# INSTITUTIONAL PRESENTATION

May 2024





# 1. OUR COMPANY

- 2. WHY INVEST IN MALLPLAZA?
- 3. MARKET OVERVIEW
- 4. APPENDIX



## One of the largest operators in the region

> With a unique portfolio of Top Tier assets and top of mind brands and stores

26

# **Urban Centers**

17 Chile

**5** Colombia

4 Perú

**17** 

**Cities** 

2.0

Million sqm of GLA

## 10 Tier A Assets

with 20 assets leaders in it's markets

2.7 bn

**US**\$ Market Cap

287

Million visitors per year

**43%** 

GLA focused on experiences & convenience

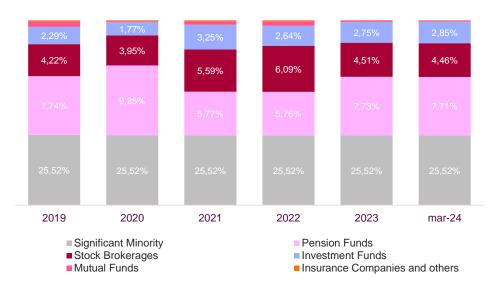
+4,400

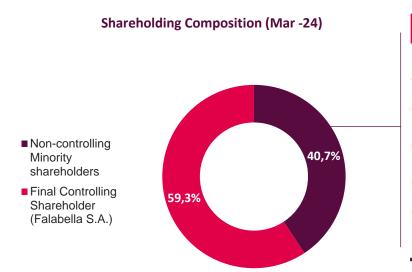
Stores



## **Ownership Breakdown**

# Evolution Shareholding Composition Non-Controlling Minority Shareholders





| Free Float                           | % Stake |
|--------------------------------------|---------|
| Significant<br>Minority              | 25.5%   |
| Pension Funds                        | 7.7%    |
| Stock<br>Brokerages                  | 4.5%    |
| Investment<br>Funds                  | 2.9%    |
| Mutual Funds                         | 0.2%    |
| Insurance<br>Companies and<br>others | 0.0%    |

As of March 2024

# **Key Financial Highlights**As of March 2024, Last Twelve months

**REVENUES** 

MM USD

Annual var. <sup>v</sup>/<sub>s</sub> March 2023 LTM

14%

**EBITDA** 

340

MM USD

15%

AFFO(1)

**271** 

MM USD

17%

**NET INCOME** 

**370** 

MM USD

99%

(1) AFFO corresponds to the cash flow from the earnings of the owners of the parent company, weighted by their ownership interest in the operation. Excludes items that do not represent cash flow or are not recurring (other income and expenses by function) from the Income Statement. Does not include minority interest.







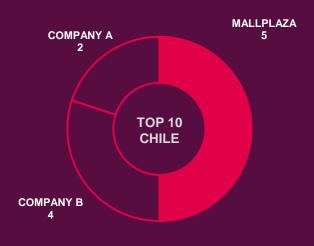
## WHY INVEST IN MALLPLAZA?

- > Premium, dominant asset portfolio throughout the Andean region that is unique in LATAM
- > High Value Experience focused tenant mix of brands and tenants
- Solution > Growth potential at regional level
- Nobust liquidity and solvency, with a long-term debt profile and no exchange rate risk
- > Seasoned team with solid track record of execution
- Leading Omnichannel Strategy to improve tenant and customer experience
- > ESG operational approach for a sustainable growth

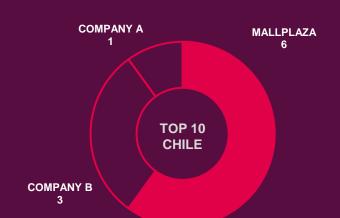


## **Dominant Top Tier Assets**

## SHOPPING CENTERS WITH HIGHER SALES<sup>(1)</sup> 1Q2024

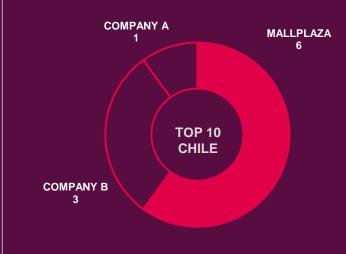


# SHOPPING CENTERS WITH HIGHER REVENUE PER M<sup>2</sup> 1Q2024



#### SHOPPING CENTERS WITH HIGHER GLA IN M<sup>2</sup>

1Q2024



- Mallplaza has a portfolio of large, dominant malls with high productivity and a leading portfolio of tenant mix
- Unique top tier assets, having more than 10 TIER
   A urban centers
- 64% of our Company's EBITDA comes from TIER
   A assets

#### Tier A

- Dominant Mall with high productivity
- Big, high density markets
- Tenant & Consumer top of mind. High purchase power potential

#### Tier B

- Leadership position in medium markets
- Portfolio of leading brands
- Lower Productivity
- High tenant demand

#### Tier C

- Competitive cities/markets
- Lower Productivity
- Cash generation strategy

#### **Andean Regional Coverage**

# 26 High Quality **Regional Malls**

+10 Tier A

Leaders in Booming Markets.

