

Cultivate & Evolve

 **SLC** AGRÍCOLA

Agriculture at its best.

August, 2026



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Overview

Agribusiness Leadership
Development



Our Business



What?

Production of **cotton, soybean, corn, seeds and cattle finishing.**



Where?

In **8 states** of the Brazilian *Cerrado* Region.



How?

On both **owned** and **leased** land, large scale farms.



To Whom?

Grains:
Tradings, Animal Feed and Food Industry

Cotton: Tradings and Textile Industry

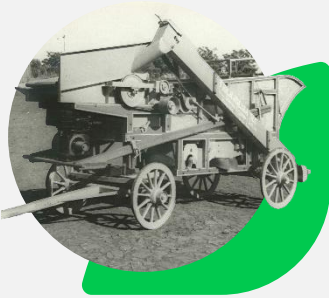
Seeds: Agricultural Producers.

Cattle: food industry and meat processors

80 years in Agriculture

1945

Foundation of SLC, as a small repair shop for agricultural implements



1977

Foundation of SLC Agrícola



2007

SLC Agrícola IPO (the first in its sector, globally)

2024

Joint Venture (Preciosa Farm) in association with Agropecuária Rica, Grupo RZK



SLC makes the first Brazilian self-propelled grain harvester

1965



John Deere buys 20% stake in SLC's Agricultural machinery business

1979

SLC sells 100% of the ag-machinery business to John Deere

1999



August, 2021
End of the cycle of opening new areas for crop.



Incorporation of the agricultural operations of Terra Santa Agro. **5 leased farms in MT**

2021

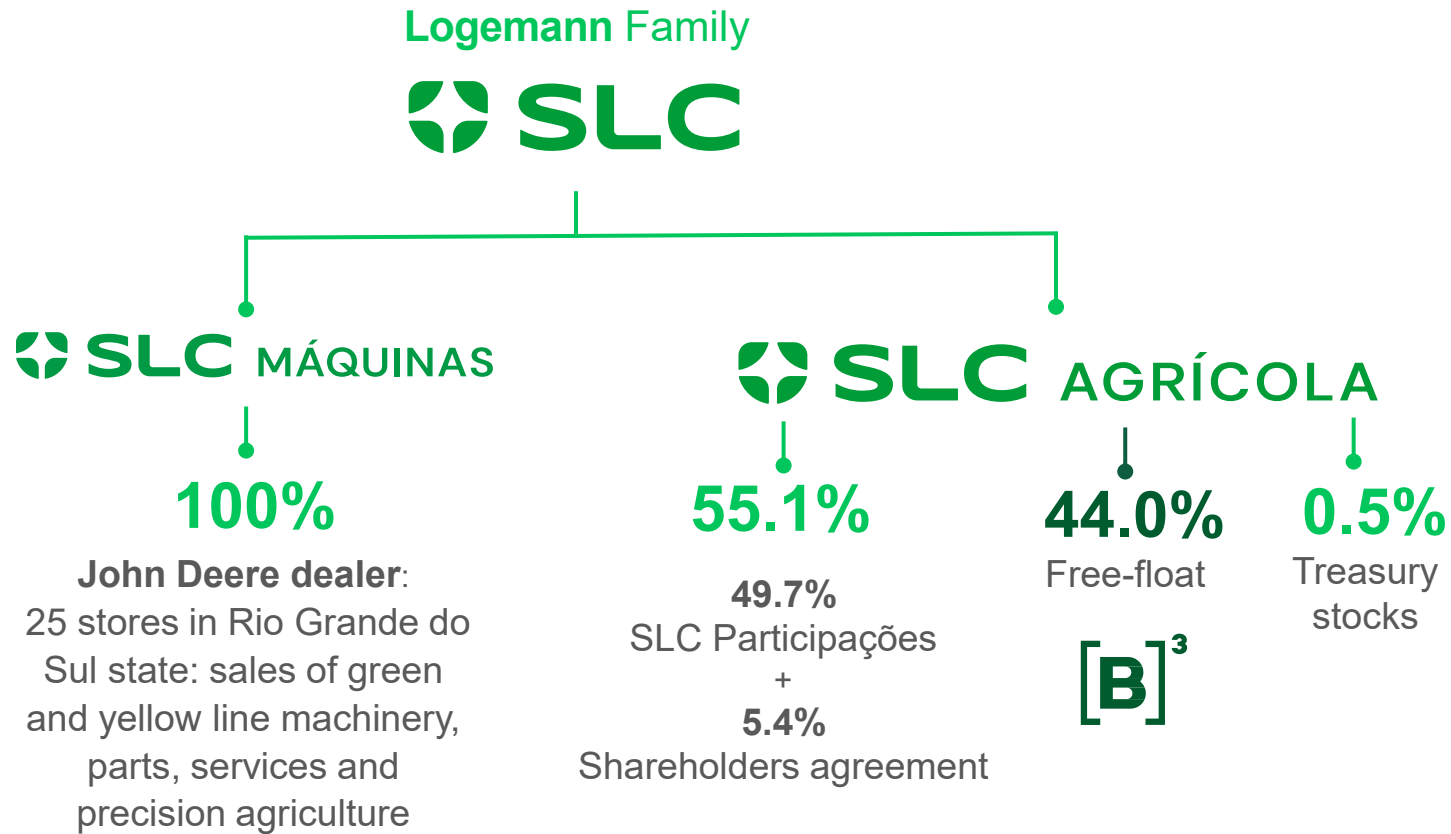
Acquisition of Sierentz and land of Paladino farm and Association Agreement with BTG FIPs

2025



Shareholding Structure

Last update: July, 2026.

**• Total shares issued:**

498,745,930 Level 1 - ADR
Program: Launched August
11th, 2011 –
Ticker SLCJY

- Executives and related parties connected to the SLC Group hold **0.4%** of the shares and are considered in the Free Float.

Corporate governance

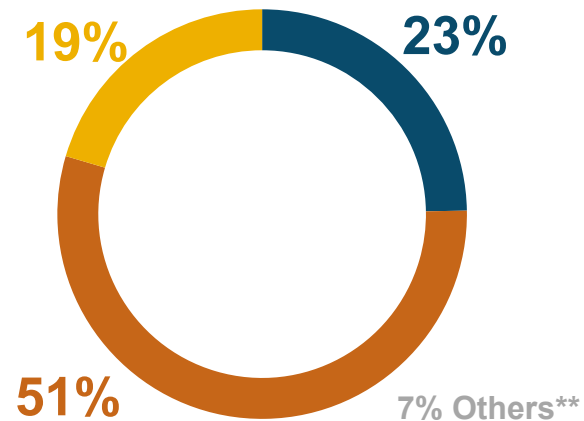


*Non-statutory

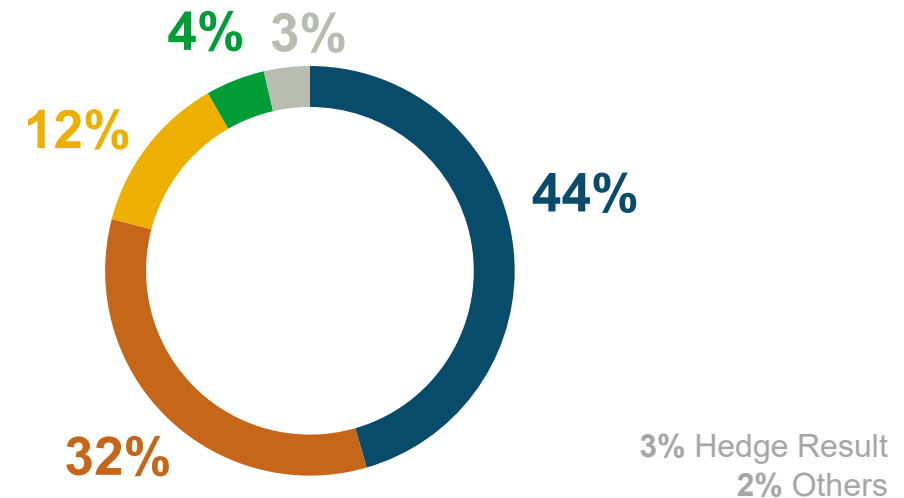
Breakdown per crop

A diversified and flexible portfolio

Planted area 2025/26



Revenue* 2025



Corn Soybean Cotton Cattle Seeds

Source: 2Q26 | 4Q25 Release

*In revenue, cotton contains cotton seed and cottonseed;

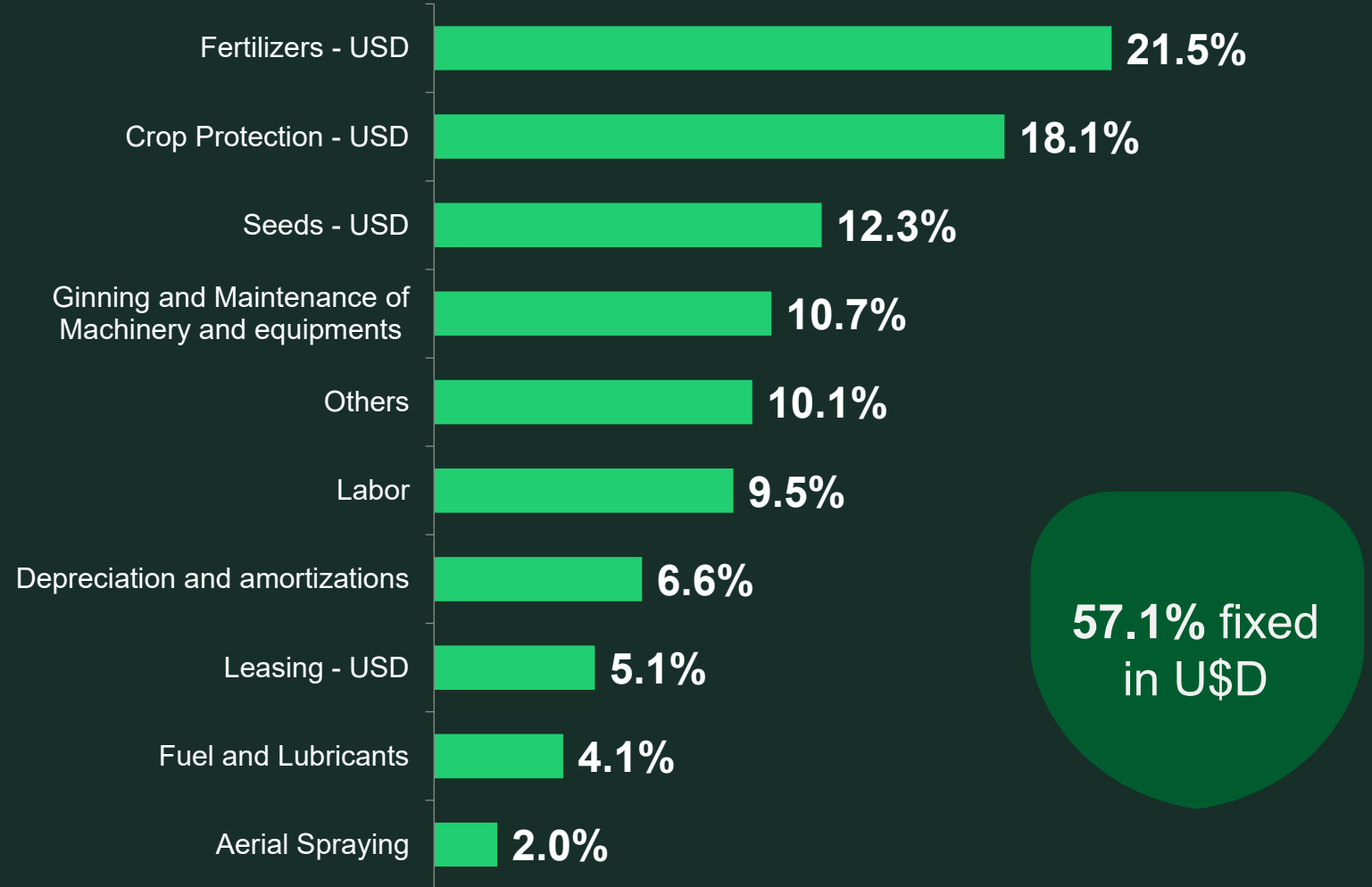
** Other crops: Brachiaria, Sorghum and other.

Production cost breakdown

Input prices are highly correlated with grain prices

Budgeted average for the 2025/26 crop year.

Source: 2Q26 Release



1.1

Our business model



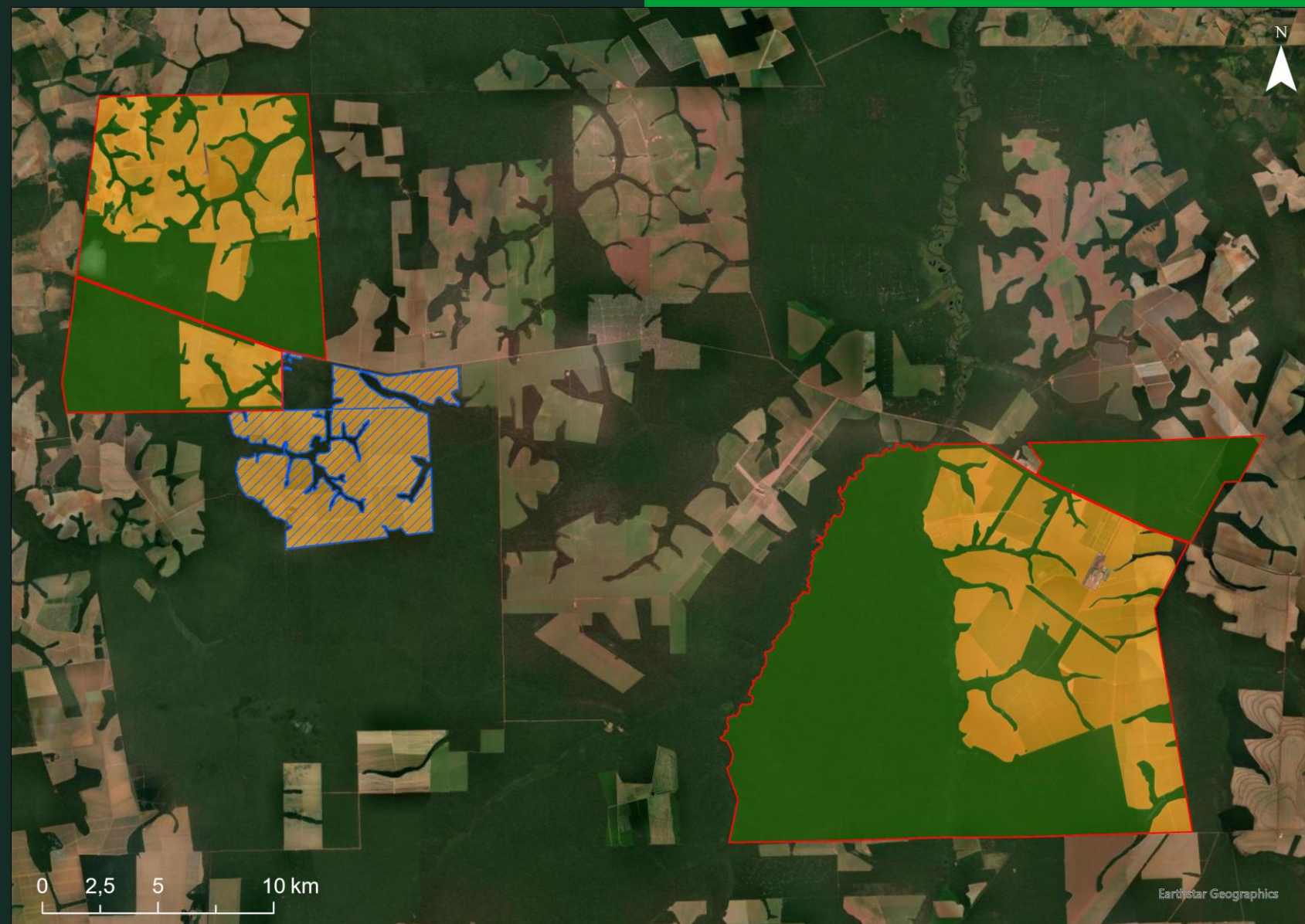
Satellite view of Perdizes Farm (MT)

 Owned

 Leased

 Crop area

 Legal reserve area and
remaining vegetation



Breakdown of owned area

We are an experienced land player with an owned area of

337.5 thd ha



60%

occupation of owned area

Planted by SLC Agrícola



Preserved Areas



Others*



Leased to third parties

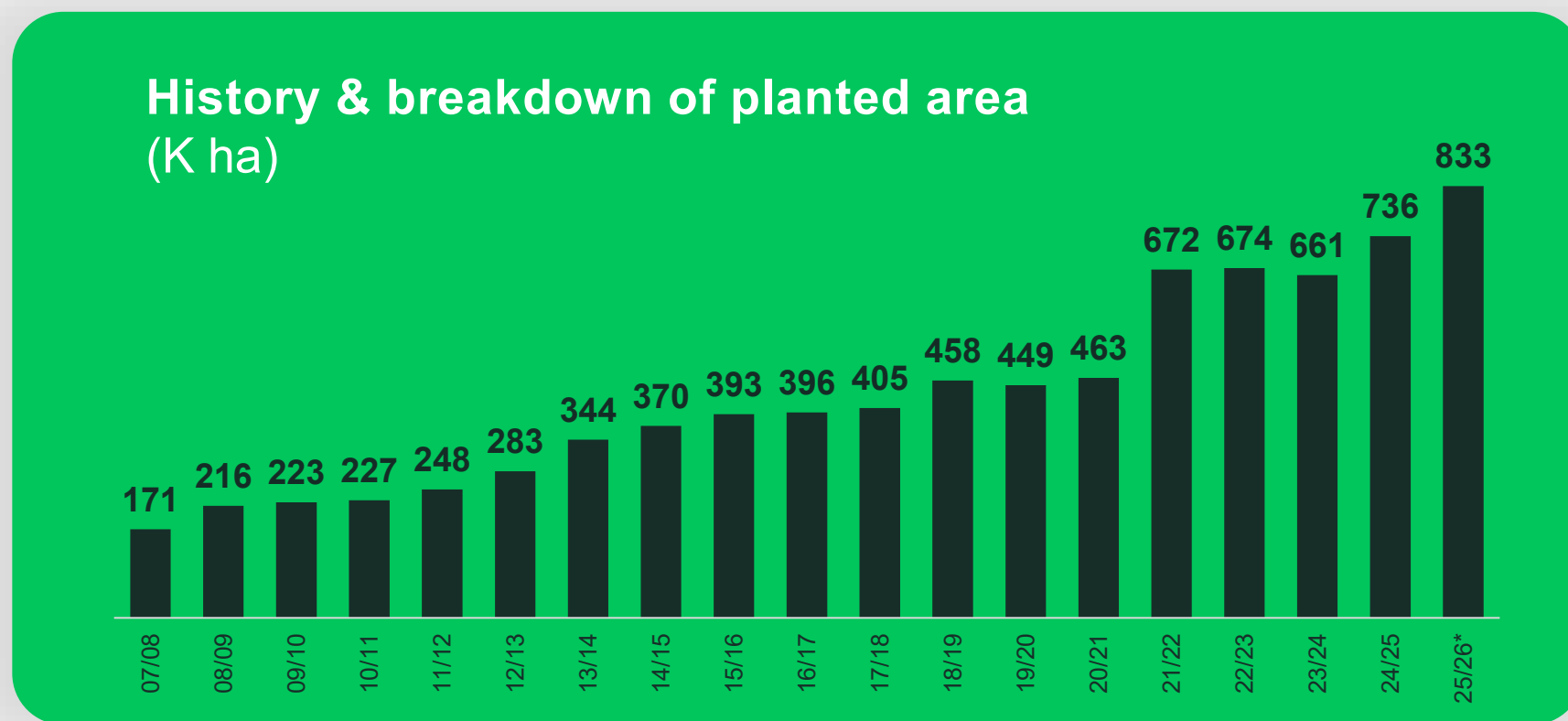


Under development



*Fallow land, Infrastructure, airstrip, service roads and roads

Our hybrid approach increases return on capital



Strategically positioned Farms

A portfolio resilient to climatic variations

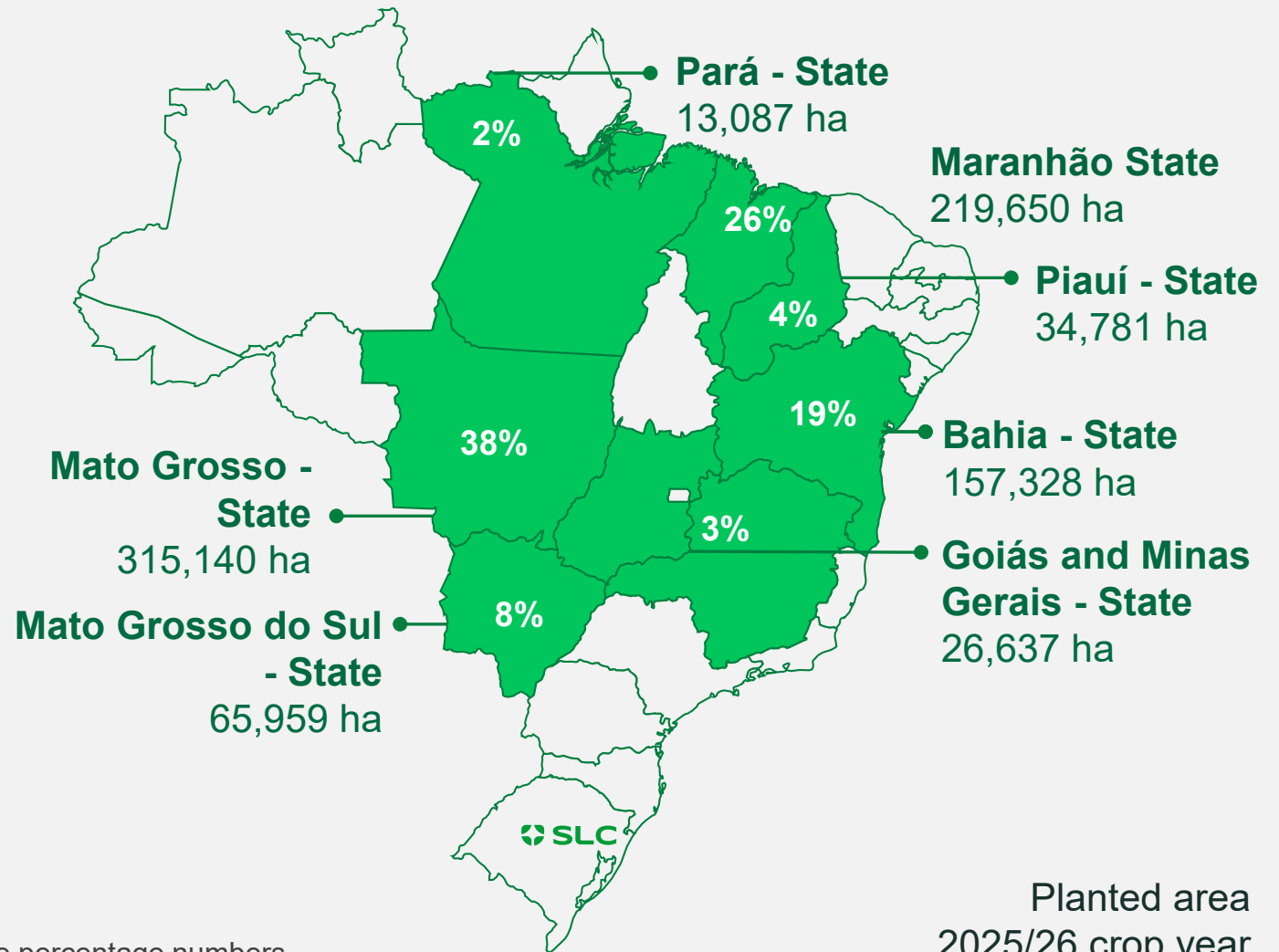


26 Farms

distributed throughout the Brazilian Cerrado



3.5% of total physical area is irrigated



The percentage numbers represent the planted area of each region in relation to the Company's total.

Planted area
2025/26 crop year
832.6 K ha

Managing weather risks



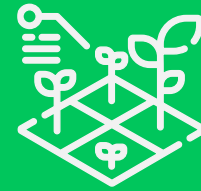
Geographic positioning

SLC Farms are **distributed within 8 different states**, with distances that reach **1,500km between units**



Crop

Exposure to **three different crops**, with specific planting/ harvesting schedules.



Varieties within crops

Several different varieties are used, from short to long cycles, and with specific traits/benefits for each region.

