

NEOGRID PARTICIPAÇÕES S.A.

Publicly-held company

CNPJ nº 10.139.870/0001-08

NIRE 42.300.036.510

**MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON AUGUST 05, 2025**

1. DATE, TIME AND PLACE: On the 05 (five) days of August 2025, at 09:00 (nine) hours, exclusively digitally, being considered held at the headquarters of Neogrid Participações S.A. (the "Company"), located in the city of Joinville, state of Santa Catarina, at Avenue Santos Dumont, nº 935, 1st floor, Santo Antônio, Zip-Code 89.218-105.

2. CALL AND ATTENDANCE: The publication of Call Notices is waived, pursuant to Article 15 of the Company's Bylaws (the "Bylaws"), in view of the presence of all members of the Company's Board of Directors.

3. BOARD: Mr. Miguel Abuhab, President, and Mr. Leandro Fabricio Dix, Secretary, took over the chairmanship.

4. AGENDA: The reading of the members of the Board of Directors present was waived by unanimity.

5. RESOLUTIONS: Once the meeting was held and after the discussion of the matters on the agenda, the directors present resolved, pursuant to Article 16 of the Bylaws and Article 142, item V, of Law No. 6,404, of December 15, 1976, as amended, by unanimous vote and without any reservations or restrictions, as follows:

5.1. After analyzing the quarterly management report and the financial statements for the 2nd quarter of the current fiscal year, ended June 30, 2025, the members of the Company's Board of Directors did not issue any reservations for their disclosure.

CLOSING: There being no further business to be discussed, Mr. President closed the meeting, from which these minutes were drawn up, which, read and found to be in compliance, were signed by all those present.

Joinville (SC), August 5, 2025.

Miguel Abuhab
President

Leandro Fabricio Dix
Secretary

Counselors present:

Miguel Abuhab

Jorge Steffens

Ana Dolores Moura Carneiro de Novaes

David Abuhab

Adriana Netto Ferreira Muratore de Lima