



# Corporate **Presentation**

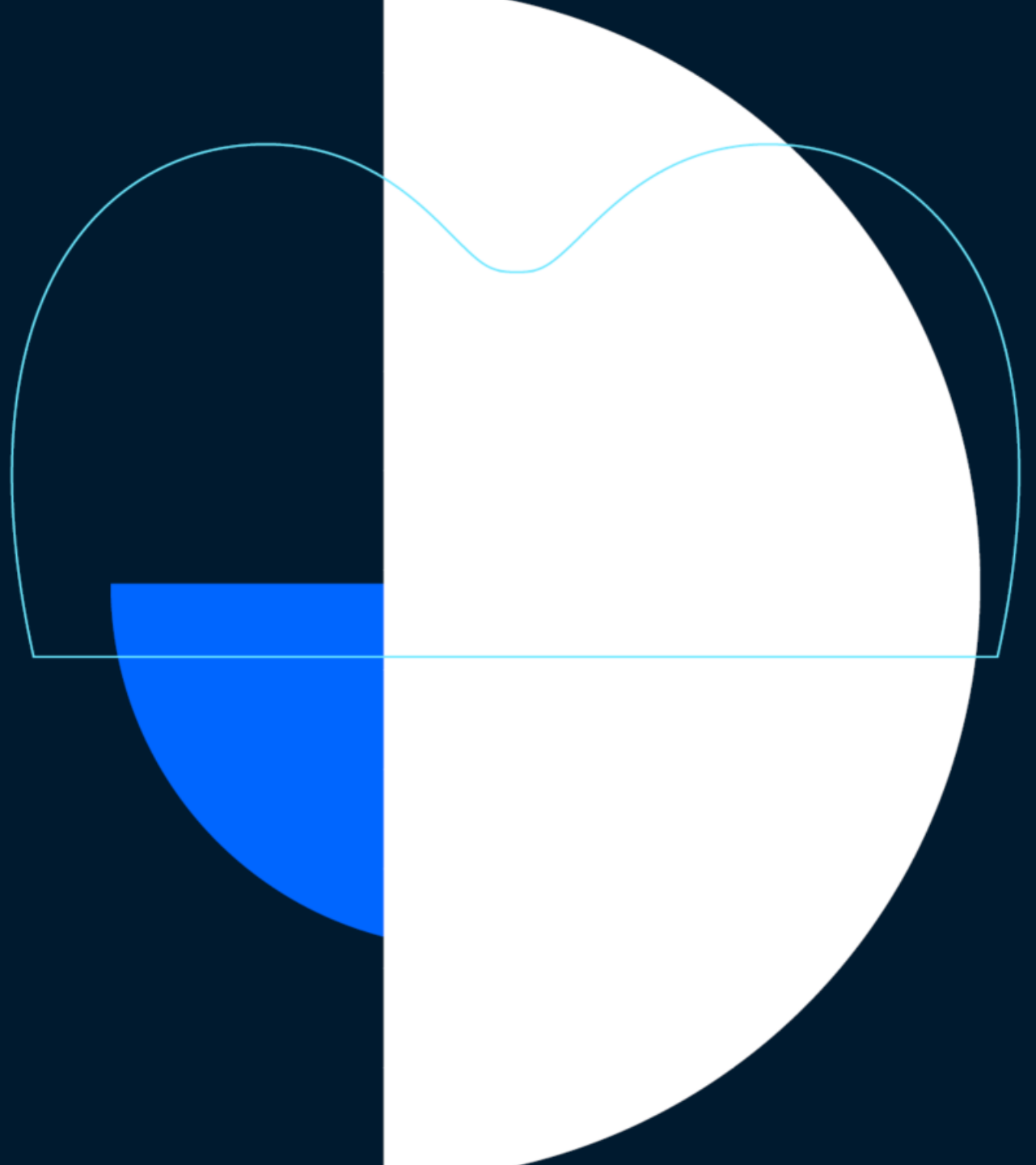
## 2Q24

New growth cycle and value innovation



# Index

- 1 About Odontoprev
- 2 Dental benefits: an incipient sector in Brazil
- 3 Inside Odontoprev: competitive advantages
- 4 Financial and Operational Performance
- 5 Capital Markets



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About **Odontoprev**

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1



# About Odontoprev

- ✓ Listed in São Paulo since 2006
- ✓ Leading dental benefits provider in Latin America
- ✓ More than 8.7 million beneficiaries
- ✓ Asset-light model, proprietary dental IT platform and exclusive bancassurance channels
- ✓ Zero debt, negative working capital needs, low capex requirements. Net cash position
- ✓ Investor friendly capital allocation, recurrent cash dividends, +90% payout practice
- ✓ Greenhouse Gas emissions neutralized since foundation in 1987

# Net revenues, adjusted EBITDA and net income CAGR since 2006 IPO

2006 – JUN24 CAGR



Net revenues

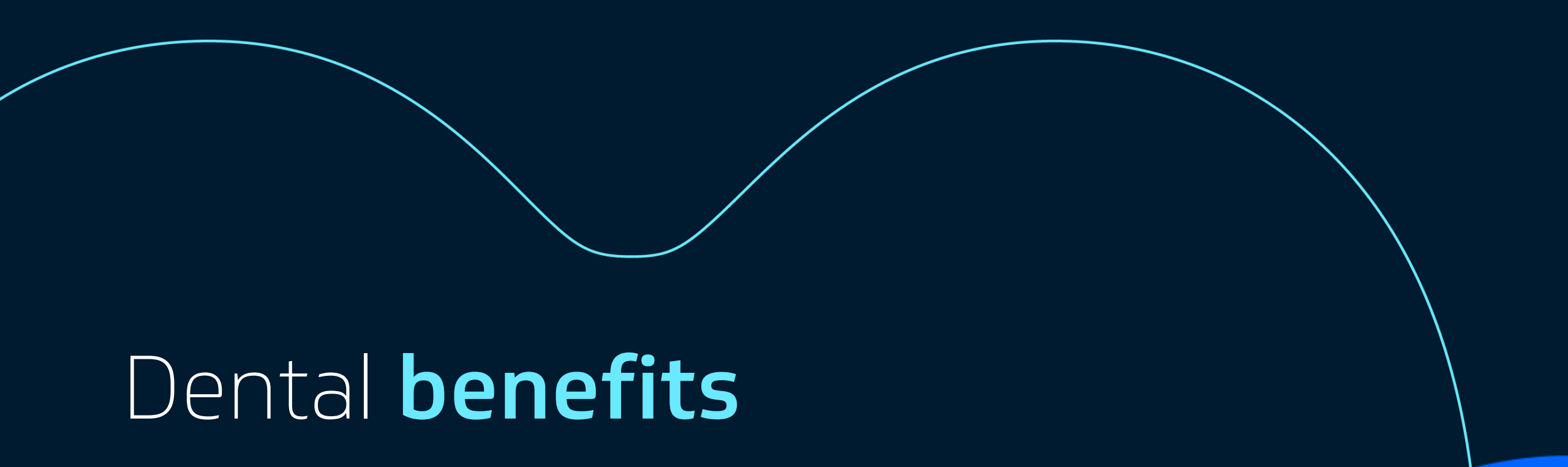
15%  
p.y.

Adjusted EBITDA

17%  
p.y.

Net income

22%  
p.y.

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# Dental **benefits**

Still, an incipient  
sector in Brazil

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2



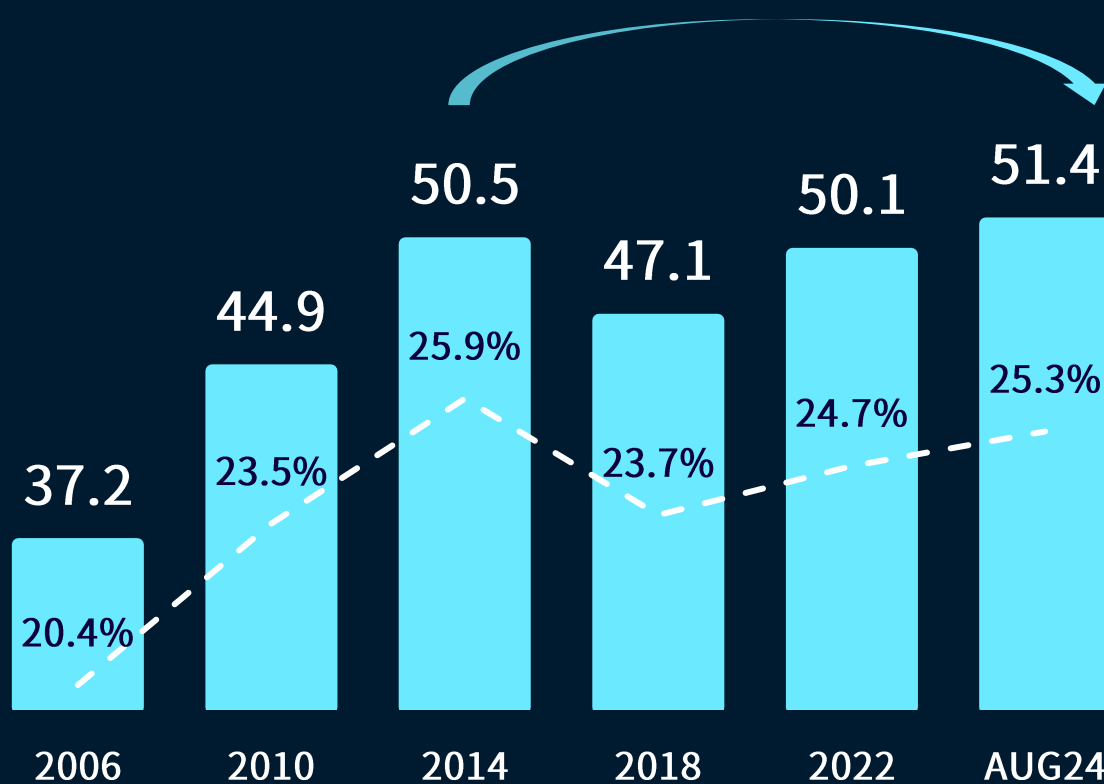
# Medical and dental plans: different penetration profiles

