

MARFRIG GLOBAL FOODS SA
Publicly Traded Company
CNPJ/MF nº 03.853.896/0001-40
NIRE 35.300.341.031

**MINUTES OF THE EXTRAORDINARY GENERAL MEETING OPENED AND SUSPENDED ON
JUNE 18, 2025 AND RESUMED AND CONCLUDED ON AUGUST 05, 2025**

- 1 **DATE, TIME AND PLACE:** Opened and suspended on June 18, 2025, at 11:00 a.m., and resumed and concluded on August 05, 2025, at 03:00 p.m exclusively in person, at the registered office of Marfrig Global Foods SA (“**Company**”), located in the city of São Paulo, State of São Paulo, at Avenida Queiroz Filho, No. 1,560, block 5, room 301, Vila Hamburguesa, CEP 05319-000.
- 2 **CALLING NOTICE:** The notice of call for this Extraordinary General Meeting (“**Meeting**”) was published in the May 16, 19 and 20, 2025 editions of the newspaper “**Valor Econômico**”, in both print (pages C9, B6 and A12, respectively) and digital versions. Additionally, the resumption of this Meeting was the subject of a material fact disclosed by the Company on July 15, 2025, which was published in the July 15, 16 and 17, 2025 editions of “**Valor Econômico**”, in both print (pages C5, A7 and C5, respectively) and digital versions.).
- 3 **PUBLICATIONS :** All documents related to the matters to be deliberated at this Meeting, as provided for in Resolution of the Brazilian Securities and Exchange Commission (“**CVM**”) No. 81, of March 29, 2022 (“**CVM Resolution 81**”), including those related to the suspension and resumption of this Meeting, were made available to shareholders at the Company’s registered office and on the *websites* of the Company (ri.marfrig.com.br), CVM (gov.br/cvm) and B3 SA – Brasil, Bolsa, Balcão (“**B3**”) (www.b3.com.br).
- 4 **ATTENDANCE:** Shareholders representing approximately 86.74% (eighty-six point seventy-four percent) of the Company’s voting capital stock were present at this Meeting, excluding shares issued by the Company held in treasury, as per (i) shareholders who attended this Meeting in person; and (ii) shareholders whose remote voting ballots were considered valid, pursuant to article 47, item II, of CVM Resolution 81. Also present were (i) Mr. Antonio Dos Santos Maciel Neto, member of the Company’s Board of Directors, Coordinator of the Company’s Statutory Audit Committee and Coordinator of the Company’s Special Independent Committee, constituted in connection with the Merger of Shares (as defined below); (ii) Mr. Tang David, Chief Administrative and Financial Officer and Investor Relations Officer; (iii) Mr. José Luiz de Souza Gurgel, member of the Fiscal Council; (iv) Mr. Miguel Côrtes Carneiro Monteiro, representative of the Valuation Company (as defined below); and Messrs. Jefferson Diniz e Raphael Toneto, as representatives of Grant Thornton Auditores Independentes.
- 5 **BOARD:** Having verified the quorum for the installation, the proceedings of the Meeting were resumed, which had been initiated and suspended, by resolution of the shareholders, on June 18, 2025, and the board was composed of Mr. Tang David – President; and Mr. Francisco Antunes Maciel Müssnich, professionally known as as Chico Müssnich – Secretary.

- 6 **READING OF DOCUMENTS AND DRAWING UP OF MINUTES:** The reading of documents related to the matters resolved at this Meeting was waived, since (i) they were made available to shareholders at the Company's registered office; (ii) they were made available to shareholders through the Company's *website* (ri.marfrig.com.br); (iii) they were forwarded to B3, in compliance with the provisions of article 124, paragraph 6, of the Brazilian Corporation Law; and (iv) they were made available to shareholders on the CVM *website* (gov.br/cvm). Additionally, the Chairman announced that the consolidated summary voting map referring to the remote voting ballots considered valid by the Company was available for consultation, and that the shareholders present were exempted from reading it, in accordance with article 46-C, sole paragraph, of CVM Resolution 81, which will be filed at the Company's registered office, pursuant to article 130, paragraph 1, of the Corporations Law.
- 7 **GENERAL CONSIDERATIONS:** This Meeting was called in the context of the merger, by the Company, of all shares issued by BRF SA ("**BRF**" together with the Company, "**Companies**"), not held by the Company on the Closing Date (as defined below), in exchange for the delivery to the shareholders of BRF (except the Company) of common shares issued by the Company, with the consequent transfer of the shareholder base of BRF to the Company, in accordance with article 252 of the Brazilian Corporation Law ("**Merger of Shares**"). Upon completion of the Merger of Shares, BRF will become a wholly owned subsidiary of the Company. The terms and conditions applicable to the Merger of Shares were agreed upon in the "Protocol and Justification for the Merger of Shares Issued by BRF SA by Marfrig Global Foods SA", entered into between the Companies on May 15, 2025, as amended and consolidated by means of the "First Amendment to the Protocol and Justification for the Merger of Shares Issued by BRF SA by Marfrig Global Foods SA", entered into between the Companies on May 26, 2025 ("**Protocol and Justification**"). The proposed resolutions described in the agenda items indicated below, regarding **Merger of Shares**, are interdependent legal transactions, and it is assumed that each of the stages will not be effective, individually, unless the others are also effective and are implemented in their entirety.
- 8 **AGENDA:** The Company's shareholders met to examine, discuss, and deliberate on the following matters:
- (i) the approval of the Protocol and Justification, which establishes the terms and conditions of the Incorporation of Shares;
 - (i) the approval of the Merger of Shares, the effectiveness of which will be subject to the verification (or waiver, as applicable) of the Conditions (as defined in the Protocol and Justification) and the advent of the date on which the Merger of Shares will be considered consummated, in accordance with the Protocol and Justification ("**Closing Date**");
 - (ii) the approval of the increase in the Company's share capital, the issuance of common shares issued by the Company, as well as the consequent amendment to the Company's bylaws ("**Bylaws**"), with delegation to the Company's Board of Directors of the powers to confirm the effective number of shares to be issued by the Company, in the event of adjustments to the Exchange Ratio (as defined in the Protocol and Justification), within the scope of the Incorporation of Shares, subject to verification (or waiver, as the case may be) of the Conditions and the advent of the Closing Date ("**Capital Increase**");

- (ii) the ratification of the appointment of Apsis Consultoria Empresarial Ltda., registered in the National Registry of Legal Entities of the Ministry of Finance (CNPJ/MF) under No. 08.681.365/0001-30 and in the Regional Accounting Council of the State of Rio de Janeiro (CRC/RJ) under No. 005112/O-9, with headquarters in the city of Rio de Janeiro, State of Rio de Janeiro, at Rua do Passeio, No. 62, 6th floor, Centro, CEP 20021-290 (“**Appraisal Company**”) as the appraisal company responsible for preparing (a) the appraisal report, at market value, of the shares issued by BRF to be incorporated by the Company, within the scope of the Merger of Shares (“**Appraisal Report for the Merger of Shares**”); and (b) the appraisal report containing the calculation of the exchange ratio of the shares held by the non-controlling shareholders of BRF, based on the net equity value of the shares of the Company and BRF, with both assets being appraised according to the same criteria and on the same date, at market prices, pursuant to article 264 of the Corporations Law (“**Appraisal Report 264**”);
- (iii) approval of the Share Incorporation Valuation Report;
- (iv) approval of Assessment Report 264;
- (v) the change in the Company's corporate name, with the consequent change in the Bylaws, subject to the advent of the Closing Date and the completion of the Merger of Shares;
- (iii) the consolidation of the Bylaws, subject to the advent of the Closing Date and the completion of the Incorporation of Shares; and
- (iv) authorization for the Company's management to perform all acts necessary to complete the Incorporation of Shares.

