



Earnings Release

First Quarter 2023



PORTUGUESE CONFERENCE CALL WITH SIMULTANEOUS TRANSLATION

May 12, 2023 1:00 PM (Brasília) / 12:00 PM (US EST)

Telephone: BR: +55 (11) 4090-1621 US: +1 844 204 942

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INVESTOR RELATIONS:

Alexandre Santoro – CEO

Rafael Bossolani – CFO and IRO

Kenny Damazio – Investor Relations Manager

MEDIA RELATIONS

FSB Comunicação

Raphael Diegues

Email: imc@fsb.com.br

Quarterly Highlights

R\$742.5

System sales¹
16.3% over 1Q22

+10.7%

Consolidated Same-Store Sales²
(SSS)

R\$530 million

Net Revenue
growth of **16.6%**

30% of share of Digital

Sales³
Growth of 24.8% over 1Q22

Total of 561 stores, expansion
of 23 stores on strategic brands

48.1M

Adjusted EBITDA
growth of 98.3% and margin of 9.1%

Leverage of 1.8X LTM EBITDA, below the required covenants (3.0x), and **Net Debt of R\$300.1M**

¹ - Sales of company-owned stores and franchises | ² - in BRL | ³ - PH and KFC |

Consistent execution of the strategy takes IMC to the eighth consecutive quarter of results evolution, registering the best first quarter in its history, with net revenue of R\$530 million (+16.6%) and adjusted EBITDA of R\$48.1 million (+98.3%)

São Paulo, May 11, 2023 - International Meal Company Alimentação S.A. ("IMC") - B3: MEAL3, one of the largest multi-brand companies in the Latin American food retail industry, announces its results for the first quarter of 2023 (1Q23). Unless otherwise indicated, the information herein is presented in a consolidated manner, in millions of Brazilian reais (R\$).

To better present the company's standing and better compare the results, the results for 1Q22 are pro-forma and adjusted, excluding the Panamá operation.

MESSAGE FROM MANAGEMENT

“To be the best food service platform in Brazil.”

This is the vision of the future driving and guiding our actions and decisions every day to achieve our strategic ambitions.

Currently, we are a platform primarily consisting of 4 major systems (Frango Assado, KFC, Pizza Hut and Margaritaville), with revenues over R\$700 million each, with a great value creation potential going forward yet to be captured.

This year, we remain committed to and focused on executing our solid transformation agenda that is based on operational efficiency, digital transformation, financial discipline and expansion. The consistent execution over the last 24 months, with focus and discipline on our strategic pillars, once again boosted our results, registering an uninterrupted sequence of evolutions in the comparability of periods.

In the first quarter, we continued to enhance our operations and grow our business. Net revenue rose by 17%, and adjusted EBITDA reached R\$48.1 million, up by 98% YOY.

Our financials also reflect our commitment to operational excellence and the constant pursuit of productive brands and operations. The 4-wall margin in Brazil reached 11.4%, 807 bps above last year's, with a significant reduction in the management of store losses, optimized labor and innovative products. Our teams are working hard and ensure the provision of high-quality food services for our consumers. Our NPS grew 450 points in the LTM, reaching 84.7%.

Our efforts to digitize the company also stood out in the first quarter of 2023. The Frango Assado App, Fran-Go, has already been downloaded over 101k times, up by 42% over 4Q22. At Pizza Hut, our new call center launched in December 2022 has been very well received by consumers. This channel was responsible for capturing more than 10,000 orders in the quarter, with strong growth week after week. As for KFC, sales via self-service kiosks are on the rise, accounting for 19% of sales in the stores with this functionality.

We continue to make very solid progress in our company's financial position. We ended the quarter with free cash generation of R\$23.0 million, reversing the R\$2.5 million consumption recorded last year, with a total cash position of R\$205.5 million. We ended the quarter with a net debt of R\$300.1 million, and the financial leverage ratio stood at 1.8x (net debt/EBITDA), 0.6X lower than the same quarter of 2022. We will continue optimizing our capital structure by extending debt terms and reducing the cost of debt.

As we maintain a responsible pace of growth, we will continue to be on the lookout for growth opportunities in new markets and regions. We currently have a network of 561 stores, a rise of 23 net units in the LTM. In the quarter, we inaugurated 5 KFC stores and 1 Pizza Hut store. Additionally, in April we started a pilot project with Pizza Hut in partnership with the AmPm convenience chains, with the aim of further increasing the points of contact with our consumers and expanding the visibility of our brands and products.

We are aware that we still have many challenges ahead, we continue with our commitment to generating value in the long term, through the strength of our brand portfolio, franchise system, and strong team, which thinks and acts like an owner.

Management

Highlights

CONSOLIDATED HIGHLIGHTS

(in R\$ million)	1Q23	1Q22	YoY
Stores	561	538	23
SSS (YoY R\$)	10.7%	39.8%	-29bps
System Total Sales	742.5	638.7	16.3%
Net Revenues	530.0	454.4	16.6%
Gross Profit	155.3	107.3	44.8%
Gross Margin (%)	29.3%	23.6%	+570bps
Adjusted EBITDA	48.1	24.3	98.3%
Adjusted EBITDA margin (%)	9.1%	5.3%	+374bps
Free Cash Flow	23.0	(2.5)	na
Net Debt/EBITDA LTM ¹	1.8x	2.4x	-0,7x

¹ Ex-IFRS 16 | Covenant Methodology

SALES HIGHLIGHTS

(in R\$ million)	1Q23	1Q22	YoY
Net Revenues	530.0	454.4	16.6%
Brazil	355.8	304.0	17.0%
Frango Assado	164.5	163.0	0.9%
Airports	34.8	29.9	16.5%
PH, KFC and Others	156.4	111.1	40.7%
USA	156.3	134.0	16.7%
Caribbean	17.9	16.4	9.2%

OPERATING RESULTS - Adjusted EBITDA

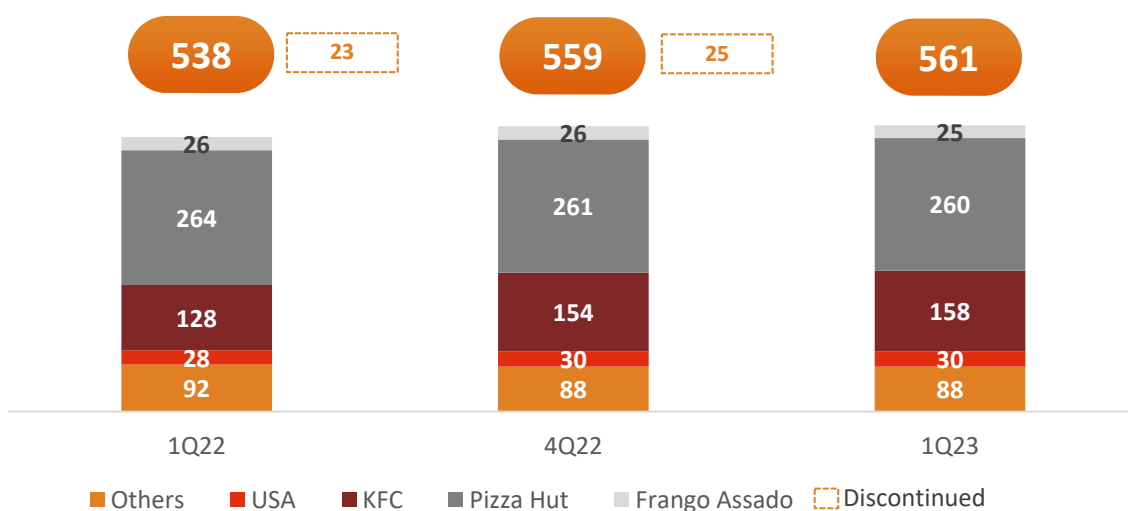
(in R\$ million)	1Q23	1Q22	YoY
Adjusted EBITDA	48.1	24.3	98.3%
Brazil	23.6	4.8	391.8%
Frango Assado	23.3	14.1	64.9%
Airports	5.0	3.7	36.8%
PH, KFC and Others	22.3	1.7	1218.2%
G&A and Others *	(27.0)	(14.7)	83.6%
USA	20.7	16.8	23.7%
Caribbean	3.8	2.7	38.9%

STORE PERFORMANCE

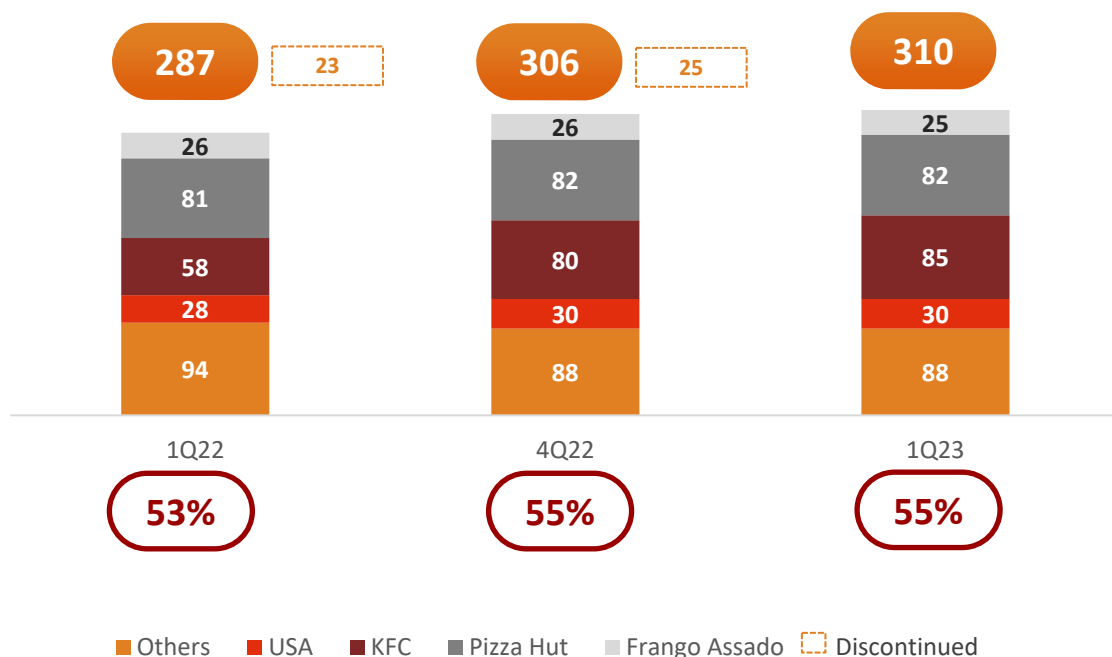
IMC ended the first quarter with 561 stores, including company-owned and franchises, in Brazil, Colombia, and the USA. In the last 12 months, the Company expanded 23 net units. In Q1, we opened 6 stores, 5 of which KFC and 1 Pizza Hut, as per our expansion plan. We also closed down 4 stores – 1 KFC, 2 Pizza Hut and 1 Frango Assado. The Frango Assado unit located in the city of Sumaré was in deficit and was no longer economically viable after an important change in the Anhanguera highway that gave access to the store. Company-owned stores currently account for 55% of IMC's system.

The Company continues implementing its expansion plan with dedication and discipline, in addition to ensuring a healthy network of stores and franchisees in its system.

Total Stores



Company Stores



RESULTS OF BRAZILIAN OPERATIONS



The Frango Assado restaurant chain reported a net revenue of R\$77.0 million in the quarter, up by 24.1%, above the increase in the flow of light vehicles on highways during this period, which stood at 9.9%, according to an ABCR report. Gas station sales slowed down by 13.3%, driven by lower fuel prices.

Same-store sales (SSS) of the restaurant chain closed the quarter at 20.1% vs. 1Q22, driven by the higher number of transactions and average ticket. The gas station operations fell by 10.9% in the quarter, driven by lower fuel prices, as previously mentioned.

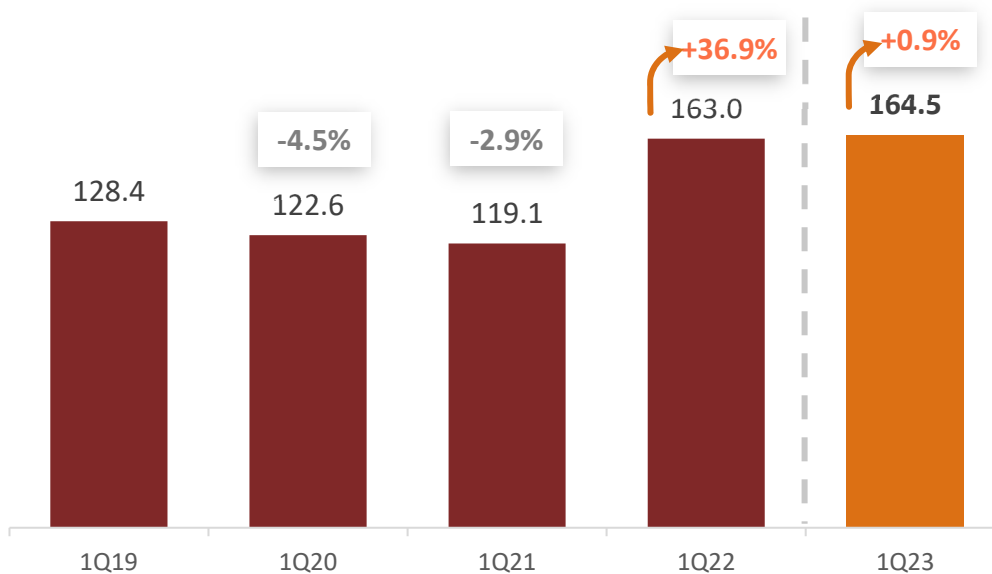
The Adjusted EBITDA of the consolidated operation totaled R\$23.3 million, up by 64.9% over 1Q22, with an increase of 549 bps in the EBITDA margin to 14.2%, mainly driven by transformation productivity actions, workforce planning and gains arising from the greater efficiency of the Central Kitchen. The fuel operation also contributed to this evolution through a healthier sales mix.

In addition to modernizing the Frango Assado brand and renovating the main stores, the customer loyalty platform through the Fran-GO app, which offers offers and discount coupons, grew by 42% in the number of downloads compared to 4Q22. Additionally, another step was implemented in improving the digital experience, with the installation of self-service and self-checkout totems, streamlining the customer journey and experience. The share of these sales reached 50% in the main markets.

(in R\$ million)	1Q23	1Q22	YoY
Net Revenues	164.5	163.0	0.9%
Restaurants & Others	77.0	62.1	24.1%
Gas Stations	87.5	100.9	(13.3%)
COGS	(131.5)	(142.2)	(7.5%)
Gross Profit	33.0	20.8	58.9%
Gross Profit	20.0%	12.7%	+731bps
Operating Expenses	(16.8)	(13.3)	26.5%
Store Pre-Openings	0.0	0.0	0.0%
EBIT	16.2	7.5	116.7%
(+) Depreciation & Amortization	7.1	6.7	6.9%
(+) Store Pre-Openings	0.0	0.0	0.0%
Adjusted EBITDA	23.3	14.1	64.9%
Adjusted EBITDA Margin	14.2%	8.7%	+549bps

Net Revenue

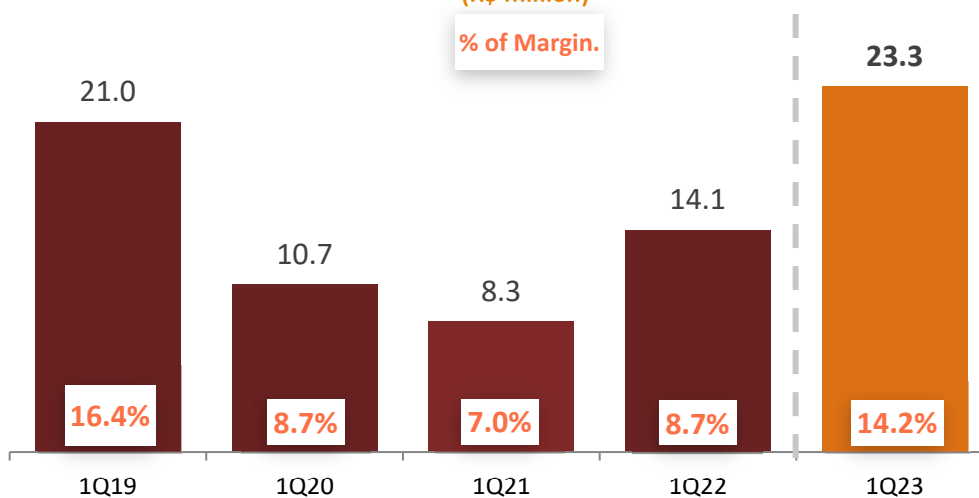
(R\$ million)

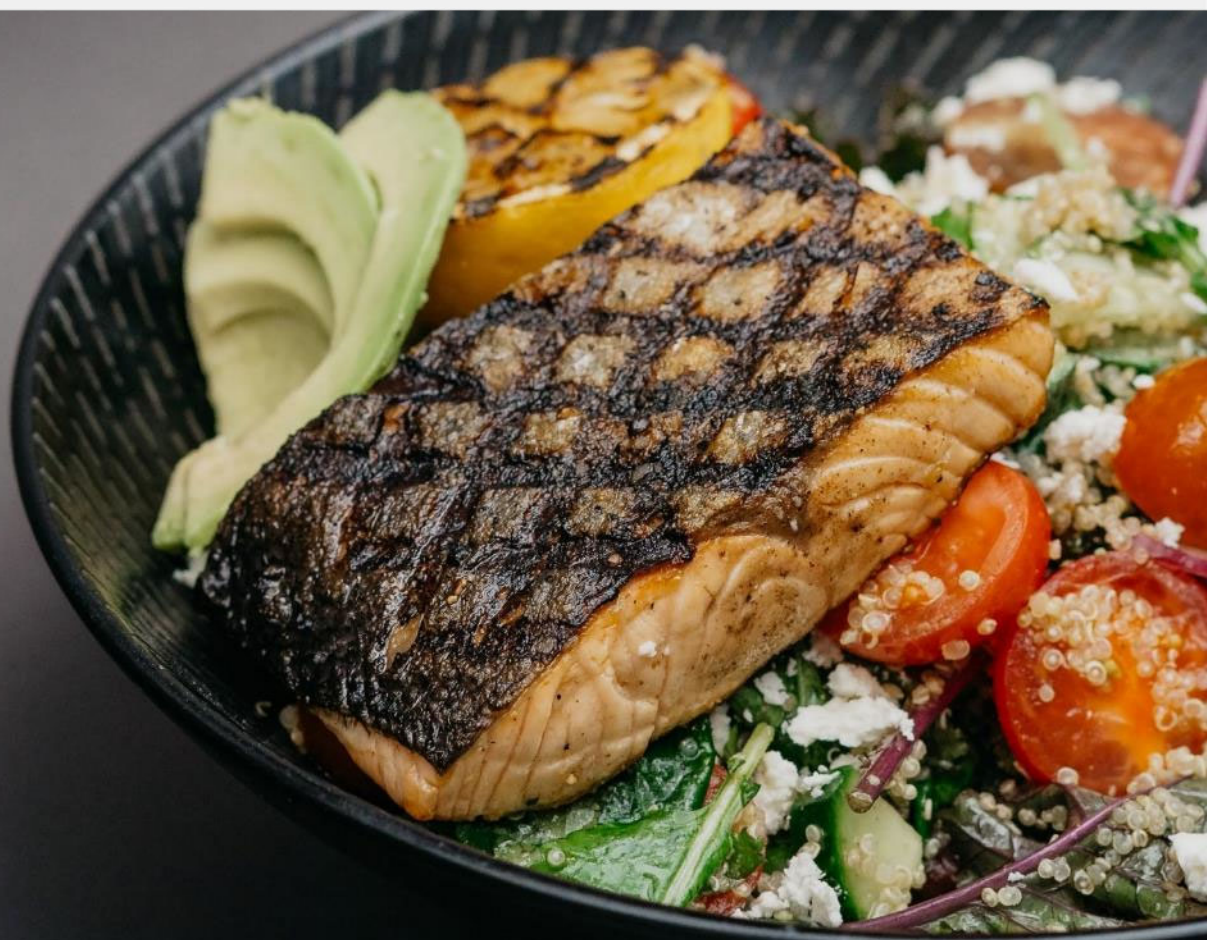


Adjusted EBITDA

(R\$ million)

% of Margin.





RESULTS OF BRAZILIAN OPERATIONS

CATERING AND RETAIL AT AIRPORTS

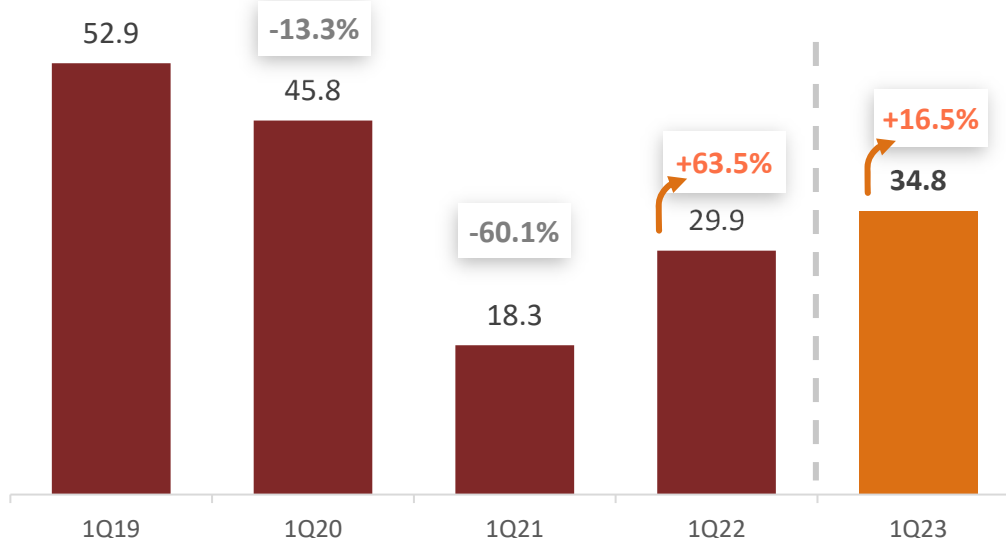
Revenue from the Airports segment in Brazil closed the quarter at R\$34.8 million, up by 16.5% over 1Q22, driven by the higher passenger flow at airports and the stabilization of aircraft catering services. Same-store sales (SSS) ended the quarter at 26.0% compared to 1Q22, above the 15.4% decrease in the number of passengers at the airports where IMC is present, according to ANAC data.

Adjusted EBITDA of the operation was R\$5.0 million in 1Q23, up by 36.8% over 1Q22, with a margin of 14.5%. The result was impacted by the increase in the revenue from the segment and the higher airport traffic compared to 1Q22. The Company remains focused on recovering margins, improving service level and reviewing contracts.

(in R\$ million)	1Q23	1Q22	YoY
Net Revenues	34.8	29.9	16.5%
COGS	(24.7)	(20.7)	19.4%
Gross Profit	10.1	9.2	9.9%
Gross Profit	29.0%	30.8%	-174bps
Operating Expenses	(13.9)	(14.0)	(0.4%)
EBIT	(3.8)	(4.8)	(20.1%)
(+) Depreciation & Amortization	8.9	8.5	4.7%
(+) Store Pre-Openings	0.0	0.0	0.0%
Adjusted EBITDA	5.0	3.7	36.8%
Adjusted EBITDA Margin	14.5%	12.3%	+214bps

Net Revenue

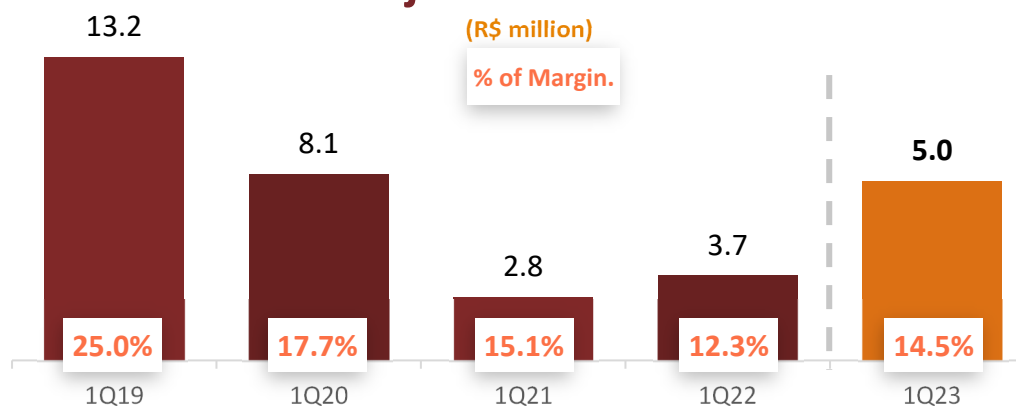
(R\$ million)



Adjusted EBITDA

(R\$ million)

% of Margin.





RESULTS OF BRAZILIAN OPERATIONS

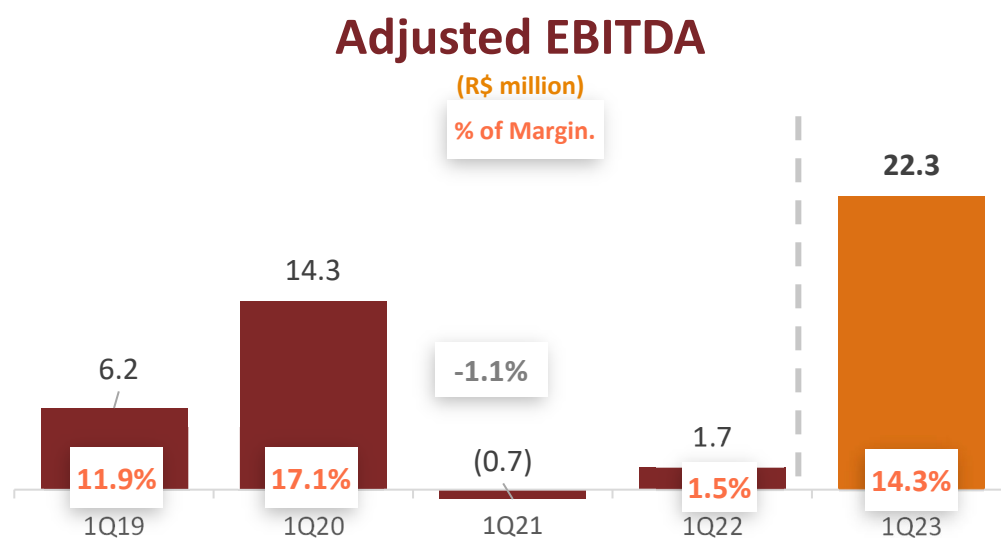
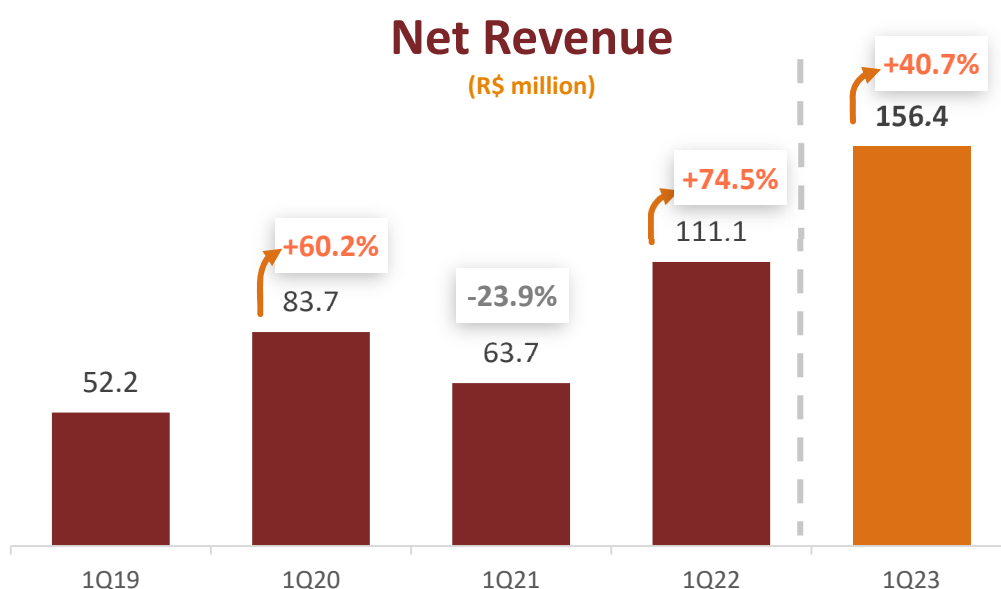
Pizza Hut, KFC and OTHER BRANDS¹

The segment's consolidated net revenue was R\$156.4 million in 1Q23, up by 40.7% over 1Q22. Pizza Hut and KFC grew by 52.1% in the period, mainly driven by store expansions and higher average tickets. As for KFC, SSS rose by 22.1% compared to 1Q22. As for Pizza Hut, SSS increased by 10.5% compared to 1Q22 with both brands growing above the food market as of IFB (Instituto Foodservice Brasil).

