

**RAÍZEN S.A.**

*Public Company*

CNPJ/MF n.º 33.453.598/0001-23

NIRE 33.300.298.673 | Código CVM n.º 02591-7

**MINUTES OF THE BOARD OF DIRECTORS MEETING**  
**HELD ON JUNE 30, 2025**

1. **DATE, TIME AND PLACE:** On June 30, 2025, at 02:00 p.m, held at the Company's branch, located in the city of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, 4100, 12<sup>th</sup> floor, Itaim Bibi, ZIP Code: 04538-132.
  
2. **CALL NOTICE AND ATTENDANCE:** Call notice waived, pursuant to article 7º, §4º of the Internal Regulations of the Board of Directors, due to the presence of all members of the Company's Board of Directors, namely: Mr. Rubens Ometto Silveira Mello, as Chairman of the Board; Ms. Anna Mascolo, as Vice-Chair of the Board; and the other Directors, Mr. Marcelo Eduardo Martins, Mr. Rodrigo Araújo Alves, Mr. Brian Paul Eggleston, Mr. Cristiano Pinto da Costa, Ms. Luciana de Oliveira Cezar Coelho, and Ms. Sonat Burman-Olsson.
  
3. **MEETING BOARD:** **RUBENS OMETTO SILVEIRA MELLO** – Chairman; **LEANDRO AREAN ONCALA** – Secretary.
  
4. **AGENDA:** To deliberate on the convening of the Company's ordinary and extraordinary general meetings, to be held on July 31, 2025 ("AGOE"), in a digital format, and on the management's proposal for the deliberation at the AGOE ("Management's Proposal").
  
5. **RESOLUTIONS:** After analyzing the matters on the agenda, and pursuant to the Management's Proposal, the members of the Board of Directors decided, unanimously and without restrictions, to approve the convening of the AGOE and the Management's Proposal regarding the following matters:
  - (A) **At the Ordinary General Meeting**
    1. The Company's financial statements, accompanied by all relevant documents, for the fiscal year ended March 31, 2025;

2. The management report and the accounts of the directors for the fiscal year ended March 31, 2025;
3. The determination of the number of members of the Board of Directors;
4. The deliberation on the independence of candidates for the positions of independent members of the Board of Directors;
5. The election of members of the Board of Directors;
6. The establishment of the Fiscal Council;
7. The determination of the number of members for the composition of the Fiscal Council;
8. The election of the effective and alternate members of the Fiscal Council;
9. The determination of the total annual global compensation of the directors and members of the Fiscal Council of the Company for the fiscal year ending March 31, 2026;

**(B) At the Extraordinary General Meeting**

1. The approval of the following acts and documents related to the proposed partial spin-off of the Company, with the transfer of the spin-off net assets to Raízen Energia S.A.: (i) approval of the “Protocol and Justification for the Partial Spin-off of Raízen S.A. with the Transfer of the Spin-off Net Assets to Raízen Energia S.A.” (“Protocol and Justification”), ratifying its execution; (ii) the ratification of the appointment and engagement of the appraisal company Apsis Consultoria e Avaliações Ltda., as responsible for preparing the appraisal report of the net accounting assets to be spin-off from Raízen S.A. (“Company”) and transferred to Raízen Energia S.A. (“Appraisal Report”); (iii) approval of the Appraisal Report; (iv) approval of the proposal for the partial spin-off of the Company, with the Transfer of the spin-off net assets to Raízen Energia S.A. (“Spin-off”), under the terms and conditions set forth in the Protocol and Justification; and (v) authorization for the Company’s Executive Board to take all actions and measures necessary for the implementation of the Spin-off.

**5.1.** To note that, in accordance with the applicable laws and regulations, the information and documents related to the matters to be deliberated at the AGOE will be duly disclosed to the shareholders.

**6. CLOSING, DRAWING UP, APPROVAL AND SIGNING OF THE MINUTE:** There being no further business to discuss, the Chairman ended the meeting, of which these minutes were drawn up, which, after being read, found in compliance and approved, were signed by all. Rubens Ometto Silveira Mello – Chairman of the meeting and of the Board of Directors; Leandro Arean Oncala – Secretary of the meeting; Rubens Ometto Silveira Mello, Rodrigo Araújo Alves, Marcelo Eduardo Martins, Brian Paul Eggleston, Anna Mascolo, Cristiano Pinto da Costa, Luciana de Oliveira Cezar Coelho e Sonat Burman-Olsson – Directors Present.

This is a faithful copy to the original minutes drawn up in proper corporate book.

São Paulo, June 30, 2025

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**LEANDRO AREAN ONCALA**

Secretary