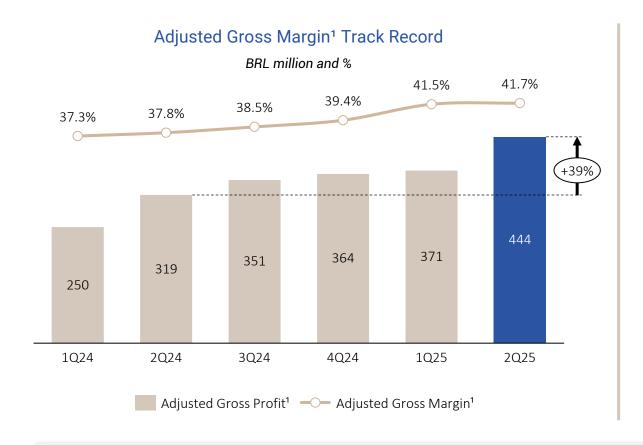
Earnings Presentation

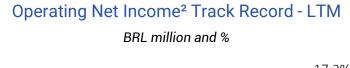
August 12, 2025

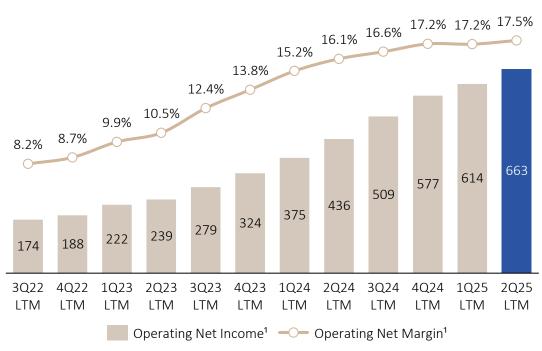
2Q25 Highlights

Highlights

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2Q25 Net Revenue RRI 1 1 hn

(+26% vs. 2Q24)



Backlog Margin

44.9%

(+1.5 p.p. vs. 2Q24)



Annualized ROE²

34%

(+8.7 p.p. vs. 2Q24)



Dividends

BRL 347 mn

(BRL 2.1 bn since the IPO)

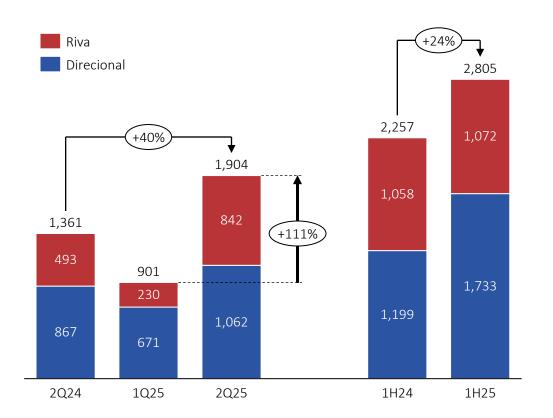
^{1 -} Adjusted Gross Profit and Gross Margin: adjustment excluding capitalized interest.

^{2 -} Adjustment excluding non-recurring result allocated to "Other Operating Income and Expenses", expenses with sales of receivables and equity swap result, as applicable.