The Adjusted EBITDA of the operations was R\$22.3 million, up by 1218.2% over 1Q22, with a margin of 14.3%, an increase of 1273 bps, reflecting maturation of stores, better performance, efficient control of food costs, and management of the promotional mix. It is worth mentioning the important evolution of these operations.

The brands continued innovating their product portfolio and commercial activation. We'd like to highlight the competitiveness of KFC's and Olive Garden's promotional campaigns, and the fact that Pizza Hut launched a new pizza with thinner crust called "*Estilo Nova York*", bringing a new point of contact with consumers. Another major highlight of the brand was the launch of the store-in-store pilot project with the AmPm chains. KFC continues growing, increasing the quantity of tickets and gaining market share, extending its lead and improving profitability with increased operating leverage.

(in R\$ million)	1Q23	1Q22	YoY
Net Revenues	156.4	111.1	40.7%
Pizza Hut and KFC	114.7	75.4	52.1%
Others	41.7	35.7	16.7%
COGS	(103.6)	(82.8)	25.1%
Gross Profit	52.8	28.3	86.4%
Gross Profit	33.8%	25.5%	+828bps
Operating Expenses	(45.1)	(34.6)	30.3%
Store Pre-Openings	(0.9)	(0.5)	62.1%
EBIT	6.9	(6.8)	-201.1%
(+) Depreciation & Amortization	14.6	7.9	83.1%
(+) Store Pre-Openings	0.9	0.5	62.1%
Adjusted EBITDA	22.3	1.7	1218.2%
Adjusted EBITDA Margin	14.3%	1.5%	+1273bps





RESULTS OF THE U.S. OPERATIONS

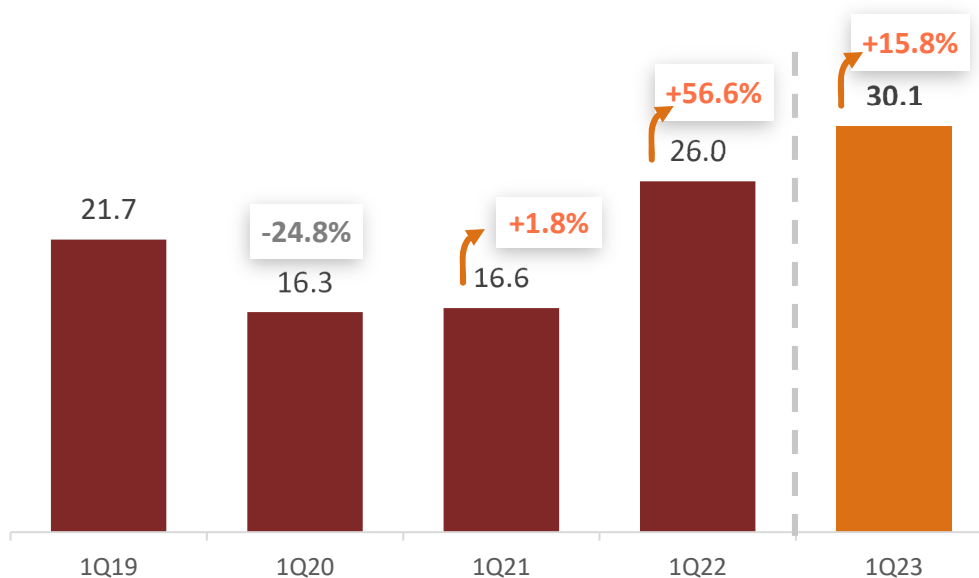
Net revenue from the US operations was US\$30.1 million, up by 15.8% over 1Q22. In Brazilian reais, growth came to 16.7%. In constant currency, SSS rose by 6.8% over 1Q22. The operations benefited from the higher average ticket, price pass-through, higher traffic at the stores, and disciplined margin management. Additionally, the menu received new dishes, and the loyalty program started to be implemented.

The adjusted EBITDA of the operations was US\$4.1 million in the quarter, up by 51.5% over 1Q22, with a margin of 13.6%. It is worth noting the positive impact of US\$700k resulting from the refund of social security charges paid to the U.S. government during the pandemic (ERTC – Employee Retention Tax Credit).

(in US\$ million)	1Q23	1Q22	YoY
Net Revenues	30.1	26.0	15.8%
COGS	(19.9)	(17.7)	12.5%
Gross Profit	10.1	8.2	23.8%
<i>Gross Profit</i>	33.8%	31.6%	+216bps
Operating Expenses	(11.4)	(9.3)	22.2%
Store Pre-Openings	0.0	0.0	0.0%
EBIT	(1.2)	(1.1)	10.7%
(+) Depreciation & Amortization	5.3	3.7	41.5%
(+) Store Pre-Openings	0.0	0.0	0.0%
Adjusted EBITDA	4.1	2.7	51.5%
<i>Adjusted EBITDA Margin (%)</i>	13.6%	10.3%	+329bps

Net Revenue

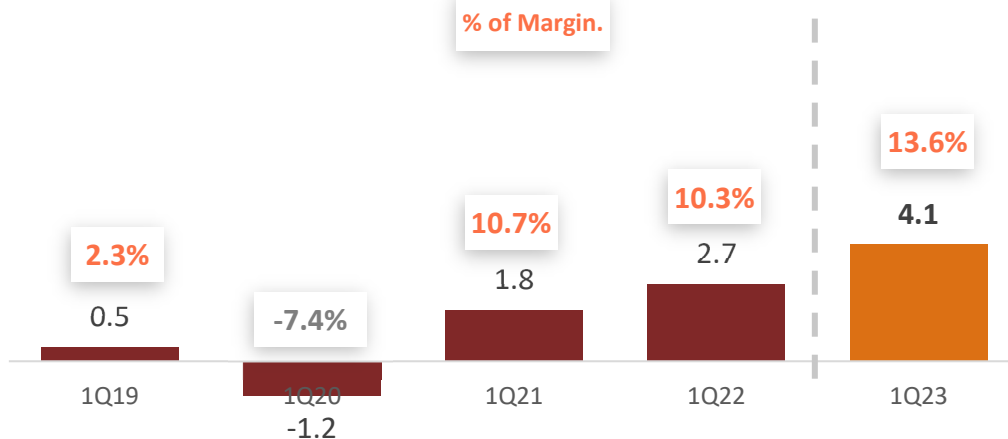
(US\$ million)



Adjusted EBITDA

(US\$ million)

% of Margin.





RESULTS OF CARIBBEAN OPERATIONS

The Caribbean operations, concentrated in Colombia, ended the quarter with a net revenue of R\$17.9 million, up by 9.2% vs. the same period of last year. This growth was the result of the recovery in airport traffic and the catering operations in Colombia.

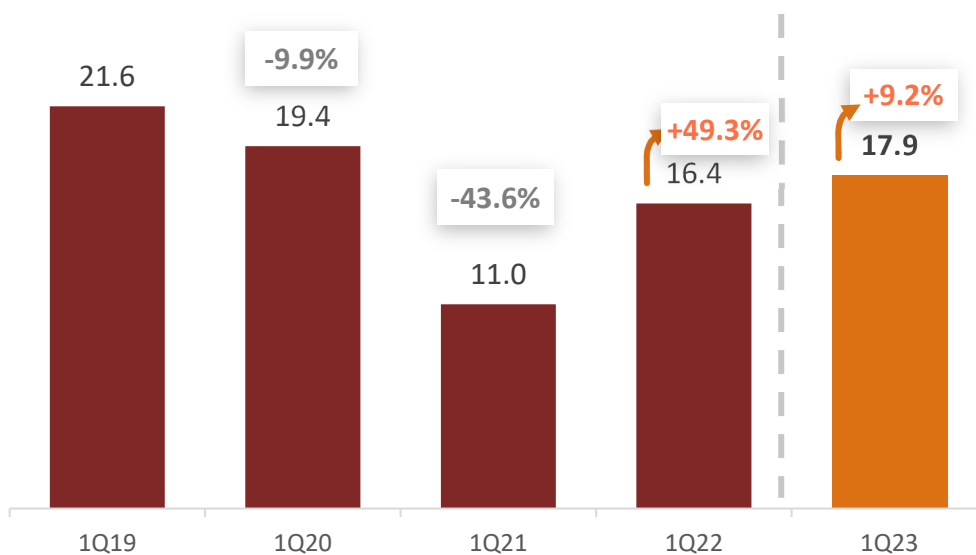
In terms of SSS, the country saw a 32.5% growth in the quarter, in constant currency.

The adjusted EBITDA reached R\$3.8 million, down by 38.9%, with a margin of R\$21.0% in the quarter growing 450bps.

(in US\$ million)	1Q23	1Q22	YoY
Net Revenues	17.9	16.4	9.2%
COGS	(10.4)	(9.7)	7.4%
Gross Profit	7.4	6.6	11.9%
Gross Profit	41.5%	40.5%	+100bps
Operating Expenses	(5.3)	(5.4)	(2.4%)
Store Pre-Openings	0.0	0.0	0.0%
EBIT	2.1	1.2	75.8%
(+) Depreciation & Amortization	1.6	1.5	8.9%
(+) Store Pre-Openings	0.0	0.0	0.0%
Adjusted EBITDA	3.8	2.7	38.9%
Adjusted EBITDA Margin (%)	21.0%	16.5%	+450bps

Net Revenue

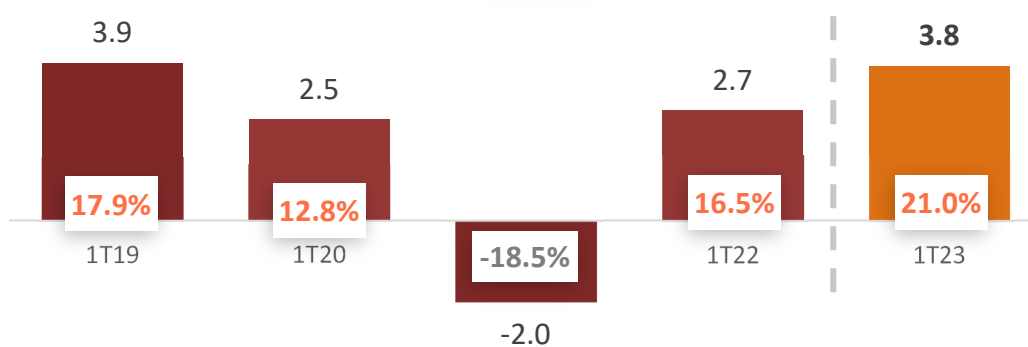
(R\$ million)



Adjusted EBITDA

(R\$ million)

% of



COMMENTS ON IMC'S PERFORMANCE

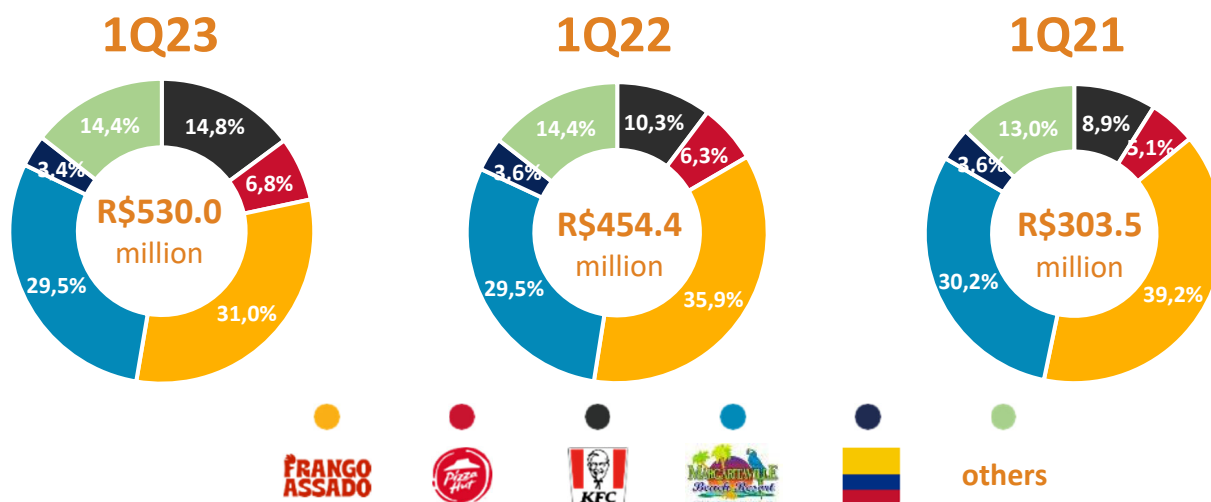
Total system sales, which consider revenues from company-owned stores and franchises, grew by 16.3% YOY in 1Q23, totaling R\$742.5 million. The company's consolidated net revenue was R\$530.0 million in 1Q23, up by 16.6% over 1Q22. The result was driven by the recovery of all segments in Brazil and the consistent expansion of international operations. Consolidated SSS in BRL was 10.7% in the quarter.

In Brazil, the net revenue totaled R\$355.8 million, up by 17.0% over 1Q22, featuring the KFC and Pizza Hut operations, which, together, reported a growth of 52.1% in the year. SSS in Brazil grew by 16.8%, not only because of the price management in the period but also reflecting the improved flow and higher customer tickets in virtually all company brands.

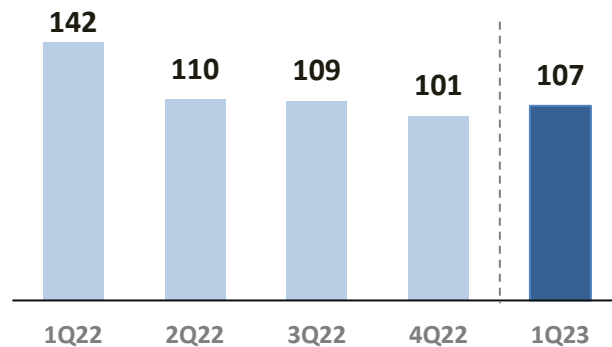
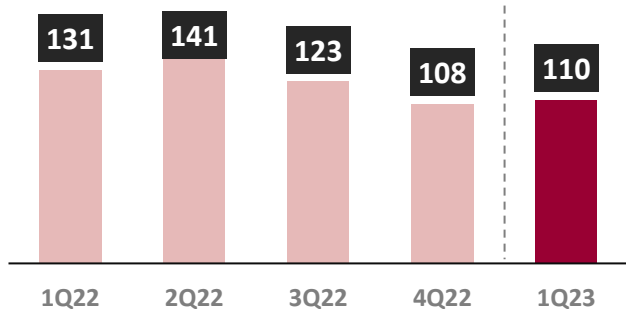
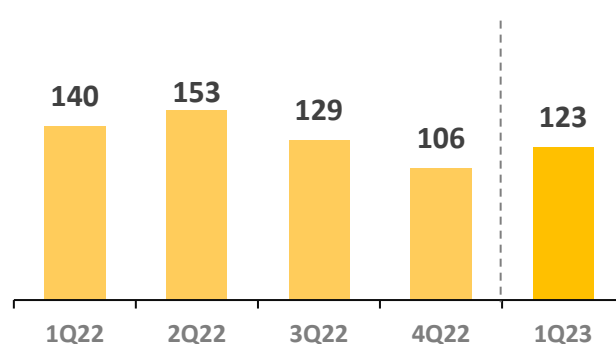
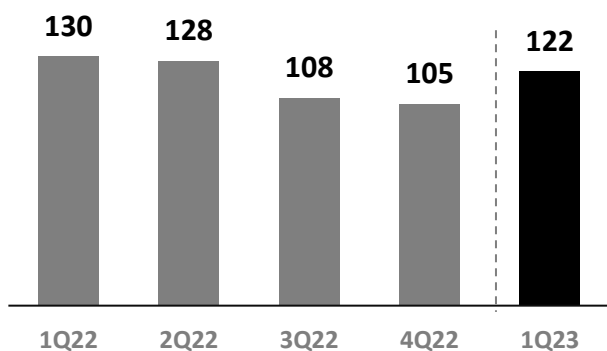
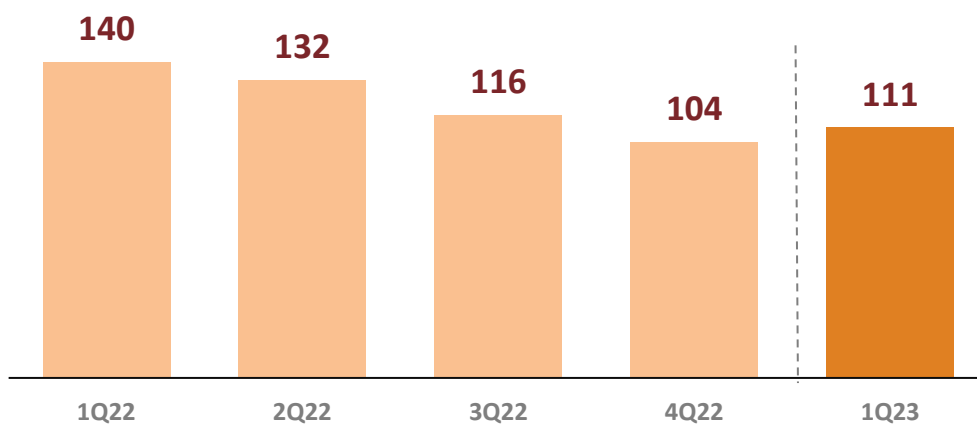
In the U.S., net revenue was R\$156.3 million, up by 16.7% vs. 1Q22. In local currency, the U.S. revenue was R\$15.8% in the quarter. SSS in constant currency grew by 6.8% over 1Q22. This result was driven by the higher sales of the new units, revenue management efforts, and the strategic location of the operations.

The Caribbean saw a growth of 9.2% over 1Q22, due to the recovery in the airport traffic and the catering operations in Colombia. SSS in constant currency grew by 32.5% over 1Q22.

Share of Sales by Brand



Base 100 Index of SSS Growth vs. the Previous Year (SSS)

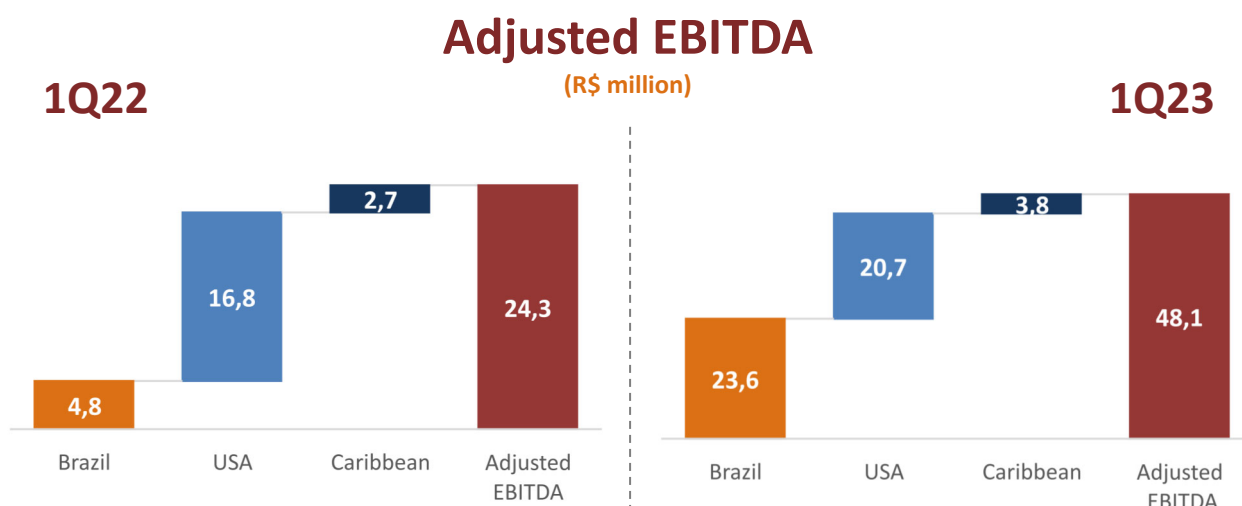


Consolidated adjusted EBITDA was R\$48.1 million, up by 98.3% over 1Q22, driven by higher revenue and controlled costs and expenses in all operations. The consolidated adjusted EBITDA margin was 9.1% in 1Q23, up by 374bps.

The adjusted EBITDA in Brazil grew by 391.8% over 1Q22, to R\$23.6 million, expanding the margin by 506bps, to 6.6%. The result was driven by higher revenues reported in all segments, cost management efficiency, and the operating leverage on the company operations.

Adjusted EBITDA from the U.S. and the Caribbean operations totaled R\$20.7 million and R\$3.8 million, respectively, an increase of R\$24.5 million arising from the international operations.

The company reported a net loss of R\$57.3 million in 1Q23, a comparable growth of 15.5%, chiefly due to a negative finance result impacted by the early payment of debentures, in replacement of a longer and lower cost debt.



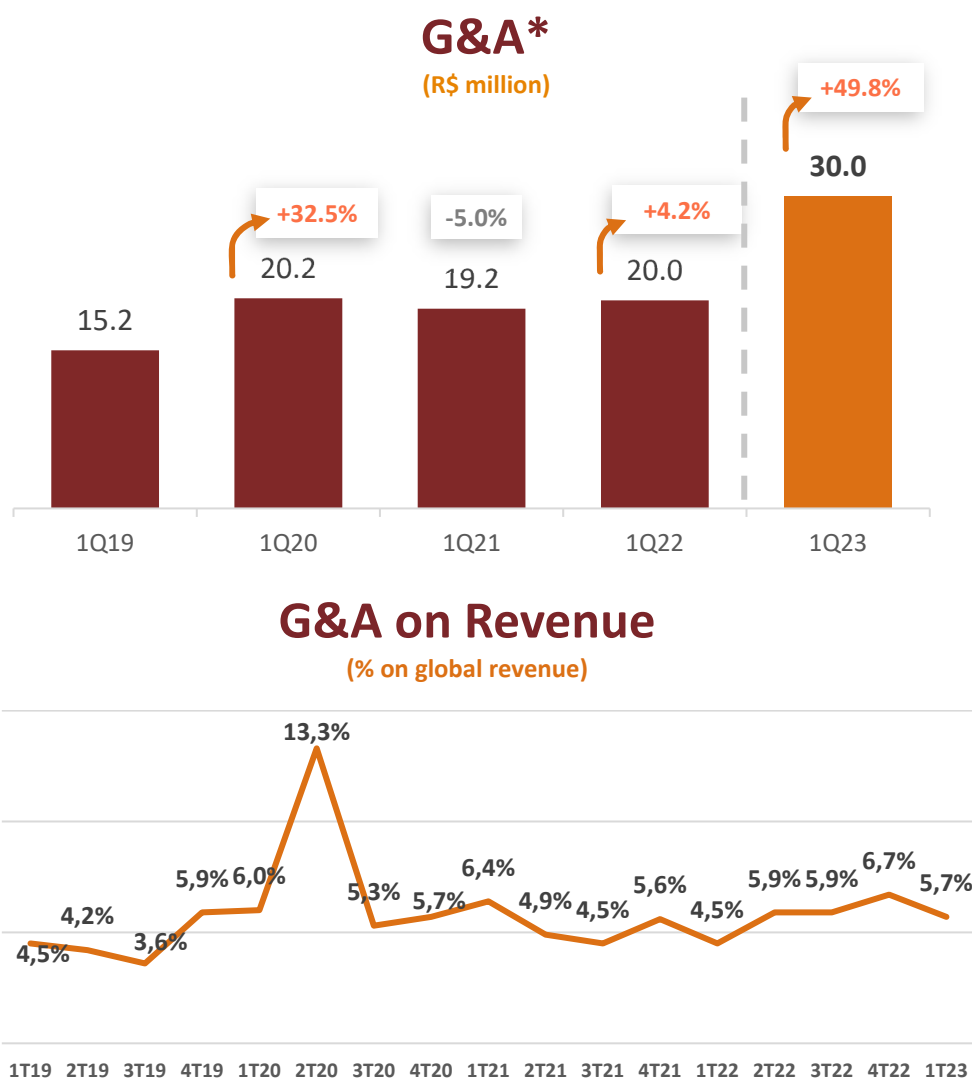
(R\$ million)	1Q23	1Q22	YoY
NET INCOME (LOSS)	(57.3)	(40.7)	40.6%
(+) Income Taxes	0.0	8.8	na
NET INCOME (LOSS)	(57.3)	(49.6)	15.5%
(+) Income Taxes	8.3	4.4	88.2%
(+) Net Financial Result	37.4	23.8	57.4%
(+) D&A and Write-offs	59.2	43.6	35.7%
EBITDA	47.6	22.2	114.4%
(+) Special Items	(0.3)	1.5	(120.6%)
(+) Pre-Opening Expenses	0.9	0.5	62.1%
Adjusted EBITDA	48.1	24.3	98.3%
<i>EBITDA / Net Revenues</i>	9.0%	4.9%	+409bps
<i>Adjusted EBITDA / Net Revenues</i>	9.1%	5.3%	+374bps

(R\$ million)	1Q23	1Q22	YoY
Adjusted EBITDA	48.1	24.3	98.3%
(+) Tax Credit	0.0	(4.1)	-100%
(+) ERTC - EUA	(4.0)	0.0	na
Adjusted EBITDA Recurrent	44.1	20.2	118.8%

ERTC (Employee Retention Tax Credit)

GENERAL AND ADMINISTRATIVE EXPENSES IN BRAZIL (ADJUSTED)

IMC ended the quarter with General, Administrative and Other Expenses* of R\$27.0 million. G&A's share of consolidated net revenue was 5.7%, reflecting the company's investment in structuring projects, reinforcement of strategic areas in addition to the strengthening of technology systems. It is also worth mentioning a fine refund credit in 1Q22 in the amount of R\$3.6 million that did not occur in this quarter. Other operating revenues decreased by 43.5%, attributed to expense credits in 1Q22.



