

**SUMMARIZED MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS
HELD ON DECEMBER 1st, 2025**

DATE, TIME, FORMAT AND PLACE: on December 1st, 2025, at 7:00 a.m., with the participation of the directors as permitted by item 6.4.2. of the Bylaws, to be held at the head office of **ITAÚSA S.A.**, located at Avenida Paulista, 1938, 5th floor, in the city and state of São Paulo.

CHAIRPERSON: Raul Calfat.

ATTENDANCE: the totality of the effective board members.

RESOLUTIONS MADE: the Board Members unanimously resolved to:

- 1) declare, pursuant to Article 13 of the Bylaws, **proceeds for payment to shareholders in the amount of R\$ 0.793564 per share (net of R\$ 0.790834 per share)**, based on the final shareholding position on **December 9, 2025**, as follows:
 - a) **dividends in the amount of R\$ 0.775364 per share**, in addition to the amounts already declared by this Board of Directors for the 2025 fiscal year, which will be paid on **December 19, 2025**; and
 - b) **interest on capital** in the amount of **R\$ 0.0182 per share**, to be paid by **April 30, 2026**, with withholding income tax at the rate of 15%, which will result in **net interest of R\$ 0.01547 per share**, with the exception of any corporate shareholders able to prove they are either immune to or exempt from such withholding; this interest, will be credited individually for each shareholder, recorded in the Company's books, on December 19, 2025;
- 2) authorize the disclosure of this information at the Brazilian Securities and Exchange Commission, at B3 S.A. – Brasil, Bolsa, Balcão and at the Company's website (<https://ri.itausa.com.br/>) and the publication on the media.

CLOSING: there being no further matters on the agenda these minutes were drafted as a summary, read, approved and electronically signed by Board Members. São Paulo (SP), December 1st, 2025. (undersigned) Raul Calfat - Chairperson; Ana Lúcia de Mattos Barretto Villela and Roberto Egydio Setubal - Vice Chairpersons; Alfredo Egydio Setubal, Edson Carlos De Marchi, Patrícia de Moraes, Rodolfo Villela Marino and Vicente Furletti Assis – Board Members.

ALFREDO EGYDIO SETUBAL
Investor Relations Officer