9 RESOLUTIONS: Once the meeting resumed, the shareholders present unanimously approved the preparation of these minutes as a summary of the events that occurred, containing only the transcript of the decisions taken, as permitted by article 130, paragraph 1, of the Corporations Act, as well as the publication of these minutes without the signatures of the shareholders present, in accordance with article 130, paragraph 2, of the Corporations Act. After examining and discussing the matters on the agenda, the shareholders resolved as follows:

- (i) approve, by **majority** vote of the shareholders present (having been counted 723.877.711 of votes in favor, 350 of votes against, and 254.796 abstentions), the Protocol and Justification, which embodies the terms and conditions applicable to the Incorporation of Shares, under the terms of the management's proposal for this Meeting (“**Management's Proposal**”);
- (ii) approve, by **majority** vote of the shareholders present (having been counted 723.877.362 of votes in favor, 459 of votes against, and 255.036 abstentions), the Merger of Shares, the effectiveness of which will be subject to the verification (or waiver, as applicable) of the Conditions and the advent of the Closing Date, in accordance with the Protocol and Justification and under the terms of the Management Proposal;
- (iii) approve, by **majority** vote of the shareholders present (having been counted 723.187.980 of votes in favor, 690.081 of votes against, and 254.796 abstentions), the increase in the Company's share capital, the issuance of common shares issued by the Company, as well as the consequent amendment to the Bylaws, with

delegation to the Company's Board of Directors of the powers to confirm the effective number of shares to be issued by the Company, within the scope of the Merger of Shares, subject to verification (or waiver, as the case may be) of the Conditions and the advent of the Closing Date, in all cases, under the terms of the Management Proposal, observing that:

- (a) The Merger of Shares will result in an increase in the Company's net equity in the amount of R\$14,933,103,366.87 (fourteen billion, nine hundred and thirty-three million, one hundred and three thousand, three hundred and sixty-six reais and eighty-seven centavos), supported by the value attributed to the shares issued by BRF to be merged into the Company (that is, without considering the shares issued by BRF held in treasury and the shares issued by BRF held by the Company), based on the Merger of Shares Valuation Report and considering the elimination of the investment held by the Company in BRF, it being understood that the amount of (i) R\$4,977,203,352.18 (four billion, nine hundred and seventy-seven million, two hundred and three thousand, three hundred and fifty-two reais and eighteen centavos) will be allocated to the Company's share capital account; and (ii) the remaining amount will be allocated to the Company's capital reserve account ;
- (b) due to the allocation to the Company's share capital account mentioned in item (a) above, on the Closing Date, the Company's share capital will be R\$15,468,781,313.18 (fifteen billion, four hundred and sixty-eight million, seven hundred and eighty-one thousand, three hundred and thirteen reais and eighteen centavos);
- (c) without prejudice to any adjustments to be made under the terms of the Protocol and Justification (considering the Substitution Ratio and the actual number of shares issued by BRF to be incorporated by the Company), the Merger of Shares will comprise the issuance by the Company of 639,743,458 (six hundred and thirty-nine million, seven hundred and forty-three thousand, four hundred and fifty-eight) common shares, to be subscribed by the directors of BRF, on behalf of the then shareholders of BRF (except the Company) on the Closing Date, under the terms of article 252, paragraph 2, of the Corporations Law;
- (d) pursuant to article 252, paragraph 1, of the Corporations Law, the Company's shareholders will not have preemptive rights to subscribe to shares issued by the Company as a result of the Merger of Shares;
- (e) due to the increase in share capital and the issuance of shares by the Company under the terms above, subject to the advent of the Closing Date and the completion of the Merger of Shares, article 5, *caput*, of the Bylaws shall come into force with the following wording, subject to any adjustments:

"Article 5. The Company's share capital, fully subscribed and paid up, is R\$15,468,781,313.18 (fifteen billion, four hundred and sixty-eight million, seven hundred and eighty-one thousand, three hundred and thirteen reais and eighteen centavos), divided into 1,497,671,577 (one billion, four hundred and ninety-seven million, six hundred and seventy-one thousand, five hundred and seventy-

seven) common shares, all registered, book-entry and with no par value .”

- (f) the powers delegated by this Meeting to the Company's Board of Directors are to, in the event of adjustments, confirm the actual number of shares to be issued by the Company within the scope of the Merger of Shares, and it is therefore incumbent upon the Company's Board of Directors to approve, *ad referendum* of the first general meeting of the Company to be held after the Closing Date, a new amendment to the *caput* of article 5 of the Bylaws, for the purpose of assigning the number of shares into which the Company's share capital will be divided as a result of the Merger of Shares;
- (iv) approve, by **majority** vote of the shareholders present (having been counted 723.868.985 of votes in favor, 459of votes against, and 263.413 abstentions), the ratification of the appointment of the Appraisal Company as the appraisal company responsible for preparing the Appraisal Report for the Incorporation of Shares and the Appraisal Report 264;
- (v) approve, by **majority** vote of the shareholders present (having been counted 723.869.037 of votes in favor, 459of votes against, and 263.361 abstentions), the Share Incorporation Valuation Report, as set out in Annex 4.2 of the Protocol and Justification and in accordance with the Management Proposal;
- (vi) approve, by **majority** vote of the shareholders present (having been counted 723.868.782 of votes in favor, 459 of votes against, and 263.616 abstentions), the Valuation Report 264, as set out in Annex 4.5 of the Protocol and Justification and under the terms of the Management Proposal;
- (vii) the resolution regarding the change of the Company's corporate name was withdrawn from the agenda by the chair of this Meeting;
- (viii) approve, by **majority** vote of the shareholders present (having been counted 723.877.351 of votes in favor, 350 of votes against, and 255.156 abstentions), the consolidation of the Bylaws, to reflect the changes approved above, which, subject to the advent of the Closing Date and the consummation of the Incorporation of Shares, without prejudice to any adjustments to be made under the terms of the Protocol and Justification, will come into force in the form of **Annex I** hereto; and
- (ix) to approve, by **majority** vote of the shareholders present (having been counted 723.877.351 of votes in favor, 350of votes against, and 255.156 abstentions), the authorization for the Company's directors to perform all acts necessary for the consummation of the Merger of Shares, under the terms of the Protocol and Justification and the Management Proposal, including the ratification of all acts that have already been performed for such purpose .

10 CLOSING AND SIGNATURES: There being no further business to discuss, the floor was given to anyone who wished to make use of it. As there was no response, the proceedings of this Meeting were suspended to draw up these minutes in summary form of the events that occurred, which will be published without the signatures of the shareholders present, in accordance with article 130, paragraphs 1 and 2 of the Corporations Law. Once the meeting was reopened, these minutes were read, approved and signed by the board and by the shareholders who attended this Meeting in person, with shareholders whose remote voting

ballots were considered valid by the Company being considered signatories of the minutes, in accordance with article 47, paragraph 1, of CVM Resolution 81.

Sao Paulo, August 5, 2025.

Table:

Tang David
President

Francisco Antunes Maciel Müssnich
Secretary

Shareholders present:

MMS PARTICIPATIONS LTDA.
Attorney – Roberto Rocha de Jesus

MARCOS ANTONIO MOLINA DOS SANTOS
Attorney – Roberto Rocha de Jesus

MARCIA APARECIDA PASCOAL MARÇAL DOS SANTOS
Attorney – Roberto Rocha de Jesus

MAMS FUNDO DE INVESTIMENTO EM AÇÕES
Attorney – Roberto Rocha de Jesus

**CONCORDIA PHOENIX FUNDO DE INVESTIMENTO MULTIMERCADO CRÉDITO
PRIVADO; FUNDO DE INVESTIMENTO JABURÁ AÇÕES**
Attorney – Manuel Nogueira Lois

IT NOW IBOVESPA B3 BR+ FUNDO DE ÍNDICE RESPONSABILIDADE LIMITADA; IT NOW IBOVESPA FUNDO DE ÍNDICE; IT NOW IDIV FUNDO DE INDICE; IT NOW IDIV RENDA DIVIDENDOS FUNDO DE ÍNDICE – RESPONSABILIDADE LIMITADA; IT NOW IGCT FUNDO DE INDICE; IT NOW PIBB IBRX-50 FUNDO DE ÍNDICE; IT NOW SMALL CAPS FUNDO DE INDICE; ITAÚ AÇÕES DIVIDENDOS FUNDO DE INVESTIMENTO FINANCEIRO RESPONSABILIDADE LIMITADA; ITAÚ CAIXA ACOES FI; ITAÚ FLEXPREV SMART AÇÕES BRASIL FUNDO DE INVESTIMENTO FINANCEIRO RESPONSABILIDADE LIMITADA; ITAÚ FTSE® RAFI BRAZIL 50 CAPPED INDEX FUNDO DE INVESTIMENTO EM AÇÕES RESPONSABILIDADE LIMITADA; ITAÚ GOVERNANÇA CORPORATIVA AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL; ITAÚ IBOVESPA ATIVO MASTER FIA; ITAÚ IBRX ATIVO MASTER FIA; ITAÚ INDEX AÇÕES IBOVESPA FI; ITAÚ INDEX ACOES IBRX FI; ITAÚ MASTER GLOBAL DINÂMICO MULTIMERCADO FUNDO DE INVESTIMENTO; ITAÚ MASTER GLOBAL DINÂMICO ULTRA MULTIMERCADO FUNDO DE INVESTIMENTO; ITAÚ PREVIDÊNCIA IBRX FIA; ITAÚ QUANTAMENTAL GEMS MASTER AÇÕES FUNDO DE INVESTIMENTO; ITAÚ SMALL CAP MASTER FUNDO DE INVESTIMENTO EM ACOES; ITAÚ VÉRTICE OMNI FUNDO DE INVESTIMENTO FINANCEIRO MULTIMERCADO RESPONSABILIDADE LIMITADA; WM SMALL CAP FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES – RESPONSABILIDADE LIMITADA