(in R\$ million)	1Q23	1Q22	YoY
G&A and Others *	(27.0)	(14.7)	83.6%
G&A*	(30.0)	(20.0)	49.8%
Others	3.0	5.3	(43.5%)

*G&A Adjusted

EBITDA RECONCILIATION - EX-IFRS 16

(in R\$ million)	1Q23	1Q22	YoY
Adjusted EBITDA	48.1	24.3	98.3%
Adjustments	(0.6)	(2.1)	(73.4%)
EBITDA	47.6	22.2	114.4%
IFRS effects	(37.4)	(22.8)	63.8%
EBITDA Ex-IFRS16	10.2	(0.6)	na

INVESTMENT ACTIVITIES

During the quarter, the company invested R\$37.9 million, of which R\$26.8 million were allocated to expansion and R\$11.1 million to Maintenance and Renovations. Growth compared to the previous quarter is in line with scheduled and reflects the different store opening schedule. The pace of investment will be directly linked to the Company's operational and financial performance, ensuring financial discipline in building IMC's future.

CAPEX (in R\$ million)	1Q23	1Q22	YoY
Total Expansion Investments	26.8	13.8	93.9%
Total Maintenance Investments	11.1	3.0	270.7%
Total CAPEX Investments	37.9	16.8	125.4%

CASH GENERATION

Pro-forma operating cash generation was R\$60.8 million in the quarter, up by 324.7% over 1Q22, driven by the company's improved operating result in all units and the addition to the partial receipt of R\$16.8 million referring to the ERTC (Employee Retention Tax Credit) which comprises the positive variation of other operating assets/liabilities. Free cash flow was R\$23.0 million, up by R\$20.4 million YOY, driven by the improved result of the operations and investment discipline.

(in R\$ million)	1Q23	1Q22	YoY
Adjusted EBITDA	48.1	24.3	98.3%
(-) Fees and taxes	(0.5)	(6.5)	(91.6%)
(-) Store Pre-openings	(0.9)	(0.5)	62.1%
(-) Variation in operating assets and liabilities and Others	14.1	(2.9)	-
Net Operating Cash Flow Pro Forma	60.8	14.3	324.7%
(-) Capex	(37.9)	(16.8)	125.4%
Free Cash Flow	23.0	(2.5)	-

* Pro Forma does not consider restricted cash investments of R\$101 million

NET DEBT

The company ended 1Q23 with a cash position of R\$205.5 million and net debt was R\$300.1 million. The leverage ratio stood at 1.8x (LTM EBITDA, ex-IFRS16), down by 0.6x from the previous year (1Q22). The Company has been making efforts to improve its capital structure and was able to reduce gross debt by R\$202.2 million in the LTM.

R\$ million	1Q23	% total	4Q22	% total	1Q22	% total
Short Term	113.7	22%	264.5	40%	81.5	12%
Long Term	392.0	78%	399.9	60%	626.3	88%
Total Debt	505.7	100%	664.3	100%	707.8	100%
(-) Cash	(205.5)	-	(411.2)	-	(417.9)	-
Net Debt	300.1	-	253.1	-	289.9	-
Leverage (ex-IFRS16)	1.8x	-	1.5x	-	2.4x	-

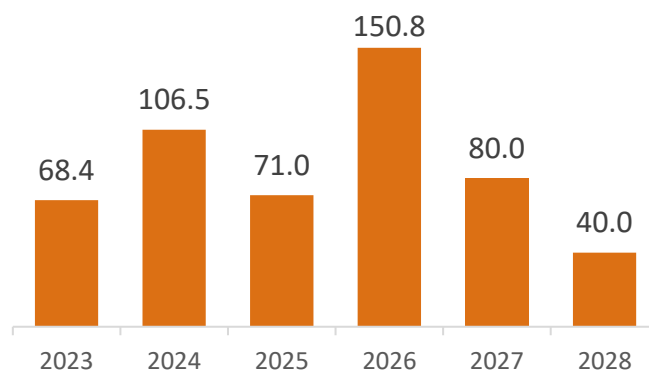
Debt by Index

(R\$ million)

Instrument	Index	Debt in March/2023
MEAL21 Debenture	CDI + 5.30% a.a.	140.9
4131	CDI + 3.35% a.a.	55.9
Nota Comercial	CDI + 2.7% a.a.	50.2
4131	CDI + 2.74% a.a.	43.2
MEAL13 Debenture	CDI + 3.60% a.a.	200.9
Working Capital	3.05% a.a.	25.5
Total (R\$):		516.7

Amortization Schedule

(R\$ million)



Exhibits



CONSOLIDATED INCOME STATEMENT:

(R\$ thousand)	1Q23	1Q22	YoY
NET REVENUE	529,977	454,412	16.6%
COST OF SALES AND SERVICES	(374,637)	(347,142)	7.9%
GROSS PROFIT	155,340	107,270	44.8%
	29.3%	23.6%	5.7 p.p.
OPERATING INCOME (EXPENSES)			
Sales, general and administrative expenses	(180,420)	(142,924)	26.2%
Sales and operational expenses	(135,615)	(105,917)	28.0%
General and administrative expenses	(48,731)	(34,183)	42.6%
Expense/reversal with estimated credit loss	3,925	(2,824)	-239.0%
Equity income	2,116	3,415	-38.1%
Other operating expenses	11,354	10,818	na
)	(11,611)	(21,421)	na
Net financial expenses	(37,389)	(23,761)	57.4%
EARNINGS BEFORE TAXES	(49,000)	(45,182)	na
Income Taxes	(8,260)	(4,389)	na
NET PROFIT (LOSS) CONTINUED OPERATIONS	(57,260)	(49,571)	na
Net Margin	-10.8%	-10.9%	0.1 p.p.
Profit (Loss) Discontinued Operations	0	8,838	na
NET PROFIT (LOSS)	(57,260)	(40,733)	na
Net Margin	-10.8%	-9.0%	-1.8 p.p.

CONSOLIDATED BALANCE SHEET:

(R\$ thousand)	1Q23	1Q22
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	180,733	412,277
Financial Investments	7,603	-
Accounts receivable	101,398	80,140
Inventories	59,996	49,748
Other current assets	114,837	48,743
Total current assets	464,567	590,908
NONCURRENT ASSETS		
Financial investments	17,174	5,634
Deferred income taxes	81,796	106,843
Other noncurrent assets	87,405	98,100
Property and equipment	468,505	417,866
Intangible	995,683	1,008,262
Property Use Right Asset	573,049	517,899
Total noncurrent assets	2,223,612	2,154,604
TOTAL ASSETS	2,688,179	2,745,512
LIABILITIES AND EQUITY		
CURRENT LIABILITIES		
Trade accounts payable	183,863	200,655
Loans, financing and acquisitions' payables	113,680	81,521
Salaries and social charges	83,604	62,246
Lease Liabilities	89,809	78,701
Other current liabilities	86,147	52,179
Total current liabilities	557,102	475,302
NONCURRENT LIABILITIES		
Loans, financing and acquisitions' payables	391,976	626,304
Provision for labor, civil and tax disputes	104,842	92,646
Deferred income tax and social contribution LP	35,731	40,109
Lease Liabilities	519,284	470,813
Other noncurrent liabilities	17,272	18,841
Total noncurrent liabilities	1,069,106	1,248,713
EQUITY		
Capital	1,154,462	1,154,358
Capital Reserves	349,993	349,993
Reserve for stock option plan	40,029	38,276
Treasury	(5,551)	(5,551)
Accumulated losses	(545,646)	(601,788)
Other comprehensive income	68,684	86,209
Total equity	1,061,971	1,021,497
TOTAL LIABILITIES AND EQUITY	2,688,179	2,745,512

CASH FLOW:

(R\$ thousand)	1Q23	1Q22	YoY
CASH FLOW FROM OPERATING ACTIVITIES			
Loss of continuing operations	(57,260)	(49,571)	15.5%
Profit from discontinued operations	0	8,838	n/a
Loss for the quarter	(57,260)	(40,733)	40.6%
Depreciation and amortization	25,049	25,407	-1.4%
Depreciation of use right	34,135	18,205	87.5%
Impairment of intangible assets (provision)	(355)	-	0.0%
Retirement of fixed and intangible assets	3,154	14,245	-77.9%
Investment amortization	-	677	n/a
Equity income result	(2,116)	(3,415)	-38.0%
Provision for labor, civil and tax disputes	1,030	2,643	-61.0%
Income taxes	8,260	4,389	88.2%
Interest expenses / acquisition	24,840	18,891	31.5%
Interest on company acquisition and rights over point of sales	9,118	2,185	317.3%
Effect of exchange rate changes	982	64	1435.1%
Deferred Revenue, Rebates	(821)	(326)	151.8%
Expenses in payments to employees based in stock plan	(751)	1,585	-147.4%
Others	(12,955)	(2,781)	365.9%
Changes in operating assets and liabilities	28,524	(17,876)	n/a
Cash generated from operations	60,834	23,160	162.7%
Income tax paid	(544)	(6,474)	-91.6%
Income tax paid	(9,118)	(761)	1098.2%
Interest paid	(42,770)	(7,286)	487.0%
	-	10,357	0.0%
Net cash generated by (used in) operating activities	8,402	18,996	-55.8%
CASH FLOW FROM INVESTING ACTIVITIES			
Payment of business acquisitions made in prior years	101,367	0	0.0%
Additions to intangible assets	(37,866)	(16,802)	125.4%
Cash from investment from discontinued op.	0	(42)	-100.0%
Net cash used in investing activities from continued operations	63,501	(16,844)	-477.0%
CASH FLOW FROM FINANCING ACTIVITIES			
Dividend Payments	(3,504)	-	n/a
Shares in Treasury	(34,980)	(1,429)	n/a
New loans	242,400	75,000	223.2%
Payment of loans	(378,612)	(71,625)	428.6%
Net cash from discontinued op.	-	(4,065)	n/a
Net cash used in financing activities	(174,696)	(2,119)	8144.7%
EFFECT OF EXCHANGE RATE VARIATIONS	(1,729)	(49,036)	-96.5%
NET INCREASE (DECREASE) FOR THE PERIOD	(104,522)	(49,003)	113.3%
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF PERIOD	285,255	461,280	-38.2%
CASH AND CASH EQUIVALENTS AT THE END OF PERIOD	180,733	412,277	-56.2%



Thank you!

Individual and Consolidated Interim Financial Information

International Meal Company Alimentação S.A.

March 31, 2023
with Independent Auditor's Report

International Meal Company Alimentação S.A.

Individual and Consolidated Interim Financial Information

March 31, 2023

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KPMG Auditores Independentes Ltda.
Rua Verbo Divino, 1400, Conjunto Térreo ao 801 - Parte,
Chácara Santo Antônio, CEP 04719-911, São Paulo - SP
Caixa Postal 79518 - CEP 04707-970 - São Paulo - SP - Brasil
Telefone +55 (11) 3940-1500
kpmg.com.br

Report on Review of Quarterly Financial Information - ITR

**To the Management and Shareholders of
International Meal Company Alimentação S.A.
São Paulo-SP**

Introduction

We have reviewed the individual and consolidated interim financial information of International Meal Company Alimentação S.A. ("The Company"), contained in the Quarterly Financial Information Form (ITR) for the quarter ended March 31, 2023, comprising the balance sheets as of March 31, 2023 and the respective statements of profit or loss, comprehensive income (loss) for the three-month period then ended and statements of changes in equity and cash flows for the three-month period then ended, including the explanatory notes.

Management is responsible for the preparation of the individual interim financial information in accordance with the Accounting Pronouncement CPC 21(R1) and for the consolidated interim financial information in accordance with the Accounting Pronouncement CPC 21(R1) and IAS 34 – Interim Financial Reporting, issued by International Accounting Standards Board – IASB, and for the presentation of this information in accordance with the standards issued by the Brazilian Securities and Exchange Commission, applicable to the preparation of the Quarterly Financial Information (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with the Brazilian and International standards on review engagements (NBC TR 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion

Conclusion on the individual interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the individual interim financial information included in the quarterly information referred to above has not been prepared, in all material respects, in accordance with CPC 21 (R1), applicable to the preparation of Quarterly Financial Information (ITR) and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

Conclusion on the consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the consolidated interim financial information included in the quarterly information referred to above has not been prepared, in all material respects, in accordance with CPC 21 (R1) and IAS 34 applicable to the preparation of Quarterly Financial Information (ITR) and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

Other Matters – Statements of value added

The quarterly information referred above includes the individual and consolidated statements of value added (DVA) for the three-month period ended March 31, 2023, prepared under the responsibility of the Company's management, and presented as a supplementary information for the purpose of IAS 34. These statements were submitted to the review procedures performed together with the review of the Company's quarterly financial information in order to conclude whether these statements are reconciled with the interim financial information and accounting records, as applicable, and whether their form and content are in accordance with the criteria set on Accounting Pronouncement CPC 09 – Demonstração do Valor Adicionado (Statement of Value Added). Based on our review, nothing has come to our attention that causes us to believe that these statements of value added have not been prepared, in all material respects, in accordance with the criteria set forth in this standard and with the individual and consolidated interim financial information taken as a whole.

São Paulo, May 11, 2023

KPMG Auditores Independentes Ltda.
CRC 2SP-014428/O-6

Original report in Portuguese signed by
Fábio Lopes do Carmo
Accountant CRC 1SP192172/O-3

International Meal Company Alimentação S.A. and Subsidiaries

Balance sheets

March 31, 2023 and December 31, 2022

(Amounts in thousands of reais - R\$)

	Note	Parent		Consolidated	
		03/31/2023	12/31/2022	03/31/2023	12/31/2022
Assets					
Current assets					
Cash and cash equivalents	7	33,366	126,016	180,733	285,255
Financial investments	8	7,603	88,584	7,603	88,584
Trade receivables	9	9,376	12,106	101,398	117,277
Inventories	10	2,078	2,232	59,996	57,378
Taxes recoverable	11	8,170	7,021	67,108	60,993
Receivables from related parties	31	4,476	4,401	2,075	2,000
Prepaid expenses		2,311	1,652	7,364	8,406
Other assets	17	1,814	1,755	38,290	64,732
Total current assets		69,194	243,767	464,567	684,625
Noncurrent assets					
Financial investments	8	6,254	6,090	17,174	37,396
Judicial deposits		1,129	1,211	4,290	4,429
Receivables from related parties	31	311,775	302,850	12,789	12,337
Deferred income tax and social contribution	24.a)	-	-	81,796	83,432
Taxes recoverable	11	4,259	3,275	29,880	28,017
Other assets	17	191	176	7,045	6,960
Total long-term assets		323,608	313,602	152,974	172,571
Investments	13	866,120	882,480	33,401	31,227
Property, plant and equipment	14	33,172	29,239	468,505	465,799
Intangible assets	15	460,847	465,469	995,683	1,002,255
Right of use	16	10,670	11,158	573,049	598,067
Total noncurrent assets		1,694,417	1,701,948	2,223,612	2,269,919
Total assets		1,763,611	1,945,715	2,688,179	2,954,544

The accompanying notes are an integral part of this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Balance sheets

March 31, 2023 and December 31, 2022

(Amounts in thousands of reais - R\$)

	Note	Parent		Consolidated	
		03/31/2023	12/31/2022	03/31/2023	12/31/2022
Liabilities and equity					
Current liabilities					
Trade payables	18	13,325	12,647	183,863	195,929
Borrowings and debentures	19	98,120	250,246	113,680	264,471
Payroll and related taxes	20	26,468	29,922	83,604	81,776
Taxes payable		22,870	22,736	46,534	42,940
Deferred revenue	23	311	335	3,929	3,929
Agreements and installment payment of labor suits		631	833	1,844	2,543
Lease liabilities	16	3,414	3,540	89,809	106,783
Other liabilities		-	-	33,839	41,546
Total current liabilities		165,139	320,259	557,102	739,917
Noncurrent liabilities					
Borrowings and debentures	19	381,988	342,449	391,976	399,861
Payables to related parties	31	14,096	14,312	-	-
Taxes payable		243	257	307	389
Provision for labor, civil and tax risks	22	54,385	55,128	104,842	106,805
Deferred revenue	23	537	607	6,892	6,516
Deferred income tax and social contribution	24.a)	18,979	13,723	35,731	31,362
Installment payment of company acquisitions	21	6,254	6,090	6,254	6,090
Lease liabilities	16	6,594	6,765	519,284	529,390
Provision for investment losses	13	53,425	55,336	-	-
Other liabilities		-	-	3,820	3,425
Total noncurrent liabilities		536,501	494,667	1,069,106	1,083,838
Equity					
Capital	25	1,154,462	1,154,462	1,154,462	1,154,462
Capital reserve		349,993	344,442	349,993	344,442
Reserve for stock option plan	26	40,029	40,780	40,029	40,780
Treasury shares		(5,551)	-	(5,551)	-
Accumulated losses		(545,646)	(488,386)	(545,646)	(488,386)
Other comprehensive income (loss)		68,684	79,491	68,684	79,491
Total equity		1,061,971	1,130,789	1,061,971	1,130,789
Total liabilities and equity		1,763,611	1,945,715	2,688,179	2,954,544

The accompanying notes are an integral part of this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Statements of profit or loss

March 31, 2023 and March 31, 2022

(Amounts in thousands of reais - R\$)

		Parent		Consolidated	
	Note	01/01/2023 to 03/31/2023	01/01/2022 to 03/31/2022	01/01/2023 to 03/31/2023	01/01/2022 to 03/31/2022 (Restated) (i)
Net revenue	27	27,535	23,743	529,977	454,412
Cost of sales and services	28	(21,304)	(17,612)	(374,637)	(347,142)
Gross profit		6,231	6,131	155,340	107,270
Operating income (expenses)					
Selling and operating expenses	28	(5,529)	(10,367)	(135,615)	(105,917)
(Reversal of) allowance for expected credit losses		(40)	(859)	3,925	(2,824)
General and administrative expenses	28	(12,526)	(5,219)	(48,731)	(34,183)
Other operating income (expenses), net	29	1,394	2,954	11,354	10,818
Share of profit (loss) of investees	13	(12,417)	(18,298)	2,116	3,415
Operating loss before finance income (expense), net and income tax and social contribution		(22,887)	(25,658)	(11,611)	(21,421)
Finance income (expense), net	30	(29,117)	(13,159)	(37,389)	(23,761)
Loss before income tax and social contribution		(52,004)	(38,817)	(49,000)	(45,182)
Current income tax and social contribution		-	-	(2,530)	(3,182)
Deferred income tax and social contribution	24.c	(5,256)	(1,916)	(5,730)	(1,207)
Loss for the period from continuing operations		(57,260)	(40,733)	(57,260)	(49,571)
Discontinued operations					
Profit for the period from discontinued operations		-	-	-	8,838
Loss for the period		(57,260)	(40,733)	(57,260)	(40,733)
Owners of the Company					
Basic earnings (loss) per share – R\$		(0.20060)	(0.14270)	(0.20060)	(0.14270)
Continuing operations		(0.20060)	(0.14270)	(0.20060)	(0.17366)
Discontinued operations		-	-	-	0.03096
Diluted earnings (loss) per share – R\$		(0.20060)	(0.14270)	(0.20060)	(0.14270)
Continuing operations		(0.20060)	(0.14270)	(0.20060)	(0.17366)
Discontinued operations		-	-	-	0.03096

(i) Restated as required by CPC 31 / IFRS 15 due to the discontinued operation during 2022, as mentioned in note 12.

The accompanying notes are an integral part of this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Statements of comprehensive income (loss)
March 31, 2023 and March 31, 2022
(Amounts in thousands of reais - R\$)

	Parent		Consolidated	
	01/01/2023 to 03/31/2023	01/01/2022 to 03/31/2022	01/01/2023 to 03/31/2023	01/01/2022 to 03/31/2022 (Restated) (i)
Loss for the period from continuing operations	(57,260)	(40,733)	(57,260)	(49,571)
Profit for the period from discontinued operations	-	-	-	8,838
	(57,260)	(40,733)	(57,260)	(40,733)
Translation adjustments in the balance sheet of foreign subsidiaries	(10,807)	(66,041)	(10,807)	(66,041)
	(10,807)	(66,041)	(10,807)	(66,041)
Total comprehensive loss for the period, attributable to owners of the Company	(68,067)	(106,774)	(68,067)	(106,774)
Comprehensive loss from continuing operations	(68,067)	(106,774)	(68,067)	(115,612)
Comprehensive income from discontinued operations	-	-	-	8,838

(i) Restated as required by CPC 31 / IFRS 15 due to the discontinued operation during 2022, as mentioned in note 12.

The accompanying notes are an integral part of this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Statements of changes in equity
March 31, 2023 and March 31, 2022
(Amounts in thousands of reais – R\$)

		Capital reserve							
	Capital	Capital reserve	Treasury shares	Total capital reserve	Reserve for stock option plan	Treasury shares	Accumulated losses	Other comprehensive income (loss)	Total equity
Balance as of December 31, 2021	1,154,358	349,993	(5,551)	344,442	36,691	-	(561,055)	152,250	1,126,686
Loss for the period	-	-	-	-	-	-	(40,733)	-	(40,733)
Translation adjustments in the balance sheet of foreign subsidiaries	-	-	-	-	-	-	-	(66,041)	(66,041)
Other comprehensive income (loss) for the period	-	-	-	-	-	-	(40,733)	(66,041)	(106,774)
Stock option plan	-	-	-	-	1,585	-	-	-	1,585
Balance as of March 31, 2022	1,154,358	349,993	(5,551)	344,442	38,276	-	(601,788)	86,209	1,021,497
Balance as of December 31, 2022	1,154,462	349,993	(5,551)	344,442	40,780	-	(488,386)	79,491	1,130,789
Loss for the period	-	-	-	-	-	-	(57,260)	-	(57,260)
Translation adjustments in the balance sheet of foreign subsidiaries	-	-	-	-	-	-	-	(10,807)	(10,807)
Other comprehensive income (loss) for the period	-	-	-	-	-	-	(57,260)	(10,807)	(68,067)
Reclassification	-	-	5,551	5,551	-	(5,551)	-	-	-
Stock option plan (Note 26)	-	-	-	-	(751)	-	-	-	(751)
Balance as of March 31, 2023	1,154,462	349,993	-	349,993	40,029	(5,551)	(545,646)	68,684	1,061,971

The accompanying notes are an integral part of this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Statements of cash flows

March 31, 2023 and March 31, 2022

(Amounts in thousands of reais – R\$)

		Parent		Consolidated	
	Note	03/31/2023	03/31/2022	03/31/2023	03/31/2022
					(Restated) (i)
Cash flows from operating activities					
Loss for the period from continuing operations		(57,260)	(40,733)	(57,260)	(49,571)
Profit for the period from discontinued operations		-	-	-	8,838
Adjustments to reconcile loss for the period to net cash provided by (used in) continuing operations:					
Depreciation and amortization	28	6,357	6,081	25,049	25,407
Amortization of right-of-use asset	28	1,610	1,559	34,135	18,205
Impairment of intangible assets (provision/reversal)	14 and 15	-	-	(355)	
Disposal of property, plant and equipment and intangible assets	14 and 15	360	4	3,154	14,245
Share of profit (loss) of investees	13 and 28	12,417	18,298	(2,116)	(2,738)
Provision for labor, civil and tax risks	22	(381)	200	1,030	2,643
Current and deferred income tax and social contribution	24 c)	5,256	1,916	8,260	4,389
Interest on borrowings	19 and 30	24,345	16,918	24,840	18,891
Interest on lease liabilities	16	538	160	9,118	2,185
Exchange gains (losses)	30	561	208	982	64
Share-based payment	26	(751)	1,585	(751)	1,585
Deferred revenue and discounts recognized	23	(94)	(317)	(821)	(326)
Allowance for (reversal of) expected credit losses	28	40	859	(3,925)	2,824
Sundry provisions and others		(3,846)	(4,985)	(9,030)	(11,340)
Adjustments to profit from discontinued operations		-	-	-	5,735
		(10,848)	1,753	32,310	41,036
Changes in operating assets and liabilities:					
Trade receivables		4,100	3,037	21,414	11,998
Inventories		154	239	(3,479)	1,923
Taxes recoverable		(676)	(3,832)	1,232	(1,961)
Prepaid expenses		(659)	(96)	-	1,055
Trade payables		(479)	(5,042)	(9,242)	(9,752)
Related parties	31	21,184	(14,199)	451	-
Payment of labor, civil and tax risks	22	(362)	(472)	(2,993)	(2,177)
Other assets and liabilities held for sale		-	-	-	(12,273)
Other assets and liabilities		(12,985)	8,319	21,141	(6,689)
		10,277	(12,046)	28,524	(17,876)
Cash provided by (used in) operating activities		(571)	(10,293)	60,834	23,160
Income tax and social contribution paid					
		-	-	(544)	(6,474)
Interest paid on borrowings	19	(42,305)	-	(42,770)	(6,664)
Interest paid on lease liabilities	16	(538)	(644)	(9,118)	(761)
Interest paid on business acquisitions and on commercial rights		-	(622)	-	(622)
Changes in interest and taxes from discontinued operations		-	-	-	10,357
		(42,843)	(1,266)	(52,432)	(4,164)
Net cash provided by (used in) operating activities		(43,414)	(11,559)	8,402	18,996
Cash flows from investing activities					
Redemption of financial investments		80,981	-	101,367	-
Loans granted	31	(30,400)	(13,730)	-	-
Loans received	31	-	6,149	-	-
Additions to property, plant and equipment and intangible assets, net of balance payable in installments	14 and 15	(6,976)	(1,098)	(37,866)	(16,802)
Additions to property, plant and equipment and intangible assets, net of balance payable in installments of discontinued operations		-	-	-	(42)
Net cash used in investing activities		43,605	(8,679)	63,501	(16,844)

Cash flows from financing activities				
Other adjustments	13	-	-	(3,504)
New borrowings, net of borrowing costs	19	242,400	75,000	242,400
Amortization of lease liabilities	16	(863)	(427)	(34,980)
Repayment of borrowings and debentures	19	(334,378)	(75,689)	(378,612)
Repayment of borrowings and lease liabilities from discontinued operations		-	-	-
Net cash used in financing activities		(92,841)	(1,116)	(174,696)
Effect of exchange rate changes on cash and cash equivalents		-	-	(1,729)
Increase (decrease) in cash and cash equivalents		(92,650)	(21,354)	(104,522)
NET CHANGE IN THE PERIOD		(92,650)	(21,354)	(104,522)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD		126,016	99,638	285,255
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD		33,366	78,284	180,733
Non-cash transaction				
Forgiveness of debt with related parties		-	22,322	-
Offset of loans receivable against amounts payable to related parties		1,600	-	-

(i) Restated as required by CPC 31 / IFRS 15 due to the discontinued operation during 2022, as mentioned in note 12.

