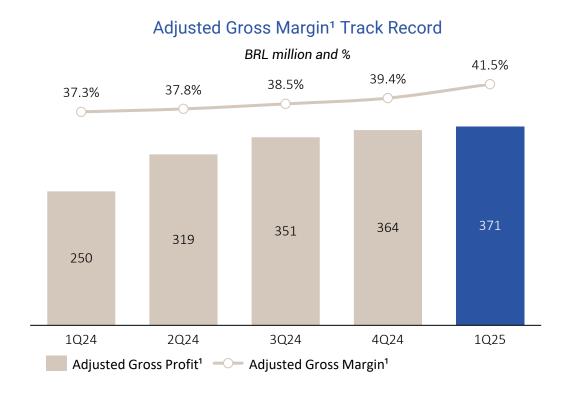
Earnings Presentation

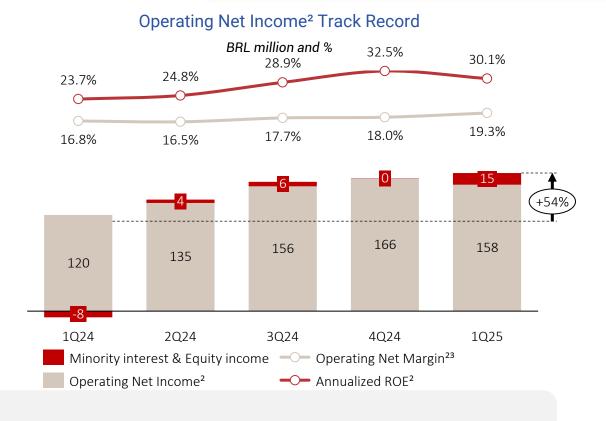
May 13th, 2025

1Q25 Highlights

Highlights

DIRECIONAL







1Q25 Net Revenue 894 mn

(+34% vs. 1Q24)



1Q25 Backlog Margin

44.1%

(+1.0 p.p. vs. 1Q24)



Annualized ROE²

30%

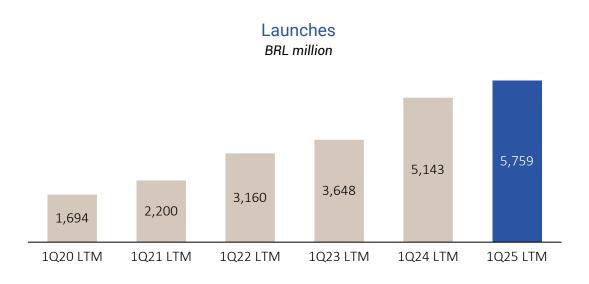
(+6.5 p.p. vs. 1Q24)

^{1 -} Adjusted Gross Profit and Gross Margin: adjustment excluding capitalized interest.

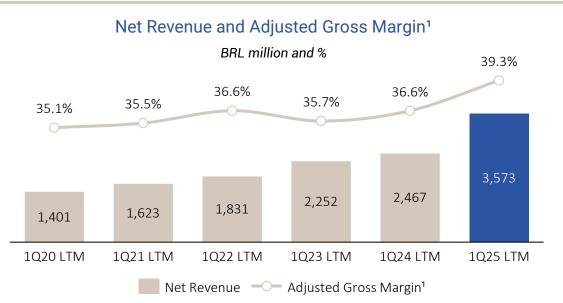
^{2 -} Adjustment excluding non-recurring result allocated to "Other Operating Income and Expenses", expenses with sales of receivables and equity swap result, as applicable.

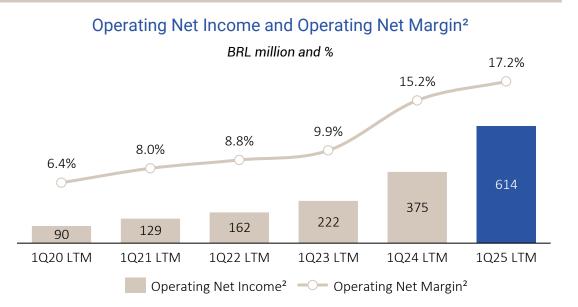
^{3 -} Minority interest & Equity income

Highlights









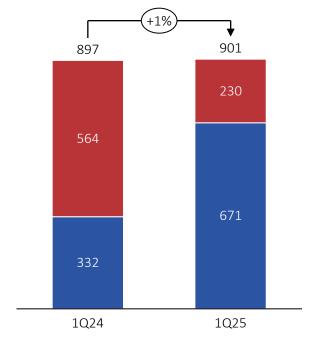
^{1 -} Gross Margin: adjustment excluding capitalized interest.