Attorney – Karina Francisca de Andrade

Shareholders present by sending a remote voting bulletin, in accordance with CVM Resolution 81 : RICARDO FLORENCE DOS SANTOS; NILZA NASHIRO FLORENCE DOS SANTOS; ALCIDES JOSÉ CORTES BERGAMO; MAURICIO MANFREDINI; JOSÉ IGNACIO SCOSERIA REY; RUI MENDONÇA JUNIOR; JAIRO AGOSTA; ALISSON BARROS NAVARRO; LUIZ GUSTAVO DE MIRANDA LAGE; LUIS ROBERTO FIRMINO DA SILVA; MARCELO FIRMINO DA SILVA; ROBERTO CARLOS SCARNAVACA; GUSTAVO LOESCH; PABLO JAVIER GRANA; JUSCELINO MATIAS DE LIMA; DUART MOREIRA DUART; ALDINO ENGEL; ALVARO MEDEIROS DE SOUZA ANJOS FILHO; ANTONIO CARLOS DE PAULA MUNIZ; PEDRO BERNARDINELLI JUNIOR; RAFAEL JACINTHO; CRISTINA ROVERE GEHLING; JOSE ARTINI NETTO; SALVADOR FERNANDES DE JESUS JUNIOR; MICHEL ARAUJO BASTOS; ROBERTO AOKI ROMERO; MIGUEL HLEBCZUK JUNIOR; FELIPE GRASS; RODOLFO DE ASSIS MIRANDA; WILLIAN RIBEIRO SANTOS; KLEBER DUARTE FRANDOLOSO; ELIZEU ALMEIDA DOS SANTOS PALL; EDVAN PEREIRA DOS SANTOS; JEAN CARLOS BATISTA DA SILVA; ARMANDO JUSTINO SILVA; LUCAS FERNANDO FEITOSA SECUNDO; PEDRO CARLOS COSENTINO; ALEXANDRE JOSE CONSELVAN; VIRGINIA RETIREMENT SYSTEM; THE PENSION RESERVES INVESTMENT MANAGEMENT BOARD; PARAMETRIC TAX-MANAGED EMERGING MARKETS FUND; THE EMERGING M.S. OF THE DFA I.T.CO.; THE MONETARY AUTHORITY OF SINGAPORE; ACADIAN EMERGING MARKETS EQUITY FUND; 1199 HEALTH CARE EMPLOYEES PENSION FUND; EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU; BLACKROCK LIFE LIMITED - DC OVERSEAS EQUITY FUND; PARAMETRIC EMERGING MARKETS FUND; CC&L Q MARKET NEUTRAL FUND; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; POLICE AND FIREMEN'S RETIREMENT SYSTEM OF NEW JERS; AMERICAN CENTURY ICAV; THE CAPTIVE INVESTORS FUND; VANGUARD FUNDS PLC / VANGUARD ESG EMERGING MARKETS; CC&L Q CANADIAN EQUITY 130/30 PLUS FUND; CC AND L Q 140-40 FUND; PROVIDENCE HEALTH SERVICES CASH BALANCE

RETIREMENT PL TRUS; NATIONAL RAILROAD RETIREMENT INVESTMENT TRUST; COLLEGE RETIREMENT EQUITIES FUND; EASTSPRING INVESTMENTS; LEGAL & GENERAL INTERNATIONAL INDEX TRUST; ACADIAN EMERGING MARKETS EQUITY II FUND, LLC; ISHARES MSCI EMERGING MARKETS SMALL CAP ETF; ALASKA PERMANENT FUND; THE BANK OF N. Y. M. (INT) LTD AS T. OF I. E. M. E. I. F. UK; COLONIAL FIRST STATE EMERGING MARKETS FUND 6; LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND; CUSTODY B. OF J. LTD. RE: STB D. E. E. F. I. M. F.; OPSEU PENSION PLAN TRUST FUND; ISHARES III PUBLIC LIMITED COMPANY; EATON VANCE TR CO CO TR FD - PA STR EM MKTS EQ COM TR FD; BNYM MELLON CF SL ACWI EX-U.S.IMI FUND; FIDELITY RUTLAND SQUARE TRUST II: STRATEGIC A E M FUND; ISHARES CORE MSCI TOTAL INTERNATIONAL STOCK ETF; ISHARES EMERGING MARKETS FUNDAMENTAL INDEX ETF; SCOTTISH WIDOWS INVESTMENT SOLUTIONS FUNDS ICVC- FUNDAMENTAL; GENERAL PENSION AND SOCIAL SECURITY AUTHORITY; ACADIAN ACWI EX US-SMALL CAP FUND LLC; THE CHICAGO PUB.SCHOOL TEACHERS P. AND RETIREM F; LEGAL GENERAL U. ETF P. LIMITED COMPANY; PROVIDENCE HEALTH AND SERVICES AND SWEDISH HEALTH S M R T; ACADIAN NON-US SMALL-CAP LONG-SHORT EQUITY FUND, LLC; ACADIAN COLLECTIVE INVESTMENT TRUST; FIDELITY SALEM STREET T: FIDELITY TOTAL INTE INDEX FUND; VANGUARD INV FUNDS ICVC-VANGUARD FTSE GLOBAL ALL CAP INDEX F; THE BOEING COMPANY EMPLOYEE SAVINGS PLANS MASTER TRUST; THE BOARD OF THE PENSION PROTECTION FUND; SCOTIA BALANCED OPPORTUNITIES FUND; FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE BRAZI; VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF; VIDENT INTERNATIONAL EQUITY FUND - WI; MERCER UCITS COMMON CONTRACTUAL FUND; MERCER QIF FUND PLC; STATE OF ALASKA RETIREMENT AND BENEFITS PLANS; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS: SP; STICHTING PENSIOENFONDS CAMPINA; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; TEACHERS RETIREMENT SYSTEM OF THE STATE OF ILLINOIS; THE REGENTS OF THE UNIVERSITY OF CALIFORNIA; VANGUARD INVESTMENT SERIES PLC / VANGUARD ESG EMER; STICHTING BEDRIJFSTAKPENSIOENFONDS VOOR DE DETAILHANDEL; DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM; JOHN HANCOCK TRUST COMPANY COLLECTIVE INVESTMENT T; VANGUARD FUNDS PLC / VANGUARD ESG GLOBAL ALL CAP U; BRITISH COAL STAFF SUPERANNUATION SCHEME; ADVISORS INNER CIRCLE FUND-ACADIAN E.M.PORTF; AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKET; PRUDENTIAL ASSURANCE COMPANY SINGAPORE (PTE) LTD; ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF; LEGAL & GENERAL COLLECTIVE INVESTMENT TRUST; FIRST TRUST EMERGING MARKETS SMALL CAP ALPHADDEX FUND; AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK; THOMAS MAGNO DE JESUS SILVEIRA; MARCELO LEONARDO LEAL LIMA; ANDRE LUIZ DE ANDRADE DOWSLEY; BRUNO GIL DO AMARAL; NORTHERN TRUST COMMON ALL COUNTRY WORLD EX-US INVESTABLE MAR; NORTHERN TRUST COLLECTIVE EAFE SMALL CAP INDEX FUND-NON LEND; NORTHERN TRUST COLLECTIVE EMERGING MARKETS QUALITY; CC&L Q US EQUITY EXTENSION FUND; CC&L MULTI-STRATEGY FUND; GENERAL ORGANISATION FOR SOCIAL INSURANCE; QIC INTERNATIONAL EQUITIES FUND; FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE LATIN; WS WALES PP GLOBAL OPPORTUNITIES EQUITY FUND; FRANKLIN LIBERTYSHARES ICAV; QIC LISTED EQUITIES FUND; WS WALES PP EMERGING MARKETS EQUITY FUND; BLACKROCK BALANCED CAPITAL FUND, INC.; LEGAL AND GENERAL ASSURANCE PENSIONS MNG LTD; CC&L U.S. Q MARKET NEUTRAL ONSHORE FUND II; RAPHAEL SAULORS CHAPUR; MARCOS SCATULIN BOCCA; EUCLIDES TEDESCO; LEONEL RODRIGUES LAZOUWNIK; JULIO ROMEU GLOBO; DIMAS RUY DE LIMA; JULIO