Cycle



Super short



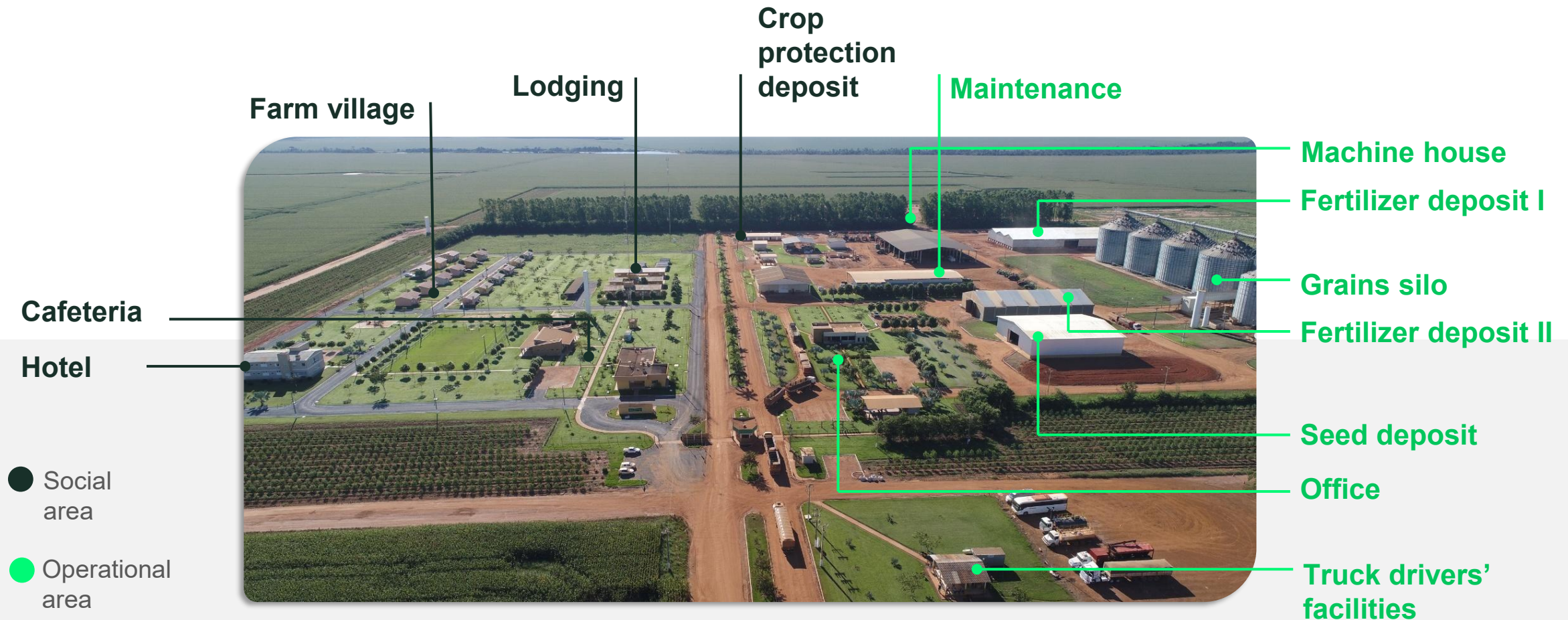
Short



Normal

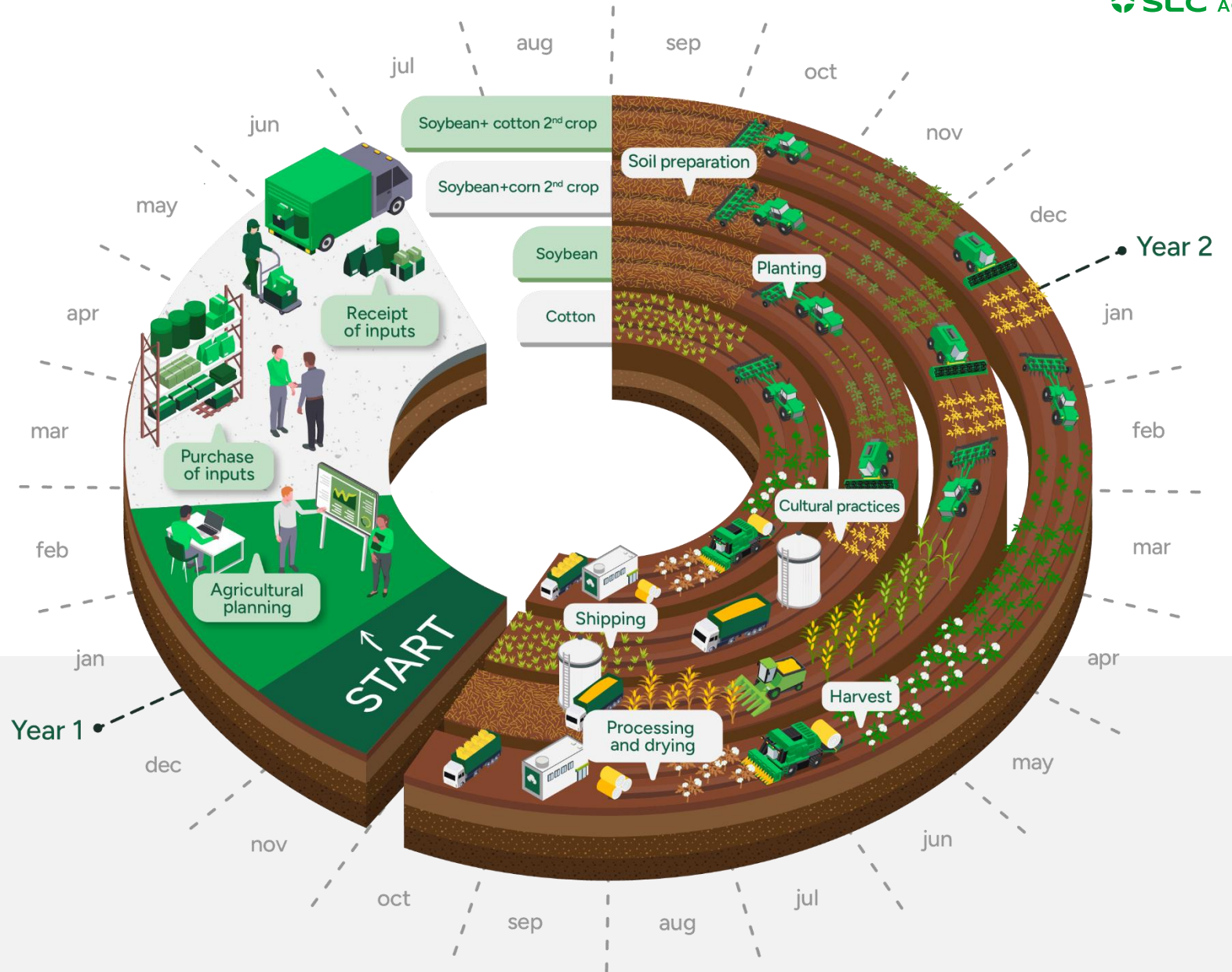
Standardized production units

A replicable model – Pioneira Farm



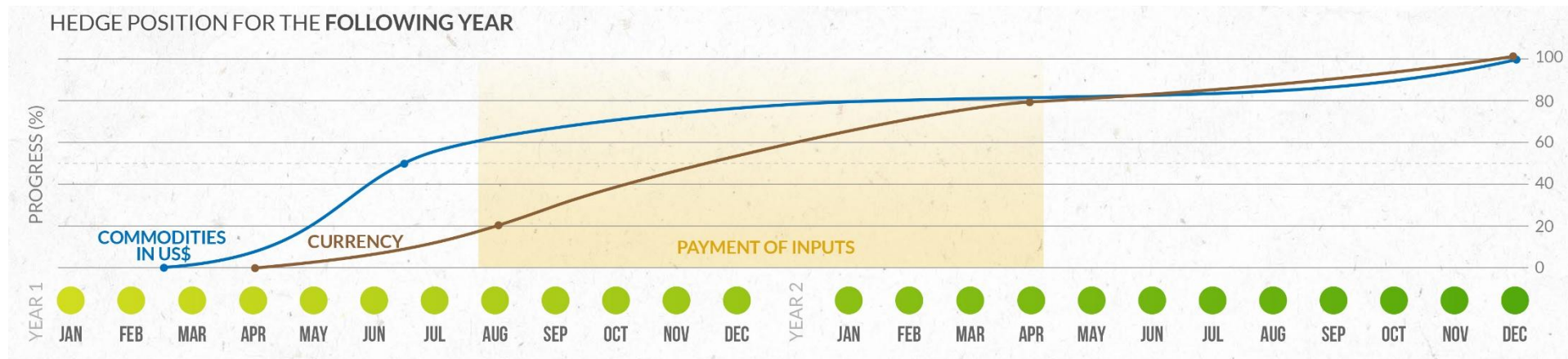
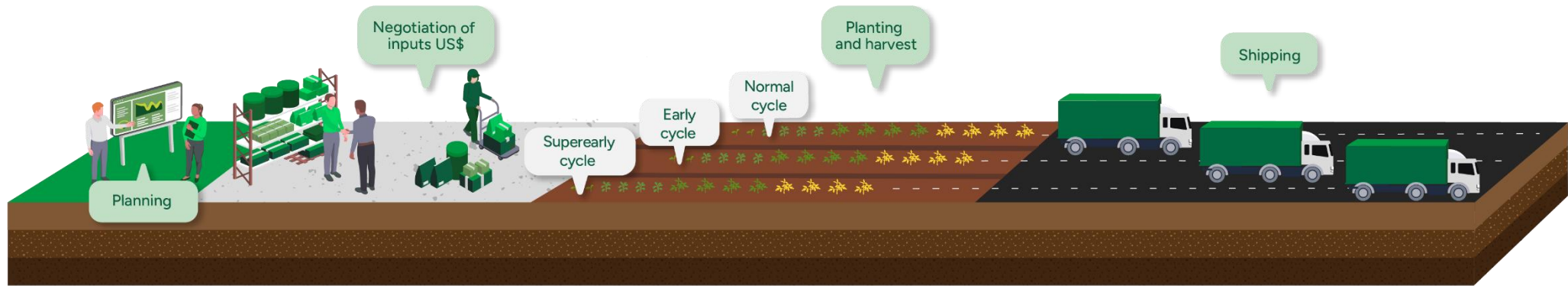
Production cycle

Specific planting & harvesting calendars for each crop reduce weather exposure.



Hedging policy

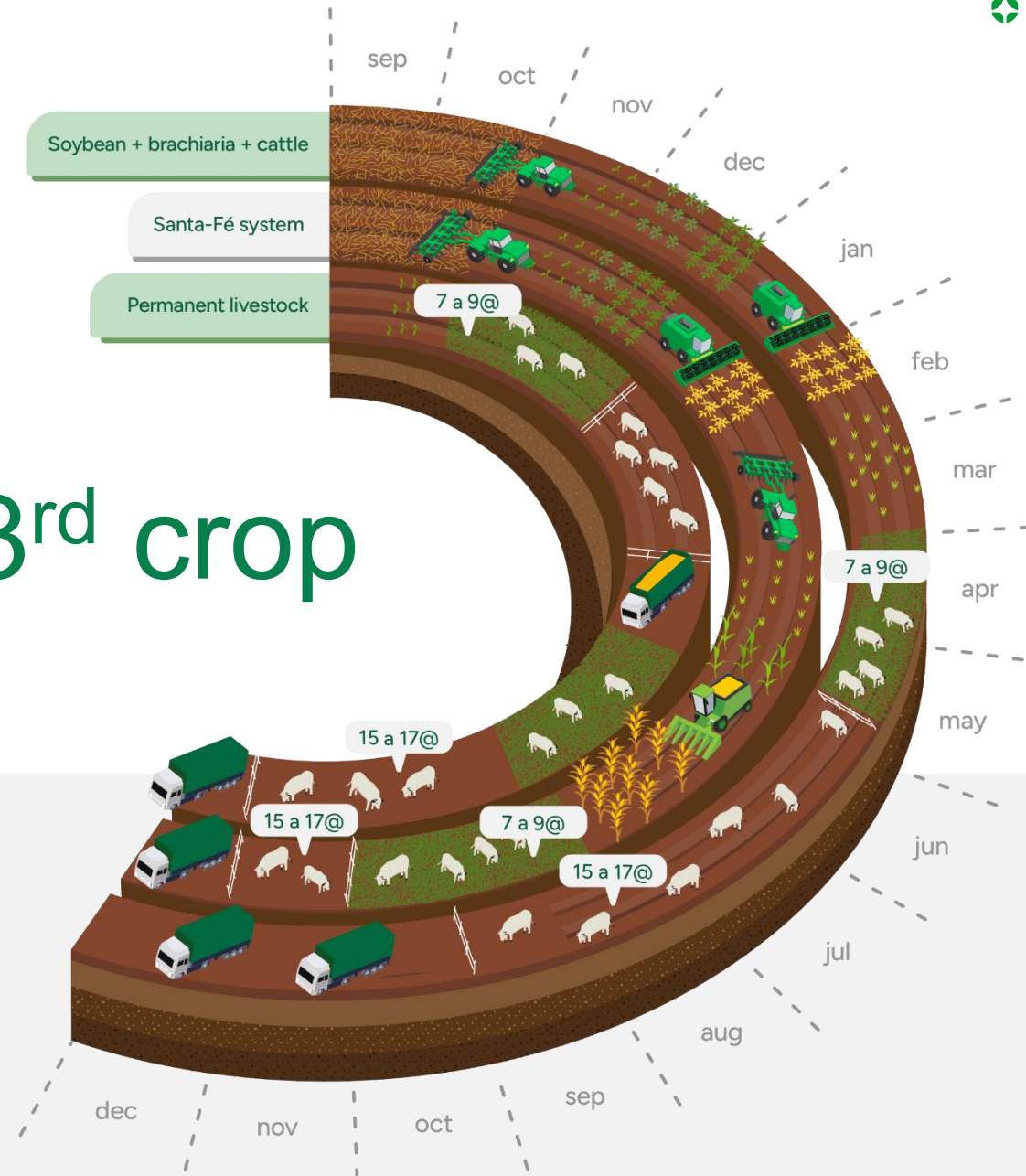
Example: soybean crop



Crop-livestock integration

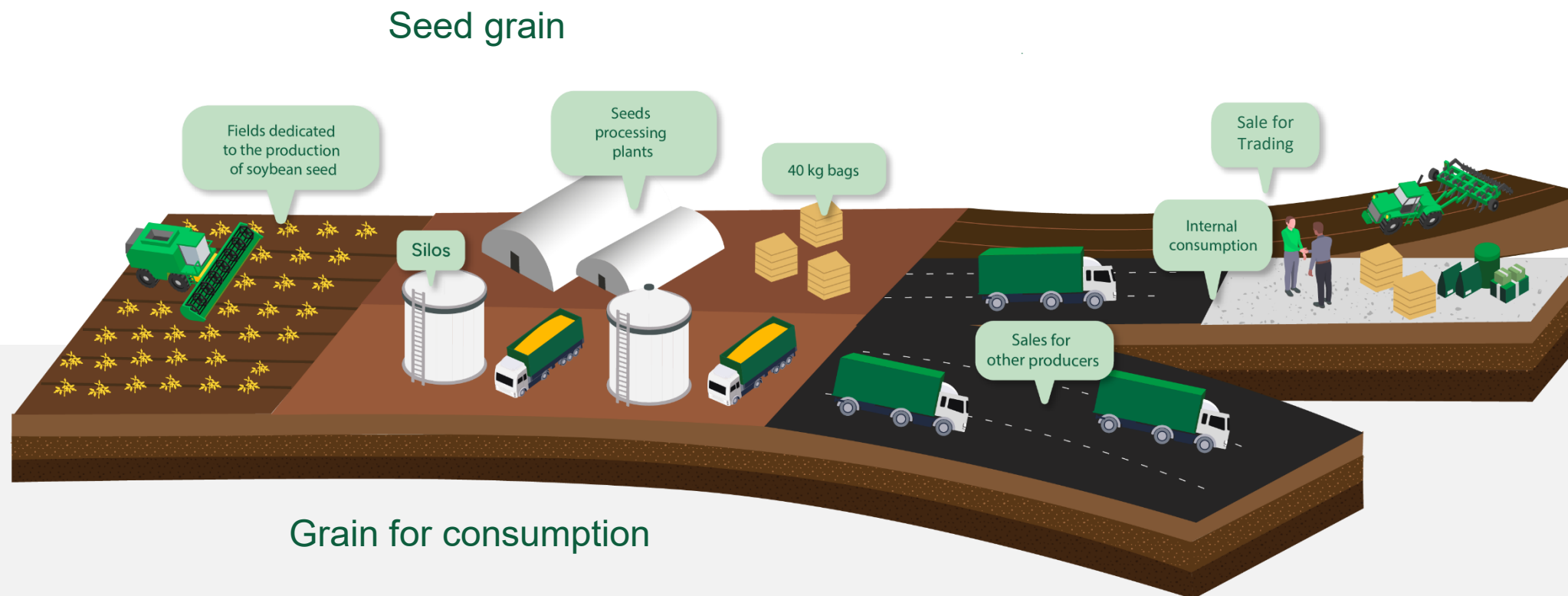


3rd crop



Soybean seed cycle

SLC SEMENTES



2

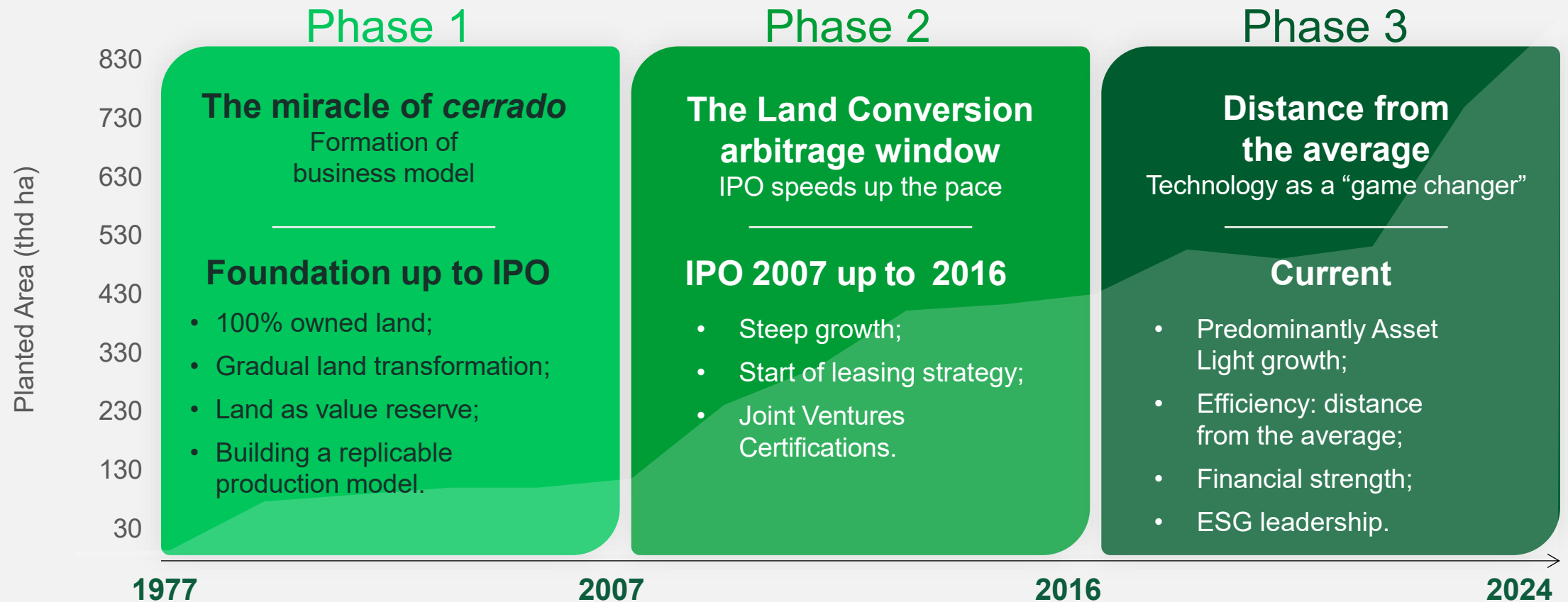
Strategy

Where are we going?



Our strategy in 3 phases

SLC has excellently capitalized on the key opportunities in Brazilian agribusiness over the past decades



Migration to asset-light model

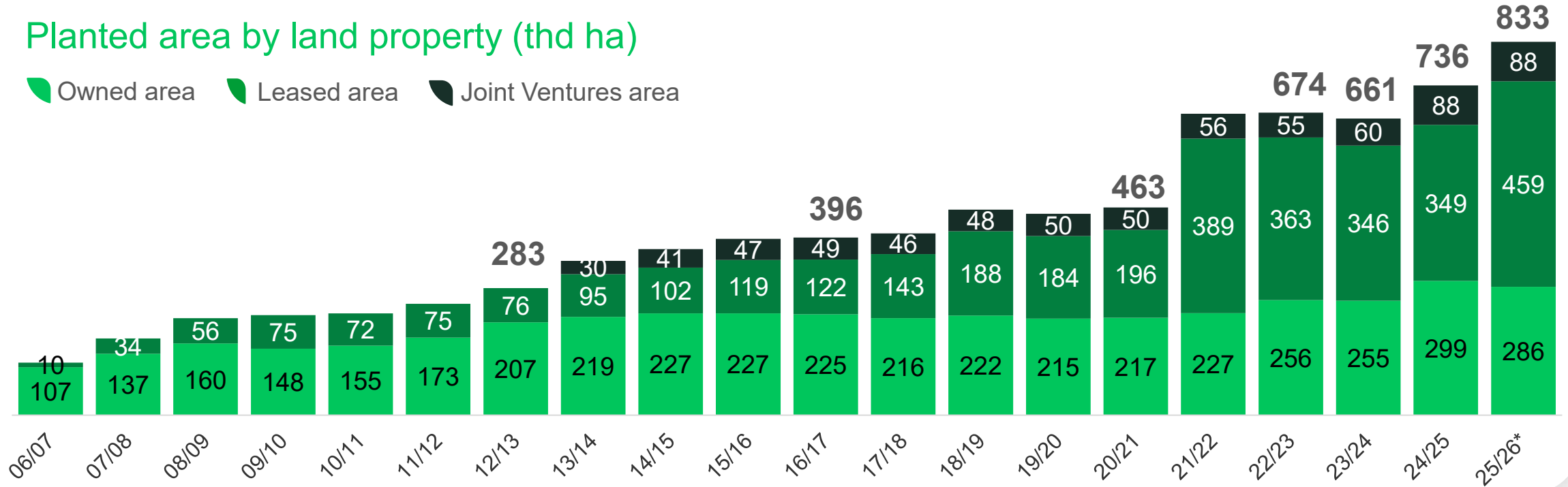
In the 2025/2026 crop year:

63% of physical area
is composed of leased areas
and joint ventures (1st crop)



Planted area by land property (thd ha)

Owned area Leased area Joint Ventures area



Source: 2Q26 Release

*Forecast

The Company considers the leased area as: leased area of the first crop plus the first crop area of the Joint Ventures, divided by the total planted area of the first crop = 63%

Asset efficiency

Maximizing
asset utilization



2nd crop
represents
49.7% of
1st crop area

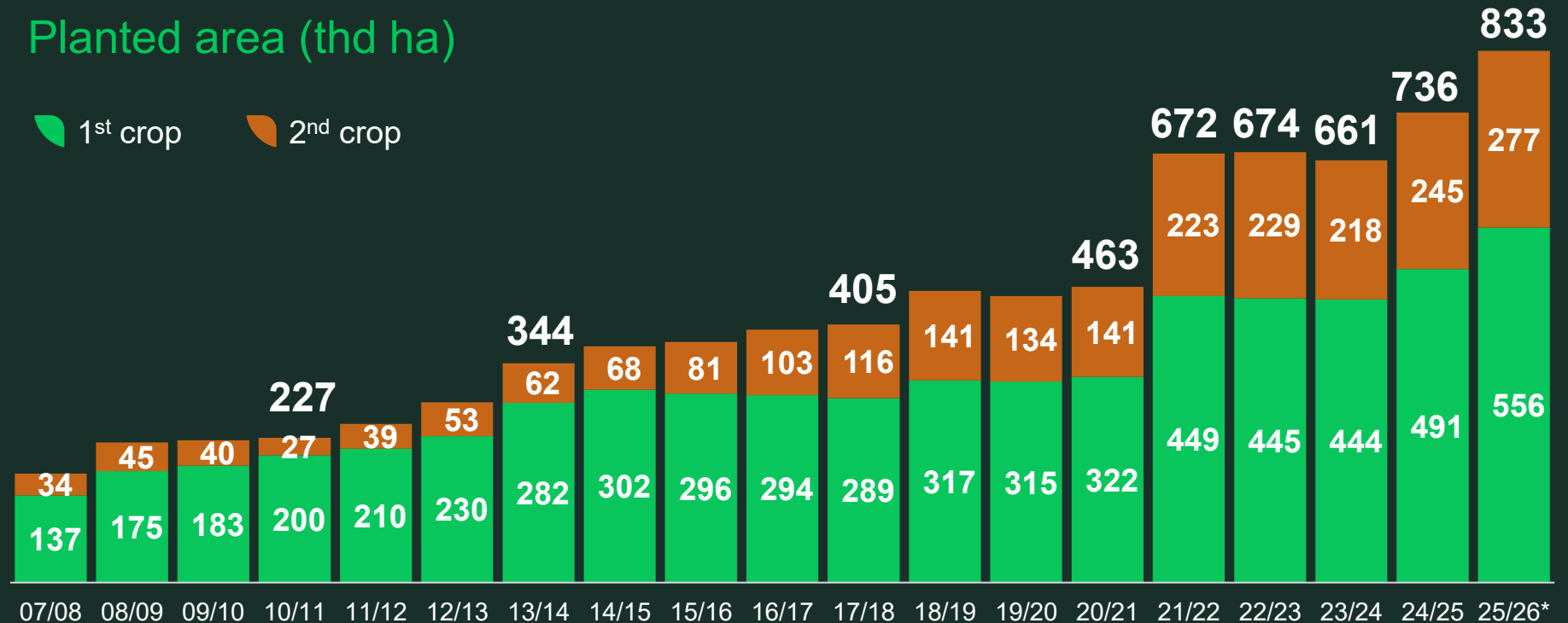


3rd
Integrated
Crop Livestock

Planted area (thd ha)

1st crop

2nd crop



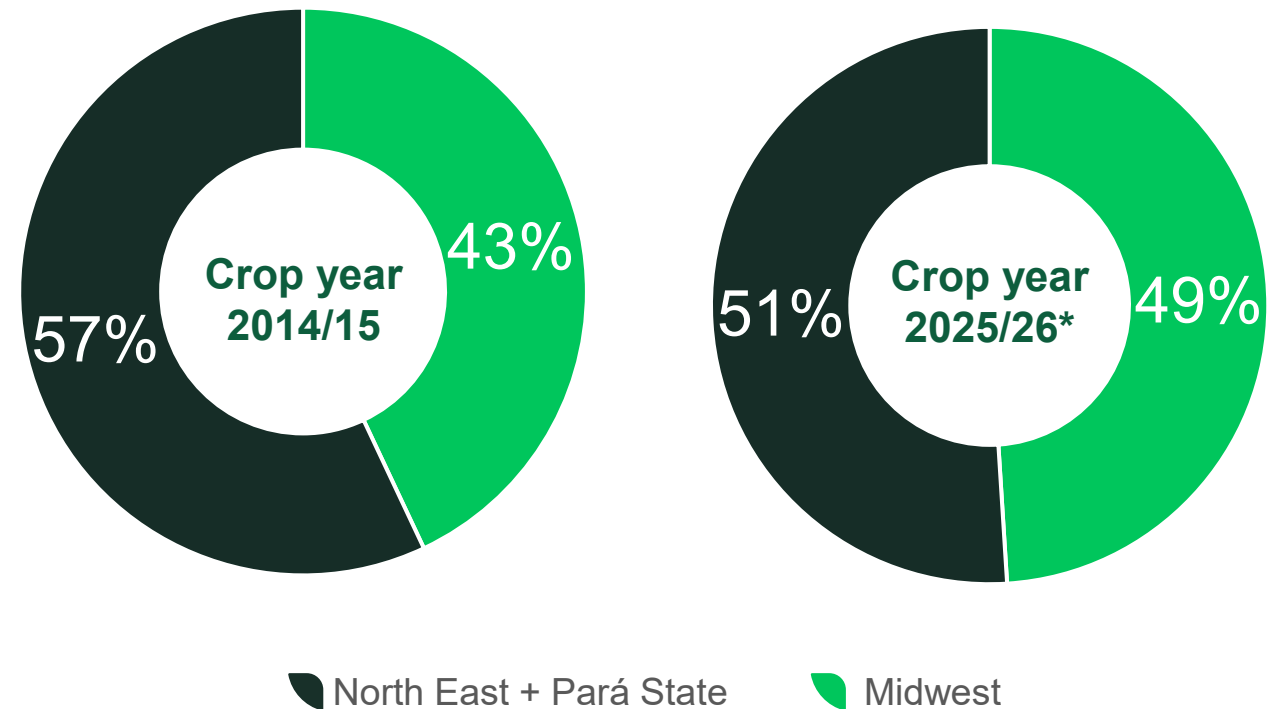
Source: 2Q26 Release
*Forecast

2nd crop planted area (276,497 ha) / 1st crop planted area (556,085 ha) = 49.7%

Land portfolio strategic redistribution

Increasing exposure in **mature areas** of the Midwest, which offers a more stable production

Planted area by region



Land Maturity

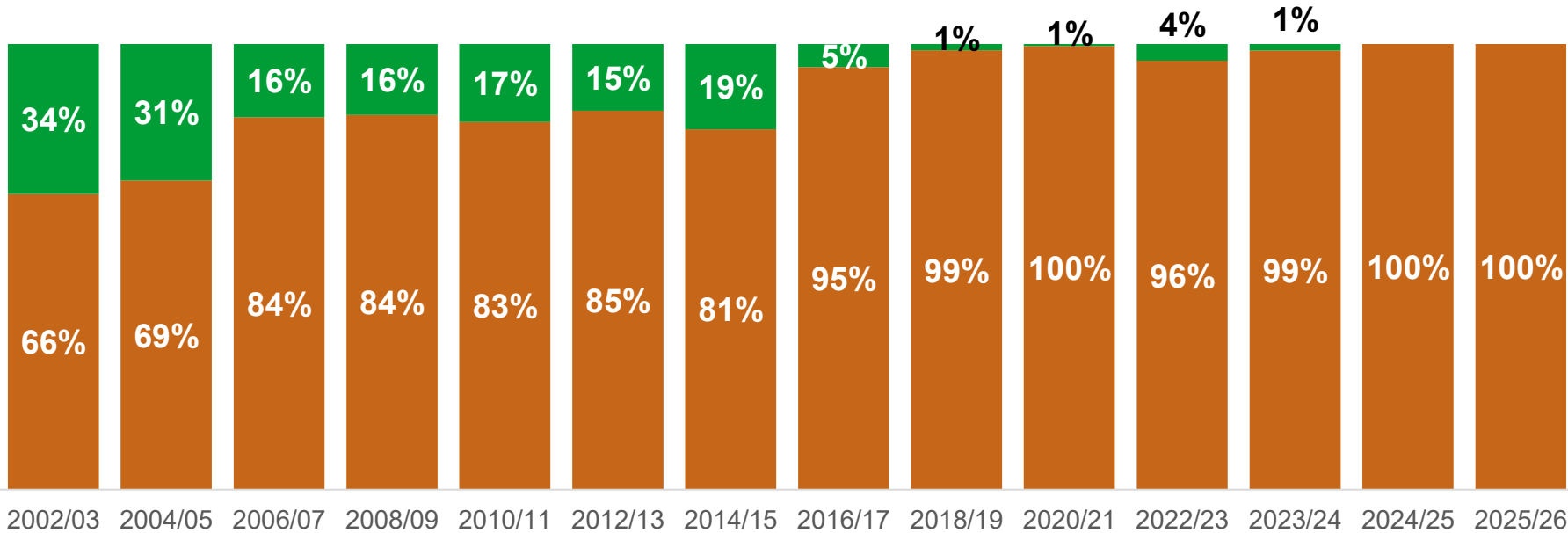
100% mature



Improved land maturity **significantly increases** yield potential (soybean area).

