

NOTICE ON RELATED-PARTY TRANSACTIONS

ITAÚSA S.A. (“Itaúsa” or “Company”), in compliance with the provisions of Annex F of CVM Resolution No. 80/2022, announces to the market the performance of a transaction between related parties, as follows:

Name of Related Parties	Itaúsa S.A. (“Itaúsa” or “Company”) and Instituto Itaúsa (“Institute”).
Relationship with Itaúsa	Itaúsa is a sponsoring member of the Institute.
Instruments	“Statement of Donation with Charges” and “1 st Amendment to the Statement of Donation with Charges”, entered into between Itaúsa (donor) and the Institute (donee), respectively, on January 6 and 13, 2026 (“Donation Statement”).
Subject matter and main terms and conditions	<p>Donation made in cash, worth up to R\$ 51.3 million, by the Company for carrying out the Institute’s activities, whose purpose is to promote well-being through environmental conservation and productivity & sustainability converging to promote sustainable development in Brazil. aid amount may be donated by December 31, 2028.</p> <p>The Statement of Donation provides that the donee may freely use the donated funds to pursue its social purpose, either for administrative expenses or for projects approved and supported by the donee, upon decision of its Board of Directors, whose funds may be allocated as donations to partner institutions, in accordance with medium and long-term strategic guidelines.</p>
Transaction Date (execution of Statement of Donation)	January 6 and 13, 2026.
Any involvement of the counterparty, its partners or management members in Itaúsa’s decision-making process regarding the transaction and in the negotiation of the transaction as representatives of Itaúsa, describing such involvement	The Statement of Donation was signed in strict compliance with the terms of the Company’s Related-Party Transaction Policy, having complied with the procedures and obtained the necessary approvals provided for therein.
Detailed justification of the reasons why Itaúsa’s management considers that the transaction was conducted under commutative conditions or provides for appropriate compensatory payment	There is no compensatory payment, due to the nature of the transaction. The donation is aligned with Itaúsa’s Sustainability aspiration: “to invest with responsibility, acting as an agent of change in building businesses that create value and impact the sustainable development of Brazil.”

São Paulo (SP), January 14, 2026.

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