#### **Maliplaza's Urban Centers GLA**

As March 2024

#### **COLOMBIA**

Mallplaza Buenavista - 58.000 m<sup>2</sup> Mallplaza Cartagena · 28.000 m² Mallplaza NQS - 81.000 m<sup>2</sup> Mallplaza Manizales · 39.000 m<sup>2</sup> Mallplaza Cali · 67.000 m<sup>2</sup>

#### PERÚ

Mallplaza Trujillo · 84.000 m<sup>2</sup> Mallplaza Bellavista · 91.000 m² Mallplaza Comas · 80.000 m<sup>2</sup> Mallplaza Arequipa · 43.000 m<sup>2</sup>

#### CHILE

Mallplaza Arica · 35.000 m<sup>2</sup> Mallplaza Iquique · 25.000 m<sup>2</sup> Mallplaza Calama · 78.000 m<sup>2</sup> Mallplaza Antofagasta · 78.000 m<sup>2</sup> Mallplaza Copiapó · 46.000 m<sup>2</sup> Maliplaza La Serena · 64.000 m<sup>2</sup> Mallplaza Vespucio · 169.000 m<sup>2</sup> Mallplaza Oeste - 182.000 m<sup>2</sup> Mallplaza Tobalaba · 79.000 m<sup>2</sup> Mallplaza Norte - 140.000 m<sup>2</sup> Mallplaza Alameda · 62.000 m<sup>2</sup> Mallplaza Sur · 77.000 m<sup>2</sup> Maliplaza Egaña - 95.000 m<sup>2</sup> Mallplaza Los Dominicos · 96.000 m<sup>2</sup> Mallplaza Trébol · 119.000 m<sup>2</sup> Mallplaza Biobío · 46.000 m<sup>2</sup> Mallplaza Los Ángeles · 39.000 m²



Tier A urban centers

Tier B & C urban centers

Note: GLA of shopping centers rounded to thousands of m<sup>2</sup>

#### **High Quality Portfolio: Our Top 10 Assets**



#### Mallplaza Vespucio

- Flagship Mall with 169.000 sqm of GLA
- Footfall of over 2 million people per month



Maliplaza Norte

- Leading Mall in the north of Santiago with 140.000 sqm of GLA
- Host the Operations Center of Mallplaza



Maliplaza Trébol

· Largest Mall in the South of Chile with 119.000 sqm of GLA



Maliplaza NQS

- · Mall acquired by Mallplaza in 2020
- Footfall of more tan 1.3 million people per month



**Maliplaza Oeste** 

- Largest Mall in our Portfolio with 182.000 sqm GLA
- · Host of the largest IKEA store in Chile



Maliplaza La Serena

 Mall with the highest monthly revenue per sqm of our portfolio



**Maliplaza Antofagasta** 

 Mall with the highets footfall of the Big North of Chile



Maliplaza Egaña

· Chosen as the best sustainable mall in the world in 2016



Maliplaza Trujillo

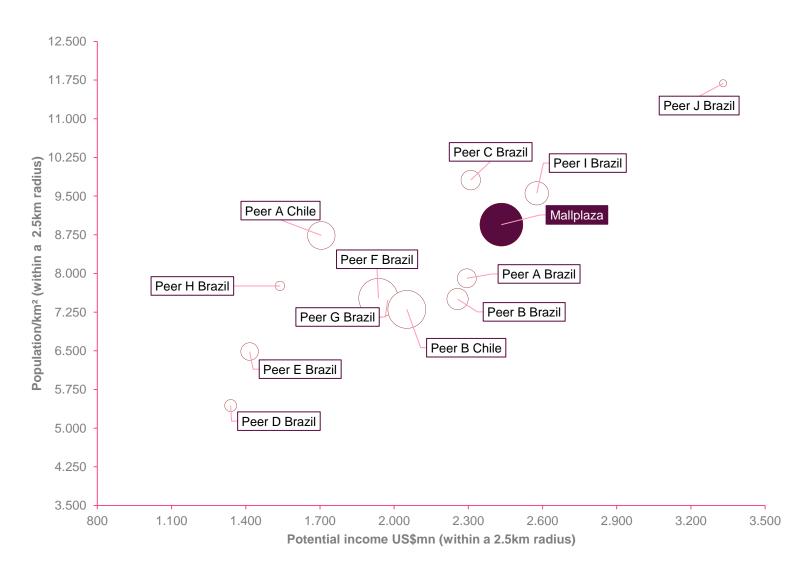
· Our mall with biggest footfall and sales in Perú, with a dominant position in the city of Trujillo.



#### **Maliplaza Buenavista**

Mall with 58.000 sqm of GLA, located in the city of Barranquilla, Colombia

## **High Quality Portfolio: Urban Centers with privileged locations**



Mallplaza's urban centers are located in high density populations areas with high potential income compared to it's regional peers, being more defensive to ecommerce growth in addition to deliver multiple omnichannel initiatives

Source: BTG Pactual

#### **Asset Risk Diversification**

- > Regional Diversification: More than 4,400 stores distributed across 26 urban centers, in 17 cities and 3 countries.
- > Lower Asset Dependence: No asset represents more than 10% in terms of GLA, and the top 5 assets only account for 44% and 45% of total sales and revenue respectively.
- > Winner Asset Type: Focused on regional Mall/Urban Center format (GLA mall average 77,000 m2).

#### **Portfolio Dependency Risk Distribution**

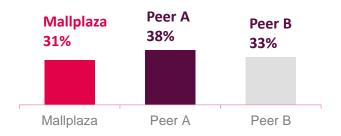
Weight % of the sales of the Top 3 Assets over the total sales of each company.

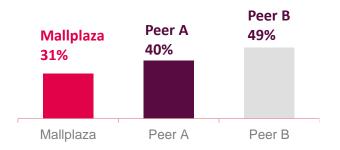
March 2024 LTM

#### Portfolio Dependency Risk Distribution

Weight % of the income of the Top 3 Assets over the total income of each company.