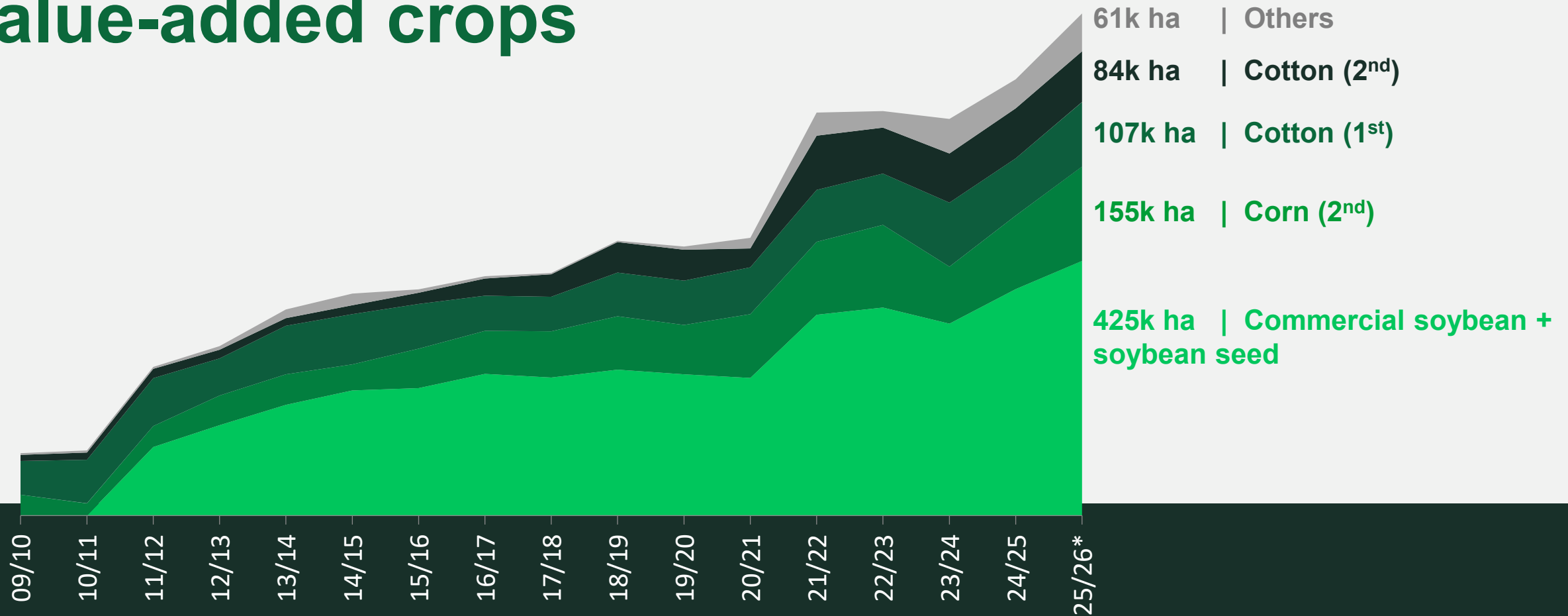
Soybean area

Mature land Immatre land (less than 3 years of cultivation)



Source: 2Q26 Release.

Growth in higher value-added crops



Source: 2Q26 Release

*Forecast.

Cotton: own and innovative system

Cotton process

Data

- **Visual grading**
(color, brightness and level of impurities).
- **HVI results**
(Physical characteristics are tested in certified laboratories).

Software SLC

Cross-referencing
data and creating
even-running
batches



**Physical formation
of batches** at each
farm



**Even-running batches
ready for shipment**



Why this is important:

Even-running cotton batches provide value for textile industry clients, once it reduces the amount of spinning-machine setups (This enabling price premiums).

Cotton: own and innovative system

Batch formation:

1

Cotton “Module”
identification (RFID
tagging) on the field
(GPS positioning)



2

Group positioning
of the modules on
the ginning patio



3

Reading of programmed
modules
at start of the
ginning process



4

Humidity control
throughout the whole
ginning process



Cotton harvested presents important variations in its characteristics, even before ginning.

The processes described above, developed by **SLC Agrícola**, allows for the categorization of cotton on the field, to which follows the formation of uniform ginning groups, thus streamlining the activities on the cotton gin, guaranteeing higher efficiency Reclassification of cotton within the farming operation, subsequently enabling the creation of processing (ginning) groups and reducing machine setup times), and, especially, increase in quality and standardization of batches.



CAGR Soybean Seed until 2025:

26.0%

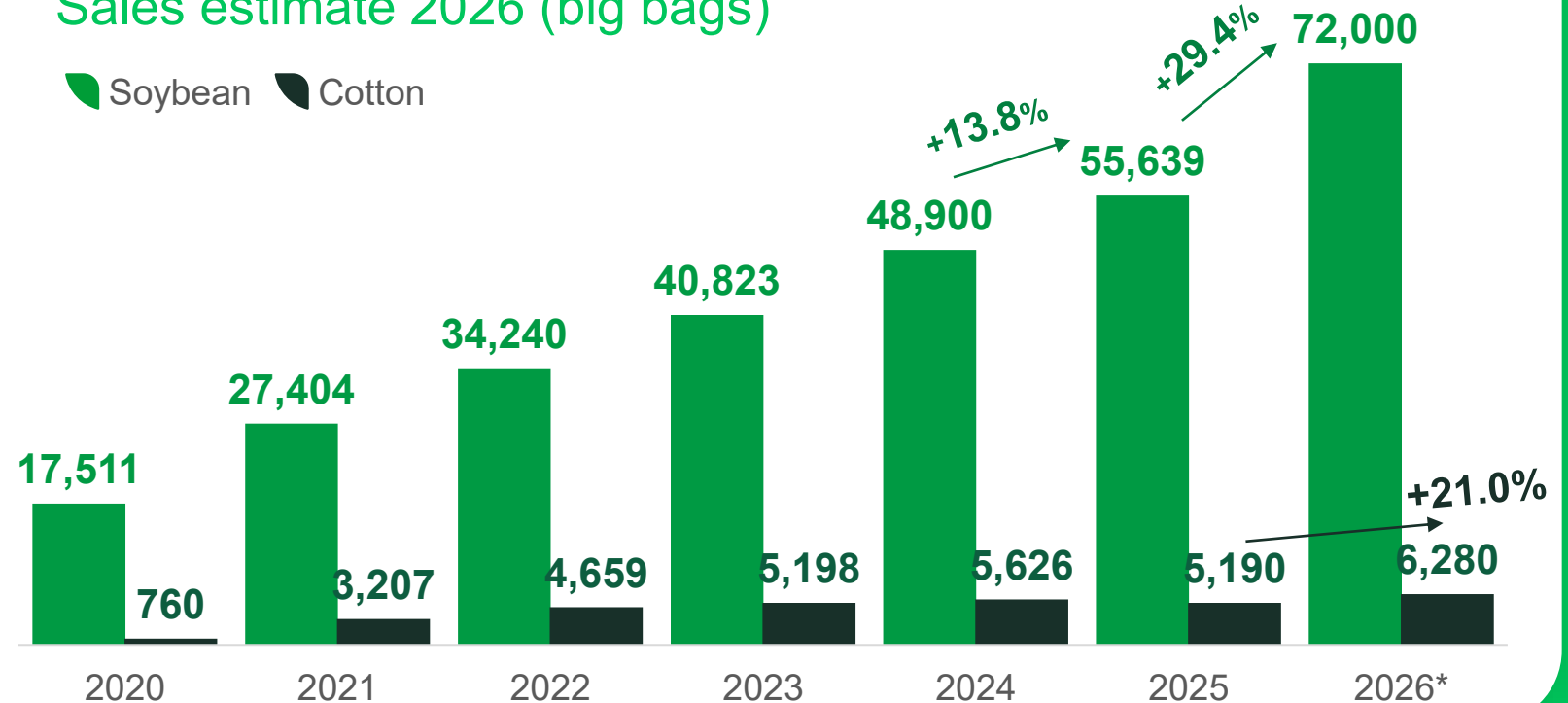


CAGR Cotton Seed until 2025:

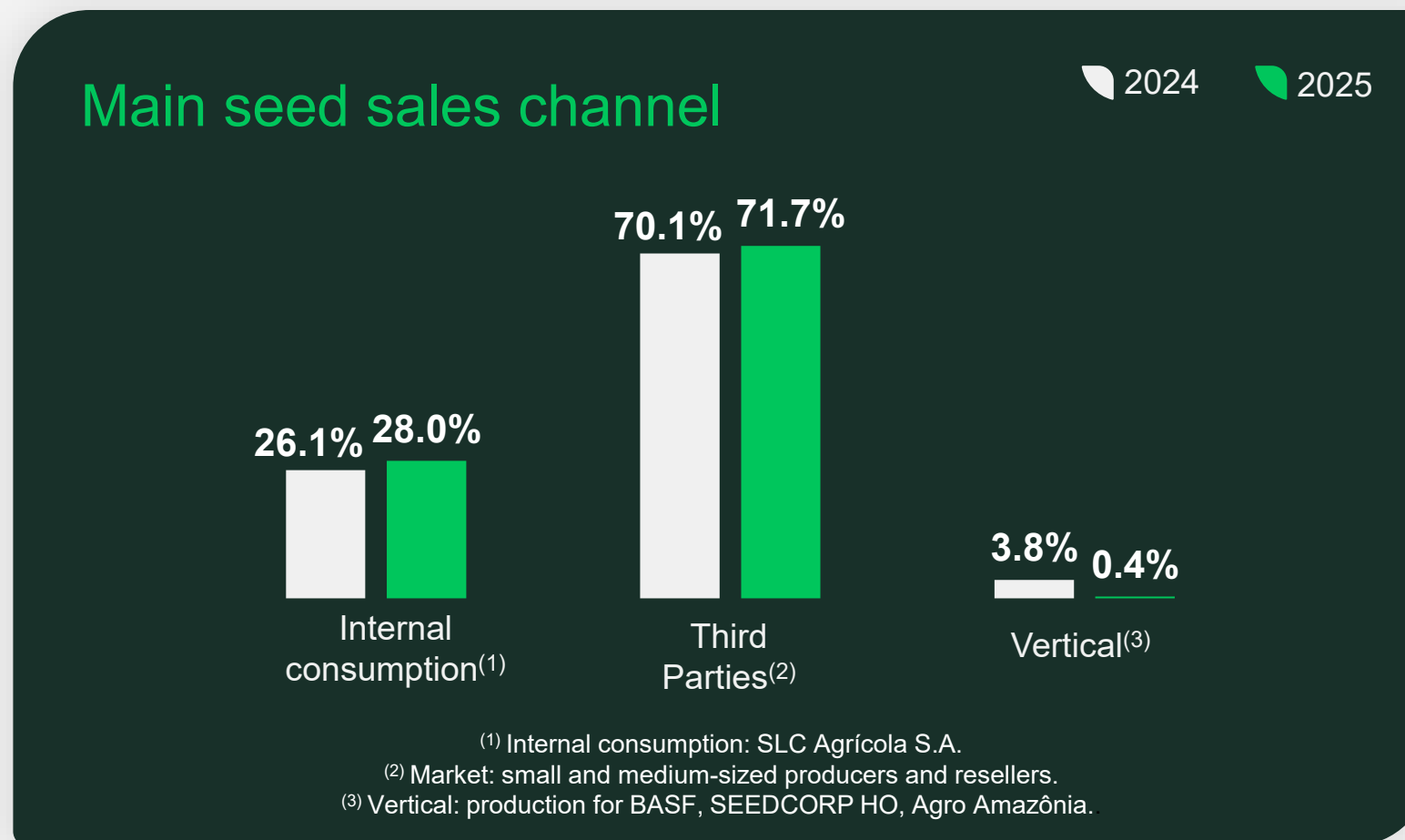
46.8%

Sales estimate 2026 (big bags)

Soybean Cotton



Seeds operation



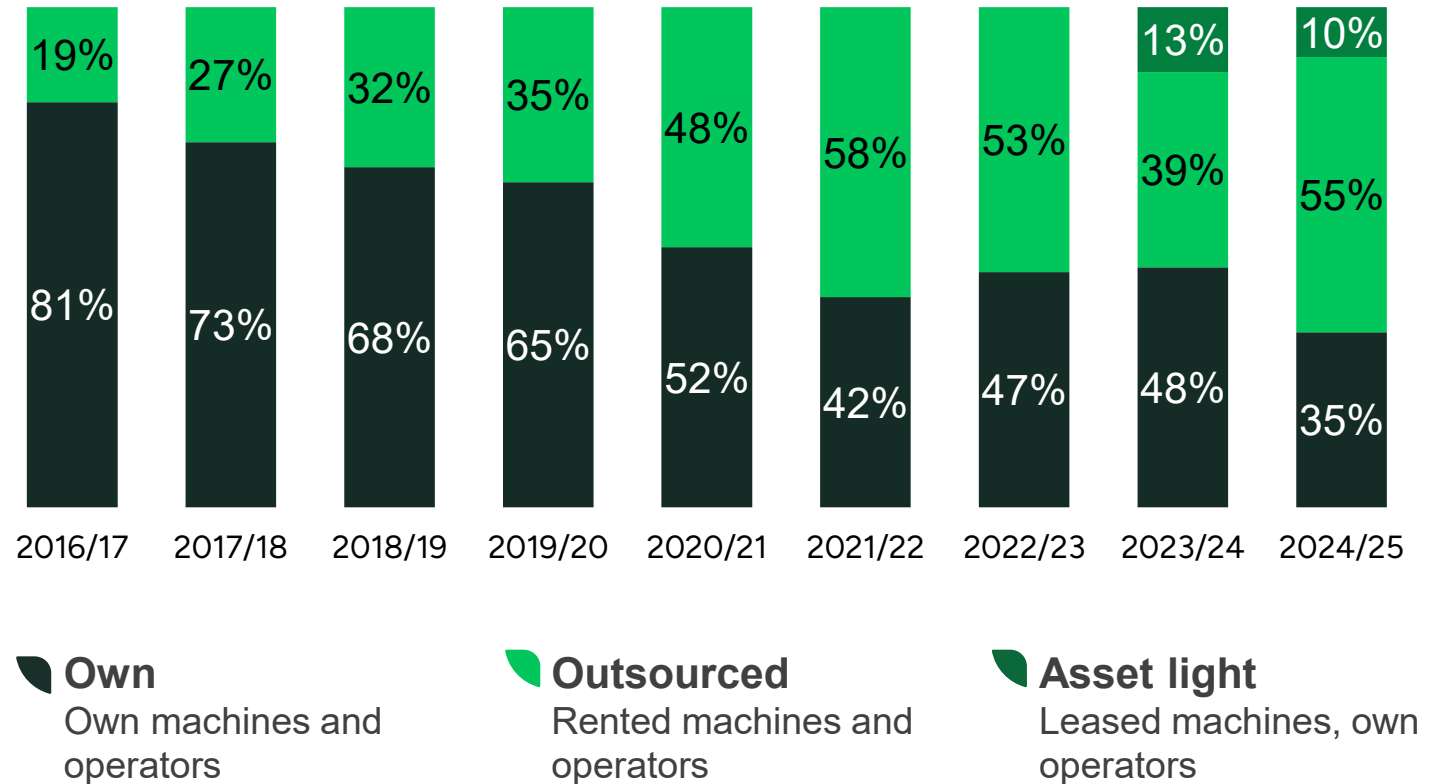
Migration to asset-light business model

Soybean harvest outsourcing reduces capex.



Update: 2024/25 crop year

Soybean harvest



Land Sale

Palmeira Farm

2010

Place:

Maranhão

Area:

14.6 thd hectares

Revenue:

R\$27 MM

SLC LandCo

2012

Place:

Panorama, Piratini
and Planeste Farms

Maranhão and Bahia

Area:

59 thd hectares

Revenue:

US\$50 MM

(for 18% of the company)

Part of Paiguás and Parceiro Farms

2017

Place:

**Mato Grosso
and Piauí**

Area:

11.6 thd hectares

Revenue:

R\$177 MM

Part of Parnaíba Farm

2019

Place:

Maranhão

Area:

5.2 thd hectares

Revenue:

R\$ 83 MM

Piratini and Paladino Farm

2025

Place:

Bahia

Area:

32.6 thd hectares

Revenue:

R\$ 1.033 bi

Capital allocation



**Growth in
mature areas with
high productive
potential**



**Pasture
conversion**



**Dividend
payment**

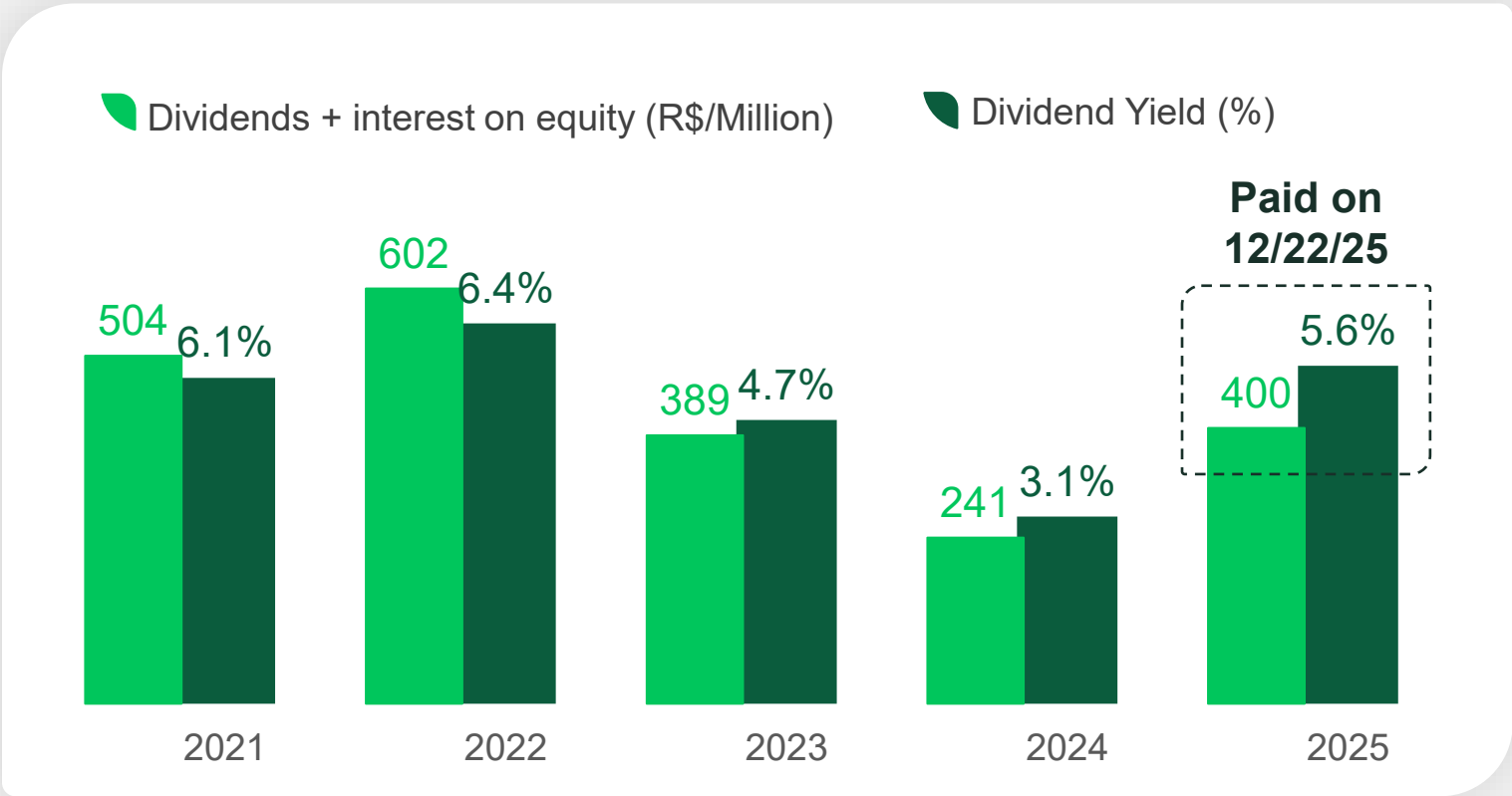


**Shares
buyback**

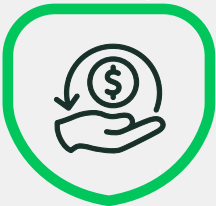


**New
projects**

Dividend distribution & Dividend Yield history



Dividend Yield
average last 5 years:
5.2%



Total dividends paid
in the last 5 years:
R\$ 2.1 billion

Dividend Yield 2025 calculated based
on the share price on 12/30/2025.

Dividends Policy:

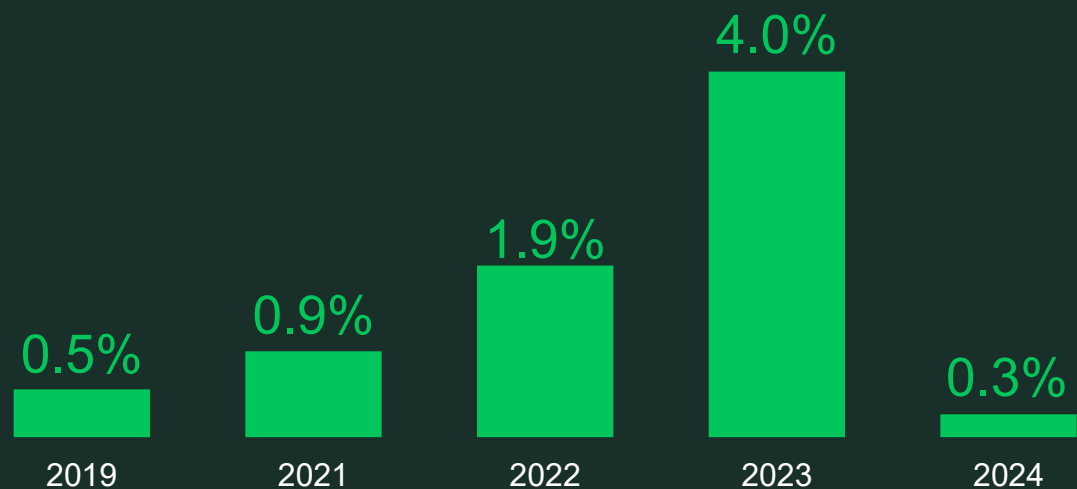
- 2007-2010: 25%
- 2011-2013: 40%
- 2015-2024: 50%
- 2025: 76%

Note: Dividends,
amount distributed
and/or proposed for
the fiscal year.

Sharebuyback

(million of shares)

Percentages calculated in relation to the total shares issued by the company



The share buyback program of **10 million shares (2.3%)**, approved in November 2025*.



Between 2019 to 2024, **3.9% of issued shares** were repurchased.

*Source: Material Fact on november 6th, 2025.

Association SLC Agrícola x FIPs

- Strategy
- Structure
- Project location and schedule



Strategy



Monetizing the land
at **market price**.

**Agricultural
partnership
agreement**

Maximizing
operational
efficiency through
**irrigation
projects**.