Operating Highlights

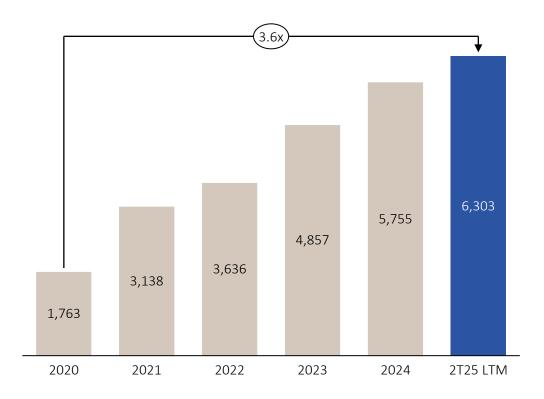
Launches

PSV 100% - BRL million



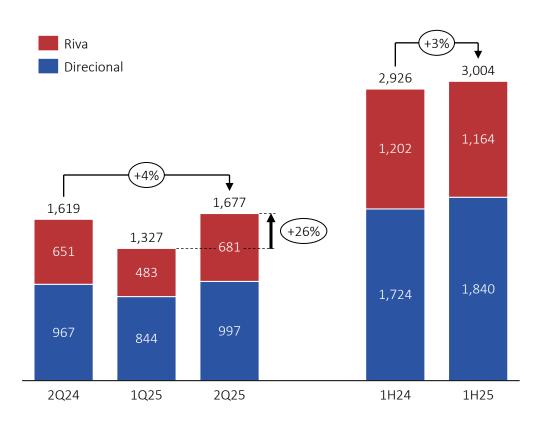
Launches Track Record

PSV 100% - BRL million



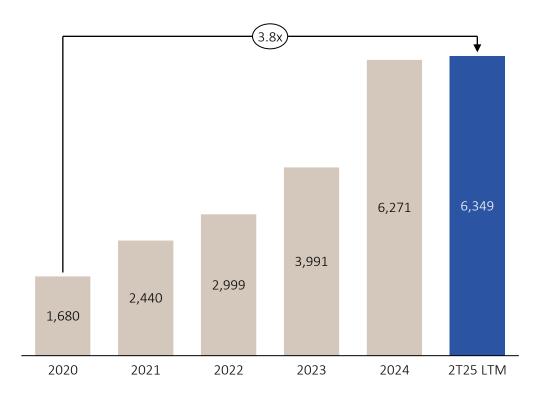
Net Sales

PSV 100% - BRL million



Net Sales Track Record

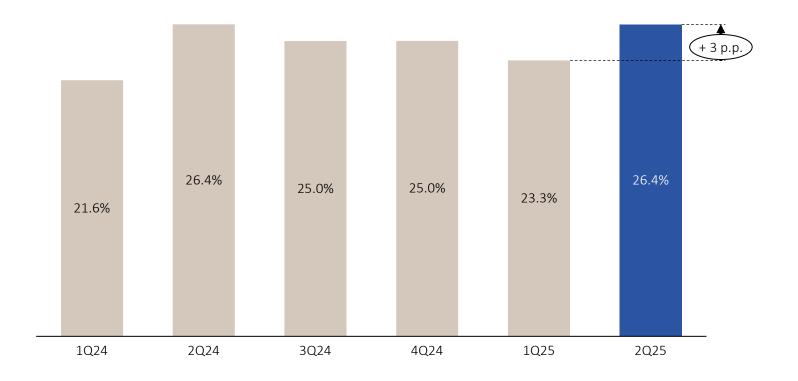
PSV 100% - BRL million





Net Sales Speed (VSO index)