CESAR TRENTO FILHO; TIAGO AGUIAR DE OLIVEIRA; MARCELLO SILVA CRUZ; BRUNO DE ALMEIDA INTROVIGNI; ERIKSON HOLSTEIN DA SILVA; ELINALDO VIEIRA DOS SANTOS; JOSIMAR DA SILVA CAMARA; HUMBERTO SIMOES DE SOUZA RIBEIRO; HERMELINDO PINHEIRO MANOEL; GILBERTO ANTONIO DE MELLO; ANDRE BAKER MEIO; LOCKHEED MARTIN CORP DEFINED CONTRIBUTION PLANS MASTER TRUST; OAKTREE (LUX.) FUNDS - OAKTREE EMERGING MARKETS EQUITY FUND; CC&L Q EMERGING MARKETS EQUITY FUND LP; CC&L Q GLOBAL SMALL CAP EQUITY FUND; OAKTREE EMERGING MARKETS EQUITY HOLDINGS,L.P; PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO; OAKTREE EMERGING MARKETS EQUITY FUND; LOCKHEED MARTIN CORP MASTER RETIREMENT TRUST; CONNOR CLARK & LUNN COLLECTIVE INVESTMENT TRUST; CC&L ALTERNATIVE CANADIAN EQUITY FUND; OBERDAN CARLOS ALVES PACHECO; HUGO BORGES DE FREITAS; ALTAMIRO THADEU FRONTINO SOBREIRO; THE BANK OF NEW YORK MELLON EMP BEN COLLECTIVE INVEST FD PLA; ISHARES V PUBLIC LIMITED COMPANY; GERMANO SORIANO DE SA; CRISTIANO FERNANDES; NAURU MENDES MARTINS; RANDOLFO JOSE CARVALHO ALVES; ROBERT FUERST; ARROWSTREET EMK ALPHA EXTENSION FUND L.P.; GLOBAL X SUPERDIVIDEND UCITS ETF; SCHWAB FUNDAMENTAL EMERGING MARKETS LARGE COMPANY INDEX FUND; AUSTRALIAN RETIREMENT TRUST; COLONIAL FIRST STATE GLOBAL SHARE FUND 30; GLOBAL X SUPERDIVIDEND ETF; FP RUSSEL INV ICVC - FP RUSSEL INV INT GROWTH ASSETS FUND; MACKENZIE EMERGING MARKETS EX-CHINA EQUITY FUND; THRIFT SAVINGS PLAN; SPDR S&P EMERGING MARKETS EX-CHINA ETF; QMA JP EMERGING MARKETS ALL CAP OFFSHORE FUND, LTD; QMA JP EMERGING MARKETS ALL CAP ONSHORE FUND, L.P.; IBM 401 (K) PLUS PLAN; STATE STREET ACTIVE EM MKTS SEC LEND QP COM TR FD; RUSSELL TR COMPANY COMMINGLED E. B. F. T. R. L. D. I. S.; DUKE POWER CO EMPLOYEE RETIREMENT PLAN; FORD MOTOR COMPANY OF CANADA, L PENSION TRUST; UTAH STATE RETIREMENT SYSTEMS; 3M EMPLOYEE RETIREMENT INCOME PLAN TRUST; FLORIDA RETIREMENT SYSTEM TRUST FUND; SPDR SP EMERGING MARKETS ETF; RUSSELL GLOBAL OPPORTUNITIES FUND; RUSSELL INVESTMENT COMPANY EMERGING MARKETS FUND; STATE STREET E M S CAP A S L QIB C TRUST FUND; SSGATC I. F. F. T. E. R. P. S. S. M. E. M. S. C. I. S. L.F.; RUSSELL TAX EFFECTIVE GLOBAL SHARES FUND; ST ST MSCI EMERGING MKT SMALL CI NON LENDING COMMON TRT FUND; SCHWAB EMERGING MARKETS EQUITY ETF; MANAGED PENSION FUNDS LIMITED; STATE ST GL ADV TRUST COMPANY INV FF TAX EX RET PLANS; SSGA SPDR ETFS EUROPE I PLC; RUSSELL INVESTMENT COMPANY PUBLIC LIMITED COMPANY; SPDR PORTFOLIO MSCI GLOBAL STOCK MARKET ETF; WASHINGTON STATE INVESTMENT BOARD; SCHWAB FUNDAMENTAL EMERGOING MARKETS LARGE COMPANY INDEX ETF; STATE STREET IRELAND UNIT TRUST; ST STR MSCI ACWI EX USA IMI SCREENED NON-LENDING COMM TR FD; STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO; RUSSELL INVESTMENT COMPANY RUSSELL MULTI-STRATEGY INCOME F; PIMCO EQUITY SERIES: PIMCO RAE EMERGING MARKETS FUND; RUSSELL INVESTMENT COMPANY RUSSELL TAX-MANAGED INTERNATIONAL; PIMCO RAE EMERGING MARKETS FUND LLC; STATE STREET G. A. L. SICAV - S. S. E. M. S. C. ESG S.E. F.; RUSSELL INSTITUTIONAL FUNDS, LLC - REM EQUITY PLUS FUND; RUSSELL INVESTMENT COMPANY MULTI-ASSET GROWTH STRATEGY FUND; OMERS ADMINISTRATION CORPORATION; RUSSEL EMERGING MARKETS EQUITY POOL; THE INCUBATION FUND, LTD.; INTERNATIONAL MONETARY FUND; MACKENZIE EMERGING MARKETS SMALL CAP MASTER FUND (; TJ-NONQUALIFIED, LLC; MACKENZIE EMERGING MARKETS SMALL CAP FUND; MACKENZIE EMERGING MARKETS LARGE CAP FUND; TJ-QUALIFIED, LLC; AMERICAN HEART ASSOCIATION, INC.; ARROWSTREET EMERGING MARKET ALPHA EXTENSION TRUST; VANECK VECTORS BRAZIL SMALL-CAP ETF; MCIC VERMONT (A

RECIPROCAL RISK RETENTION GROUP); WILLIAN CLEYSON FRITSCHÉ; LUIZ HENRIQUE DE MORAES RODRIGUES; FAMA LATAM CLIMATE TURNAROUND FIA; MARCOS FELIPE SANTOS RABELO; MATEUS JOSE DO REGO CAVALCANTI; FORD MOTOR CO DEFINED BENEF MASTER TRUST; TEACHER RETIREMENT SYSTEM OF TEXAS; THE UNITED NATIONS JOINTS STAFF PENSION FUND; ISHARES CORE MSCI EMERGING MARKETS ETF; CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM; VICTORYSHARES USAA MSCI E. M. VALUE M. ETF; CC&L Q EMERGING MARKETS EQUITY FUND; NAT WEST BK PLC AS TR OF ST JAMES PL GL SMALL COMP UNIT FUND; ISHARES PUBLIC LIMITED COMPANY; TEXAS MUNICIPAL RETIREMENT SYSTEM; LUCIA HELENA W B DE SOUZA; ROBSON REIS MESQUITA; LUCIANO DAS NEVES PEREIRA; EDUARDO GHADER E SILVA; ELIAS DE SOUZA; ARMANDO CAMOLEZE FILHO; STICHTING BLUE SKY ACT EQ EM MK GL FUND; CATERPILLAR INVESTMENT TRUST; INVESCO MARKETS III PLC - INV FTSE RI EMERGING MARK U ETF; ISHARES MSCI BRAZIL SMALL CAP ETF; VANGUARD FUNDS PUBLIC LIMITED COMPANY; IVESCO FTSE RAFI EMERGING MARKETS ETF; INVESCO DWA EMERGING MARKETS MOMENTUM ETF; CITY OF NEW YORK GROUP TRUST; INVESCO INVESTMENT MANAGEMENT LTD, ACTING AS MANAG; CALIFORNIA PUBLIC EMPLOYEES RETIREMENT SYSTEM; GUILHERME CORREA DE SOUZA CARRILHO; OLAVO CENACHI JUNIOR; NANCY DRESSLER BUSS CENACHI; UI BVK KAPITALVERWALTUN. MBH ON BEHALF OF BAYVK A2-FONDS; BEST INVESTMENT CORPORATION; CCANDL Q EMERGING MARKETS EQUITY UCITS FUND A SUB FUND OF CO; ARROWSTREET EMK ALPHA EXTENSION FUND L.P.; ARROWSTREET EMERGING MARKET ALPHA EXTENSION TRUST; DIEGO ARAUJO DE MEDEIROS BRITO; ACADIAN EMERGING MARKETS SMALL CAP EQUITY FUND LLC; EMPLOYEES RET SYSTEM OF THE STATE OF HAWAII; PIMCO EQUITY SERIES: PIMCO RAFI DYNAMIC MULTI-FACTOR EMERGIN; ARROWSTREET EMERGING MARKET TRUST FUND; GOLDMAN SACHS TRUST - GOLDMAN SACHS EMERGING MARKETS E I F; EMERGING MARKETS EQUITY ACTIVE ETF; FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TILT INDEX F; MISSOURI EDUCATION PENSION TRUST; CONSTRUCTION BUILDING UNIONS SUPER FUND; JPMORGAN DIVERSIFIED RETURN EMERGING MARKETS EQUITY ETF; MINISTRY OF ECONOMY AND FINANCE; BLACKROCK BALANCED CAPITAL PORTFOLIO OF BLACKROCK SERIES FUN; CDN ACWI ALPHA TILTS FUND; EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND; EMERGING MARKETS SMALL CAPIT EQUITY INDEX NON-LENDABLE FUND; EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND B; GLOBAL ALPHA TILTS FUND A; GLOBAL ALPHA TILTS ESG NON-LENDABLE FUND B; VANGUARD EMERGING MARKETS STOCK INDEX FUND; MSCI ACWI EX-U.S. IMI INDEX FUND B2; VANGUARD ESG INTERNATIONAL; AVIVA I INVESTMENT FUNDS ICVC - AVIVA I INTERNATIONAL I T F; VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T; VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II; GLOBAL ALL CAP ALPHA TILTS FUND; THRIFT SAVINGS PLAN; MSCI EMERGING MARKETS EX CHINA IMI INDEX FUND; ALLIANZ GL INVESTORS GMBH ON BEHALF OF ALLIANZGI-FONDS DSPT; ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND; BUREAU OF LABOR FUNDS - LABOR PENSION FUND; BUREAU OF LABOR FUNDS - LABOR RETIREMENT FUND; SHELL TR (BERM) LTD AS TR O SHELL OV CON P F; STATE OF NEW MEXICO STATE INV. COUNCIL; THE BOEING COMPANY EMPLOYEE RETIREMENT PLANS MASTER TRUST; VANGUARD TOTAL INTERNATIONAL STOCK INDEX FD, A SE VAN S F; NORGES BANK; KALIL FACURY SANTOS DE SOUZA