Payment:
19% of agricultural
production

Term: 18 years

Association Agreement

 **SLC AGRÍCOLA**

50.01%

Subscription of Piratini
Farm and irrigation
infrastructure

 **btg pactual** *

49.99%

FIPs

R\$1.033 billion

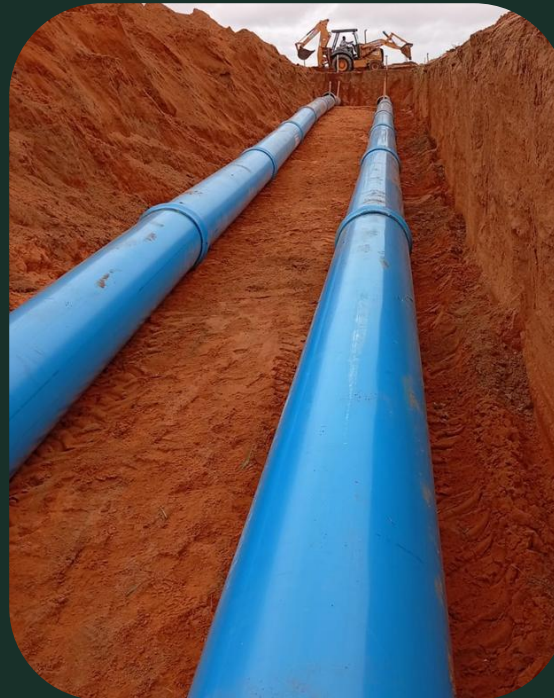
Irrigation Project

Piratini Farm - BA

Well drilling
300m³



**Water Main
Installation**
500mm



Canal



Irrigation Project

Investment in water infrastructure that strengthens the productivity, operational resilience, and sustainability of SLC Agrícola – PHASE I



Power substation



Pivot in operation



Irrigation Project

Project in progress - 2026

**Construction of the
pump house**



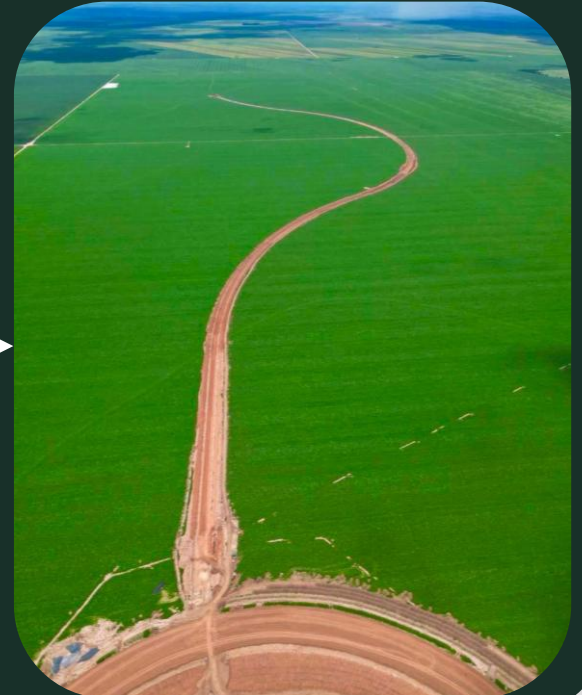
**Reservoir
excavation**



Canal Excavation



**Canal connecting to
reservoir under
construction**



3

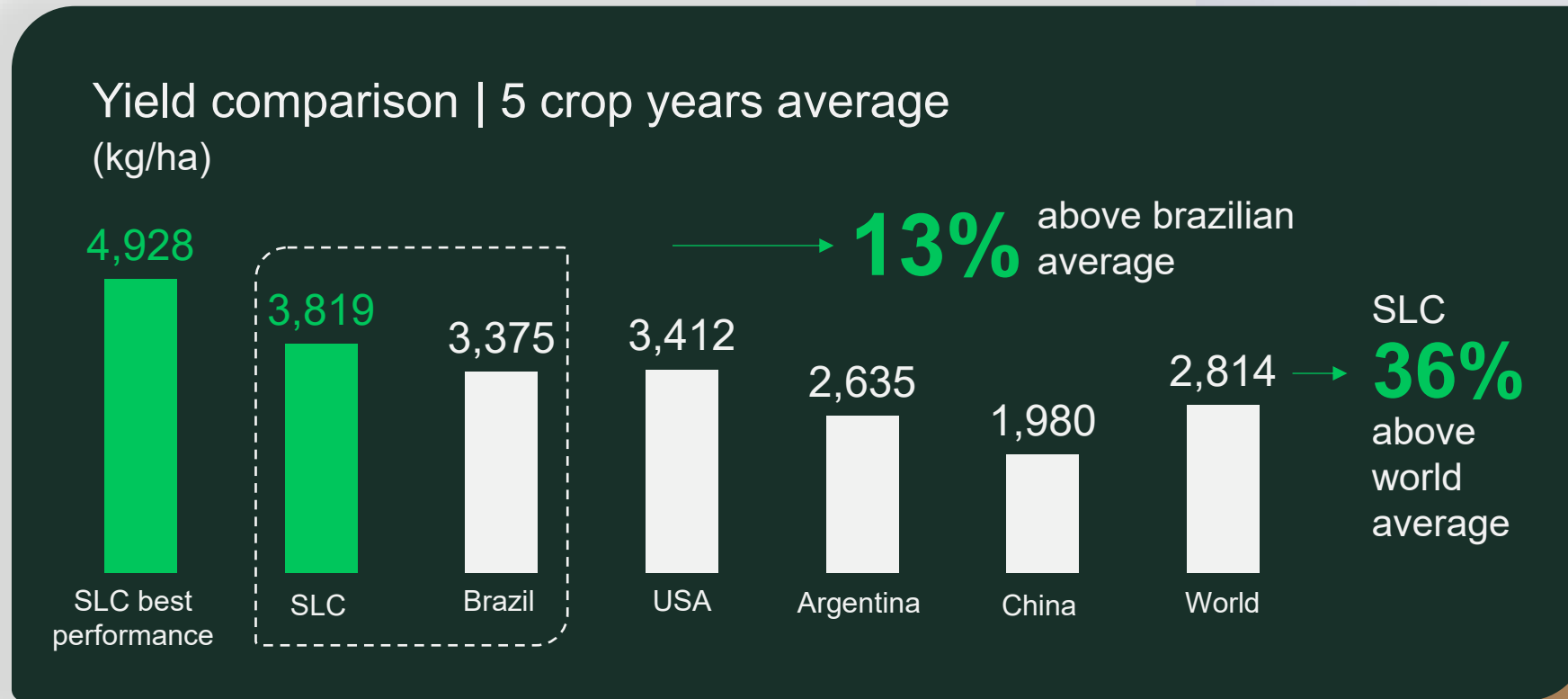
Operational Performance



Yield advantage over the average | Soybean

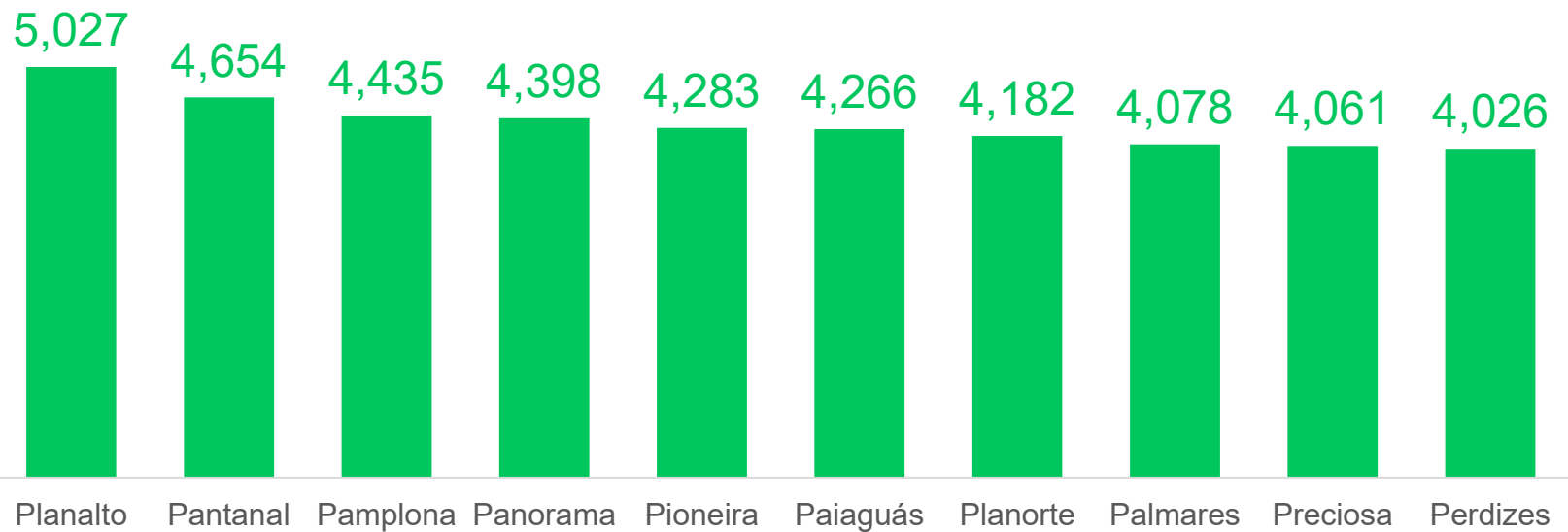
One of the main competitiveness measures

Average: 2020/21 to 2024/25



Potential for new levels of productivity

Farms with the best soybean crops of the 2024/25 crop year
(kg/ha)



SLC Agrícola
average
yield 24/25:

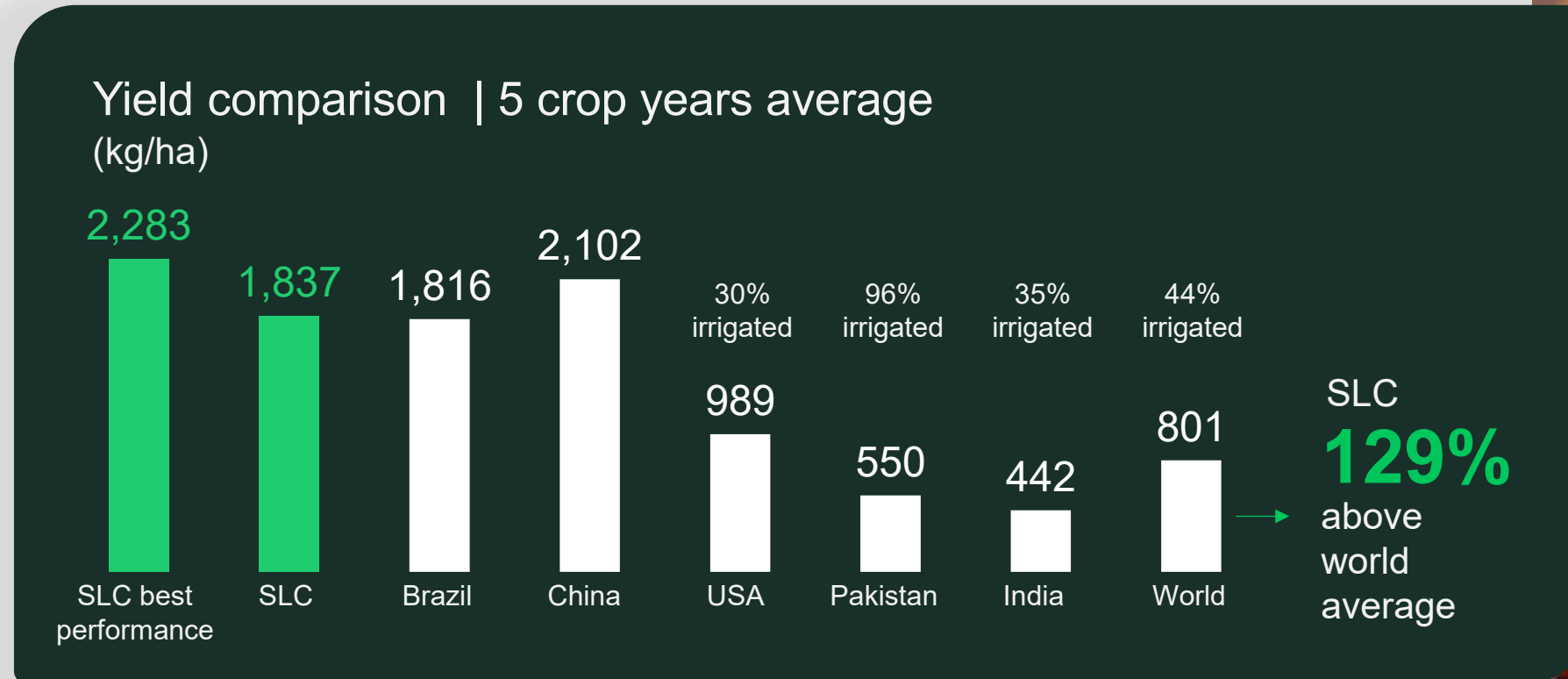
3,964

Source: SLC Agrícola 2024/25 crop year.

Yield advantage over the average | Cotton

One of the main competitiveness measures

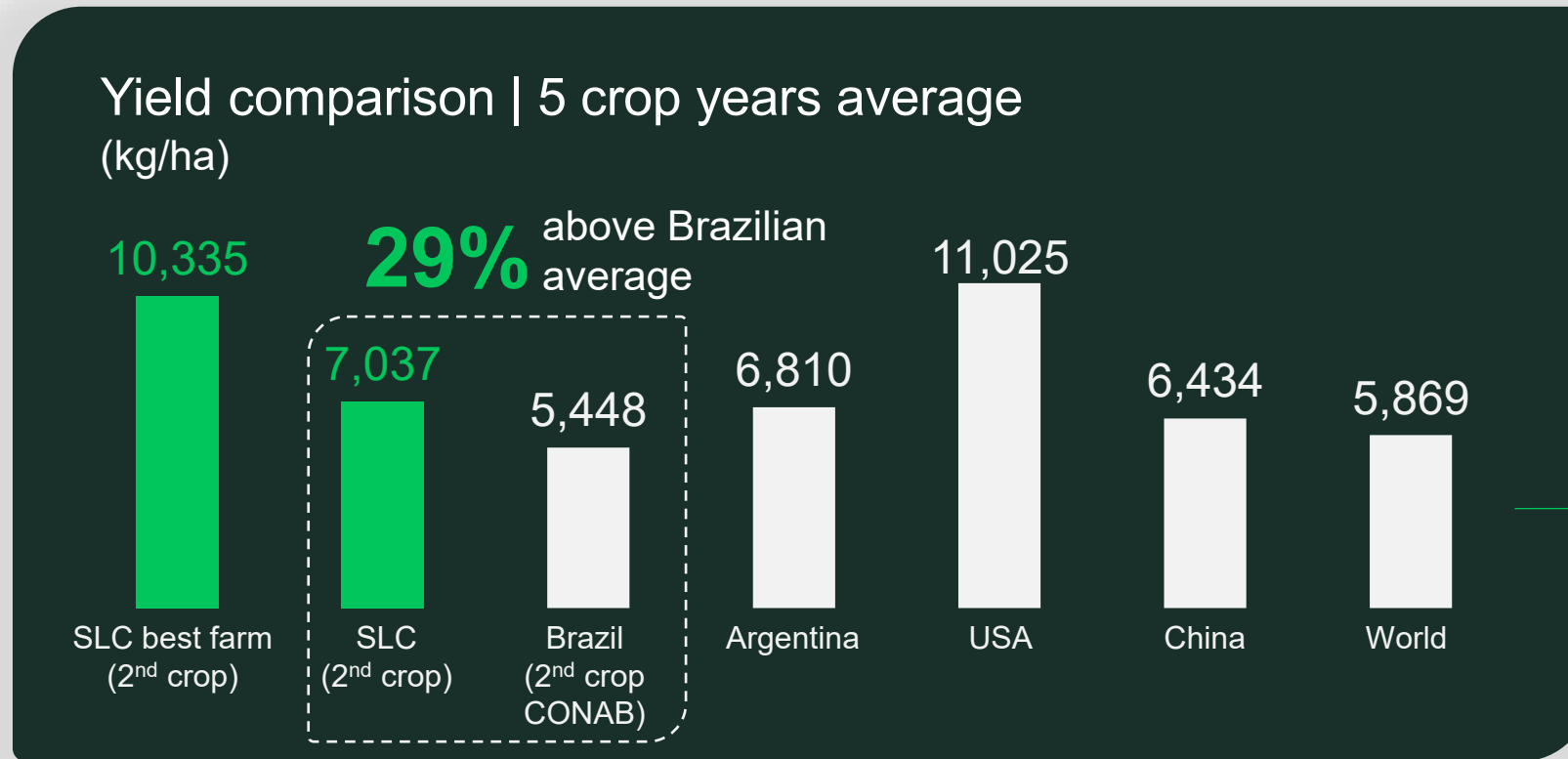
Average: 2020/21 to 2024/25



Yield advantage over the average | Corn

One of the main competitiveness measures

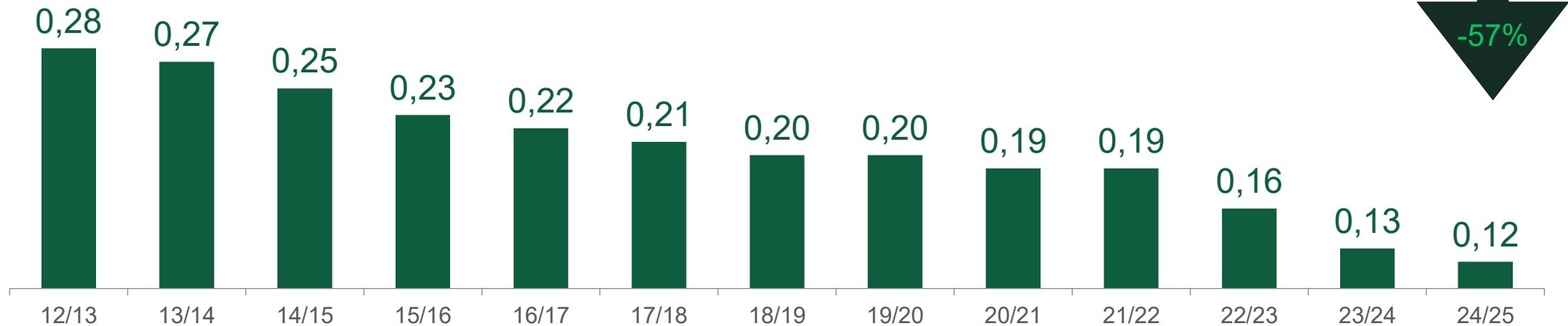
Average: 2020/21 to 2024/25



SLC
20%
above world
average

Maximizing asset utilization

HP/ha reduction on tractors



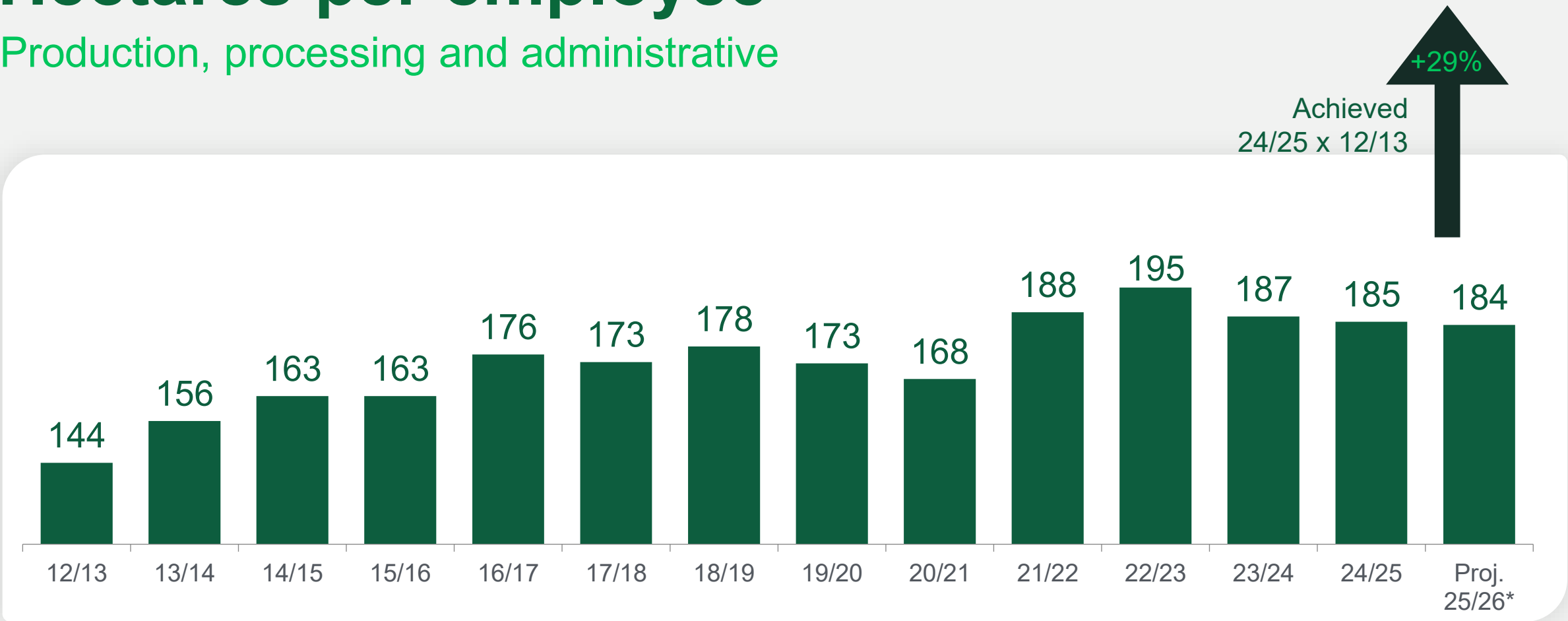
Continuous “time and movement” studies”.

Greater machine availability through improvements in maintenance KPIs.

Better machine sizing.

Hectares per employee

Production, processing and administrative



Update: Safra 2024/25.

