

**RAÍZEN S.A.**

Publicly Held Company

Corporate Taxpayer ID (CNPJ/MF): 33.453.598/0001-23

Company Registry (NIRE): 33.300.298.673

**MATERIAL FACT**

**RAÍZEN S.A. (B3: RAIZ4) ("Raízen" or the "Company")**, together with certain of its subsidiaries (collectively, the "Raízen Group"), in compliance with Brazilian Securities and Exchange Commission ("CVM") Resolution No. 44, dated August 23, 2021, and Article 157, paragraph 4, of Brazilian Corporate Law (Law No. 6,404/76), hereby informs its shareholders and the market in general that, on this date, it has filed a request for an Out-of-Court Reorganization proceeding (*Recuperação Extrajudicial*), before the São Paulo State Court, Capital District, pursuant to Brazilian Law No. 11,101/05.

The Out-of-Court Reorganization has been consensually structured between the Raízen Group and its main unsecured financial creditors that are parties to the Out-of-Court Reorganization Plan (the "Consenting Creditors" and the "Plan", respectively), with the objective of providing a stable and protected legal framework to finalize negotiations and implement the restructuring of the Raízen Group's unsecured financial indebtedness, in an aggregate amount of approximately R\$65.1 billion, as well as other intercompany claims (the "Covered Claims").

As of the date hereof, the Company has obtained the express support of Consenting Creditors holding more than 47% of the unsecured financial indebtedness, a level sufficient to file the Out-of-Court Reorganization proceeding and which evidence substantial support for the proposed restructuring. In accordance with applicable law, the Raízen Group will have a period of 90 days from the court's acceptance of the filing to reach the minimum threshold required for court ratification of the Plan, upon which 100% of the Covered Claims will be bound by the amended terms and conditions set forth therein.

Pursuant to the Plan, and as previously disclosed in the Material Fact published on March 4, 2026, the Plan may include, among other measures: (i) capital contributions by the Company's shareholders; (ii) the conversion of a portion of the Covered Claims into equity interests in the Company; (iii) the replacement of certain Covered Claims with new indebtedness; (iv) corporate reorganizations aimed at the segregation of specific business segments currently conducted by the Raízen Group; and (v) divestment of assets of the Raízen Group.

The Company clarifies that the Out-of-Court Reorganization has a limited and strictly financial scope and does not affect the Raízen Group's obligations toward customers, suppliers, distributors, or other commercial partners that are essential to its operations. All such obligations remain in full force and effect and will continue to be performed in the ordinary course of business.

The Raízen Group's operations continue to run normally, with no impact on business continuity, customer service, supplier relationships, or the execution of its business plans.

The Company will keep its shareholders and the market duly informed of any further material developments related to this matter.

São Paulo, March 11, 2026.

**Lorival Nogueira Luz Jr.**

Chief Financial and Investor Relations Officer