March 2024 LTM

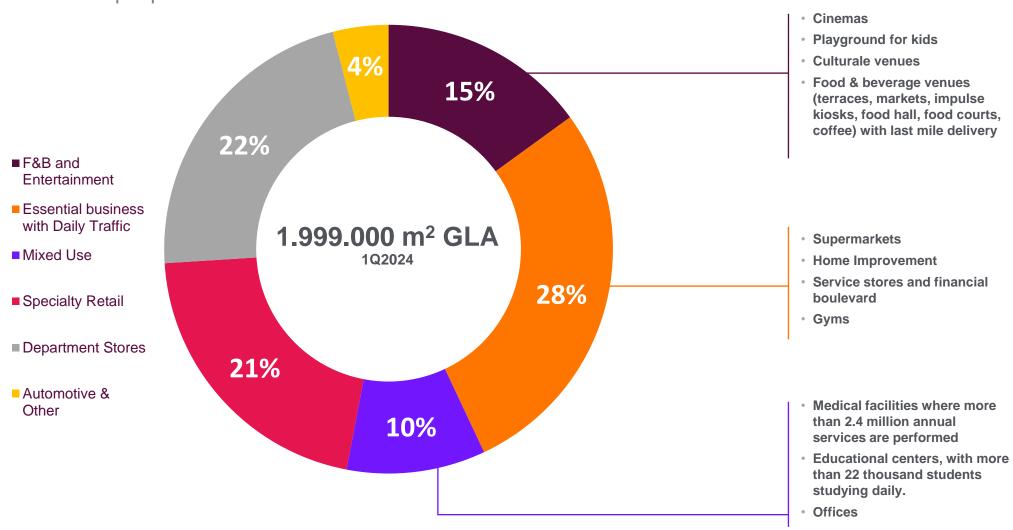






### **GLA focused on Experience and Entertainment**

Omnichannel Urban Centers that enhance the strong reasons for visiting, fun and socialization between people.



Mallplaza operates
Urban Centers with a
high generation of
multiple and strong
reasons for visiting and
destination, with 15% of
its GLA focused on
experiences, 28%
focused on essential
business with daily
traffic, and 10% on
mixed use.

## **High Valued brands and Tenants for consumers**

The hight quality of our assets allow us to be the principal partner with high value brands and stores, preferred by consumers.

#### **N° Stores in our Urban Centers**

- 16 H&M stores (19 to 2024)
- 3 IKEA stores
- 6 Decathlon stores
- 13 Inditex stores
- 15 Sodimac Homecenter
- 8 Paris stores
- 17 Ripley stores
- 31 Adidas stores
- 21 Falabella stores
- 11 Nike stores
- 16 Samsung stores
- 17 Levi's stores
- 6 Tommy Hilfiger stores
- 20 Miniso stores



H&M Mallplaza La Serena, La Serena, Chile.



IKEA Mallplaza Oeste, Santiago, Chile.



Decathlon Mallplaza NQS, Bogotá, Colombia.

#### Innovation on new categories and concepts

Mercado Proposal in F&B

**Gamers Especialized Sector** 

**Exhibit Center** 



- Inspired in the open culinary markets in large cities around the world, where different restaurants and local producers offer quality cuisine with a strong local identity, we inaugurated new F&B proposals called *Mercados*, with great success in our urban centers in Perú and Colombia
- > Given this great success, during the second quarter of 2023 we decided to roll out this proposal in Chile, with the opening of "El Mercado del 14" in Mallplaza Vespucio, with 17 different gastronomic propositions such as Kunstmann, La Argentina Pizzeria, El Hoyo, CuracaRibs and Craftbar, among others



- > During 2022, Mallplaza Vespucio completed the opening of a new space dedicated 100% to video game fans, Movistar GameClub, an area of more than 1,000 m2, which includes entertainment, music and gastronomy, and in which visitors can access the best equipment and video games to live a unique gaming experience.
- Due to the success that this new proposal has had in terms of attracting a new footfall to our urban centers, during 2023 we opened Arena XP in Mallplaza Oeste, and a second Movistar GameClub in Mallplaza Trébol



- During this year, we reconverted the third floor of the Ripley Store of Mallplaza Los Domínicos into Centro X, a 1,500 m2 area dedicated to events, experiences and exhibitions.
- This is a unique proposal in Chile, as our visitors can enjoy an event center at an excellent location with all the complementary services that Mallplaza Los Domínicos can provide, such as gastronomy and parking.
- Centro X is an example of how we can give a large retail store a new purpose and provide our visitors with a great experience

### Diversified Tenant mix, with unique focus on experiences and multiple reasons for visits

#### **Reconversion of Big Box Stores**

~119.000 m<sup>2</sup>
15% of Big Box Stores GLA

Since 2019

Reconverted in

High Value Brands (IKEA, H&M, Decathlon)

New Specialty Retail proposals

Essential Business with Daily Traffic

Mixed Use

Home Improvement and Automotive

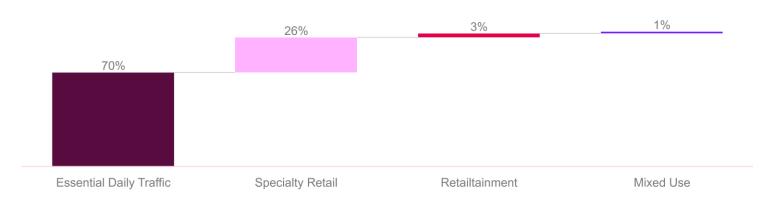
% Department Store exposure over Total GLA



1Q2024

22%

#### **GLA** distribution of Big Stores reconversions





H&M Mallplaza NQS, Colombia

#### **Successful reconversion of spaces**





 Entrance of H&M in the first floor and Chinese convenience store in the second floor.



- Reconversion of La Polar store in Iquique.
- Entrance of Tricot and Specialty Retail.