Million members

— — % total brazilian population

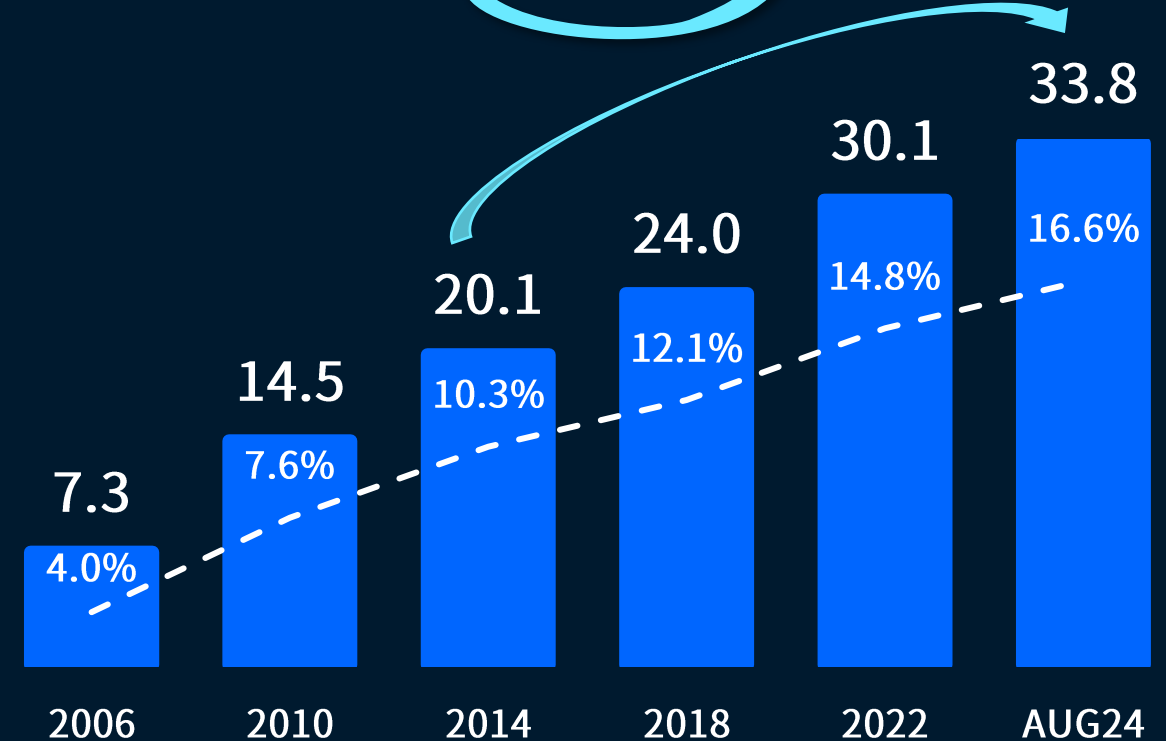
## Medical plans

+876 thousand members



## Dental plans: + 13 million members since 2014

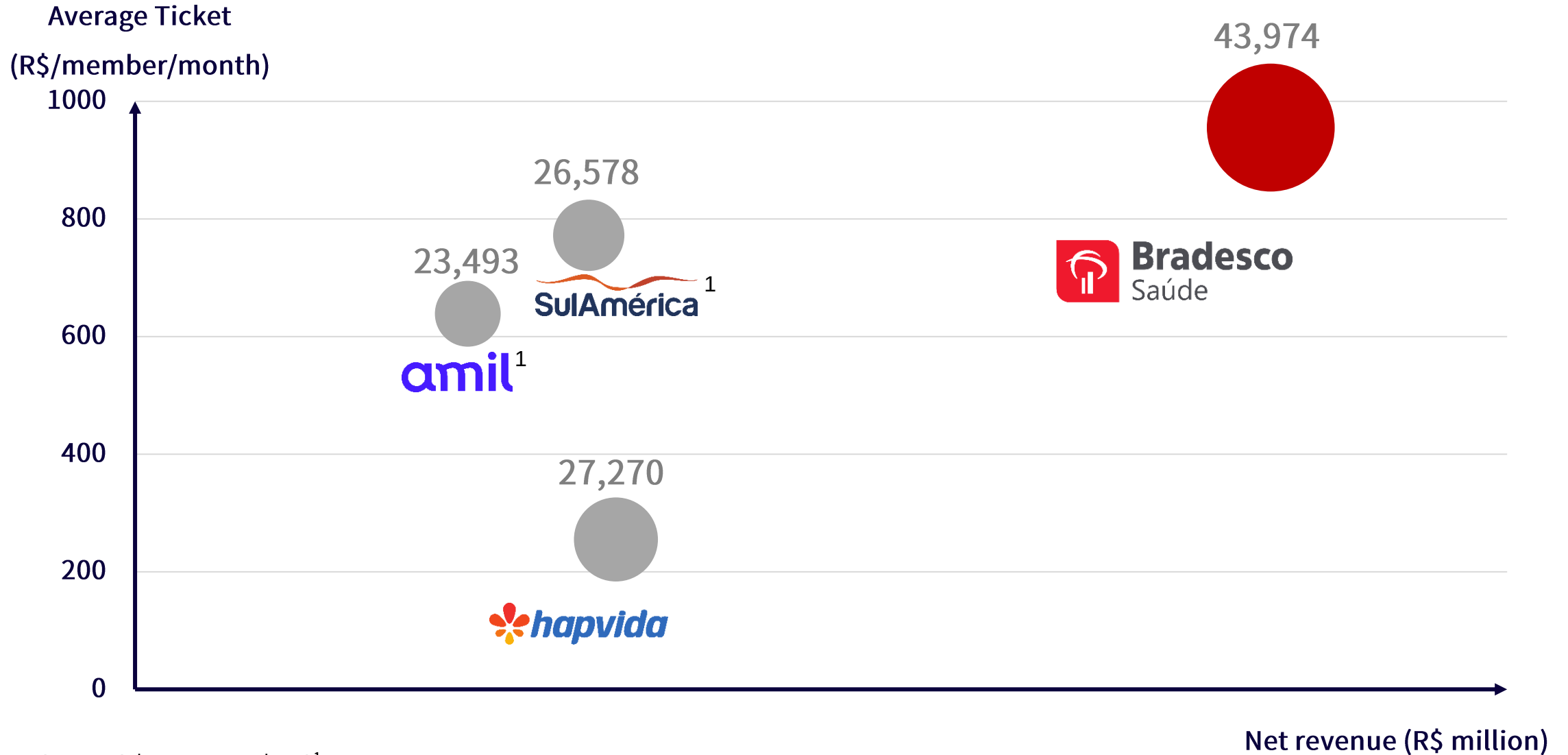
+13,695 thousand members





# Medical plans: net revenue and average ticket

R\$ million – JUL23-JUN24



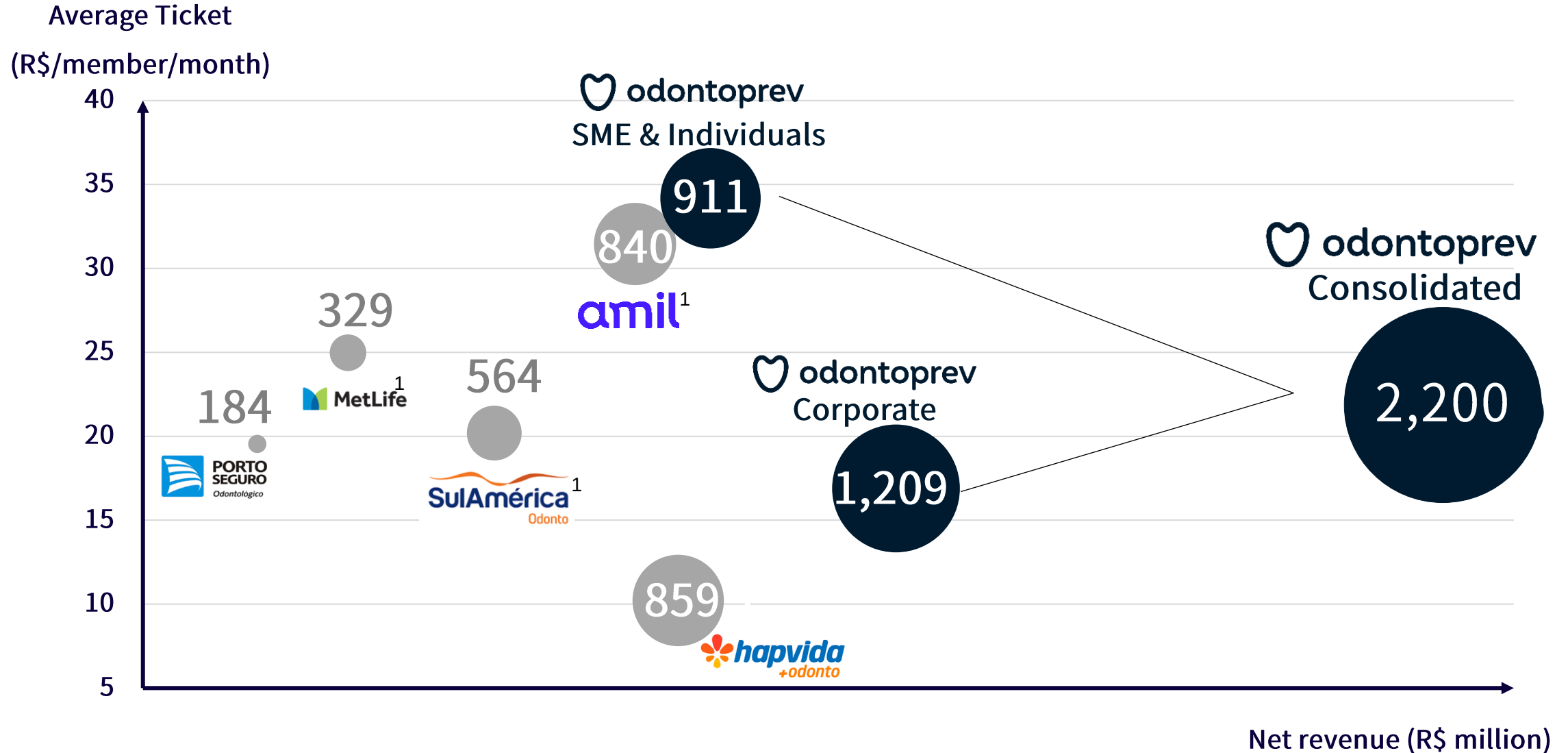
Source: Odontoprev and ANS<sup>1</sup>





# Dental plans: net revenue and average ticket profile

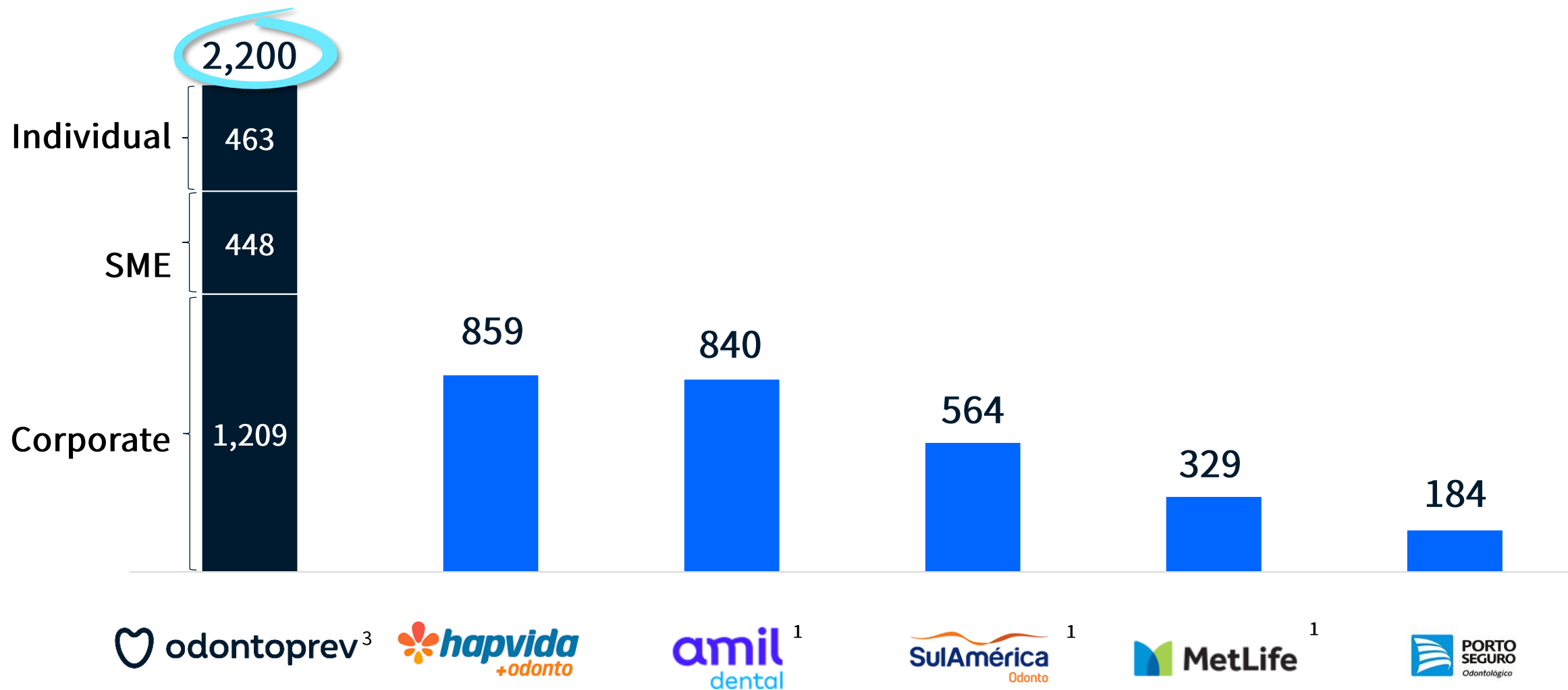
R\$ million – JUL23-JUN24



Source: Odontoprev and <sup>1</sup>ANS

# Key dental care players, by Top line

R\$ million – JUL23-JUN24

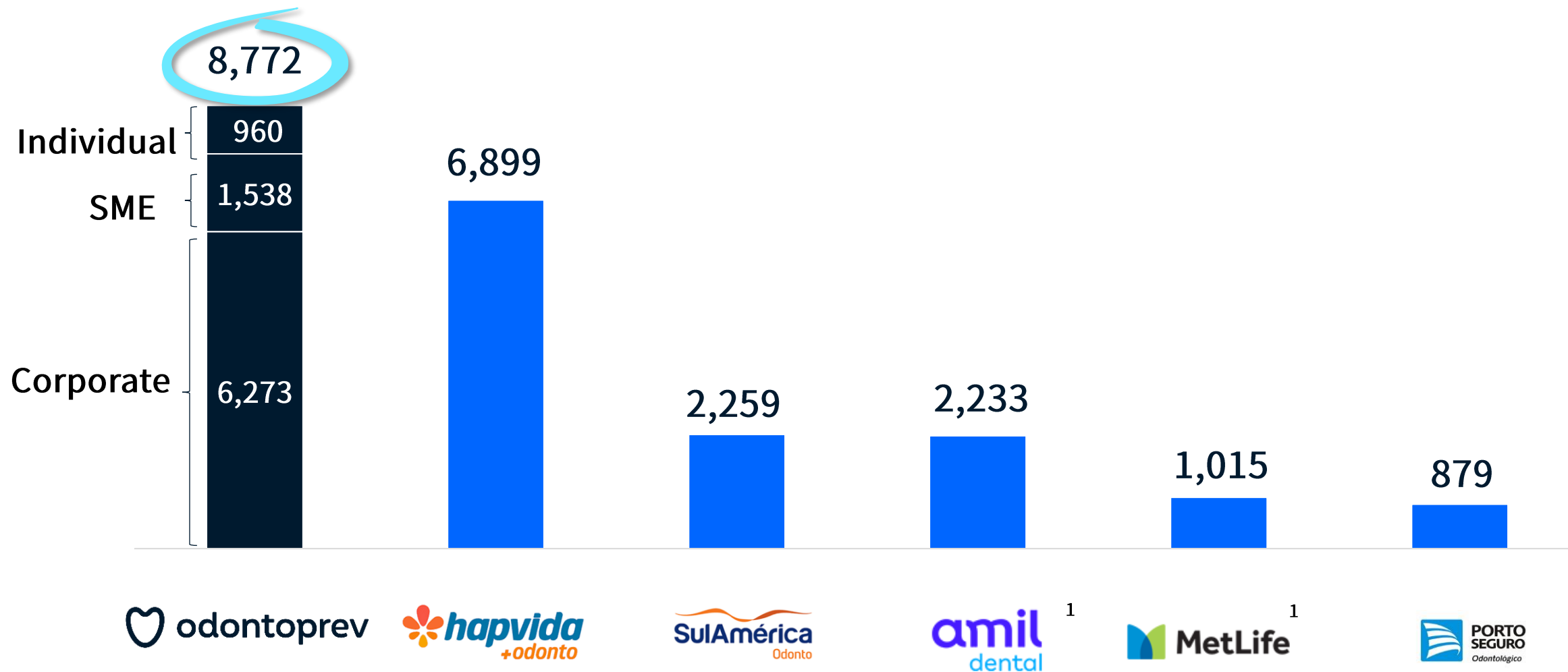


Source: Odontoprev and ANS<sup>1</sup>

<sup>2</sup> Includes R\$80 million on other revenues.

# Key dental care players, by number of beneficiaries – JUN24

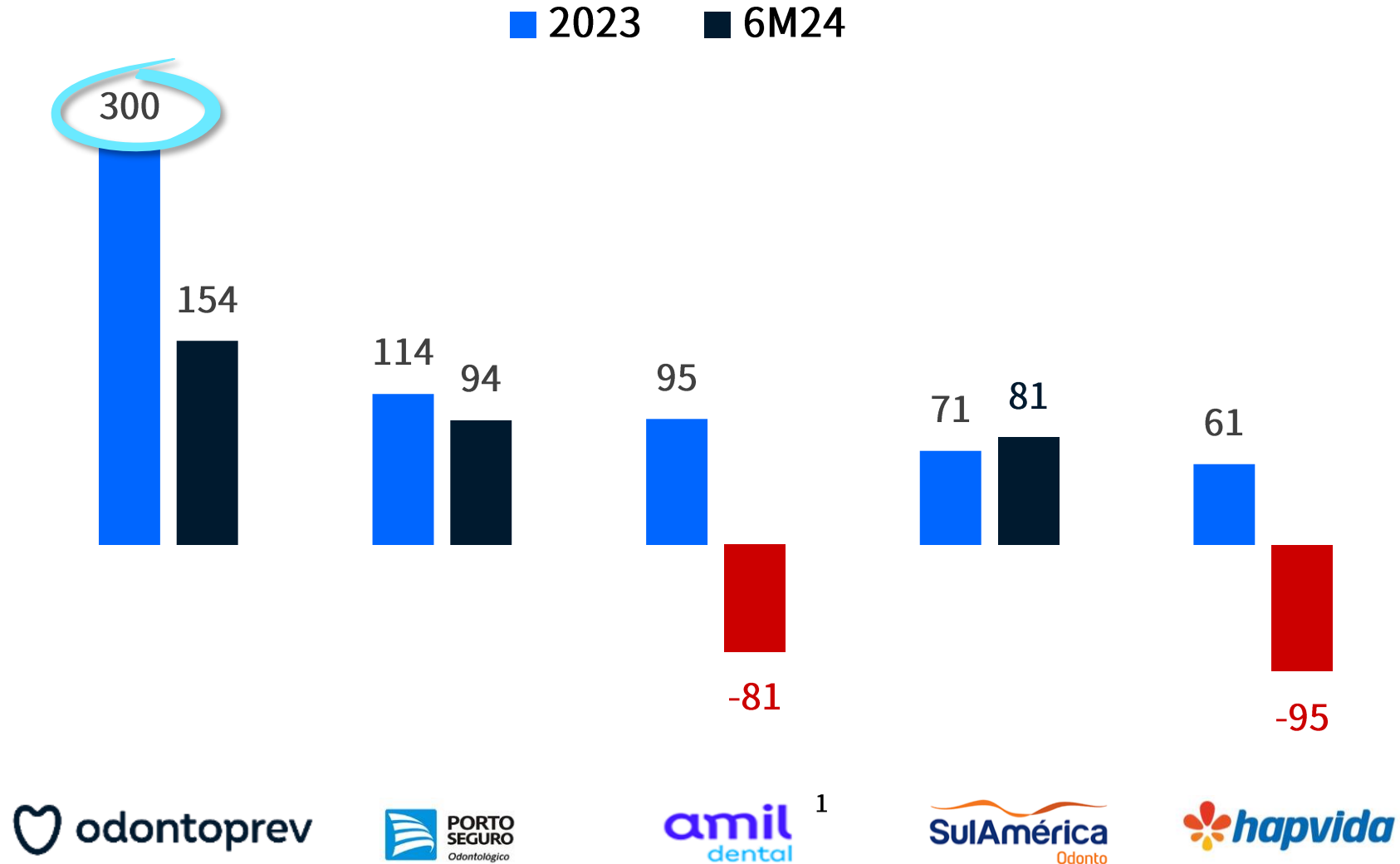
Thousand members



Source: Odontoprev e <sup>1</sup>ANS JUN24

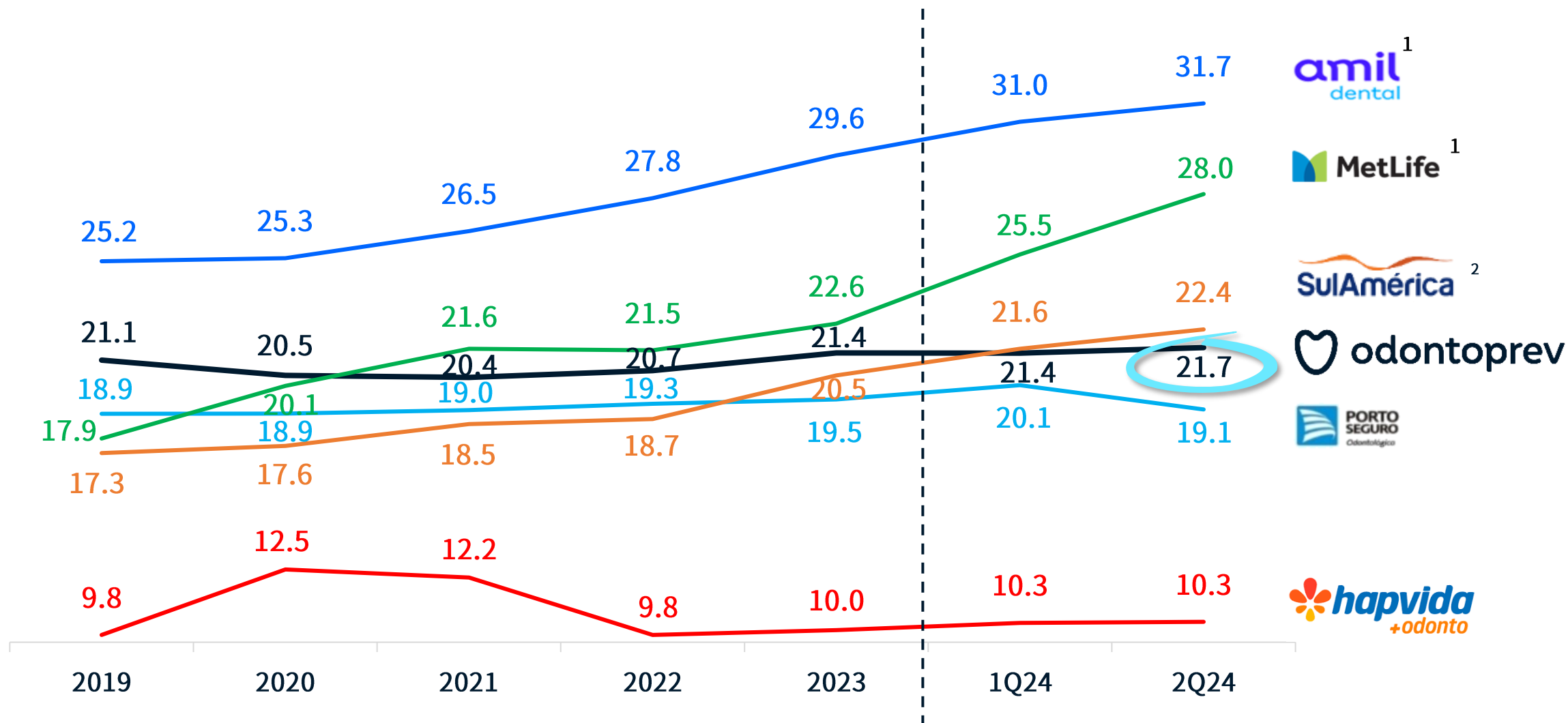
# Key dental care players, by net adds

Thousand members



# Key dental care players average ticket 2019 – 2Q24

R\$/ member/ month



<sup>1</sup>  
amil  
dental

<sup>1</sup>  
MetLife

<sup>2</sup>  
SulAmérica

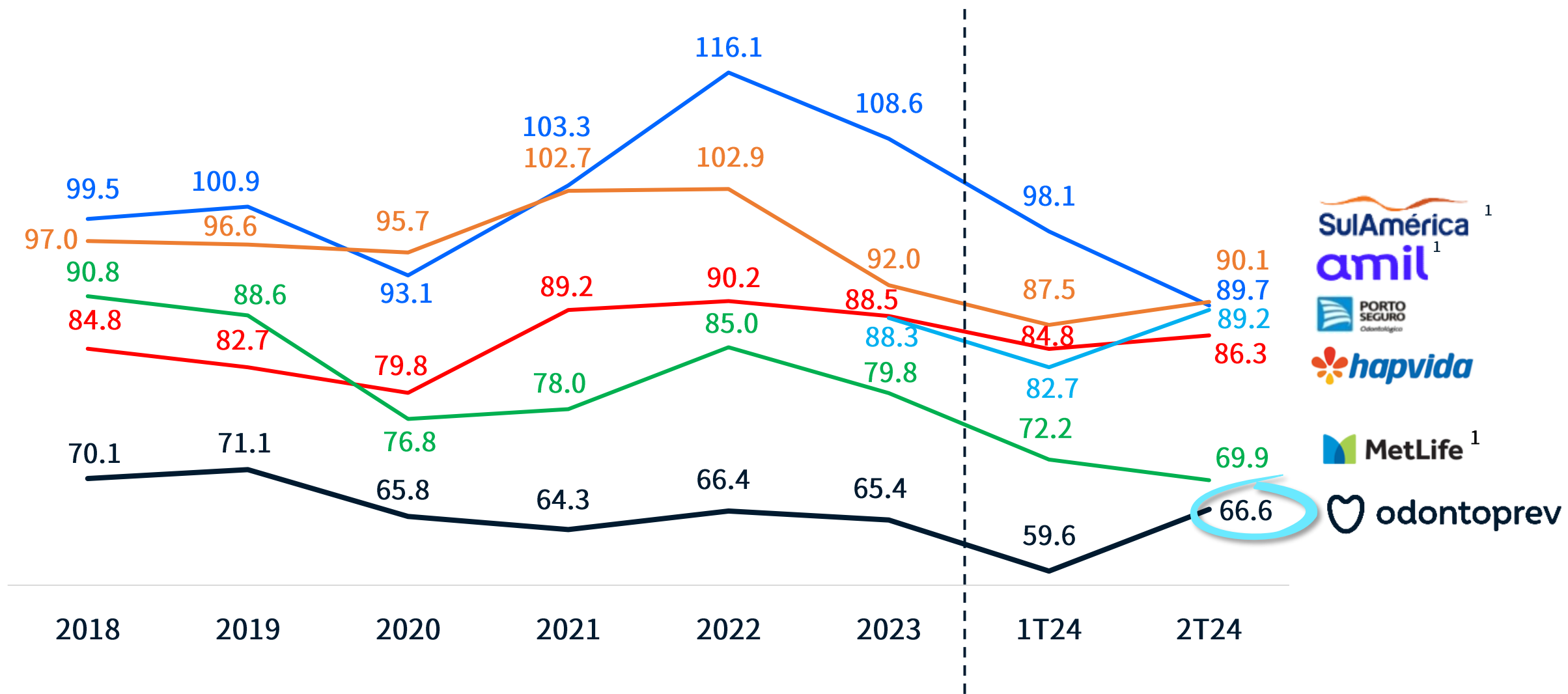
odontoprev

PORTO  
SEGURO  
Odontológico

hapvida  
+odonto

# Key dental care players combined ratio 2019 – 2Q24

Combined ratio: cost of services + SG&A as % NOR



SulAmérica<sup>1</sup>  
amil<sup>1</sup>

PORTO SEGURO  
Odontológico

hapvida

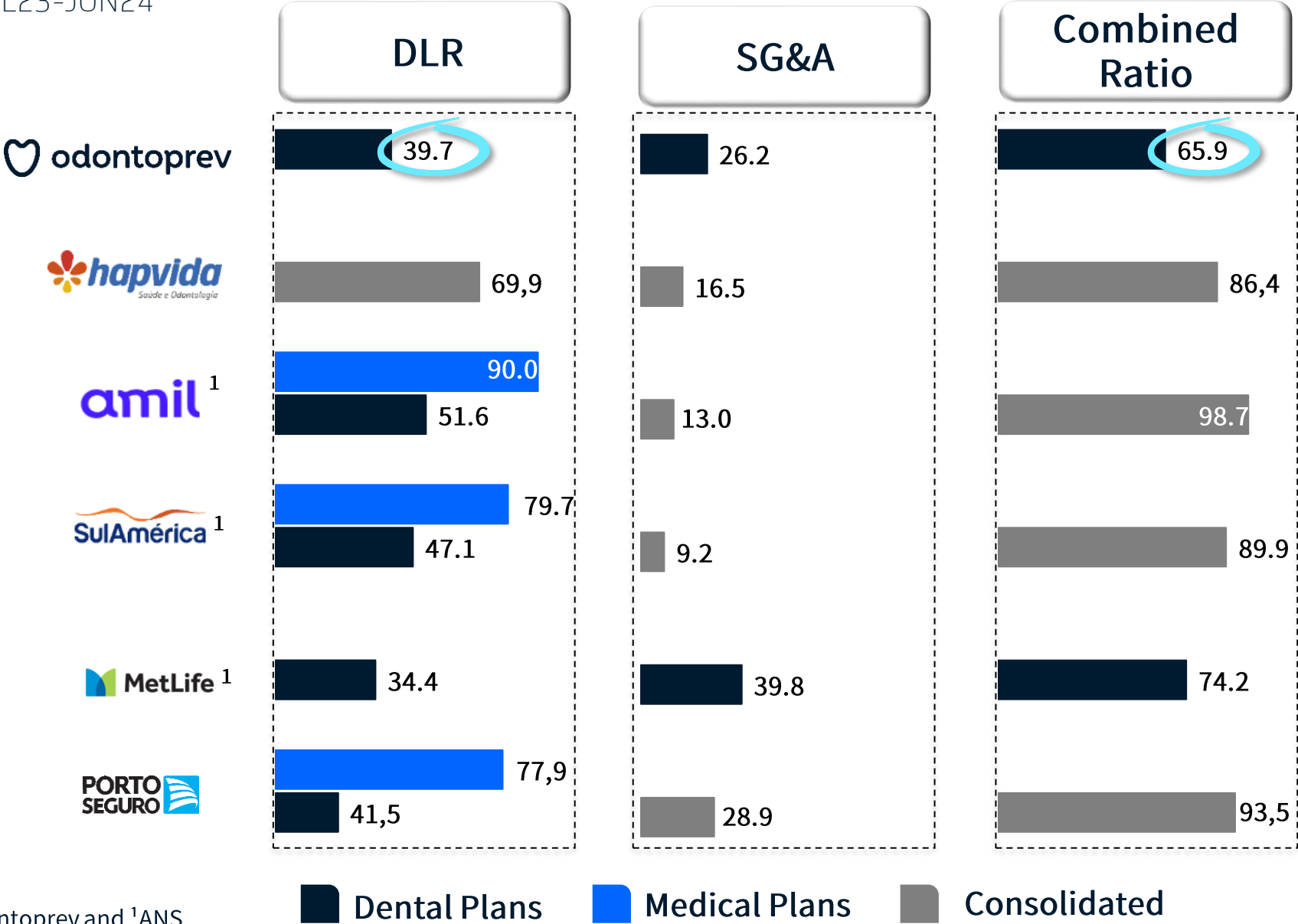
MetLife<sup>1</sup>

odontoprev

Source: Odontoprev and ANS<sup>1</sup>  
SulAmérica, Amil, Porto Seguro and Hapvida considers dental and medical financial results

# Odontoprev: best in class combined ratios, far ahead competition, for years

% NOR – JUL23-JUN24



# Market leader, unique business model, total focus on quality services



Proprietary Dental IT platform, low capex requirements and recurring dividends are differentiators

| JUL23-JUN24                                   |  |  |  <sup>1</sup> |
|-----------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| Dental net revenues (R\$ million)             | 2,220                                                                               | 859                                                                                 | 564                                                                                              |
| Dental number of beneficiaries (thousand)     | 8,772                                                                               | 6,899                                                                               | 2,259 <sup>2</sup>                                                                               |
| Dental average ticket (R\$/beneficiary/month) | 21.5                                                                                | 10.2                                                                                | 21.3                                                                                             |
| Business Model Care Ratio (%)                 | 39.7                                                                                | 69.9                                                                                | 80.7                                                                                             |
| EBITDA margin (%)                             | 30.1                                                                                | 13.1                                                                                | 7.7                                                                                              |
| ROE (%)                                       | 39.1                                                                                | -0.1                                                                                | 9.5                                                                                              |
| Capex requirements                            | LOW                                                                                 | HIGH                                                                                | HIGH                                                                                             |
| Recurring dividends                           | ✓                                                                                   | ✗                                                                                   | ✗                                                                                                |

