

RAÍZEN S.A.

Publicly Held Company

Corporate Taxpayer ID (CNPJ/MF): 33.453.598/0001-23

Company Registry (NIRE): 33.300.298.673

NOTICE TO THE MARKET**Change in the Board of Directors**

Raízen S.A. (B3: RAIZ4) (“Raízen” or “Company”) informs its shareholders and the market that, on this date, its Board of Directors approved the appointment of Mr. **José Flavio Ferreira Ramos** to serve as new effective member of the Board, in the capacity of an independent director, in accordance with the Company’s Bylaws and applicable regulation.

Mr. José Flavio Ramos holds a bachelor’s degree in Business Administration, with a specialization in Finance, from Centro Universitário UNA (1980). He worked for 23 years at Citigroup, where he held the positions of Country Treasurer and Head of Capital Markets in Colombia and Brazil from 1998 to 2001 and from 2001 to 2008, respectively. From 2008 to 2012, he served as CEO of the family office of the Joseph Safra family. He subsequently joined BR Partners as a senior partner, where he structured the group’s investment banking operations and, in 2014, assumed the position of CEO of BR Partners Banco de Investimento. In 2016, he co-founded ULBREX Asset Management. In 2019, he became CFO of BNDES, an institution in which he also served as Interim President. After returning to BR Partners in 2021 as a partner and CEO, he also became a member of the Board of Directors of BR Advisory Partners. He is currently a member of the Deliberative Council of FUNBIO and Vice Chairman of the Self-Regulation Board of BSM – Market Supervision, of B3. Previously, he served on the boards of directors of Assaí, BR Properties, and BM&F, as well as on the Advisory Board of CNP Assurances – Latin America.

His term of office shall be effective as of this date and shall remain in effect until the Company’s next General Shareholders’ Meeting, at which time his election will be ratified to complete the current term, in accordance with Article 14, paragraph three, of the Company’s Bylaws.

São Paulo, March 30, 2026.

Lorival Nogueira Luz Jr.

Chief Financial and Investor Relations Officer