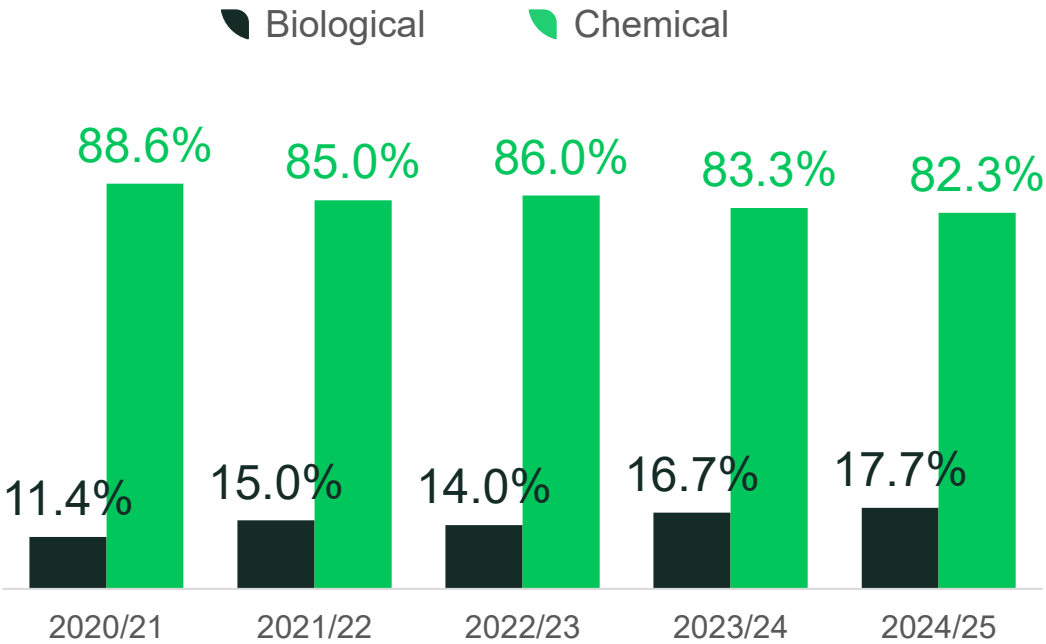| Project	Duration	Generated Credits (VCU)	Revenue (USD) [1,2]
Tatuy - Carbonext	40 Years	946,078	14,191,163
BRA-3C - MyCarbon	20 Years	152,000	3,090,160
Carbono Xingu Agrorobótica	20 years	189,000	3,842,370
Total		**1,198,878**	**21,123,693**

[1]REDD = USD 15,00/VCU
[2]ALM = USD 20,33/VCU

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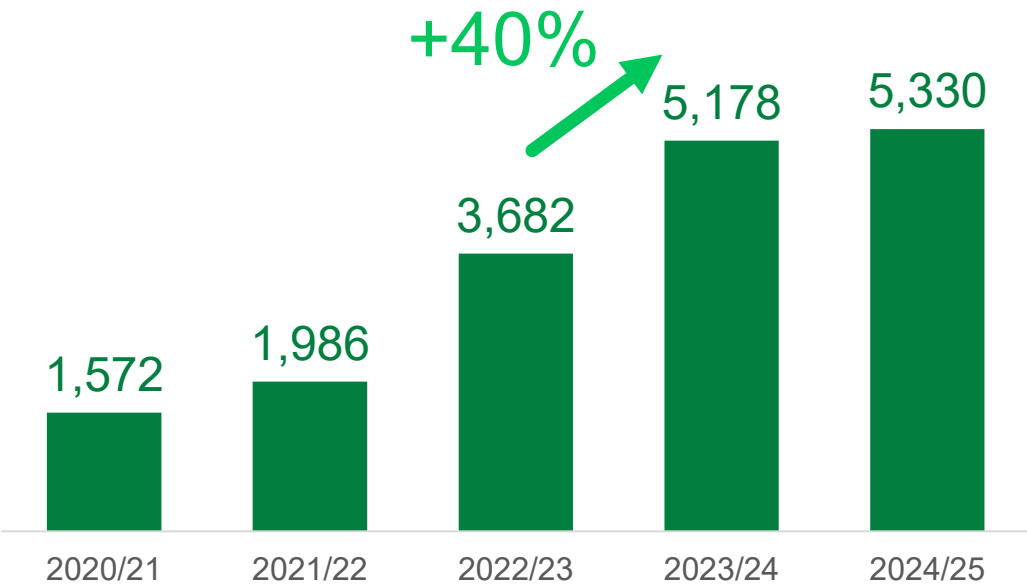
Photovoltaic plant
Piratini farm