Source: Odontoprev and <sup>1</sup>ANS

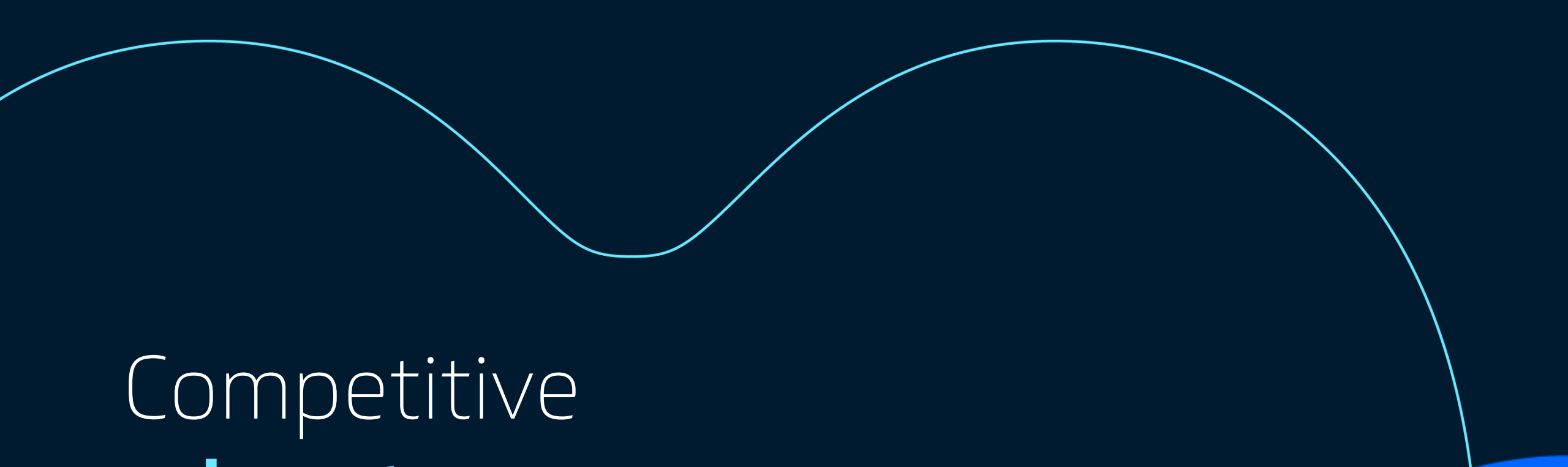
<sup>2</sup> Earnings Release 2Q24



# Odontoprev competitive advantages X peers



|                                      |  odontoprev | Peers             |
|--------------------------------------|------------------------------------------------------------------------------------------------|-------------------|
| Dental focus                         | Yes                                                                                            | No                |
| Strategy                             | Value driven                                                                                   | Volume/Cross-sell |
| Membership market-share              | 26%                                                                                            | 74%               |
| Revenue market-share                 | 29%                                                                                            | 71%               |
| Average Ticket<br>(R\$/member/month) | 22                                                                                             | 19                |

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# Competitive **advantages**

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# Key metrics since the 2006 IPO

2006 to JUL23-JUN24 CAGR

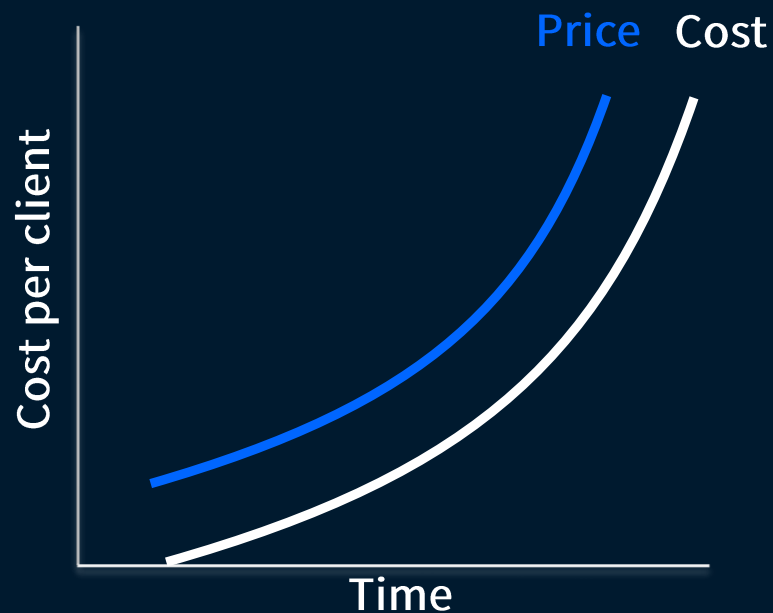


| R\$ thousand, except when specified | 2006      | JUL23-JUN24 | CAGR |
|-------------------------------------|-----------|-------------|------|
| Number of beneficiaries             | 1,492,058 | 8,771,718   | 11%  |
| Net revenues                        | 182,398   | 2,199,966   | 15%  |
| Adjusted EBITDA                     | 45,730    | 662,403     | 17%  |
| Net income                          | 16,911    | 527,420     | 22%  |

# Attractive cost dynamics and predictable cash flow generation

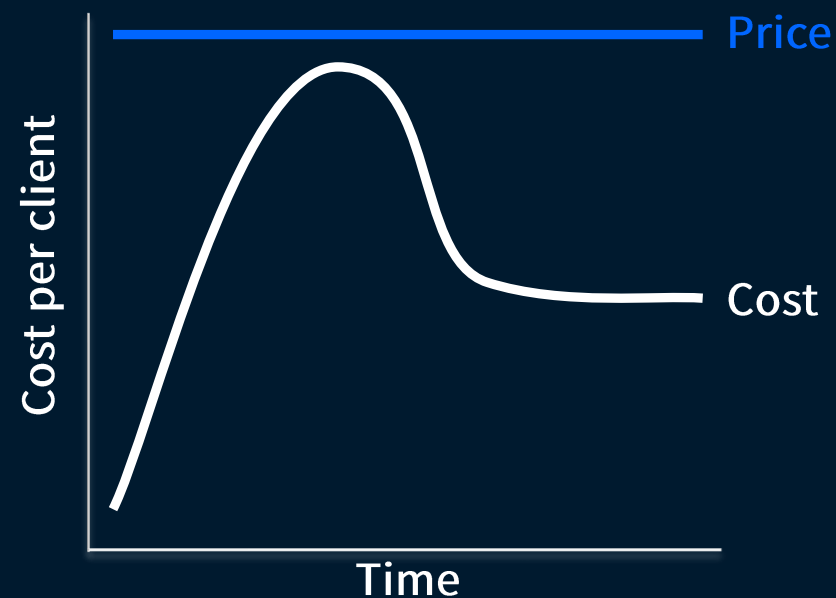


## Medical plans



- ✓ Cost increases due to medical inflation and technological progress
- ✓ Short-term contract: 1 year tenor

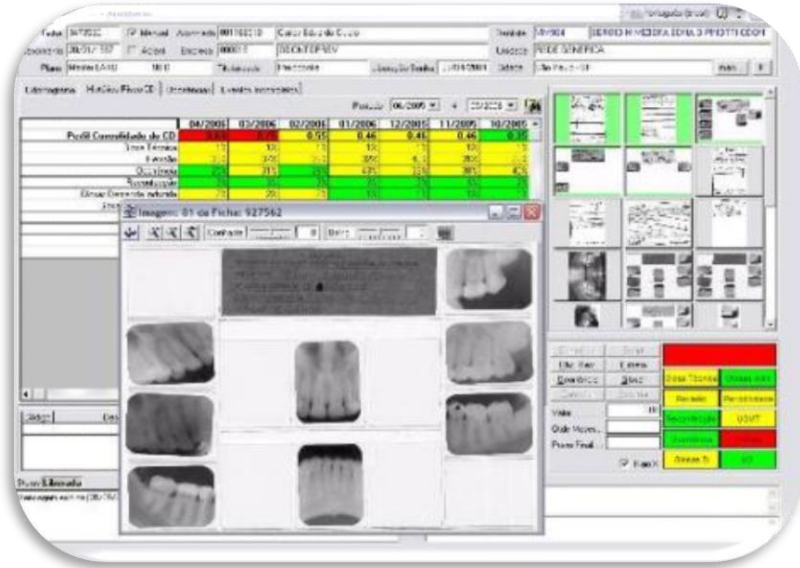
## Odontoprev plans



- ✓ Predictable cost evolution due to prevention
- ✓ Long-term contract: 2 year + duration

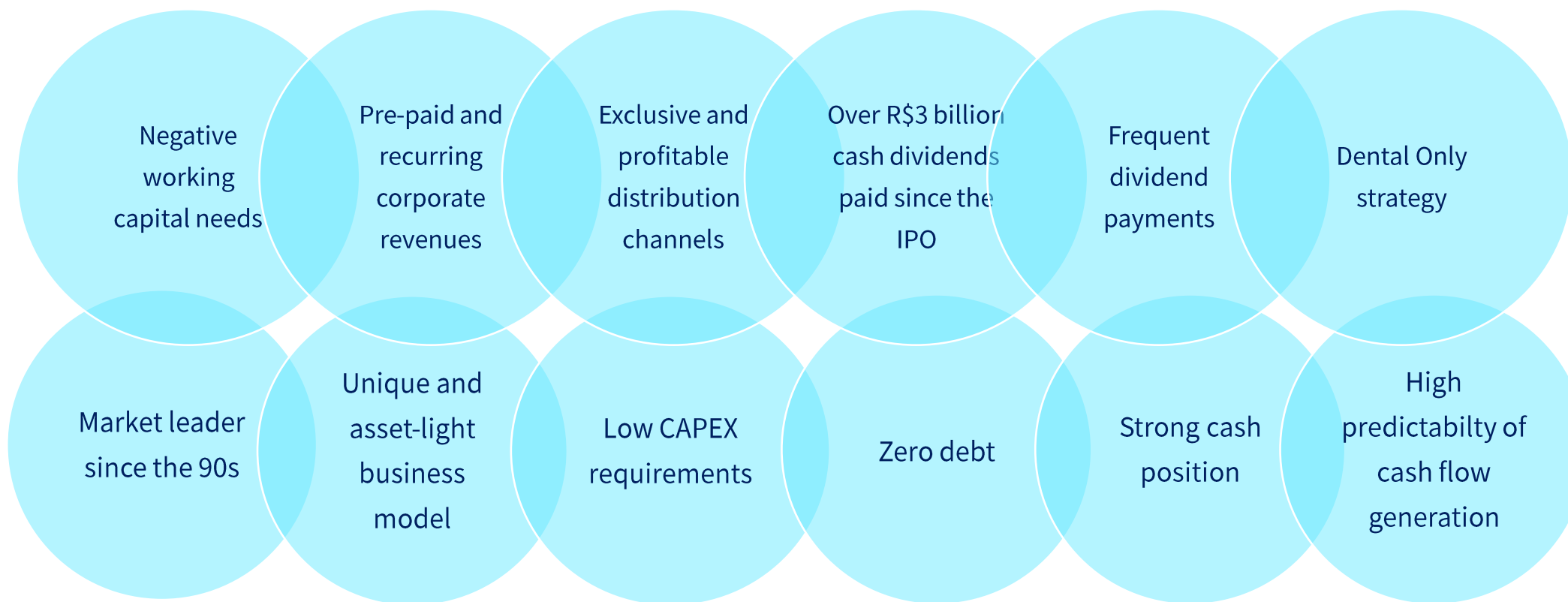


# Proprietary dental IT Platform allows high quality standards



- ✓ Complete electronic record of +8,7 million beneficiaries
- ✓ 3 decades of actuarial data
- ✓ Risk management and fraud prevention over 20,000 treatments/day

# Odontoprev's unique business model

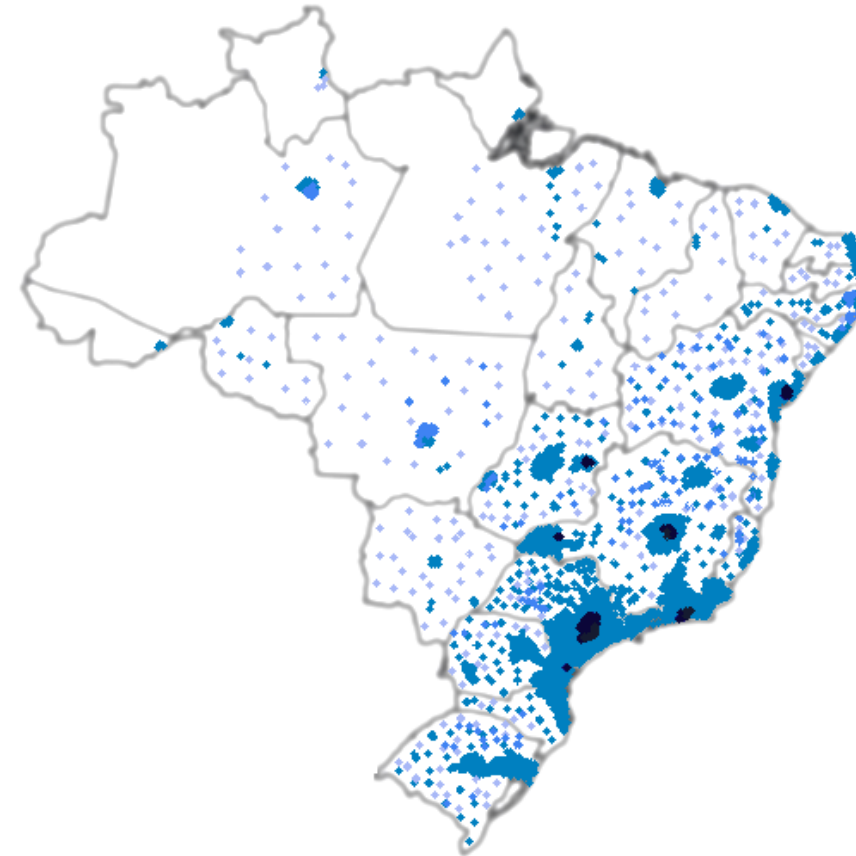


# Largest and best accredited dentist network



27,000 dentists , 2,500 cities

- ✓ Nationwide distribution
- ✓ Differentiated academic background
- ✓ Continuous education



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Financial and  
**Operational**  
performance

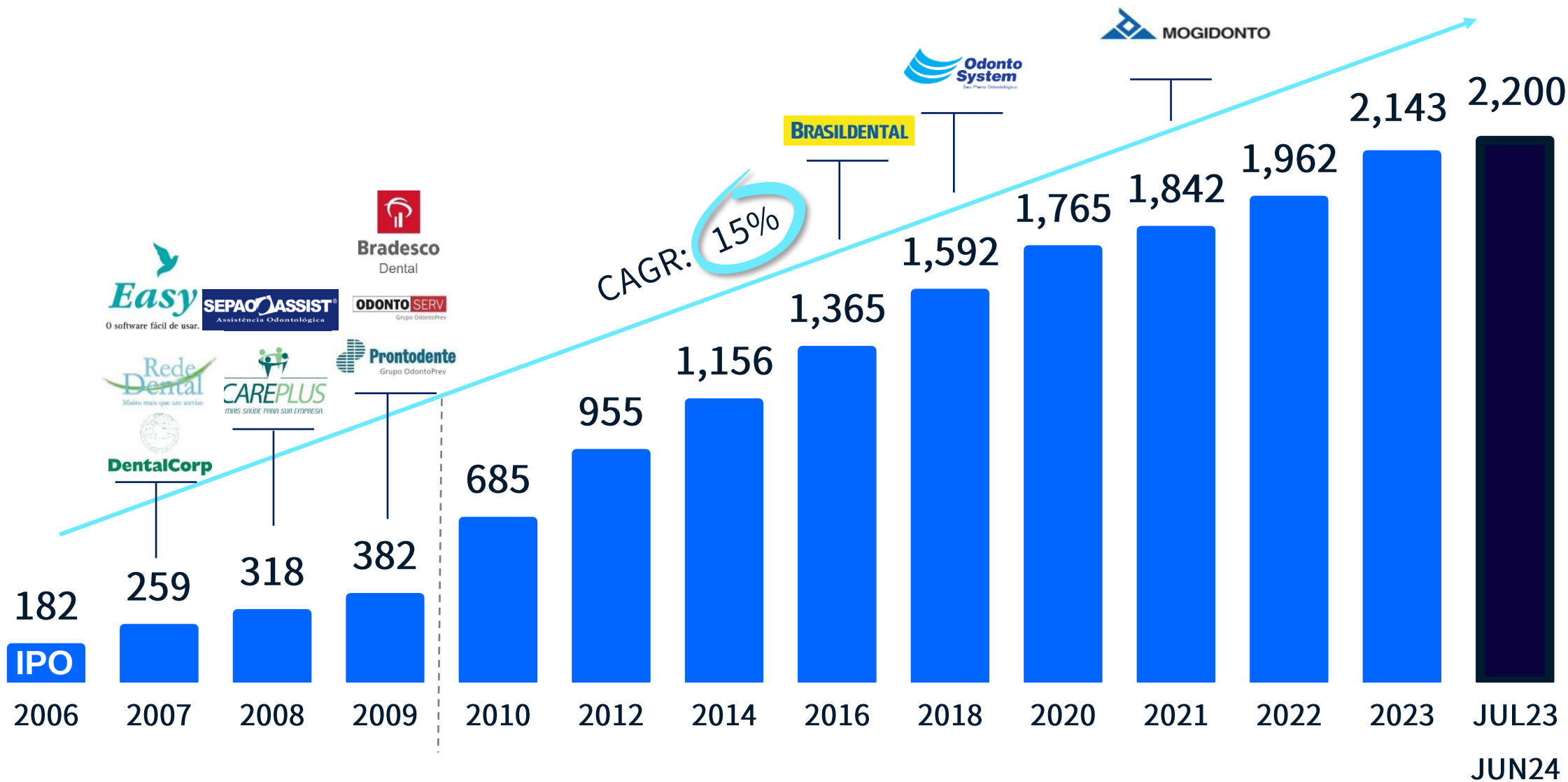
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# Odontoprev: More than 17 years of sustainable value creation since the IPO

R\$ million

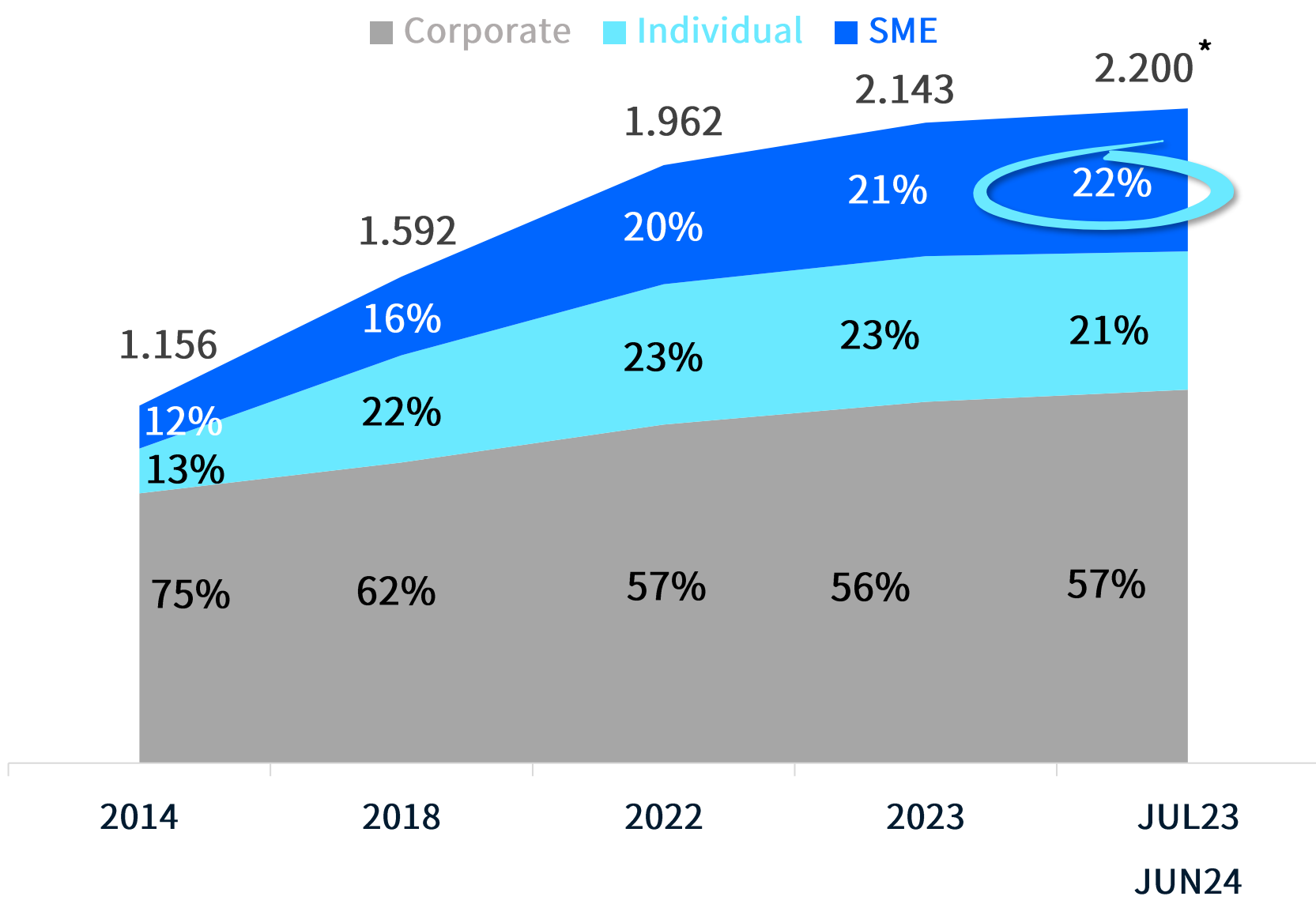


## Two business segments: high barriers to reach SME's and individuals



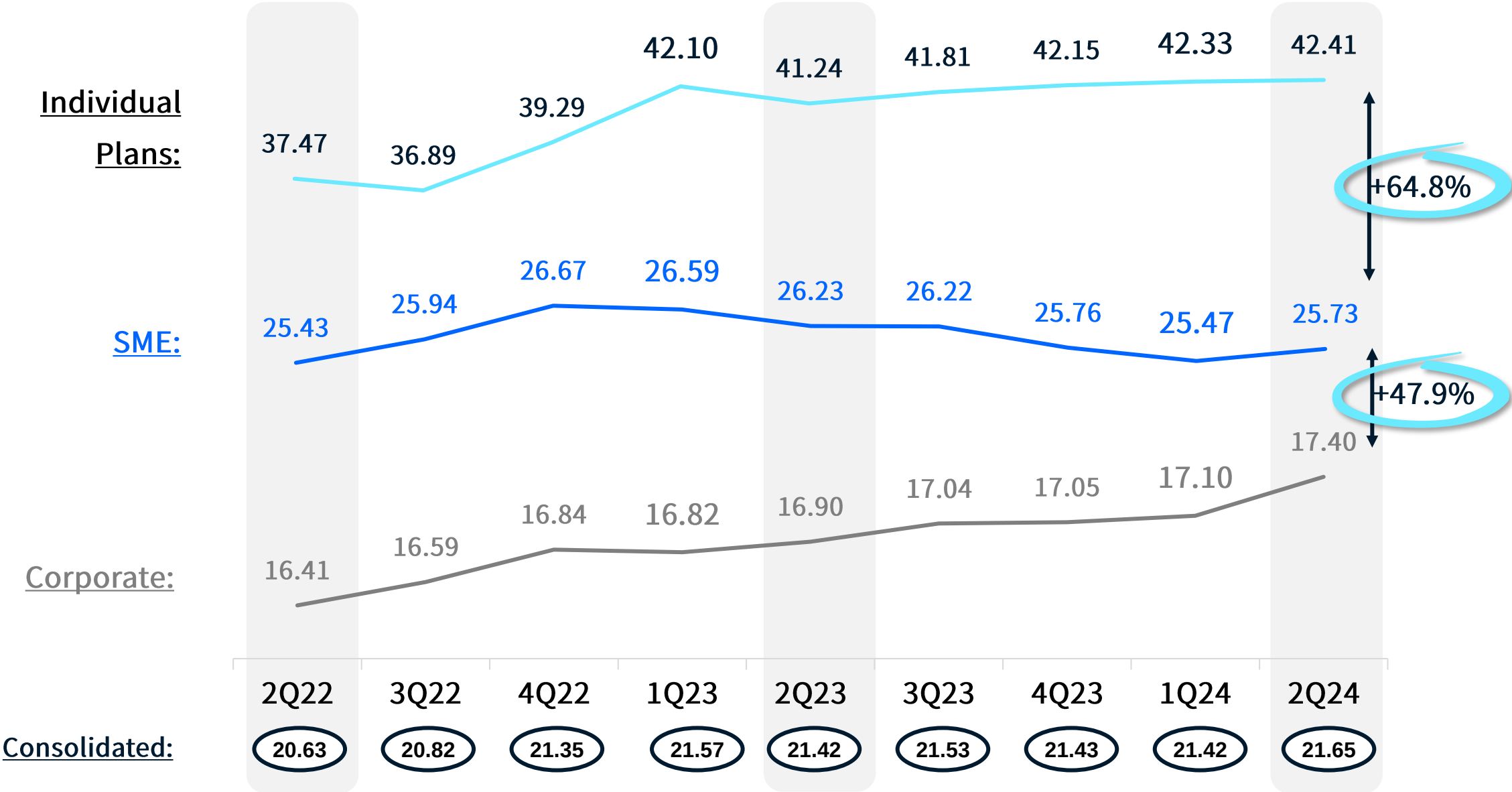
|                                           | Corporate                            | Non-corporate                  |
|-------------------------------------------|--------------------------------------|--------------------------------|
| GDP impact                                | High                                 | Low                            |
| Penetration                               | +80%                                 | <5%                            |
| Growth Potential                          | Medium                               | High                           |
| Own distribution                          | Internal + brokers<br>(shareholders) | Retail banks<br>(shareholders) |
| 2Q24 Average ticket<br>(R\$/member/month) | R\$17                                | R\$34                          |
| Barriers to entry                         | Low                                  | High                           |