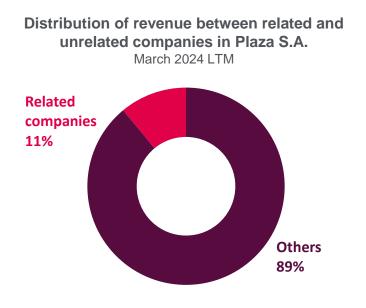


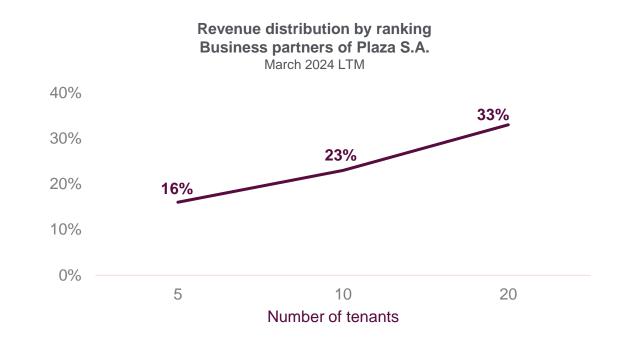
- Reconversion of first and second floor of Homy Store in Mallplaza Egaña.
- Entrance of Casa Ideas and Tricot in the first floor, in addition to a Chinese convenience store in the second floor.

All of this successful reconversions allowed us to increase revenue per square meter in these reconverted spaces by double digits.

#### **Tenant Risk Diversification**

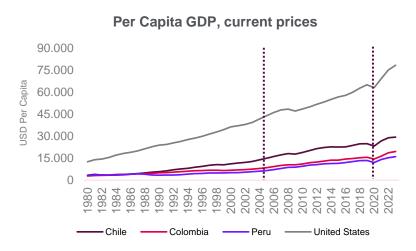
- > More than 4,400 stores distributed across 26 urban centers, in 17 cities and 3 countries.
- > Only 43% of the GLA focused on retail, with the remaining focused of F&B, Entertainment, Convenience, Mixed Use and Automobile sales.
- > **Diversified tenants portfolio:** Top 5 clients represent only 16% of revenue.
- > Related companies represent 11% of Plaza S.A.'s revenue



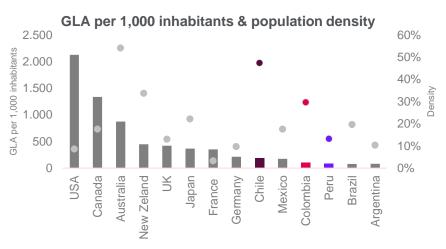




#### **Growth opportunity in the Andean Region**



The growth of Latin America's middle class helped increase footfall to malls in similar fashion to the trajectory seen in the US.



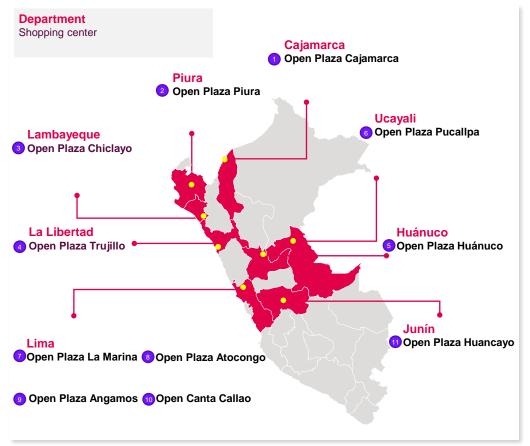
The penetration per 1,000 inhabitants in Latin American countries is much lower than in their developed counterparts, even adjusted by population density (spheres of cities with 1 million inhabitants on rh).

- > Chile is possibly the most developed country in the Andean Region in terms of the sophistication of its developers, shopping center models and tenant mix, in addition to the higher GLA per inhabitants in the Andean Region.
- Colombia has the greatest potential of growth, due to low GLA penetration and high population density, and still conserves a huge quantity of condominium model assets that are viewed as largely inefficient.
- Perú still has a significant potential, with international brands having success in the country and with 18 new projects expected to reach the market in 2023-2025

Overall, the Andean market still has room to continue growing, especially Peru and Colombia, and the growth of the middle class should continue to support the growth thesis.

Source: World Economic Forum, Worldmeters

Open Plaza owns with 100% ownership and operates 11 assets in Lima and northern of Peru



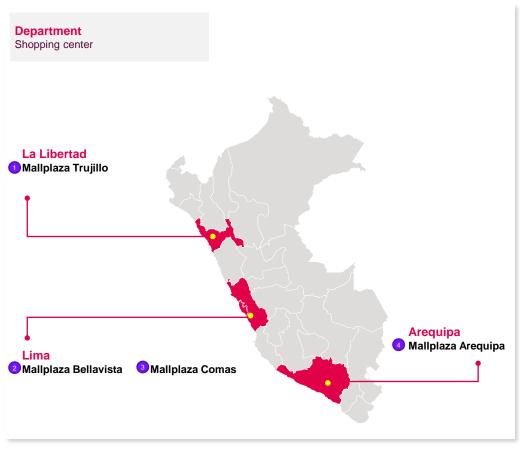
|    | Shopping center         | GLA (m² '000s) |  |
|----|-------------------------|----------------|--|
| 1  | Open Plaza Cajamarca    | 21             |  |
| 2  | Open Plaza Piura        | 42             |  |
| 3  | Open Plaza Chiclayo     | 19             |  |
| 4  | Open Plaza Trujillo     | 17             |  |
| 5  | Open Plaza Huánuco      | 14             |  |
| 6  | Open Plaza Pucallpa     | 28             |  |
| 7  | Open Plaza La Marina    | 31             |  |
| 8  | Open Plaza Atocongo     | 38             |  |
| 9  | Open Plaza Angamos      | 55             |  |
| 10 | Open Plaza Canta Callao | 15             |  |
| 11 | Open Plaza Huancayo     | 44             |  |
|    | Total                   | 322            |  |