*Forecast

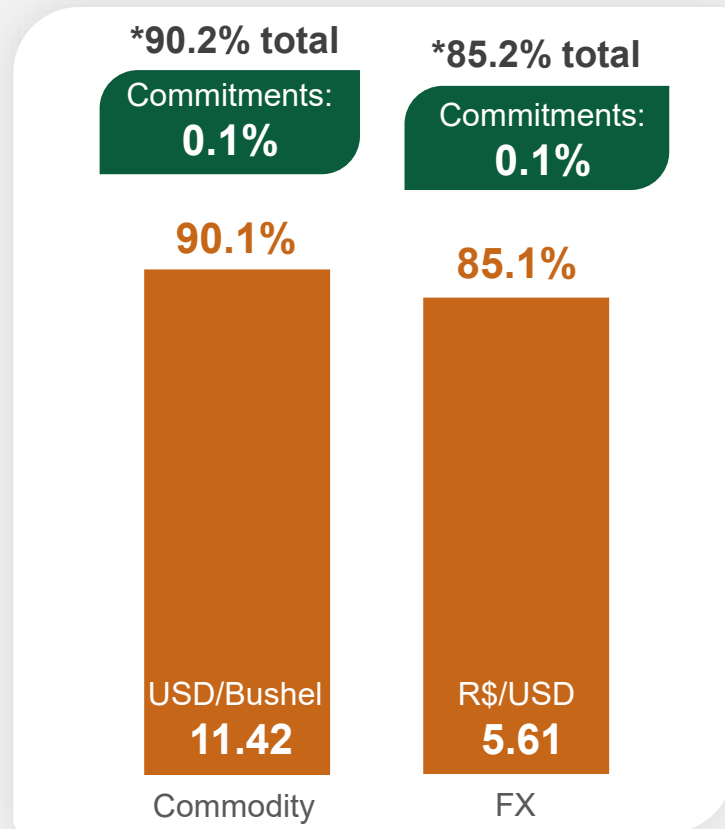
4

Financial performance

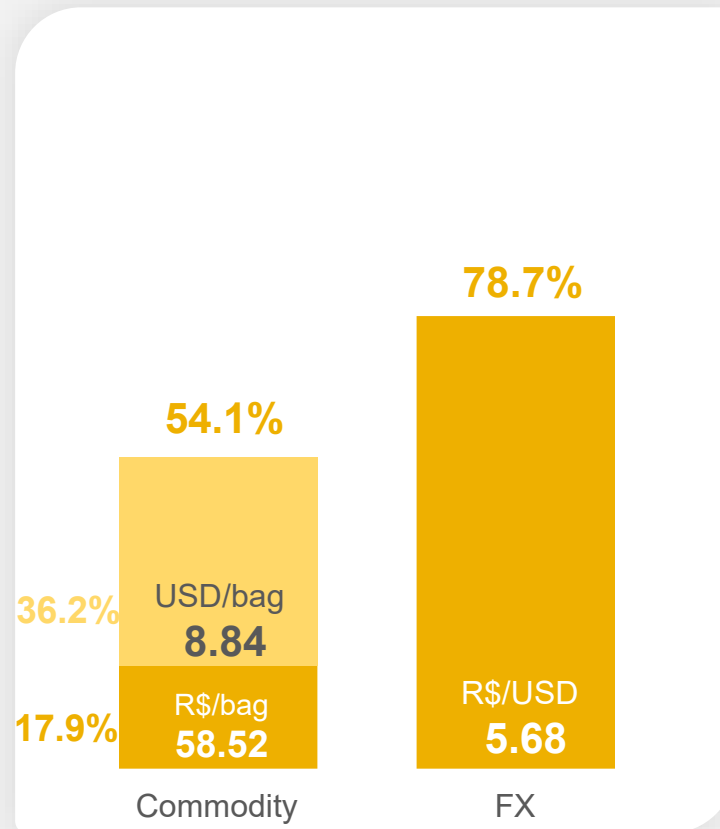


Hedge position | 2025/26

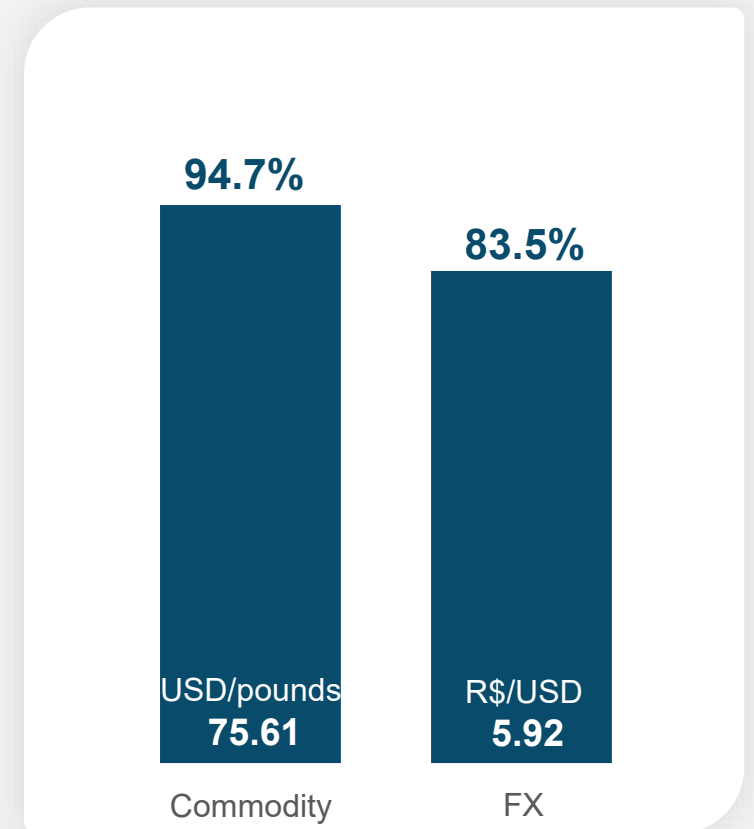
Soybean



Corn

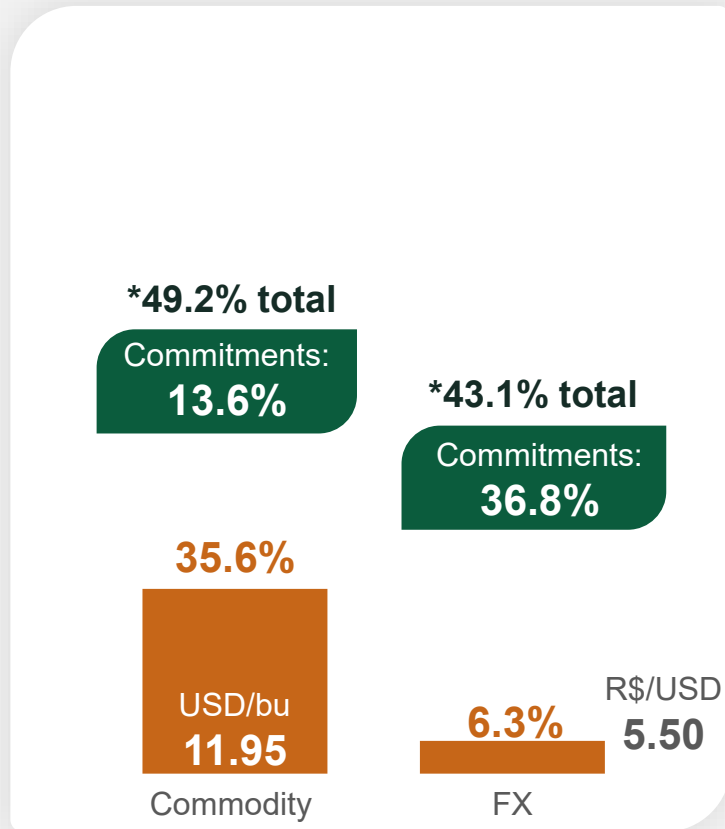


Cotton

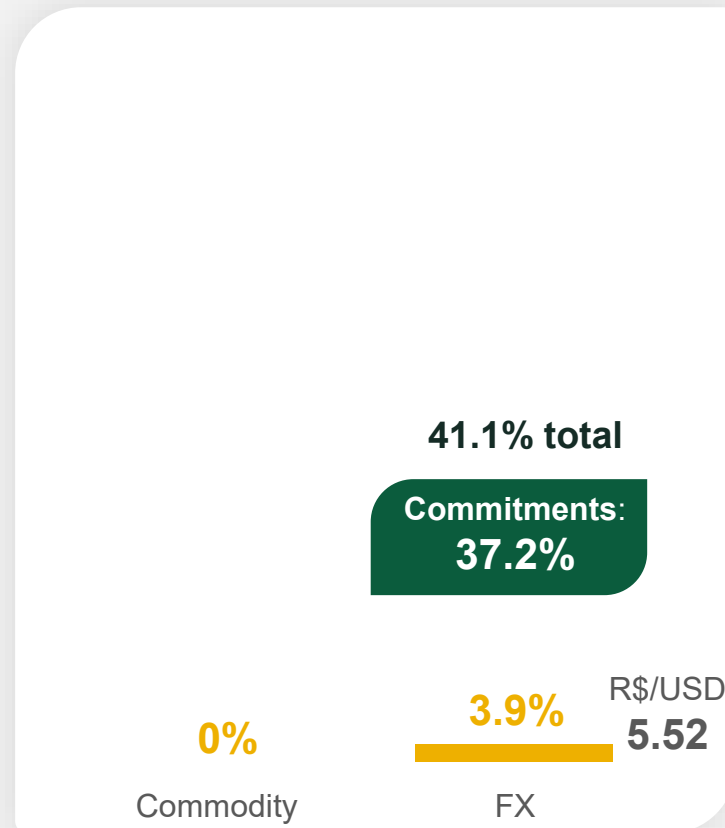


Hedge position | 2026/27

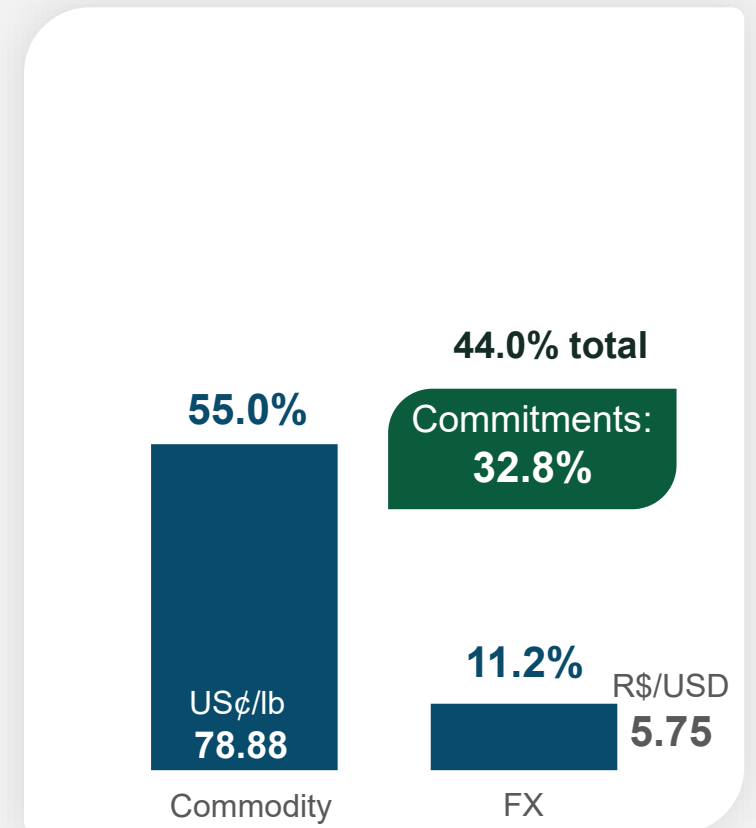
Soybean



Corn



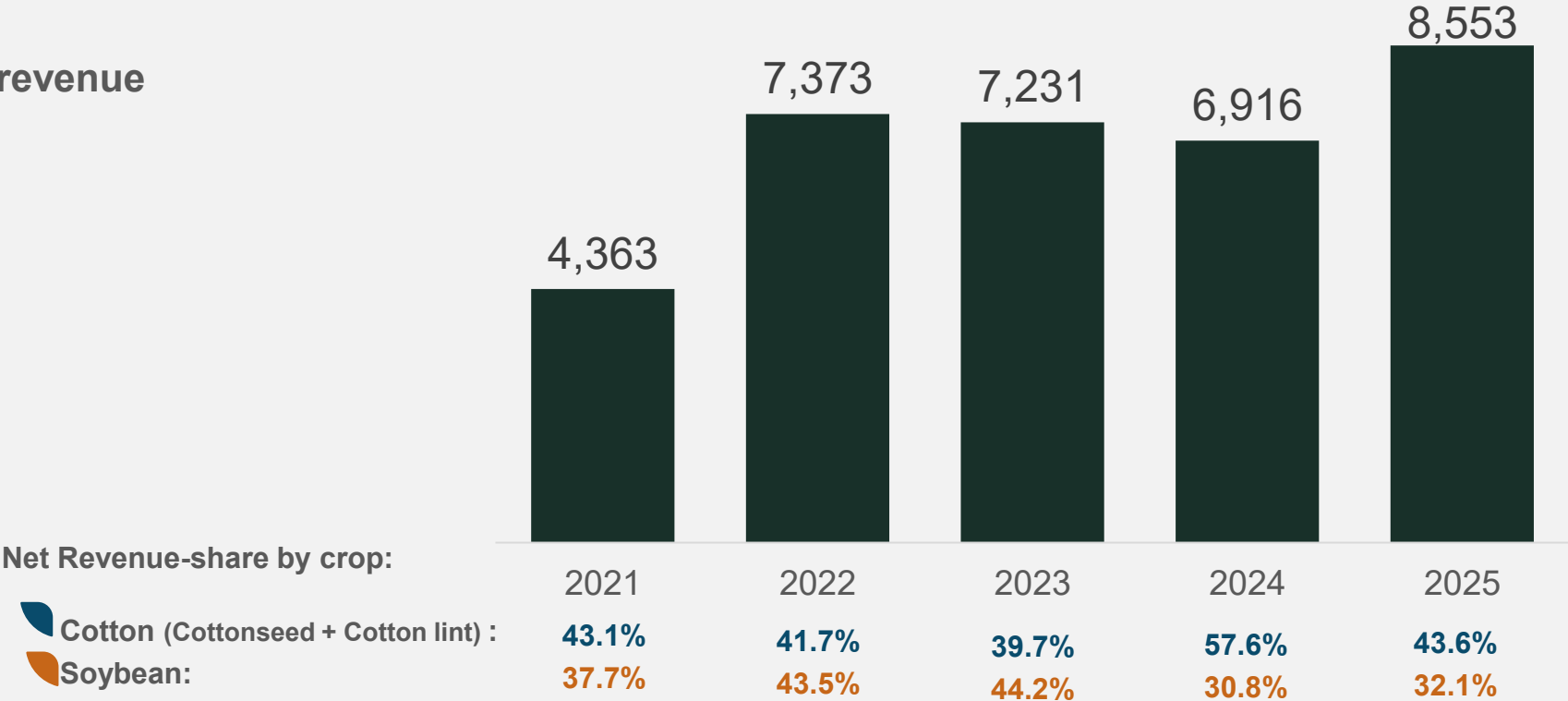
Cotton



Net revenue

(R\$ MM)

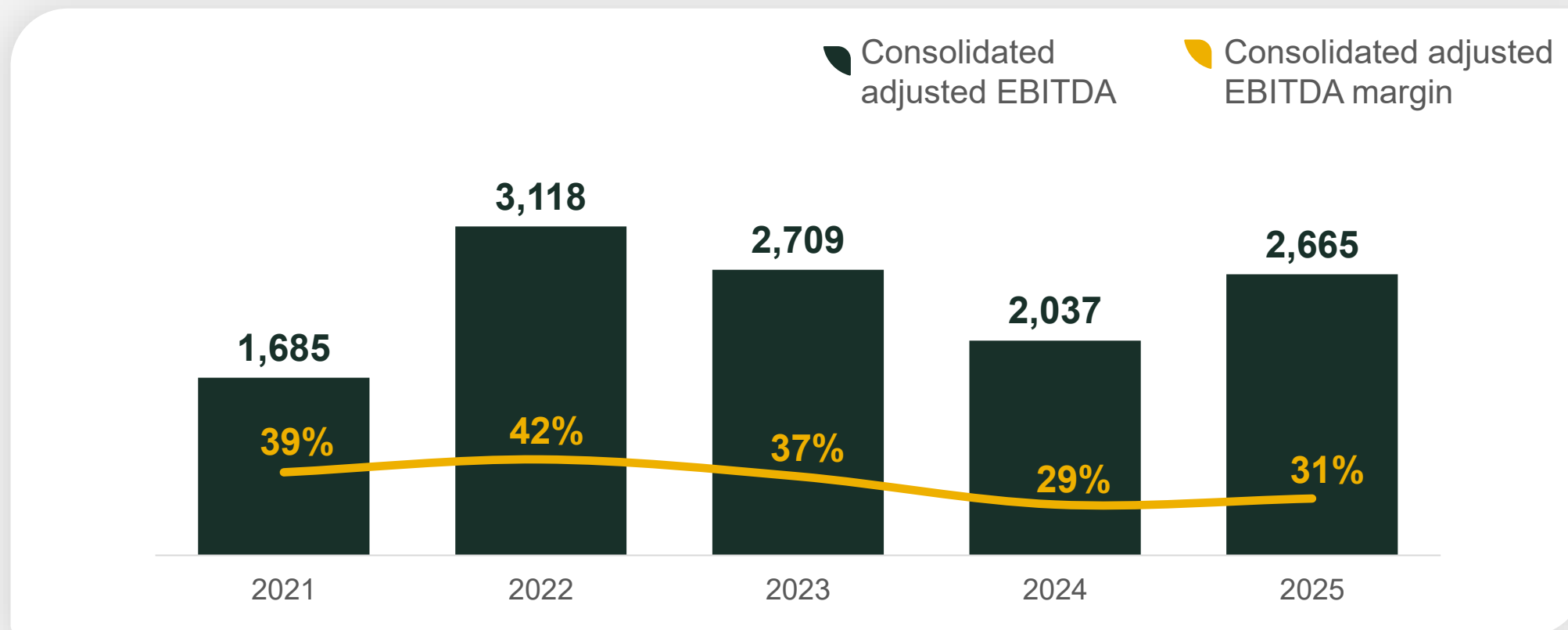
Net revenue



Source: 4Q25 Release.

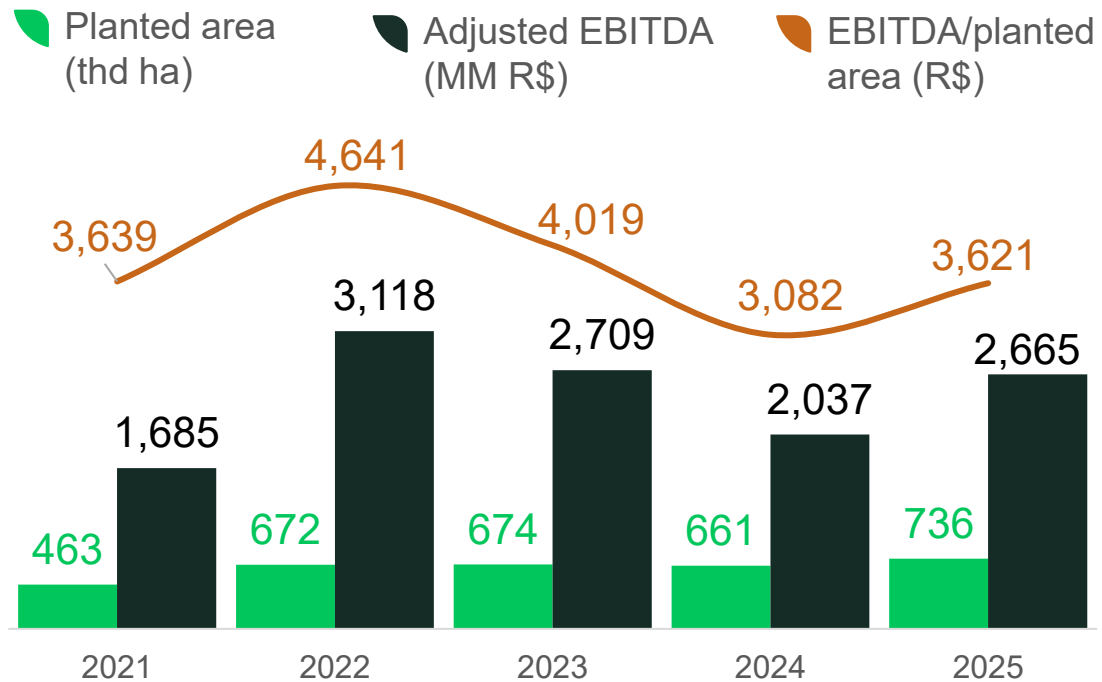
Adjusted EBITDA

(R\$ MM)

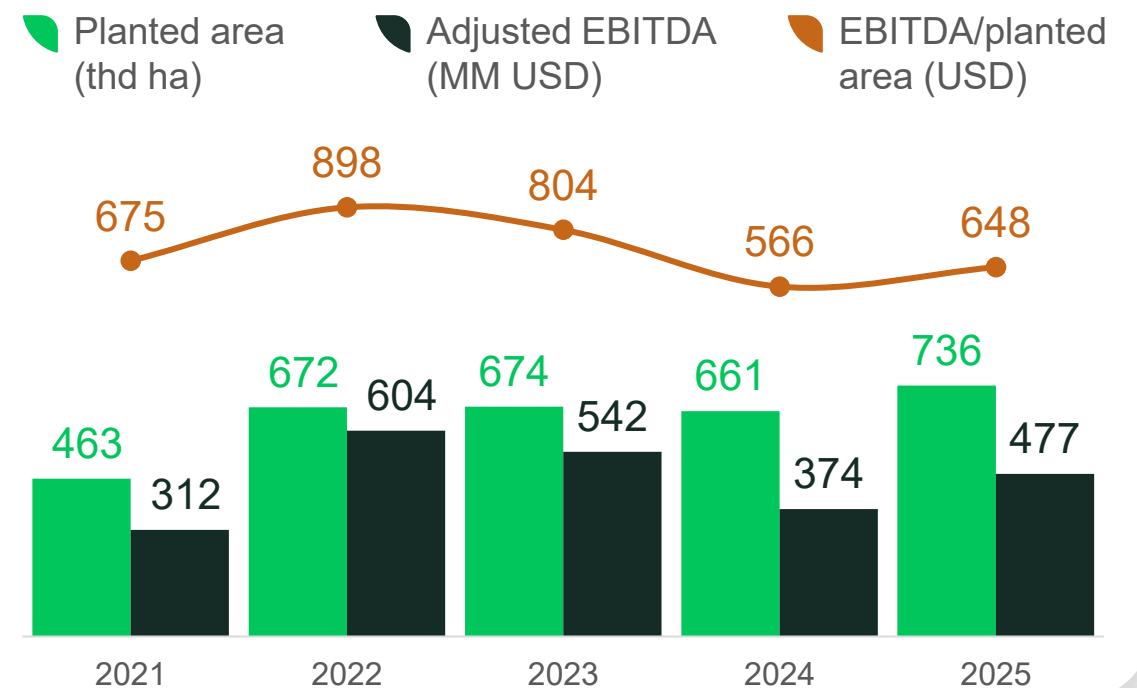


Planted area (Adjusted EBITDA/hectare)

BRL

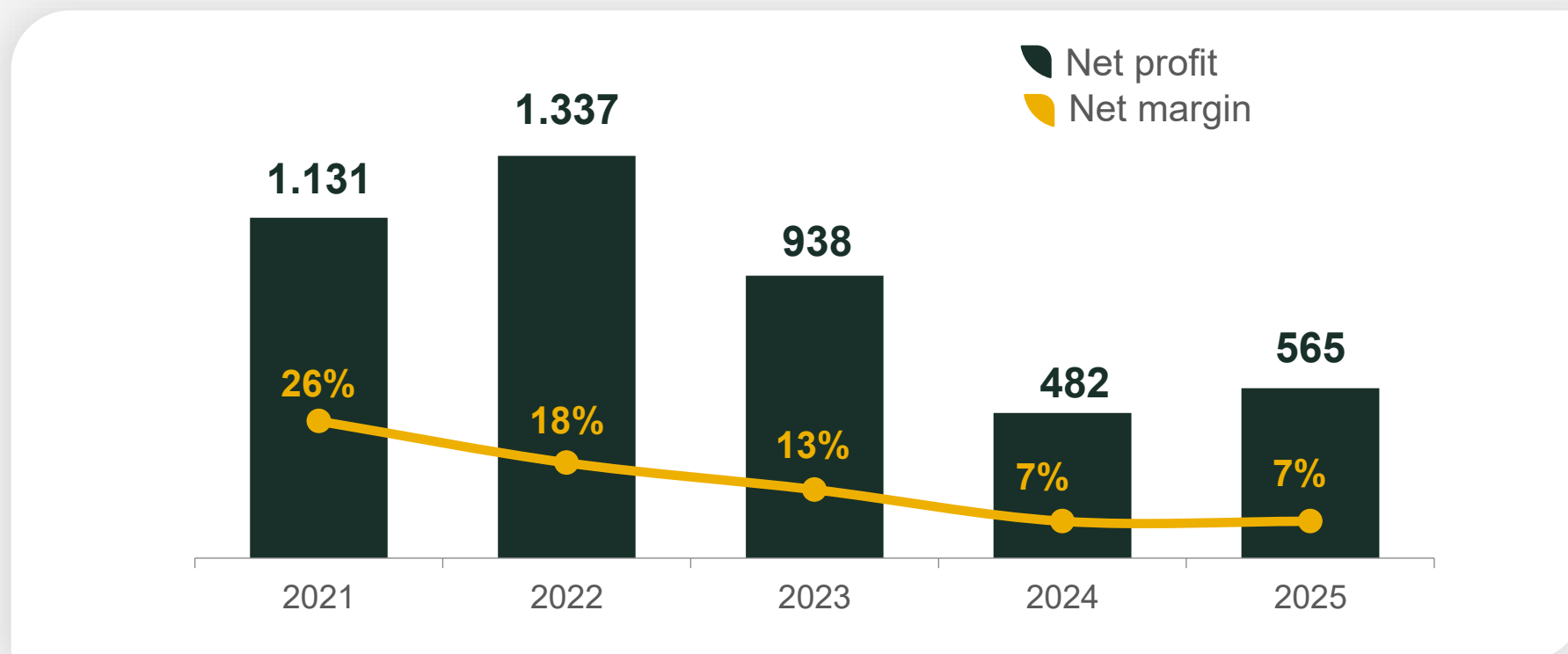


USD



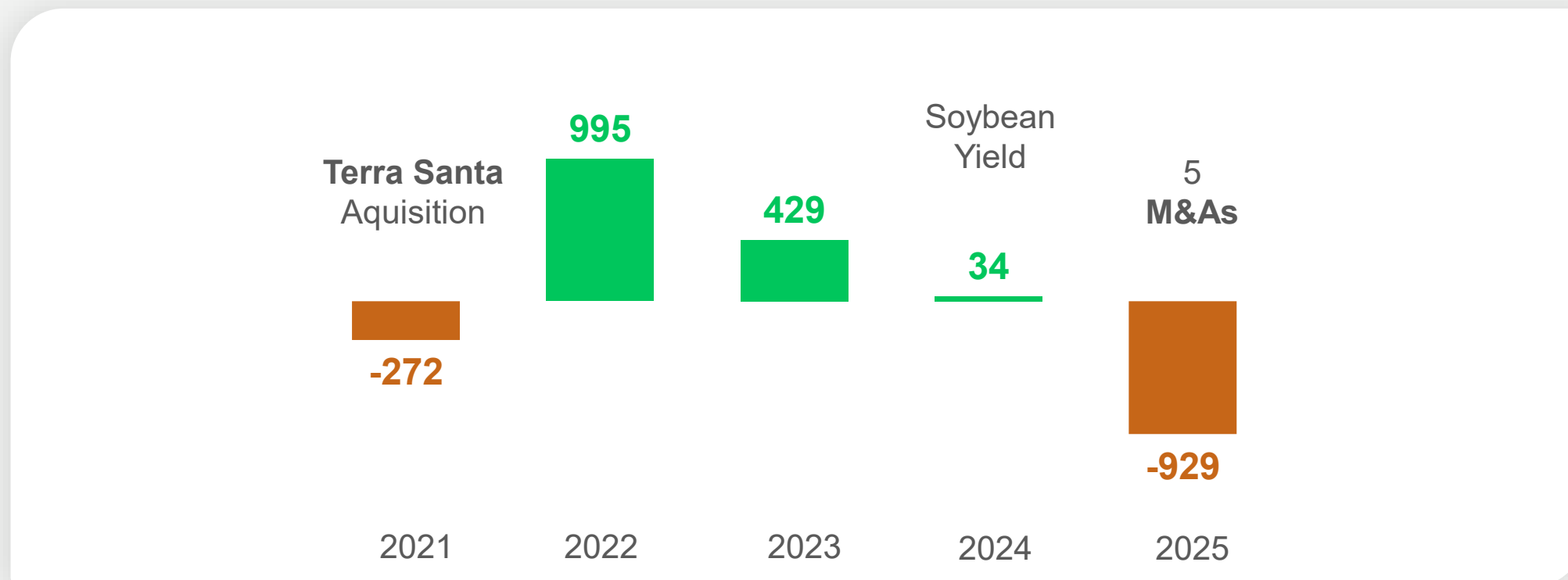
Net profit

(R\$/MM & net margin)

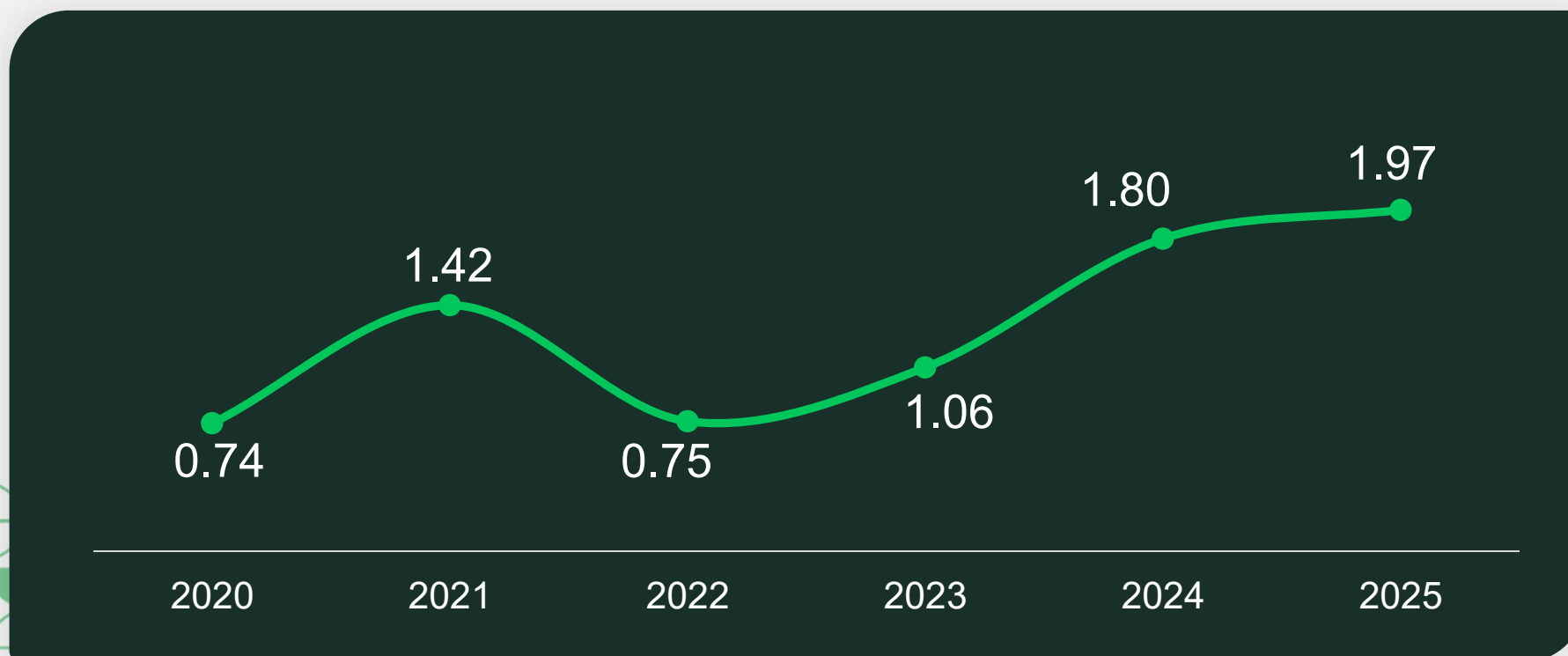


Free cash flow

(R\$ MM)



Net debt/adjusted EBITDA



Source: Release 4Q25.

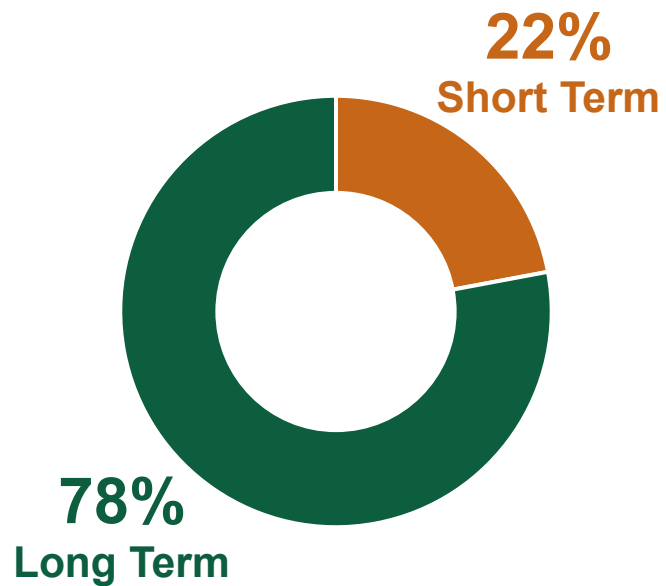
Net Debt



Credit Line (R\$ thd)	Average annual Interest Rate		Consolidated	
	4Q25	2Q26	4Q25	2Q26
Indebtedness BRL	15.3%	14.4%	7,572,731	8,177,138
Indebtedness USD	7.5%	7.2%	206,948	84,476
(=) Gross Debt			7,779,679	8,261,614
(+/-) Gains and losses with deriv. connected with applications and debt			113,701	203,630
(=) Adjusted Gross Debt			7,893,380	8,465,244
(-) Cash			(2,649,368)	(926,613)
(=) Adjusted Net Debt			5,244,012	7,538,631
Adjusted EBITDA (Last 12 months)			2,664,715	2,440,308
Adjusted Net Debt/Adjusted EBITDA			1.97x	3.09x

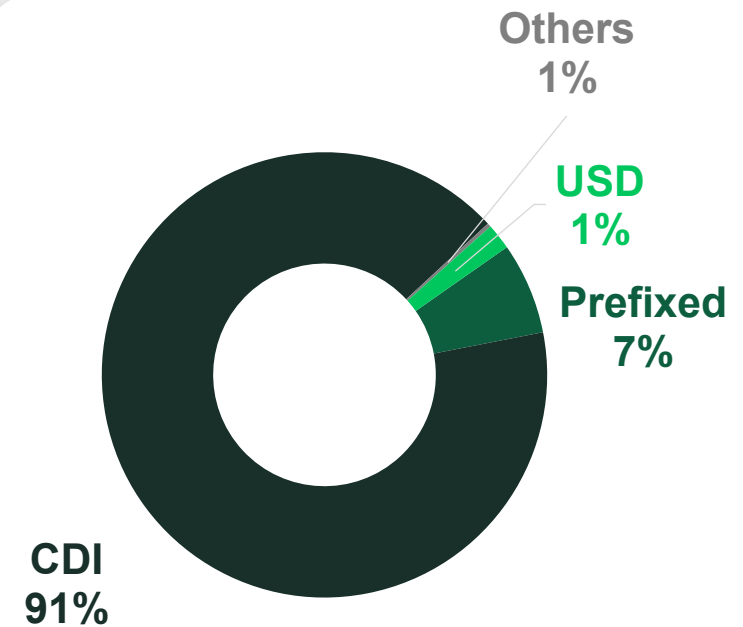
Net debt profile

2Q26



CDI+Prefixed

14.4% p.a.



NAV, ROIC, ROE & Dividend Yield

	2021	2022	2023	2024	2025	Average
Adjusted NAV (R\$/Share)*	19.8	26.3	28.9	28.5	26.6	-
Return on invested capital (ROIC)	37.0%	28.7%	17.8%	12.2%	10.0%	21.1%
Return on equity (ROE)	44.5%	30.1%	17.5%	8.4%	7.7%	21.6%
Dividend Yield	6.1%	6.4%	4.7%	3.1%	5.6%	5.2%
Net CDI (%)	3.8%	10.5%	11.1%	9.2%	12.2%	9.4%



NAV 2Q26
R\$ 27.12
per share

*NAV adjusted yearly by current count of 498.745.930 shares.