# Net Revenue Profile: from 25% SME / Individual in 2014 to 43% currently



# Average ticket consolidated and per business segment

R\$/beneficiary/month

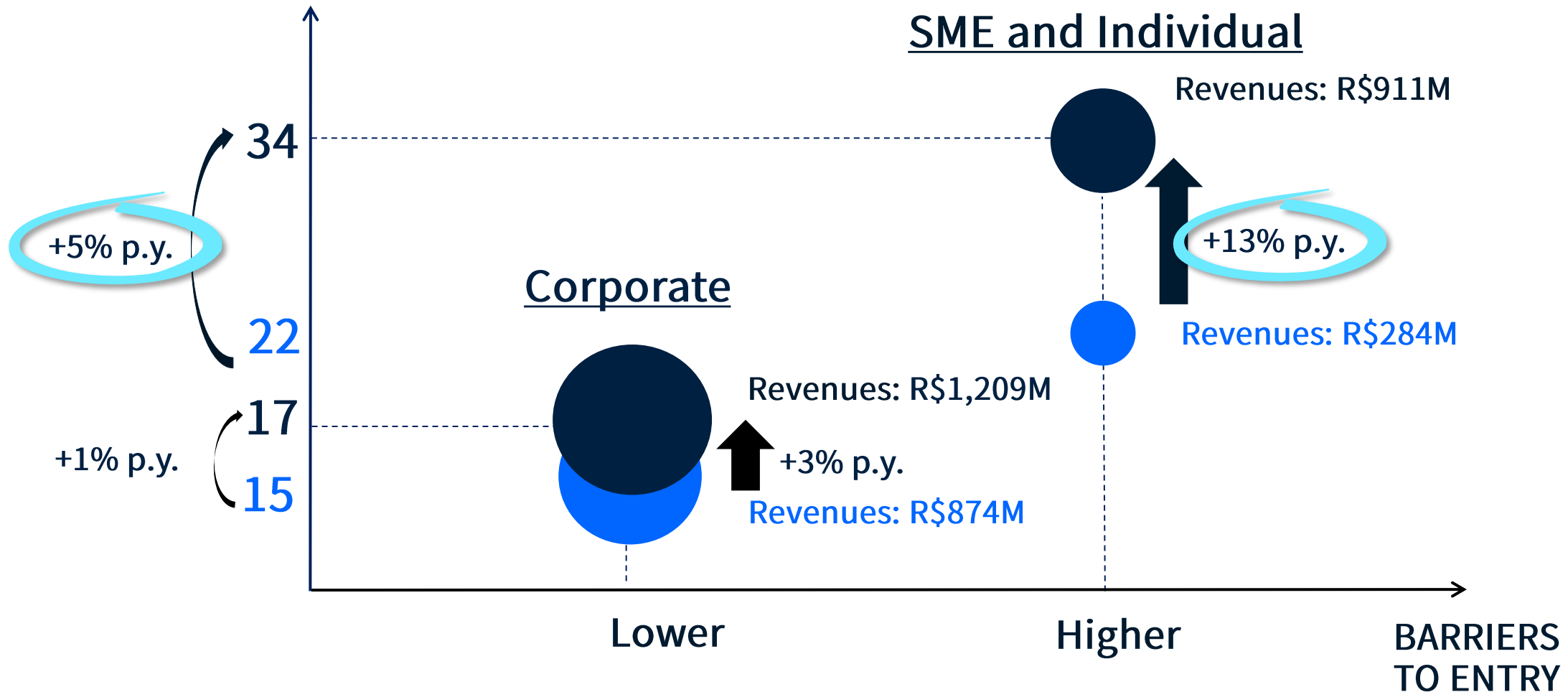


# Value innovation: SME and Individual plans revenue CAGR of 13% since 2014



● 2014    ● JUL23-JUN24

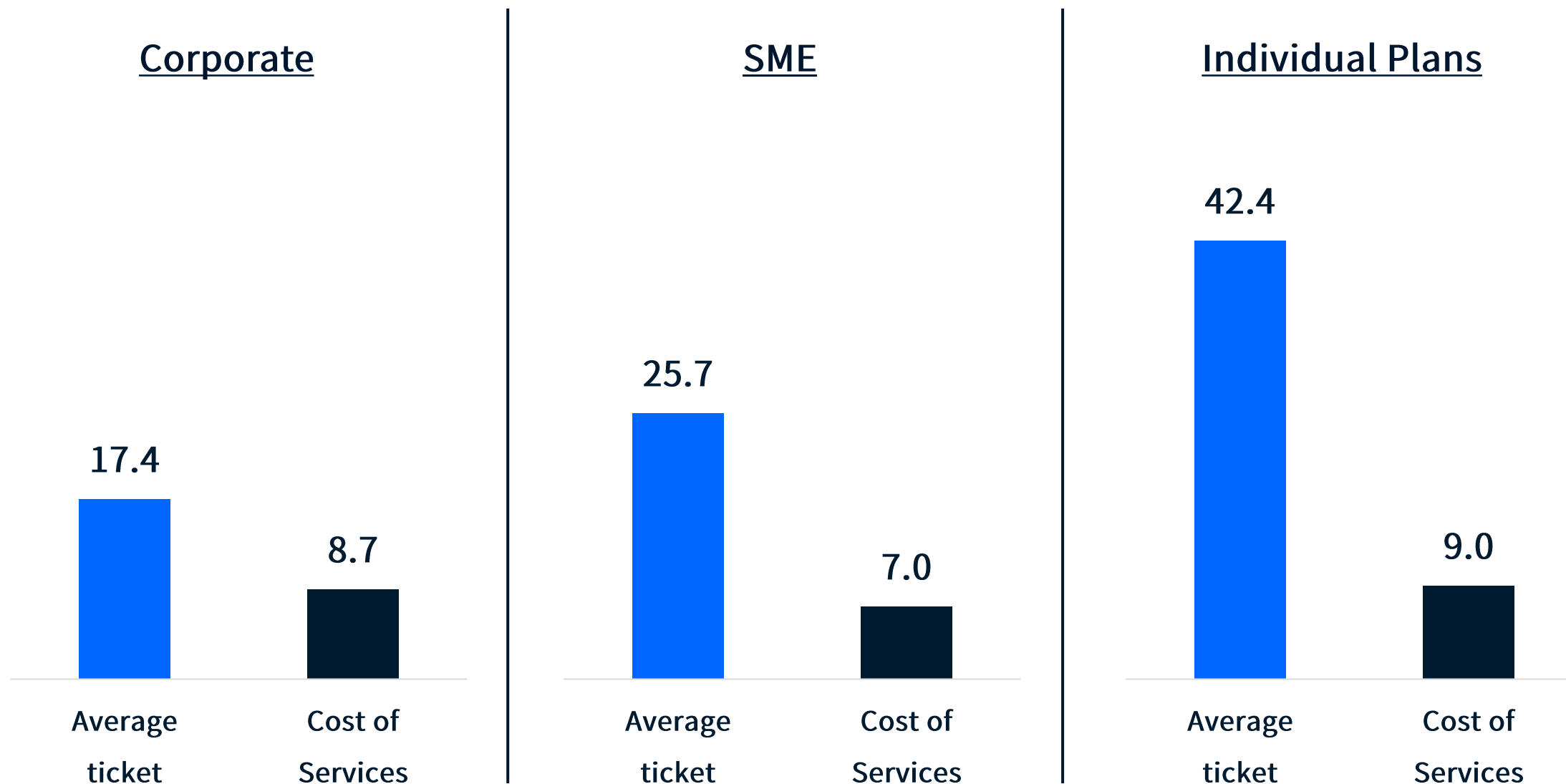
Average Ticket (R\$/member/month)



# 2Q24: Average ticket versus Average cost per beneficiary

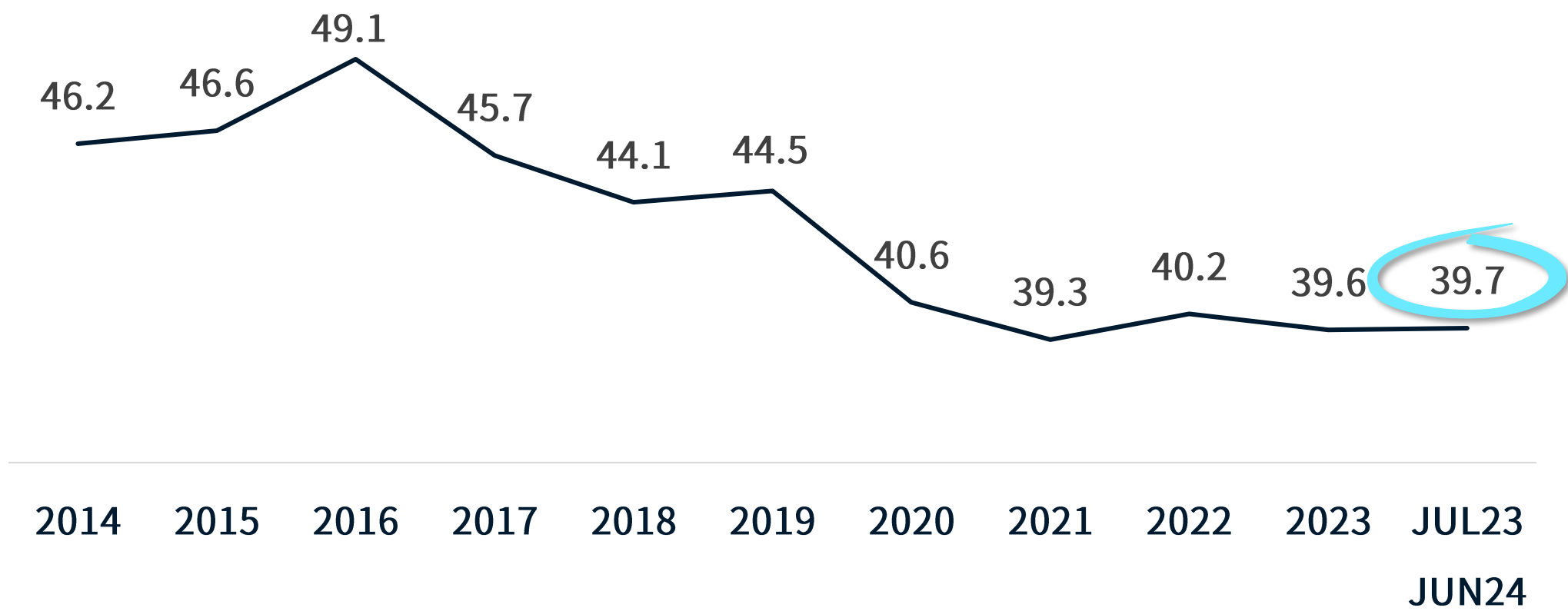


R\$ / member / month



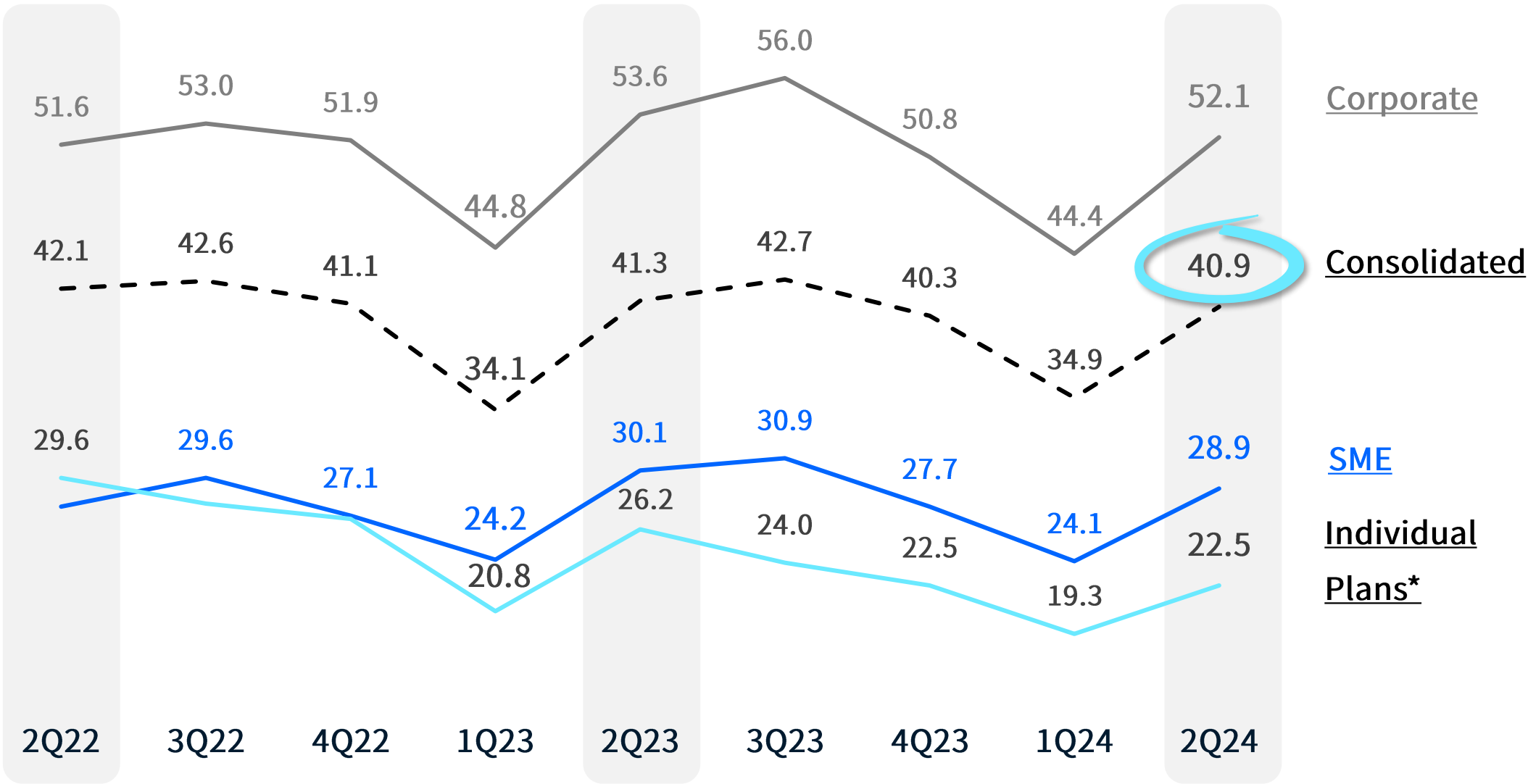
# Dental care ratio in a different level since 2020

