

RAÍZEN S.A.
Publicly Held Company
CNPJ/MF n.º 33.453.598/0001-23
NIRE 33.300.298.67-3 | CVM Code n.º 02591-7

CALL NOTICE

ORDINARY AND EXTRAORDINARY GENERAL MEETINGS
TO BE HELD ON JULY 31, 2025

Raízen S.A. (the “Company”), hereby, pursuant to Article 124 of Law No. 6,404, of December 15, 1976, as amended (“Brazilian Corporation Law”), and Articles 3 and 5 of CVM Resolution No. 81, of March 29, 2022, as amended (“RCVM 81/22”), convenes the Annual and Extraordinary General Meetings (“Meetings”), to be held, on first call, on July 31, 2025, at 8:00 a.m., exclusively by digital means, to examine, discuss, and vote on the following agenda:

(A) Matters to be resolved at the Annual General Meeting:

- (i) The Company’s financial statements, accompanied by the respective explanatory notes, the independent auditors’ report, the Statutory Audit Committee report, and the opinion of the Fiscal Council, for the fiscal year ended March 31, 2025;
- (ii) Management’s report and the accounts of the Company’s management for the fiscal year ended March 31, 2025;
- (iii) Determination of the number of members of the Board of Directors;
- (iv) Resolution on the independence of the candidates for the positions of independent members of the Board of Directors;
- (v) Election of members to the Board of Directors;
- (vi) Installation of the Fiscal Council;
- (vii) Determination of the number of members of the Fiscal Council;
- (viii) Election of the effective and alternate members of the Fiscal Council;
- (ix) Setting the aggregate annual compensation for the Company’s officers and members of the Fiscal Council for the fiscal year ending March 31, 2026.

(B) Matters to be resolved at the Extraordinary General Meeting:

(i) Approval of the following acts and documents related to the proposal for the partial spin-off of the Company, with the transfer of the spun-off net assets to Raízen Energia S.A.: (i) the “Protocol and Justification of the Partial Spin-Off of Raízen S.A. with Transfer of the Spun-off Net Assets to Raízen Energia S.A.” (“Protocol and Justification”); (ii) ratification of the appointment and engagement of the appraisal firm Apsis Consultoria e Avaliações Ltda. to prepare the appraisal report of the net assets to be transferred to Raízen Energia S.A. (“Appraisal Report”); (iii) the Appraisal Report itself; (iv) the partial spin-off of the Company with transfer of the spun-off net assets to Raízen Energia S.A. (“Spin-Off”); and (v) authorization for the Company’s Executive Board to perform all acts and take all necessary measures to implement the Spin-Off.

General Information

Holders of preferred shares do not have voting rights on the matters on the agenda of the Meetings, except: (i) with respect to the separate election of a member of the Fiscal Council and a member of the Board of Directors, in accordance with the terms set forth in applicable laws and regulations; and (ii) with respect to the Spin-Off, pursuant to Article 5, paragraph 4 of the Company’s Bylaws. In any case, holders of preferred shares may attend the General Meetings and discuss the matters submitted for resolution by the holders of common shares, as provided in Article 125, sole paragraph, of the Brazilian Corporation Law.

In accordance with the provisions of Law No. 6,404 of December 15, 1976 (“Brazilian Corporation Law”), and CVM Resolution No. 81 of March 29, 2022 (“CVM Resolution 81”), the Company will hold the Meetings exclusively in digital format, via the Ten Meetings electronic platform (“Digital Platform”), with no possibility of in-person attendance. For the purposes of Article 5, paragraph 4 of CVM Resolution 81, the Meeting will be held exclusively digitally in order to promote greater accessibility for shareholders and increase efficiency in the organization and conduct of the proceedings—this practice has already been adopted by the Company in its most recent meetings.

The minimum percentage required for the adoption of cumulative voting for the election of members of the Board of Directors is 5% (five percent), pursuant to Article 3 of CVM Resolution No. 70/22 and Article 5 of CVM Resolution 81. Furthermore, as provided in paragraph 1 of Article 141 of the Brazilian Corporation Law, the request for the adoption of cumulative voting must be made by shareholders no later than 48 (forty-eight) hours prior to the start time of the Meetings.

In accordance with CVM Resolution 81, shareholders or their representatives who register their attendance on the Digital Platform, or whose distance voting ballots are deemed valid by the Company, will be considered present at the Meetings.

Digital Participation

Shareholders interested in participating in the Meeting through the Digital Platform must register via the following link: <https://assembleia.ten.com.br/285948849> and upload the necessary documents for participation in the General Meetings, as detailed below, no later than 4 (four) days prior to the General Meetings, i.e., by July 27, 2025, inclusive (“Registration”). It is important to emphasize that, on the date of the General Meetings, the participation link will only be available to shareholders who have validly completed the Registration within the indicated deadline.

The access request must: (i) include identification of the shareholder and, if applicable, their legal representative attending the Meetings, including full names, CPF or CNPJ numbers, as applicable, and the requester’s telephone number and email address; and (ii) be accompanied by the documents required for participation in the Meetings, as listed below.