Net Asset Value

(R\$ millions)	2Q26
SLC Agrícola farms (net of taxes) ⁽¹⁾	11,622
Credit related to tax loss	252
Infrastructure	3,733
Accounts receivable	380
Inventories	3,039
Biological assets	3,227
Cash and financial investments	842
Subtotal	23,095
Suppliers	848
Notes payable	248
Gross debt adjusted for the result of derivative operations	8,109
Customer advances	366
Subtotal	9,571
Net asset value	13,524
Net asset value per share	27.12

NAV

R\$ 27.12

(1) Based on an independent appraisal report (Deloitte, 2026), it considers only the value of the land owned by the Company, net of taxes.

5

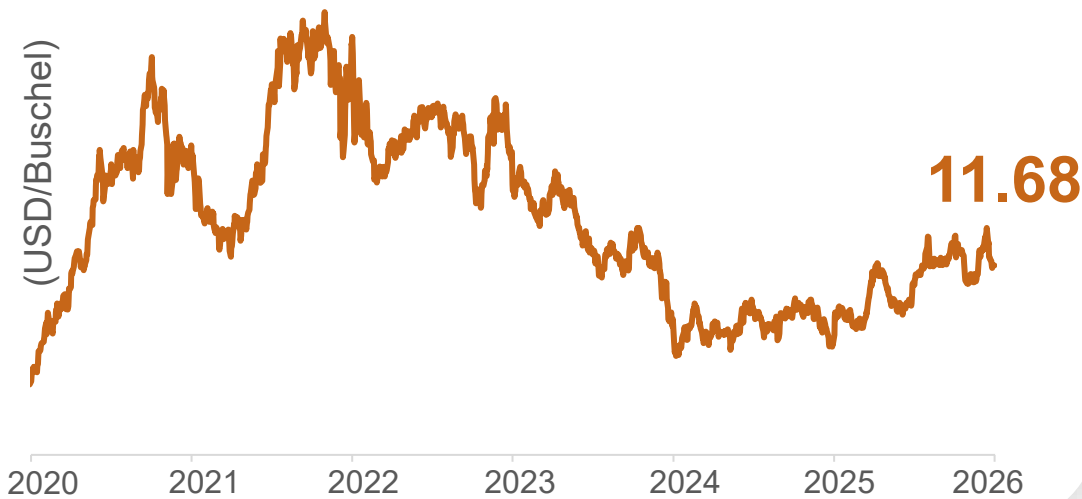
Market overview



Soybean

Price

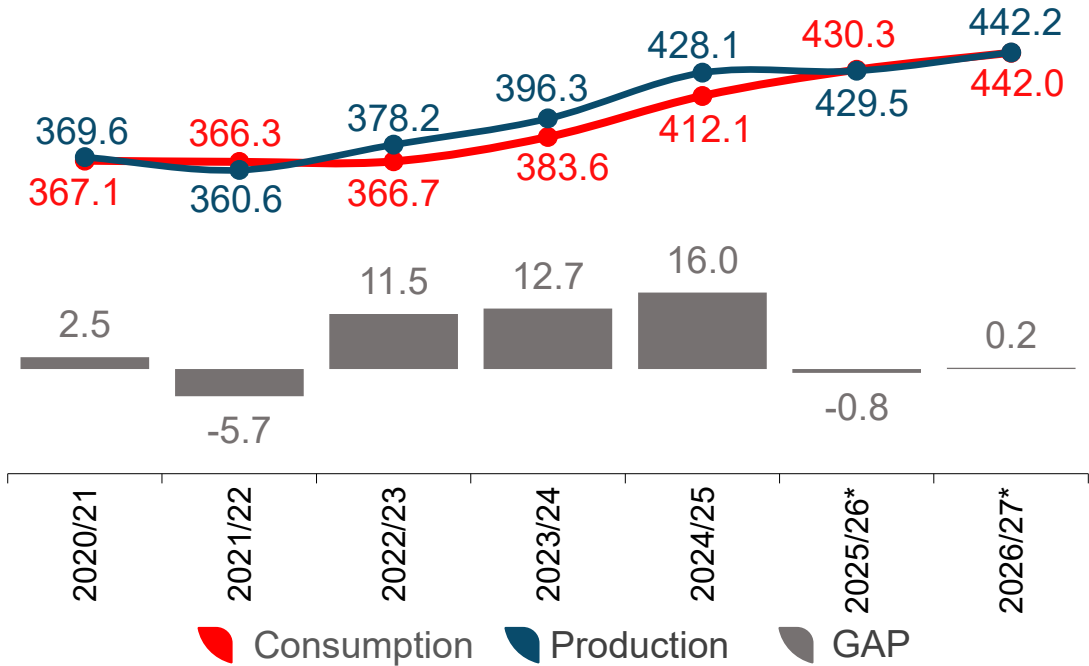
(CBOT) SPOT Aug 26 - USD\bu	11.68
(CBOT) Sep 26 - USD\bu	11.66
(CBOT) Mar 27 – USD\bu	12.05
(CBOT) May 27 – USD\bu	12.12



Price: Bloomberg CBOT (August 13th, 2026). | WSD: USDA (Aug/2026).

World supply & demand (million tons)

+6.9% US Planted Area | -0.6% US Yield
2026/27 vs 2025/26



*Forecast

Corn

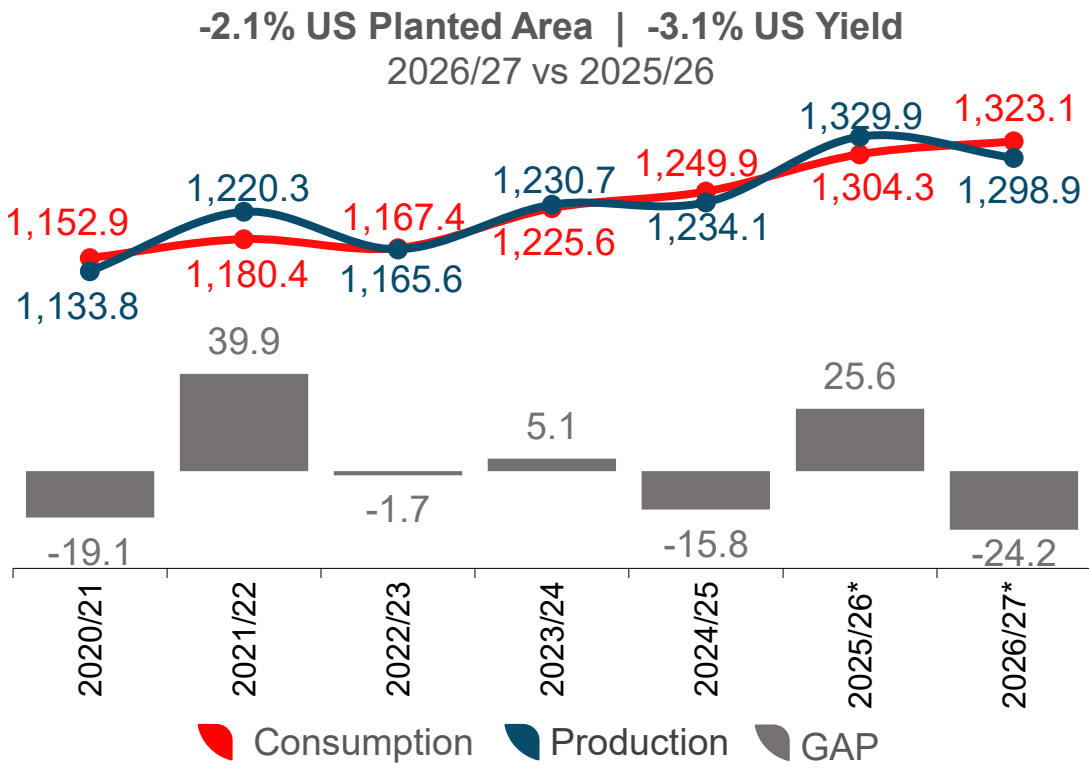
Price

(CBOT) SPOT Sep 26 - USD\bu	4.48
(CBOT) Dec 26 - USD\bu	4.72
(CBOT) Mar 27 – USD\bu	4.88
(CBOT) May 27 – USD\bu	4.96



Price: Bloomberg CBOT (August 13th, 2026). | WSD: USDA (Aug/2026).

World supply & demand (million tons)

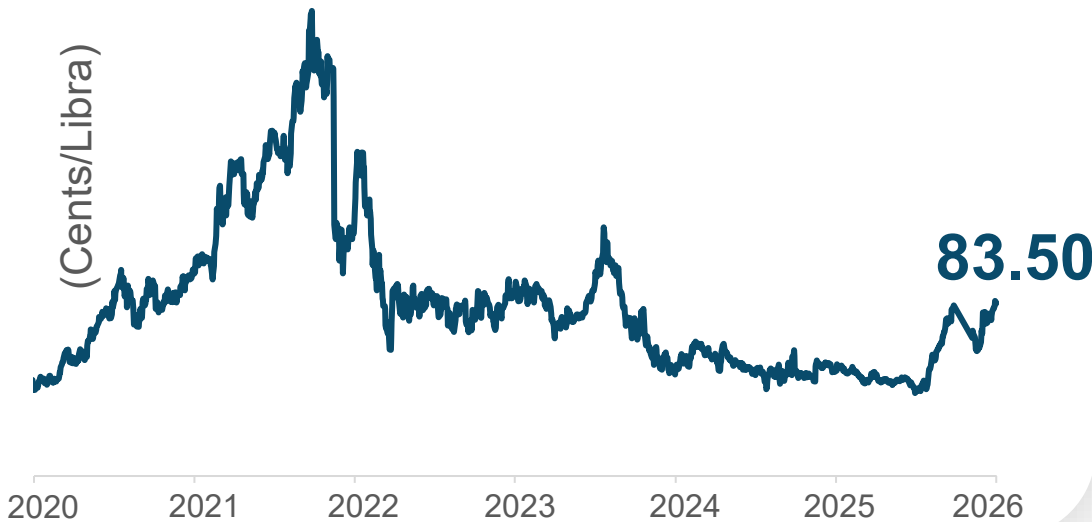


*Forecast

Cotton

Price

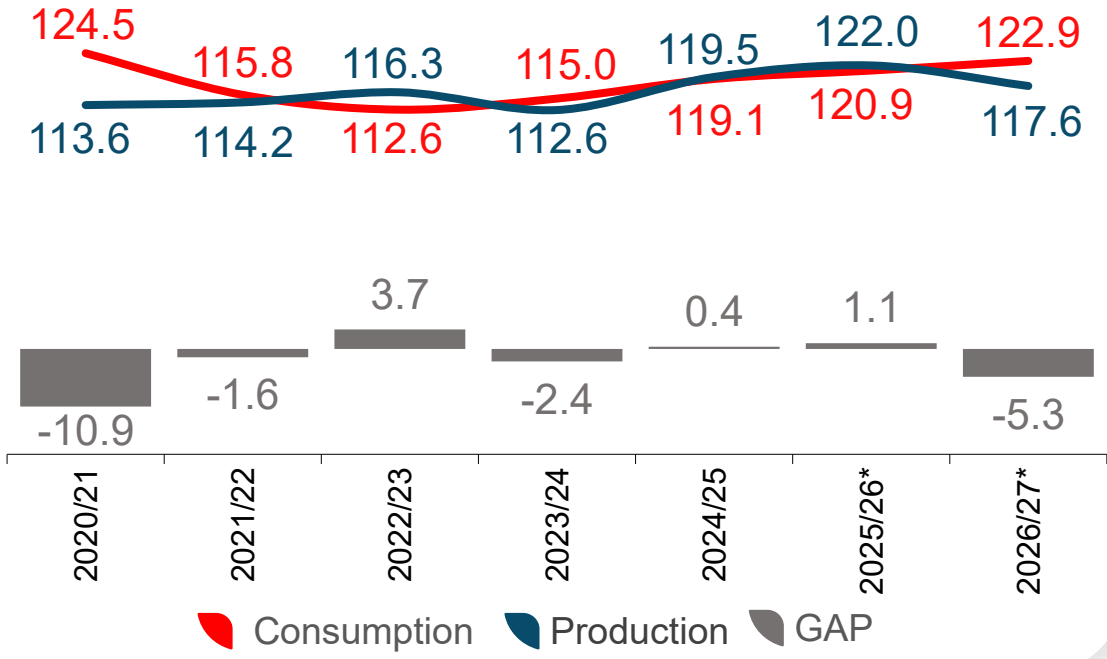
(ICE) SPOT Dec 26 – U\$ cents/pd	83.50
(ICE) Mar 27 – U\$ cents/pd	85.42
(ICE) May 27 – U\$ cents/pd	86.64
(ICE) Dec 27 – U\$ cents/pd	78.56



Price: Bloomberg ICE (August 13th, 2026). | WSD: USDA (Aug/2026).

World supply & demand (million bales)

+12.8% US Planted Area | -6.3% US Yield
2026/27 vs 2025/26

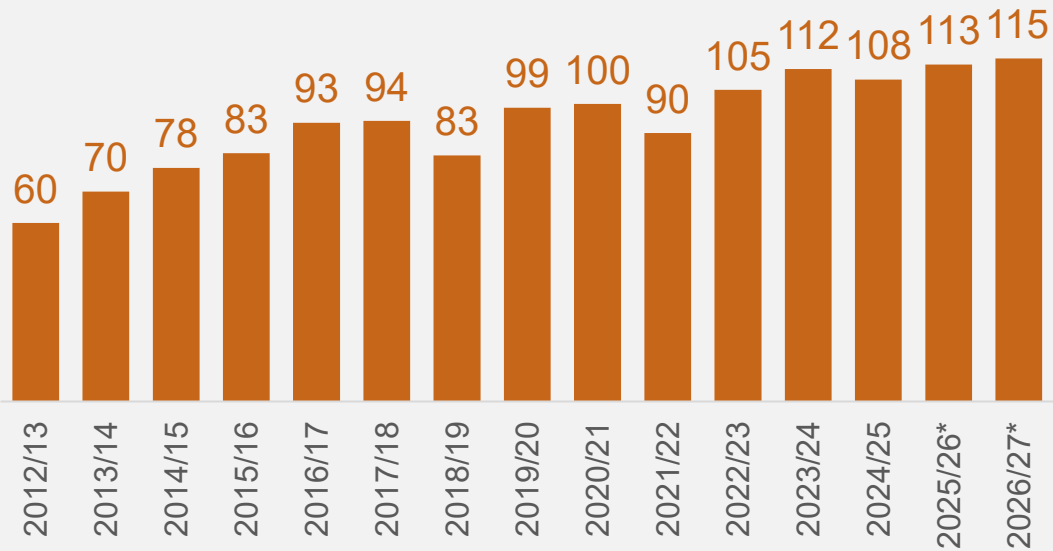


*Forecast

Chinese imports

(Million of tons)

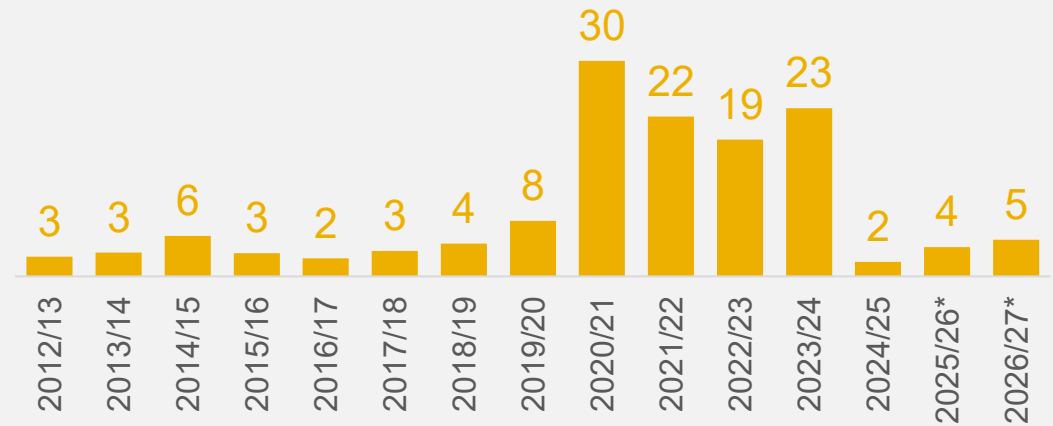
Soybean



African swine fever

Source: USDA (Aug, 2026).

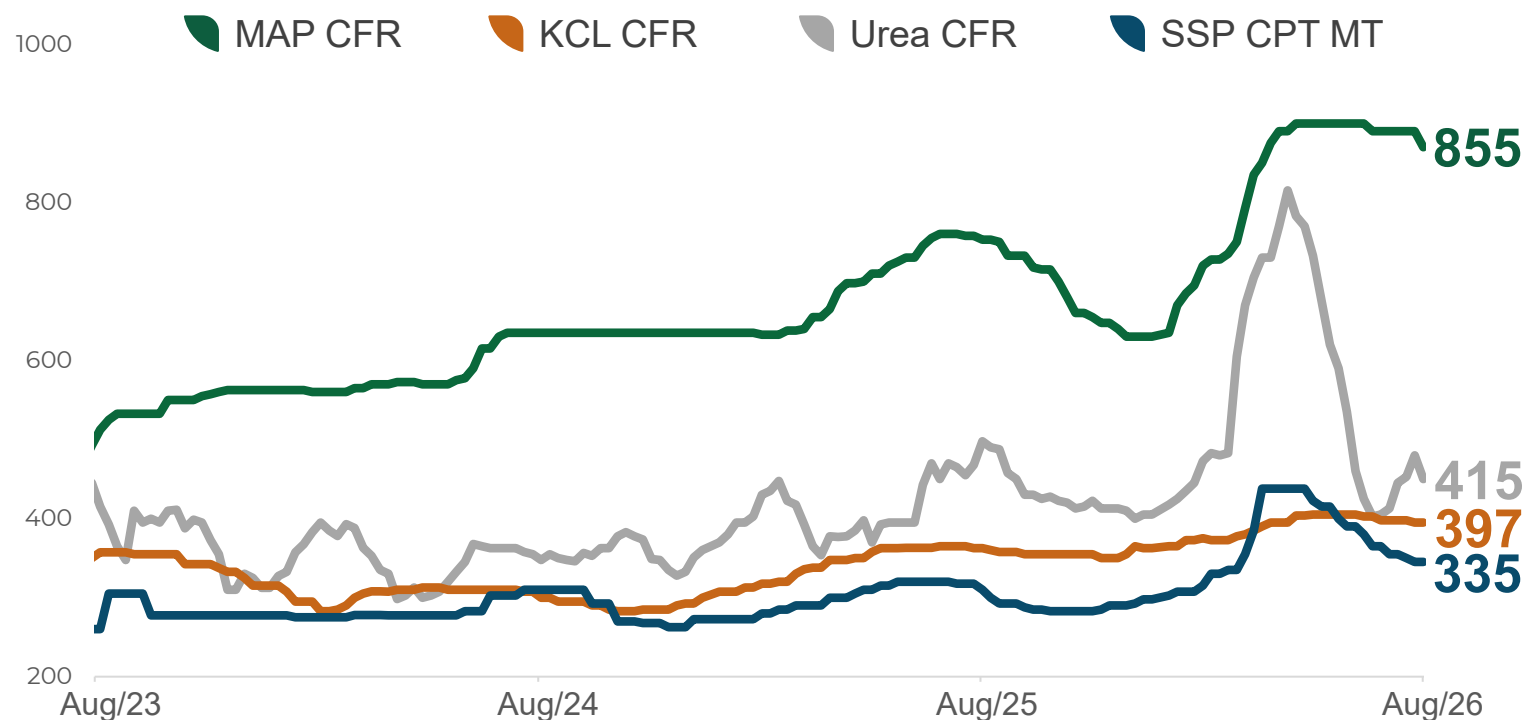
Corn



*Forecast.

Inputs and fertilizers

USD/ton



Last price update: August 13th, 2026
 % purchased inputs source: 2Q26 Release.

% purchased inputs
2026/27 crop year:

90% potassium chloride

100% phosphate

70% nitrogen

96% crop protection

6

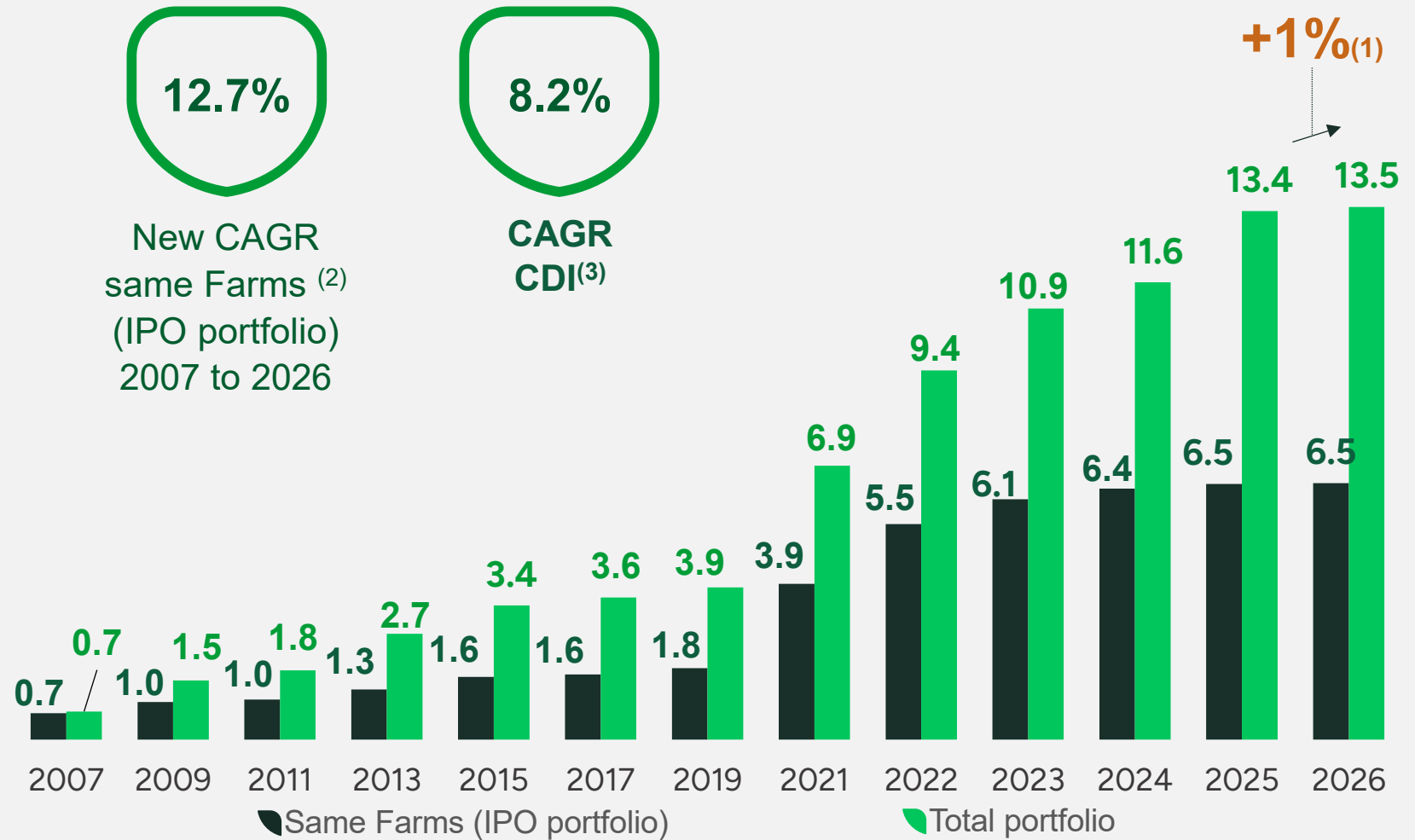
Value creation through land



Evolution in the value of the land portfolio

(R\$ / billion)

R\$ 13.5 billion



(1) Calculated with absolute value.

(2) CAGR SF in the same farms since IPO.

(3) Net CDI CAGR – Accumulated CDI from 2007 to June/2026, net of 15% income tax.

7

Technology & innovation



Digital Evolution and Transformation

From traditional agriculture to smart and sustainable agriculture.



AGRICULTURE 1.0



Labor intensive



Low productivity

AGRICULTURE 2.0



Green Revolution



Genetic improvement



Use of pesticides and fertilizers



Agricultural machinery

AGRICULTURA 3.0



Precision agriculture



Global positioning systems



Biotechnology



Agricultural software applications

AGRICULTURA 4.0



Cloud computing



Sensor networks



Drones



Satellite imagery



Big Data



Mobile applications

AGRICULTURE 5.0



Artificial Intelligence



Robotics



Synthetic biology



3D and 4D printing



Vertical farming

BEFORE 1950



1950



1990



2015



PRESENT





PRECISION AGRICULTURE

2003



Soil sampling on a grid and variable rate of nutrients

2008



Correction signals – receivers and monitors

2015



Productivity maps

2018



Selective application sensors

2019



Variable rate of seeds

2021



Systematization projects

2024



Management zones

2025



Nutrient recommendations



DIGITALIZATION

2000



Farm Management System

2002



Irrigation management

2017



Georeferenced API | Localized application

2017



Satellite imagery

2018



Aerial application management

2020



Telemetry

2020



Weather stations



TECHNOLOGY AND PROCESSES

2018



Connectivity

2018



Digital Labs | Agricultural Intelligence Center

2019



BI – Business Intelligence

2020



Innovation management

2021



Data lake

2023



Artificial intelligence

2023



Application drone

2025



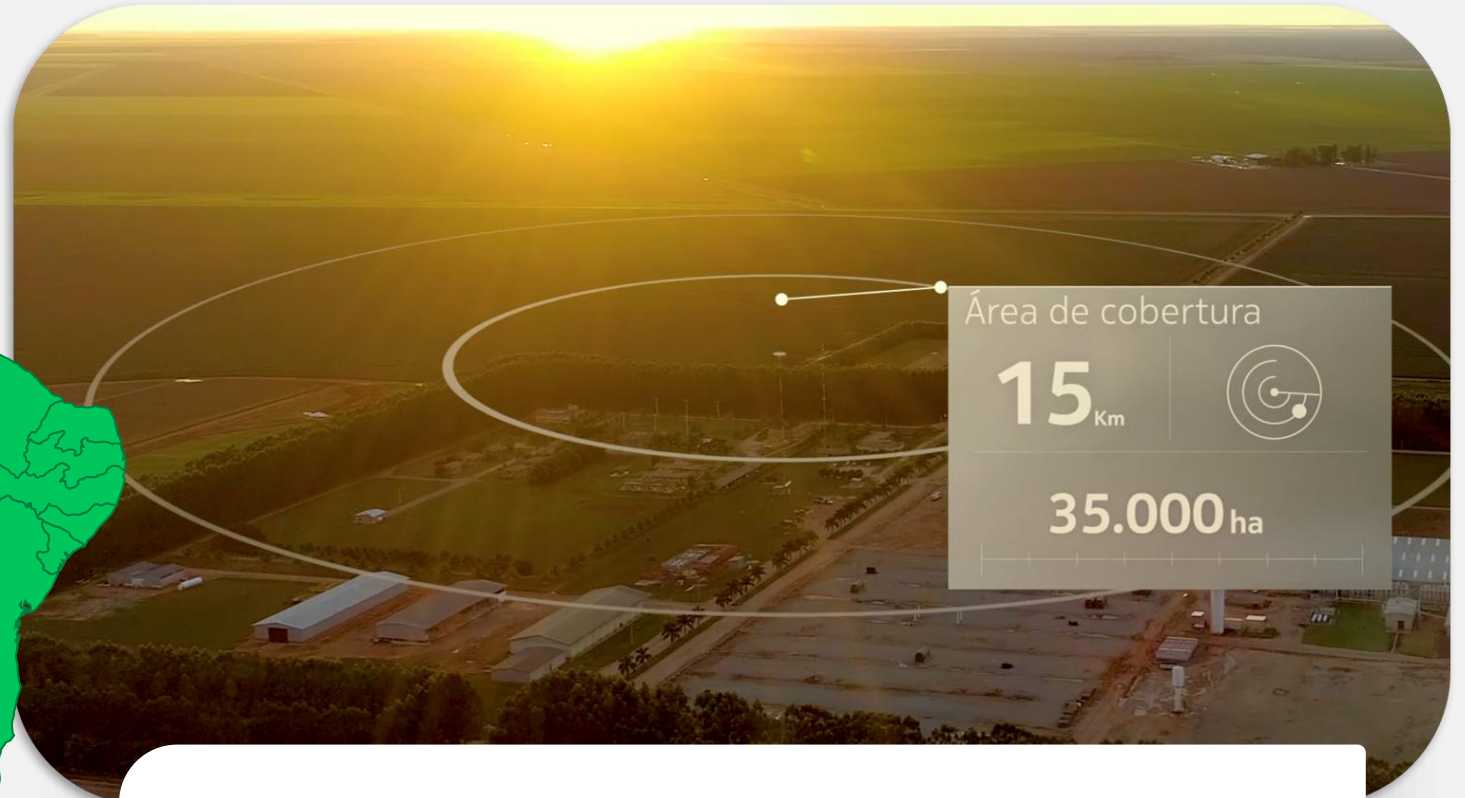
Monitoring tower

2025



Autonomous machines

Connectivity



24 Farms

fully connected in all fields
with 4G signal.