% NOR



# Quarterly dental care ratio profile

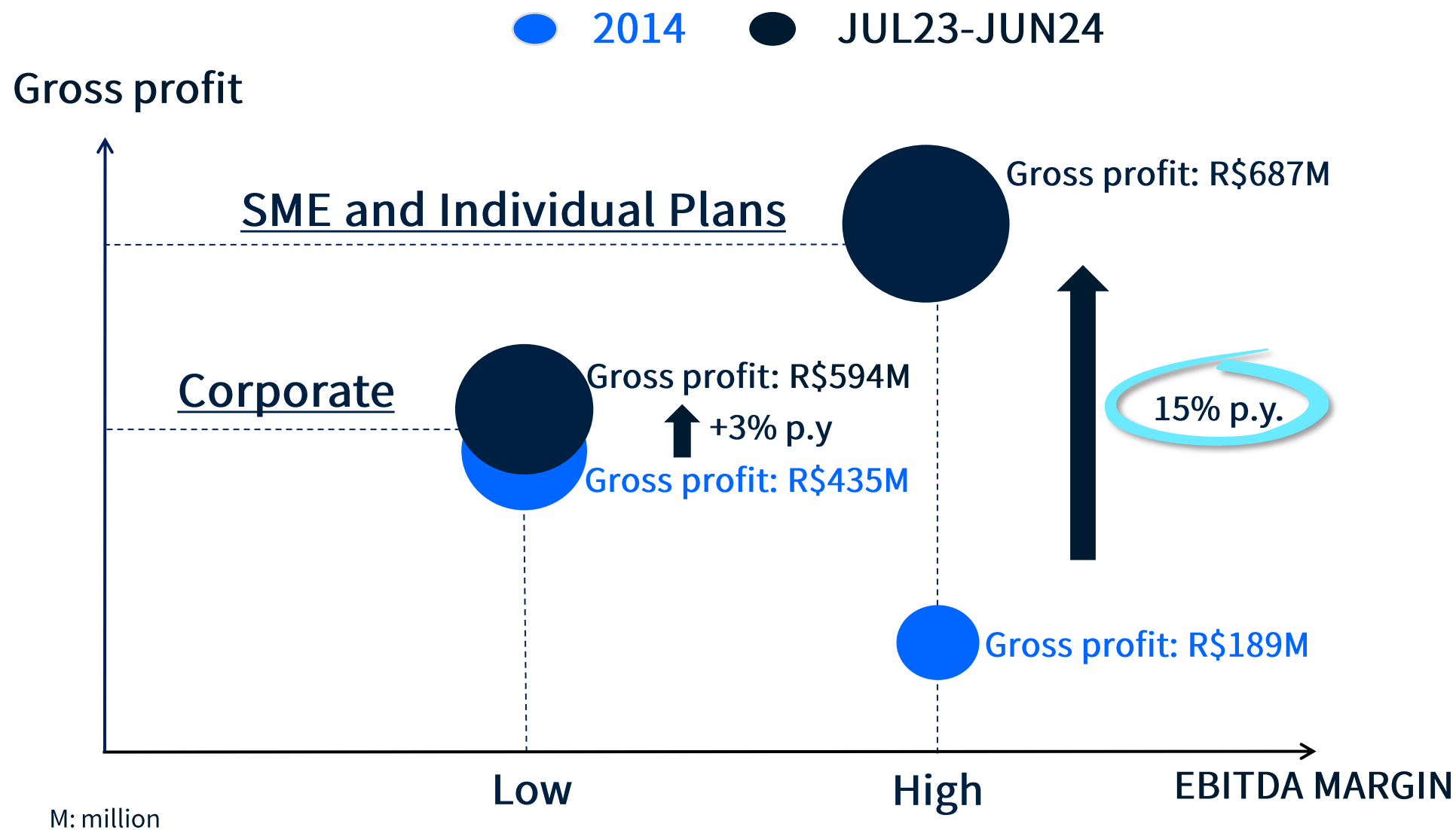
% NOR



\* Excludes the free choice plans provisions/ reversal



# SME and Individuals represent 54% of total gross profit LTM

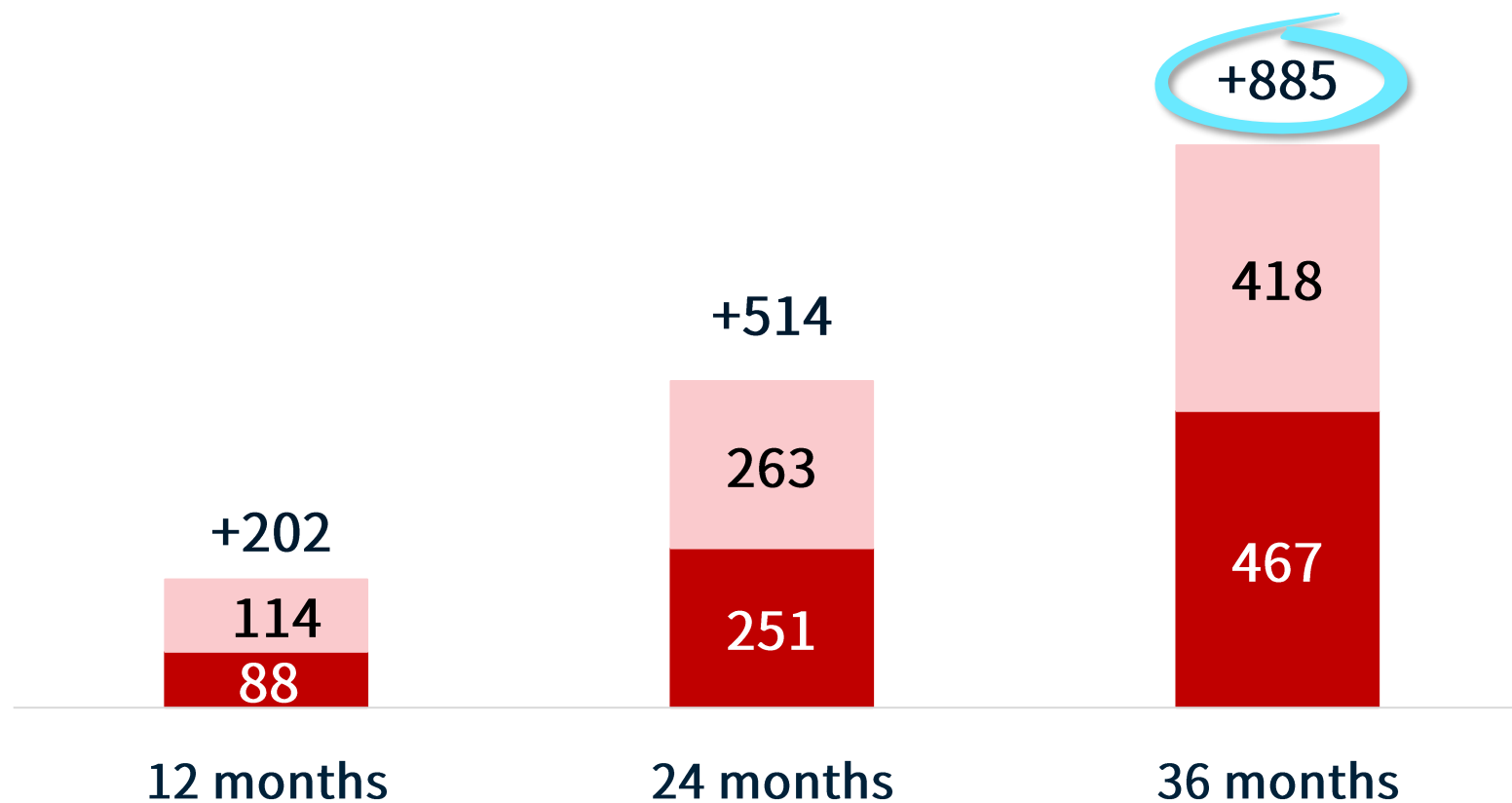


# Bradesco Dental net additions

Thousand lives

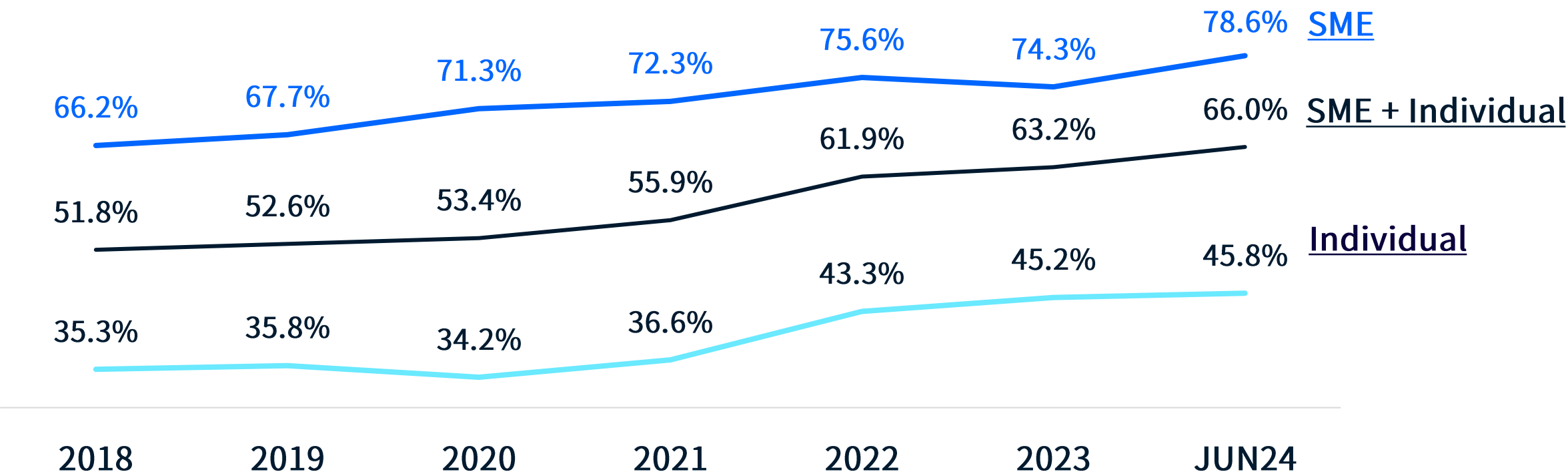


■ Corporate    ■ SME + Individuals



# Bradesco Dental growth in the portfolio

% total portfolio



# Bancassurance generates higher prices, low acquisition cost & bad debt



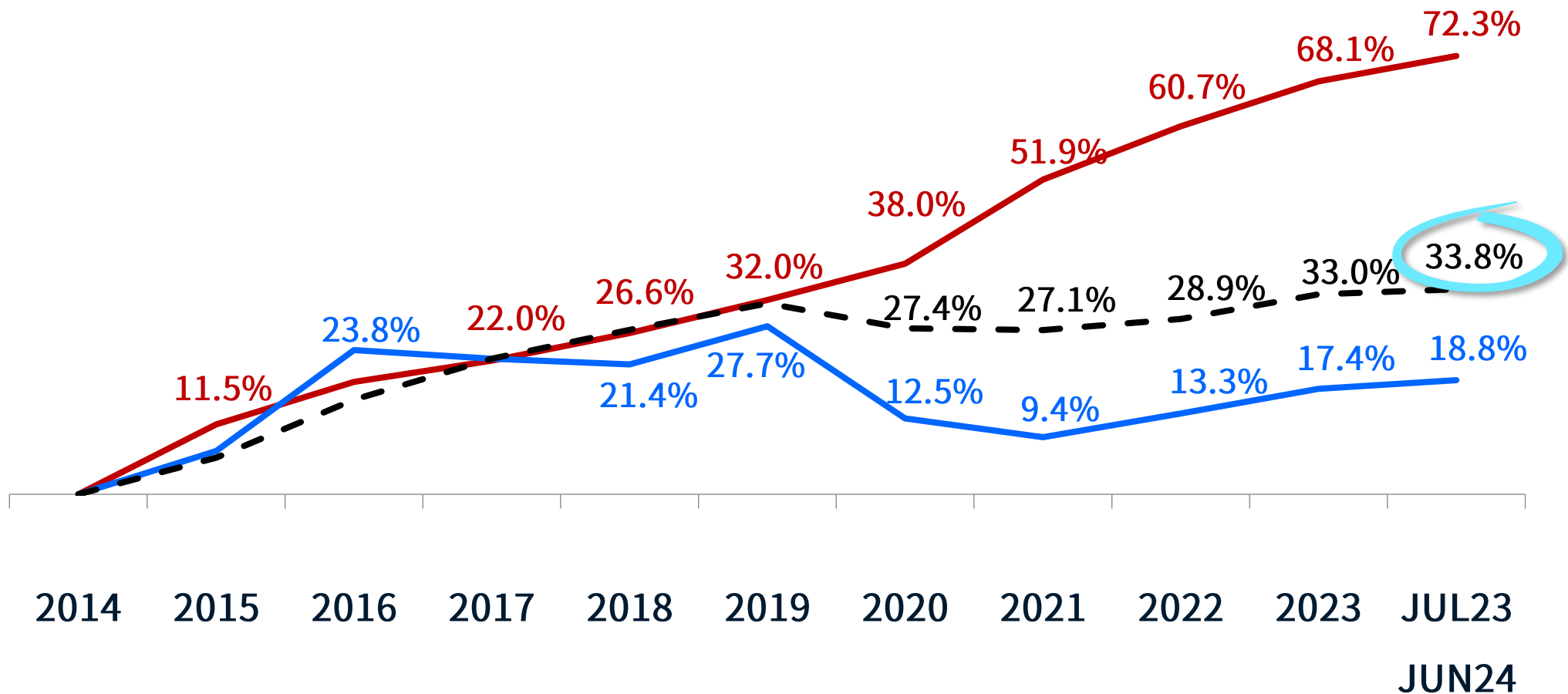
|                    | Retailers      |  &  |
|--------------------|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Average list price | R\$40 to R\$45 | R\$55 to R\$60                                                                                                                                                            |
| Acquisition cost   | 35% to 45%     | 16% to 19%                                                                                                                                                                |

✓  participation in the individual plans portfolio increased from 36% in 2019 to 46% in 2Q24

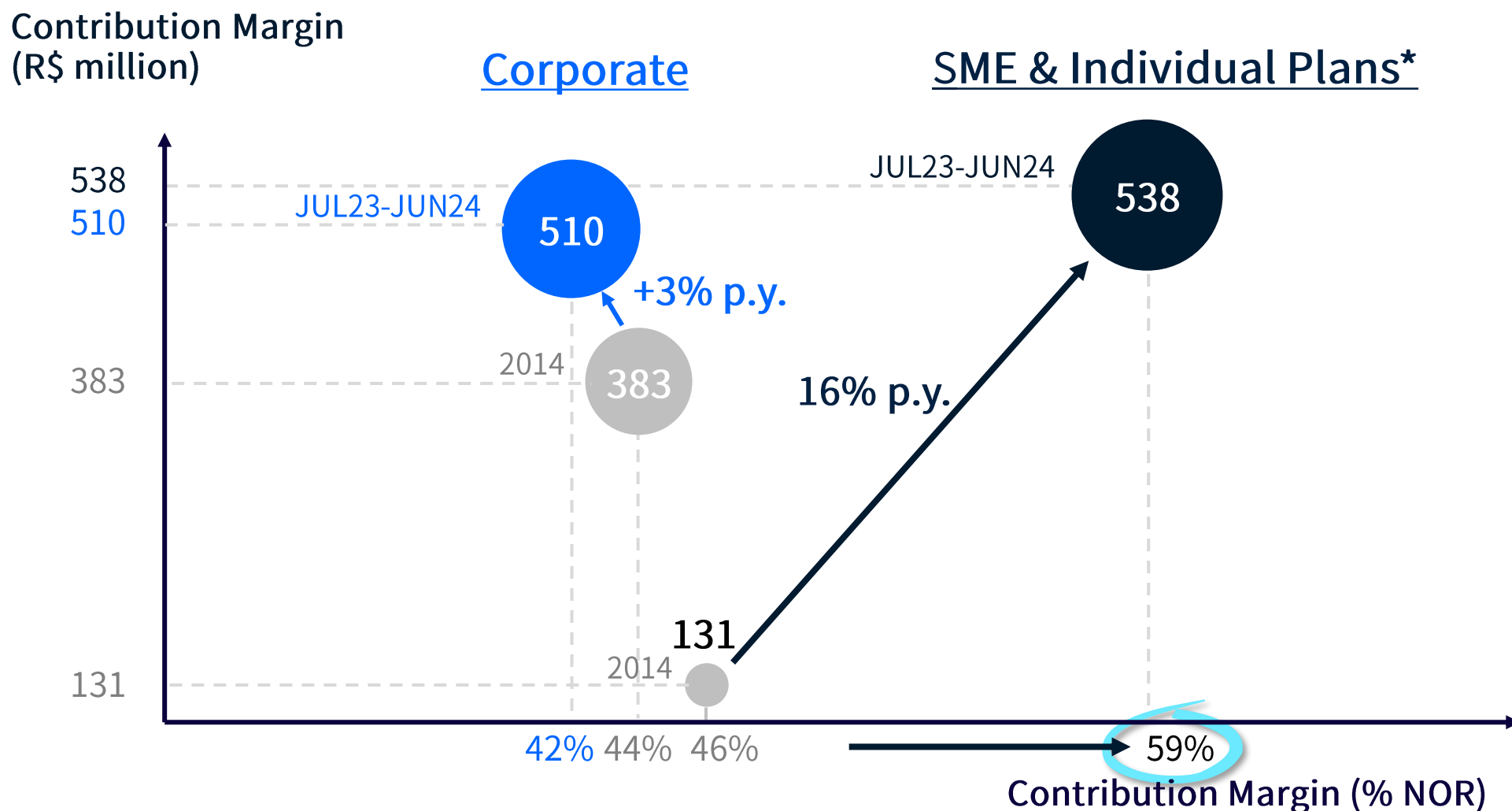
# IPCA X Internal inflation X Average ticket, accumulated since 2014



— **IPCA**      — **Cost of service per member per month**      - - **Average ticket**



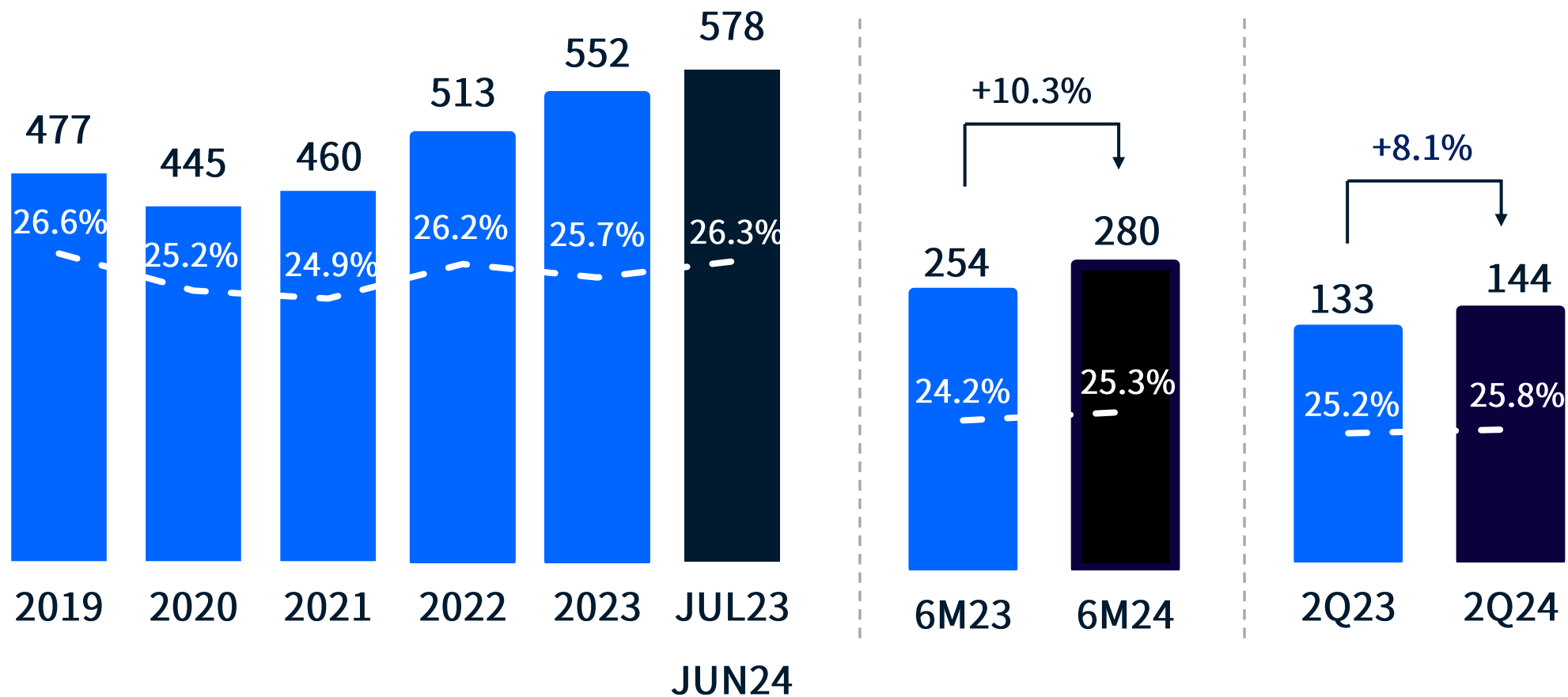
# Contribution margin per segment: 2014 x JUL23-JUN24