^{2 -} Adjustment excluding non-recurring result allocated to "Other Operating Income and Expenses", expenses with sales of receivables and equity swap result, as applicable.

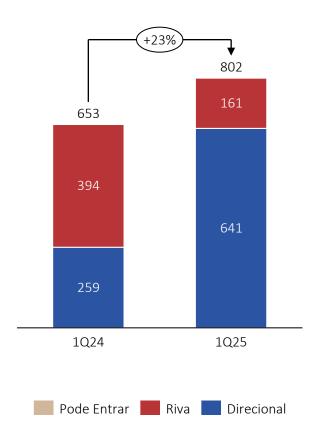
Operating Highlights

Launches

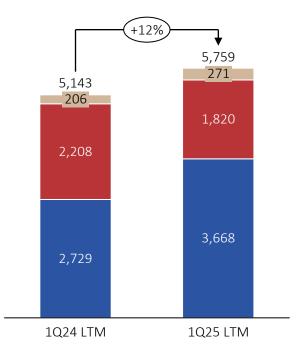
Launches 1Q25 - PSV 100% R\$ million



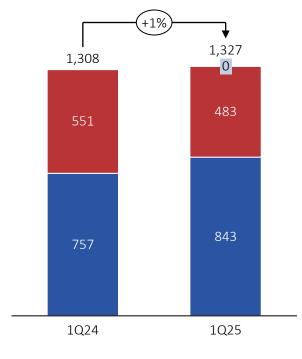
Launches 1Q25 - % Company
R\$ million



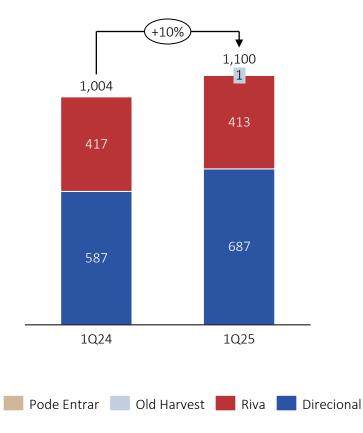
Last 12 months Launches
PSV 100% - R\$ million



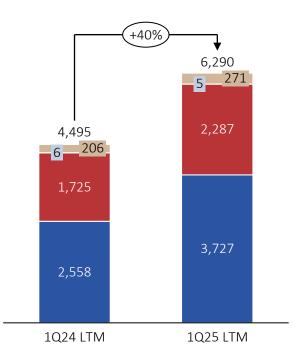
Net Sales 1Q25 - PSV 100% R\$ million



Net Sales 1Q25 - % Company
R\$ million

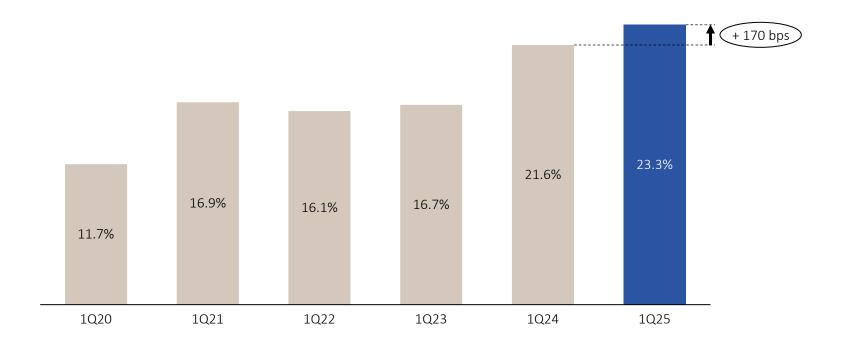


Last 12 months Net Sales
PSV 100% - R\$ million





VSO index – 1st Quarter (PSV 100%)