Member of the Supervisory Board:

José Luiz de Souza Gurgel
Fiscal Advisor

Representatives of Grant Thornton Independent Auditors:

Jefferson Diniz

Raphael Toneto

Representative of the Evaluation Company:

Miguel Côrtes Carneiro Monteiro

Representative of the Company's management, member of the Statutory Audit Committee and member of the Independent Special Committee:

Antonio dos Santos Maciel Neto

MARFRIG GLOBAL FOODS SA
Publicly Traded Company
CNPJ/MF nº 03.853.896/0001-40
NIRE 35.300.341.031

**MINUTES OF THE EXTRAORDINARY GENERAL MEETING OPENED AND SUSPENDED ON
JUNE 18, 2025 AND RESUMED AND CONCLUDED ON AUGUST 05, 2025**

ANNEX I

Consolidated Articles of Association

*(This appendix begins on the next page.)
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MARFRIG GLOBAL FOODS S.A.

Publicly Held Company

CNPJ/MF nº 03.853.896/0001-40

NIRE 35.300.341.031

ARTICLES OF ASSOCIATION

Chapter I Name, Headquarters, Jurisdiction, Corporate Purpose, and Term of Duration

Article 1. Marfrig Global Foods S.A. (“**Company**”) is a public limited company with authorized capital, governed by these articles of association (“**Articles of Association**”) and by the applicable legal and regulatory provisions.

Article 2. The Company has its registered office and jurisdiction in the City of São Paulo, State of São Paulo, at Avenida Queiroz Filho, No. 1,560, Block 5 (Torre Sabiá), 3rd Floor, Room 301, Vila Hamburguesa, Zip Code 05319-000, and may install and close branches, agencies, warehouses, offices, subsidiaries, representations and any other establishments in the Country or abroad, by resolution of the Board of Directors.

Article 3. The Company's corporate purpose is: (i) to operate meatpacking activities, with the slaughter of cattle, horses, pigs, goats, sheep, poultry, buffaloes and the industrialization and sale of products and by-products of animal origin, edible or not, including, but not limited to, the industrialization and sale of leather products and by-products, in its own establishment or that of third parties; (ii) to purchase, sell, distribute, represent, import and export food products in general, including alcoholic or non-alcoholic beverages and others; (iii) to purchase and sell cattle, horses, pigs, goats, sheep, poultry, and buffaloes on foot; (iv) to provide effective labor to other companies; (v) to operate agricultural and forestry activities; (vi) to participate as a partner or shareholder in any company of a commercial or civil nature; (vii) to distribute and sell food products in general; (viii) production, distribution and marketing of soaps, washing preparations, disinfectants, softeners and other hygiene and cleaning products; (ix) cogeneration, production and marketing of energy and biodiesel; (x) participation in the financial market, as well as in the carbon credit market; (xi) marketing and production of products derived from legumes and vegetables, as well as all their derivatives and substitutes; feed, preserves, canned goods and fats; and (xii) transportation of its products and those of third parties; representations and other related ventures that are necessary for the corporate objectives; (xiii) breeding, rearing and fattening of cattle, horses, pigs, goats, sheep, poultry and buffalo on foot, in its own establishment or that of third parties; (xiv) import and export of products related to the object of the agricultural activity, in addition to embryos and others; (xv) the supply of effective labor together with other companies; (xvi) the provision of services to third parties for the breeding, treatment, handling, fattening and transportation of cattle, horses, pigs, goats, sheep, poultry and buffalo on foot; (xvii) technical tests and analyses; (xviii) manufacturing of pharmaceutical chemical products of animal origin; (xix) manufacturing of organic chemical products not previously specified; and (xx) ecological restoration services.

Paragraph 1. The Company may explore other lines of business that are related to the purpose expressed in this Article 3.

Paragraph 2 With the admission of the Company to the special listing segment called Novo Mercado, of B3 SA – Brasil, Bolsa, Balcão (“**B3**” and “**Novo Mercado**”, respectively), the Company, its shareholders, including controlling shareholders, members of the Board of Directors, the Board of Executive Officers and the Fiscal Council, if and when installed, are

subject to the provisions of the Novo Mercado Regulation (“**Novo Mercado Regulation**”).

Paragraph 3. The provisions of the Novo Mercado Regulation shall prevail over the statutory provisions in cases of prejudice to the rights of the recipients of the public offerings provided for in these Bylaws.

Paragraph 4. The Company and its shareholders, including controlling shareholders, members of the Board of Directors, the Executive Board and the Fiscal Council must comply with the terms, obligations and procedures set forth in the Regulation for Listing of Issuers and Admission to Trading of Securities of B3, in the B3 Issuer Manual and in the Novo Mercado Regulation.

Article 4. The Company has an indefinite term of duration.

Chapter II Share Capital and Shares

Article 5. The Company's fully subscribed and paid-in capital stock is R\$15,468,781,313.18 (fifteen billion, four hundred and sixty-eight million, seven hundred and eighty-one thousand, three hundred and thirteen reais and eighteen centavos), divided into 1,497,671,577 (one billion, four hundred and ninety-seven million, six hundred and seventy-one thousand, five hundred and seventy-seven) common shares, all registered, book-entry and with no par value.

Article 6. The Company is authorized, by resolution of the Board of Directors, to increase its share capital, regardless of statutory reform, with the issuance of up to 2,000,000,000 (two billion) common shares, all registered and without par value, including the current Share Capital of the Company.

Paragraph 1. The Board of Directors shall establish the conditions for the issuance of shares referred to in the caput above, including the price and term for payment, and may, within the limit of the authorized capital, resolve on the issuance of subscription bonuses.

Paragraph 2. Within the limit of the authorized capital and in accordance with the plan approved by the General Meeting, the Board of Directors may authorize the Company to grant stock purchase options to its directors, employees and service providers, as well as to directors, employees and service providers of other companies that are directly or indirectly controlled by the Company, without preemptive rights for shareholders.

Paragraph 3. The Company is prohibited from issuing beneficiary shares.

Article 7. The share capital shall be represented exclusively by ordinary shares and each ordinary share shall correspond to the right to one vote in the deliberations of the General Meeting. The Company may not issue preferred shares.