The accompanying notes are an integral part of this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Statements of value added
March 31, 2023 and March 31, 2022
(Amounts in thousands of reais - R\$)

	Note	Parent		Consolidated	
		03/31/2023	03/31/2022	03/31/2023	03/31/2022 (Restated) (i)
Revenues					
Sales of goods, products and services	27	29,863	23,743	553,883	453,818
Other revenues		782	4,475	9,749	12,667
Allowance for expected credit losses	9	(40)	(859)	3,925	(2,824)
		<u>30,605</u>	<u>27,359</u>	<u>567,557</u>	<u>463,661</u>
Inputs purchased from third parties					
Cost of sales and services		(8,718)	(9,273)	(200,968)	(230,523)
Materials, energy, services and other		(10,938)	6,309	(112,550)	(27,819)
Other		419	(1,521)	(20,207)	(1,304)
		<u>(19,237)</u>	<u>(4,485)</u>	<u>(333,725)</u>	<u>(259,646)</u>
Gross value added		11,368	22,874	233,832	204,015
Depreciation and amortization	28	(7,967)	(7,640)	(59,184)	(43,612)
Value added created by the Company		<u>3,401</u>	<u>15,234</u>	<u>174,648</u>	<u>160,403</u>
Value added received through transfer					
Share of profit (loss) of investees	13	(12,417)	(18,298)	2,116	3,415
Exchange rate changes	30	1,410	-	1,618	-
Finance income	30	4,951	5,962	7,316	8,180
		<u>(6,056)</u>	<u>(12,336)</u>	<u>11,050</u>	<u>11,595</u>
Total value added for distribution from continuing operations		(2,655)	2,898	185,698	171,998
Total value added for distribution from discontinued operations		-	-	-	16,557
Total value added for distribution		(2,655)	2,898	185,698	188,555
Value added distributed					
Personnel:					
Payroll and related taxes		16,339	13,929	146,634	133,131
Management fees	32	5,416	2,970	5,416	2,970
Management share-based payments	26	(751)	1,585	(751)	1,585
		<u>21,004</u>	<u>18,484</u>	<u>151,299</u>	<u>137,686</u>
Taxes, fees and contributions:					
Taxes on sales	27	2,328	2,261	23,906	21,249
Income tax and social contribution	24	5,256	1,916	8,260	4,389
		<u>7,584</u>	<u>4,177</u>	<u>32,166</u>	<u>25,638</u>
Lenders and lessors:					
Interest	30	24,883	19,121	33,958	31,961
Royalties	28	-	-	4,973	4,741
Rents		1,134	1,849	20,562	21,543
		<u>26,017</u>	<u>20,970</u>	<u>59,493</u>	<u>58,245</u>
Shareholders:					
Loss for the period from continuing operations		(57,260)	(40,733)	(57,260)	(49,571)
Profit for the period from discontinued operations		-	-	-	8,838
Loss for the period		<u>(57,260)</u>	<u>(40,733)</u>	<u>(57,260)</u>	<u>(40,733)</u>
Total value added distributed from continuing operations		(2,655)	2,898	185,698	171,998
Total value added distributed from discontinued operations		-	-	-	16,557
Total value added distributed		(2,655)	2,898	185,698	188,555

(i) Restated as required by CPC 31 / IFRS 15 due to the discontinued operation during 2022, as mentioned in note 12.

The accompanying notes are an integral part of this individual and consolidated interim financial information.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

1. General information

1.1. Operations

International Meal Company Alimentação S.A. ("Company" or "IMC"), headquartered at Avenida Doutora Ruth Cardoso, 4.777, 12o andar, in the city of São Paulo, State of São Paulo, established in 1965, is a publicly-held company with shares traded on B3 S.A. - Brasil, Bolsa, Balcão ("B3") under the ticker symbol "MEAL3" and listed in the Novo Mercado (New Market) segment.

The Company and its subsidiaries ("Group") are engaged in the sale of food and beverages to restaurants, snack bars and coffee shops ("stores"), sale of food for airline catering services ("catering") and operation of franchises. The Group also subleases stores and spaces for promotional and commercial purposes in its store chain, with the sale of fuel, and provides general services related to these segments.

As of March 31, 2023, the Group has operations in Brazil, Colombia and the United States of America.

1.2. Disposal of wholly-owned subsidiaries in Panama

As disclosed to the market on August 25, 2022, at a meeting held on August 24, 2022, the Board of Directors approved the sale of the Company's entire equity interest in its indirect subsidiary International Meal Company F&B Panamá, S.A., located in the Republic of Panama, to Excelencia y Superación, S.A. This sale of equity interest included the nine stores and the licensing rights to the Carl's Jr. brand in Panama, and represented another important step in the strategy of transforming and simplifying the Company's business, aimed at achieving greater synergies between the existing operations and reducing management complexities. The sale was concluded on October 4, 2022 for the total amount of US\$ 1,747,739, with the receipt of 50% of the amount, US\$873,000, on that date. The remaining 50% (US\$ 873,000) will be paid upon completion of all legal steps in the process.

On September 16, 2022, the Company entered into a Binding Agreement with Inflight Holdings Cayman Ltd for the sale of its entire equity interest in indirect subsidiary IMC Caribbean Holding Corp., which is the sole shareholder of International Meal Company Panama, S.A., which operates the food and beverage concessions in Terminals 1 and 2 of Tocumen International Airport in Panama City, Republic of Panama. The sale was concluded on November 30, 2022 with the receipt of the net amount of US\$ 31,861,548.53 by the parent IMC Caribbean Holding Corp., with a remaining balance of US\$ 2,000,000.00 that will be received in 2023, after completion of all legal steps in the process.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

1.3. ERTC at IMCMV Holdings Inc

The subsidiary IMCMV Holdings Inc was eligible to the ERTC - Employee Retention Tax Credit. The objective of the credit was to retain employees, with the two main criteria for eligibility being trades or businesses that were fully or partially suspended or had to reduce opening hours due to a government order or an employer that experienced a significant decline in gross revenues in the period between March 13, 2020 and December 31, 2021.

Eligible employers could claim ERTC through an original or retroactively adjusted employment tax return for a period within these dates. Companies have until 2025 to request the benefit retroactively.

The Company was eligible to receive a total of US\$ 9,659 thousand (equivalent to R\$ 49,072). During the year ended December 31, 2022, the Company received US\$ 4,165 thousand (equivalent to R\$ 21,731), and in the three-month period ended March 31, 2023, it received US\$ 4,902 thousand (equivalent to R\$ 24,906). The residual amount of US\$ 592 thousand (equivalent to R\$ 3,007) will be deposited by the North American government.

2. Preparation and presentation of the interim financial information

2.1. Basis of preparation

a) Statement of compliance

The interim financial information was prepared: (i) in the consolidated, in accordance with the accounting practices adopted in Brazil CPC 21 (R1) and in accordance with the International Financial Reporting Standards (IFRS) issued by IASB (International Accounting Standards Board) (IAS 34) and (ii) in the parent, in accordance with accounting practices adopted in Brazil CPC 21 (R1).

The Company's interim financial information was approved by the Board of Directors on May 10, 2023.

Information on the accounting policies adopted by the Group, including amendments to such policies, is presented in Note 3.

All significant information specific to the interim financial information is being disclosed and corresponds to the information used by Management in managing the Company's activities.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

2.2. Functional and reporting currency

The interim financial information is presented in Reais (R\$), which is the Company's functional currency. All balances have been rounded to the nearest thousand, unless otherwise stated.

The Company defines the functional currency of each of its subsidiaries analyzing which currency significantly influences the sales price of its products and services and the currency in which most of its operating and administrative costs is paid or incurred, as follows:

<u>Country</u>	<u>Functional currency</u>
Brazil	Real - R\$
United States of America	US Dollar - US\$
Panama (operation discontinued through sale on 11/30/2022 - see note 12)	Balboa - PAB\$
Colombia	Colombian Peso - COP\$

2.3. Measurement basis

The individual and consolidated interim financial information has been prepared based on the historical cost, except for (i) certain financial instruments; (ii) assets and liabilities arising from business combinations measured at their fair values, and (iii) liabilities for share-based payment transactions are measured at fair value.

2.4. Operational continuity

Management has assessed the Company's ability to continue as a going concern and believes that it has resources to continue its businesses in the future. In addition to that, Management is not aware of any material uncertainty that may cast significant doubt about the Company's ability to continue as a going concern. Therefore, this interim financial information has been prepared on the assumption that the Company will continue as a going concern.

3. Significant accounting policies

The accounting policies adopted in preparing this individual and consolidated interim financial information were the same as those adopted in preparing the individual and consolidated financial statements for the year ended December 31, 2022, disclosed on March 28, 2023 and, accordingly, they should be read in conjunction, except for income taxes, which were determined in accordance with CPC 21 / IAS 34, by applying the estimated annual effective rate on profit (loss) before Income Tax and Social Contribution for the interim period. The accounting practices adopted in Brazil comprise the Brazilian Corporate Law and the pronouncements, guidelines and interpretations issued by the Accounting Pronouncements Committee (CPC) and approved by the Brazilian Securities and Exchange Commission (CVM), and in

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

accordance with the International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB).

a) Foreign currency

a.1) Foreign currency transactions

Transactions in foreign currencies are translated into the respective functional currencies of Group companies at the exchange rates at the dates of the transactions.

Non-monetary assets and liabilities that are measured at fair value in a foreign currency are retranslated to the functional currency at the exchange rate on the date in which the fair value was determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognized in profit or loss and presented within finance expense.

a.2) Foreign operations

The assets and liabilities of foreign operations are translated into Real at the exchange rates at the balance sheet date. The income and expenses of foreign operations are translated into Real at the exchange rates calculated based on the average rates for the period.

Foreign currency differences arising from translation to the presentation currency are recognized in other comprehensive income and accumulated in other comprehensive income (loss), in equity.

b) Basis of consolidation

The consolidated interim financial information includes the interim financial information of the Company and its subsidiaries.

b.1) Subsidiaries

Control is achieved when the Company has the power to govern the financial and operating policies of an entity so as to benefit from its activities. Control over an entity is achieved when the Company has the power to govern the financial and operating policies of an entity so as to benefit from its activities.

The interim financial information of subsidiaries is included in the consolidated interim financial information from the date on which the Group obtains control until the date on which the control ceases to exist.

In the Company's individual interim financial information, the financial information of subsidiaries is accounted for using the equity method. When necessary, the subsidiaries' interim financial information is adjusted to conform their accounting policies to those set by the Group.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

All intragroup transactions, balances, income, and expenses were fully eliminated in the consolidated interim financial information.

Income and expenses of subsidiaries acquired or disposed of during the period are included in the consolidated statements of profit or loss from the acquisition date to the disposal date, as appropriate.

b.2) Loss of control

If the entity loses control over a subsidiary, the Group derecognizes the assets and liabilities and other components recorded in equity referring to that subsidiary. Any gain or loss arising from the loss of control is recognized in the statement of profit or loss. If the Group retains any interest in the former subsidiary, that interest is measured at fair value at the date on which control is lost.

b.3) Investments in equity-accounted investees

The Group's investments in equity-accounted investees comprise its interests in jointly-controlled entities (joint ventures).

In order to be classified as a jointly controlled entity, there must be a contractual agreement that allows the Group to share control of the entity and gives to the Group the right to the net assets of the jointly controlled entity, not the right to its specific assets and liabilities.

These investments are initially recognized at cost, which includes transaction costs. Subsequent to initial recognition, the interim financial information includes the Group's share of the profit or loss and other comprehensive income of the investee, until the date on which joint control ceases to exist. In the Company's individual interim financial information, investments in subsidiaries are also accounted for using this method.

b.4) Transactions eliminated on consolidation

Intragroup balances and transactions, and any unrealized income and expenses (except for foreign currency transaction gains or losses) arising from intragroup transactions, are eliminated. Unrealized gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

4. Key estimates and judgments

The preparation of interim financial information requires the Company's management to use certain accounting estimates and judgment in applying the accounting policies.

The accounting estimates and underlying assumptions are reviewed on an ongoing basis and are based on historical experience and other factors that are considered

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

to be reasonable in the circumstances. Actual results may differ from those estimates. The effects resulting from the revision of accounting estimates are recognized in the period in which the review is made.

The key assumptions and estimates used for the individual and consolidated interim financial information for the three-month period ended March 31, 2022 are the same as those adopted in the individual and consolidated financial statements for the year ended December 31, 2022, disclosed on March 28, 2023.

5. Segment information

The information reported to the Group's chief operating decision maker, for the purpose of capital allocation and segment performance evaluation, is more specifically focused on the categories of customer for each type of product and service. The main categories of customers for these products and services are restaurants and services of the brands Frango Assado, Pizza Hut, KFC, Viena, Olive Garden, Batata Inglesa and Brunella and restaurants in airports, as well as operations in the Caribbean (Colombia) and the United States of America. Each of these operating segments is managed separately, considering that each one of these product lines requires different resources, including differentiated marketing approaches. The Company's main products consist of meals and related services.

The chief operating decision maker evaluates the performance of the operating segments based on EBITDA.

Therefore, the Group's reportable segments pursuant to CPC 22/IFRS 8 – Segment Reporting are as follows:

- Frango Assado: food courts in service stations and restaurant chains located along highways, and sale of vehicle fuel.
- Airports: supply of meals in restaurants and coffee shops and for airline companies (catering) in Brazil.
- PH, KFC & Others: meals in restaurant chains and coffee shops located in shopping malls in Brazil of the brands Pizza Hut, KFC, Viena, Olive Garden, Batata Inglesa and Brunella and provision of services to franchisees of the brands KFC and Pizza Hut.
- The Caribbean: supply of meals in restaurants and coffee shops and for airline companies (catering) in Colombia.
- United States of America: meals in restaurants in captive markets in the United States of America and consumables in the retail market.

In addition to the segments above, the Company has corporate expenses with maintenance, office supplies, travel and general services not directly allocated to each of the business segments presented. These amounts are presented in a specific column ("Corporate Expenses") in the table below.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

	Brazil			The Caribbean	United States of America	Corporate expenses	Total
	Airports	Pizza Hut, KFC and others	Frango Assado				
March 31, 2023:							
Net revenue	34,834	156,400	164,524	17,871	156,348	-	529,977
EBITDA (continuing operations)	5,040	22,295	23,296	2,866	14,648	(20,572)	47,573
Depreciation and amortization	(8,867)	(14,554)	(7,134)	(1,626)	(27,003)	-	(59,184)
Finance income	6,509	1,111	430	884	-	-	8,934
Finance expense	(35,699)	(1,428)	(3,342)	(691)	(5,163)	-	(46,323)
Income tax expense	(5,254)	(3,454)	(1,685)	766	1,367	-	(8,260)
Profit (loss) for the period from continuing operations	(38,271)	3,970	11,565	2,199	(16,151)	(20,572)	(57,260)
March 31, 2022 (restated):							
Net revenue	29,905	111,136	163,000	16,363	134,008	-	454,412
EBITDA (continuing operations)	3,685	1,691	14,132	2,707	16,756	(16,780)	22,191
Depreciation and amortization	(8,472)	(7,949)	(6,674)	(1,493)	(19,024)	-	(43,612)
Finance income	5,186	1,771	691	428	125	-	8,201
Finance expense	(18,441)	(5,843)	(2,672)	(789)	(4,217)	-	(31,962)
Income tax expense	(1,916)	(3,842)	(108)	(329)	1,806	-	(4,389)
Profit (loss) for the period from continuing operations	(19,958)	(14,172)	5,369	524	(4,554)	(16,780)	(49,571)
Profit for the period from discontinued operations	-	-	-	8,838	-	-	8,838

The reconciliation of EBITDA to loss for the period is as follows:

	03/31/2023	Consolidated 03/31/2022
Loss for the period (continuing operations)	(57,260)	(49,571)
Depreciation and amortization	(59,184)	(43,612)
Finance income	8,934	8,201
Finance expense	(46,323)	(31,962)
Income tax and social contribution	(8,260)	(4,389)
EBITDA	47,573	22,191

a) Disclosures at the Company's level

Geographical information

The Group operates in the following main areas: Brazil, the Caribbean (Colombia), and the United States of America. Segment reporting on the Group's sales by geographic market based on the location of its customers, regardless of the origin of assets/services, is as follows:

	03/31/2023	Consolidated 03/31/2022
Net revenue:		
Brazil	355,758	304,040
The Caribbean (a)	17,871	49,248
United States of America	156,348	134,008
	529,977	487,296

(a) This includes the amount of R\$ 32,884 referring to net revenue from discontinued operations in Panama for the period ended March 31, 2022.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

b) Information on major customers

The Group does not have customers or a group of customers under common control accounting for more than 10% of its revenue.

6. Financial instruments

a) Capital management

The Group's Management manages the Group's capital to ensure the continuity of the Group as a going concern and to maximize its funds to allow for investments in new stores, refurbishments, and redesign of existing stores, as well as the acquisition of other entities.

The Group's capital structure consists of financial liabilities with financial institutions, cash and cash equivalents and financial investments, including issued capital and retained earnings.

The Group can change its capital type and structure, depending on economic conditions, to optimize its financial leverage. In addition, Management periodically reviews the capital structure and its capacity to settle its liabilities taking the appropriate actions, when necessary, to balance the Group's debt and liquidity ratios.

b) Fair value of financial instruments

In transactions involving financial instruments, it was identified that the borrowings, debentures and trade receivables have differences between the carrying amounts and their fair values because they have extended terms for their settlement or early settlement.

For borrowings and debentures, the fair value was calculated projecting future flows and using the interest rates acquired in each of the contracts (note 19), adjusting these amounts to present value using the average funding rates, in accordance with those used by the market. The discount rate used for financial liabilities as of March 31, 2023 was 14.53% (13.1% as of December 31, 2022).

The calculation of the fair value of trade receivables considers the fact that the parent and some of its subsidiaries have already assigned, with no right of recourse, part of their receivables from card companies in order to advance their cash flow. The rates used in the calculation ranged from 0.33% to 0.36% per day. The last transactions were carried out on June 30, 2022 and September 30, 2022. As of December 31, 2022 and March 31, 2023, the Group did not carry out this operation for advance of receivables.

The table below presents the carrying amounts and fair values of financial assets and liabilities, including their levels in the fair value hierarchy.

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

(In millions of Reais)	Parent 03/31/2023				
	Level	Carrying amount	FVTPL	Amortized cost	Fair value
Cash and banks		246	-	246	246
Financial investments	2	46,977	40,723	6,254	46,977
Trade receivables	2	9,376	1,234	8,142	9,376
Receivables from related parties		316,251	-	316,251	316,251
Receivables from third parties (i)		191	-	191	191
Sundry credits (i)		1,423	-	1,423	1,423
Assets		374,464	41,957	332,507	374,464
Trade payables		13,325	-	13,325	13,325
Borrowings and debentures	2	483,449	-	483,449	499,449
Installment payment of company acquisitions		6,254	-	6,254	6,254
Payables to related parties		14,096	-	14,096	14,096
Liabilities		517,124	-	517,124	533,124

(In millions of Reais)	Consolidated 03/31/2023				
	Level	Carrying amount	FVTPL	Amortized cost	Fair value
Cash and banks		76,290	-	76,290	76,290
Financial investments	2	129,220	112,046	17,174	129,220
Trade receivables	2	101,398	39,985	61,413	101,398
Receivables from related parties		14,865	-	14,865	14,865
Receivables (sale of subsidiary) (i)		14,598	-	14,598	14,598
Receivables - ERTC (i)		3,007	-	3,007	3,007
Receivables from third parties (i)		15,810	-	15,810	15,810
Sundry credits (i)		2,903	-	2,903	2,903
Assets		358,091	152,031	206,060	358,091
Trade payables		183,863	-	183,863	183,863
Borrowings and debentures	2	505,656	-	505,656	524,390
Installment payment of company acquisitions		6,254	-	6,254	6,254
Liabilities		695,773	-	695,773	714,507

(i) Amounts recorded in other assets.

(In millions of Reais)	Parent 12/31/2022				
	Level	Carrying amount	FVTPL	Amortized cost	Fair value
Cash and banks		347	-	347	347
Financial investments	2	220,343	214,253	6,090	220,343
Trade receivables	2	12,106	1,189	10,917	12,106
Receivables from related parties		307,251	-	307,251	307,251
Other receivables		176	-	176	176
Sundry credits		1,454	-	1,454	1,454
Assets		541,677	215,442	326,235	541,677
Trade payables		12,647	-	12,647	12,647
Borrowings and debentures	2	592,695	-	592,695	623,502
Installment payment of company acquisitions		6,090	-	6,090	6,090
Payables to related parties		14,312	-	14,312	14,312
Liabilities		625,744	-	625,744	656,551

International Meal Company Alimentação S.A. and Subsidiaries

Notes to the interim financial information

March 31, 2023

(Amounts in thousands of reais - R\$, unless otherwise stated)

(In millions of Reais)	Consolidated				
		12/31/2022			
	Level	Carrying amount	FVTPL	Amortized cost	Fair value
Cash and banks		112,133	-	112,133	112,133
Financial investments	2	299,102	261,706	37,396	299,102
Trade receivables	2	117,277	46,742	70,535	117,277
Receivables from related parties		14,337	-	14,337	14,337
Receivables (sale of subsidiary) (i)		15,891	-	15,891	15,891
Other receivables (i)		38,604	-	38,604	38,604
Sundry credits (i)		3,100	-	3,100	3,100
Assets		600,444	308,448	291,996	600,444
Trade payables		195,929	-	195,929	195,929
Borrowings and debentures	2	664,332	-	664,332	690,183
Installment payment of company acquisitions		6,090	-	6,090	6,090
Liabilities		866,351	-	866,351	892,202

(i) Amounts recorded in other assets.

c) Liquidity

Liquidity management entails maintaining sufficient funds, such as cash, securities, and committed credit facilities, to manage the capacity to settle the Group's obligations.

Management monitors the Group's liquidity level considering the expected cash flows against unused credit facilities.

The table below details the remaining contractual maturity of the Group's financial liabilities, and the agreed repayment terms. The tables below were prepared using the undiscounted cash flows of the financial liabilities based on the nearest date on which the Group can be required to make the related payment or collect its receivables. As interest flows fluctuate, the undiscounted amount is obtained based on interest rate curves for the period ended March 31, 2023. Accordingly, the disclosed balances do not match the balances stated in the balance sheets.

	Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years	Parent
							Total
March 31, 2023:							
Trade payables	13,325	12,688	569	23	45	-	13,325
Borrowings and debentures	483,449	-	1,940	173,386	518,161	-	693,487
Lease liabilities	10,008	360	635	2,622	6,879	1,848	12,344
Installment payment of business acquisitions	6,254	-	-	-	6,254	-	6,254
Payables and loans from related parties	14,096	-	-	-	4,375	9,721	14,096
	527,132	13,048	3,144	176,031	535,714	11,569	739,506

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	Consolidated					
	Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years
March 31, 2023:						
Trade payables	183,863	178,873	2,079	2,181	730	-
Borrowings and debentures	505,656	1,372	4,701	186,183	529,131	-
Lease liabilities	629,827	5,368	19,057	84,041	369,877	236,509
Installment payment of business acquisitions	6,254	-	-	-	-	6,254
	1,325,600	185,613	25,837	272,405	899,738	242,763
						1,626,355

	Parent					
	Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years
December 31, 2022:						
Trade payables	12,647	12,157	471	19	-	-
Borrowings and debentures	592,695	99,435	62,262	155,769	471,730	-
Lease liabilities	10,305	1,026	542	2,337	5,624	1,824
Installment payment of business acquisitions	6,090	-	-	-	6,090	-
Payables and loans from related parties	14,312	-	-	-	5,532	8,780
	636,049	112,618	63,275	158,125	448,976	10,604
						793,598

	Consolidated					
	Carrying amount	Less than 1 month	1 to 3 months	3 months to 1 year	1 to 5 years	Over 5 years
December 31, 2022:						
Trade payables	195,929	171,758	13,958	10,213	-	-
Borrowings and debentures	664,332	100,844	65,144	169,152	505,597	-
Lease liabilities	636,173	10,920	20,901	83,003	374,442	252,468
Installment payment of business acquisitions	6,090	-	-	-	-	6,090
	1,502,524	283,522	100,003	262,368	880,039	258,558
						1,784,490

d) Credit risk

Credit risk refers to the risk of a counterparty not complying with its contractual obligations, which would result in financial losses for the Group. Group sales are basically made using various means of payment, especially credit and debit cards, which reduce significantly the risk of default. A portion of the catering segment sales is made to airlines, the creditworthiness of which is monitored. As a result of such management, expected losses are recorded in 'Allowance for expected credit losses', as described in note 9. The Group also has other assets receivable (note 17), for which Management considers the credit risk as low.

The Group is also exposed to credit risks related to financial instruments contracted for the management of its business, which consist basically of cash and cash equivalents and short-term investments. Management believes that the credit risk of transactions with financial institutions is low, as these are considered by the market as prime banks, with a rating of BB- in Brazil and a rating of A+ in the United States and Colombia.

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e) Interest rate risk

The Company is exposed to interest rate risk on operations contracted in reais (R\$), indexed to the CDI (interbank deposit rate).

We present below a summary of the Company's financial assets and liabilities exposed to interest rate risk, as reported to Management:

	Parent	
	03/31/2023	12/31/2022
Financial assets	46,977	220,343
Financial liabilities	(491,159)	(601,094)
Net balance sheet exposure	(444,182)	(380,751)

	Consolidated	
	03/31/2023	12/31/2022
Financial assets	111,864	262,943
Financial liabilities	(491,159)	(601,094)
Net balance sheet exposure	(379,295)	(338,151)

e.1) Sensitivity analysis

In order to carry out the sensitivity analysis of the interest rate levied on the exposed assets and liabilities, an increase in rates was projected for financial instruments that may generate material losses for the Company and its subsidiaries, thus increasing or decreasing the result whose sensitivity is presented through scenarios I and II, which were estimated with an increase in interest rates of 25% and 50%, respectively, while scenarios III and IV estimate a decrease in interest rates of 25% and 50% at the closing date, as shown below.

Transactions	Carrying amount	Current rate	Parent as of 03/31/2023			
			Scenario I	Scenario II	Scenario III	Scenario IV
Financial investments	46,977	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			1,603	3,206	(1,603)	(3,206)
Debentures	(341,796)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(11,664)	(23,328)	11,664	23,328
Commercial notes	(50,212)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(1,713)	(3,427)	1,713	3,427
Loan modality 4131	(99,151)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(3,384)	(6,767)	3,384	6,767
Effect on profit or loss for the period			(15,158)	(30,316)	15,158	30,316
Net effect of taxes on equity			(10,004)	(20,008)	10,004	20,008

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Consolidated as of 3/31/2023						
Transactions	Carrying amount	Current rate	Scenario I	Scenario II	Scenario III	Scenario IV
Financial investments	111,864	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			3,817	7,635	(3,817)	(7,635)
Debentures	(341,796)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(11,664)	(23,328)	11,664	23,328
Commercial notes	(50,212)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(1,713)	(3,427)	1,713	3,427
Borrowing modality 4131	(99,151)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(3,384)	(6,767)	3,384	6,767
Effect on profit or loss for the period			(12,944)	(25,887)	12,944	25,887
Net effect of taxes on equity			(8,543)	(17,085)	8,543	17,085

Parent as of 12/31/2022						
Transactions	Carrying amount	Current rate	Scenario I	Scenario II	Scenario III	Scenario IV
Financial investments	220,343	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			7,519	15,038	(7,519)	(15,038)
Debentures	(420,776)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(14,359)	(28,718)	14,359	48,418
Commercial notes	(76,403)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(2,607)	(5,215)	2,607	5,215
Commercial notes	(50,186)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(1,713)	(3,425)	1,713	3,425
Loan 4131	(53,729)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(1,834)	(3,667)	1,834	3,667
Effect on profit or loss for the period			(12,993)	(25,986)	12,993	25,986
Net effect of taxes on equity			(8,575)	(17,151)	8,575	17,151

Consolidated as of 12/31/2022						
Transactions	Carrying amount	Current rate	Scenario I	Scenario II	Scenario III	Scenario IV
Financial investments	262,943	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			8,973	17,946	(8,973)	(17,946)
Debentures	(420,776)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(14,359)	(28,718)	20,421	40,841
Commercial notes	(76,403)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(2,607)	(5,215)	3,107	6,213
Commercial notes	(50,186)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(1,713)	(3,425)	2,100	4,201
Loan 4131	(53,729)	13.65%	17.06%	20.48%	10.24%	6.83%
Impact related to CDI increase			(1,834)	(4,690)	2,346	4,690
Effect on profit or loss for the period			(11,539)	(23,079)	11,539	23,079
Net effect of taxes on equity			(7,616)	(15,232)	7,616	15,232

f) Foreign exchange risk

The Company is exposed to foreign exchange risk on foreign operations arising from differences between the currencies in which sales, purchases, receivables and borrowings are denominated and the Company's functional currency.

