

RAÍZEN S.A.

Publicly Held Company

Corporate Taxpayer ID (CNPJ/MF): 33.453.598/0001-23

Company Registry (NIRE): 33.300.298.673

NOTICE TO THE MARKET

Business Portfolio Simplification | Grupo Nós

Raízen S.A. (B3: RAIZ4) ("Raízen" or the "Company"), in compliance with Article 157, §4 of Law No. 6,404/76 and CVM Resolution No. 44/21, hereby informs its shareholders and the market that, by mutual agreement with Femsacomercio S.A de C.V. ("FEMSA"), it has decided to terminate the partnership established in 2019 through the joint venture Rede Integrada de Lojas de Conveniência e Proximidade S.A. ("Grupo Nós").

The agreement to terminate the joint venture ("Transaction") was structured as a share exchange, with no cash consideration between the parties, as described below:

- **Raízen** will receive 1,256 **Shell Select** and **Shell Café** convenience stores and will continue to develop its offering through the priority franchise model, integrated into its Shell service station network;
- **FEMSA** will receive 611 **Oxxo** proximity markets and the Distribution Center located in Cajamar, Sao Paulo state, in addition to Grupo Nós' existing debt and cash.

As part of the agreement, Grupo Nós will continue to provide supply and logistics services related to the product portfolio currently offered through its Distribution Center, within its coverage area, to the Shell Select and Shell Café convenience stores.

This decision is aligned with Raízen's strategy of recycling and simplifying its business portfolio, enabling greater focus and agility in executing its Shell Integrated Offering.

The completion of the Transaction is subject to approval by Administrative Council for Economic Defense (CADE), as well as the fulfillment of other conditions precedent established in the contracts. Raízen will keep the market duly informed of any material developments on the matter.

São Paulo, September 04, 2025.

Rafael Bergman

Chief Financial and Investor Relations Officer