\* Excludes the free choice plans provisions/ reversal between 2020 and 2023

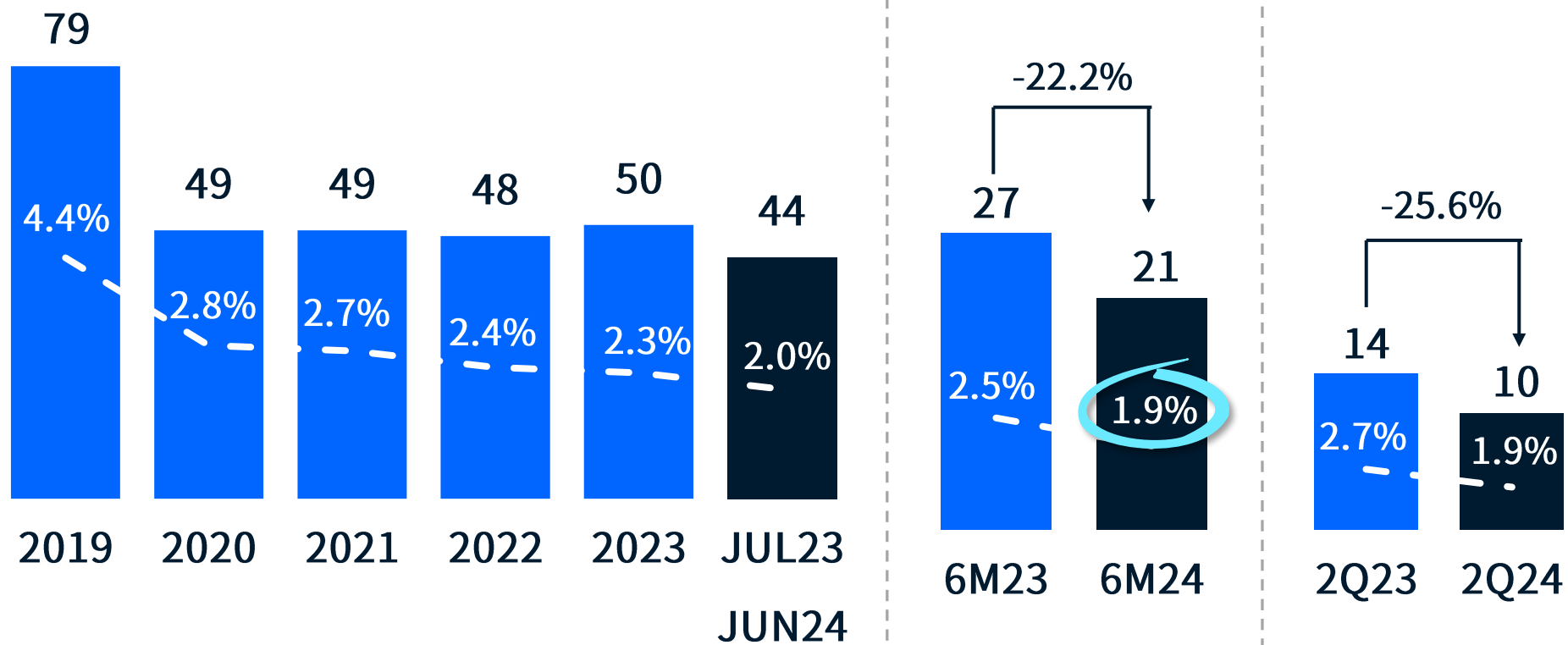
# SG&A

R\$ million and % NOR



# Allowance for doubtful receivables

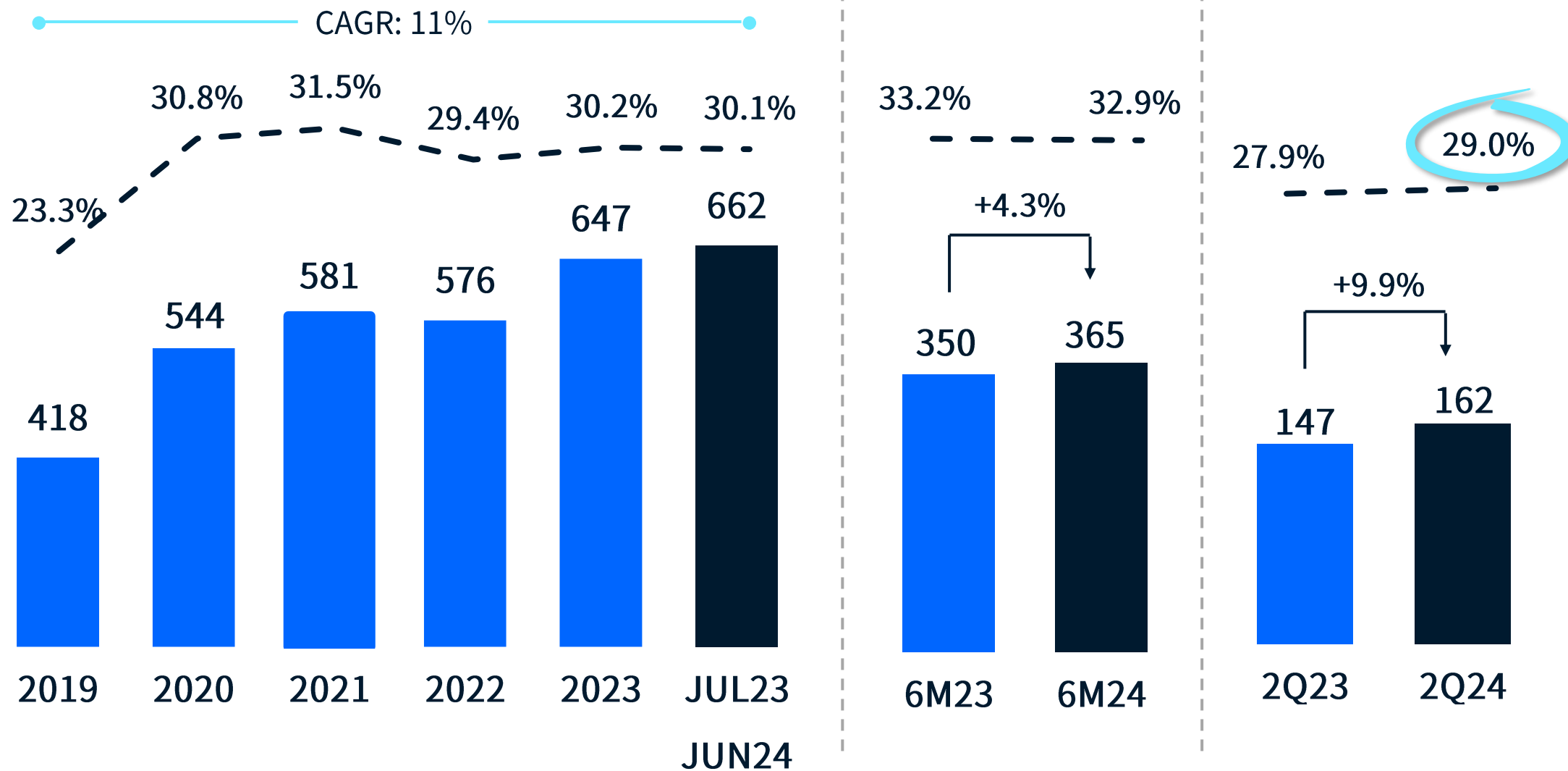
R\$ million and % NOR





# Adjusted EBITDA

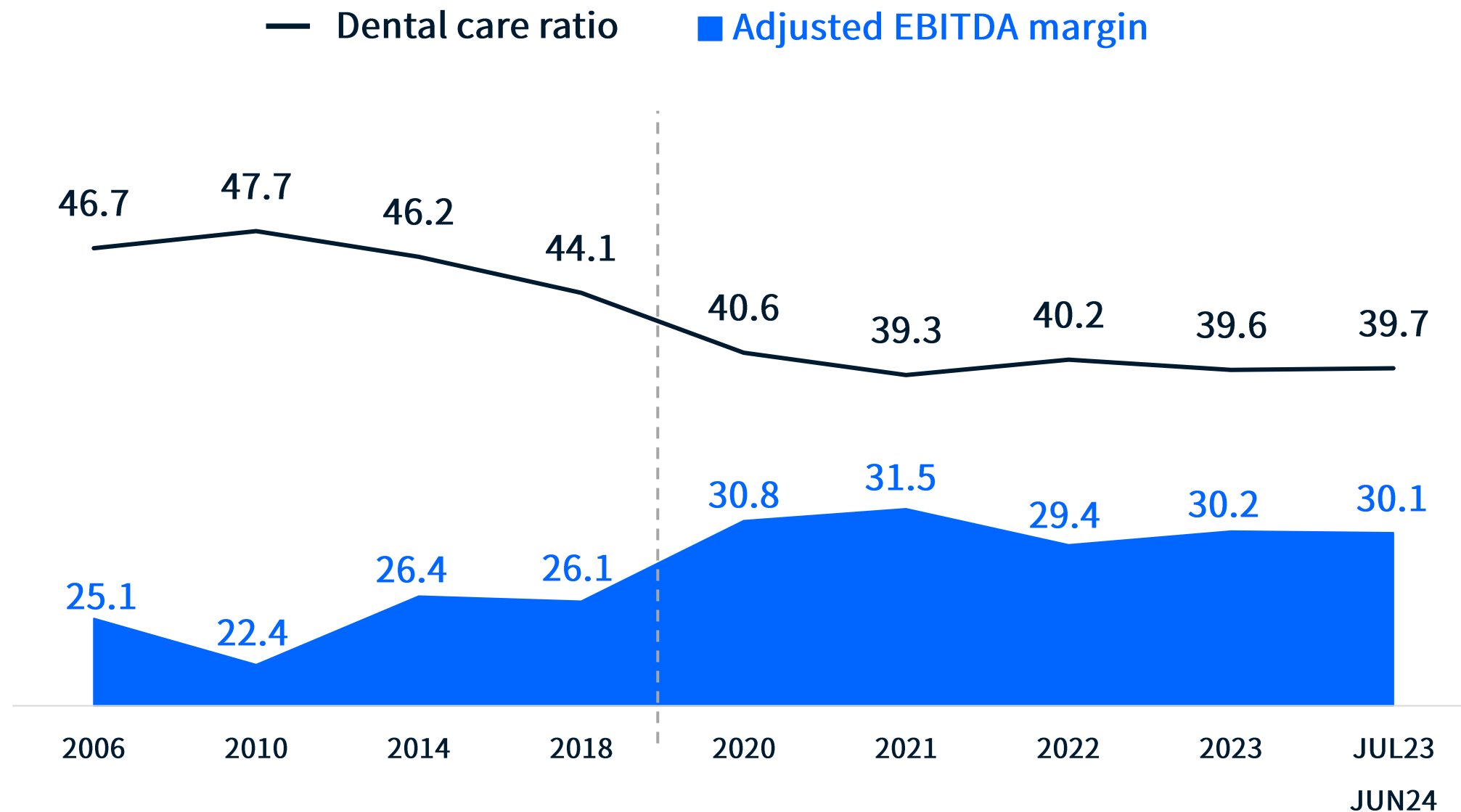
R\$ million and % NOR



# Dental care ratio and Adjusted EBITDA margin since the 2006 IPO

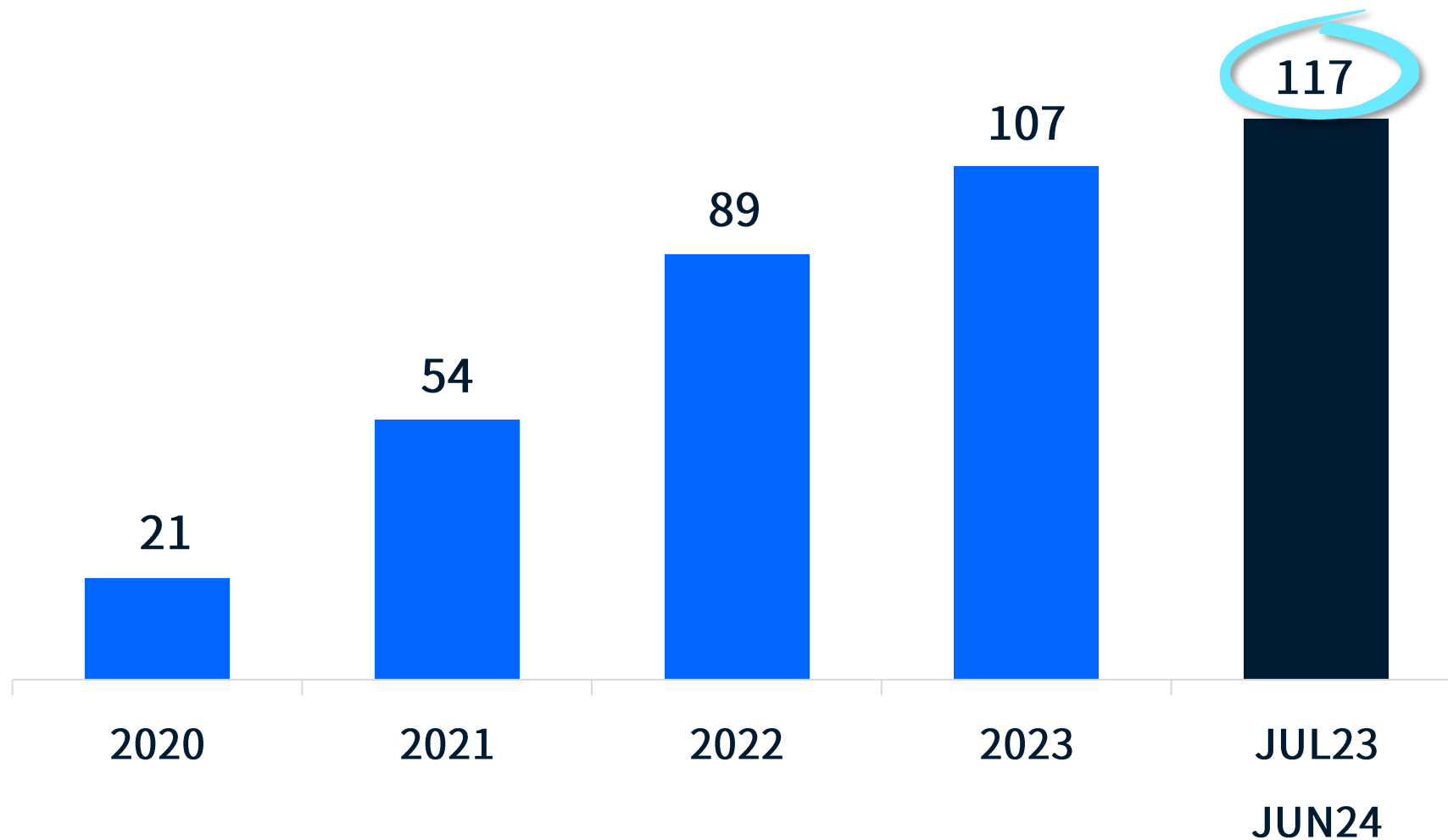


% NOR



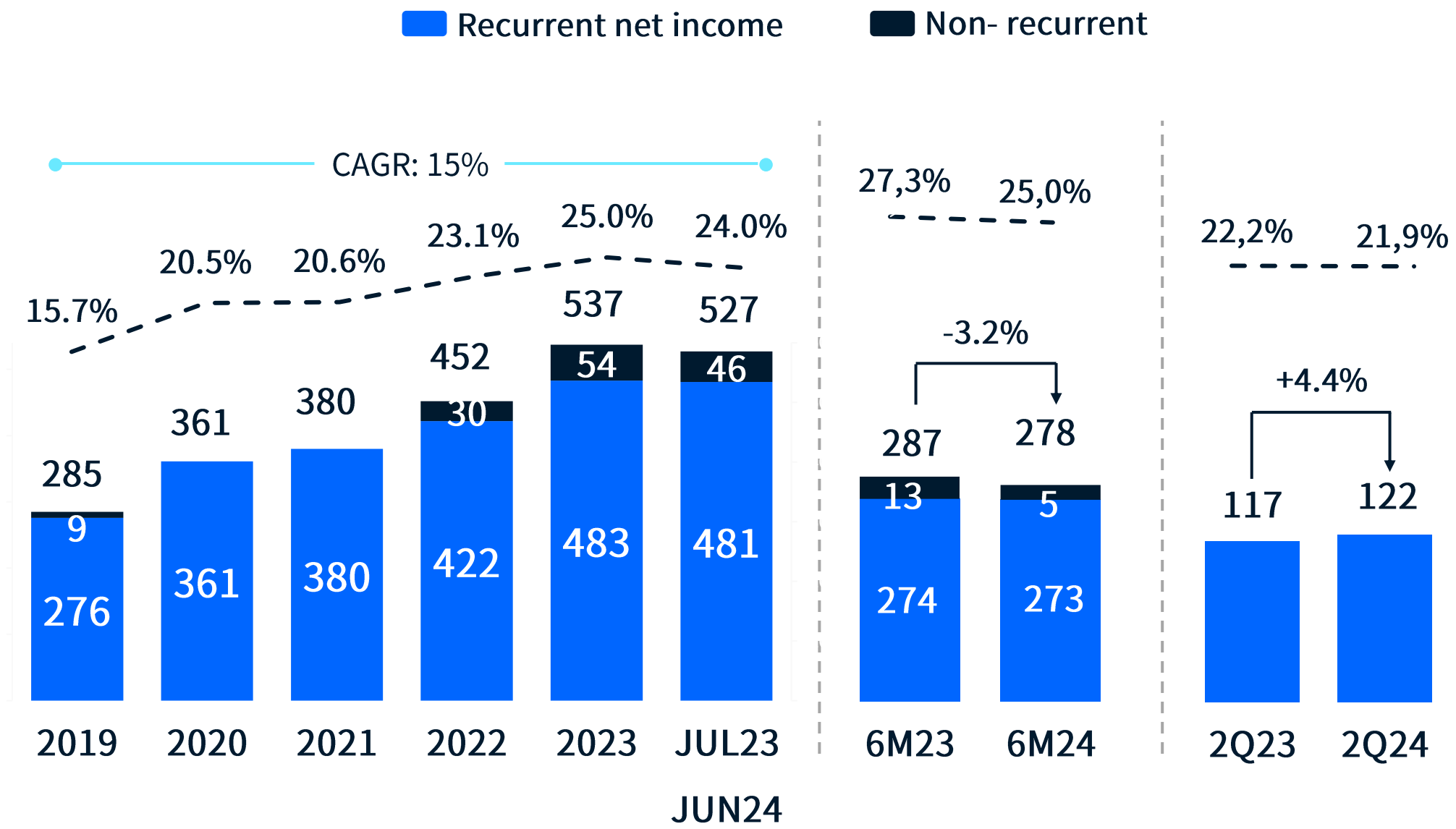
# Financial income recent evolution

R\$ million



# Net Income and Net margin

R\$ million and % NOR

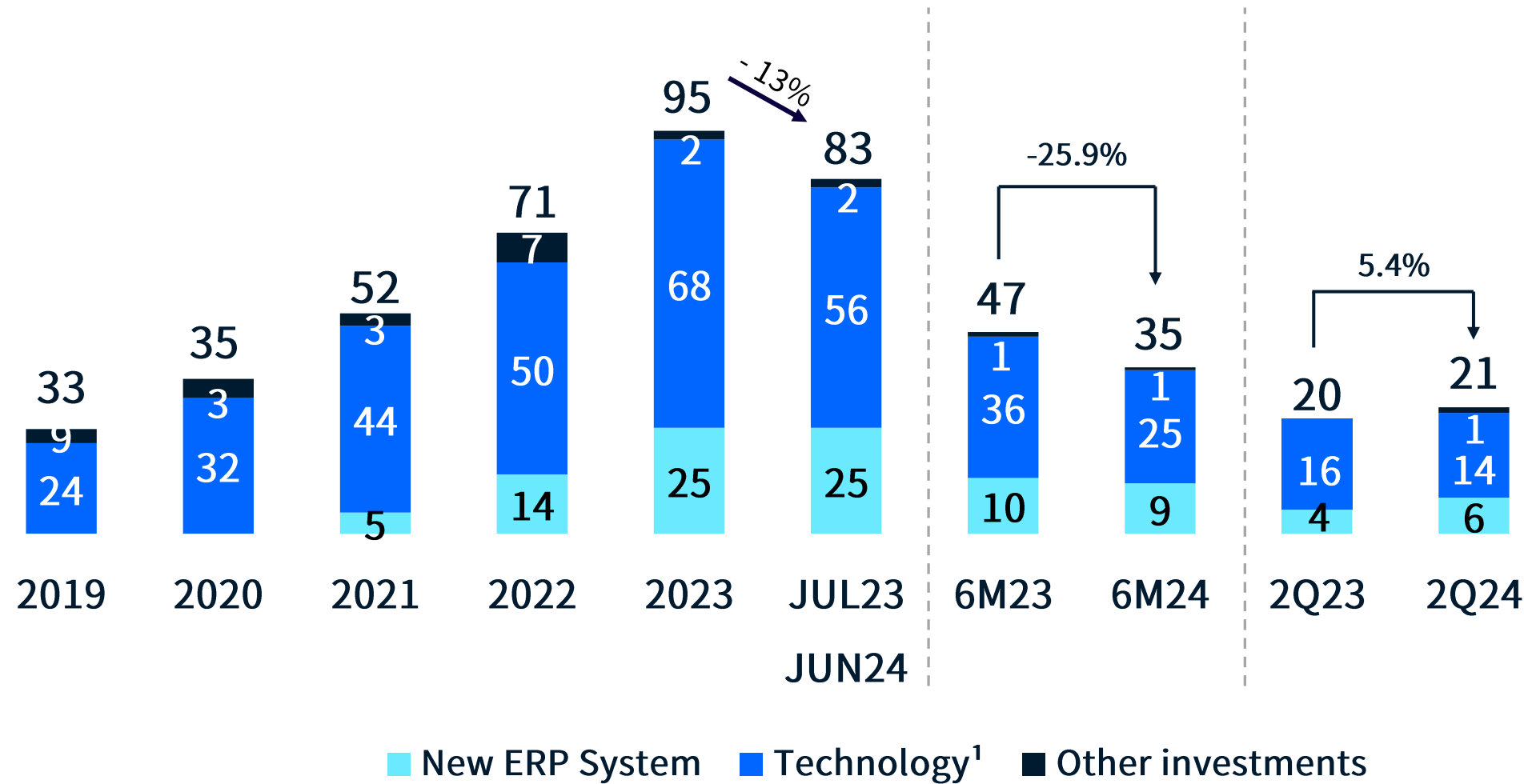


# CAPEX: Technology represents the bulk of investments

R\$ million



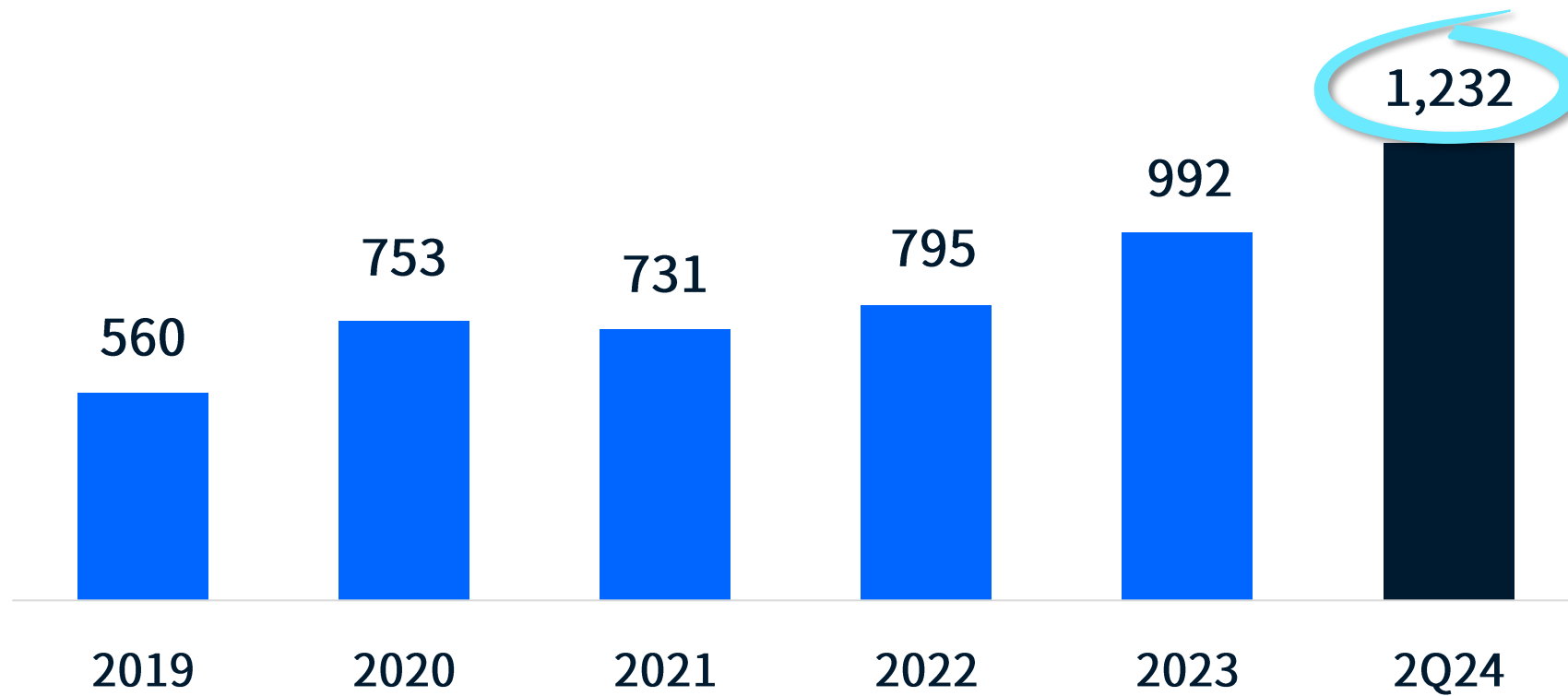
The annual CAPEX level demonstrates the Company's digital initiatives, most of them maturing in 2023 and 2024.