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The Company's functional currency, in which transactions are mainly denominated, is the Brazilian Real (R\$) (see note 2.2).

We present below a summary of the Company's exposure to foreign exchange risk, as reported to Management:

	Parent	
	03/31/2023	12/31/2022
	USD	USD
Receivables from related parties	28,615	50,647
Payables to related parties	(7,519)	(6,801)
Net balance sheet exposure	21,096	43,846

	Consolidated	
	03/31/2023	12/31/2022
	USD	USD
Receivable - sale of subsidiary	14,598	15,891
Net balance sheet exposure	14,598	15,891

The exchange rate applied at the closing date and the average rate were as follows:

	Average rate		Closing rate	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Real x USD	5.1967	5.1636	5.0804	5.2177

i) Information from the website of the Central Bank of Brazil.

As of March 31, 2023, the Group companies have no derivative financial instruments contracted to hedge the foreign exchange exposure in the cash flow.

f.1) Sensitivity analysis

A reasonably possible appreciation or depreciation of the US Dollar (US\$) against the Brazilian Real (R\$) as of March 31, 2023, would have affected the measurement of financial instruments denominated in foreign currency. The sensitivity of the scenarios of gains or losses in equity and profit or loss is presented in scenarios I and II, which estimate an additional appreciation of 25% and 50%, respectively, and scenarios III and IV estimate an additional depreciation of 25% and 50% of the closing rates, respectively, as presented below:

	Parent					
	Scenario I			Scenario II		
	Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$
Receivables from related parties	28,615	USD	6.3505	36,343	7.6206	72,687
Payables to related parties	(7,519)	USD	6.3505	(9,550)	7.6206	(19,099)
Effect on profit or loss for the period				26,793		53,588
Net effect of taxes on equity				17,684		35,368

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						03/31/2023
						Scenario III
						Scenario IV
						Gain or (loss) in R\$
Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$	
Receivables from related parties	28,615	USD	3.8103	(36,343)	2.5402	(72,687)
Payables to related parties	(7,519)	USD	3.8103	9,550	2.5402	19,099
Effect on profit or loss for the period			(26,793)			(53,588)
Net effect of taxes on equity			(17,684)			(35,368)
						Consolidated
						03/31/2023
						Scenario I
						Scenario II
						Gain or (loss) in R\$
Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$	
Receivable - sale of subsidiary	14,598	USD	6.3505	18,541	7.6206	37,081
Effect on profit or loss for the period			18,541			37,081
Net effect of taxes on equity			12,237			24,474
						03/31/2023
						Scenario III
						Scenario IV
						Gain or (loss) in R\$
Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$	
Receivable - sale of subsidiary	14,598	USD	3.8103	(18,541)	2.5402	(37,081)
Effect on profit or loss for the period			(18,541)			(37,081)
Net effect of taxes on equity			(12,237)			(24,474)
						Parent
						12/31/2022
						Scenario I
						Scenario II
						Gain or (loss) in R\$
Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$	
Receivables from related parties	50,647	USD	6.5221	66,065	7.8266	132,030
Payables to related parties	(6,801)	USD	6.5221	(8,871)	7.8266	(17,743)
Effect on profit or loss for the period			57,194			114,388
Net effect of taxes on equity			37,748			75,496
						12/31/2022
						Scenario III
						Scenario IV
						Gain or (loss) in R\$
Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$	
Receivables from related parties	50,647	USD	3.9133	(66,065)	2.6089	(132,030)
Payables to related parties	(6,801)	USD	3.9133	8,871	2.6089	17,743
Effect on profit or loss for the period			(57,194)			(114,287)
Net effect of taxes on equity			(37,748)			(75,496)
						Consolidated
						12/31/2022
						Scenario I
						Scenario II
						Gain or (loss) in R\$
Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$	
Receivable - sale of subsidiary	15,891	USD	6.5221	20,728	7.8266	41,556
Effect on profit or loss for the period			20,728			41,556
Net effect of taxes on equity			13,681			27,361

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					12/31/2022	
	Scenario III				Scenario IV	
	Balance	Currency	Rate	Gain or (loss) in R\$	Rate	Gain or (loss) in R\$
Receivable - sale of subsidiary	15,891	USD	3.9133	(20,728)	2.6089	(41,556)
Effect on profit or loss for the period				(20,728)		(41,556)
Net effect of taxes on equity				(13,681)		(27,361)

7. Cash and cash equivalents

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Cash	99	137	7,764	4,978
Banks	147	210	68,526	107,155
Financial investments	33,120	125,669	104,443	173,122
	33,366	126,016	180,733	285,255

Financial investments classified as cash and cash equivalents are broken down as follows:

Transactions	Average yield	Liquidity	Country	Parent	
				03/31/2023	12/31/2022
Bank deposit certificate	96.0% to 103% of CDI	Immediate	Brazil	31,047	125,251
Overnight deposits	30% to 60% of CDI	Immediate	Brazil	2,073	418
				33,120	125,669

Transactions	Average yield	Liquidity	Country	Consolidated	
				03/31/2023	12/31/2022
Bank Deposit Certificates (fixed income)	96.0% to 103% of CDI	Immediate	Brazil	92,459	161,777
Overnight deposits	30% to 60% of CDI	Immediate	Brazil	5,548	6,492
Bank Deposit Certificates (fixed income)	0.431% p.a.	Immediate	Colombia	2,409	3,927
Bank Deposit Certificates (fixed income)	1.533% p.a.	Immediate	Colombia	3,555	811
Overnight deposits	5.14% p.a.	Immediate	Colombia	472	115
				104,443	173,122

8. Financial investments

As of March 31, 2023, the Company has a bank deposit certificate at 101.75% of the CDI in the amount of R\$ 7,603, intended exclusively for the payment of interest of second series debentures in September 2023 and R\$ 6,254 invested in an escrow account with yield at 102.25% of the CDI. In the USA, there is an overdraft account in the amount of R\$ 10,920 with interest of 0.012% to 0.60% p.a.

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Financial investments – current	7,603	88,584	7,603	88,584
Financial investments – non-current	6,254	6,090	17,174	37,396
	13,857	94,674	24,777	125,980

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9. Trade receivables

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Means of payment (credit and debit cards, and meal tickets)	1,373	1,451	62,695	76,692
Trade receivables (*)	8,335	10,947	20,007	23,412
Rebates and commercial agreements	-	-	3,403	3,984
Trade receivables - franchisees (**)	-	-	38,779	40,197
Other	-	-	-	190
	9,708	12,398	124,884	144,475
Allowance for expected credit losses	(332)	(292)	(23,486)	(27,198)
	9,376	12,106	101,398	117,277

(*) The balance of "Trade receivables" refers mainly to receivables from airlines.

(**) Include amounts receivable from franchisees of the KFC and Pizza Hut brands, mainly related to royalties calculated based on percentages on sales of franchised stores. It also includes amounts allocated to the Marketing Fund.

The balance of 'Trade receivables' before deduction of allowance for expected credit losses is denominated in the following functional local currencies of the countries where the Group operates:

	Consolidated	
	03/31/2023	12/31/2022
In Reais (Brazil) - R\$	111,045	125,683
In US dollars (USA) - US\$	5,616	9,301
In Colombian pesos (Colombia) - COP\$	8,223	9,491
	124,884	144,475

Receivables are comprised of current and past-due receivables, as follows:

	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Not yet due	8,603	8,509	90,536	103,247
Past due:				
Up to 30 days	586	2,769	7,217	9,790
31 to 60 days	165	811	1,250	2,686
61 to 90 days	183	31	6,937	6,345
Over 90 days	169	278	18,944	22,407
Allowance for expected credit losses	(331)	(292)	(23,486)	(27,198)
	9,376	12,106	101,398	117,277

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Allowance for expected credit losses

The variation in the allowance for expected credit losses is as follows:

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
At the beginning of the period	(292)	(2,972)	(27,198)	(30,644)
Additions	(40)	(10,278)	(5,778)	(36,666)
Reversals	-	10,009	9,703	30,498
Write-offs	-	2,949	(213)	9,224
Other	-	-	-	390
At the end of the period	(332)	(292)	(23,486)	(27,198)

Advanced payment of receivables

IMC and some of its subsidiaries have assigned, with no right of recourse, part of their receivables to card companies, aiming at advancing their cash flow. The same discount rate used in the last operation was considered and the amount was written off from trade receivables in the balance sheet, as all risks related to the receivables were substantially transferred to the counterparty in these transactions. The cost of the advance payment of receivables was recorded in profit or loss under "Other finance expenses". The term of these receivables is up to 30 days, as they are receivables from card companies. The last transactions were carried out on June 30, 2022 and September 30, 2022. As of December 31, 2022 and March 31, 2023, the Group did not carry out this operation.

10. Inventories

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Food and beverages	1,302	1,388	23,322	26,253
Fuel and vehicle accessories	-	-	4,705	6,143
Nonfood products and souvenirs for resale	-	-	26,671	18,639
Supplies and fixtures	776	844	5,298	6,343
	2,078	2,232	59,996	57,378

As of December 31, 2022, the total cost of inventories sold disclosed in line item "Cost of sales and services" was R\$21,304 (R\$17,612 as of March 31, 2022) in Parent and R\$375,167 (R\$347,142 as of March 31, 2022) in consolidated (see note 28).

The variation in the provision for inventory losses is as follows:

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Opening balance	(639)	(589)	(1,586)	(1,299)
Additions	(2,026)	(3,076)	(2,951)	(5,454)
Reversals	1,999	3,026	3,240	5,369
Exchange rate changes	-	-	12	(202)
Closing balance	(666)	(639)	(1,285)	(1,586)

The reductions of account balances and reversals are included in 'Cost of sales'.

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11. Income tax and social contribution and taxes recoverable

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Prepaid income tax and social contribution	-	-	7,458	4,352
Withholding income tax (IRRF) and income tax and social contribution	5,662	4,306	15,554	15,358
Subtotal of Income tax and social contribution recoverable	5,662	4,306	23,012	19,710
Taxes on revenue (PIS and COFINS)	5,237	5,406	65,509	65,720
National Institute of Social Security (INSS)	1,419	455	7,387	2,439
Other	1.11	129	1,080	1,141
Subtotal of taxes recoverable	6,767	5,990	73,976	69,300
Total	12,429	10,296	96,988	89,010
Current assets	8,170	7,021	67,108	60,993
Noncurrent assets	4,259	3,275	29,880	28,017

12. Profit (loss) from discontinued operations

At a meeting held on August 24, 2022, the Board of Directors approved the sale of the Company's entire equity interest in its indirect subsidiary International Meal Company F&B Panamá, S.A., located in the Republic of Panama, to Excelencia y Superación, S.A. This sale of equity interest included the nine stores and the licensing rights to the Carl's Jr. brand in Panama, and represented another important step in the strategy of transforming and simplifying the Company's business, aimed at achieving greater synergies between the existing operations and reducing management complexities. The sale was concluded on October 4, 2022 for the total amount of US\$ 1,747,739, with the receipt of 50% of the amount, US\$ 873,000, on that date. The remaining 50% (US\$ 873,000) will be paid upon completion of all legal steps in the process.

On September 16, 2022, the Company entered into a Binding Agreement with Inflight Holdings Cayman Ltd for the sale of its entire equity interest in indirect subsidiary IMC Caribbean Holding Corp., which is the sole shareholder of International Meal Company Panama, S.A., which operates the food and beverage concessions in Terminals 1 and 2 of Tocumen International Airport in Panama City, Republic of Panama. The sale was concluded November 30, 2022 with the receipt of the net amount of U\$ 31,861,548.53 by the parent IMC Caribbean Holding Corp., with a remaining balance of U\$ 2,000,000 that will be received in 2023, after completion of all legal steps in the process.

Accordingly, as of September 30, 2022, the assets and liabilities of IMC Panama (International Meal Company F&B Panamá S.A. and International Meal Company Panama S.A.) were reclassified to "noncurrent assets and liabilities held for sale" in the balance sheet and written off on November 30, 2022, when the sale was concluded. The statement of profit or loss for the comparative period ended March 31, 2022 is being restated in order to present the discontinued operation separately from the continuing

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operations, to allow a comparability of the effects arising from this discontinued operation on the Company's continuing operations.

Due to the adjustments from the translation of the balance sheet of the former foreign subsidiary as a result of the discontinued operation, there was a gain of R\$ 89,060 allocated to other operating income (expenses), net, as recorded in the fourth quarter of 2022.

12.1 a) Profit or loss for the period from discontinued operations

	01/01/2022 to 03/31/2022
Net revenue	32,884
Cost of sales and services	(11,721)
Gross profit	21,163
<i>Operating income (expenses)</i>	
Selling and operating expenses	(9,374)
General and administrative expenses	(1,900)
Other operating income (expenses), net	(189)
Operating profit before finance income (expense)	9,700
Finance income (expense), net	(758)
Profit before income tax and social contribution	8,942
Income tax and social contribution	(104)
Profit for the period from discontinued operations	8,838

12.1 b) Cash flows provided by (used in) discontinued operations

	01/01/2022 to 03/31/2022
Net cash generated from operating activities	12,660
Net cash used in investing activities	(42)
Net cash used in financing activities	(4,065)
Effect of exchange rate changes on cash and cash equivalents	(10,947)
Net cash provided by (used in) discontinued operations	(2,394)
Cash and cash equivalents at the beginning of the period	82,587
Cash and cash equivalents at the end of the period	80,193
	(2,394)

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12.1 c) Effect of the sale on the Group's financial position in 2022

	IMC Panama
Trade receivables	797
Inventories	1,074
Taxes recoverable	165
Prepaid expenses	496
Other current assets	2,459
Other noncurrent assets	12,268
Property, plant and equipment	22,265
Intangible assets	2,477
Right of use	31,415
Trade payables	(1,484)
Borrowings and debentures (current)	(29,117)
Payroll and related taxes	(2,094)
Taxes payable	(164)
Lease liabilities	(9,533)
Other current liabilities	(1,306)
Lease liabilities (current)	(25,508)
Net assets and liabilities (except cash and cash equivalents)	4,210
Amount received in cash for the disposal	212,989
Amount retained for payment of the borrowing made by the Buyer directly to the financial institution	(29,118)
Cash and cash equivalents from the segment disposed of	(4,605)
Net cash inflow	179,266

13. Investments

Information on subsidiaries and jointly-controlled subsidiaries

The summarized financial information relating to each of the subsidiaries is presented below:

a) March 31, 2023

	Ownership interest %	Total assets	Total liabilities	Equity (*)	Investments	Profit (loss) for the period	Revenue	Share of profit (loss) of investees
Direct subsidiaries								
IMCMV Holdings Inc.	100%	934,725	(569,641)	(365,084)	365,084	(16,341)	156,348	(16,341)
IMC Puerto Rico Ltd. (The Caribbean)	100%	99,846	(36,275)	(63,570)	63,570	2,223	17,871	2,222
Pimenta Verde Alimentos Ltda. (Brazil)	100%	969,127	(605,417)	(363,710)	363,710	(4,251)	205,454	(4,251)
Niad Restaurantes Ltda. (Brazil)	64.74%	2,958	(2,828)	(130)	84	(111)	-	(71)
Centro de Serviços Frango Assado Norte Ltda. (Brazil)	91.30%	152,312	(76,983)	(75,329)	68,776	4,361	88,969	3,983
Batata Inglesa Ltda. (Brazil)	100%	16,872	(11,976)	(4,896)	4,896	130	5,557	130
KSR Master Franquias Ltda. (Brazil)	100%	57,838	(73,409)	15,571	(15,571)	569	4,998	569
PHSR Master Franquia Ltda. (Brazil)	100%	44,838	(82,691)	37,853	(37,854)	1,342	5,796	1,342
Total		2,278,516	(1,459,220)	(819,295)	812,695	(12,078)	484,993	(12,417)

(*) The negative equity values of the subsidiaries as shown in the table above, amounting to R\$53,424, are presented as Provision for investment losses in noncurrent liabilities.

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b) December 31, 2022

	Ownership interest %	Total assets	Total liabilities	Equity (*)	Investments	Profit (loss) for the year	Revenue	Share of profit (loss) of investees
Direct subsidiaries								
IMCMV Holdings Inc.	100%	1,003,190	(611,123)	(392,066)	392,066	31,183	793,084	31,183
IMC Puerto Rico Ltd. (The Caribbean)	100%	123,012	(61,499)	(61,514)	61,514	221,631	185,853	221,631
Pimenta Verde Alimentos Ltda. (Brazil)	100%	955,194	(596,010)	(359,183)	359,183	6,345	757,507	6,345
Niad Restaurantes Ltda. (Brazil)	64.74%	3,289	(3,048)	(241)	155	(842)	10,541	(545)
Centro de Serviços Frango Assado Norte Ltda. (Brazil)	91.30%	151,706	(80,736)	(70,970)	64,796	12,347	385,411	11,273
Batata Inglesa Ltda. (Brazil)	100%	16,786	(12,020)	(4,766)	4,766	(2,125)	15,349	(2,125)
KSR Master Franquias Ltda. (Brazil)	100%	55,646	(71,786)	16,140	(16,140)	3,194	19,372	3,194
PHSR Master Franquia Ltda. (Brazil)	100%	39,085	(78,280)	39,195	(39,196)	(9,228)	30,358	(9,228)
Total		2,347,908	(1,514,502)	(833,405)	827,144	262,505	2,197,475	261,728
Share of profit (loss) of investment in discontinued operations								(23,390)
Total share of profit (loss) of investees								238,338

(*) The negative equity values of the subsidiaries as shown in the table above, amounting to R\$55,336, are presented as Provision for investment losses in noncurrent liabilities.

The variation in investments in subsidiaries and joint ventures presented in the individual interim financial information is as follows:

(a) **Subsidiaries**

	IMCMV Holdings Inc.	IMC Puerto Rico Ltd.	Piment a Verde	Niad	Centro de Serviços Frango Assado	KSR Master	PHSR Master	Batata Inglesa	Total
Balance as of December 31, 2021	387,318	150,017	322,862	(26,700)	54,799	(19,403)	(29,968)	-	838,925
Share of profit (loss) of investees	31,183	198,241	6,345	(545)	11,273	3,194	(9,228)	(2,125)	238,338
Translation adjustments from continuing operations	(26,435)	(46,324)	-	-	-	-	-	-	(72,759)
Translation adjustments from discontinued operations	-	36,154	-	-	-	-	-	-	36,154
Forgiveness of debt	-	(115,035)	(15,513)	28,412	-	-	-	6,891	(95,245)
Distribution of dividends	-	(130,896)	-	-	-	-	-	-	(130,896)
Effect of adjustment to present value calculated on loans, recorded against equity	-	(4,554)	45,489	(1,012)	(1,276)	69	-	-	38,716
Capital reduction (i)	-	(26,089)	-	-	-	-	-	-	(26,089)
Balance as of December 31, 2022	392,066	61,514	359,183	155	64,796	(16,140)	(39,196)	4,766	827,144
Share of profit (loss) of investees	(16,341)	2,222	(4,251)	(71)	3,983	569	1,342	130	(12,417)
Translation adjustments	(10,641)	(163)	-	-	-	-	-	-	(10,807)
Effect of adjustment to present value calculated on loans, recorded against equity	-	-	8,778	-	(3)	-	-	-	8,775
Balance as of March 31, 2023	365,084	63,570	363,710	84	68,776	(15,571)	(37,854)	4,896	812,695
Total assets									866,120
Total liabilities									(53,425)

(i) Capital reduction in subsidiary IMC Puerto Rico Ltd. The company already has sufficient funds, taking into account the criteria defined in section 54 of the 1981 Companies Act, so that it can distribute the surplus capital to International Meal Company Alimentos S.A.

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(b) Jointly-controlled subsidiaries

	Consolidated
	Universal City Restaurant Venture, LLC
Balance as of December 31, 2021	30,233
Share of profit (loss) of investees	12,549
Amortization of fair value allocation arising from business combination	(2,162)
Other adjustments	5,795
Translation adjustments	(15,188)
Balance as of December 31, 2022	31,227
Share of profit (loss) of investees	2,639
Amortization of fair value allocation arising from business combination	(523)
Other adjustments	3,504
Translation adjustments	(3,446)
Balance as of March 31, 2023	33,401

14. Property, plant and equipment

The breakdown and variation in property, plant and equipment for the periods ended March 31, 2023 and March 31, 2022 are as follows:

	Parent			
	Balance as of December 31, 2022	Additions (i)	Write-offs	Transfers (ii)
				Balance as of 03/31/2023
Cost				
Machinery and equipment	22,372	-	-	42
Furniture and fixtures	9,334	-	-	-
Leasehold improvements	37,393	-	-	100
Computers, vehicles and other items	24,214	-	-	2,326
Works and construction in progress	5,150	6,161	(360)	(2,828)
Total	98,463	6,161	(360)	(360)
				103,904
Depreciation				
Machinery and equipment	(16,558)	(287)	-	-
Furniture and fixtures	(7,412)	(78)	-	-
Leasehold improvements	(21,455)	(574)	-	-
Computers, vehicles and other items	(18,508)	(569)	-	-
Total	(63,933)	(1,508)	-	-
				(65,441)
Impairment of assets				
Machinery, equipment and facilities	(1,326)	-	-	-
Furniture and fixtures	(532)	-	-	-
Leasehold improvements	(3,274)	-	-	-
Computers, vehicles and other items	(159)	-	-	-
Works and construction in progress	-	-	-	-
Total	(5,291)	-	-	-
				(5,291)
Total, net	29,239	4,653	(360)	(360)
				33,172

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	Parent			
	Balance as of 12/31/2021	Additions (i)	Write-offs	Balance as of 03/31/2022
Cost				
Machinery and equipment	29,543	-	-	478
Furniture and fixtures	9,269	-	-	39
Leasehold improvements	28,486	-	-	396
Computers, vehicles and other items	25,315	-	(4)	230
Works and construction in progress	8,141	1,379	-	(1,157)
Total	100,754	1,379	(4)	(14)
Depreciation				
Machinery and equipment	(20,035)	(496)	-	7
Furniture and fixtures	(6,830)	(106)	-	-
Leasehold improvements	(16,186)	(498)	-	-
Computers, vehicles and other items	(23,156)	(249)	2	2
Total	(66,207)	(1,349)	2	9
Impairment of assets				
Leasehold improvements	(1,492)	-	-	-
Works and construction in progress	(794)	-	-	-
Furniture and fixtures	(213)	-	-	-
Machinery, equipment and facilities	(1,892)	-	-	-
Computers, vehicles and other items	(459)	-	-	-
Total	(4,850)	-	-	-
Total, net	29,697	30	(2)	(14)

	Consolidated				
	Balance as of 12/31/2022	Additions (i)	Write- offs	Transfers (ii)	Effects of exchange differences
Cost					
Land and buildings	4,084	-	-	-	76
Machinery and equipment	208,465	2,965	(45)	15,912	(512)
Furniture and fixtures	109,127	-	(387)	209	(1,955)
Leasehold improvements	599,238	3,701	(725)	22,565	(4,374)
Computers, vehicles and other items	92,614	216	(22)	4,947	(470)
Works and construction in progress	91,625	23,469	(771)	(45,861)	(1,314)
Total	1,105,153	30,351	(1,950)	(2,228)	(8,549)
Depreciation					
Land and buildings	(2,951)	-	-	-	(54)
Machinery and equipment	(130,071)	(5,776)	27	-	232
Furniture and fixtures	(71,070)	(2,087)	49	-	631
Leasehold improvements	(318,336)	(9,413)	230	-	3,047
Computers, vehicles and other items	(67,761)	(2,376)	21	-	216
Total	(590,189)	(19,652)	327	-	4,072
Impairment of assets					
Machinery, equipment and facilities	(7,332)	-	16	-	(20)
Furniture and fixtures	(4,457)	-	17	-	-
Leasehold improvements	(35,070)	-	303	-	-
Computers, vehicles and other items	(910)	-	19	-	-
Works and construction in progress	(1,396)	-	-	-	-
Total	(49,165)	-	355	-	(20)
Total, net	465,799	10,699	(1,268)	(2,228)	(4,497)

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	Consolidated					Balance as of 03/31/2022
	Balance as of 12/31/2021	Additions (i)	Write-offs	Transfers (ii)	Effects of exchange differences	
Cost						
Land and buildings	5,205	-	-	-	(413)	4,792
Machinery, equipment and facilities	271,872	-	(2,088)	8,611	(9,063)	269,332
Furniture and fixtures	104,460	-	(7,887)	2,755	(8,443)	90,885
Leasehold improvements	535,726	-	(2,586)	21,704	(39,614)	515,230
Computers, vehicles and other items	99,603	-	(1,626)	1,699	(4,523)	95,153
Works and construction in progress	138,723	20,978	(58)	(35,175)	(5,788)	118,680
Total	1,155,589	20,978	(14,245)	(406)	(67,844)	1,094,072
Depreciation						
Land and buildings	(3,736)	(5)	-	-	296	(3,445)
Machinery and equipment	(168,991)	(4,903)	154	-	6,794	(166,946)
Furniture and fixtures	(82,442)	(5,219)	70	-	5,726	(81,865)
Leasehold improvements	(303,117)	(7,090)	379	-	33,224	(276,604)
Computers, vehicles and other items	(75,651)	(2,095)	30	-	4,298	(73,418)
Total	(633,937)	(19,312)	633	-	50,338	(602,278)
Provision for impairment of assets						
Machinery and equipment	(55,545)	-	9	-	107	(55,429)
Works and construction in progress	(800)	-	49	-	-	(751)
Furniture and fixtures	(2,193)	-	6	-	-	(2,187)
Leasehold improvements	(15,300)	-	255	-	-	(15,045)
Computers, vehicles and other items	(516)	-	-	-	-	(516)
Total	(74,354)	-	319	-	107	(73,928)
Total, net	447,298	1,666	(13,293)	(406)	(17,399)	417,866

- (i) The additions to property, plant and equipment and intangible assets presented in the statement of cash flows for the period ended March 31, 2023, of which R\$ 6,976 in the Parent, and R\$ 56,716 in the Consolidated reflect the amount actually paid, of which R\$ 815 in the Parent and R\$ 4,101 in the Consolidated referring to other periods. The additions to property, plant and equipment and intangible assets presented in the statement of cash flows for the period ended March 31, 2022, of which R\$ 1,506 in the Parent, and R\$ 16,436 in the Consolidated reflect the amount actually paid, of which R\$ 127 in the Parent and R\$ 13,750 in the Consolidated referring to other periods.
- (ii) The amounts were transferred between property, plant and equipment and intangible assets accounts.