Portfolio provides Mallplaza with relevant growth opportunities and potential for synergies with a low execution risk

Mallplaza Peru owns and operates 4 assets in premium locations already operated by Plaza



| Sho | pping center            | Revenues 2023<br>(US\$mm) | GLA (m² '000s) | Vacancy rate<br>(%) |
|-----|-------------------------|---------------------------|----------------|---------------------|
| 1   | Mallplaza<br>Trujillo   | 19.8                      | 83             | 1.9%                |
| 2   | Mallplaza<br>Bellavista | 14.3                      | 91             | 10.3%               |
| 3   | Mallplaza<br>Comas      | 12.0                      | 80             | 10.3%               |
| 4   | Mallplaza<br>Arequipa   | 9.7                       | 43             | 5.4%                |
|     | Total                   | 55.8                      | 297            | 7.3%                |

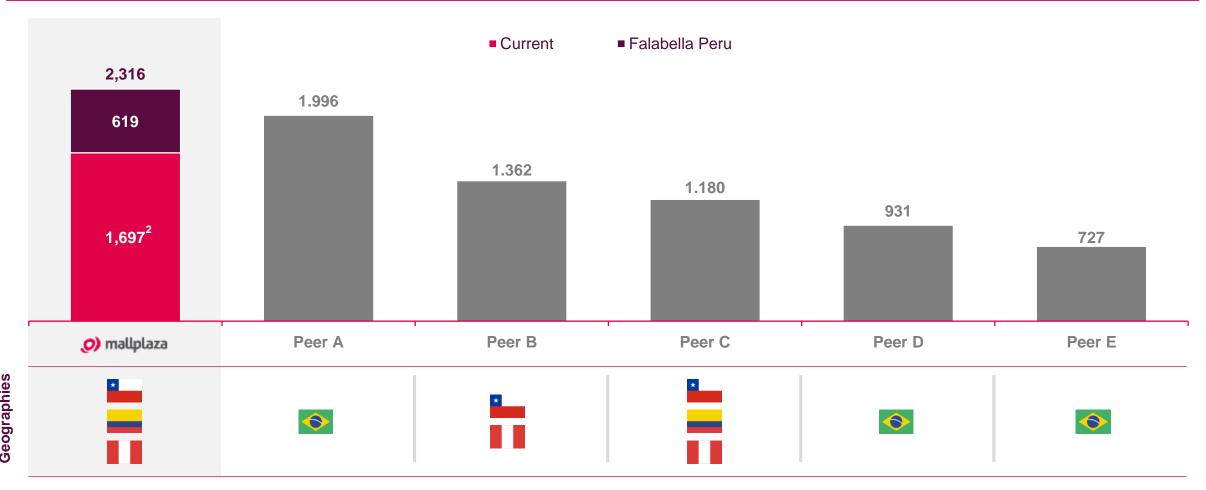




Acquisition is a low-risk transaction due to the incorporation of high quality assets, currently operated by Plaza

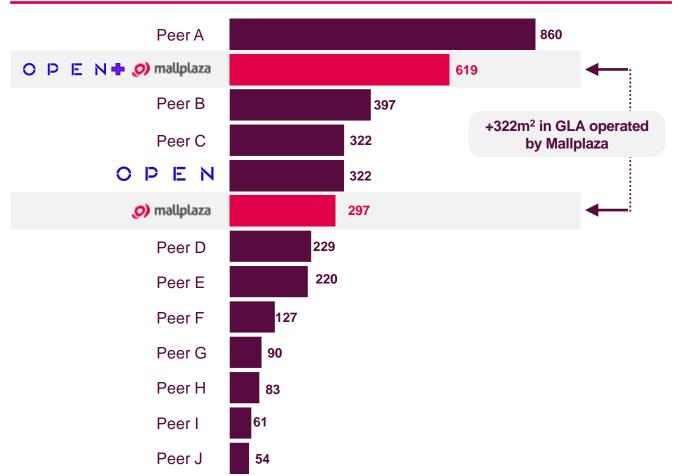
Strengthening Mallplaza's position as a leading shopping center platform in Latin America

#### GLA<sup>1</sup> (m<sup>2</sup> '000s)

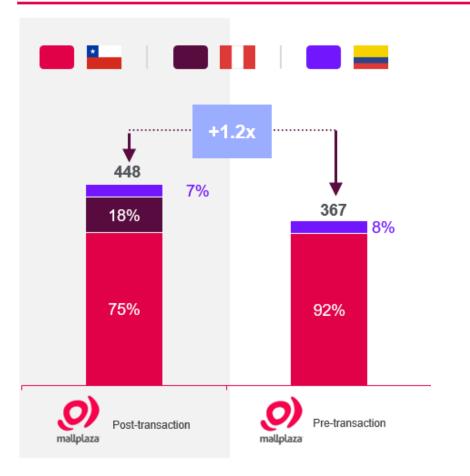


The acquisition of Falabella Perú will position Plaza as the 2nd shopping center operator in Peru, reaching +619k m2 of GLA, with complementary operations and a sizeable footprint across 9 cities

#### GLA of shopping center companies in Peru (M<sup>2</sup> '000s)

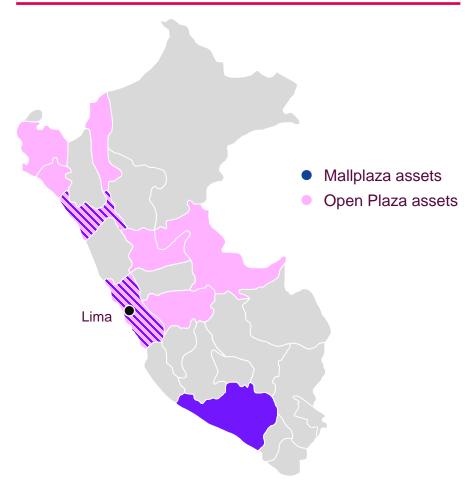


#### **EBITDA** breakdown post transaction



The acquisition of Falabella Perú will position Plaza as the 2nd shopping center operator in Peru, reaching +619k m2 of GLA, with complementary operations and a sizeable footprint across 9 cities