- **21 Plants** distributed among 14 farms

- **Reducing pollution** from contaminating sources (coal) and greenhouse gases
- reducing deforestation,
- **increasing the use of natural resources.**

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Environmental indicators digital agriculture

Localized and selective application of pesticides

New technologies for **localized application** allow for a reduction of up to **R$ 86 million** in the consumption of these inputs. Increased 4.8% in relation the last crop year.

Crop Year: 2023/24.

Water reduction

28.9 million L

Packaging reduction

48.0 ton

Volume reduction

256 ton   **419** k L

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Water and biodiversity

98.8%
of waste is sent
for recycling

96.7%
of the areas are
cultivated in dry
farming agriculture

100%
of effluents
undergo treatment
before disposal

Source: SLC Agrícola S.A. Integrated Report 2024.

Biodiversity

132K ha

are intended for environmental preservation
(legal reserve, permanent preservation areas and remaining native vegetation)

Equivalent to:

5.3 times
the city of Frankfurt

387
Central Parks

184 k
soccer fields

36.7%
of owned areas dedicated to Legal Reserv and APP

31.4
million of tco2e stocked*

*References: Lopes; Miola, 2010 (Sequestro de Carbono em diferentes fitofisionomias do Cerrado). Silva et al., 2014 (Estoque de biomassa aérea, carbono e sequestro de dióxido de carbono em sistemas florestais da Amazônia Mato-grossense).

Circular economy project and zero waste to landfill

🍃 Objective of the initiative

To raise the recyclability index of waste generated in operations, as well as zero the allocation of materials to landfills.

🍃 Result

Achieved through measures such as the disposal of food waste for composting, called Ecofactory, which can later be used as biofertilizers in agriculture.

Source: SLC Agrícola Integrated Report 2024.