The balances net of depreciation are as follows:

Net balances	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Land and buildings	-	-	1,155	1,134
Machinery and equipment	4,243	4,488	83,861	71,062
Furniture and fixtures	1,312	1,390	30,077	33,600
Leasehold improvements	12,190	12,664	261,166	245,832
Computers, vehicles and other items	7,304	5,547	26,494	23,943
Works and construction in progress	8,123	5,150	65,752	90,228
	33,172	29,239	468,505	465,799

Depreciation charges and amortization are allocated as follows:

	Parent		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
Allocated to cost of sales and services	776	895	18,491	16,682
Allocated to general and administrative expenses, and selling and operating expenses	731	454	1,161	2,630
Total depreciation expenses	1,508	1,349	19,652	19,312
PIS and COFINS credits on depreciation and amortization (*)	(132)	(140)	(1,153)	(779)
Total depreciation expenses, net of tax credits	1,376	1,209	18,499	18,533

(*) PIS and COFINS credits on items of property, plant and equipment for the operational and administrative areas, recorded under "cost of sales and services", "general and administrative expenses" and "selling and operating expenses".

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15. Intangible assets

The variation in intangible assets for the periods ended March 31, 2023 and March 31, 2022 was as follows:

	Parent			
	Balance as of 12/31/2022	Additions (i)	Write-offs	Balance as of 03/31/2023
Cost				
Goodwill	243,858	-	-	243,858
Software	38,146	-	-	38,506
Trademarks	4,100	-	-	4,100
Licensing rights	391,424	-	-	391,424
Total	677,528	-	-	677,888
Amortization				
Software	(25,463)	(1,034)	-	(26,497)
Licensing rights	(154,333)	(3,948)	-	(158,281)
Total	(179,796)	(4,982)	-	(184,778)
Impairment of assets				
Goodwill	(28,114)	-	-	(28,114)
Software	(49)	-	-	(49)
Trademarks	(4,100)	-	-	(4,100)
Total	(32,263)	-	-	(32,263)
Total, net	465,469	(4,982)	-	460,847

	Parent			
	Balance as of 12/31/2021	Additions (i)	Write-offs	Balance as of 03/31/2022
Cost				
Goodwill	250,417	-	-	250,417
Software	33,469	-	-	33,483
Trademarks	4,100	-	-	4,100
Licensing rights	353,113	-	-	353,113
Total	641,099	-	-	641,113
Amortization				
Software	(24,997)	(785)	-	(25,782)
Licensing rights	(96,370)	(3,947)	-	(100,317)
Total	(121,367)	(4,732)	-	(126,099)
Impairment of assets				
Goodwill	(34,673)	-	-	(34,673)
Software	(1,278)	-	-	(1,278)
Trademarks	(4,100)	-	-	(4,100)
Total	(40,051)	-	-	(40,051)
Total, net	479,681	(4,732)	-	474,963

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	Consolidated					Balance as of 03/31/2023
	Balance as of 12/31/2022	Additions (i)	Write-offs	Transfers (ii)	Effects of exchange differences	
Cost						
Goodwill	719,581	-	(955)	-	(4,918)	713,708
Software	55,372	344	(2)	630	49	56,393
Trademarks	74,418	-	-	-	341	74,759
Licensing rights	440,494	3,070	(576)	1,599	(142)	444,445
Non-compete agreements	2,884	-	-	-	54	2,938
Intangibles in progress and other assets	-	-	-	-	-	-
Total	1,292,749	3,414	(1,533)	2,229	(4,616)	1,292,243
Amortization						
Software	(38,856)	(1,307)	2	-	(40)	(40,201)
Licensing rights	(177,961)	(4,761)	-	-	125	(182,597)
Non-compete agreements	(2,125)	-	-	-	(39)	(2,164)
Other	-	-	-	-	-	-
Total	(218,942)	(6,068)	2	-	46	(224,962)
Provision for impairment of assets						
Goodwill	(43,837)	-	-	-	-	(43,837)
Software	(415)	-	-	-	-	(415)
Trademarks	(20,176)	-	-	-	(45)	(20,221)
Licensing rights	(7,124)	(1)	-	-	-	(7,125)
Total	(71,552)	(1)	-	-	(45)	(71,598)
Total, net	1,002,255	(2,655)	(1,531)	2,229	(4,615)	995,683

	Consolidated					Balance as of 03/31/2022
	Balance as of 12/31/2021	Additions (i)	Write-offs	Transfers (ii)	Effects of exchange differences	
Cost						
Goodwill	939,603	-	-	-	(42,729)	896,874
Software	49,269	-	(116)	406	(120)	49,439
Rights over trademarks	77,614	-	-	-	(1,859)	75,755
Licensing rights	417,100	9,208	-	-	(3,851)	422,727
Non-compete agreements	3,676	-	-	-	(292)	3,384
Intangibles in progress and other assets	2,686	-	(95)	-	-	2,591
Total	1,489,948	9,208	(211)	406	(48,581)	1,450,770
Amortization						
Software	(36,455)	(1,091)	9	-	264	(37,273)
Licensing rights	(147,216)	(6,412)	-	-	4,643	(148,985)
Non-compete agreements	(3,208)	-	-	-	215	(2,993)
Intangibles in progress and other assets	(999)	-	-	-	-	(999)
Total	(187,878)	(7,503)	9	-	5,122	(190,250)
Impairment of assets						
Goodwill	(223,849)	-	-	-	-	(223,849)
Software	(7,315)	-	-	-	-	(7,315)
Rights over trademarks	(21,323)	-	-	-	246	(21,077)
Licensing rights	(17)	-	-	-	-	(17)
Total	(252,504)	-	-	-	246	(252,258)
Total, net	1,049,566	1,704	(202)	406	(43,212)	1,008,262

(i) The additions to property, plant and equipment and intangible assets presented in the statement of cash flows for the period ended March 31, 2023, of which R\$ 6,976 in the Parent and R\$ 56,716 in the Consolidated reflect the amount actually paid, of which R\$ 815 in the Parent and R\$ 4,101 in the Consolidated referring to other periods. The additions to property, plant and equipment and intangible assets presented in the statements of cash flows for the period ended March 31, 2022, of which R\$ 1,506 in the Parent, and R\$ 16,436 reflects the amount actually paid, of which R\$ 127 in the Parent e R\$ 13,750 in the Consolidated referring to other periods.

(ii) The amounts were transferred between property, plant and equipment and intangible assets accounts.

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(Amounts in thousands of reais - R\$, unless otherwise stated)

Net balances	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Goodwill (a)	215,744	215,744	669,871	675,744
Software	11,960	12,634	15,778	16,101
Rights over trademarks (b)	-	-	54,538	54,242
Licensing rights (c)	233,143	237,091	254,723	255,409
Non-compete agreements	-	-	773	759
	460,847	465,469	995,683	1,002,255

Main intangible assets

a) *Goodwill*

Allocation of goodwill to cash-generating units

Goodwill is allocated to each cash-generating unit, defined as follows:

Pizza Hut, KFC & Others (Shopping malls): fast food in restaurant chains and coffee shops located in shopping malls in Brazil and provision of services to franchisees of the KFC and Pizza Hut brands, and other stores, after the acquisition of MultiQSR operations.

Airports: meals served in restaurants and coffee shops, airline catering and other related services in Brazil.

The Caribbean (Colombia): meals served in restaurants and coffee shops, airline catering and other related services.

Frango Assado: food courts in service stations and restaurant chains located along highways, and sale of vehicle fuel.

United States of America: meals in restaurants in captive markets in the United States of America and consumables in the retail market.

The carrying amount of goodwill was allocated to the following cash-generating units:

	Consolidated	
	03/31/2023	03/31/2022
Brazil:		
Shopping malls	158,626	158,626
Airports	57,119	57,119
Highways	206,187	206,186
	421,932	421,931
The Caribbean:		
Airports	18,292	21,076
	18,292	21,076
United States of America:	229,647	230,018
	669,871	673,025

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b) *Rights over trademarks*

Refers to those trademarks identified in the acquisitions made. Including Viena, Frango Assado, Batata Inglesa and J&C Delicias (Colombia).

c) *Licensing rights*

A portion of the price attributable to the acquisition of catering operations was allocated to the licenses and permits to operate airline-catering services and restaurants in certain airports.

After the acquisition of MultiQSR operations in 2019, the Company acquired the right to operate exclusively the KFC and Pizza Hut brands in Brazil under Master Franchise agreements.

The commissioner's operations have already been fully amortized and the licensing rights of the master franchises are amortized over 10 years.

Impairment testing for assets with indefinite useful lives

Assets with indefinite useful lives are tested for impairment annually or whenever there are indications that some of the cash-generating units might be impaired.

As of March 31, 2023, Management concluded that there were no indicators of impairment of any of its cash-generating units (CGU).

16. Right of use and lease liabilities (“right of use”)

The changes in the right-of-use assets and lease liabilities are substantially comprised of real estate contracts.

The variation in the periods ended March 31, 2023 and March 31, 2022 is as follows:

a) Changes in the right-of-use asset

	Parent		
	Real estate	Commercial rights	Total
Balance as of 12/31/2022	9,610	1,548	11,158
(-) Amortization	(1,054)	(684)	(1,738)
(+) Additions	105	-	105
(-) Write-offs	(296)	-	(296)
(+) Remeasurement	757	-	757
(+) Reclassifications	-	684	684
Balance as of 03/31/2023	9,122	1,548	10,670

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	Parent				Total
	Real estate	Machinery and equipment	Vehicles	Commercial rights	
Balance as of 12/31/2021	10,661	902	9	(4,779)	6,793
(-) Amortization	(1,548)	(11)	-	-	(1,559)
(-) Discounts	(63)	-	-	-	(63)
Balance as of 03/31/2022	9,050	891	9	(4,779)	5,171

	Consolidated			Total
	Real estate	Commercial rights		
Balance as of December 31, 2022	566,306	31,761		598,067
(-) Amortization	(34,155)	(1,703)		(35,858)
(+) Additions	9,819	-		9,819
(-) Write-offs	(1,060)	-		(1,060)
(+) Exchange rate changes	(2,617)	-		(2,617)
(+) Remeasurement	4,014	-		4,014
(+) Reclassifications	-	684		684
Balance as of 03/31/2023	542,307	30,742		573,049

	Consolidated				Total
	Real estate	Machinery and equipment	Vehicles	Commercial rights	
Balance as of 12/31/2021	551,546	902	9	30,051	582,508
(-) Amortization	(21,505)	(11)	-	(153)	(21,670)
(+) Additions	37,600	-	-	-	37,600
(-) Write-offs	(3,144)	-	-	-	(3,144)
(+) Exchange rate changes	(77,395)	-	-	-	(77,395)
Balance as of 03/31/2022	487,101	891	9	29,898	517,899

b) Changes in lease liabilities

	Parent	
	Real estate	Total
Balance as of 12/31/2022	10,305	10,305
(+) Interest	538	538
(-) Principal paid	(863)	(863)
(-) Interest paid	(538)	(538)
(+) Additions	105	105
(-) Write-offs	(296)	(296)
(+) Remeasurement	757	757
Balance as of 03/31/2023	10,008	10,008
Current		3,414
Noncurrent		6,594

	Parent			Total
	Real estate	Machinery and equipment	Vehicles	
Balance as of 12/31/2021	12,108	991	39	13,138
(+) Interest	159	1	-	160
(-) Principal paid	(419)	(8)	-	(427)
(-) Interest paid	(644)	-	-	(644)
Balance as of 03/31/2022	11,204	984	39	12,227
Current				4,457
Noncurrent				7,770

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	Consolidated	
	Real estate	Total
Balance as of 12/31/2022	636,172	636,172
(+) Interest	9,118	9,118
(-) Principal paid	(34,980)	(34,980)
(-) Interest paid	(9,118)	(9,118)
(+) Additions	9,819	9,819
(-) Write-offs	(1,060)	(1,060)
(+) Remeasurement	3,603	3,603
(+) Exchange rate changes	(4,461)	(4,461)
Balance as of 03/31/2023	609,093	609,093
Current		89,809
Noncurrent		519,284

	Consolidated			
	Real estate	Machinery and equipment	Vehicles	Total
Balance as of 12/31/2021	612,837	991	39	613,867
(+) Interest	2,938	1	-	2,939
(-) Principal paid	(1,421)	(8)	-	(1,429)
(-) Interest paid	(757)	(4)	-	(761)
(+) Additions	37,600	-	-	37,600
(-) Write-offs	(3,144)	-	-	(3,144)
(+) Exchange rate changes	(99,559)	-	-	(99,559)
Balance as of 03/31/2022	548,494	980	39	549,513
Current				78,701
Noncurrent				470,813

c) Schedule of lease liabilities recognized in noncurrent liabilities

Year	Parent	Consolidated
2024	1,673	85,848
2025	2,122	86,122
2026	687	80,057
Over 5 years	2,112	267,257
Total	6,594	519,284

d) Short-term leases, leases of low-value assets and variables:

As of March 31, 2023, payments made by the Company relating to short-term lease contracts and low-value assets referring to printers, peripherals, and office equipment totaled R\$195 in the Parent (R\$54 as of March 31, 2022) and R\$467 in the Consolidated (R\$ 168 as of March 31, 2022). Payments for contracts with variable value totaled R\$ 962 in the Parent (R\$ 790 as of March 31, 2022) and R\$ 10,599 in the Consolidated (R\$ 10,340 as of March 31, 2022).

e) PIS and COFINS credits

The entities located in Brazil are entitled to PIS and COFINS credit on lease contracts when making payments. We present below the potential amounts of these taxes, considering the par values and the amounts adjusted to present value:

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	Parent	
	Nominal value	Adjustment to present value
Lease consideration	10,008	9,688
Potential PIS and COFINS (9.25%)	926	896

	Consolidated	
	Nominal value	Adjustment to present value
Lease consideration	219,074	212,068
Potential PIS and COFINS (9.25%)	20,264	19,616

f) Additional information

If the Group had adopted the calculation methodology projecting the inflation embedded in the nominal incremental rate and bringing it to present value by the nominal incremental rate, the following data should be considered:

	Projected inflation	Average contract term
	by year	
Brazil operations	3.20%	7 years
International operations		
United States of America	5.00%	6 years
Colombia	13.34%	3 years

17. Other assets

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Advances to employees	331	214	1,121	717
Advances to third parties	59	87	5,664	10,766
Advances on PP&E	-	-	989	1,371
Judicial deposits ISS	-	-	1,243	1,243
Receivables from discontinued operation in Panama	-	-	14,598	15,891
Receivables - ERTC	-	-	3,007	19,827
Receivables from third parties	191	-	15,810	18,777
Sundry credits	1,424	1,630	2,903	3,100
	2,005	1,931	45,335	71,692

18. Trade payables

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Product suppliers	6,506	5,817	118,233	109,282
Service providers	6,819	6,828	59,114	72,150
Suppliers (confirming)	-	2	6,375	14,497
Suppliers - others	-	-	141	-
	13,325	12,647	183,863	195,929

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The Company has a confirming operation with Santander bank, in order to provide its suppliers with the possibility of advancing the receipt of invoices related to purchases made by the Company. The bank pays the supplier in advance, if requested (the decision is solely and exclusively of the supplier), in exchange for a discount, which is borne by the supplier. On the original due date of the invoice, the Company pays the bank the original nominal amount of the invoice. Therefore, this operation does not change the original economic essence of the commercial transaction and the amounts, therefore, are accounted for in trade payables.

19. Borrowings

Description	Effective rate	Guarantees	Financial charges	Maturity	Contract value	Parent	
						03/31/2023	12/31/2022
Debentures 1 st Series (a)	19.16% p.a.	Guarantee of Pimenta Verde, Niad and Centro de Serviço Norte	CDI + spread of 4.85% p.a.	Annual until 03/15/2024	125,000	-	97,414
Debentures 2 nd Series (a)	19.67% p.a.	Guarantee of Pimenta Verde, Niad and Centro de Serviço Norte	CDI + spread of 5.30% p.a.	Annual until 03/15/2026	125,000	140,886	147,251
Single series issuance (b)	19.67% p.a.	Guarantee of Pimenta Verde, Niad and Centro de Serviço Norte	CDI + spread of 5.00% p.a.	Annual until 09/10/2025	150,000	-	176,110
Commercial notes (c)	16.26% p.a.	Collateral assignment of Pimenta Verde receivables > 20% of the outstanding balance	CDI + spread of 2.30% p.a.	Annual until 01/18/2023	75,000	-	76,404
Commercial notes BV (d)	16.72% p.a.	Collateral assignment of Pimenta Verde receivables > 20% of the outstanding balance	CDI + spread of 2.72% p.a.	Annual until 06/22/2024	50,000	50,212	50,186
Borrowing modality 4131 (e)	17.46% p.a.	N/A	CDI + spread of 3.35% p.a.	Annual until 11/29/2023	53,149	55,934	53,729
Borrowing modality 4131 (f)	16.76% p.a.	N/A	CDI + spread of 3.35% p.a.	Annual until 02/12/2024	42,400	43,216	-
Debentures 3 rd Series (g)	17.74% p.a.	Guarantee of Pimenta Verde and Centro de Serviço Norte	CDI + spread of 3.60% p.a.	Semi-annual up to 03/15/2028	200,000	200,909	-
Costs to be recognized						(11,049) 480,108	(8,399) 592,695

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Description	Effective rate	Guarantees	Financial charges	Maturity	Contract value	Consolidated	
						03/31/2023	12/31/2022
Debentures 1 st Series (a)	19.16% p.a.	Guarantee of Pimenta Verde, Niad and Centro de Serviço Norte	CDI + spread of 4.85% p.a.	Annual until 03/15/2024	125,000	-	97,414
Debentures 2 nd Series (a)	19.67% p.a.	Guarantee of Pimenta Verde, Niad and Centro de Serviço Norte	CDI + spread of 5.30% p.a.	Annual until 03/15/2026	125,000	140,886	147,251
Single series issuance (b)	19.67% p.a.	Guarantee of Pimenta Verde, Niad and Centro de Serviço Norte	CDI + spread of 5.00% p.a.	Annual until 09/10/2025	150,000	-	176,110
Commercial notes (c)	16.26% p.a.	Collateral assignment of Pimenta Verde receivables > 20% of the outstanding balance	CDI + spread of 2.30% p.a.	Annual until 01/18/2023	75,000	-	76,404
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Borrowing modality 4131 (e)	17.46% p.a.	N/A	CDI + spread of 3.35% p.a.	Annual until 11/29/2023	53,149	55,934	53,729
Borrowing modality 4131 (f)	16.76% p.a.	N/A	CDI + spread of 3.35% p.a.	Annual until 02/12/2023	42,400	43,216	-
Debentures 3 rd Series (g)	17.74% p.a.	Guarantee of Pimenta Verde and Centro de Serviço Norte	CDI + spread of 3.60% p.a.	Semi-annual up to 03/15/2028	200,000	200,909	-
Bank Credit Note - (CCB) - United States of America (h)	3.05% p.a.	Overdraft account	30-day LIBOR + spread of 3% p.a.	Annual until 11/21/2026	182,620	25,548	71,637
Costs to be recognized		Costs to be recognized				(11,049)	(8,399)
						505,656	664,332

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Interest payments on loans at a post-fixed interest rate and the debt securities included in the table above reflect forward market interest rates at the balance sheet date and these amounts may change as the post-fixed interest rates change.

Classified as:

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Current:				
Foreign currency-denominated borrowings	-	-	15,560	14,225
Local currency-denominated borrowings (R\$)	98,120	250,246	98,120	250,246
	98,120	250,246	113,680	264,471
Noncurrent:				
Foreign currency-denominated borrowings	-	-	9,988	57,412
Local currency-denominated borrowings (R\$)	381,988	342,449	381,988	342,449
	381,988	342,449	391,976	399,861

The changes in borrowings are presented below:

	Parent	Consolidated
Balance as of December 31, 2021	454,368	736,198
Proceeds from borrowings	178,149	256,415
Repayment of borrowings	(46,263)	(244,092)
Repayment of borrowings from discontinued operations	-	(34,937)
Changes in cash flows from financing activities	131,886	(22,614)
Interest paid on borrowings	(72,234)	(83,987)
Interest paid on borrowings from discontinued operations	-	(1,796)
Changes in cash flows from operating activities	(72,234)	(85,783)
Amortization of costs to be recognized	(1,083)	(1,083)
Provision for interest on borrowings	79,758	87,381
Accrued interest on borrowings from discontinued operations	-	2,499
Exchange rate changes on borrowings	-	(15,690)
Exchange rate changes on borrowings from discontinued operations	-	(3,955)
Reclassification to other liabilities	-	(3,503)
Amortization of discontinued operations (see note 12)	-	(29,118)
Total non-cash variation and/or Profit (Loss) for the period	78,675	36,531
Balance as of December 31, 2022	592,695	664,332
Proceeds from borrowings	242,400	242,400
Repayment of borrowings	(334,378)	(378,612)
Changes in cash flows from financing activities	(91,978)	(136,212)
Interest paid on borrowings	(42,305)	(42,770)
Changes in cash flows from operating activities	(42,305)	(42,770)
Transaction costs	(2,649)	(2,649)
Provision for interest on borrowings	24,345	24,840
Exchange rate changes on borrowings	-	(1,885)
Total non-cash variation adjusted to Profit (Loss) for the period	21,696	20,307
Balance as of March 31, 2023	480,108	505,656

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Guarantees and commitments

The Group has bank loans that contain covenants. Future non-compliance with these covenants may require the Group to repay the loans before the date indicated in the table above. The covenants are regularly monitored by the treasury and periodically reported to Management to ensure that the contracts are being fulfilled. For the period ended March 31, 2023, the Group was compliant with these covenants.

- (a) First issue of 250,000 simple, non-convertible debentures, in two series of 125,000 debentures each, with unit par value of R\$1,000.00, of the unsecured type with collateral, issued on March 18, 2019, with interest of 100% of the accumulated variation of the average rates of DI - Interbank Deposits for one day, plus a spread of 4.85% p.a. with annual maturity from March 15, 2022 to 2024 for the first series, and 5.30% p.a. with annual maturity on March 15, 2025 and 2026 for the second series with interest paid semiannually until the due date.

The financial ratios established in the agreement are evaluated quarterly by the trustee.

On June 4, 2020, the Company renegotiated the following clauses of the debenture indenture, which was unanimously approved by the Debenture Holders:

- Suspension of compliance with the Financial Ratio based on the consolidated interim financial information (ITRs) from March 31, 2020 to June 30, 2021, with resumption of compliance at September 30, 2021, related to the net debt-EBITDA ratio. The ratio required as of March 2022 should be $< 3.0x$.
- Change in the exponential spread of the 1st series, from 1.15% p.a. to 4.85% p.a., maturing in 2024;
- Change in the exponential spread of the 1st series, from 1.60% p.a. to 5.30% p.a., maturing in 2026.

The general meeting of debenture holders held on October 10, 2022 approved a waiver authorizing the sale of Company assets up to a limit of R\$ 500 million, for a period of 18 months. In exchange, the debenture holders requested certain guarantees:

- 42.5% of the sale amount will be allocated to an escrow account to be used only for the payment of interest and amortization of debentures, according to the maturity schedule;
- Payment of a percentage on the sale of assets exceeding R\$ 100 million;
- Increase of the early redemption premium from 0.45% to 1.50% p.a.;
- Exemption, until December 31, 2023, from the payment of dividends to shareholders and decrease of the Issuer's capital or repurchase of its own shares by the Issuer;
- Temporarily maintaining, from March 31, 2023 to March 31, 2024, its consolidated gross debt equal to or less than R\$ 600 million, which will be monitored and measured on a quarterly basis.

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As disclosed to the market on March 30, 2023, the Company redeemed in advance the first series debentures totaling R\$ 47,282, of which, R\$ 46,263 refers to the repayment of the debt principal, R\$ 663 thousand to fine for early redemption and R\$ 355 to interest.

- (b) Single series issuance of 150,000 simple non-convertible debentures, in two series of 150,000 debentures each; only one series was issued up to December 31, 2019, with par value of R\$1,000.00, of the unsecured type with collateral, issued on September 14, 2019, with interest of 100% of the accumulated variation of the average rates of DI - Interbank Deposits of one day, plus a spread of 5.00% p.a., with annual maturity from September 10, 2023 to 2025, with interest paid semiannually until the due date.

The financial ratios established in the agreement are evaluated quarterly by the trustee.

On June 4, 2020, the Company renegotiated the following clauses of the debenture indenture, which was unanimously approved by the debenture holders:

- Suspension of compliance with the Financial Ratio based on the consolidated interim financial information (ITRs) from March 31, 2020 to June 31, 2021, with resumption of compliance at September 30, 2021, related to the net debt-EBITDA ratio. The ratio required as of March 2022 should be $< 3.0x$.
- Change in the exponential spread of the 2nd series, from 1.30% p.a. to 5.00% p.a., maturing in 2025.

As disclosed to the market on March 30, 2023, the Company redeemed in advance the single series debentures totaling R\$ 174,733, of which, R\$ 166,851 refers to the repayment of the debt principal, R\$ 6,235 thousand to fine for early redemption and R\$ 1,646 to interest.

- (c) On March 18, 2022, the Company issued a single series of 75,000 commercial notes with unit par value of R\$ 1,000.00, with interest of 100% of the accumulated variation of the average rates of DI - Interbank Deposits of one day, plus a spread of 2.30% p.a., with maturity on January 18, 2023, with interest paid bimonthly until the due date. The financial ratios established in the agreement are evaluated semiannually by the trustee.

Covenant description	Required ratio
Net debt/EBITDA	< 3.5

On January 18, 2023, the borrowing of R\$ 76,358 was fully settled.

- (d) On December 22, 2022, the Company issued a single series of 50,000 book-entry commercial notes, subject to private placement, with unit par value of R\$ 1,000.00, with interest of 100% of the accumulated variation of the average rates of DI - Interbank Deposits of one day, plus a spread of 2.72% p.a., with maturity on June 22, 2024, with interest paid quarterly until the due date. As from March 2023, the

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consolidated debt position must comply with the financial ratios established in the contract, which are monitored quarterly as shown in the table below.

Covenant description	Required ratio
Net debt/EBITDA	< 3.0
Gross debt	≤ R\$600 million
Divestment	≤ R\$500 million

(e) On December 2, 2022, the Company obtained a direct external borrowing (4131) from Banco do Brasil in the amount of R\$ 53,149, with interest of 100% of the CDI, plus a spread of 3.35% p.a., maturing on November 29, 2023, with payment of interest and principal on the due date. The contract does not contain covenants. .

(f) On February 13, 2023, the Company obtained a direct external borrowing (4131) from Banco Santander in the amount of R\$ 42,400, with interest of 100% of the CDI, plus a spread of 2.74% p.a., maturing on February 15, 2024, with payment of interest on August 15, 2023 and on the due date. The contract does not contain covenants.