Spraying operation



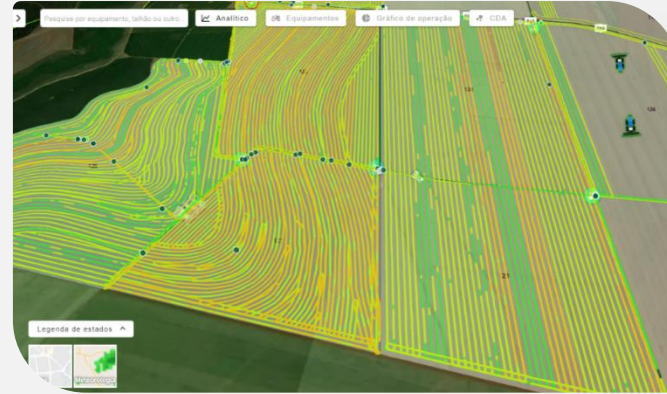
Adjusting engine speed (**rpm**) and reducing fuel consumption



Reduction in fuel consumption:
0.79 to 0.58 L/ha

-27%

Before



Pantanal Farm

Yellow and orange colors indicate higher engine rotation > higher fuel consumption.

After



RPM reduction of
2,100/2,300 to 1,500/1,900.

Savings with digital agriculture

Localized application



Harvest 2024/25 responsible for **80% of crop protection savings in 382k ha applied with precision agriculture.**

Localized application

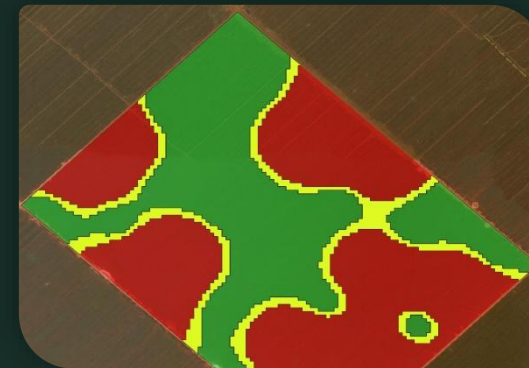
Distribution of points and sample density



Pest diagnosis map



Prescription of localized application of crop protection

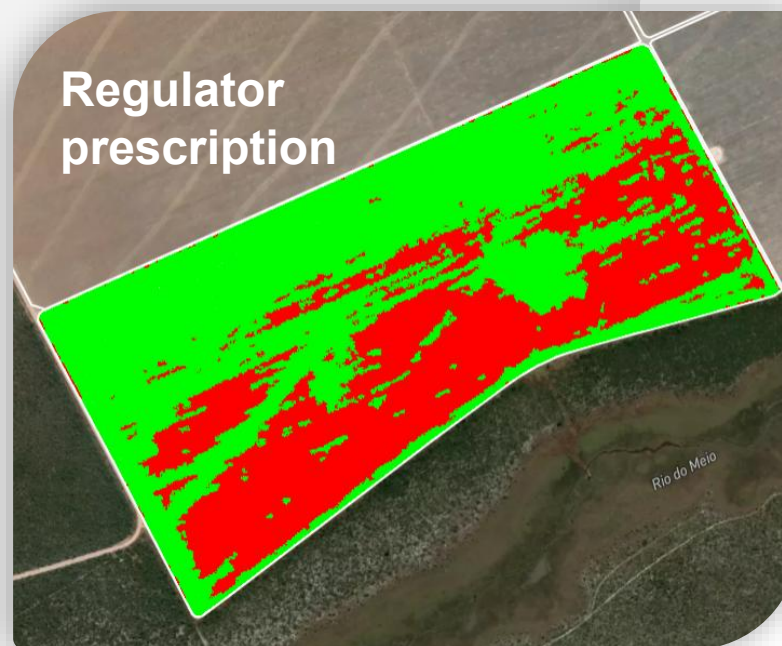
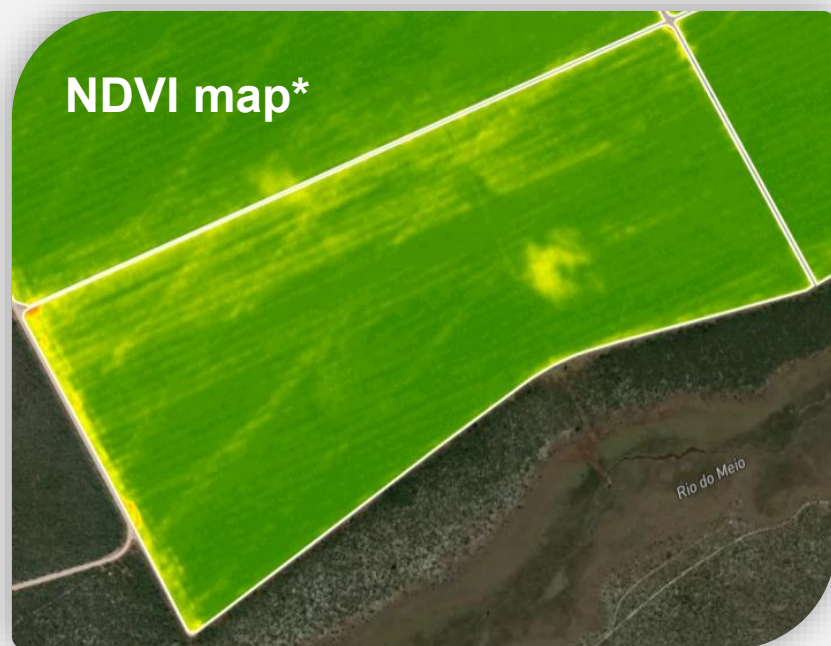


Area not applied

Area of application

NDVI Maps | Application regulator and site-specific application of defoliants

Daily satellite images provide generating prescriptions based on vegetation indexes



Variable-rate application of cotton growth regulator and site-specific application of defoliants for soybean and cotton.

In 2024/25, **64,062 ha** applied with imagery (**satellite image**).

 **Higher**
regulator dose

 **Lower**
regulator dose

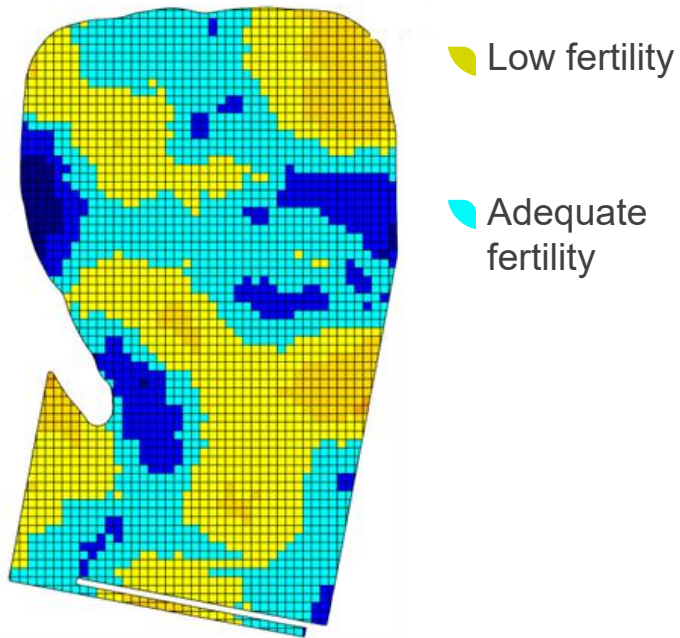
*The company does not use NDVI maps for productivity estimates.

Precision agriculture

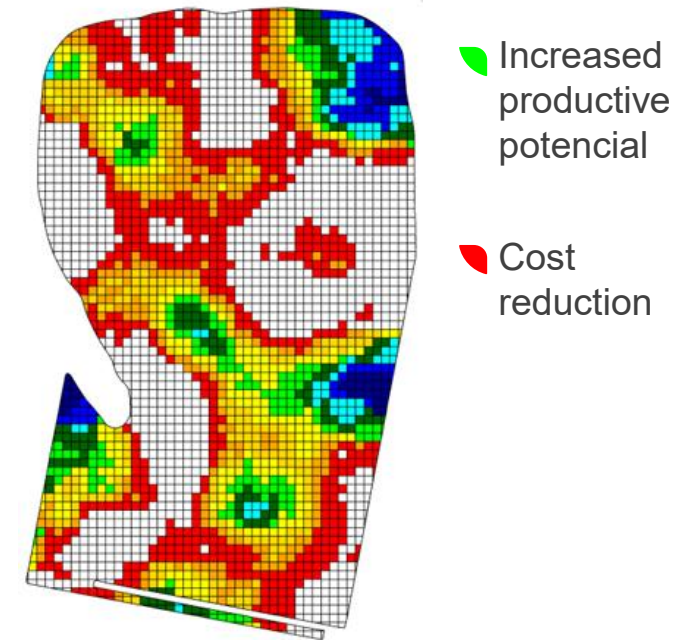
Fertility Variability Maps

100% of SLC Agrícola's crops
already mapped in precision agriculture.

Fertility variability map



Fertilizer prescription at
variable rate



Irrigation management

Irrigation recommendation solutions

		 0 mm 0%	 0 mm 0%	 0 mm 0%	 0 mm 0%
		Simulation for the coming days			
	07/13 >	07/14	07/15	07/16	07/17
Pivot 01 A – Wheat 2023	0 mm	8 mm	11 mm	15 mm	18 mm
Pivot 01 B – Wheat 2023	8 mm	11 mm	15 mm	18 mm	22 mm
Pivot 02 A – Wheat 2023	4 mm	8 mm	11 mm	15 mm	18 mm
Pivot 02 B – Wheat 2023	8 mm	11 mm	15 mm	18 mm	22 mm

150 Monitored Pivots in 19 thd hectares



Irrigation automation and recommendation solutions

Operational Control Tower

WHAT IT IS

- **Performance monitoring**
- **Real-time operational management**
- **Decision tree** (*escalation matrix*)
- **Visibility and Predictability**



PURPOSE

- **Strategic:** develop the operational plan and planning assumptions.
- **Tactical:** ensures execution of the plan, oversees field operations, and manages productivity deviations.
- **Operational:** executes field activities according to agreed timelines, quality standards, volumes, and safety requirements.

Savings with digital agriculture

Localized application

Localized application through sensors present in **21 Farms**.



Cost reduction with crop protection.



Sensors identify weeds and apply herbicide in real time.

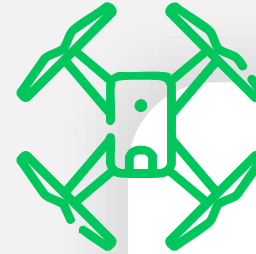


67% savings in over 227k ha in 2024/25 crop year.



Spraying drones

Localized application



Precision crop
protection application.

Weed monitoring with
drone imagery.

9 drones currently
operating.

A large black drone with a yellow tank is shown flying in a blue sky with some clouds. The drone is positioned on the left side of the image, and a green curved line with three dots connects it to the text boxes on the right.

Capacity:
More than 40 liters.

Autonomy:
8 – 12 minutes.

Performance:
12 to 20 ha/h.

Electric & autonomous plane

Pelican Spray

- Day and night spraying.
- 70-80 hectares/hour (operation performance like a self-propelled sprayer).
- Similar cost to aerial spraying.
- 3 units in 2026



Leopard

Autonomous robot

- Autonomous robot for monitoring and detecting pests;
- Daytime and nighttime operation;
- Embedded Intelligence;
- In final stages of development;
- Evolution of sample density and autonomy in the field.



Leopard

Autonomous robot



Climate management



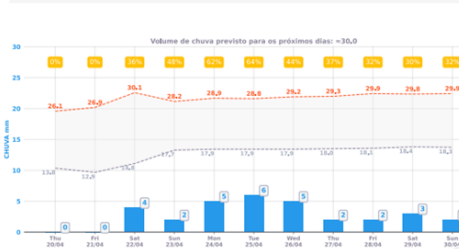
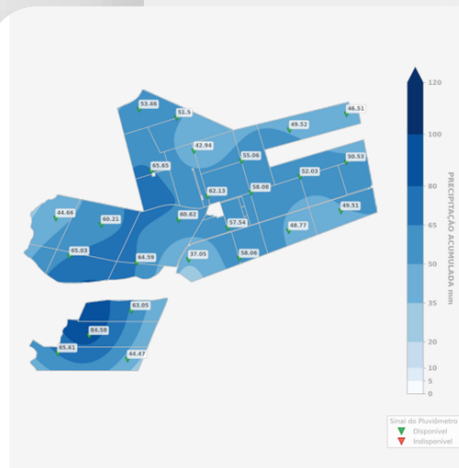
Quick decisions, e.g.:
firepower to plant or harvest.



Available for all units in the
mobile version.



Automated report with
interpolated precipitation
maps and forecast for the
next few days.



Planalto Farm



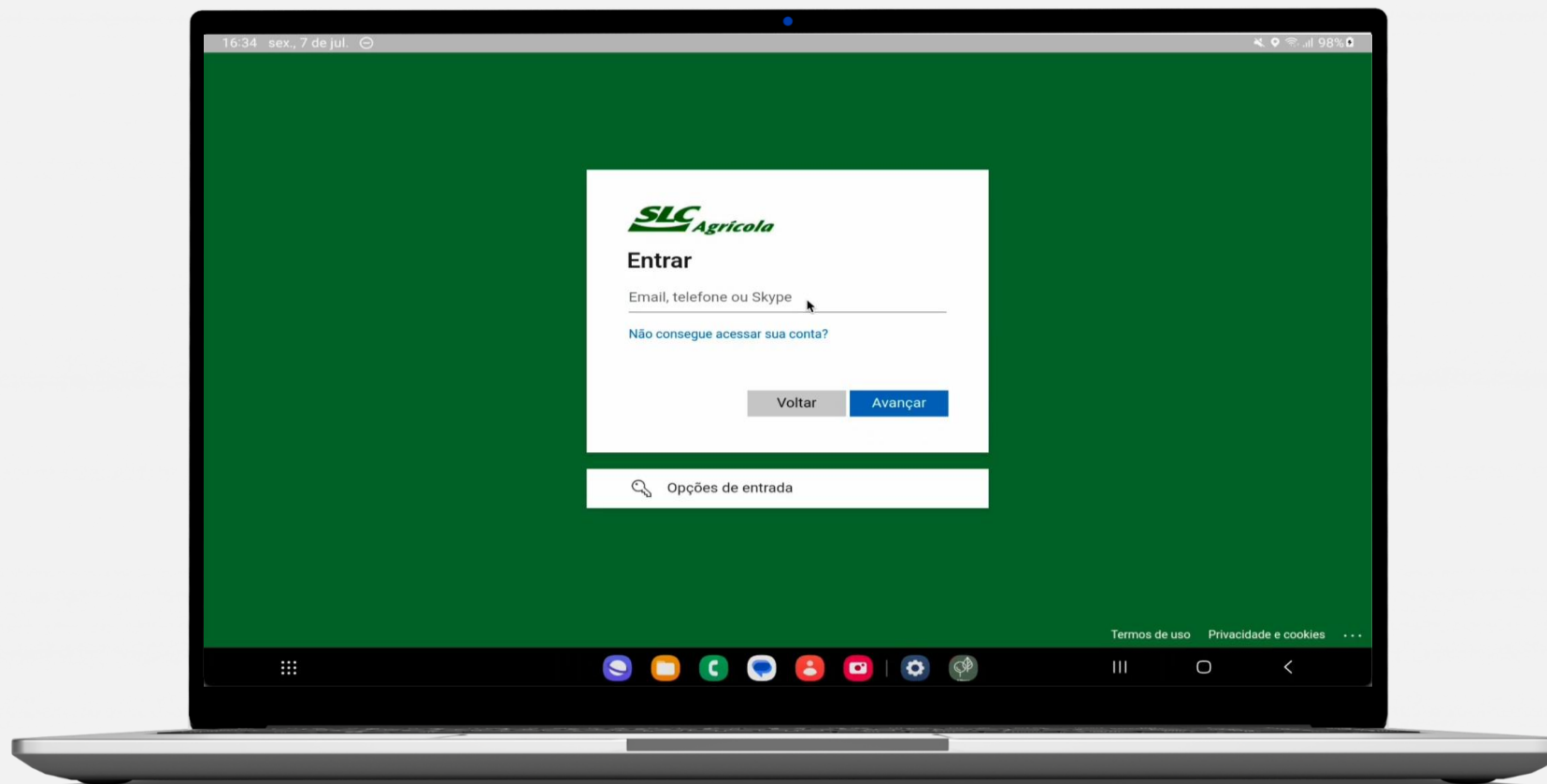
digital rain gauge



weather station

Field notebook

Operations management

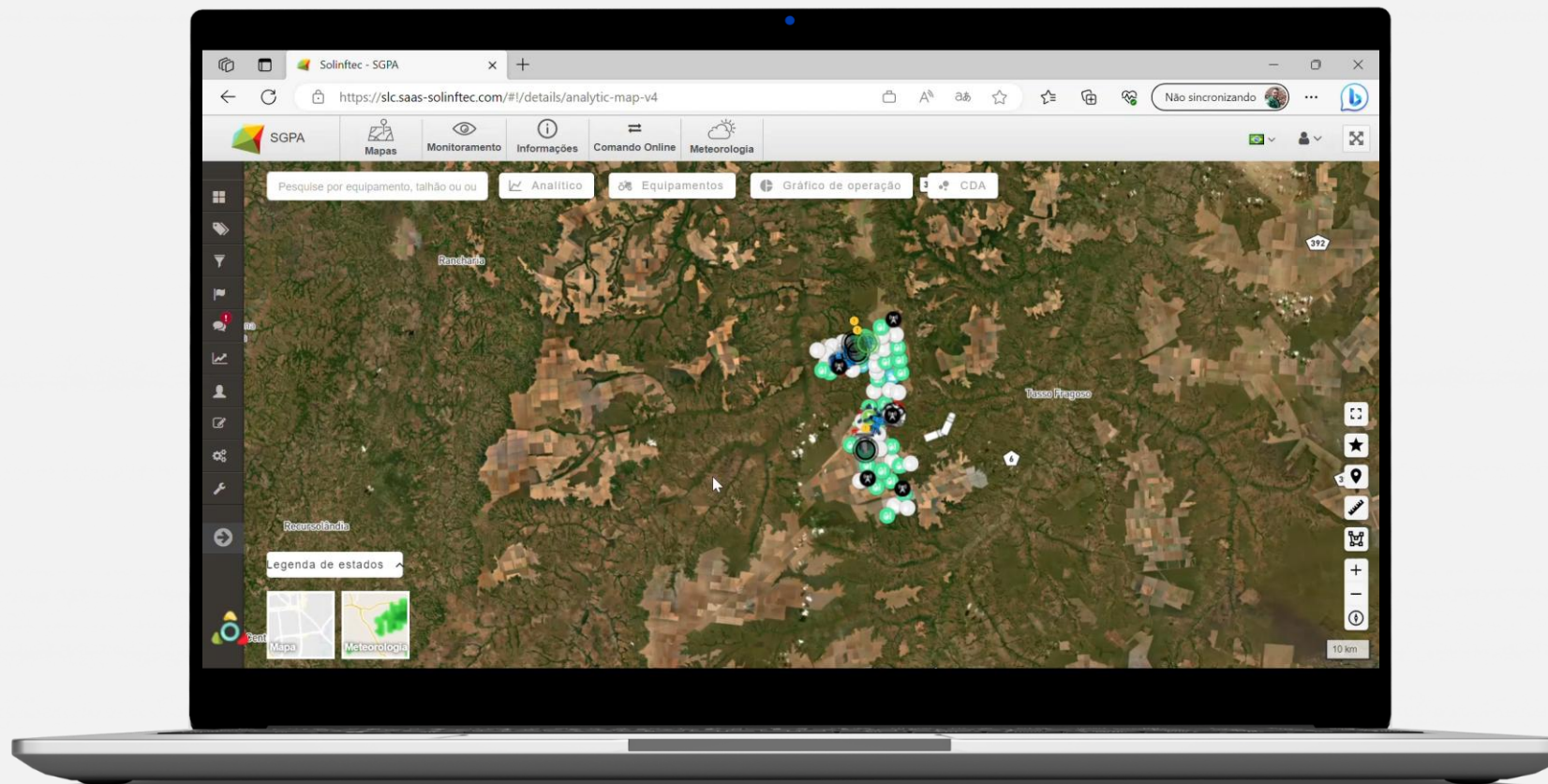




CENTRO DE OPERAÇÕES
MECANIZADAS

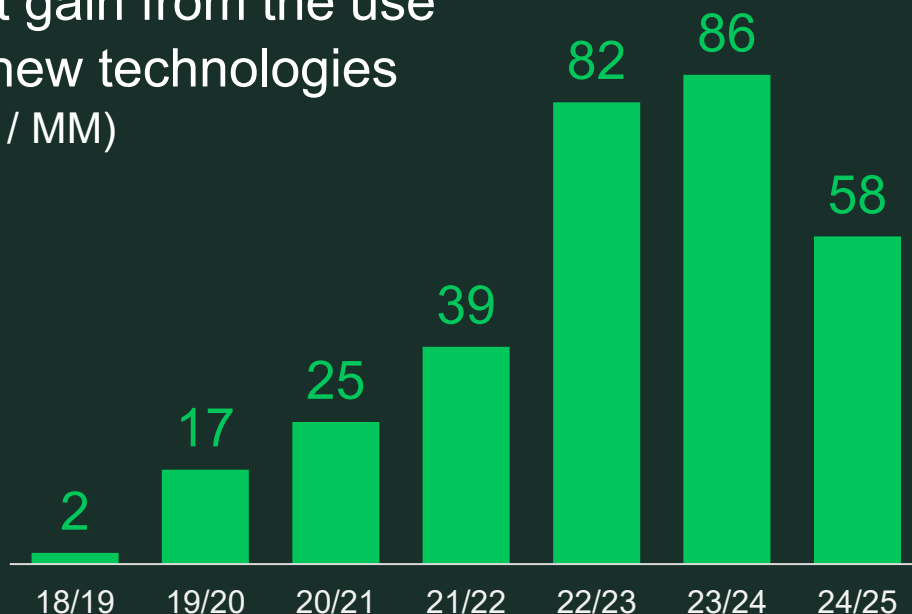
Telemetry

Online Monitoring



Savings with Digital agriculture

Net gain from the use
of new technologies
(R\$ / MM)



- Remote sensing;
- Localized application;
- Digital pest recording;
- ROI implied: for each R\$1 invested; we obtained a **net return of R\$ 12.50**



What will the Farm on the Future Look Like?



ESG

8



8.1

ESG governance



Materiality matrix

10 material topics



Environmental

- Climate Changes
- Environmental management system



Social

- Socio-economic impacts
 - People development
 - Diversity and Inclusion
 - Health & Safety



Governance

- Product certifications and traceability
- Ethics and compliance
- Innovation and productivity
 - Risk management

ESG sustainability positioning

ODS related to material topics



Protagonism in the ESG agenda

In order to maintain our **protagonist position** in the ESG agenda, pillar of the company's strategic planning, we act in accordance with **5 objectives**:



Farm Certification.



Carbon neutral in scopes 1 and 2 until 2030.



Education and incentives for our employees.



Safe environment for everyone.



Education in local communities, agriculture and environment.

Our commitments



Reduction of greenhouse gases

By 2030 - our goal is to achieve **carbon neutral** emissions of ghg gases scope 1 and 2, through investment in new technologies in the field and agroindustry.



End of the cycle of opening new areas for crops in Brazil

As of the 2020/21 crop year, we **ended the cycle of opening new areas** for crops, following the global movement to combat climate change.



Greenhouse Gas Emissions Reduction Program - GHG

Carbon neutral in net emissions of scopes 1 and 2 until 2030



End of the native areas conversion cycle.



Soil conservation and green fertilization project.



ILP project (integration crop livestock).



Digital agriculture of low carbon project.



Reforestation project with native vegetation.



Project use of energy from renewable sources.



Governance

Structure of Governance



ESG Committee
(Reporting directly to the Board of Directors)



Area of
Sustainability & Human Resources

Management System



Indexes

For the 3rd consecutive year, we remain in the Corporate Sustainability Index – ISE B3.