	Before	After implementation
Recyclability index:	29%	99.8%

Implemented on 6 Farms

Implementation phase on 3 Farms

Goal
Implement on all the Farms until 2026

8.3

ESG
social

Cultivate & Evolve
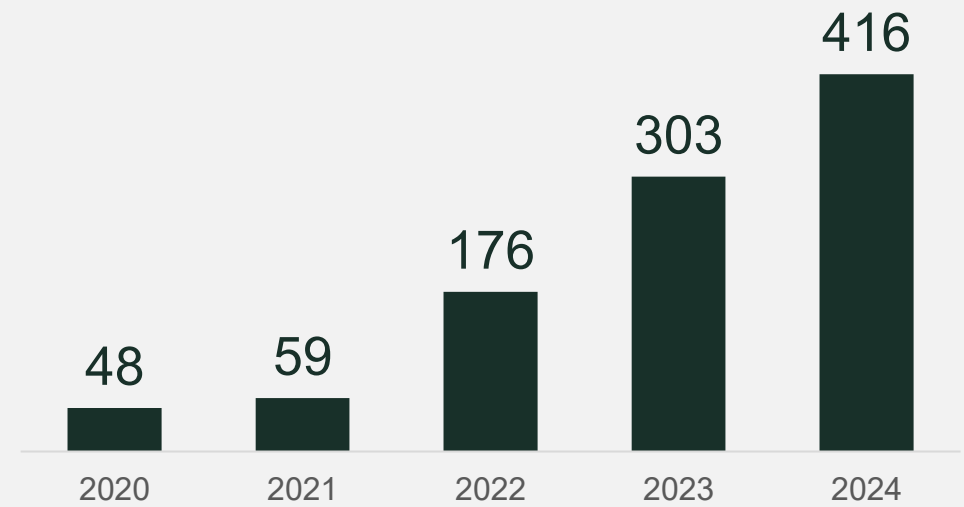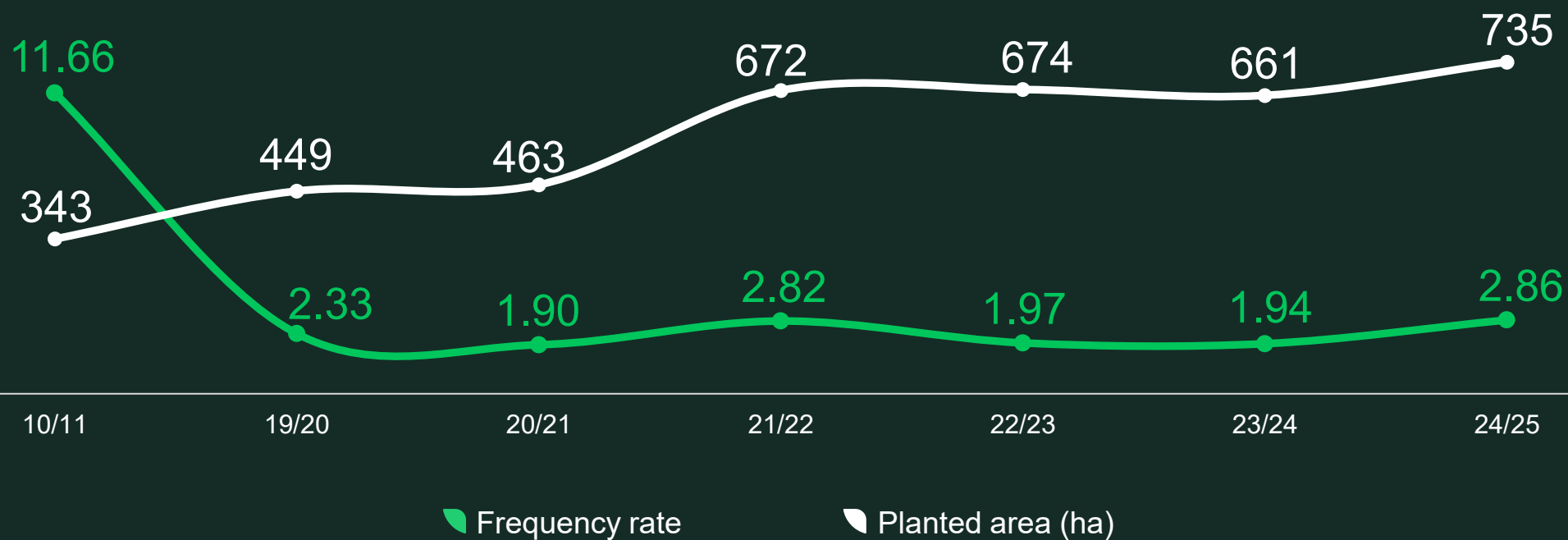
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Safe work environment

Frequency rate

Planted area (ha)

	10/11	19/20	20/21	21/22	22/23	23/24	24/25
Frequency rate	11.66	2.33	1.90	2.82	1.97	1.94	2.86
Planted area (ha)	343	449	463	672	674	661	735

Source: 2024/25 crop year.

Relationship with stakeholders

INSTITUTO SLC

R$ 2.3 millions
invested in social projects

700 mobilized volunteers
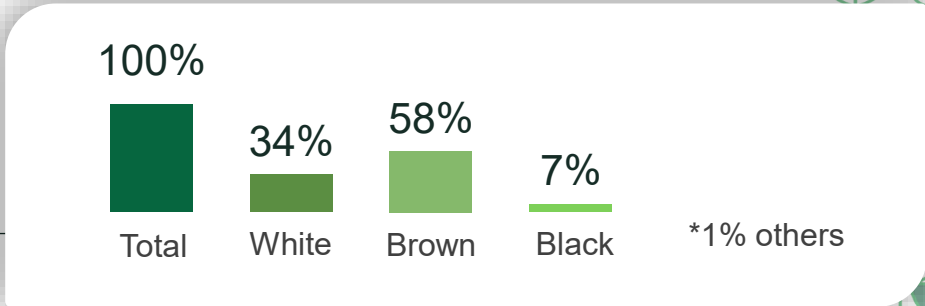
1,186 trained teachers