(g) On March 15, 2023 the 3rd issue of debentures was concluded. Within the scope of the issuance and offer, 200,000 simple, non-convertible, unsecured debentures were issued, with security interest and collateral, in a single series, with unit par value of R\$ 1,000.00, totaling R\$ 200,000 on their issue date, subject to interest equivalent to the accumulated variation of the DI rate, plus a spread of 3.60% p.a., and effective for five years, with maturity on March 15, 2028. The installments and interest will be paid semi-annually, with a grace period for principal amortization in the first three years. Covenants established in the contract are monitored quarterly according to the financial ratios below.

Covenant description	Required ratio
Net debt/EBITDA	< 3.0x as from June/2023
Divestment	≤ R\$600 million

(h) A new borrowing was obtained from Seacoast Bank, in the United States, in the amount of USD 15,000,000.00 on June 30, 2022 with fixed interest of 3.05% p.a., payable monthly (principal + interest) as from August 1, 2022, in 60 installments up to July 1, 2027. The financial ratios established in the agreement are evaluated quarterly for compliance with the covenants below.

Covenant description	Required ratio
EBITDA/Gross debt	> 1.35
Total liabilities/Equity	< 4.0
Net debt/EBITDA	< 3.0
	40% of the debt on the contracting date - (USD 2,149,505.07)
	25% of the debt principal at the end of the 1 st year
	20% of the debt principal at the end of the 2 nd year
	15% of the debt principal at the end of the 3 rd year
	10% of the debt principal at the end of the 4 th year
Minimum cash	40% of the debt on the contracting date - (USD 2,149,505.07)
	25% of the debt principal at the end of the 1 st year
	20% of the debt principal at the end of the 2 nd year
	15% of the debt principal at the end of the 3 rd year
Overdraft account	10% of the debt principal at the end of the 4 th year

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The maturities of the portion recorded in noncurrent liabilities are as follows:

	Parent	Consolidated
2024	48,566	58,554
2025	68,024	68,024
2026	148,901	148,901
2027 onwards	119,170	119,170
	384,661	394,649

20. Payroll and related taxes

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Payroll and related taxes	15,078	22,247	46,583	52,104
Accrual for vacation pay, severance pay and payroll charges	7,432	5,891	31,652	26,893
Other	3,958	1,784	5,369	2,779
Total	26,468	29,922	83,604	81,776

21. Installment payment of company acquisitions

	Parent and Consolidated	
	03/31/2023	12/31/2022
Company acquisitions in Brazil	6,254	6,090
Total	6,254	6,090
Current	-	-
Noncurrent	6,254	6,090

The portion recorded in noncurrent liabilities is a guarantee with redemption that will occur as from July 12, 2025, with the entire amount available for redemption.

Cash disbursement for acquisitions:

	Parent	Consolidated
Balance as of December 31, 2021	6,463	8,732
Payment of company acquisitions	(408)	(408)
Interest on company acquisitions	556	556
Reclassification to other current liabilities	(521)	(2,790)
Balance as of December 31, 2022	6,090	6,090
Interest on company acquisitions	164	164
Balance as of March 31, 2023	6,254	6,254

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22. Provision for labor, civil and tax risks

Based on the information as of the date of this interim financial information, the Group believes that the provision for tax, civil and labor risks is sufficient to cover any losses on administrative and judicial proceedings, as presented below:

22.1 Contingencies with risk of loss assessed as probable

Changes in the provision for tax, civil, and labor risks and contingent liabilities are presented below:

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Labor	29,783	30,646	47,232	48,289
Tax	19,842	19,842	49,593	49,593
Civil	4,760	4,640	8,017	8,923
	54,385	55,128	104,842	106,805

Changes in the provision in the periods are presented below:

	Parent			
	Labor	Tax	Civil	Total
Balance as of December 31, 2021	38,823	628	4,605	44,055
Additions	12,796	1	2,181	14,978
Payments	(3,903)	-	-	(3,903)
Reversals	-	(2,511)	-	(2,511)
Reclassifications	(17,070)	21,724	(2,146)	2,508
Balance as of December 31, 2022	30,646	19,842	4,640	55,128
Additions	1,106	-	120	1,226
Payments	(362)	-	-	(362)
Reversals	(1,607)	-	-	(1,607)
Balance as of March 31, 2023	29,783	19,842	4,760	54,385

	Consolidated			
	Labor	Tax	Civil	Total
Balance as of December 31, 2021	75,011	9,103	8,365	92,479
Additions	29,199	345	4,605	34,149
Payments	(14,529)	-	-	(14,529)
Reversals	(267)	(5,794)	(1,901)	(7,962)
Reclassifications	(41,125)	45,939	(2,146)	2,668
Balance as of December 31, 2022	48,289	49,593	8,923	106,805
Additions	4,927	-	904	5,831
Payments	(1,203)	-	(1,790)	(2,993)
Reversals	(4,781)	-	(20)	(4,801)
Balance as of March 31, 2023	47,232	49,593	8,017	104,842

22.1.1 Labor

The Group is a party to labor claims filed by former employees, mainly related to the payment of severance pay, overtime, salary premiums, and amounts due as a result of secondary liability and disputes over the acknowledgment of employment relationships. None of these lawsuits is individually material. For the year ended December 31, 2022 and the period ended March 31, 2023, labor claims classified as probable losses were 100% provisioned.

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A significant portion of this liability was incurred in 2019 on the acquisition of PHSR Master and KSR Master. As of March 31, 2023, the amount of R\$14,811 was recorded in the Parent and R\$ 16,060 in the Consolidated (R\$14,811 and R\$ 16,060 as of December 31, 2022 in the Parent and Consolidated, respectively).

22.1.2 Tax

The Group is exposed to risks related to challenges by tax authorities (federal, state and municipal) and also contingencies as part of the acquisitions of Miller, Inventure, PHSR Master and KSR Master, based on the opinion of its legal counsel, recognized a provision to cover probable losses for such risks.

A significant portion of this liability was incurred in 2019 on the acquisition of PHSR Master and KSR Master. As of March 31, 2023, the amount of R\$ 19,842 was recorded in the Parent and R\$ 49,593 in the Consolidated (R\$ 19,842 and R\$ 49,593 as of December 31, 2022 in the Parent and Consolidated, respectively).

22.1.3 Civil

The Group is a party to civil and various other lawsuits, such as, claim of economic imbalance or claims filed by suppliers/manufacturers, related to quality discounts. Management recognized a provision for lawsuits in which the risk of loss is considered probable, based on the opinion of the Company's legal counsel.

22.2 Contingencies with risk of loss assessed as possible

The Group has contingencies with risk of loss classified as possible, based on Management's assessment and on the opinion of its legal counsel, for which no provision was recorded.

The balances of possible losses not provisioned in the period ended March 31, 2023 and in the year ended December 31, 2022 are as follows:

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Labor	16,041	15,974	42,756	39,683
Tax	7,019	7,475	33,959	34,667
Civil	6,673	6,323	11,703	9,327
Total	29,733	29,772	88,418	83,677

22.2.1 Labor

As of March 31, 2023, contingencies amount to R\$ 16,041 and R\$ 42,756 (Parent and Consolidated, respectively) and as of December 31, 2022, to R\$ 15,974 and R\$ 39,683 (Parent and Consolidated, respectively), with no lawsuits individually material in both periods. In general, lawsuits seek the payment of salary difference and other labor dues.

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22.2.2 Tax

We present below the most significant contingencies relating to the following issues:

- a) A tax assessment notice in which the Federal Revenue Service of Brazil requires the company Pimenta Verde to pay PIS and COFINS tax debits, registered in a certificate of overdue tax liability (CDA) for the calendar years of 2015 and 2016. As of March 31, 2023, the total amount in dispute classified as possible loss was R\$ 8,407 (R\$ 7,893 as of December 31, 2022).
- b) A tax assessment notice in which the Federal Revenue Service of Brazil requires the company Pimenta Verde to pay PIS and COFINS tax debits, registered in a certificate of overdue tax liability (CDA) for the calendar year 2009. In 2022, this lawsuit was extinguished with the filing of tax foreclosure 5014925-71.2020.4.03.6182. As of March 31, 2023, the total amount in dispute classified as possible loss was R\$ 4,180 (R\$ 4,180 as of December 31, 2022).
- c) A tax assessment notice in which the Finance Department of the State of São Paulo requires the company Centro de Serviços Coml Frango Assado to pay ICMS tax debits on transfers of goods, for the period from June 2015 to March 2019. As of March 31, 2023, the total amount in dispute classified as possible loss was R\$ 5,429 (R\$ 5,595 as of December 31, 2022).
- d) A tax assessment notice in which the Finance Department of the State of São Paulo requires IMC International Meal Company to refund payments made in excess of the Social Security Funding Tax - FINSOCIAL, between the calculation periods of January 1990 and September 1991, for subsequent offset against IRRF, PIS, IRPJ and COFINS debts. As of March 31, 2023, the total amount in dispute classified as possible loss was R\$ 3,190 (R\$ 3,163 as of December 31, 2022).

22.2.3 Civil

We present below the most significant contingencies relating to the following issues:

- a) Lawsuit for agreement termination filed by a franchisee against IMC International Meal Company and PHSR Master Franqueadora, claiming the right to terminate the franchise agreement on the grounds of exclusive negligence of the franchisor. As of March 31, 2023, the total amount in dispute classified as possible loss was R\$ 5,724 (R\$ 5,724 as of December 31, 2022).
- b) Collection suit concerning a remedy request for refraining brand use and dispute debts and contractual fines against PHSR Master. The suit started in 2023 and, as of March 31, 2023, the amount under discussion was R\$ 2,677.

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23. Deferred revenue

Refers to the preference and exclusivity in the use of their services and/or resale of their products.

	Parent		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Exclusive contracts - Brazil	848	942	5,475	6,275
Exclusive contracts - USA	-	-	5,346	4,151
Exclusive contracts - The Caribbean	-	-	-	19
	848	942	10,821	10,445
Current liabilities	311	335	3,929	3,929
Noncurrent liabilities	537	607	6,892	6,516
	848	942	10,821	10,445

	Parent	Consolidated
Balance as of December 31, 2021	2,285	25,043
(-) Allocation to profit or loss	(351)	(12,998)
Reclassification to other liabilities	(992)	(2,994)
(+) Additions	-	2,055
Exchange rate changes	-	(661)
Balance as of December 31, 2022	942	10,445
(-) Allocation to profit or loss	(94)	(821)
(+) Additions	-	1,304
Exchange rate changes	-	(107)
Balance as of March 31, 2023	848	10,821

24. Income tax and social contribution

a) Deferred income tax and social contribution

Deferred income tax and social contribution arise from recognized tax loss carryforwards and temporary differences. These tax credits are recorded in noncurrent assets and noncurrent liabilities, based on expected future taxable income measured as per the prevailing tax law at the balance sheet date.

As of March 31, 2023 and December 31, 2022, deferred income tax and social contribution is as follows:

	Parent	
	03/31/2022	12/31/2022
Tax loss carryforwards	-	-
Temporary differences:		
Provision for labor, civil and tax risks	6,591	6,912
Impairment	3,426	3,658
Amortization of goodwill of acquired companies	(30,373)	(30,373)
Surplus value of merged companies	(4,930)	(5,165)
Effects of lease (IFRS 16)	415	350
Difference between accounting and tax law depreciation rates	2,841	2,841
Allowance for expected credit losses	44	37
Provision for bonus, profit sharing, hours bank and collective labor agreement	1,586	6,308
Other temporary differences	1,421	1,709
	(18,979)	(13,723)

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		Parent	
		03/31/2023	
	Deferred	Offsetting of deferred tax	Closing balance
Deferred income tax and social contribution - Assets	16,324	(16,324)	-
Deferred income tax and social contribution - Liabilities	(35,303)	16,324	(18,979)
Deferred income tax and social contribution - Net	(18,979)	-	(18,979)
		12/31/2022	
	Deferred	Offsetting of deferred tax	Closing balance
Deferred income tax and social contribution - Assets	21,815	(21,815)	-
Deferred income tax and social contribution - Liabilities	(35,538)	21,815	(13,723)
Deferred income tax and social contribution - Net	(13,723)	-	(13,723)
		Consolidated	
	03/31/2023	12/31/2022	
Tax loss carryforwards	72,340	72,340	
Temporary differences:			
Provision for labor, civil and tax risks	22,235	23,063	
Impairment	24,398	24,741	
Allowance for expected credit losses	1,907	110	
Difference between accounting and tax law depreciation rates	16,108	15,916	
Amortization of goodwill of acquired companies	(112,901)	(112,777)	
Surplus value of merged companies	(4,930)	(5,165)	
Effects of lease (IFRS 16)	11,052	9,410	
Provision for bonus, profit sharing, hours bank and collective labor agreement	2,190	7,142	
Other temporary differences (provisions)	18,829	22,497	
Right of use	(4,345)	(4,894)	
Other temporary differences - liabilities	(319)	(313)	
	46,065	52,070	
		Consolidated	
		03/31/2023	
	Deferred	Offsetting of deferred tax	Closing balance
Deferred income tax and social contribution - Assets	164,771	(82,975)	81,796
Deferred income tax and social contribution - Liabilities	(118,706)	82,975	(35,731)
Deferred income tax and social contribution - Net	46,065	-	46,065
		12/31/2022	
	Deferred	Offsetting of deferred tax	Closing balance
Deferred income tax and social contribution - Assets	172,302	(88,870)	83,432
Deferred income tax and social contribution - Liabilities	(120,232)	88,870	(31,362)
Deferred income tax and social contribution - Net	52,070	-	52,070

In accordance with CPC 32, based on the expected generation of future taxable profits and based on a technical study approved by Management, the Company recognizes the tax assets and liabilities on the deductible temporary differences and on the accumulated tax losses, to the extent that there is convincing evidence of the generation of sufficient future taxable profits. Tax losses can be carried forward indefinitely, however, for the parent and its subsidiaries in Brazil, the offset is limited to 30% of the annual taxable profits, pursuant to local tax legislation. The carrying amount of the deferred tax asset and liability and the projections are reviewed annually.

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b) Changes in deferred income tax and social contribution

	Balances as of 12/31/2022	Recognized in profit or loss	Parent Balances as of 03/31/2023
Deferred assets			
Allowance for expected credit losses	37	7	44
Provision for labor, civil and tax risks	6,912	(321)	6,591
Difference between accounting and tax law depreciation rates	2,841	-	2,841
Adjustments of IFRS 16 standard (leases - CPC 06)	350	65	415
Impairment of assets	3,658	(232)	3,426
Provision for bonus, profit sharing, hours bank and collective labor agreement	6,308	(4,722)	1,586
Other provisions	1,709	(288)	1,421
Total deferred assets	21,815	(5,491)	16,324
Deferred liabilities			
Amortization of goodwill of acquired companies	(30,373)	-	(30,373)
Surplus value of merged companies	(5,165)	235	(4,930)
Total deferred liabilities	(35,538)	235	(35,303)
Assets (Liabilities), Net	(13,723)	(5,256)	(18,979)

	Balances as of 12/31/2022	Recognized in profit or loss	Other adjustments (i)	Consolidated Balances as of 03/31/2023
Deferred assets				
Allowance for expected credit losses	110	1,797	-	1,907
Tax loss carryforwards	72,340	-	-	72,340
Provision for labor, civil and tax risks	23,063	(830)	-	22,233
Difference between accounting and tax law depreciation rates	15,916	193	-	16,109
Adjustments of IFRS 16 standard (leases - CPC 06)	9,410	1,642	-	11,052
Provision for impairment of assets	24,741	(343)	-	24,398
Provision for bonus, profit sharing, hours bank and collective labor agreement	7,142	(4,951)	-	2,191
Other provisions	22,497	(3,548)	(121)	18,828
Total deferred assets	175,219	(6,040)	(121)	169,058
Deferred liabilities				
Amortization of goodwill of acquired companies	(112,777)	32	(154)	(112,899)
Surplus value of merged companies	(5,165)	235	-	(4,930)
Right of use	(4,894)	49	-	(4,845)
Other temporary differences	(313)	(6)	-	(319)
Total deferred liabilities	(123,149)	310	(154)	(122,993)
Assets (Liabilities), Net	52,070	(5,730)	(275)	46,065

(i) Other adjustments related to foreign exchange variation of IMC USA and Colombia.

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	Parent		
	Balances as of 12/31/2021	Recognized in profit or loss	Balances as of 03/31/2022
Deferred assets			
Allowance for expected credit losses	1,011	292	1,303
Provision for labor, civil and tax risks	3,078	(92)	2,985
Difference between accounting and tax law depreciation rates	2,841	-	2,841
Adjustments of IFRS 16 standard (leases - CPC 06)	646	14	660
Impairment of assets	6,533	(44)	6,491
Provision for bonus, profit sharing, hours bank and collective labor agreement	2,836	(1,836)	1,000
Other provisions	2,275	(250)	2,024
Total deferred assets	19,220	(1,916)	17,304
Deferred liabilities			
Amortization of goodwill of acquired companies	(30,373)	-	(30,373)
Surplus value of merged companies	(7,484)	-	(7,484)
Total deferred liabilities	(37,857)	-	(37,857)
Assets (Liabilities), Net	(18,637)	-	(20,533)

	Consolidated			
	Balances as of 12/31/2021	Recognized in profit or loss	Other adjustments (ii)	Balances as of 03/31/2022
Deferred assets				
Allowance for expected credit losses	9,824	(1,526)	-	8,298
Tax loss carryforwards	72,340	-	-	72,340
Provision for labor, civil and tax risks	19,199	(601)	-	18,598
Difference between accounting and tax law depreciation rates	16,711	2	-	16,713
Adjustments of IFRS 16 standard (leases - CPC 06)	5,547	320	-	5,867
Provision for impairment of assets	32,263	(98)	-	32,165
Provision for bonus, profit sharing, hours bank and collective labor agreement	3,630	(2,138)	-	1,492
Other provisions	36,106	(287)	(97)	35,722
Total deferred assets	195,620	(4,328)	(97)	191,195
Deferred liabilities				
Amortization of goodwill of acquired companies	(119,025)	3,121	(1,073)	(116,977)
Surplus value of merged companies	(7,484)	-	-	(7,484)
Total deferred liabilities	(126,509)	3,121	(1,073)	(124,461)
Assets (Liabilities), Net	69,111	(1,207)	(1,170)	66,734

(ii) Other adjustments related to foreign exchange variation of IMC USA and Colombia, and retroactive adjustments of IMC Colombia made in 2022 referring to 2021.

As of March 31, 2023, there are tax loss carryforwards in the amount of R\$ 142,662 (R\$ 163,529 as of March 31, 2022) in the Parent and R\$ 680,159 (R\$ 639,689 as of March 31, 2022) in the Consolidated, for which deferred taxes have been recorded in the amount of R\$ 72,340 (R\$ 72,340 as of December 31, 2022) in the Consolidated, based on projections of future taxable income. Additionally, there are unrecognized deferred taxes on temporary differences in the amount of R\$ 7,822 in the Parent and R\$ 16,573 in the Consolidated referring to differences

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between tax and accounting depreciation rates and stock option plan based on projections of future taxable profits.

Based on the study of the projected recoverability of deferred tax on tax loss carryforwards, it is estimated that the amount already recorded will be realized as shown in the table below:

Projection of realization of tax loss carryforwards							
Years	2023	2024	2025	2026	2027	2028	Total
Tax loss carryforwards	-	137	17,238	21,737	25,504	7,724	72,340

c) Reconciliation of income tax and social contribution at statutory and effective rates

	Parent	
	03/31/2023	03/31/2022
Loss before income tax and social contribution	(52,004)	(38,817)
Statutory tax rate	34%	34%
Income tax and social contribution benefit (expense) at statutory rate	17,681	13,198
Adjustments made:		
Permanent expenses	(24)	(537)
Share of profit (loss) of investees	(4,222)	(6,221)
Deferred income tax credits on tax loss carryforwards not recognized	(18,768)	(13,790)
Monetary adjustment gains	21	-
Unrecognized temporary differences (i)	(179)	
Other additions and exclusions (ii)	235	5,434
Income tax and social contribution	(5,256)	(1,916)
Effective rate	(10.11%)	(4.94%)
Current	-	-
Deferred	(5,256)	(1,916)
	(5,256)	(1,916)

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		Consolidated (Restated)
	03/31/2023	03/31/2022
Loss before income tax and social contribution	(48,999)	(45,182)
Statutory tax rate	34%	34%
Income tax and social contribution benefit (expense) at statutory rate	16,660	15,362
Adjustments made:		
Non-deductible expenses	(304)	(50)
Share of profit (loss) of investees	719	1,161
Effect on differences of statutory tax rates of foreign subsidiaries	(3,392)	(347)
Monetary adjustment gains	109	67
Income tax credit on unrecognized tax losses in the current year	(21,920)	(22,156)
Effect on offsetting of previously accumulated tax losses not recognized	754	122
Effects on rate differences from discontinued foreign operations	-	2,936
Unrecognized temporary differences (i)	(564)	(382)
Other additions and exclusions (ii)	(322)	(1,102)
Income tax and social contribution	(8,260)	(4,389)
Effective rate	(16.86%)	(9.71%)
Current	(2,530)	(3,182)
Deferred	(5,730)	(1,207)
	(8,260)	(4,389)

(i) Difference between accounting and tax depreciation rates and stock option plan.

(ii) Lease adjustments and write-offs (IFRS 16), and prior year adjustments.

25. Equity

a) Capital

The Company is authorized to increase capital by up to 100,584,077 common shares without par value.

As of March 31, 2023, the Company's capital comprises 286,369,530 shares (286,369,530 as of December 31, 2022) that represent an amount of R\$1,154,462 (R\$1,154,462 as of December 31, 2022).

		Consolidated
	03/31/2023	12/31/2022
Capital	1,170,479	1,170,479
Expenditure on issuance of shares	(16,017)	(16,017)
	1,154,462	1,154,462

b) Allocation of profit

The profit recorded must first be used to offset accumulated losses in equity. If there is still profit remaining after this operation, 5% of it shall be deducted to recognize the legal reserve, which cannot exceed 20% of the capital.

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Shareholders are entitled to a noncumulative annual dividend of at least 25% of the profit, in conformity with Article 202 of Law 6404/76.

The remaining balance, after deducting legal costs, shall be allocated as decided by the Annual Shareholders' Meeting, in conformity with applicable legislation.

In conformity with applicable legal provisions and as decided by the Annual Shareholders' Meeting, the Company may pay to its shareholders interest on capital, which may be deducted from the mandatory minimum dividend.

c) Treasury shares

On November 7, 2019, Company's Board of Directors approved a "share buyback program" effective through November 7, 2020 (inclusive) and for a volume of up to 4,911,436 common shares with the objective of increasing shareholder value generation.

The variation in treasury shares in the period ended March 31, 2023 and in the year ended December 31, 2022 was as follows:

	Number of shares	Amount	Average price per share - R\$
Balance as of December 31, 2021	926,500	5,551	6.03
(-) Treasury shares sold	-	-	-
(-) Stock options exercised	-	-	-
Balance as of December 31, 2022	926,500	5,551	6.03
(-) Treasury shares sold	-	-	-
(-) Stock options exercised	-	-	-
Balance as of March 31, 2023	926,500	5,551	6.03

d) Other comprehensive income

These refer to the accumulated effect of exchange variation derived from the translation of the financial statements of foreign subsidiaries from their functional currencies to the Company's functional and presentation currency in Reais (R\$).

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26. Share-based payment plan

Under the Stock Option Plan ("Stock Option Plan - 2015"), approved at the Extraordinary General Meeting held on April 30, 2015, the Company and its subsidiaries' management and employees ("Beneficiaries") are eligible to receive stock options for common shares issued by the Company ("Option").

The granting of options must meet the maximum limit of 8,326,580 common shares, corresponding to 5% of the Company's capital.

The Stock Option Plan – 2015 is managed by the Company's Board of Directors or, at its discretion, by the Compensation Committee ("Committee") and, where applicable, its members will have full powers to, subject to the terms and conditions of the plan and, in the case of the Committee, the guidelines of the Company's Board of Directors, organize and manage the plan and the stock option agreements within its scope.

The Board of Directors or the Committee, where appropriate, will define: (a) the Beneficiaries; (b) the total number of Company's shares subject to grant; (c) the division of grant in lots, if applicable; (d) the exercise price; (e) possible restrictions on the shares received through the exercise of the option; and (f) possible provisions on penalties, in conformity with the general guidelines set forth in the Plan, and will determine the terms and conditions of each option in a Stock Option Agreement ("Agreement"), to be entered into among the Company and each Beneficiary. The Agreement will define the number and class of shares which the Beneficiary will be entitled to acquire or subscribe upon exercise of the option and any other terms and conditions, in conformity with the general guidelines set forth in the Plan.

The exercise price is updated monthly by the fluctuation of the Extended Consumer Price Index (IPCA) or the variation of the General Market Price Index from Fundação Getúlio Vargas (IGP- M/FGV) from the grant date.

Subject to the condition of remaining in the Company, at every 12 months the Beneficiaries will acquire the right to exercise the percentage of vested options set out in each Agreement, within a maximum period of up to two years after the vesting period.

The options will be exercised through the issuance of shares and/or disposal of treasury shares held by the Company, based on the option to be adopted by the Board of Directors or Compensation Committee.

With characteristics similar to the Stock Option Plan - 2015, on October 27, 2017, the Board of Directors approved the Stock Option Plan - 2017 with option grants limited to 4,550,000 common shares, equivalent on that date to 2.73% of the Company's issued capital. Different from Stock Option Plan - 2015, under this plan, the beneficiaries may exercise the vested options within a maximum period of up to three months after the vesting period.

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At the Extraordinary General Meeting held on August 28, 2019, the Stock Option Plan - 2019 was approved, with options granted limited to 4,325,000 common shares, equivalent to 2.21% of the Company's capital. The 2019 Stock Option Plan has characteristics similar to previous plans.

At the Extraordinary General Meeting held on April 30, 2021, the Stock Option Plan – 2021 was approved, with options granted that do not exceed 7% of the total amount of shares issued by the Company on each grant date; for the calculation of the Maximum Amount, the Company should consider, on each grant date, all the Options granted and not exercised subject to this Plan, as well as all stock options granted and not exercised under the Company's stock option plans approved in 2015, 2017 and 2019. If any option under this Plan and the Former Plans is extinguished or canceled without being fully exercised, the shares subject to these options will become available again for future grant of options under this Plan, and the resulting effect will be recognized in profit or loss for the year.

Once the option is exercised by the participant, the corresponding shares will be issued through the Company's capital increase. Alternatively, the Company may sell, through a private operation, treasury shares. The Board of Directors will be responsible for defining how the shares arising from the exercise of the Options to Participants will be delivered.