#### Location of the portfolio



#### Growth plan in Peru to have a significant impact in GLA

#### Falabella Perú GLA (m² '000's)



 Improvement in mix and increase in GLA of ~16% through a robust project pipeline which includes Mallplaza Arequipa, Mallplaza Trujillo, Open Plaza Angamos, Open Plaza Atocongo and Open Plaza Piura

The acquisition of Falabella Perú is a transformational transaction for Mallplaza

#1
PLATFORM IN SOUTH

AMERICA 1

PLATFORM IN PERU 1

619

GLA (M<sup>2</sup> '000s)

15 assets

11 OPEN PLAZA + 4 MALLPLAZA

US\$**848**mm

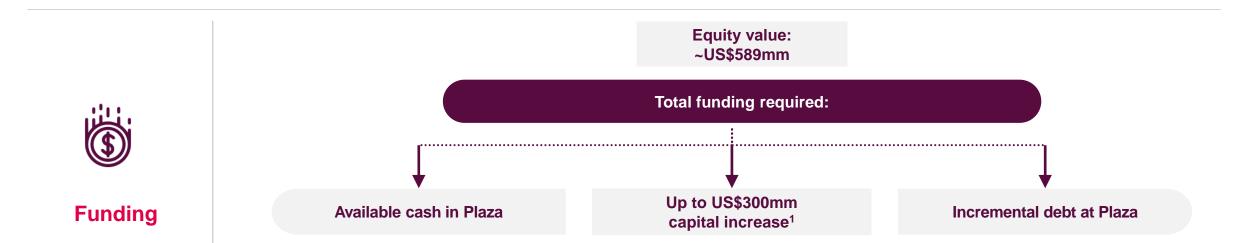
FIRM VALUE

US\$589mm

**EQUITY VALUE** 

~9.9x

EV/EBITDA 24E



Funding of the transaction to be achieved through an efficient capital structure, ensuring Plaza maintains its robust credit profile

#### Case study: Transforming an urban center through organic growth



Open Plaza Arequipa, Arequipa Peru



Mallplaza Arequipa, Arequipa Peru



## Mallplaza Arequipa

Arequipa

- An Urban Center with over 42,000 m<sup>2</sup> of GLA
- Leader in its market in the Cayma area and the city of Arequipa

The company has the knowhow to transform a power center, and Mallplaza Arequipa is a clear example of this. This urban center was acquired in 2014 as an Open Plaza with 12,000 m² of GLA, a Saga Falabella department store, a Tottus supermarket and a cinema complex. The transformation included the purchase of 2 properties and the construction and development of an additional 30,000 m² of GLA to host new retail, gastronomy, services and entertainment propositions, in addition to intervening in the parking lots. Thus, this new urban center expanded to a total of 42,000 m² of renewed commercial and experience offering that positioned it as the main shopping center in the district of Arequipa.

#### Additions:

- Construction of 30,000 m<sup>2</sup>, internal remodeling and modernization.
- New Ripley department store.
- Supermarket expanded to 6,800 m<sup>2</sup>.
- Incorporation of 3,000 m<sup>2</sup> of offices.
- Incorporation of 1,200 m<sup>2</sup> gym.
- 12,000 m<sup>2</sup> of small retail stores, services and food, including:
  - A new retail proposition with over 70 new stores.
  - A new gastronomy proposition in the food court and a new Las Terrazas restaurant sector.
  - Financial services and convenience boulevard.
  - Entertainment areas.

#### Main performance metrics:

- Growth of >240% in sales between 2015-2023 with an annual CAGR of 17%.
- Growth of >135% in income/m2 between 2015-2023 with an annual CAGR of +10%.
- Growth of >163% in EBITDA/m2 between 2015-2023 with an annual CAGR of +11%.

#### M&A Case study: Transformation of a Tier A urban Center







- Fourth urban center in Colombia.
- Total GLA: 112,000 m<sup>2</sup> (81,000 m<sup>2</sup> of own GLA)

Mallplaza NQS is an urban center acquired by the company in 2020 with a GLA of 42,000 m<sup>2</sup> and 400,000 visitors per month. It has been completely renovated, which has considerably improved the proposal for its consumers and business partners. This *Tier A* urban center now has a GLA of 76,000 m<sup>2</sup> and has surpassed one million visitors per month. During 2023 it has achieved sales growth of 82%, operating revenue growth of 106% and revenue per m<sup>2</sup> growth of 14%. It achieved sales per m<sup>2</sup> growth of 57% and operating revenue per m<sup>2</sup> growth of 43%, compared to September 2021.

#### **Current innovations:**

- · New Fashion Area on the second floor
- H&M, Arturo Calle, Calvin Klein, Estudio F, Vélez, Americanino, American Eagle, Naf Naf, Chevignon and Esprit stores.
- Sports sector with the addition of **Decathlon**, Sportline, New Balance and Adidas stores.
- A 3,800 m<sup>2</sup> Éxito Wow supermarket.
- Sweet Zone
- · Central Plaza remodeled.
- Service area, including banks, convenience stores and telephony.
- Gastronomic Hub on the third floor, which includes the Terrazas sector, minor stores.
- Expansion of El Mercado to complement the gastronomic area.
- First IKEA store in Colombia covering approximately 26,000 m<sup>2</sup>
- Ktronix opened a store that complements the household appliances and devices provided by this urban center.
- Adding an innovative 7,500 m<sup>2</sup> games area planned for the first half of 2024.