After accreditation on the Digital Platform, the shareholder will receive a confirmation of registration sent by the Digital Platform with information to access the electronic system for participation in the Meetings, which does not imply approval of the documents submitted for participation, as such approval is the responsibility of the Company.

Pursuant to Article 126 of the Brazilian Corporation Law (Lei das S.A.), to enable their participation in the Meetings, shareholders or their legal representatives must upload via the Digital Platform, together with the Registration Request, copies of the following documents: (i) identification document (Identity Card – Registro Geral (RG), National Driver’s License (CNH), passport, identity cards issued by professional councils, or functional identification cards issued by Public Administration agencies, provided they contain the holder’s photo) and relevant corporate documents evidencing legal representation, when applicable; (ii) certificate issued by the financial institution responsible for the Company’s share registry services; (iii) power of attorney with notarized signature of the grantor or digitally signed via a digital certificate authenticating the document maintained on the official page issued by a certification authority accredited under ICP-Brasil; and (iv) for shareholders participating in fungible custody of registered shares, a statement showing the respective shareholding issued by the competent authority.

The representative of a corporate shareholder must present simple copies of the following documents, duly registered with the competent authority: (a) articles of incorporation or bylaws; and (b) corporate act appointing the administrator(s) who (b.i) will attend the Meeting as the corporate shareholder’s representative, or (b.ii) will sign a power of attorney authorizing a third party to represent the corporate shareholder.

Regarding investment funds, representation of quota holders at the General Meetings shall be exercised by the fund’s managing or administering institution, in accordance with the fund’s regulations concerning who holds the voting rights for the shares and assets in the fund’s portfolio. In this case,

the representative of the fund's managing or administering institution, in addition to the corporate documents mentioned above relating to the manager or administrator, must present a copy of the fund's regulations.

For participation through a proxy, the granting of powers of representation must have been made less than one year ago, pursuant to Article 126, paragraph 1 of the Brazilian Corporation Law. Additionally, in compliance with Article 654, paragraphs 1 and 2 of the Civil Code, the power of attorney must specify the place where it was granted, full identification of both grantor and grantee, date, purpose of the granting, and designation and scope of the powers conferred.

For shareholders who will be represented by a proxy specifically granted for participation in meetings, the Company will waive the requirement for notarization and/or consular legalization or apostille of the powers of attorney granted by shareholders to their respective representatives. The Company will also not require sworn translations of powers of attorney and documents executed or translated in Portuguese or English, nor documents attached with translations into these languages.

Once the Company validates the shareholder status and the regularity of the documents submitted with the Registration for participation in the General Meetings, it will send confirmation of accreditation for participation in the General Meetings to the email address provided during Registration.

Shareholders who fail to complete the Registration and/or do not notify the Company of non-receipt of the access instructions or confirmation of eligibility for participation in the General Meetings within the deadlines and conditions established above will not be allowed to participate. Likewise, shareholders whose status and/or documents for participation have not been validated by the Company, or who have not regularized their documentation within the Registration deadline, will not be permitted to participate in the General Meetings.

Remote Voting Ballot

If the shareholder chooses to exercise their voting rights through the remote voting ballot ("Ballot") made available by the Company pursuant to CVM Resolution 81, the shareholder may, at their discretion: (1) if they have Company-issued shares deposited with B3 S.A. – Brasil, Bolsa, Balcão ("Central Depository"), submit their voting instructions to their custody agents providing such service or directly to the Central Depository; (2) if they do not have Company-issued shares deposited with the Central Depository, submit their voting instructions to the financial institution contracted by the Company to provide securities registration services, namely BTG Pactual Serviços Financeiros S.A. DTVM (CNPJ/MF No. 59.281.253/0001-23) ("Registrar Agent"); or (3) submit the Ballot through the Digital Platform, following the guidelines and deadlines set forth in the Management Proposal and Manual for the Ordinary and Extraordinary General Meetings ("Manual").

For additional information regarding the exercise of remote voting rights, shareholders are requested to review the rules established in CVM Resolution 81, as well as the guidelines and deadlines detailed in the Manual and Ballot disclosed by the Company.

Since an Ordinary General Meeting and an Extraordinary General Meeting will be held on the same date, shareholders will need to submit individual Ballots for each Meeting at which they wish to exercise their voting rights.

The deadline for receipt of the Ballot sent directly to the Central Depository, the Registrar Agent, or the Company (via the Digital Platform) is **July 27, 2025** (inclusive). Ballots received after this date will be disregarded.

Documents related to the Ordinary and Extraordinary General Meeting (OEGM)

The documents and information related to the matters to be resolved at the Meeting will be available to shareholders on the Company's website (<https://ri.raizen.com>), the CVM website (<http://www.gov.br/cvm>), and B3 S.A. – Brasil, Bolsa, Balcão (<http://www.b3.com.br>), including the Manual and the Management Proposal, which also contain additional information regarding participation in the Meetings and access through the electronic system.

Rio de Janeiro, June 30, 2025.

Rubens Ometto Silveira Mello

Chief Executive Officer of the Board of Directors