Article 8. The shares issued by the Company are registered shares, held in deposit accounts in the name of their holders, with a financial institution authorized by the Brazilian Securities and Exchange Commission (“CVM”).

Sole Paragraph. Subject to the maximum limits set by the CVM, the cost of the service of transferring ownership of book-entry shares may be charged directly to the shareholder by the depositary institution, as defined in the share book-entry agreement.

Article 9. At the discretion of the Board of Directors, the issuance of shares, debentures convertible into shares or subscription bonuses may be carried out, without preemptive rights or with a reduction in the term referred to in article 171, paragraph 4, of the Corporations Law, the placement of which is made through sale on the stock exchange or by public subscription, or even through exchange for shares in a public offering for the acquisition of control, under the terms established in the applicable legislation and regulations, within the limit of the authorized capital.

Chapter III General Assembly

Article 10. The General Assembly shall meet ordinarily once a year and, extraordinarily, when convened, in accordance with the applicable legislation or this Statute.

Article 11. The General Meeting shall be installed and presided over by the Chairman of the Board of Directors or, in his absence, by any member of the Board of Directors or, in his absence, by a shareholder or administrator of the Company chosen by the majority vote of those present, with the Chairman of the General Meeting being responsible for appointing the secretary, who may or may not be a shareholder of the Company.

Article 12. In addition to the powers provided for by law and in these Articles of Association, the General Assembly shall be responsible for:

- (i) elect and dismiss the members of the Board of Directors, as well as appoint the Chairman of the Board of Directors;
- (ii) set the annual global remuneration of the members of the Board of Directors and the Board of Directors, as well as that of the members of the Supervisory Board, if installed;
- (iii) annually take the accounts of the administrators and deliberate on the financial statements presented by them;
- (iv) reform the Articles of Association;
- (v) deliberate on the dissolution, liquidation, merger, split, incorporation of the Company, or of any company within the Company;
- (vi) approve plans to grant stock options to its directors and employees, as well as to directors and employees of other companies that are controlled, directly or indirectly, by the Company;
- (vii) deliberate, in accordance with the proposal presented by the administration, on the allocation of the profit for the year and the distribution of dividends;
- (viii) elect the liquidator, as well as the Supervisory Board that must operate during the liquidation period;
- (ix) deliberate on the request for cancellation of the registration of a publicly-held company with the CVM and exit from the Novo Mercado; and
- (x) deliberate on any matter submitted to it by the Board of Directors.

Chapter IV Administrative Bodies

Section I General Provisions

Article 13. The Company shall be managed by the Board of Directors and the Executive Board.

- Paragraph 1.** The members of the Board of Directors and the Executive Board shall take office by means of a document drawn up in a specific book, signed by the administrator or board member who has taken office and shall include their subjection to the arbitration clause set out in Article 32 of these Bylaws, with no management guarantee being required, and shall be subject to compliance with the applicable legal requirements.
- Paragraph 2.** The administrators must inform the Company and, if applicable, the CVM and B3, of the ownership and transactions carried out with securities issued by the Company, in accordance with the law and regulations in force.
- Paragraph 3.** The administrators will remain in their positions until their replacements take office.
- Paragraph 4.** The positions of chairman of the board of directors and chief executive officer or chief executive officer of the Company may not be held by the same person.
- Paragraph 5.** The rule set forth in Paragraph 4 does not apply in the event of a vacancy, and in this case, the company must: (i) disclose the accumulation of positions due to the vacancy by the business day following the occurrence; (ii) disclose, within 60 (sixty) days from the vacancy, the measures taken to end the accumulation of positions; and (iii) end the accumulation within 1 (one) year.
- Paragraph 6.** The Company must disclose, in compliance with the provisions of the regulations issued by the CVM that govern the disclosure and use of information on the relevant act or fact relating to publicly-held companies, the resignation or dismissal of members of the board of directors and statutory directors by the next business day on which the company is notified of the resignation or on which the dismissal is approved.

Article 14. The Assembly shall set a limit on the annual global remuneration to be distributed among the directors and the Board of Directors shall be responsible for deliberating on the individual remuneration of the directors, in compliance with the provisions of these Articles of Association.

Article 15. Upon regular notice in accordance with these Bylaws, any of the management bodies shall meet validly with the presence of the majority of its members and shall deliberate by the vote of the majority of those present.

- Sole Paragraph.** The prior call for all directors to a meeting shall only be waived, as a condition of its validity, if all members of the body to be held are present, and for this purpose, attendance may be verified by presenting written votes delivered by another member or sent to the Company prior to the meeting.

Section II Board of Directors

Article 16. The Board of Directors shall be composed of at least 3 (three) and at most 11 (eleven) members, all elected and removable by the General Assembly, with a unified term of 2 (two) years, with reelection permitted.

- Paragraph 1.** At the Ordinary General Meeting, shareholders must decide on the effective number of members of the Board of Directors.

- Paragraph 2.** Of the members of the Board of Directors, at least 2 (two) directors or 20% (twenty percent), whichever is greater, must be independent directors, based on the criteria and requirements established by the Novo Mercado Regulation, and their characterization as independent directors must be expressly indicated in the minutes of the General Meeting that elects them, and the director(s) elected by means of the powers provided for in article 141, paragraphs 4 and 5, of Law No. 6,404, of December 15, 1976, as amended (“ **Corporation Law** ”) shall also be considered independent.
- Paragraph 3.** When, as a result of calculating the percentage referred to in Paragraph 2 above, a fractional number of independent directors results, the number will be rounded up to the next higher whole number.
- Paragraph 4.** The member of the Board of Directors must have an unblemished reputation, and may not be elected, unless waived by the General Meeting, anyone who (i) holds positions in companies that may be considered competitors of the Company; or (ii) has or represents interests that conflict with the Company; the right to vote may not be exercised by the member of the Board of Directors if the same impediment factors arise subsequently.
- Paragraph 5.** Members of the Board of Directors may not have access to information or participate in Board of Directors meetings related to matters in which they have or represent conflicting interests with the Company, and the exercise of their right to vote is expressly prohibited.
- Paragraph 6.** The Board of Directors, in order to better perform its functions, may create committees or working groups with defined objectives, to be comprised of persons designated by it from among the members of the management and/or other persons who are not part of the Company's management.

Article 17. The Chairman of the Board of Directors will be appointed by the General Assembly.

- Paragraph 1.** The Chairman of the Board of Directors shall be responsible for presiding over the General Assemblies and the meetings of the Board of Directors and in the event of absence or temporary impediment, these functions shall be performed by another member of the Board of Directors chosen by the majority of the other members.
- Paragraph 2.** In the event of a vacancy on the Board of Directors that does not result in a composition lower than the majority of the positions on the body, in accordance with the number of effective directors decided by the General Assembly, the remaining members of the Board of Directors may: (i) appoint replacement(s), who must remain in office until the end of the term of office of the member(s) replaced; or (ii) choose to leave the position(s) of the vacant member(s) vacant, provided that the minimum number of members provided for in the caput of Article 16 is respected.
- Paragraph 3.** Should a vacancy occur on the Board of Directors that results in a composition lower than the majority of the positions on the body, in accordance with the number of effective directors decided by the General

Meeting, the Board of Directors must call a General Meeting to elect replacement(s) who must remain in office until the end of the term of office of the member(s) replaced.

Paragraph 4. In the deliberations of the Board of Directors, the Chairman of the body shall be granted, in addition to his own vote, the casting vote in the event of a tie in the vote due to an even number of members of the Board of Directors. Each board member shall be entitled to 1 (one) vote in the deliberations of the body.

Article 18. The Board of Directors shall meet whenever convened by the Chairman of the Board of Directors. Board meetings may be held, exceptionally, by telephone conference, video conference or by any other means of communication in which there is unequivocal proof of the vote.

Paragraph 1. Meeting notices shall be made in writing at least 3 (three) business days in advance, by letter, telegram, fax, e-mail or any other means that allows proof of receipt of the notice by the recipient, and must contain the agenda and be accompanied by documentation relating to the agenda.

Paragraph 2. All deliberations of the Board of Directors shall be recorded in minutes drawn up in the respective Board book and signed by the board members present.

Paragraph 3. In meetings of the Board of Directors, advance written votes and votes cast by fax, e-mail or any other means of communication are permitted, with members who vote in this way being counted as present.

Paragraph 4. The Board of Directors' decisions will always be taken by the favorable vote of the majority of the members present at the meeting.

