

RAÍZEN S.A.
CNPJ/MF No. 33.453.598/0001-23
NIRE No. 33300298673
(“Company”)

MINUTES OF THE BOARD OF DIRECTORS' MEETING HELD ON
MARCH 30, 2026

1. **Date, Time and Place**: On March 30, 2026, at 08:30 am, at Afonso Arinos de Melo Franco Avenue, No. 222, Room 321, Barra da Tijuca, in the city and State of Rio de Janeiro, ZIP Code 22.631-455.

2. **Call notice and attendance**: This meeting was called in compliance with the terms and conditions set forth in the Bylaws and the Internal Rules of the Board of Directors. The members of the Board of Directors were present, namely: Mr. Rubens Ometto Silveira Mello, as the Chairman, Mrs. Anna Mascolo, as Vice-Chairman, and the other Directors, Mr. Marcelo Eduardo Martins, Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. Jorrit Jan Witte Van Der Togt, Mr. Roland Alexander Ilube, and Mrs. Luciana de Oliveira Cezar Coelho.

3. **Meeting Board**: **RUBENS OMETTO SILVEIRA MELLO** – Chairman; **LEANDRO AREAN ONCALA** – Secretary.

4. **Agenda**: Resolve on: **(i)** the registration of the resignation submitted by member of the Company’s Board of Directors; **(ii)** the election of new member to occupy the position of member of the Company’s Board of Directors; **(iii)** the registration of the resignation submitted by member of the Company’s Statutory Audit and Integrity Committee; and **(iv)** the election of new member to occupy the position of member of the Company’s Statutory Audit and Integrity Committee.

5. **Resolutions**:

5.1. With respect to **item “i” of the agenda**, the Directors acknowledged receipt of the resignation submitted by Mrs. **SONAT BURMAN-OLSSON**, Swedish, married, advisor, holder of passport No. AA3709043, with business address at Valhallavägen 17, 18151, Lidingo, Sweden, from her position as member of the Board of Directors, effective as of February 3, 2026.

5.2. The **item “ii”** on the agenda was put to a voting process, the remaining Directors decided unanimously and without restriction to approve, under the terms of article 14, first and third paragraph, of the Company’s Bylaws, the appointment of Mr. **JOSÉ FLAVIO FERREIRA RAMOS**, Brazilian, married, business administrator, holder of the identity card RG No. 25.919.840-7, issued by SSP/SP, enrolled with the Brazilian Individual Taxpayer Registry (CPF/MF) under No. 315.119.536-91, with business address in the City of São Paulo, State of São Paulo, at Avenida Brigadeiro Faria Lima, no. 4,100, 14th floor, Itaim

Bibi, ZIP Code 04538-132, to serve as a full member of the Board of Directors, with effect as of the present date and until the holding of the Company's next General Meeting, at which time he shall be elected to complete the current term of office.

5.3. The member of the Board of Directors hereby elected, Mr. **JOSÉ FLAVIO FERREIRA RAMOS**, duly qualified above, is characterized as an independent director for purposes of the Level 2 Corporate Governance Listing Rules of B3 ("Level 2 Rules"), Article 14, §1 of the Company's Bylaws, and Article 6 of Annex K of CVM Resolution No. 80, dated March 29, 2022 ("CVM Resolution 80").

5.4. Considering the information received by the Company's management, and in accordance with the applicable laws, the Directors were informed that the board member elected herein are able to execute the clearance certificate provided by art. 147, paragraph 4, of the Brazilian Corporation Law, and in art. 2 of Annex K of the CVM Resolution No. 80, from March 29, 2022, as amended, that shall be registered at the Company's headquarters.

5.5. The member of the Board of Directors elected herein shall be invested in his office on the present date, by means of the signature of the instrument of investiture, accompanied by the clearance certificate described in item 5.4. above.

5.6. With respect to **item "iii" of the agenda**, the Directors acknowledged receipt of the resignation submitted by Mr. **ROLAND ALEXANDER ILUBE**, British, married, accountant, holder of passport no. 142064465, with business address at Shell Centre, SE1 7NA, London, United Kingdom, from his position as a member of the Company's Statutory Audit and Integrity Committee.

5.7. The **item "iv"** on the agenda was put to a voting process, the Directors decided unanimously and without restriction to approve the appointment of Mr. **JOSÉ FLAVIO FERREIRA RAMOS**, previously qualified herein, as a member of the Company's Statutory Audit and Integrity Committee, with effect as of the present date. He shall assume office upon execution of the respective term of office, having declared that he meets the requirements set forth in the Company's Bylaws, the Committee's Internal Regulations, and applicable regulations regarding eligibility for the position.

6. Closing, Drawing up, Approval and Signing of the Minutes: There being no further business to discuss, the Chairman ended the meeting, of which these minutes were drawn up, which, after being read, found in compliance and approved, were signed by all. Mr. Rubens Ometto Silveira Mello – Chairman of the Meeting Board and of the Board of Directors; Leandro Arean Oncala – Secretary of the Meeting Board; Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. Marcelo Eduardo Martins, Mr. Jorrit Jan Witte Van Der Togt, Mr. Roland Alexander Ilube, Mrs. Anna Mascolo, and Mrs. Luciana de Oliveira Cezar Coelho – Members of the Board of Directors present.

This is a faithful copy to the original minutes drawn up in proper corporate book.

Rio de Janeiro, March 30, 2026.

LEANDRO AREAN ONCALA

Secretary