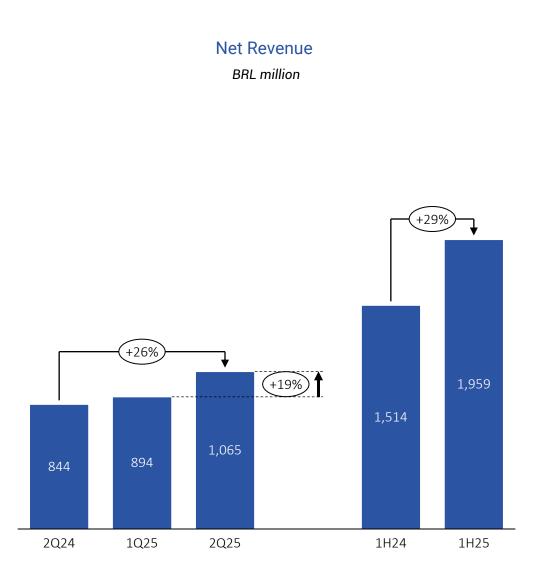
PSV 100%

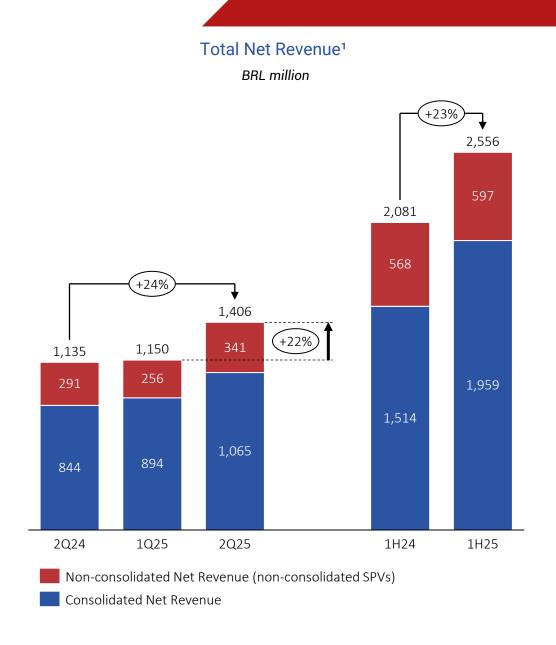


Financial Highlights

Net Revenue growth

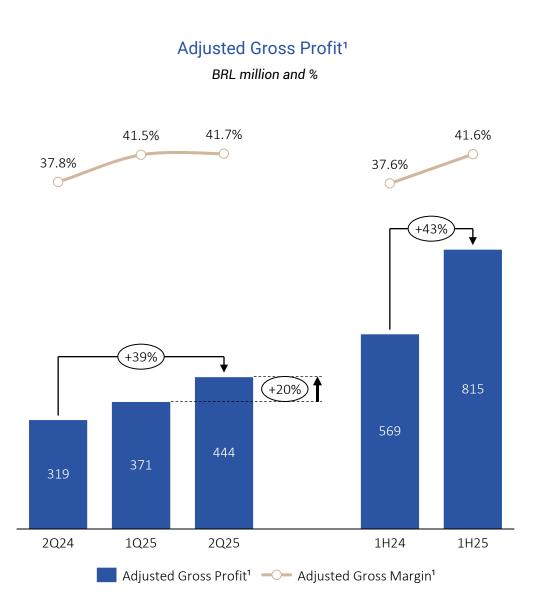
DIRECIONAL





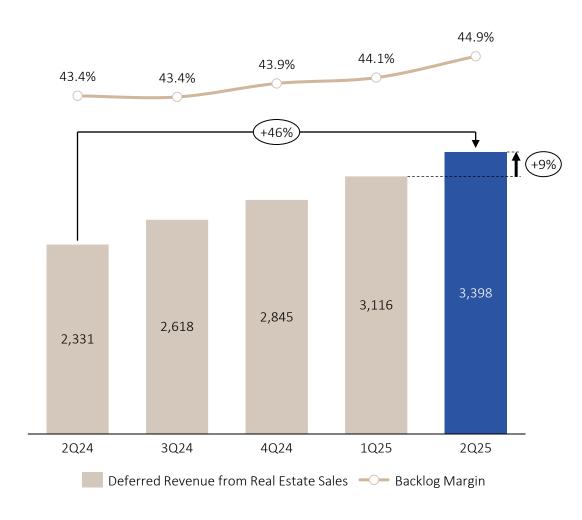
Record-high Gross Margin and Backlog Margin

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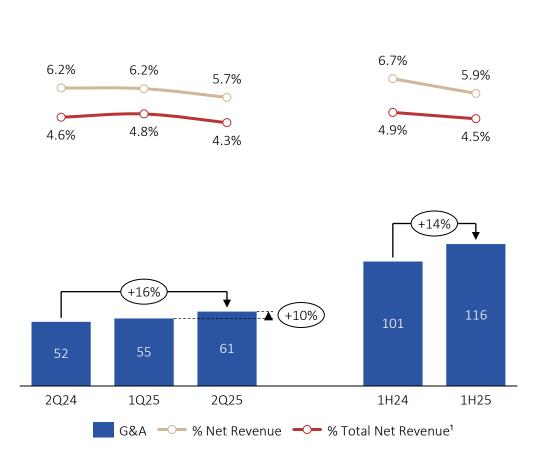
Deferred Revenue from Real Estate Sales