#### **Growth Potential, Greenfield**







Opening: March 2024 Total Area 67,000 m<sup>2</sup> GLA

Mallplaza Cali is Mallplaza's fifth urban center in Colombia and its 26<sup>th</sup> in the region. With a total of GLA of 67,000 m<sup>2</sup>, its opening was a success with 91% of GLA leased and 70% occupancy on the first days of operation.

This urban center has a retail, entertainment and gastronomy proposition and opened its doors with iconic store formats like H&M, Homecenter and Decathlon, among others, in addition to the subsequent opening of Zara, Bershka, Stradivarius and Pull&Bear in April and the upcoming opening of IKEA – the first in the city of Cali – in May.

In entertainment we have developed a great proposition with over 7,000 m<sup>2</sup> of operators such as Afrika, Fun Jungle (the first in Cali) and Cinemark, which will have 8 cinemas with state-of-the-art technology. We will also have innovative gastronomy with our "El Mercado" format, with local, regional and homemade cooking with the best experience in one place.

In addition, we also have 13,000 m<sup>2</sup> of public space to enjoy life, thanks to a park that was incorporated into the urban center, adding to a unique architecture integrated into the surroundings in a privileged location in the heart of the city.

#### **Growth Potential, Brownfield**







# Mallplaza Vespucio

Remodeling and Expansion **Lifestyle Project**  Opening: 4Q2024 Total Area

Expansion and Remodeling – 21,600 m<sup>2</sup> GLA Remaining Investment: USD 23 million

The latest expansion of Mallplaza Vespucio is focused on strengthening the Tier A proposition and is part of the Master Plan for reconverting this urban center, which seeks to attract consumers from eastern Santiago, in addition to giving a new design to the outdoor area with the powerful addition of 21,600 m<sup>2</sup> of new propositions, including:

- The incorporation of a powerful fast-fashion mix with flagship format
- The look & feel of outdoor trade with unique façades and upgrading the shopping center's racetrack.
- Inclusion of convenience services for the large flows that the two Metro stations generate.
- A leisure park of over 12,000 m<sup>2</sup> that allows us to articulate with the city and generate a space of value and outdoor recreation.
- Commercial agreements with 70% of the brands that will arrive in the expansion and will allow the urban center's leadership to continue.

#### **Growth Potential, Brownfield**





#### Maliplaza Tobalaba

Reconversion

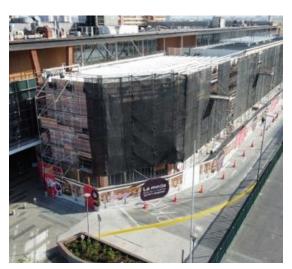
Opening: May 2024

Total Area

Reconversion – 1,000 m<sup>2</sup> GLA

Remaining Investment: USD 5 million

The Paris box on the 1st and 2nd floors will be reconfigured. H&M and Puma will be incorporated in the first. A gastronomy proposition and an Oriental operator will be included in the second.





#### Mallplaza Iquique

Expansion

Opening: 3Q2024

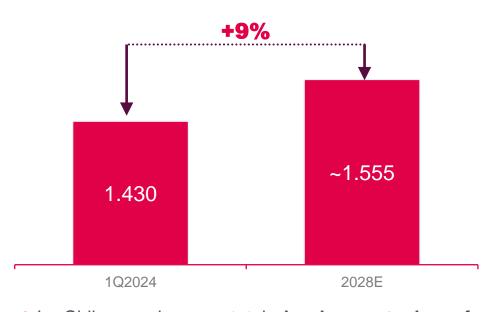
**Total Area** 

Reconversion – 2,800 m<sup>2</sup> GLA

Remaining Investment: USD 2 million

H&M is incorporated on 2 floors and a services boulvard in the Mall's main facade.

#### Organic growth in Chile (th sqm)



• In Chile, we have a total development plan of 125.000 m² of GLA in the next 5 years, considering organic growth in Mallplaza Vespucio, Mallplaza Trébol, Mallplaza Oeste, Mallplaza Norte, Mallplaza Antofagasta, Mallplaza La Serena, Mallplaza Iquique and Mallplaza Biobío.

#### Landbank

Mallplaza currently has an unused land bank of 551,510 m<sup>2</sup> in Chile, although 137,565 m<sup>2</sup> has already been earmarked to develop expansion projects at our urban centers. These areas have a high growth potential through expansions and adding new formats and categories<sup>(1)</sup>, which would result in building 278,708 m<sup>2</sup> of GLA and more than double the potential area for development. This does not include the land used to build our urban centers in Chile, which has sufficient potential to build a total of 4,992,040 m<sup>2</sup>, as only 37% of this capacity has been used.<sup>(2)</sup>

| Municipality | Urban center                | Status      | Surface Area (m²) |
|--------------|-----------------------------|-------------|-------------------|
| Huechuraba   | Mallplaza Norte             | Development | 16,000            |
| San Bernardo | Mallplaza Sur               | Development | 75,069            |
| Concepción   | Mallplaza Mirador de BíoBío | Development | 8,891             |
| Concepción   | Mallplaza Trébol            | Development | 29,105            |
| Cerrillos    | Mallplaza Oeste             | Development | 8,500             |
| Total        |                             |             | 137,565           |



Mallplaza Oeste, Santiago, Chile



Mallplaza Norte, Santiago, Chile

- (1) This land bank is mostly land adjacent to our urban centers and does not include the land currently used by our urban centers.
- (2) Whether the company can take advantage of these construction opportunities depends on the technical feasibility of these expansions and on the commercial conditions that would make them viable.

