

MATERIAL FACT

PAYMENT OF DIVIDENDS AND INTEREST ON EQUITY

ITAÚSA S.A. (“Company”) (B3: ITSA3, ITSA4) informs its shareholders and the market in general that its Board of Directors, meeting on this date, approved the **declaration of additional proceeds** in the gross amount of **R\$ 8.722 billion**, based on the final shareholding position as of December 9, 2025, as follows:

- **R\$ 8.522 billion** in the form of **dividends** (R\$ 0.775364 per share), which will be paid on **December 19, 2025**; and
- **R\$ 0.2 billion** (R\$ 0.17 billion net of withholding tax) in the form of **interest on equity** (R\$ 0.0182 per share or R\$ 0.01547 per share net of withholding tax), which will be paid by **April 30, 2026**.

The net amount of these proceeds (**R\$ 8.692 billion**), added to others declared in 2025, totals a net amount of **R\$ 11.9 billion**.

The Company reinforces its commitment to creating sustainable value for its shareholders.

São Paulo (SP), December 1, 2025.

ALFREDO EGYDIO SETUBAL
Investor Relations Officer