IBOVESPA B3

ISE B3

IGPTWB3

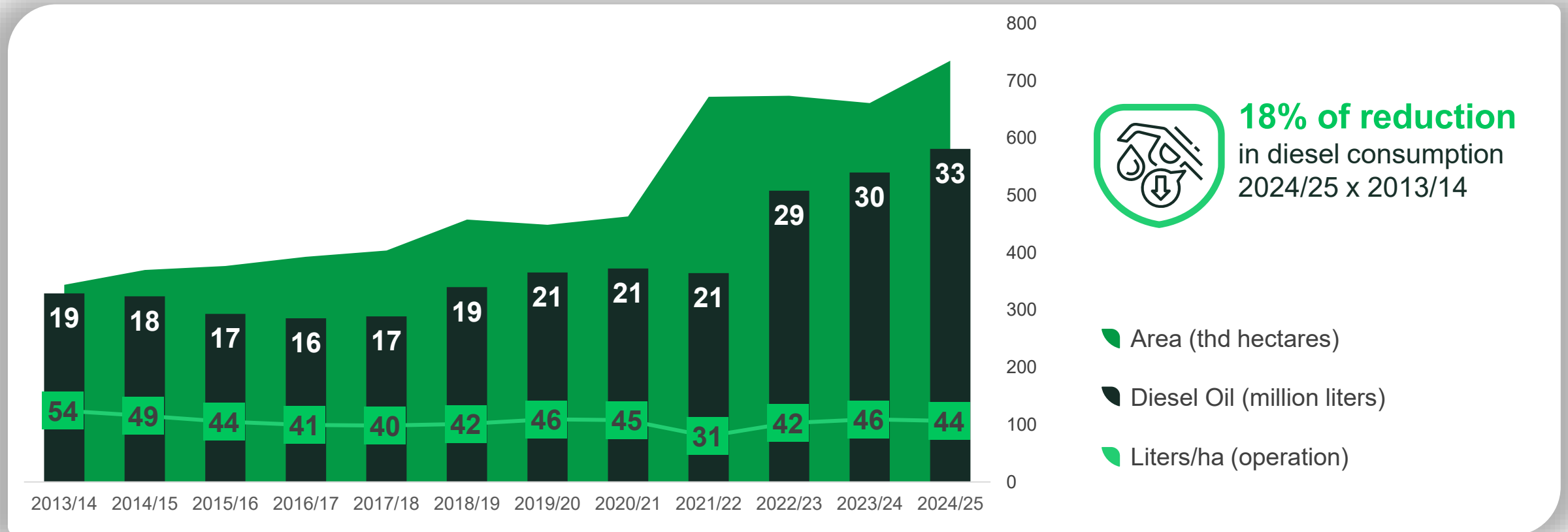
[B]³

8.2

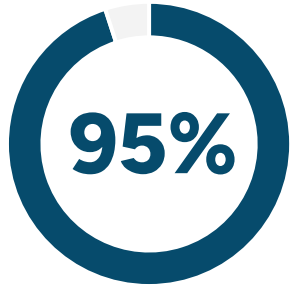
ESG Environmental



Diesel consumption in operation x planted area 24/25



Certification and Quality



Cotton

178.7 thd ha certified in Crop Year 2024/25
20 of 21 eligible farms



Soybean

312.2 thd ha certified in Crop Year 2024/25
18 of 20 eligible farms

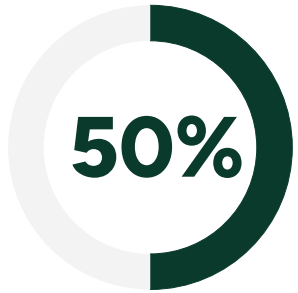


Corn

107.5 thd ha certified in Crop Year 2024/25
16 of 20 eligible farms



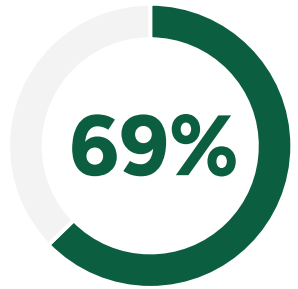
Certification and Quality



Regenerative Agriculture

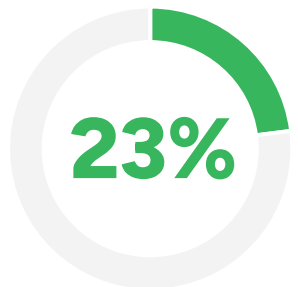
325.8 thd ha

10 of 20 eligible farms



SGI

18 of 26 eligible farms



ISO 9001

6 of 26 eligible farms

Regenerative agriculture

We are the **largest company in certified regenerative** agriculture area in soybean and cotton in the Americas.



**325.8 thd ha
certified**

Source: 2025 Management Report.



The certification supports and attests organizations in transitioning to regenerative agriculture techniques that:



Increase soil organic matter.



Promote biodiversity.



Reduce greenhouse gas emissions (GHG).



Remove CO₂e and improve water and energy management.

5 Carbon Negative Farms

(metric ton CO₂e)

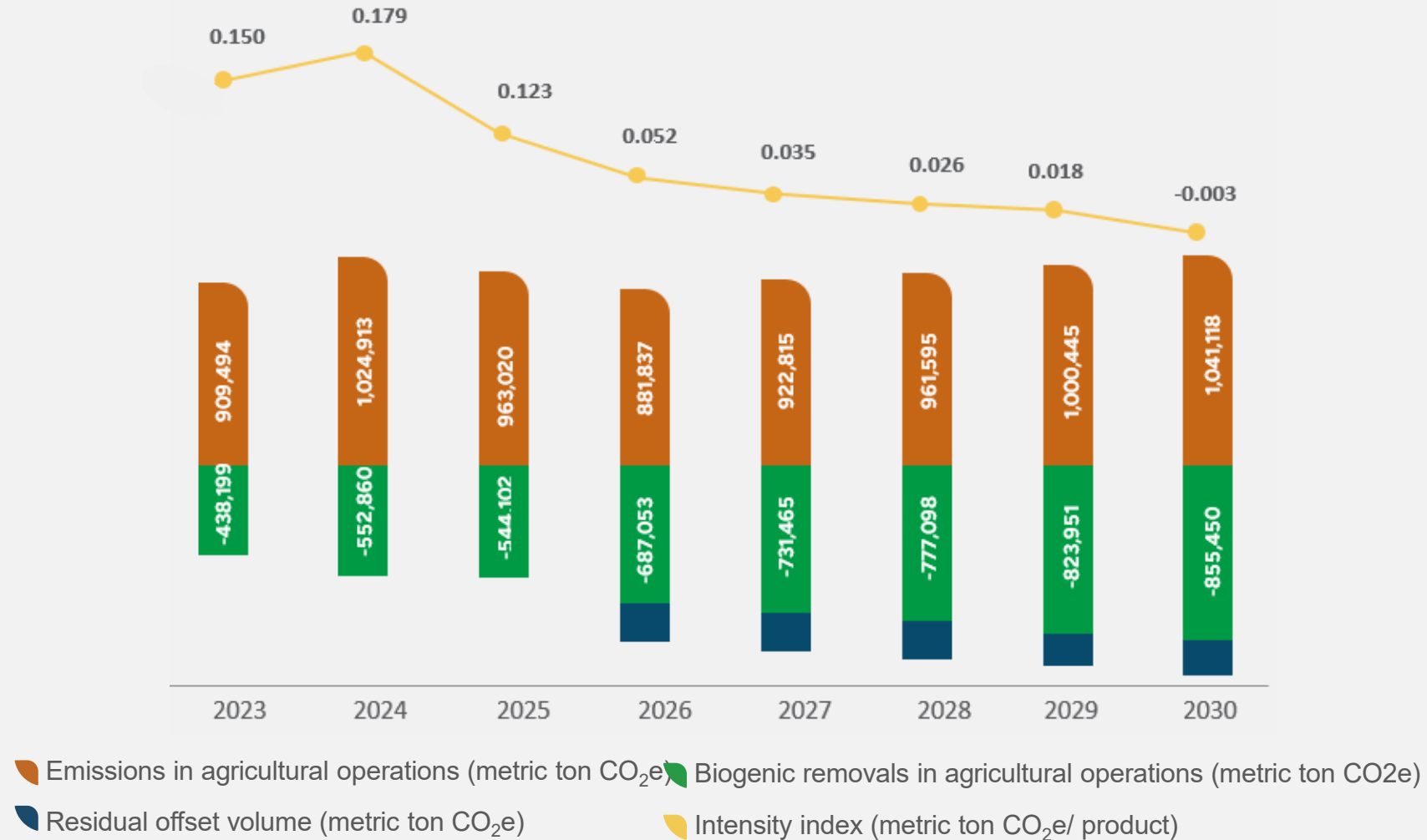
- Paineira Farm
- Parceiro Farm
- Paladino Farm
- Panorama Farm
- Palmares Farm

Farm	Agricultural Emissions	Removals	Balance
Paineira	3,706	(15,496)	(11,790)
Parceiro	20,151	(31,432)	(11,281)
Paladino	23,898	(32,199)	(8,301)
Panorama	23,639	(26,965)	(3,326)
Palmares	36,054	(39,552)	(3,498)

Reduction in carbon emissions

- Expansion of **regenerative** and **low-carbon agriculture** practices
- **Reduction in the use of fossil fuels** and **self-generation of electricity** from renewable sources
- **Offsetting actions** through the **conservation of native areas** and **forestry projects**

Decarbonization plan projection



Regenerative agriculture



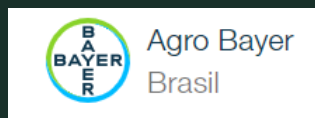
Carbon Project

Ongoing initiatives:

- Baseline research



- Modeling



Carbon Credits

- ALM (Agricultural Land Management)

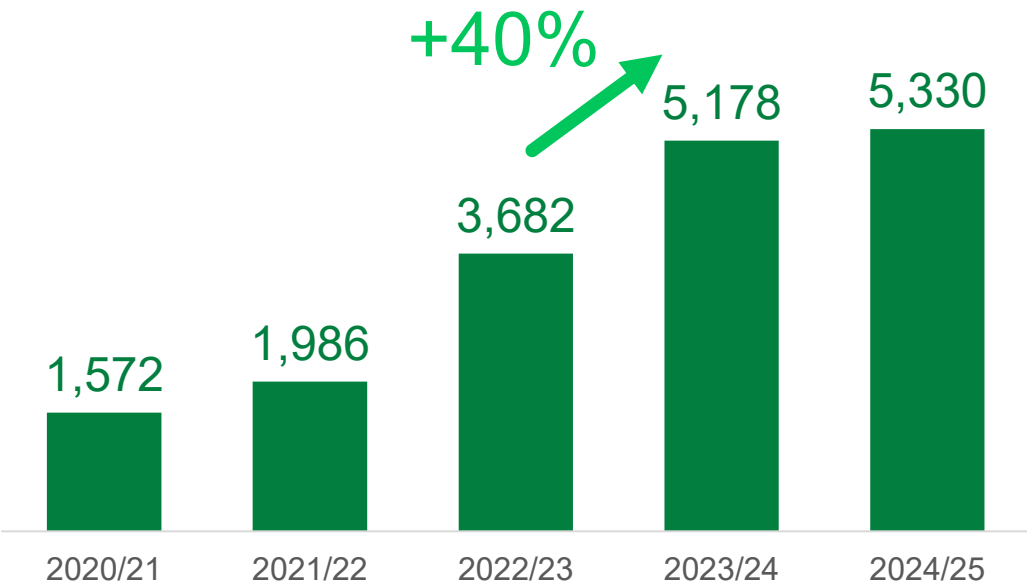


- REDD (Reduction emissions from deforestation and degradation)

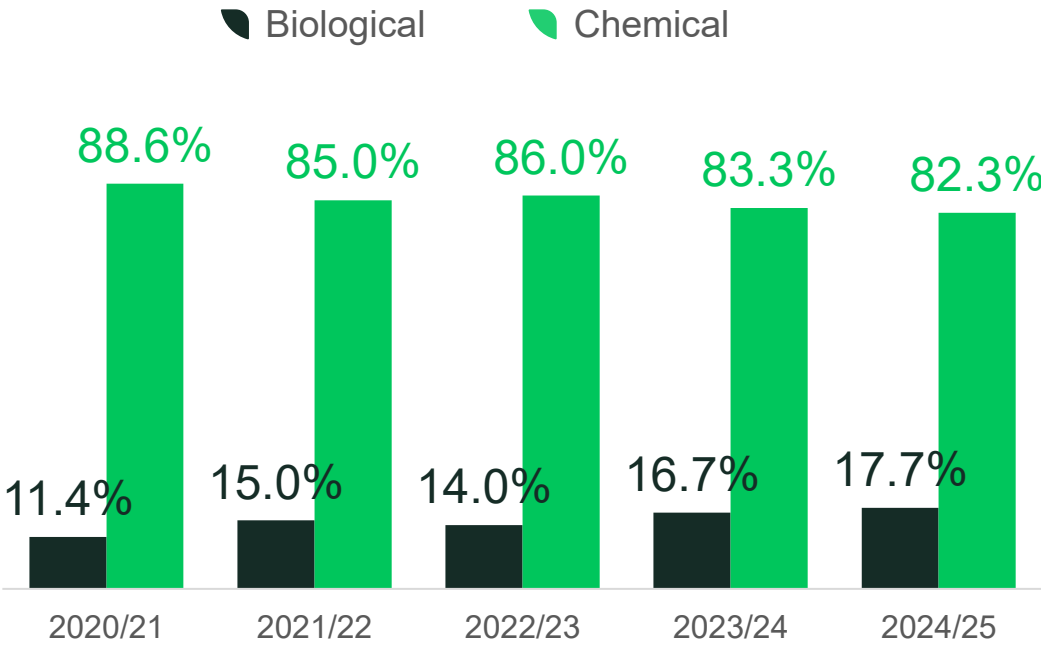


Biological crop protection

Biological-applied hectares
(millions)



% biological vs. chemical



Source: 2024/25 Crop Year

Photovoltaic plant

Piratini farm

- **22 Plants** distributed among 14 farms
- **Reducing pollution** from contaminating sources (coal) and greenhouse gases
- reducing deforestation,
- **increasing the use of natural resources.**



Environmental indicators digital agriculture



Localized and selective application of pesticides

New **localized application** technologies generated savings of **R\$58 million**.

Source: Integrated Report 2025

Water reduction



25.9 million L

Packaging reduction



48.5 ton

Water and biodiversity



98.0%

of waste is sent
for recycling



96.6%

of the areas are
cultivated in dry
farming agriculture



100%

of effluents
undergo treatment
before disposal

Biodiversity

134*
k ha

are intended for
environmental preservation
(legal reserve, permanent
preservation areas and remaining
native vegetation)

Equivalent to:

5.3 times
the city of Frankfurt

387
Central Parks

184 thd
soccer fields

36.2%

of owned areas
dedicated to Legal
Reserve and APP

31.4

million of tco2e
stocked*

*122 thd hectares are owned by SLC Agrícola, and 12 thousand hectares are owned by BTG FIPs

Ref.: Lopes; Miola, 2010 (Sequestro de Carbono em diferentes fitofisionomias do Cerrado). Silva et al., 2014 (Estoque de biomassa aérea, carbono e sequestro de dióxido de carbono em sistemas florestais da Amazônia Mato-grossense).

Circular economy project and zero waste to landfill

Objective of the initiative

To raise the recyclability index of waste generated in operations, as well as zero the allocation of materials to landfills.

Result

Achieved through measures such as the disposal of food waste for composting, called Ecofactory, which can later be used as biofertilizers in agriculture.

Source: SLC Agrícola Integrated Report 2025.

Recyclability index:

Before

29%

After implementation

98%

Implemented on 9 Farms

Implementation phase on 3 Farms

Goal 2032

Implement 100% of Farms until 2032

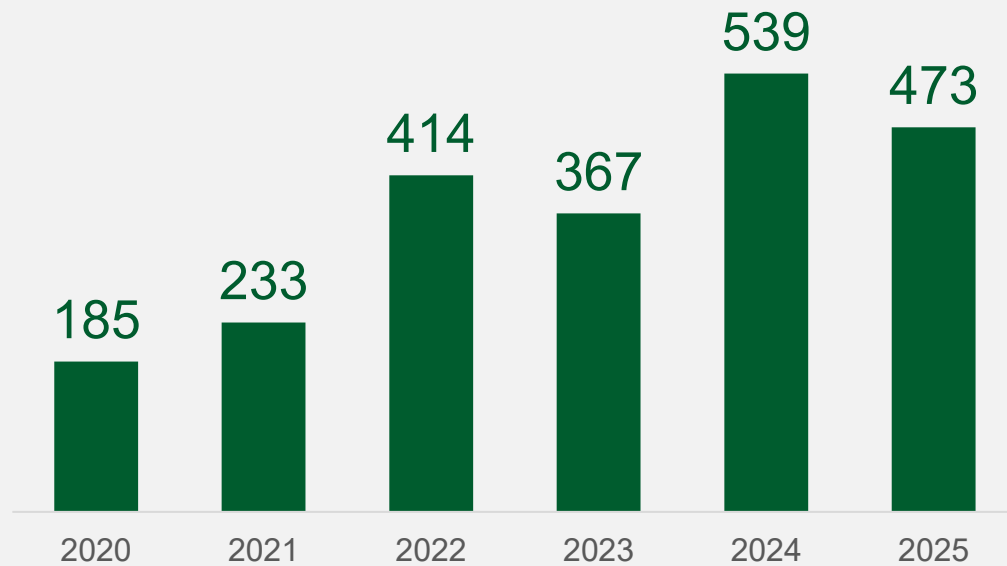
ESG social

8.3

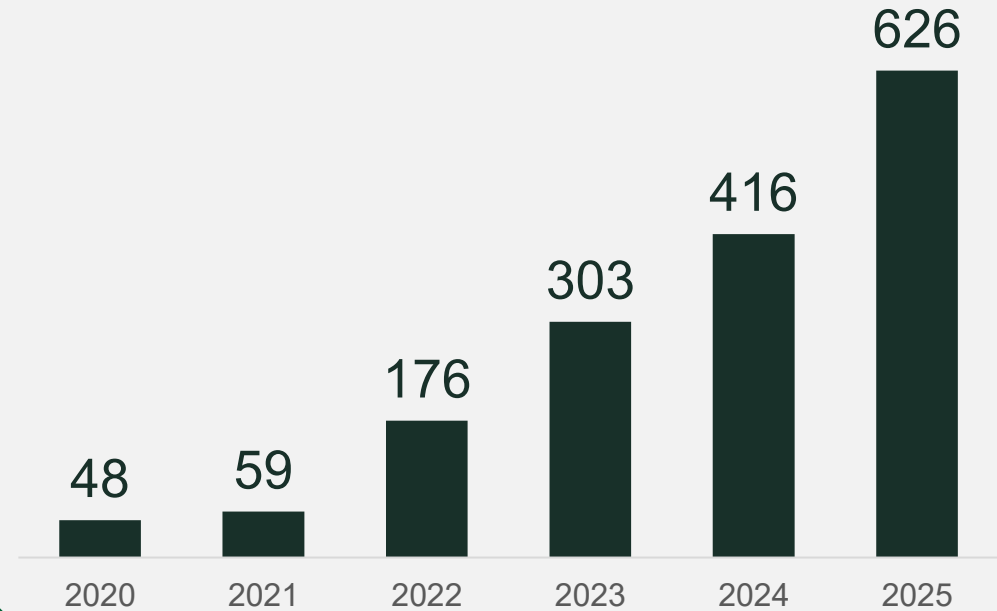


Investments in education

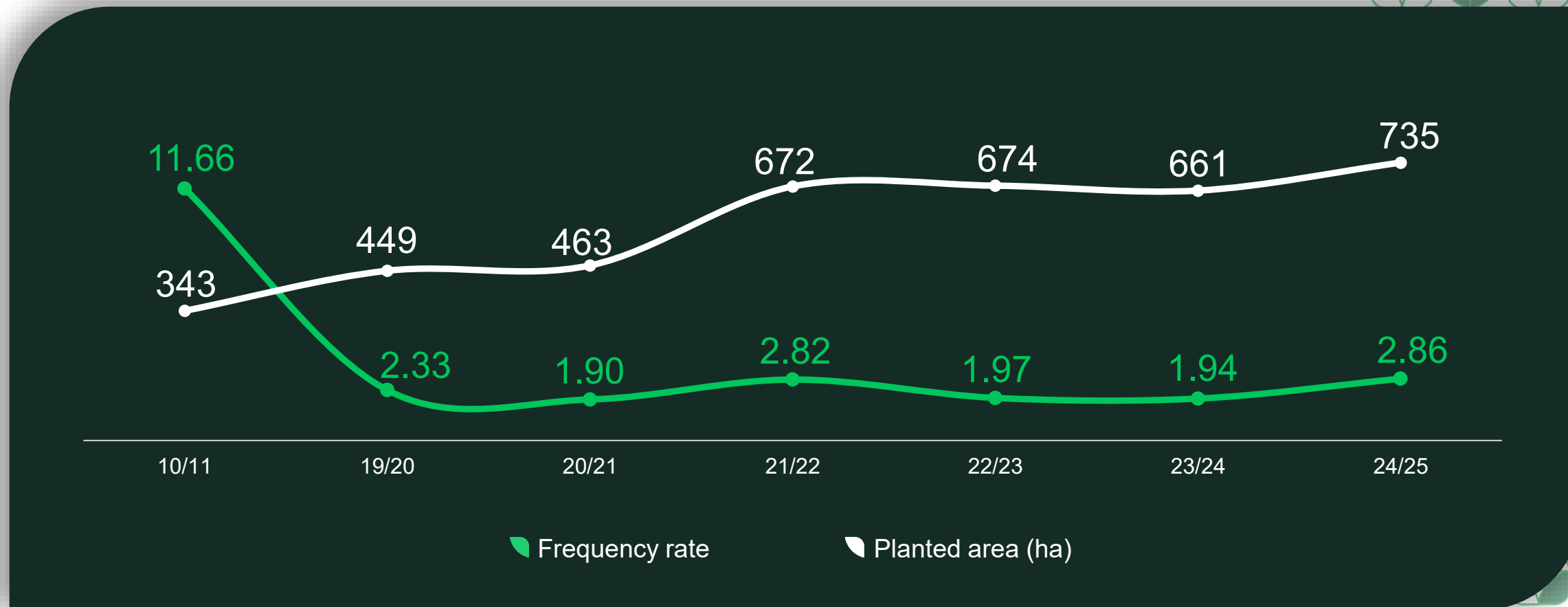
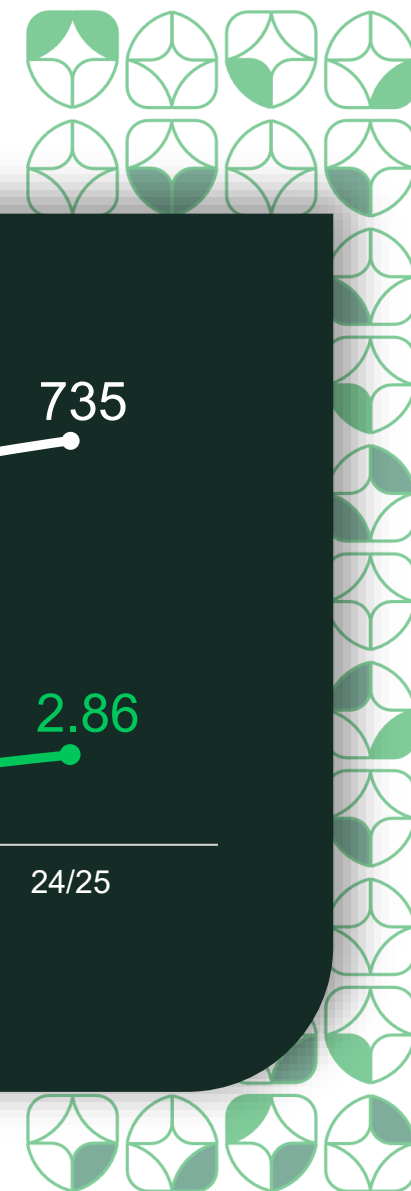
Enrolled employees
excluding evasion and graduates



Employees graduated
accumulated



Safe work environment



Source: 2024/25 crop year.

Relationship with stakeholders



R\$ 2.8 millions
invested in social projects

800
mobilized
volunteers

1,071
trained
teachers

62
impacted
municipalities

60
volunteer actions
carried out

22,854
students benefited

Awards

Awards in people management and sustainability:

2024



2025



Our Big Dream

To positively impact future generations, through global leadership in agribusiness and respect to the planet.

Our values

Integrity, guided by ethical, consistent, and unquestionable conduct, combined with **Passion for what we do** and a commitment to the highest quality, foster **Enduring Relationships** and mutual respect among all stakeholders, leading to **Sustainable Results**—economically viable, socially equitable, and environmentally responsible.



INTEGRITY



PASSION
FOR WHAT WE DO



LASTING
RELATIONSHIPS



SUSTAINABLE
RESULTS

Investor Relations Department



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Ivo Marcon Brum

Chief Financial and Investor Relations Officer



André Vasconcellos

Financial Planning and Investor Relations Manager



Alisandra Reis

Investor Relations Coordinator



Daniel Batista

Investor Relations Analyst



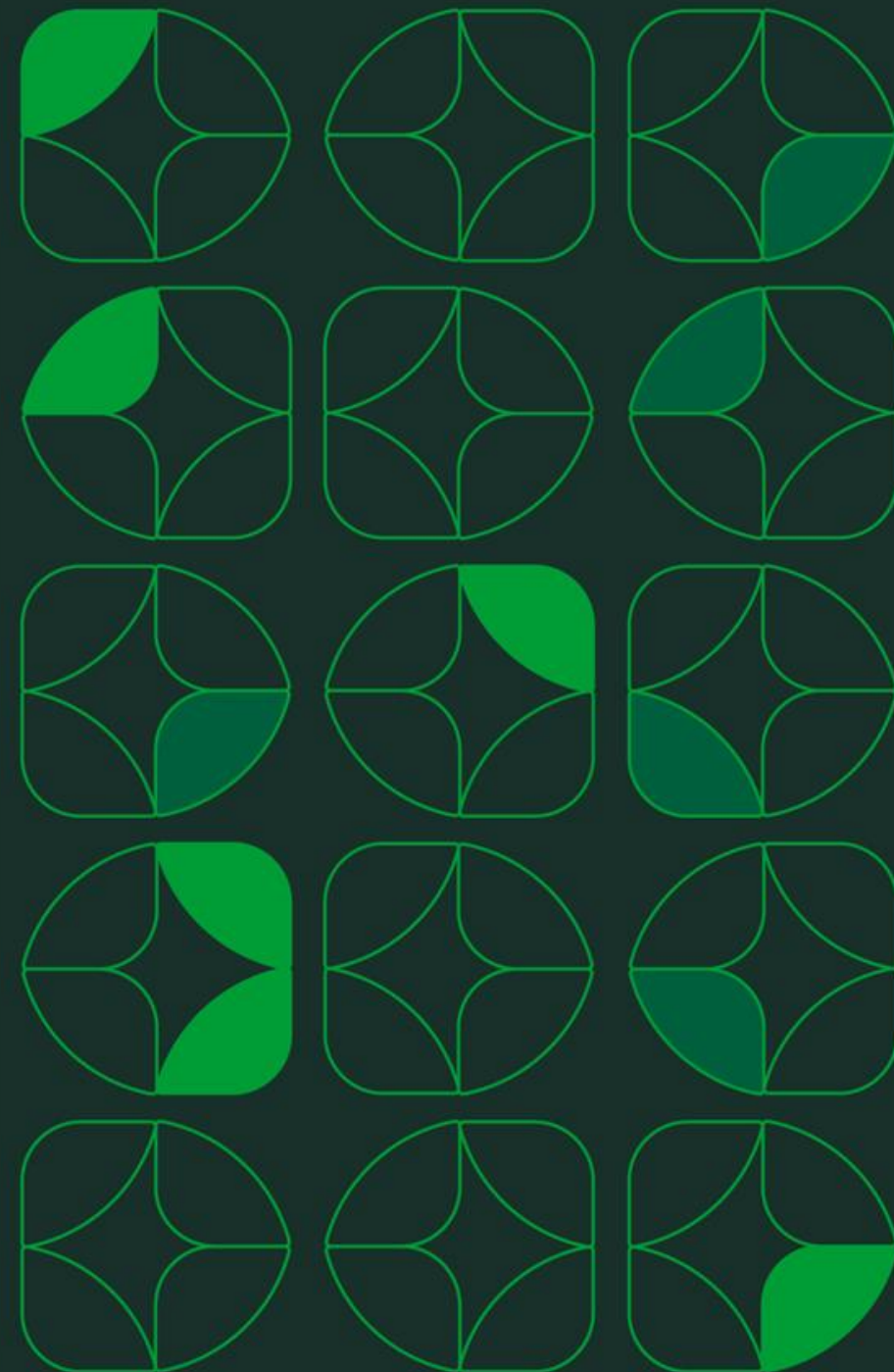
Laiza Rocha

Investor Relations Specialist

Disclaimer

We make forward-looking statements that are subject to risks and uncertainties. These statements are based on the beliefs and assumptions of our management, and on information currently available to us. Forward-looking statements include statements regarding our intent, belief or current expectations or that our directors or executive officer. Forward-looking statements also include information concerning our possible or assumed future results of operations, as well as statements preceded by, followed by, or that include the words

“believes”, “may”, “will”, “continues”, “expects”, “anticipates”, “intends”, “plans”, “estimates” or similar expressions. Forward-looking statements are not guarantees and assumptions because they relate to future events and therefore depend on circumstances that may or may not occur. Our future results and shareholder values may differ materially from those expressed in or suggested by these forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.





Cultivate & Evolve