

SUMMARIZED MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS HELD ON MAY 11, 2026

DATE, TIME, FORMAT AND PLACE: on May 11, 2026, at 4:30 pm, held in person at the head office of **ITAÚSA S.A.**, located in the city and state of São Paulo, at Avenida Paulista, 1938, 5th floor, with the justified absence of Vice Chairperson Ana Lúcia de Mattos Barretto Villela and the participation of board members and officers via the Microsoft Teams platform.

BOARD: Raul Calfat (Chairman) and Carlos Roberto Zanelato (Secretary).

ATTENDANCE: the majority of the effective board members, with the participation of an alternate member, listener and officers of the Company.

RESOLUTIONS MADE: the board members unanimously resolved to:

1. approve the, individual and consolidated, **Itaúsa's Interim Financial Statements**, together with the Management Report, **for the quarter ended March 31, 2026**, which were the subject of: **(i)** a recommendation for approval by the Audit Committee; **(ii)** an unqualified opinion of the Supervisory Council; **(iii)** an unqualified reports issued by PricewaterhouseCoopers Auditores Independentes Ltda.; and **(iv)** the manifestation of the Board of Officers, which agreed with the opinions expressed in the independent auditor' report and with these financial statements;
2. based on item 3.5 of the Bylaws and under the terms of Law 6.404/76 (paragraphs 1st and 2nd of Article 30) and of CVM Resolution 77/22, approve the **Own Issuance Share Buyback Program** for the acquisition of up to 5 million preferred shares issued by the Company, within an 18-months period starting on May 13, 2026, for **(i)** use in the scope of the Company's Long Term Incentives Plan; and/or **(ii)** to remain in treasury for later sale or cancellation, without reducing capital stock.
 - 2.1. assign to the Company's Board of Officers the competence to establish the opportunity and quantity to be acquired at B3 S.A. – Brasil, Bolsa, Balcão within the limit approved herein, at market value and through Itaú Corretora de Valores S.A., using a portion of funds available in the Company's "Profit Reserves" account; and
3. authorize the disclosure of these minutes with the Brazilian Securities and Exchange Commission, at B3 S.A. – Brasil, Bolsa, Balcão and at the Company's Investor Relations website (<https://ri.itausa.com.br/>) and the as well as the documents mentioned in item 1 and the Material Fact regarding item 2 with the additional information required by Attachment G of CVM Resolution No. 80/22.

CLOSING: there being no further matters on the agenda, these minutes were drafted as a summary, read, approved and electronically signed by the board members. São Paulo (SP), May 11, 2026. (signed) Raul Calfat - Chairperson; Roberto Egydio Setubal - Vice Chairperson; Alfredo Egydio Setubal, Edson Carlos De Marchi, Patrícia de Moraes, Rodolfo Villela Marino and Vicente Furletti Assis – Board Members.

ALFREDO EGYDIO SETUBAL
Investor Relations Officer