

RAÍZEN S.A.
CNPJ/MF No. 33.453.598/0001-23
NIRE No. 33300298673
(“Company”)

**MINUTES OF THE BOARD OF DIRECTORS' MEETING HELD ON
MAY 11, 2026**

1. **Date, Time and Place**: On May 11, 2026, at 08:30 am, at Afonso Arinos de Melo Franco Avenue, No. 222, Room 321, Barra da Tijuca, in the city and State of Rio de Janeiro, ZIP Code 22.631-455.

2. **Call notice and attendance**: This meeting was called in compliance with the terms and conditions set forth in the Bylaws and the Internal Rules of the Board of Directors. The members of the Board of Directors were present, namely: Mr. Rubens Ometto Silveira Mello, as the Chairman, Ms. Anna Mascolo, as Vice-Chairman, and the other Directors, Mr. Marcelo Eduardo Martins, Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. Jorrit Jan Witte Van Der Togt, Mr. Roland Alexander Ilube, Mrs. Luciana de Oliveira Cezar Coelho and Mr. José Flavio Ramos.

3. **Meeting Board**: **RUBENS OMETTO SILVEIRA MELLO** – Chairman; **LEANDRO AREAN ONCALA** – Secretary.

4. **Agenda**: Resolve on (i) the election of new member to occupy the position of member of the Company’s Statutory Audit and Integrity Committee, and (ii) the ratification of the composition of the members of the Company’s Statutory Audit and Integrity Committee.

5. **Resolutions**:

5.1. The **item (i) of the agenda** was put to a voting process, the Directors decided unanimously and without restriction to approve the appointment of Ms. **ADRIANA CAETANO**, Brazilian, married, accountant, enrolled with the Brazilian Individual Taxpayer Registry (CPF/MF) under No. 012.187.466-45, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 4,100, 14th floor, Itaim Bibi, ZIP Code 04538-132, to serve in the position of member of the Company’s Statutory Audit and Integrity Committee, effective as of this date.

5.2. Ms. **ADRIANA CAETANO**, duly qualified above, meets the requirement of proven experience in corporate accounting, pursuant to the regulations issued by the Brazilian Securities and Exchange Commission (Comissão de Valores Mobiliários – CVM) and the Novo Mercado Regulation of B3.

5.3. The member of the Statutory Audit and Integrity Committee hereby elected shall be inducted into office upon the execution of the respective instrument of investiture, to

be recorded in the appropriate corporate book, which is incorporated into these minutes as Exhibit I, having declared, under the penalties of law, that she meets the eligibility requirements set forth in the Company's Bylaws and in the applicable regulations.

5.4. Thereafter, with respect to **item (ii) of the agenda**, the Directors resolved to ratify the composition of the Company's Statutory Audit and Integrity Committee, which shall henceforth be composed of four (4) members, all serving a two (2) year term of office, with a term ending on July 31, 2027, as follows:

(i) **PATRICIA REGINA VERDERESI SCHINDLER**, Brazilian, married, business administrator, holder of Identity Card (RG) No. 19,783,196, issued by SSP/SP, enrolled with the Individual Taxpayer Registry (CPF/MF) under No. 130,872,168-44, with a business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 4,100, 14th floor, Itaim Bibi, ZIP Code 04538-132, as a member and coordinator of the Company's Statutory Audit and Integrity Committee;

(ii) **LUCIANA DE OLIVEIRA CEZAR COELHO**, Brazilian, divorced, economist, holder of Identity Card (RG) No. 37,126,854-0, issued by SSP/SP, enrolled with the CPF/MF under No. 914,155,607-06, with a business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 4,100, 14th floor, Itaim Bibi, ZIP Code 04538-132, as a member of the Company's Statutory Audit and Integrity Committee;

(iii) **JOSÉ FLAVIO FERREIRA RAMOS**, Brazilian, married, business administrator, holder of Identity Card (RG) No. 259,198,407, issued by SSP/SP, enrolled with the CPF/MF under No. 315,119,536-91, with a business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 4,100, 14th floor, Itaim Bibi, ZIP Code 04538-132, as a member of the Company's Statutory Audit and Integrity Committee; and

(iv) **ADRIANA CAETANO**, Brazilian, married, accountant, enrolled with the CPF/MF under No. 012,187,466-45, with a business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, No. 4,100, 14th floor, Itaim Bibi, ZIP Code 04538-132, as a member of the Company's Statutory Audit and Integrity Committee.

6. Closing, Drawing up, Approval and Signing of the Minutes: There being no further business to discuss, the Chairman ended the meeting, of which these minutes were drawn up, which, after being read, found in compliance and approved, were signed by all. Mr. Rubens Ometto Silveira Mello – Chairman of the Meeting Board and of the Board of Directors; Leandro Arean Oncala – Secretary of the Meeting Board; Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. Marcelo Eduardo Martins, Mr. Jorrit Jan Witte Van Der Togt, Mr. Roland Alexander Ilube, Ms. Anna Mascolo, Ms. Luciana de Oliveira Cezar Coelho, and Mr. José Flavio Ferreira Ramos – Members of the Board of Directors present.

This is a faithful copy to the original minutes drawn up in proper corporate book.

Rio de Janeiro, May 11, 2026.

LEANDRO AREAN ONCALA

Secretary