147 beneficiary entities

80 volunteer actions carried out

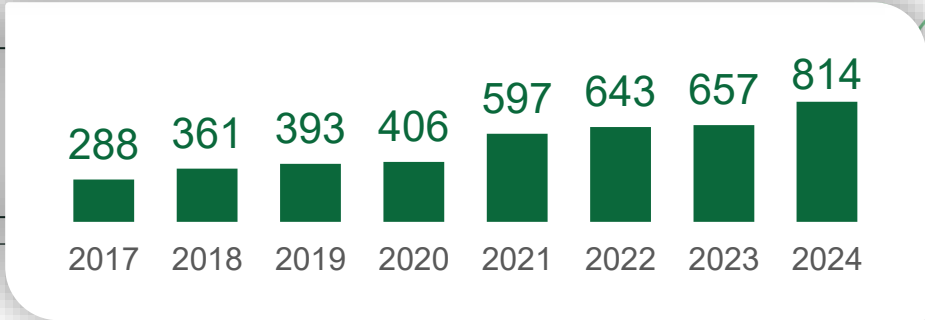**54** impacted municipalities

12,342 students benefited

Source: SLC Agrícola Integrated Report 2024.

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Diversity and inclusion

Color and ethnicity

100%
Total

34%
White

58%
Brown

7%
Black

*1% others

Women

LIDERANÇA FEMININA

Female Leadership

2017	2018	2019	2020	2021	2022	2023	2024
288	361	393	406	597	643	657	814

Employees with disabilities
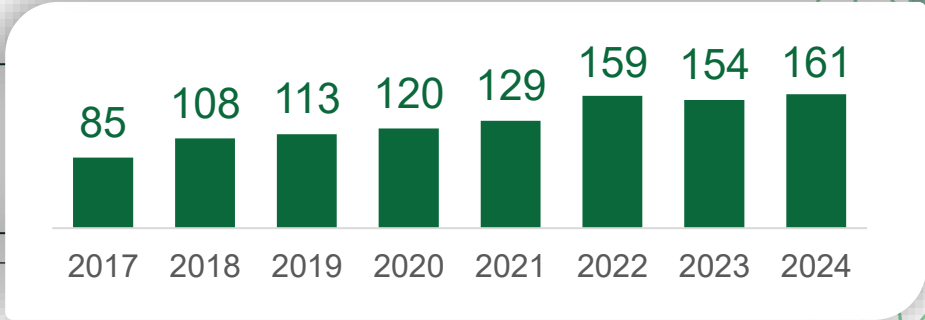
PROGRAMA SEMEAR — *Diversidade e Inclusão*

2017	2018	2019	2020	2021	2022	2023	2024
85	108	113	120	129	159	154	161

Source: SLC Agrícola Integrated Report 2024.

Our Big Dream

To positively impact future generations, through global leadership in agribusiness and respect to the planet.

Our values

We believe that those who have **passion for what they do** are committed and do it with the highest quality, preserving their **integrity** through an ethical conduct, consistent and unquestionable.

These attitudes together generate **long lasting relationship** between all the interested parties, producing **sustainable results** that are economically viable, socially just and environmentally responsible.