BRL million and %



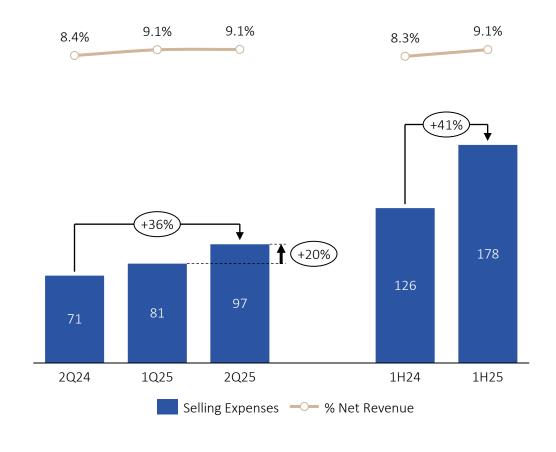


BRL million and %



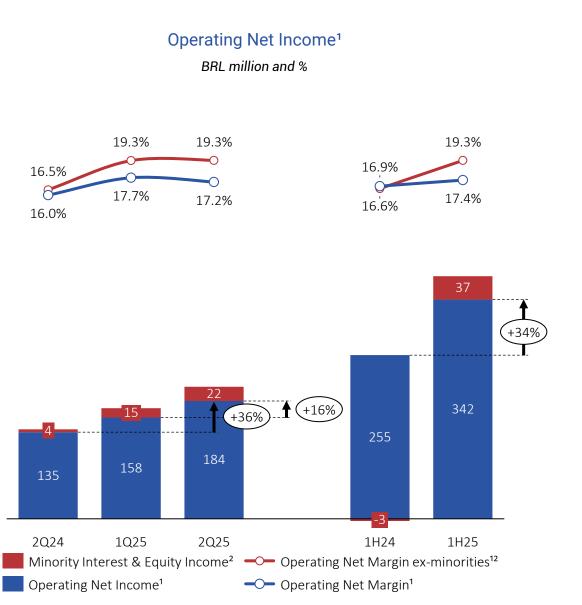
Selling Expenses

BRL million and %



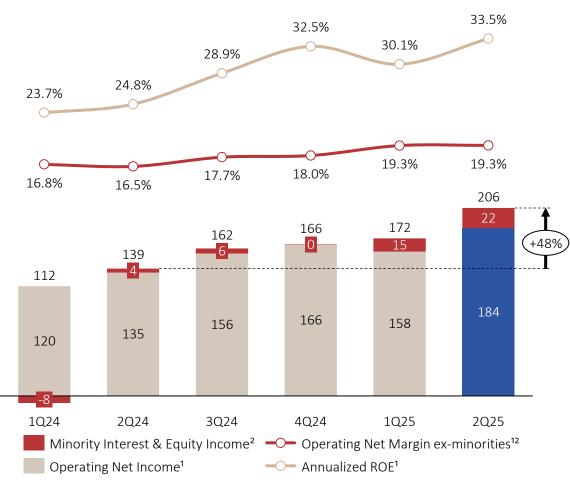
Net Income and Net Margin strength

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Operating Net Income¹ Track Record

BRL million and %

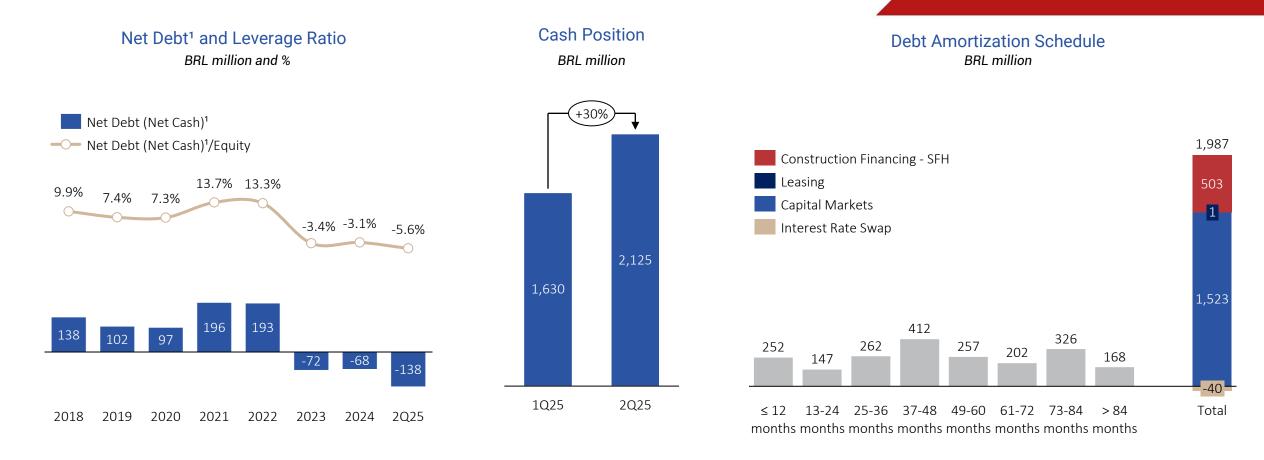


^{1 -} Adjustment excluding non-recurring result allocated to "Other Operating Income and Expenses", expenses with sales of receivables and equity swap result, as applicable.

^{2 -} Total amount reported under Minority Interest and Equity income in the Company's Financial Statements.

Capital Structure

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- Leverage ratio: Net Debt (Net Cash)-to-Equity of -5.6% (net cash position: BRL 138 million).
- At the end of 2Q25, weighted average maturity of debt of 55 months: the longest in the sector.
- Subsequent event: BRL 600 million in new CRI issuance (average maturity of debt extended to 71 months).



Disclaimer and Contact Info



This presentation contains certain forward-looking statements concerning the business prospects, projections of operating and financial results and growth potential of the Company, which are based on management's current expectations and estimates of the future performance of the Company. Although the Company believes such forward-looking statements are based on reasonable assumptions, it can give no assurance that its expectations will be achieved. Expectations and estimates that are based on the future prospects of the Company are highly dependent upon market behavior, Brazil's political and economic situation, existing and future regulations of the industry and international markets and, therefore, are subject to changes outside the Company's and management's control. The Company undertakes no obligation to update any information contained herein or to revise any forward-looking statement as a result of new information, future events or other information.

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