<sup>1</sup> IT platform. acquisition/licence of software and computer equipment

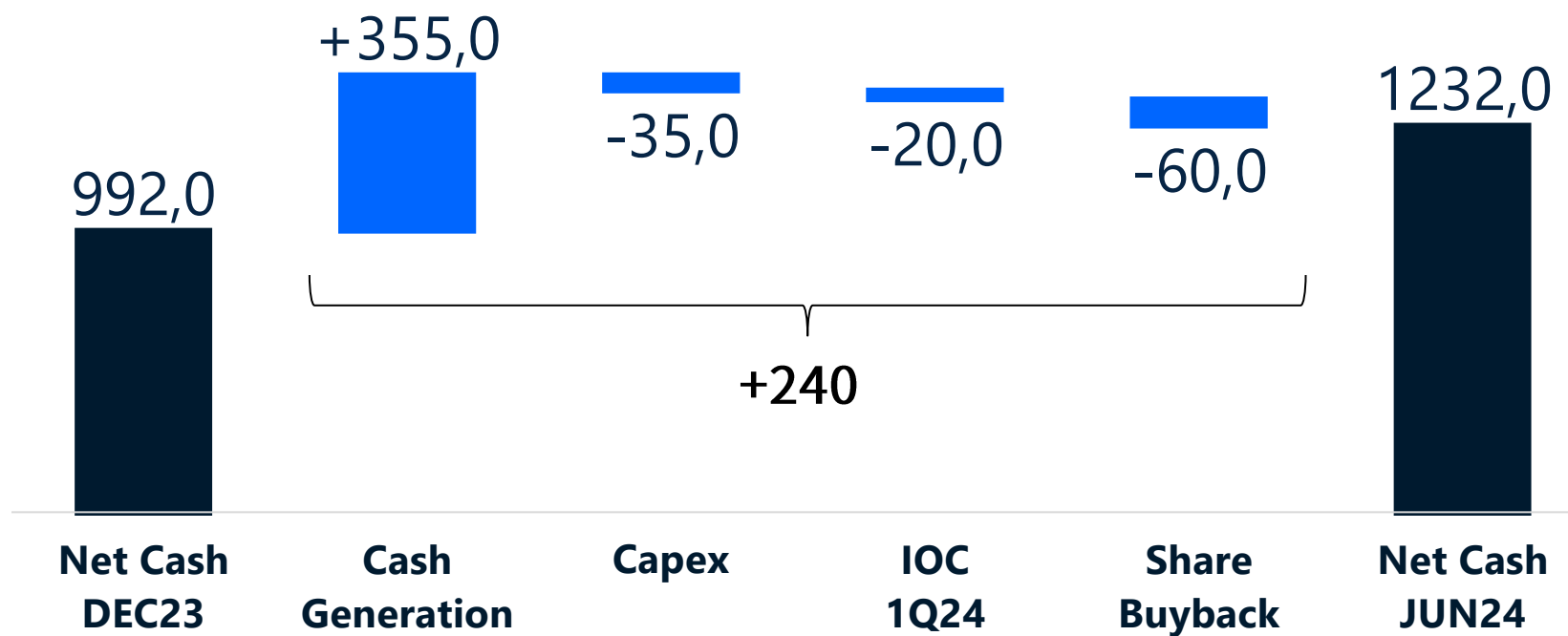
# Net Cash position (zero debt)

R\$ million



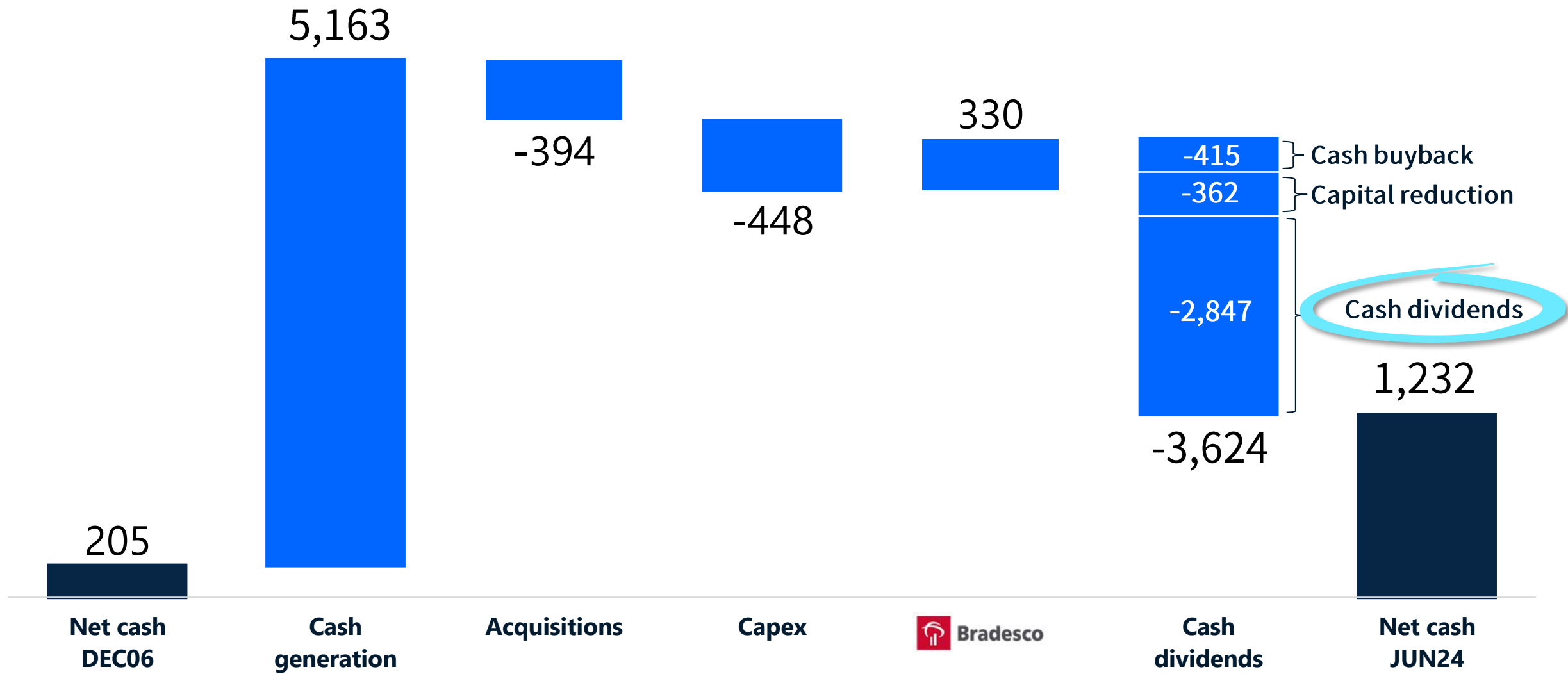
# Cash flow 6M24

R\$ million

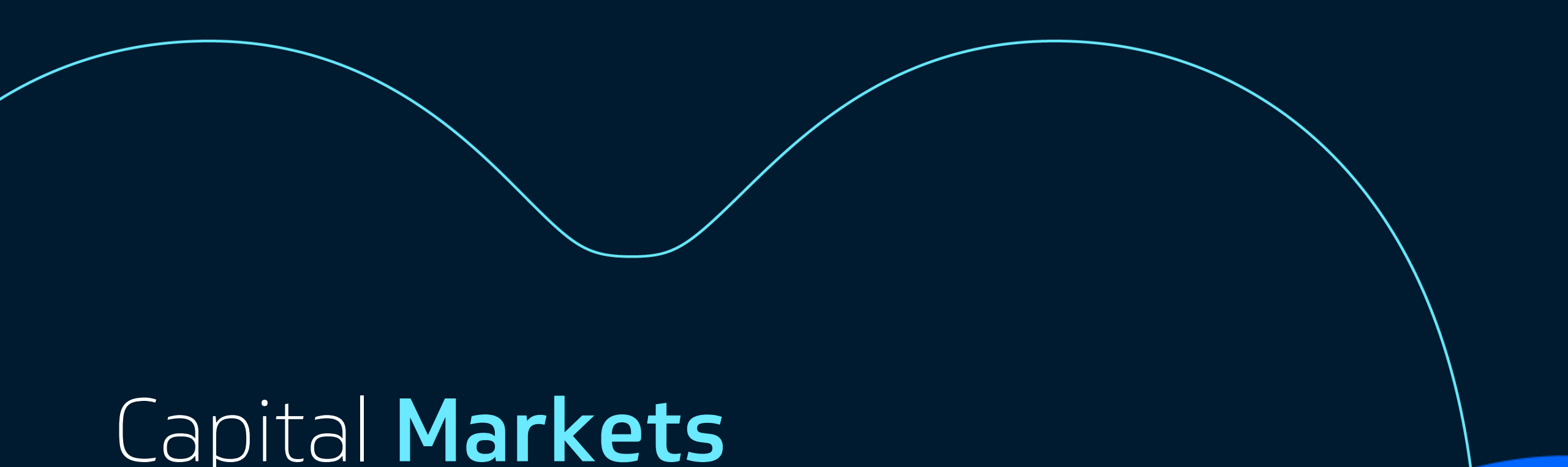


# Cash flow since the 2006 IPO

R\$ million – Zero debt since the foundation in 1987





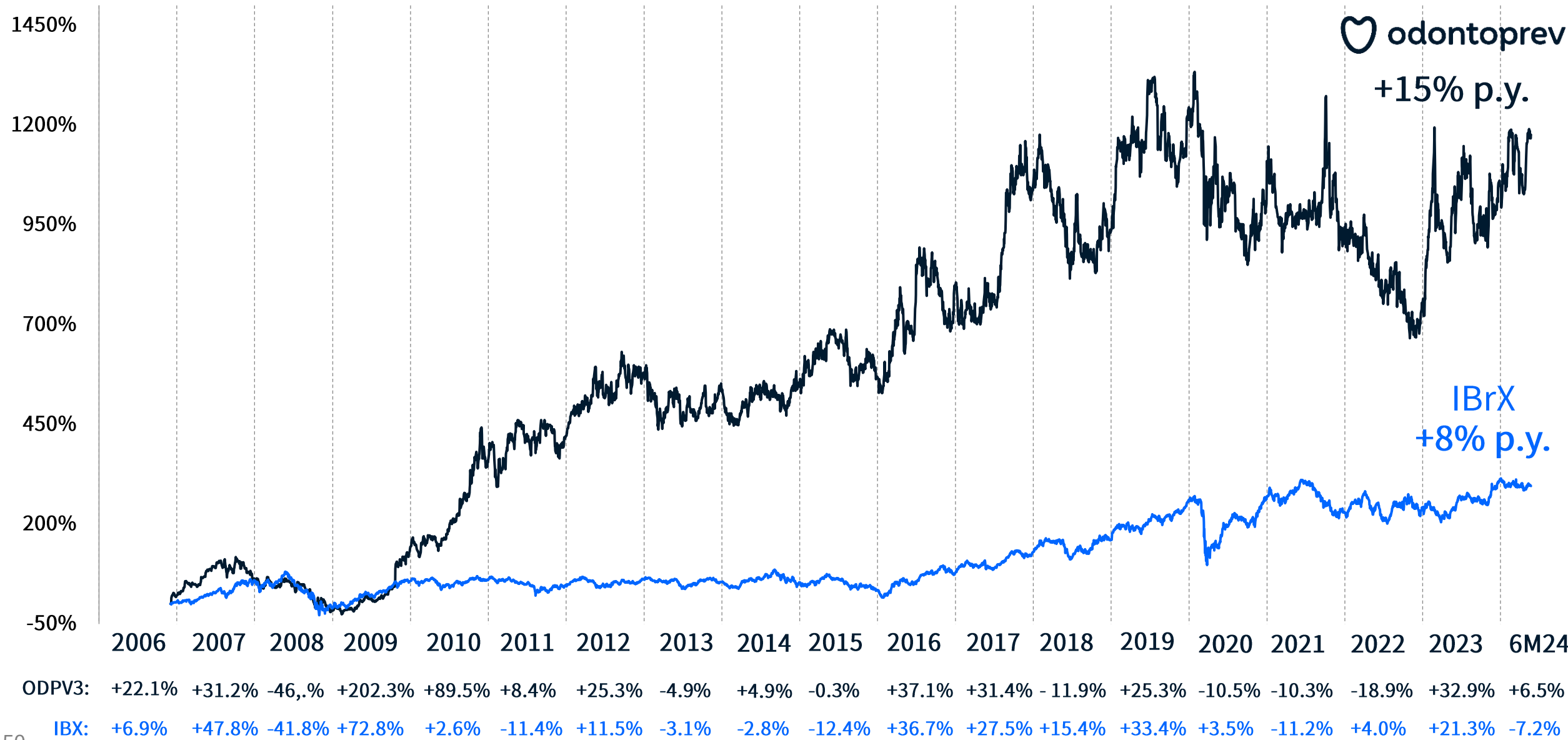
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# Capital **Markets**

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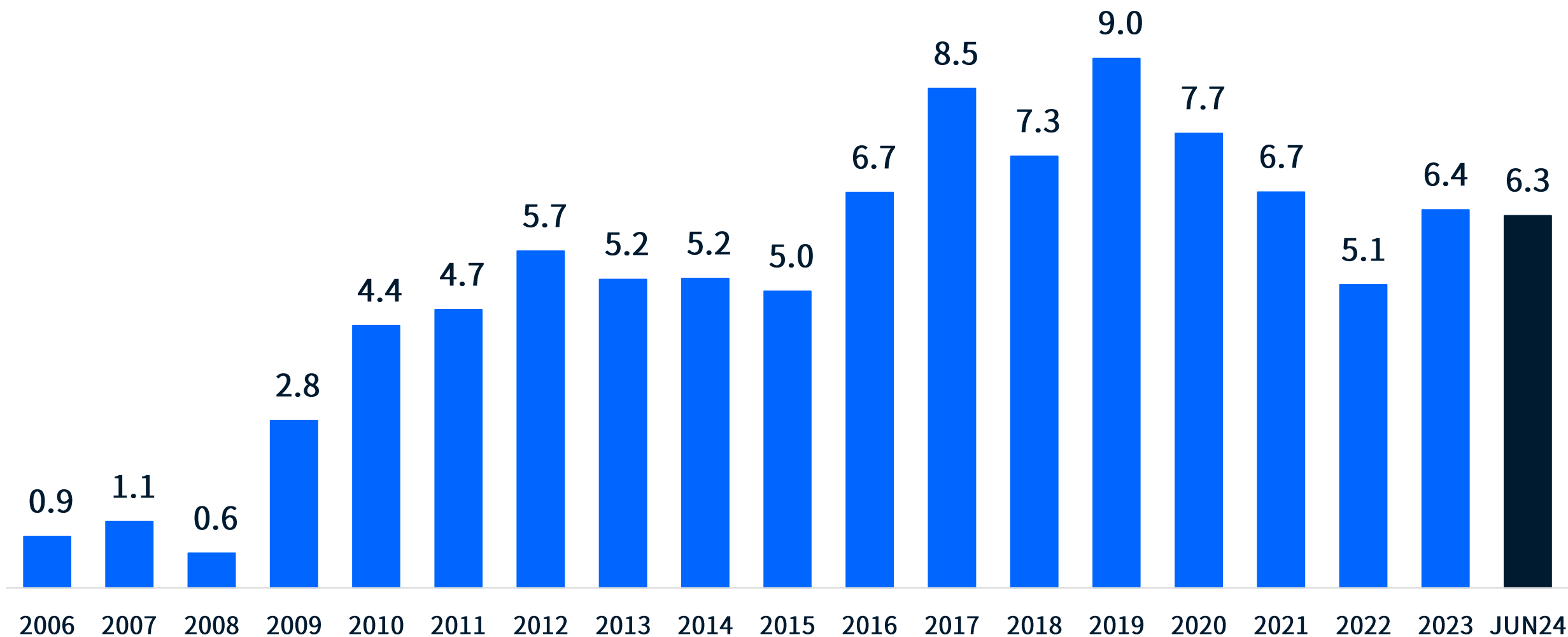
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# Odontoprev total shareholder return since IPO x IBrX



# Market Cap since IPO

R\$ billion



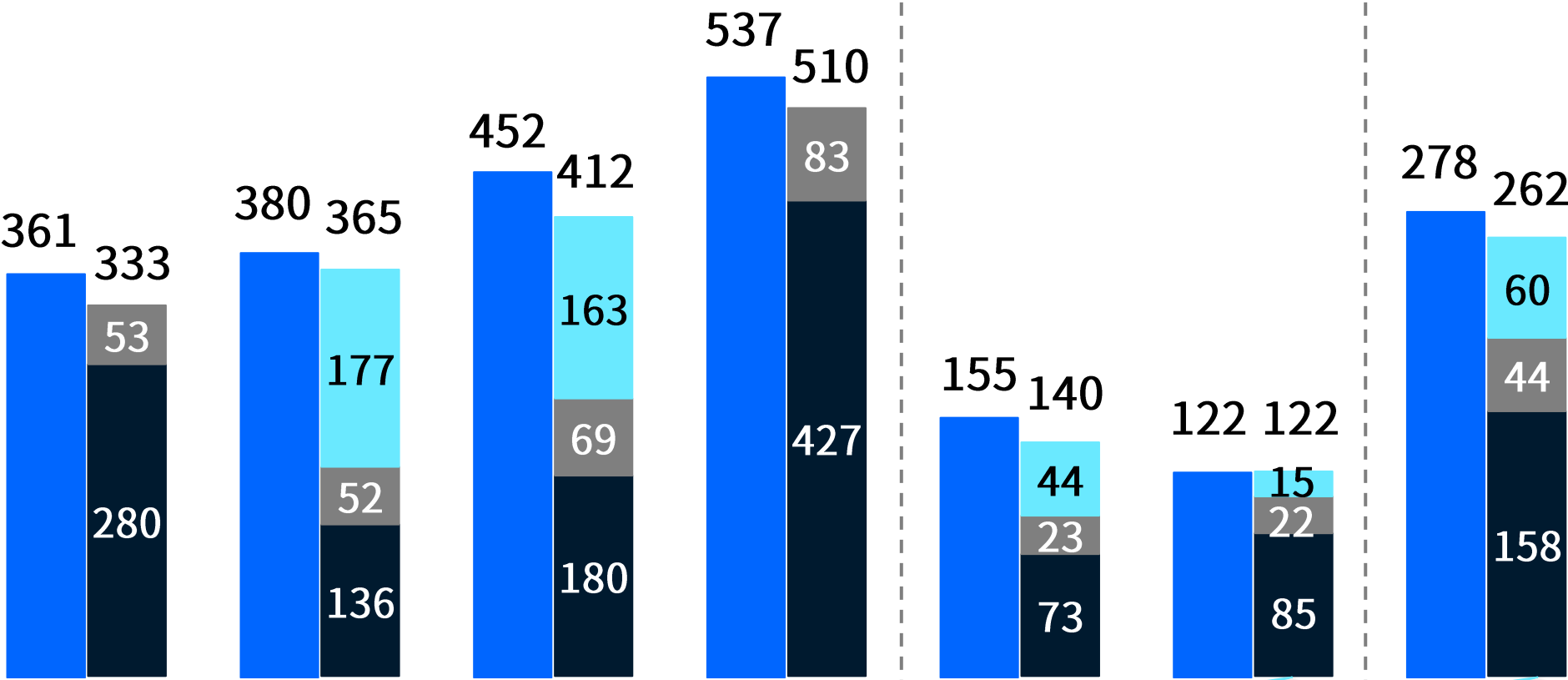
# Total shareholder remuneration of R\$122 million in 2Q24, 100% payout



R\$ million

Net Income   Dividends   IOC   Share Buyback

2020   2021   2022   2023   1Q24   2Q24   6M24



Payout %: 92%   96%   91%   95%   90%   100%   95%

# Upcoming cash dividend payment of R\$407 million



| Dividends (DIV) and Interest on capital (IOC) - R\$ thousand |            |            |      |        |                  |                |              |                       |                         |             |    |             |
|--------------------------------------------------------------|------------|------------|------|--------|------------------|----------------|--------------|-----------------------|-------------------------|-------------|----|-------------|
| Payment                                                      | Approval   | Ex date    | Type | Period | Gross amount R\$ | Net amount R\$ | Total Shares | Total Treasury shares | Net value per share R\$ |             |    |             |
|                                                              |            |            |      |        |                  |                |              |                       | DIV                     | IOC         | CR | Total       |
| 12/18/2024                                                   | 04/03/2024 | 04/15/2024 | DIV  | 4Q23   | 227,254          | 227,254        | 552,495,663  | 3,143,300             | 0.413675305             | -           | -  | 0.413675305 |
| 12/18/2024                                                   | 05/07/2024 | 05/16/2024 | DIV  | 1Q24   | 73,000           | 73,000         | 552,495,663  | 4,966,100             | 0.133326134             | -           | -  | 0.133326134 |
| Total to be paid in 2024:                                    |            |            |      |        | 300,254          | 300,254        |              |                       | 0.547001439             | -           | -  | 0.547001439 |
| 01/29/2025                                                   | 06/17/2024 | 06/25/2024 | IOC  | 2Q24   | 21,642           | 18,396         | 552,495,663  | 5,069,100             | -                       | 0.033603739 | -  | 0.033603739 |
| 04/03/2025                                                   | 08/06/2024 | 08/26/2024 | DIV  | 2Q24   | 85,478           | 85,478         | 552,495,663  | 5,069,100             | 0.156145973             | -           | -  | 0.156145973 |
| Total to be paid in 2025:                                    |            |            |      |        | 107,120          | 103,874        |              |                       | 0.156145973             | 0.033603739 | -  | 0.189749712 |
| Total since the IPO                                          |            |            |      |        | 407,373          | 404,127        |              |                       | 0.703147412             | 0.033603739 | -  | 0.736751151 |

# Share Buyback Program



- By August 31<sup>st</sup>, 2024, the total number of Treasury shares reached 5,069,100 shares, with an average adjusted cost by cash dividends of R\$10.97 per share.

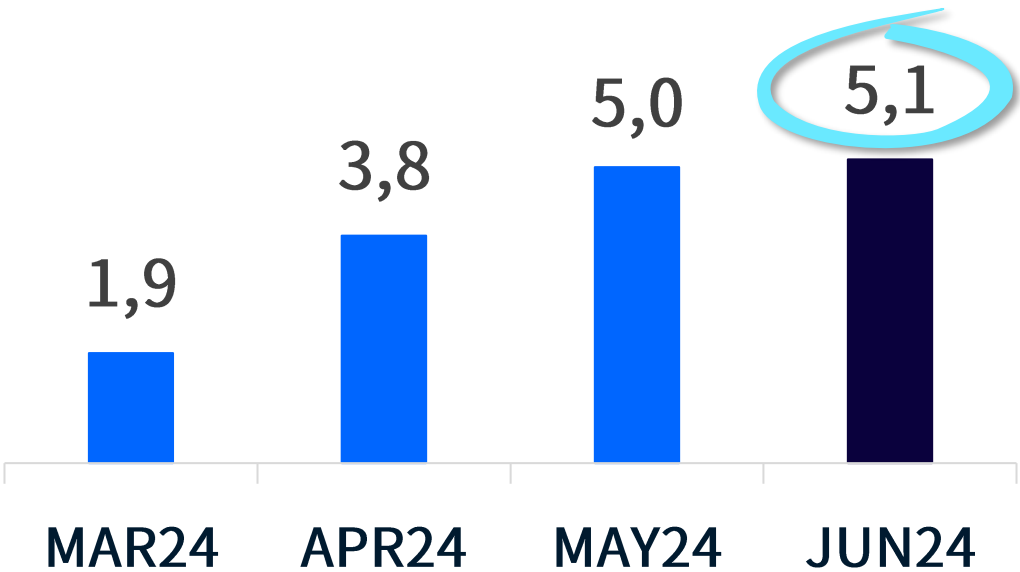
| Share Buyback Program (accrual basis) |                                    |                          |                                    |                                     |                                           |                                          |                                     |                                     |                                     |
|---------------------------------------|------------------------------------|--------------------------|------------------------------------|-------------------------------------|-------------------------------------------|------------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| 2024                                  | # Repurchased shares<br>(thousand) | Amount<br>(R\$ thousand) | Nominal cost<br>per share<br>(R\$) | IOC 1Q24<br>(R\$22,779)<br>04/01/24 | Dividend 2023<br>(R\$427,254)<br>04/12/24 | Dividend 1Q24<br>(R\$73,000)<br>05/15/24 | IOC 2Q24<br>(R\$21,642)<br>06/24/24 | DIV 2Q24<br>(R\$85,478)<br>23/08/24 | Adjusted cost<br>per share<br>(R\$) |
| March                                 | 1,855                              | 22,179                   | 11.96                              | (0.04)                              | (0.78)                                    | (0.13)                                   | (0.03)                              | (0.16)                              | 10.83                               |
| April                                 | 1,962                              | 22,256                   | 11.35                              | -                                   | (0.78)                                    | (0.13)                                   | (0.03)                              | (0.16)                              | 10.55                               |
| May                                   | 1,150                              | 14,086                   | 12.25                              | -                                   | -                                         | (0.13)                                   | (0.03)                              | (0.16)                              | 11.92                               |
| June                                  | 103                                | 1,147                    | 11.14                              | -                                   | -                                         | -                                        | (0.03)                              | (0.16)                              | 10.96                               |
| July                                  | -                                  | -                        | -                                  | -                                   | -                                         | -                                        | -                                   | (0.16)                              | -                                   |
| August                                | -                                  | -                        | -                                  | -                                   | -                                         | -                                        | -                                   | (0.16)                              | -                                   |
| <b>Total</b>                          | <b>5,069</b>                       | <b>59,669</b>            | <b>11.77</b>                       |                                     |                                           |                                          |                                     |                                     | <b>10.97</b>                        |