Article 19. The Board of Directors is responsible for, in addition to other duties assigned to it by law or in these Bylaws:

- (xi) establish the general direction of the Company's business;
- (xii) elect and dismiss the Company's Directors;
- (xiii) establish or change the scope of the Board of Directors' authority for issuing and/or carrying out public or private offerings of credit instruments to raise funds, whether simple debentures, non-convertible into shares and without real guarantee, bonds, notes, promissory notes, commercial papers, or others commonly used in the market, as well as to set their issuance and redemption conditions, and may, in the cases it defines, require prior authorization from the Board of Directors as a condition for the validity of the act;
- (xiv) supervise the management of the Directors, examining, at any time, the Company's books and papers and requesting information on contracts entered into or about to be entered into and any other acts;
- (xv) choose and dismiss the Company's independent auditors;
- (xvi) summon the independent auditors to provide any clarifications deemed necessary;
- (xvii) assess the Management Report and the Board of Directors' accounts and deliberate on their submission to the General Assembly;
- (xviii) approve the Company's annual budgets and their respective amendments;

- (xix)** express in advance any proposal to be submitted for deliberation by the General Assembly;
- (xx)** authorize the issuance of shares of the Company, within the limits authorized in Article 6 of these Bylaws, setting the issuance conditions, including price and term for full payment, and may also exclude (or reduce the term for) the right of preference in the issuance of shares, subscription bonuses and convertible debentures, the placement of which is made through sale on the stock exchange or by public subscription or in a public offering for the acquisition of control, under the terms established by law;
- (xxi)** deliberate on the acquisition by the Company of shares issued by it, or on the launch of put and call options, referenced to shares issued by the Company, for holding in treasury and/or subsequent cancellation or sale;
- (xxii)** deliberate on the issuance of subscription bonuses;
- (xxiii)** grant share purchase options to its directors, employees and service providers, as well as to directors, employees and service providers of other companies that are directly or indirectly controlled by the Company, without preemptive rights for shareholders under the terms of the programs approved at the General Meeting;
- (xxiv)** authorize the Company to provide guarantees for its obligations and those of its controlled companies and/or wholly-owned subsidiaries, the value of which is higher than the authority value established under the terms of the Sole Paragraph below;
- (xxv)** approve any acquisition or disposal of permanent assets, the value of which is higher than the authority value established under the terms of the Sole Paragraph below, except as provided in item (xvi) below;
- (xxvi)** authorize the Company's participation as a shareholder or quotaholder in other companies, or the Company's association with other companies to form joint ventures;
- (xxvii)** approve the creation of real encumbrances on the Company's assets or the granting of guarantees to third parties, the value of which is higher than the authority value established under the terms of the Sole Paragraph below;
- (xxviii)** approve the obtaining of any financing or loan, including leasing operations, on behalf of the Company, not provided for in the annual budget, the value of which is higher than the limit value established under the terms of the Sole Paragraph below;
- (xxix)** approve any transaction or set of transactions whose annual value is equal to or greater than the amount of authority of the executive board defined by the Board of Directors, involving the Company and any related Party, directly or indirectly. For the purposes of this provision, a related party is understood to be any director of the Company, employee or shareholder who holds, directly or indirectly, more than 10% (ten percent) of the share capital of the Company;
- (xxx)** authorize the assignment of use, alienate, transfer or license any type of intellectual or industrial property belonging to the Company;
- (xxxii)** deliberate in advance on spin-off, merger, incorporation, dissolution or liquidation operations, or any other corporate reorganization operation with similar effects involving any of the Company's controlled companies;

(xxxii) award share bonuses and decide on possible groupings and splits of shares;

(xxxiii) express a favorable or unfavorable opinion regarding any public offering for the acquisition of shares (“OPA”) that has as its object the shares issued by the Company, by means of a substantiated preliminary opinion, disclosed within 15 (fifteen) days of the publication of the notice of the OPA, and which must address, at least (i) the convenience and opportunity of the OPA in relation to the interest of all shareholders and in relation to the price and potential impacts on the liquidity of the securities held by them; (ii) the strategic plans disclosed by the offeror in relation to the Company; and (iii) the alternatives to accepting the OPA available on the market. The opinion of the Board of Directors must include the favorable or unfavorable opinion regarding the acceptance of the public offering for the acquisition of shares, warning that the final decision on said decision is the responsibility of each shareholder; and

(xxxiv) choose the specialized company responsible for preparing the valuation report of the Company's shares, in the event of cancellation of registration as a publicly-held company or delisting from the Novo Mercado.

Sole Paragraph. The Board of Directors may establish authority for the board of directors to perform any of the acts referred to in items (iii) , (xiv) , (xv) , (xvii) , (xviii) and (xx) of the caput of this Article, subject to value limits per act or series of acts.

Section III Board of Directors

Article 20. The Board of Directors shall be composed of 2 (two) to 7 (seven) Directors, including one Chief Executive Officer, one Investor Relations Officer, one Administrative-Financial Officer and the remaining Directors without specific designation. The position of Investor Relations Officer may be held concurrently with the position of any other Director, as determined by the Board of Directors.

Paragraph 1. The Directors will be elected for a term of 3 (three) years and may be reelected.

Paragraph 2. The members of the Board of Directors who were not reelected will remain in office until the new Directors take office.

Paragraph 3. In the event of permanent impediment or vacancy of the position, the Board of Directors must be immediately convened to elect a replacement.

Paragraph 4. The absence or impediment of any Director for a continuous period exceeding thirty days, unless authorized by the Board of Directors, shall result in the termination of the respective term of office, with the provisions of Paragraph 3 of this Article being applied.

Paragraph 5. A Director may not simultaneously replace more than one other Director.

Paragraph 6. The Board of Directors shall meet upon call by its Chief Executive Officer or by any two members jointly, whenever the corporate interests so require. The meetings of the Board of Directors, which shall be held at the registered office, shall be installed with the presence of the majority of its members, necessarily among them the Chief Executive Officer or the absolute majority of the members of the Board of Directors, and the respective deliberations shall be taken by the vote of the majority of the members present, except that in the event of a tie, the Chief Executive

Officer shall be assigned the qualified vote to approve or reject the matter under discussion. Minutes with the corresponding deliberations shall be recorded in the appropriate Book.

Article 21. The Directors are responsible for administering and managing the Company's business, especially:

- (xxxv) comply with and enforce these Articles of Association and the resolutions of the Board of Directors and the General Assembly;
- (xxxvi) submit, annually, for the consideration of the Board of Directors, the Management Report and the Board's accounts, accompanied by the independent auditors' report, as well as the proposal for the application of the profits recorded in the previous year;
- (xxxvii) submit the Company's annual budget to the Board of Directors;
- (xxxviii) present to the Board of Directors on a quarterly basis the detailed economic-financial and equity balance sheet of the Company and its subsidiaries;
- (xxxix) issue and approve internal instructions and regulations that it deems useful or necessary; and
- (xl) represent the Company actively and passively, in court or out of court, in compliance with the provisions of Article 25.

Article 22. The Chief Executive Officer shall be responsible for coordinating the actions of the Directors and directing the execution of activities related to the Company's general planning, in addition to the functions, duties and powers assigned to him by the Board of Directors, and in compliance with the policy and guidance previously established by the Board of Directors:

- (xli) convene and preside over Board meetings;
- (xlii) oversee the Company's administrative activities, coordinating and supervising the activities of the members of the Board of Directors;
- (xliii) coordinate personnel, organizational, managerial, operational and marketing policies of the Company;
- (xliv) annually, prepare and present to the Board of Directors the Company's annual business plan and annual budget; and
- (xlvi) manage corporate matters in general.

Article 23. The Investor Relations Director is responsible for providing information to the investing public, the Securities and Exchange Commission and the stock exchanges and organized over-the-counter markets where the Company is registered, and for keeping the Company's publicly-held company registration up to date, complying with all legislation and regulations applicable to publicly-held companies.

Article 24. The Administrative-Financial Director is responsible for, in addition to the functions, duties and powers granted to him by the Board of Directors, and in compliance with the policy and guidance previously established by the Board of Directors:

- (xlvii) propose financing alternatives and approve financial conditions for the Company's business;

(xlviii) manage the Company's cash and accounts payable and receivable; and

(xlix) manage the accounting, financial planning and tax/fiscal areas.

Article 25. The Company shall be represented as follows:

- (I) by 2 (two) directors together, one of whom is the Chief Executive Officer or the Administrative and Financial Director, necessarily together with another Director without a specific designation;
- (II) by 2 (two) directors together, one of whom is the Chief Executive Officer, necessarily together with the Administrative and Financial Director or another Director without a specific designation;
- (III) by any director together with a proxy appointed in accordance with items (i) and (ii) above;
- (IIII) by 2 (two) attorneys jointly, appointed in the form of items (i) and (ii) above; or
- (i) individually by the Investor Relations Director, exclusively within the scope of his/her competence as provided for in Article 23 of these Bylaws.