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INTEGRITY

PASSION FOR WHAT WE DO

LASTING RELATIONSHIPS

SUSTAINABLE RESULTS
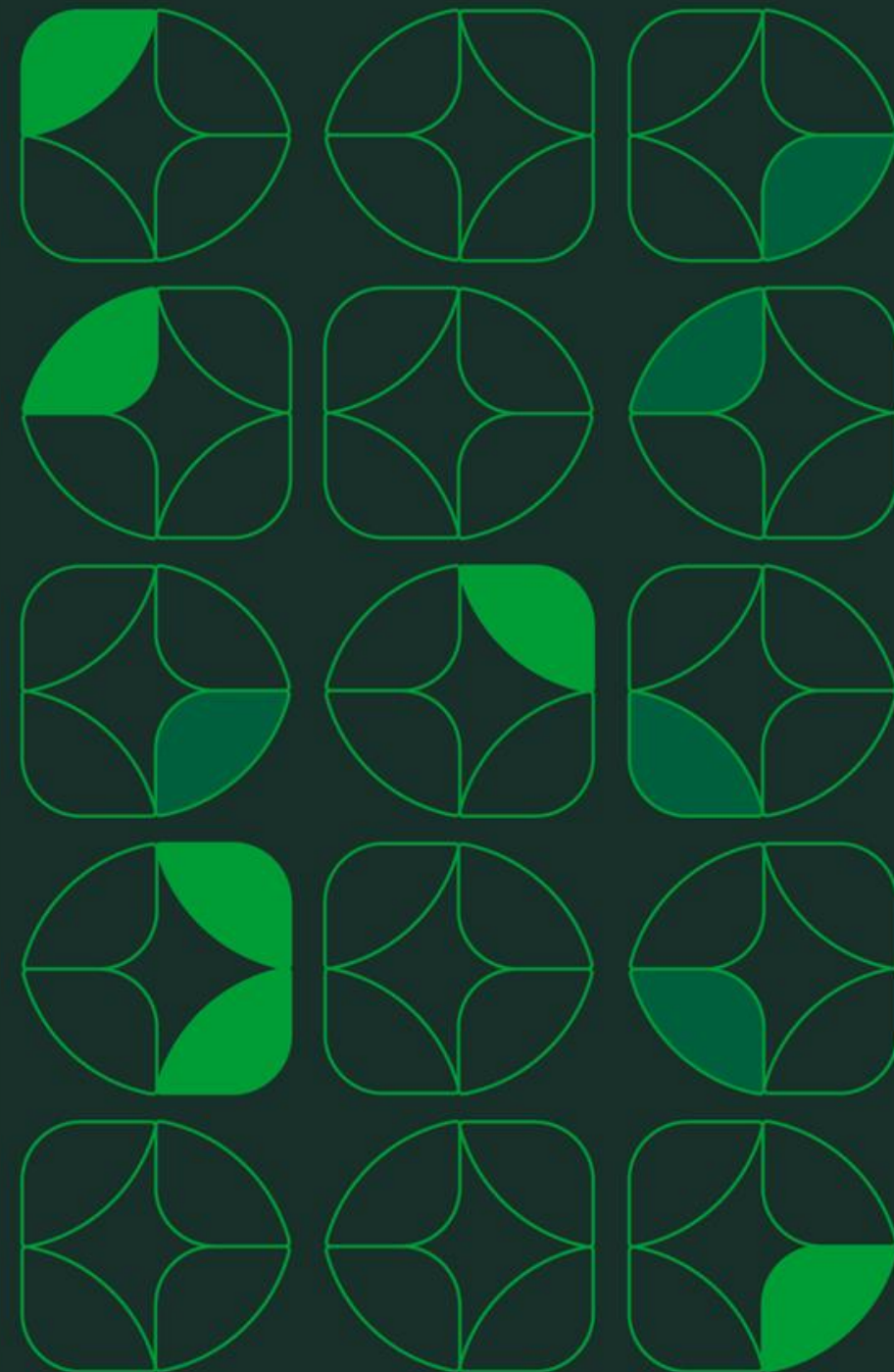
Disclaimer

We make forward-looking statements that are subject to risks and uncertainties. These statements are based on the beliefs and assumptions of our management, and on information currently available to us. Forward-looking statements include statements regarding our intent, belief or current expectations or that our directors or executive officer. Forward-looking statements also include information concerning our possible or assumed future results of operations, as well as statements proceeded by, followed by, or that include the words

"believes", "may", "will", "continues", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions. Forward-looking statements are not guarantees and assumptions because they relate to future events and therefore depend on circumstances that may or may not occur. Our future results and shareholder values may differ materially from those expressed in or suggested by these forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.

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Cultivate & Evolve