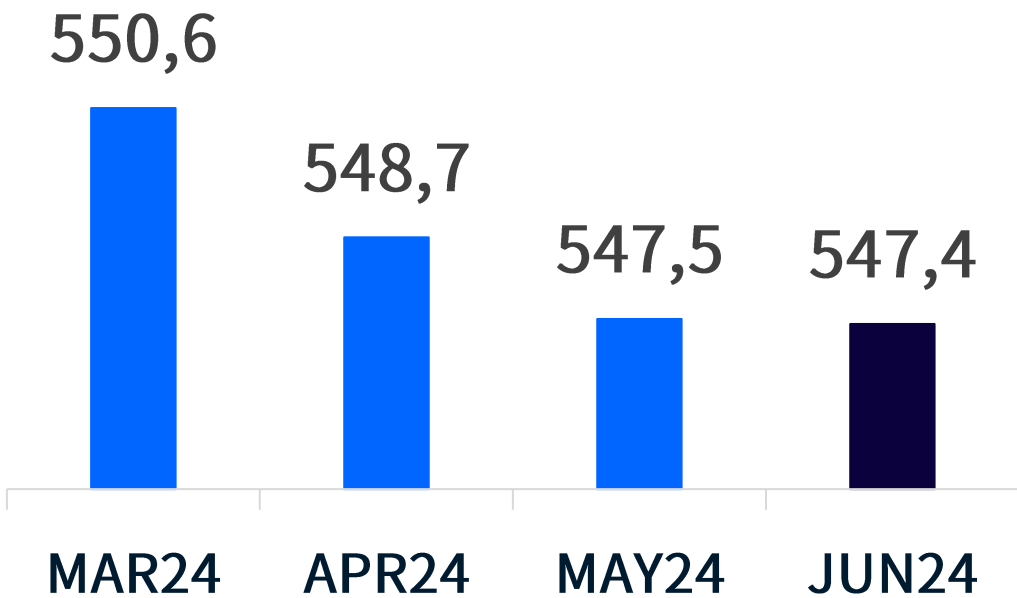


# Treasury shares reach 5 million

Million shares



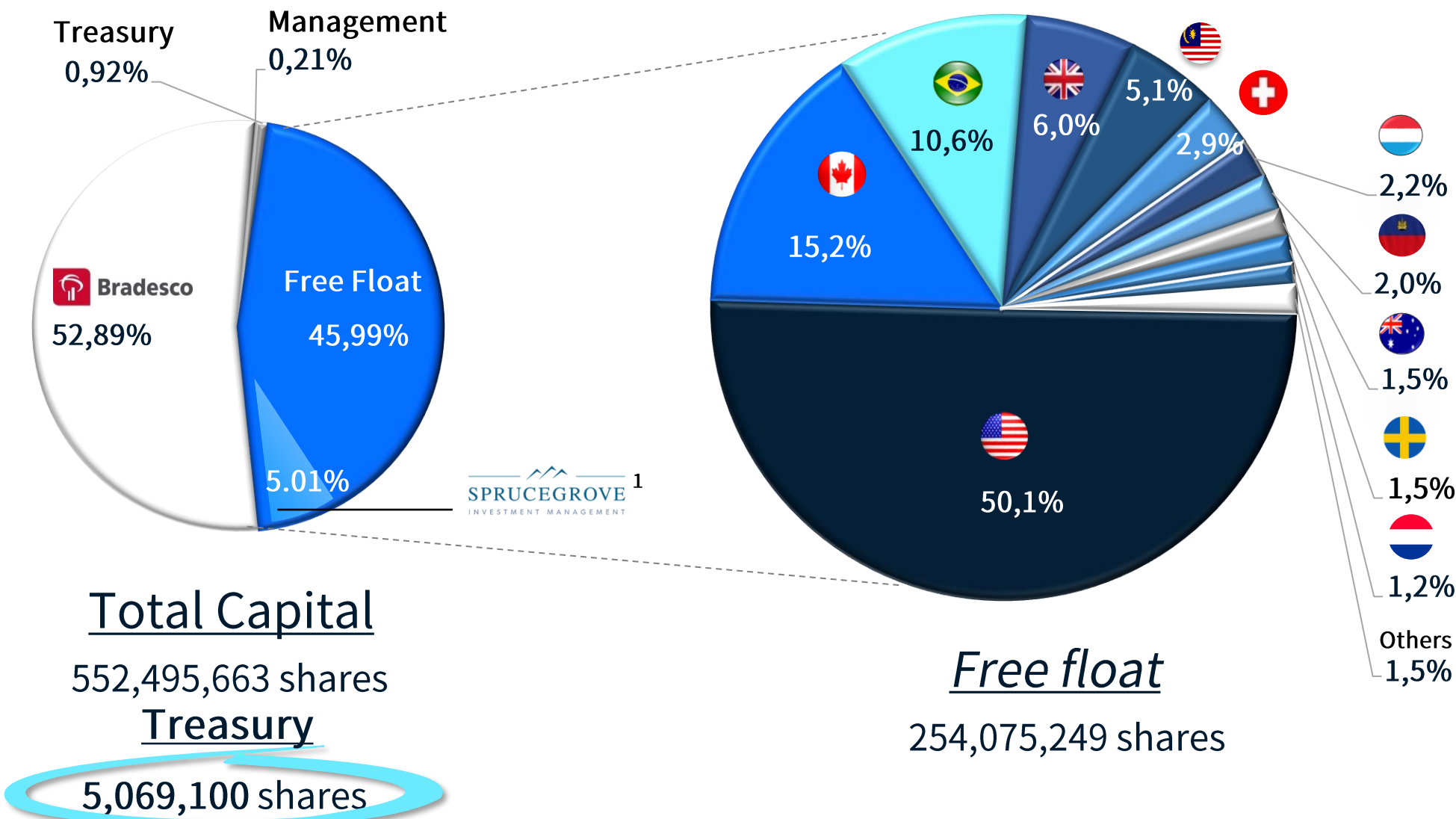
Treasury Shares



Total Capital ex - Treasury

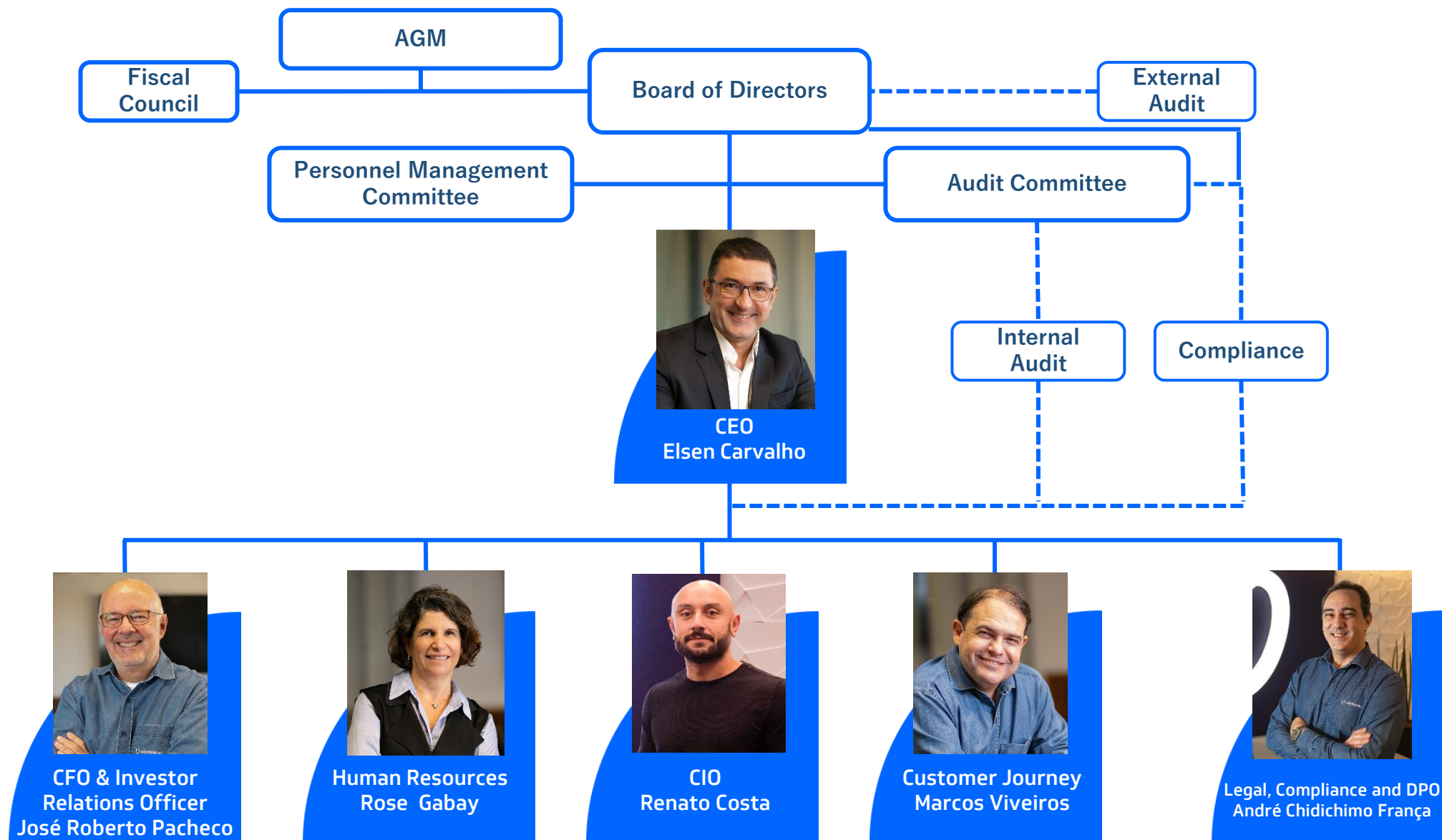
# Global shareholder structure: investors from more than 30 countries

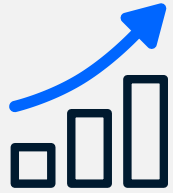
SEP/24





# Professional management team, since foundation in the 80's





## Quantitative goals

- Revenue growth
- Incremental EBITDA (R\$)
- Membership expansion



## Perception studies

- Beneficiaries satisfaction
- Dentists satisfaction
- HR managers satisfaction
- Service quality

Odontoprev recognized in 2024 as one of the best companies to work in Brazil



Odontoprev has won the GPTW (Great Place to Work) seal and is recognized as one of the best companies to work for in Brazil

# MSCI ESG rating upgraded Odontoprev from BBB to A in 2024



MSCI ESG Research provides MSCI ESG Ratings on global public and a few private companies on a scale of AAA (leader) to CCC (laggard), according to exposure to industry-specific ESG risks and the ability to manage those risks relative to peers. Learn more about [MSCI ESG ratings here](#). ([Disclaimer statement](#)).

# Odontoprev was voted dental plan Top of Mind among HRs



Odontoprev was awarded by 26<sup>th</sup> Top of Mind RH edition, as dental care most voted among HRs professionals. Of the 26 annual editions, the Company won 21.

# ESG metrics



➤ [Click here](#) to access the 2023 Sustainability Report

| Environmental key indicators                                       | 2Q23    | 6M23    | 2Q24    | 6M24    |
|--------------------------------------------------------------------|---------|---------|---------|---------|
| Total consumption of electricity (kWh) [GRI-302]                   | 217,262 | 480,545 | 678,857 | 952,674 |
| Total consumption of water (m³) [GRI-303]                          | 631     | 1,336   | 622     | 1,234   |
| Greenhouse gas emissions per scope (tCO2e) [GRI 305]               | 108     | 196     | 149     | 247     |
| Scope 1 - direct emissions (tCO2e)                                 | 3       | 3       | 1       | 1       |
| Scope 2 - indirect emissions related to purchase of energy (tCO2e) | 8       | 15      | 14      | 27      |
| Scope 3 - indirect emissions from the value chain (tCO2e)          | 97      | 177     | 134     | 219     |
| Waste Management[GRI 306]                                          | 443     | 1,299   | 44      | 101     |
| Paper disposal (Kg)                                                | 399     | 1,170   | 40      | 91      |
| Plastic disposal (Kg)                                              | 31      | 91      | 3       | 7       |
| Aluminium disposal (Kg)                                            | 9       | 26      | 1       | 2       |
| Glass disposal (Kg)                                                | 5       | 13      | 1       | 1       |

\*2023 data restated adding new business units.

| Personnel key indicators                        | 2Q23  | 6M23  | 2Q24  | 6M24  |
|-------------------------------------------------|-------|-------|-------|-------|
| Total employees (a)                             | 1,756 | 1,756 | 1,959 | 1,959 |
| Board of Directors & Fiscal Council Members (b) | 11    | 11    | 11    | 11    |
| Total employees ex Board members (a) - (b)      | 1,745 | 1,745 | 1,948 | 1,948 |
| Call Center employees                           | 143   | 143   | 134   | 134   |

|                              |       |       |       |       |
|------------------------------|-------|-------|-------|-------|
| Total turnover               | 5.0%  | 11.7% | 7.7%  | 14.3% |
| Turnover without Call Center | 4.5%  | 10.7% | 6.9%  | 13.2% |
| Call Center turnover         | 10.5% | 23.1% | 18.1% | 31.3% |

[GRI G4-LA12]

Gender distribution

|         |       |       |       |       |
|---------|-------|-------|-------|-------|
| % Men   | 29.2% | 29.2% | 27.6% | 27.6% |
| % Women | 70.8% | 70.8% | 72.4% | 72.4% |

|                                 |       |       |       |       |
|---------------------------------|-------|-------|-------|-------|
| % Women at Strategic Management | 43.8% | 43.8% | 45.1% | 45.1% |
|---------------------------------|-------|-------|-------|-------|

[GRI G4-LA12]

Functional distribution

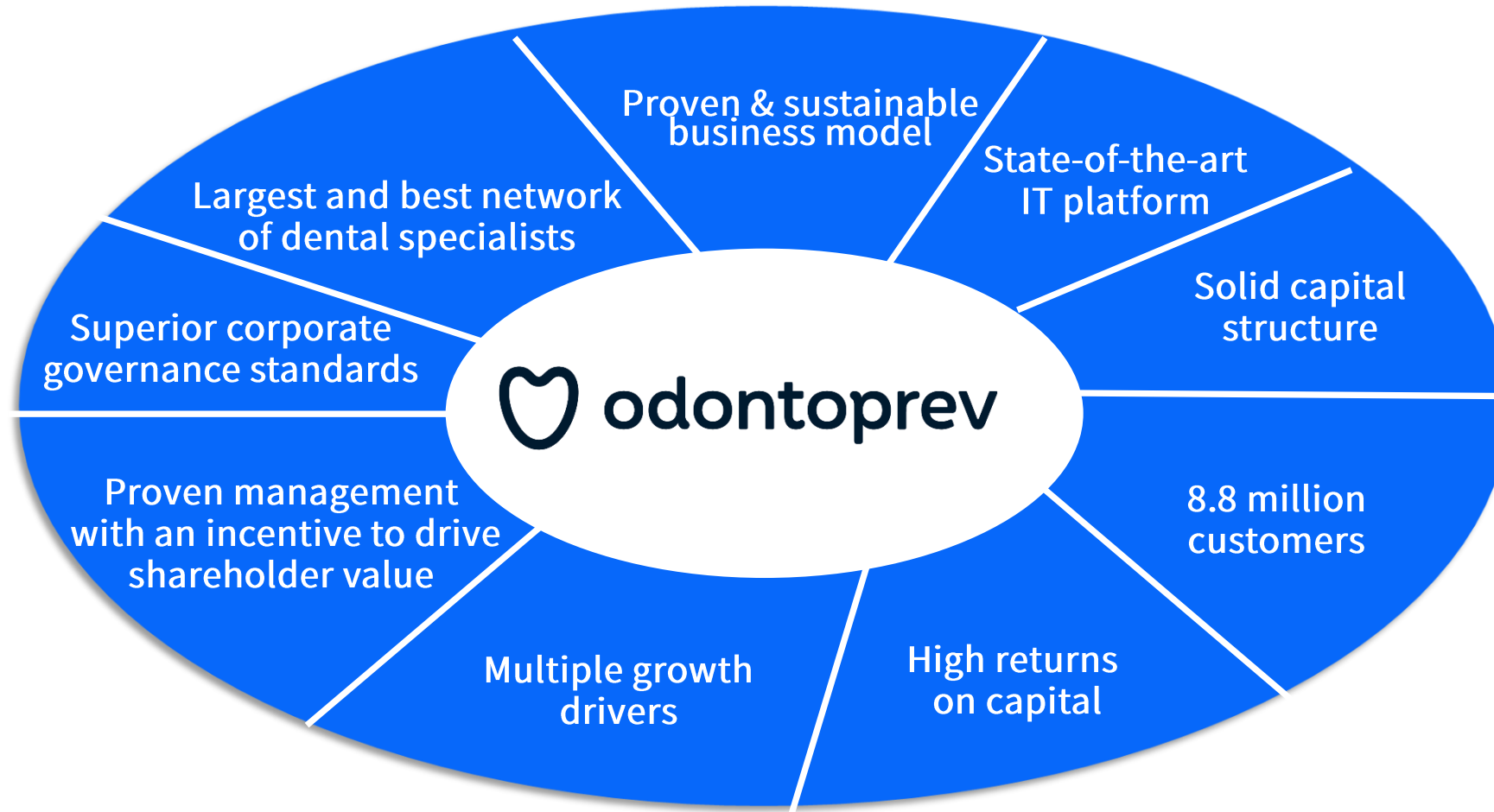
|                        |       |       |       |       |
|------------------------|-------|-------|-------|-------|
| Statutory              | 0.5%  | 0.5%  | 0.4%  | 0.4%  |
| Management/Supervision | 4.8%  | 4.8%  | 4.5%  | 4.5%  |
| Supervisory            | 5.3%  | 5.3%  | 5.2%  | 5.2%  |
| Administrative         | 35.9% | 35.9% | 33.9% | 33.9% |
| Operational            | 48.6% | 48.6% | 52.0% | 52.0% |
| Apprentice/Interns     | 4.9%  | 4.9%  | 4.1%  | 4.1%  |

[GRI G4-LA12]

Age distribution

|               |       |       |       |       |
|---------------|-------|-------|-------|-------|
| < 21 years    | 3.6%  | 3.6%  | 4.5%  | 4.5%  |
| 21 - 29 years | 23.8% | 23.8% | 23.6% | 23.6% |
| 30 - 39 years | 36.7% | 36.7% | 35.7% | 35.7% |
| 40 - 49 years | 24.1% | 24.1% | 24.2% | 24.2% |
| > 50 years    | 11.7% | 11.7% | 12.0% | 12.0% |

# Why Odontoprev?



# Upcoming IR events



| UPCOMING IR EVENTS |                                                                                                       |                |                                          |
|--------------------|-------------------------------------------------------------------------------------------------------|----------------|------------------------------------------|
| Date               | Broker                                                                                                | Location       | Event                                    |
| Nov 05             | -                                                                                                     | -              | 3Q24 Earnings Release                    |
| Nov 06             | -                                                                                                     | -              | 3Q24 Webcast                             |
| Nov 06             |  <b>Santander</b>    | São Paulo / BR | Investor Presentation                    |
| Nov 19-20          |  <b>bradesco bbi</b> | New York / USA | 14th CEO Forum                           |
| Jan 28             |  <b>UBS</b>          | São Paulo / BR | 2025 Latin America Investment Conference |

The Investor Relations activities of Odontoprev, including conferences, webcasts, individual meetings, and public presentations are always conducted in the presence of the Company's CEO and/or IRO since the IPO in 2006.



# Contact Investor Relations



**Jose Roberto Pacheco**  
CFO & IRO



**Stella Hong**  
IR Manager



**Catarina Bruno**  
IR Supervisor

## Corporate Headquarters

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Phone: +55 (11) 4878-8893

E-mail: [ir@odontoprev.com.br](mailto:ir@odontoprev.com.br)  
[www.odontoprev.com.br/ir](http://www.odontoprev.com.br/ir)



**Bradesco**

**Custodian & Market Maker**



**Independent Auditors**

**ODPV**  
B3 LISTED NM

**B3 Ticker**

# Appendix



|                                    | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  | JUL23-<br>JUN24 | CAGR |
|------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|------|
| Net Revenues                       | 182   | 259   | 318   | 382   | 685   | 835   | 955   | 1,070 | 1,156 | 1,250 | 1,365 | 1,437 | 1,592 | 1,795 | 1,765 | 1,842 | 1,962 | 2,143 | 2,200           | 15%  |
| Average ticket (R\$/memeber/month) | 12.25 | 12.53 | 12.07 | 12.80 | 12.87 | 13.66 | 14.33 | 15.22 | 16.07 | 17.04 | 18.58 | 19.66 | 20.43 | 21.13 | 20.47 | 20.42 | 20.72 | 21.37 | 21.51           | 3%   |
| Number of members (000)            | 1,492 | 2,113 | 2,460 | 4,175 | 4,978 | 5,533 | 5,976 | 6,172 | 6,316 | 6,409 | 6,267 | 6,309 | 7,230 | 7,400 | 7,510 | 7,984 | 8,318 | 8,618 | 8,772           | 11%  |
| EBITDA                             | 46    | 60    | 76    | 81    | 154   | 208   | 227   | 273   | 305   | 327   | 300   | 352   | 415   | 418   | 544   | 581   | 576   | 647   | 662             | 17%  |
| EBITDA Margin (%)                  | 25.1  | 23.3  | 23.9  | 21.1  | 22.4  | 24.9  | 23.8  | 25.5  | 26.4  | 26.2  | 22.0  | 24.5  | 26.1  | 23.3  | 30.8  | 31.5  | 29.4  | 30.2  | 30.1            | -    |
| Net Income                         | 17    | 48    | 55    | 59    | 121   | 145   | 146   | 188   | 195   | 221   | 216   | 245   | 285   | 285   | 361   | 380   | 452   | 537   | 527             | 22%  |
| Market Cap                         | 872   | 1,122 | 587   | 2,833 | 4,443 | 4,711 | 5,701 | 5,223 | 5,239 | 5,021 | 6,694 | 8,453 | 7,305 | 8,963 | 7,730 | 6,694 | 5,133 | 6,420 | 6,276           | 12%  |
| ODPV3 Return (%)                   | 22    | 31    | -47   | 202   | 90    | 8     | 25    | -5    | 5     | 0     | 37    | 31    | -12   | 25    | -11   | -10   | -19   | 33    | -1              | 15%  |
| IBX-100 (%)                        | 7     | 48    | -42   | 73    | 3     | -11   | 12    | -3    | -3    | -12   | 37    | 28    | 15    | 33    | 4     | -11   | 4     | 21    | 6               | 8%   |