Paragraph 1. Powers of attorney shall always be granted on behalf of the Company in accordance with items (i) and (ii) above, and shall have a validity period limited to a maximum of one year, except that powers of attorney for the purposes of legal representation or in administrative proceedings may be granted for an indefinite validity period.

Paragraph 2. A power of attorney duly granted in accordance with Paragraph 1 above may expressly authorize the performance of specific acts binding on the Company by only one of the members of the Board of Directors or by an appointed attorney.

Chapter V Supervisory Board

Article 26. The Company's Fiscal Council, with the powers established by law, will be composed of 3 (three) to 5 (five) members and the same number of alternates.

Paragraph 1. The Fiscal Council shall operate on a permanent basis, in accordance with legal provisions.

Paragraph 2. The members of the Fiscal Council must, immediately after taking office, inform B3 of the quantity and characteristics of the securities issued by the Company that they directly or indirectly hold, including their derivatives .

Paragraph 3. The members of the Fiscal Council shall have a term of office of 1 (one) year and may be reelected . The members of the Fiscal Council shall be sworn in by means of a document drawn up in a specific book, signed by the sworn-in member and including their subjection to the arbitration clause set forth in Article 32 of these Bylaws and shall be subject to compliance with the applicable legal requirements.

Chapter VI Statutory Audit Committee

Article 27. The Statutory Audit Committee, an advisory body linked to the Board of Directors, is composed of at least 3 (three) members, of which at least 1 (one) must be an independent director, and at least 1 (one) must have recognized experience in corporate accounting matters.

Paragraph 1. The same member of the Statutory Audit Committee may accumulate both characteristics referred to in the caput.

Paragraph 2. The activities of the audit committee coordinator are defined in its internal regulations, approved by the Board of Directors.

Paragraph 3. The members of the Statutory Audit Committee shall have a term of office of 2 (two) years, and may be reelected and hold their positions for a maximum of 10 (ten) years, with their appointment being subject to the signing of an instrument of appointment, which must include their subjection to the arbitration clause referred to in Article 32 of these Bylaws.

Paragraph 4. The Statutory Audit Committee shall have the following responsibilities:

- (i) to give an opinion on the hiring and dismissal of the independent external auditor to conduct an independent external audit or for any other service.
- (i) supervise the activities of: (a) the independent auditors, in order to assess their independence, quality and suitability of the services provided to the needs of the Company; (b) the internal controls area of the Company; (c) the internal audit area of the Company; and (d) the area responsible for preparing the Company's financial statements;
- (ii) monitor the quality and integrity of: (a) internal control mechanisms; (b) the Company's quarterly information, interim financial statements and financial statements; and (c) the information and measurements disclosed based on adjusted accounting data and non-accounting data that add elements not foreseen in the structure of the usual financial statement reports;
- (iii) assess and monitor the Company's risk exposures and may even request detailed information on policies and procedures related to: (a) management remuneration; (b) the use of the Company's assets; and (c) expenses incurred on behalf of the Company.
- (iv) evaluate and monitor, together with management and the internal audit area, the adequacy of transactions with related parties carried out by the Company and their respective disclosures.
- (v) prepare a summary annual report, to be presented together with the financial statements, containing a description of: (a) its activities, the results and conclusions achieved and the recommendations made; and (b) any situations in which there is a significant divergence between the Company's management, the independent external auditors and the Statutory Audit Committee, in relation to the Company's financial statements; and
- (vi) ensure that the Company has the means to receive and process information about non-compliance with legal and regulatory provisions applicable to the Company, in addition to internal regulations and codes, including specific procedures for protecting the whistleblower and the confidentiality of the information.

Paragraph 5. The internal regulations of the Statutory Audit Committee shall be approved by the Board of Directors and shall describe in detail its functions, as well as its operating procedures.

Paragraph 6. The remuneration of the members of the Statutory Audit Committee, in addition to the respective budget allocation, will be set by the Board of Directors.

Chapter VII Fiscal Year and Financial Statements

Article 28. The financial year begins on January 1st and ends on December 31st of each year.

Paragraph 1. At the end of each fiscal year, the Board of Directors shall prepare, in compliance with the relevant legal precepts, the financial statements required by Law and the Novo Mercado Regulation.

Paragraph 2. The financial statements for the fiscal year shall include a proposal by management regarding the allocation of net profit, in compliance with the provisions of these Bylaws and applicable legislation.

Paragraph 3. The net profit for the fiscal year shall be allocated as follows:

- (i) 5% (five percent) for the formation of the legal reserve, until reaching 20% (twenty percent) of the subscribed share capital.
- (ii) payment of mandatory dividends, in compliance with the provisions of Article 29 of these Bylaws and applicable legislation; and
- (iii) creation of a profit reserve and distribution of dividends in addition to mandatory dividends under the Corporations Law.

Article 29. Shareholders shall be entitled to receive, in each fiscal year, as dividends, a mandatory minimum percentage of 25% (twenty-five percent) of the net profit for the fiscal year, with the following adjustments:

- (iv) the decrease in the amounts allocated, during the fiscal year, to the constitution of the legal reserve and reserves for contingencies; and
- (v) the increase in amounts resulting from the reversal, during the fiscal year, of previously formed contingency reserves.

Paragraph 1. Whenever the amount of the mandatory dividend exceeds the realized portion of the net profit for the year, the administration may propose, and the General Meeting may approve, allocating the excess to the creation of a reserve for unrealized profits (article 197 of the Corporations Law).

Paragraph 2. The General Meeting may grant the directors of the Company or its controlled companies a share in the profits, subject to the relevant legal limits. The payment of such share is conditional upon the attribution to the shareholders of the mandatory minimum dividend referred to in this Article.

Paragraph 3. The Company may prepare balance sheets on a half-yearly basis or for shorter periods. Subject to the conditions imposed by law, the Board of Directors may: (a) resolve to distribute dividends as a debit to the profit account recorded in the half-yearly balance sheet or for shorter periods *subject to approval* by the General Meeting; and (b) declare interim dividends as a debit to the profit reserve account recorded in the last annual or half-yearly balance sheet.

Paragraph 4. Dividends not claimed within three years shall lapse in favor of the Company.

Paragraph 5. The Board of Directors shall deliberate on the Board's proposal for payment or credit of interest on equity, *ad referendum* of the Ordinary General Meeting that shall examine the financial statements for the fiscal year in which such interest was paid or credited, and the amounts corresponding to the interest on equity shall be imputed to the mandatory dividend.

Chapter VIII Sale of Control, Cancellation of Registration as a Publicly-Held Company and Exit from the Novo Mercado

Article 30. The direct or indirect sale of control of the Company, whether through a single transaction or through successive transactions, must be contracted under the condition that the acquirer of control undertakes to carry out a public offering for the shares issued by the Company and held by the other shareholders, observing the conditions and terms provided for in the legislation and regulations in force and in the Novo Mercado Regulation, in order to ensure equal treatment to that given to the seller.

Article 31. In the event of direct or indirect sale of control of the Company, cancellation of registration as a publicly-held company, voluntary delisting from the Novo Mercado or corporate reorganization involving the transfer of the Company's shareholding base, the provisions of applicable legislation and regulations must be observed, including, without limitation, the rules issued by the CVM and the Novo Mercado Regulation.

Chapter IX Dispute Resolution

Article 32. The Company, its shareholders, directors and members of the fiscal council, both effective and alternate, if any, undertake to resolve, through arbitration, before the Market Arbitration Chamber, in accordance with its regulations, any dispute that may arise between them, related to or arising from their condition as issuer, shareholders, directors and members of the fiscal council, and in particular, arising from the provisions contained in Law No. 6,385 of December 7, 1976, as amended, in the Corporations Law, in the rules issued by the National Monetary Council, the Central Bank of Brazil and the CVM, in these Bylaws, as well as in other rules applicable to the operation of the securities market in general, in addition to those contained in the Novo Mercado Regulation, other B3 regulations and the Novo Mercado Participation Agreement.

Chapter X Liquidation

Article 33. The Company shall be dissolved in the cases provided for by law, and the General Meeting shall, where applicable, determine the method of liquidation and appoint the Supervisory Board and the liquidator who shall act during the liquidation period, setting their remuneration.

Chapter XI Final Provisions

Article 34. The Company is prohibited from granting financing or guarantees of any kind to third parties, under any modality, for businesses unrelated to the company's interests.

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