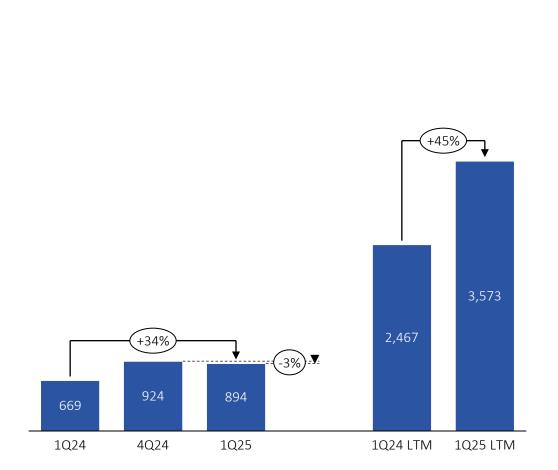
Financial Highlights

Net Revenue growth

DIRECIONAL

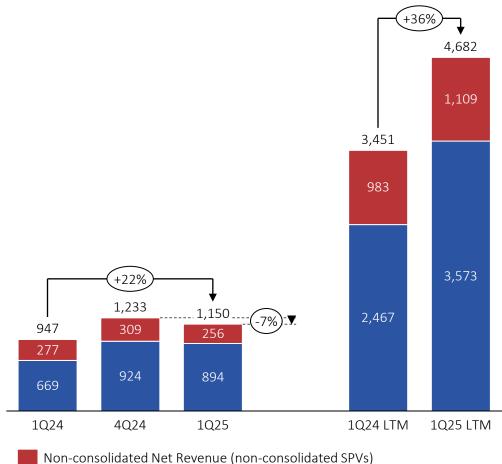


R\$ million



Total Net Revenue¹

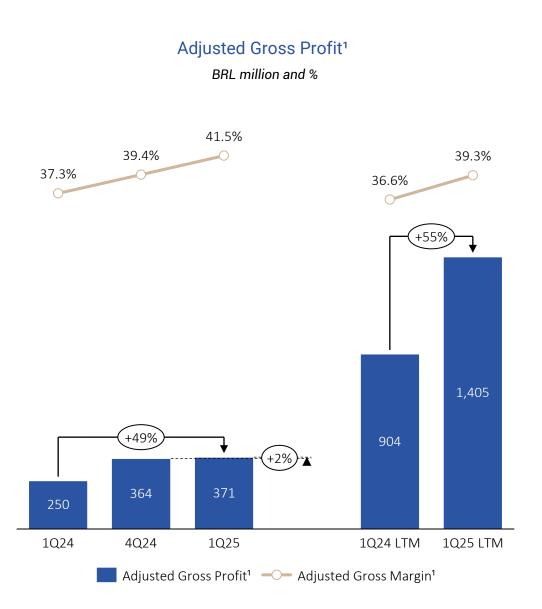
R\$ million



Consolidated Net Revenue

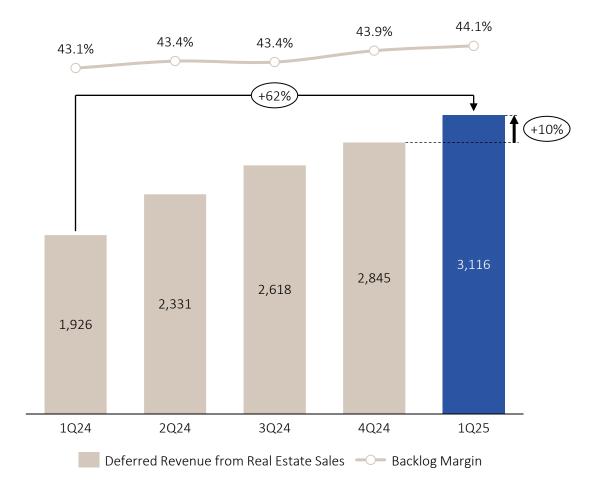
Record Gross Margin and Backlog Margin

DIRECIONAL



Deferred Revenue from Real Estate Sales

BRL million and %

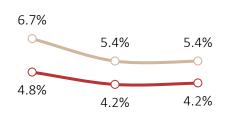


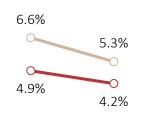
SG&A: Dilution of expenses

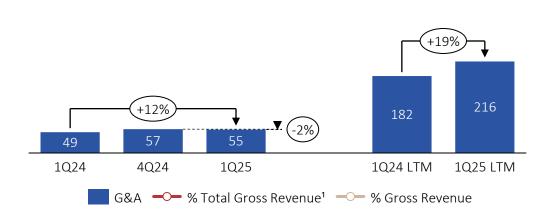
DIRECIONAL

G&A Expenses

BRL million and %



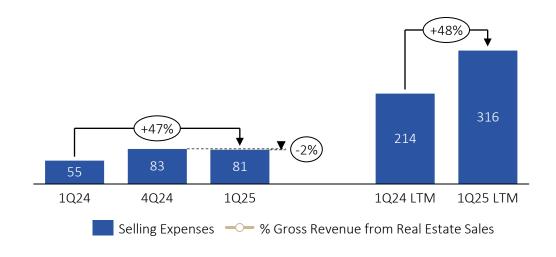




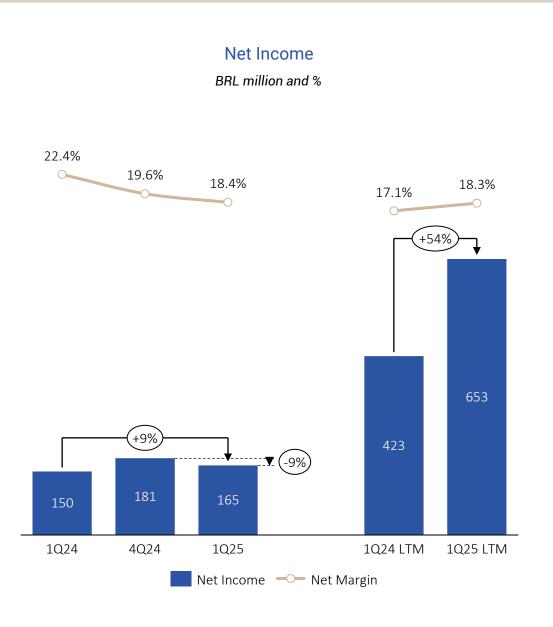
Selling Expenses

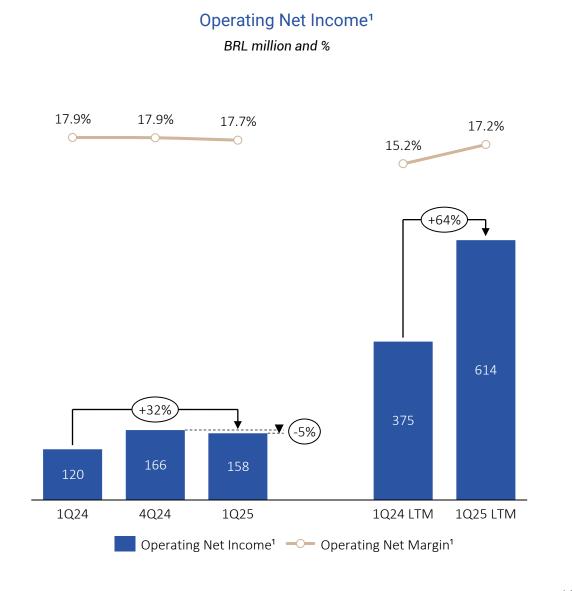
BRL million and %



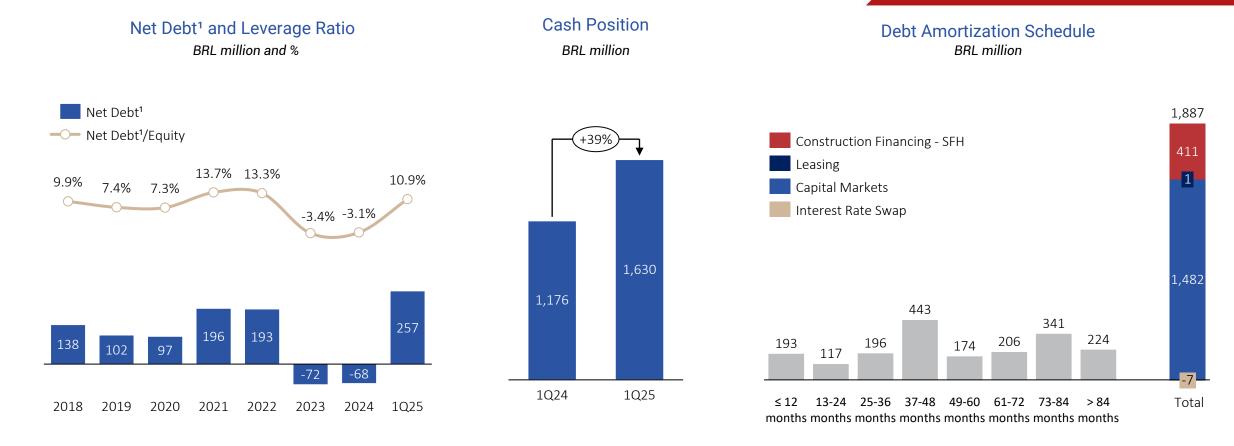


Strong Net Income and Net Margin





Capital Structure



- Leverage ratio: Net Debt-to-Equity of 10.9% (net debt: R\$ 257 million).
- Cash position more than sufficient to cover the debt amortization over the next 7 years.
- At the end of 1Q25, weighted average maturity of debt of 58 months: the longest in the sector.



Disclaimer and Contact Info



This presentation contains certain forward-looking statements concerning the business prospects, projections of operating and financial results and growth potential of the Company, which are based on management's current expectations and estimates of the future performance of the Company. Although the Company believes such forward-looking statements are based on reasonable assumptions, it can give no assurance that its expectations will be achieved. Expectations and estimates that are based on the future prospects of the Company are highly dependent upon market behavior, Brazil's political and economic situation, existing and future regulations of the industry and international markets and, therefore, are subject to changes outside the Company's and management's control. The Company undertakes no obligation to update any information contained herein or to revise any forward-looking statement as a result of new information, future events or other information.

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