The position of the granted options outstanding as of March 31, 2023 is as follows:

Exercise of grant	Number of shares				Fair value of the option ⁽¹⁾	Exercise price ⁽¹⁾	
	Granted	Not exercised due to withdrawal ⁽²⁾	Exercised	Outstanding		On grant	Updated
<u>Stock Option Plan - 2015</u>							
2017	40,000	(40,000)	-	-	2.39	5.79	9.17
2020	246,000	(86,000)	-	160,000	0.59	4.00	4.92
	286,000	(126,000)	-	160,000			
<u>Stock Option Plan - 2017</u>							
2017	1,385,000	(60,000)	-	1,325,000	2.54	8.00	12.67
2018	500,000	(50,000)	-	450,000	1.99	7.67	11.43
2020	75,000	-	-	75,000	0.59	4.00	4.92
	1,960,000	(110,000)	-	1,850,000			
<u>Stock Option Plan - 2019</u>							
2019	1,450,000	(10,000)	-	1,440,000	1.63	7.53	10.93
	1,450,000	(10,000)	-	1,440,000			
<u>Stock Option Plan - 2021</u>							
2021	11,619,782	-	-	11,619,782	1.15	3.58	3.80
2022	2,810,381	-	-	2,810,381	0.77	2.15	2.16
	14,430,163	-	-	14,430,163			
	18,126,163	(246,000)	-	17,880,163			

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The position of the granted options outstanding as of December 31, 2022 is as follows:

Exercise of grant	Number of shares				Fair value of the option ⁽¹⁾	Exercise price ⁽¹⁾	
	Granted	Not exercised due to withdrawal ⁽²⁾	Exercised	Outstanding		On grant	Updated
Stock Option Plan - 2015							
2015	2,900,000	(1,475,000)	(1,425,000)	-	-		
2016	3,875,000	(1,225,000)	(2,650,000)	-	-		
2017	3,575,000	(2,690,000)	(845,000)	40,000	3.56	6.56	6.07
2018	400,000	-	(400,000)	-	-		
2019	350,000	(350,000)	-	-	-		
2020	1,880,000	(1,634,000)	-	246,000	1.25	4.00	4.26
	12,980,000	(7,374,000)	(5,320,000)	286,000			
Stock Option Plan - 2017							
2017	4,300,000	(2,915,000)	-	1,385,000	2.99	7.47	5.27
2018	1,000,000	(475,000)	(25,000)	500,000	1.97	6.37	4.22
2020	150,000	(75,000)	-	75,000	1.26	4.00	4.26
	5,450,000	(3,465,000)	(25,000)	1,960,000			
Stock Option Plan - 2019							
2019	3,700,000	(2,250,000)	-	1,450,000	3.04	7.57	5.60
	3,700,000	(2,250,000)	-	1,450,000			
Stock Option Plan - 2021							
2021	11,736,860	(117,078)	-	11,619,782	1.15	3.58	3.80
2022	2,810,381	-	-	2,810,381	0.77	2.15	2.16
	14,547,241	(117,078)	-	14,430,163			
	36,677,241	(13,206,078)	(5,345,000)	18,126,163			

⁽¹⁾ Amounts expressed in R\$.

⁽²⁾ As set out in the grant agreement, the beneficiaries who resigned and/or are terminated from the Company lose the right to exercise the non-vested options. For vested options, the Company derecognizes the options.

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The variation in the granted options outstanding is as follows:

	Stock Option Plan - 2015	Stock Option Plan - 2017	Stock Option Plan - 2019	Stock Option Plan - 2021	Total
Number of options outstanding as of December 31, 2021	1,681,000	2,912,500	1,840,000	11,668,527	18,102,027
(+) Options granted in 2022				2,810,381	2,810,381
(-) Not exercised due to withdrawal / expired	-	-	-	-	-
2022 grant	-	-	-	-	-
2021 grant	-	-	-	(48,745)	(48,745)
2020 grant	(970,000)	-	-	-	(970,000)
2019 grant	-	(75,000)	(390,000)	-	(465,000)
2018 grant	-	(120,000)	-	-	(120,000)
2017 grant	(265,000)	(757,500)	-	-	(1,022,500)
2016 grant	(160,000)	-	-	-	(160,000)
Number of options outstanding as of December 31, 2022	286,000	1,960,000	1,450,000	14,430,163	18,126,163
(+) Options granted in 2023	-	-	-	-	-
(-) Not exercised due to withdrawal / expired	-	-	-	-	-
2022 grant	-	-	-	-	-
2021 grant	-	-	-	-	-
2020 grant	(86,000)	-	-	-	(86,000)
2019 grant	-	-	(10,000)	-	(10,000)
2018 grant	-	(50,000)	-	-	(50,000)
2017 grant	(40,000)	(60,000)	-	-	(100,000)
2016 grant	-	-	-	-	-
Number of options outstanding as of March 31, 2023	160,000	1,850,000	1,440,000	14,430,163	17,880,163

To determine the fair value of the stock options issued by IMC, we used the "Black&Scholes&Merton" asset pricing model.

Plan	Grant date	Fair value	Share price	Exercise price	Volatility ⁽²⁾	Risk-free interest rate ⁽³⁾	Dividend yield	Contractual maximum life remaining ⁽¹⁾ (years)	Outstanding shares as of 03/31/2023
2015	10/01/2020	0.59017	3.52	4.00	38.47%	0.12%	0.00%	2.7	160,000
2017	11/09/2017	1.96830	8.71	8.39	37.32%	4.88%	0.00%	-	1,325,000
2017	12/21/2018	2.40699	6.99	6.75	41.11%	7.74%	0.00%	0.9	450,000
2017	10/01/2020	0.59119	3.52	4.00	38.47%	0.14%	0.00%	2.7	75,000
2019	10/31/2019	1.62000	7.38	7.58	39.67%	1.10%	0.00%	1.8	1,440,000
2021	04/26/2021	1.19420	3.80	3.73	45.89%	2.01%	0.00%	3.3	1,473,614
2021	05/03/2021	1.09970	3.68	3.81	45.89%	2.14%	0.00%	3.3	2,863,694
2021	05/19/2021	1.19460	3.84	3.81	45.89%	2.09%	0.00%	3.4	602,927
2021	06/15/2021	1.76490	4.35	3.36	45.89%	2.14%	0.00%	3.4	5,011,467
2021	10/18/2021	1.04650	3.28	3.35	45.89%	4.12%	0.00%	3.8	894,707
2021	10/22/2021	0.87840	2.97	3.28	45.89%	4.69%	0.00%	3.8	609,683
2021	11/10/2021	1.00280	3.07	3.14	45.89%	5.05%	0.00%	3.8	95,357
2021	12/13/2021	0.87380	2.77	2.92	45.89%	5.08%	0.00%	3.9	68,333
2021	01/17/2022	0.62880	2.14	2.51	47.95%	5.54%	0.00%	4.0	30,000
2021	03/21/2022	1.07050	2.84	2.63	47.95%	5.29%	0.00%	4.2	530,381
2021	05/09/2022	0.54640	2.16	2.83	47.95%	5.02%	0.00%	4.3	50,000
2021	09/01/2022	0.77520	2.03	1.90	47.95%	6.32%	0.00%	4.7	2,200,000
									17,880,163

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- (1) Represents the period in which it is believed that the options will be exercised and was determined based on the assumption that the beneficiaries will exercise their options within the limit of maturity;
- (2) The estimated volatility took into consideration the weighing of the history of trading of Company shares;
- (3) The Company used as risk-free interest rate the reference rate of BM&F available at the calculation date and with maturity equivalent to the option term.

The expenses were recognized in line item "General and administrative expenses" in the statement of profit or loss, and in line item "Reserve for stock option plan" in equity, as follows:

a) As of March 31, 2023

<u>Exercise of grant</u>	<u>Accumulated at 12/31/2022</u>	<u>Appropriated to the results in 2023 (i)</u>	<u>Accumulated at 03/31/2023</u>	<u>Amounts to be recorded in future years</u>
Stock Option Plan - 2015				
2015	7,919	-	7,919	-
2016	7,137	-	7,137	-
2017	3,394	(96)	3,298	-
2018	1,360	-	1,360	-
2020	97	(22)	75	19
	19,907	(118)	19,789	19
Stock Option Plan - 2017				
2017	8,643	(130)	8,513	-
2018	1,659	(561)	1,098	14
2020	113	6	119	31
	10,415	(685)	9,730	45
Stock Option Plan - 2019				
2019	3,405	(1,196)	2,209	126
	3,405	(1,196)	2,209	126
Stock Option Plan - 2021				
2021	6,772	1,092	7,864	8,318
2022	281	156	437	1,882
	7,053	1,248	8,301	10,200
Total	40,780	(751)	40,029	10,390

(i) The negative amount in the period ended March 31, 2023 referring to the share-based payment plan comprises R\$1,293 of expenses related to the recognition of the grants according to the vesting period, less R\$2,044 related to the derecognition of grants canceled due to the end of the vesting period.

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b) As of March 31, 2022

<u>Exercise of grant</u>	<u>Accumulated at 12/31/2021</u>	<u>Appropriated to the results in 2022</u>	<u>Accumulated at 03/31/2022</u>	<u>Amounts to be recorded in future years</u>
Stock Option Plan - 2015				
2015	5,659	-	5,659	-
2016	6,389	-	6,389	-
2017	5,976	34	6,010	13
2018	72	-	72	-
2020	748	108	856	775
	18,844	142	18,986	788
Stock Option Plan - 2017				
2017	8,516	-	8,516	83
2018	1,107	24	1,131	95
2020	91	-	91	97
	9,714	24	9,738	275
Stock Option Plan - 2019				
2019	4,678	17	4,695	129
	4,678	17	4,695	129
Stock Option Plan - 2021				
2021	3,455	1,402	4,857	18,490
	3,455	1,402	4,857	18,490
Total	36,691	1,585	38,276	19,682

27. Net revenue

Disaggregated revenue	Catering	Retail	Parent Total
Gross revenue	21,202	8,839	30,041
Taxes on sales	(1,834)	(494)	(2,328)
Returns and rebates	-	(178)	(178)
Net revenue as of March 31, 2023	19,368	8,167	27,535
Gross revenue	17,172	8,992	26,164
Taxes on sales	(1,760)	(501)	(2,261)
Returns and rebates	(1)	(159)	(160)
Net revenue as of March 31, 2022	15,411	8,332	23,743

Disaggregated revenue	Franchisees	Catering	Retail	Consolidated Total
Gross revenue	12,304	31,332	533,086	576,722
Taxes on sales	(1,510)	(2,540)	(19,856)	(23,906)
Returns and rebates	-	-	(22,839)	(22,839)
Net revenue as of March 31, 2023	10,794	28,792	490,391	529,977
Gross revenue	4,327	25,347	465,207	494,881
Taxes on sales	(534)	(2,381)	(18,334)	(21,249)
Returns and rebates	-	(1)	(19,219)	(19,220)
Net revenue as of March 31, 2022 - Restated	3,793	22,965	427,654	454,412

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28. Expenses by nature

	Parent		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
				Restated
Inventory costs (a)	(8,718)	(7,735)	(200,968)	(191,982)
Royalty costs	-	-	(4,973)	(4,741)
Personnel expenses	(21,004)	(18,484)	(151,299)	(137,686)
Advertising expenses	(14)	(142)	(22,133)	(15,872)
Third-party services (b)	(5,662)	(5,235)	(25,249)	(17,265)
Operating expenses (c)	(6,363)	(6,111)	(88,770)	(74,786)
Depreciation and amortization - property, plant and equipment and intangible assets	(6,357)	(6,081)	(25,049)	(25,407)
Amortization of right of use	(1,610)	(1,559)	(34,135)	(18,205)
Expense recovery – related parties	12,694	13,516	-	-
Share of profit (loss) of investees	(12,417)	(18,298)	2,116	3,415
(Reversal of) allowance for expected credit losses	(40)	(859)	3,925	(2,824)
Other expenses (d)	(2,325)	(1,367)	(6,407)	(1,298)
	(51,816)	(52,355)	(552,942)	(486,651)
Classified as:				
Cost of sales and services	(21,304)	(17,612)	(374,637)	(347,142)
Selling and operating expenses	(5,529)	(10,367)	(135,615)	(105,917)
(Reversal of) allowance for expected credit losses	(40)	(859)	3,925	(2,824)
General and administrative expenses	(12,526)	(5,219)	(48,731)	(34,183)
Share of profit (loss) of investees	(12,417)	(18,298)	2,116	3,415
	(51,816)	(52,355)	(552,942)	(486,651)

(a) Refer to raw material, finished material, goods for resale and packaging.

(b) Refer to expenses with consultancy, information technology, cleaning, audit and security services.

(c) Refer to miscellaneous expenses (gas, short-term leases, leases of low-value assets and variables, electricity, etc.).

(d) "Other expenses" include expenses with logistics, communication infrastructure, fees and charges and office supplies.

29. Other operating income (expenses), net

	Parent		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
				Restated
Other expenses:				
Loss on sale and/or disposal of property, plant and equipment	-	-	(363)	(333)
Provision for labor, civil and tax risks, net of reversals	-	(234)	-	(3,083)
Restructuring costs	-	(15)	-	-
Payment of labor, civil and tax lawsuits	(939)	-	(4,570)	-
Other expenses	(343)	-	(1,390)	-
	(1,282)	(249)	(6,322)	(3,416)
Other income:				
Rebates and commercial agreements	2	-	207	361
Provision for labor, civil and tax risks, net of reversals	700	-	1,885	-
Gain on sale of property, plant and equipment, discontinued operations and commercial rights	-	-	-	1
Recovery of tax credits	1,198	11	6,382	3,518
Other income (a)	776	3,192	9,202	10,354
	2,676	3,203	17,676	14,234
Total, net	1,394	2,954	11,354	10,818

(a) In 2023 refers to the receipt of the ERTC incentive of R\$ 4,007, reversal of the provision for trade payable of R\$ 1,831, appropriation of deferred revenue of R\$ 1,292 and sundry revenues of R\$ 2,072.

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30. Finance income (expense), net

	Parent		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
				Restated
Finance income:				
Income from financial investments	4,317	1,893	5,239	3,063
Interest income	-	3,249	-	4,327
Monetary adjustment gains	104	106	398	297
Exchange gains	1,410	-	1,618	-
Other finance income	531	714	1,679	514
	6,361	5,962	8,934	8,201
Finance expenses:				
Inflation adjustment loss	(10)	-	(44)	-
Interest on borrowings	(24,345)	(16,918)	(24,840)	(18,891)
Interest on company acquisitions	-	(622)	-	(622)
Transaction cost amortization and payment of premium	(8,159)	(373)	(8,159)	(373)
Interest on lease liabilities ("right of use")	(538)	(285)	(9,118)	(5,356)
Monetary adjustment, interest and banking fees	(455)	(715)	(1,562)	(6,654)
Exchange losses	(1,971)	(208)	(2,600)	(66)
	(35,478)	(19,121)	(46,323)	(31,962)
Total, net	(29,117)	(13,159)	(37,389)	(23,761)

31. Related parties

The Parent and its subsidiaries carry out intercompany transactions related to the Company's financial, commercial and operating aspects.

Receivables from and payables to related parties refer to rights and obligations mainly arising from royalties, loan operations and an agreement for the apportionment of corporate costs and expenses, with financial conditions agreed upon by the entities.

The balance of related parties is broken down as follows:

a) Royalties

a.1) Royalties payable

Yum! Brands, Inc. (Yum!) is a related party, since it is a shareholder of the Company. The Company entered into a Master Franchise agreement and is required to pay franchise fees and royalties to Yum!.

These transactions are carried out under exclusive conditions provided for in agreements between Yum! and the Company, which represents the brands KFC and Pizza Hut in Brazil, and there are no comparable conditions in the market.

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In addition, in view of the Master Franchise agreement between KSR Master and PHSR Master, the Company is entitled to receive a monthly service fee for the franchisee management activities in Brazil. For this service, the Company receives a monthly revenue equivalent to % of the net revenue of restaurants managed by these franchisees.

Due to the aforementioned agreements, as of March 31, 2023, these subsidiaries have recorded the following amounts:

	KSR Master	PHSR Master	Total
Balance as of 12/31/2022	1,975	2,507	4,481
Royalty expenses	2,015	2,456	4,471
Payments	(2,574)	(2,991)	(5,565)
Balance as of 03/31/2023	1,416	1,972	3,388

	KSR Master	PHSR Master	Total
Balance as of 12/31/2021	1,012	1,375	2,387
Royalty expenses	8,180	10,633	18,812
Payments	(7,217)	(9,501)	(16,718)
Balance as of 12/31/2022	1,975	2,507	4,481

Royalties payable are recorded under trade payables, and the corresponding expense is recognized in the statement of profit or loss under “cost of sales and services”.

a.2) Royalties receivable

In September 2022, the parent company International Meal Company S.A. and its subsidiary Pimenta Verde Alimentos Ltda. entered into an exclusive licensing agreement for the use of their brands with International Meal Company Panama S.A, a direct subsidiary of IMC Brasil.

The agreement determines as remuneration 10% of the net revenue for each period, and does not establish any other type of charge or service fee.

	IMC Panama
Balance as of 12/31/2021	-
Revenue from royalties	6,486
Offsetting (*)	(6,486)
Balance as of 12/31/2022	-

(*) The offsetting refers to the balance of receivables from Panama used to partially settle the intercompany loan.

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b) Receivables, reimbursement of expenses and loans

The reimbursement of expenses refers to the apportionment of the Company's expenditures to its subsidiaries. In order to enhance the corporate structure, the Company and its subsidiaries agreed to share costs and expenses, focused mainly in sharing back-office and corporate structures, which do not have any specific due dates for settlement by the related parties, and are settled according to the cash availability of each company. Intercompany reimbursement transactions are performed among all companies in the Group.

Transactions with related parties are as follows:

(i) Assets

						Parent
Assignor	Borrower	Nature	Amount	Annual interest rate	Currency	Last Maturity
IMC	Pimenta Verde	Loan	140,802	0%	Real	12/2024
IMC	KSR Master	Loan	178	0%	Real	12/2024
IMC	Pimenta Verde	Transfer of expenses	88,225	0%	Real	Indeterminate
IMC	NIAD	Transfer of expenses	988	0%	Real	Indeterminate
IMC	CS Frango Assado	Transfer of expenses	18,961	0%	Real	Indeterminate
IMC	KSR Master	Transfer of expenses	10,403	0%	Real	Indeterminate
IMC	PHSR Master	Transfer of expenses	6,879	0%	Real	Indeterminate
IMC	OG do Brasil	Transfer of expenses	3,746	0%	Real	Indeterminate
IMC	Batata Inglesa	Transfer of expenses	189	0%	Real	Indeterminate
IMC	IMCMV Holdings	Transfer of expenses	26,684	0%	Real	Indeterminate
IMC	IMC Airport Shoppes	Transfer of expenses	1,931	0%	Real	Indeterminate
IMC	CS Frango Assado	Interest on capital	2,401	0%	Real	Indeterminate
IMC	Sforza Group	Other receivables	14,864	0%	Real	12/2029
			316,251			

(ii) Liabilities

						Parent
Assignor	Borrower	Nature	Amount	Annual interest rate	Currency	Last Maturity
CS Frango Assado	IMC	Loan	(1,362)	0%	Real	12/2024
OG do Brasil	IMC	Loan	(3,013)	0%	Real	12/2024
Pimenta Verde	IMC	Transfer of expenses	(1,307)	0%	Real	Indeterminate
NIAD	IMC	Transfer of expenses	(403)	0%	Real	Indeterminate
CS Frango Assado	IMC	Transfer of expenses	(9)	0%	Real	Indeterminate
KSR Master	IMC	Transfer of expenses	(78)	0%	Real	Indeterminate
PHSR Master	IMC	Transfer of expenses	(25)	0%	Real	Indeterminate
OG do Brasil	IMC	Transfer of expenses	(12)	0%	Real	Indeterminate
Batata Inglesa	IMC	Transfer of expenses	(368)	0%	Real	Indeterminate
IMCMV Holdings	IMC	Transfer of expenses	(7,519)	0%	US dollar	Indeterminate
			(14,096)			

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(Amounts in thousands of reais - R\$, unless otherwise stated)

(iii) Breakdown of balances according to nature

	Parent					
	03/31/2023					
	Assets			Liabilities		
	Trade receivables	Loans	Total	Trade payables	Loans	Total
Sforza Group	14,864	-	14,865	-	-	-
Pimenta Verde	88,225	140,802	229,026	(1,307)	-	(1,307)
Niad	988	-	988	(403)	-	(403)
Frango Assado	21,362	-	21,362	(9)	(1,362)	(1,371)
KSR	10,403	178	10,581	(78)	-	(78)
PHSR	6,879	-	6,879	(25)	-	(25)
OG do Brasil	3,746	-	3,746	(12)	(3,013)	(3,025)
Batata Inglesa	189	-	189	(368)	-	(368)
IMCMV Holdings	26,684	-	26,684	(7,519)	-	(7,519)
IMC Airport	-	-	-	-	-	-
Shoppes	1,931	-	1,931	-	-	-
Total	175,271	140,980	316,251	(9,721)	(4,375)	(14,096)
Current	4,476	-	4,476	-	-	-
Noncurrent	170,795	140,980	311,775	(9,721)	(4,375)	(14,096)

	Parent					
	12/31/2022					
	Assets			Liabilities		
	Trade receivables	Loans	Total	Trade payables	Loans	Total
Sforza Group	14,336	-	14,336	-	-	-
Pimenta Verde	80,110	119,184	199,294	(1,168)	-	(1,168)
Niad	846	-	846	(403)	-	(403)
Frango Assado	20,210	1,149	21,360	(2)	(2,514)	(2,516)
KSR	10,152	179	10,330	(28)	-	(28)
PHSR	7,244	-	7,244	(10)	-	(10)
OG do Brasil	3,042	-	3,042	-	(3,018)	(3,018)
Batata Inglesa	152	-	152	(368)	-	(368)
IMCMV Holdings	22,872	-	22,872	(6,801)	-	(6,801)
IMC Panama	-	-	-	-	-	-
SAS	-	-	-	-	-	-
IMC Airport	-	-	-	-	-	-
Shoppes	1,686	-	1,686	-	-	-
IMC Puerto Rico	-	-	-	-	-	-
LTD.	26,089	-	26,089	-	-	-
Total	186,739	120,512	307,251	(8,780)	(5,532)	(14,312)
Current	4,401	-	4,401	-	-	-
Noncurrent	182,338	120,512	302,850	(8,780)	(5,532)	(14,312)

(iv) Receivables from the Sforza Group

On July 25, 2019, the Joint Venture Agreement and Other Covenants was entered into, whereby the merger of the companies owners of the right to explore the KFC and Pizza Hut brands in Brazil by IMC was regulated. It established, among other provisions, an Adjustment in the Exchange Ratio considering certain assumptions included in the Agreement.

On October 31, 2019, the Instrument of Closing between the Parties was entered into and the transaction established in the Agreement was concluded.

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Under the Adjustment prescribed in the Agreement, the Parties made several work meetings and exchanged written communications, including emails, notifications and counter-notifications.

On December 18, 2020, IMC submitted a request for arbitration before the Market Arbitration Chamber against Sforza Group, with the purpose of discussing the Adjustment under the Agreement, as well as other matters, as informed to its shareholders and the market in general, through the Material Fact disclosed on the same date.

On June 15, 2021, the Parties agreed with the Adjustment prescribed in the Agreement. After meetings, negotiations and reviews of the Adjustment and Disputes, the Parties agree that the final, undisputed and binding gross amount of the Adjustment under the Agreement is R\$ 17,600 on behalf of IMC.

The Final Value of the Adjustment will be paid by Sforza Group to IMC as follows: (1) on the date hereof, the amount of R\$ 2,042 was considered as paid to IMC after the clearing of the Sforza Group loan amount outstanding, (2) the amount of R\$ 3,012 corresponding to the adjustment to present value was recognized and (3) the remaining balance of the final amount will be paid in local currency through a bank deposit in the bank account of IMC, in 8 equal, annual and successive installments, monetarily adjusted using the CDI variation from October 31, 2019 to the date of the effective payment of each installment, with the first installment payable on June 10, 2022 and the last one on December 12, 2029.

	Consolidated	
	03/31/2023	12/31/2022
	Assets	Assets
	Trade receivables	Trade receivables
Sforza Group	14,864	14,337
Total	14,864	14,337
Current	2,075	2,000
Noncurrent	12,789	12,337

(v) Loans

As of March 31, 2023, the Company adjusted to present value the loans granted to and received from the parent and its subsidiaries in Brazil in equity, pursuant to CPC 48. The rate applied was the same used in the Company's loans, average rate of CDI + spread of 16.74% p.a. to 19.67% p.a., since the Company does not charge interest on loans between related parties in Brazil, the adjustment to present value was based on the market rate calculated above. Loans between Brazil and Panama are remunerated at a daily rate of 1.84% in the Parent and 2.36% in Pimenta Verde.

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(a) Balance changes in the period/year

			CS Frango Assado	Parent Total assets
	Pimenta Verde	KSR Master		
Balance as of 12/31/2021	125,313	268	-	125,581
Loans granted	62,620	-	1,600	64,220
Loans received	(22,031)	(19)	-	(22,050)
Adjustment to present value	(46,718)	(70)	(451)	(47,239)
Balance as of 12/31/2022	119,184	179	1,149	120,512
Loans granted	30,400	-	-	30,400
Loans offset	-	-	(1,600)	(1,600)
Adjustment to present value	(8,783)	-	451	(8,332)
Balance as of 03/31/2023	140,801	179	-	140,980

	Panama	Parent Total liabilities
Balance as of 12/31/2021	(39,443)	(39,443)
Loans received	(52,575)	(52,575)
Exchange rate changes	(34,707)	(34,707)
Accrued interest	(2,115)	(2,115)
Offsetting of assets x liabilities (*)	17,638	17,638
Forgiveness of debt (**)	111,202	111,202
Balance as of 12/31/2022	-	-

(*) Matching of trade receivables and payables (offsetting).

(**) Net amount of assets and liabilities held with IMC Panama transferred to investments (see Note 13).

32. Compensation of key management personnel

For the period ended March 31, 2023, key management compensation totaled R\$ 4,665 (R\$ 4,555 as of March 31, 2022) in Parent and Consolidated, and the negative amount of R\$751 (R\$ 1,585 (positive) as of March 31, 2022) is related to the share-based payment plan. These amounts were recorded in line item "General and administrative expenses".

The negative amount in the period ended March 31, 2023 referring to the share-based payment plan comprises R\$1,293 of expenses related to the recognition of the grants according to the vesting period, less R\$2,044 related to the derecognition of grants canceled due to the end of the vesting period.

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33. Earnings (loss) per share

Basic

Basic earnings (loss) per share are calculated by dividing the profit (or loss) for the period by the weighted average number of common shares issued in the same period.

Diluted

Diluted earnings (loss) per share are calculated by adjusting the weighted average number of outstanding common shares, considering the conversion of all potential common shares that would result in dilution.

The table below presents the calculation of earnings (loss) per share pursuant to CPC 41/IAS 33 - Earnings per Share:

	Consolidated (Restated)	
	03/31/2023	03/31/2022
Loss for the period attributable to owners of the company (continuing operations)	(57,260)	(49,571)
Profit for the period attributable to owners of the company (discontinued operations)	-	8,838
Loss for the period attributable to owners of the company	(57,260)	(40,733)
Weighted average number of outstanding shares		
Basic and diluted denominator	285,444	285,444
Basic and diluted loss per share - R\$	(0.20060)	(0.14270)
Basic and diluted loss per share (continuing operations)	(0.20060)	(0.17366)
Basic and diluted earnings per share (discontinued operations)	-	0.03096

34. Events after the reporting period

There were no events after the reporting period ended March 31, 2023 and the publication of this interim financial information on May 11, 2023.