Note: Mallplaza currently owns 413,945 m<sup>2</sup> of land for sale.



#### **Credit Risk Diversification**

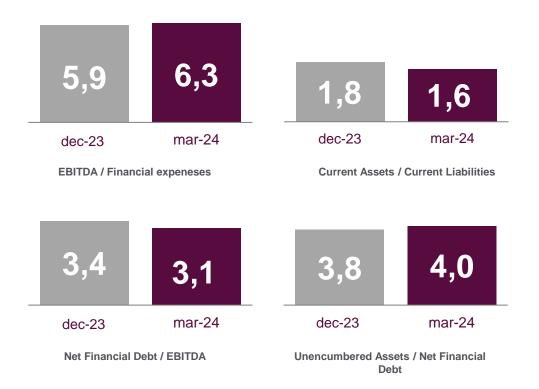
#### Rating Plaza S.A

(CL) Feller Rate

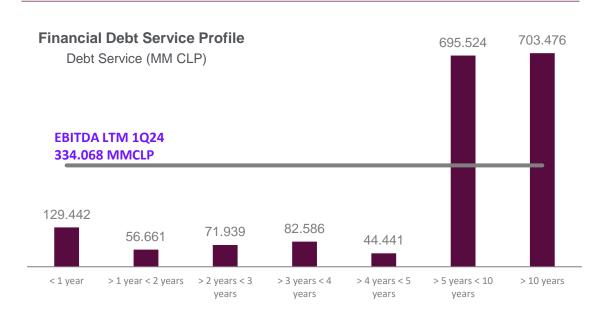
(CL) Humphreys







- Payment profile of financial debt is predominantly long-term, with 86% of its maturity in 3 or more years.
- 39% of financial debt maturities exceed 10 years.
- The financial debt is fixed rate and in the same currency in which the flows associated with its payment are generated, with an average duration of 8 years
- The Loan to Value Ratio (LTV) is 26%.
- The current liquidity position covers debt amortization obligations for 2023.





# **Highly Experienced Executive Team**



#### **FERNANDO DE PEÑA IVER** CEO

+30 years in the industry
Only Latin American in the ICSC Board of Trustees
CEO since 1990
Years in the company: 34



#### SERGIO CARDONE SOLARI CHAIRMAN

Cofounder of Mallplaza 37 years in the Board Chairman since 2009 Years in the company: 37

#### **EXECUTIVE TEAM**

| Managers              | Title                                     | Years in the Company |
|-----------------------|---|----------------------|
| Oscar Munizaga        | Business and Development                  | 32                   |
| Cristián Somarriva    | Marketing, Customer Experience & Projects | 32                   |
| Derek Schwietzer Tang | Finance, Administration & IT              | 1                    |
| Maria Irene Soto      | Corporate Affairs                         | 6                    |
| Hernan Silva          | Legal and Compliance                      | 25                   |
| Christopher Banfield  | B2B Omnichannel & Strategy                | 4                    |
| Pablo Pulido          | Chile Division                            | 9                    |
| Mauricio Mendoza      | Perú y Colombia Division                  | 26                   |
| Vicente Nuñez         | People                                    | 10                   |
| Ana Karina Navarrete  | Comptroller                               | 3                    |

#### **BOARD OF DIRECTORS**

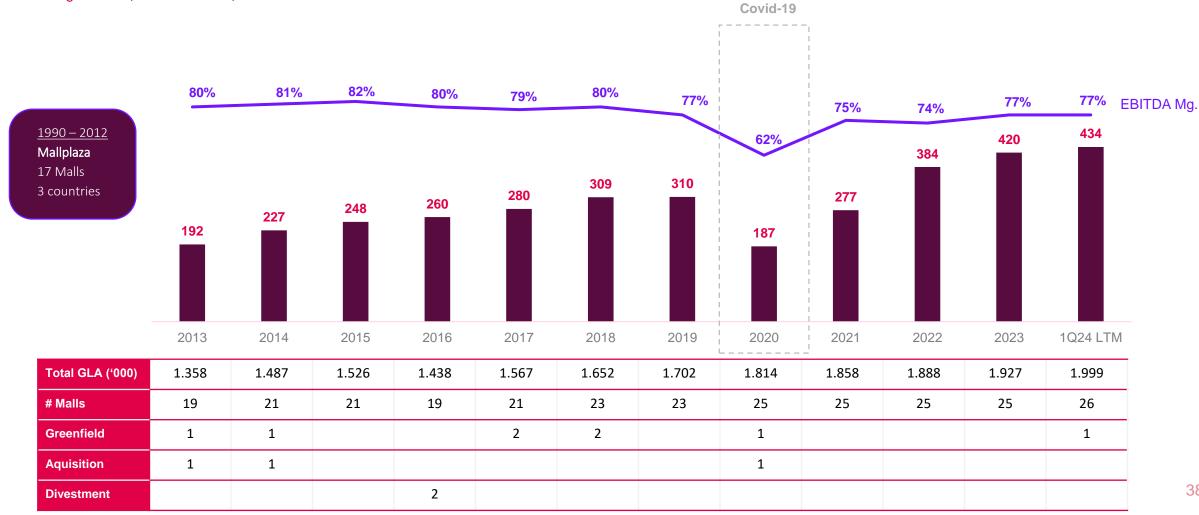
| Title                | Years in the Company   |
|----------------------|--|
| Director             | 15   |
| Director             | 15   |
| Director             | 15   |
| Director             | 10   |
| Director             | 6  |
| Independent Director | 5  |
| Director             | 5  |
| Director             | 2  |
|                      | Director Director Director Director Director Independent Director Director |

## **Continue to deliver Growth and Value for the last 10 years**

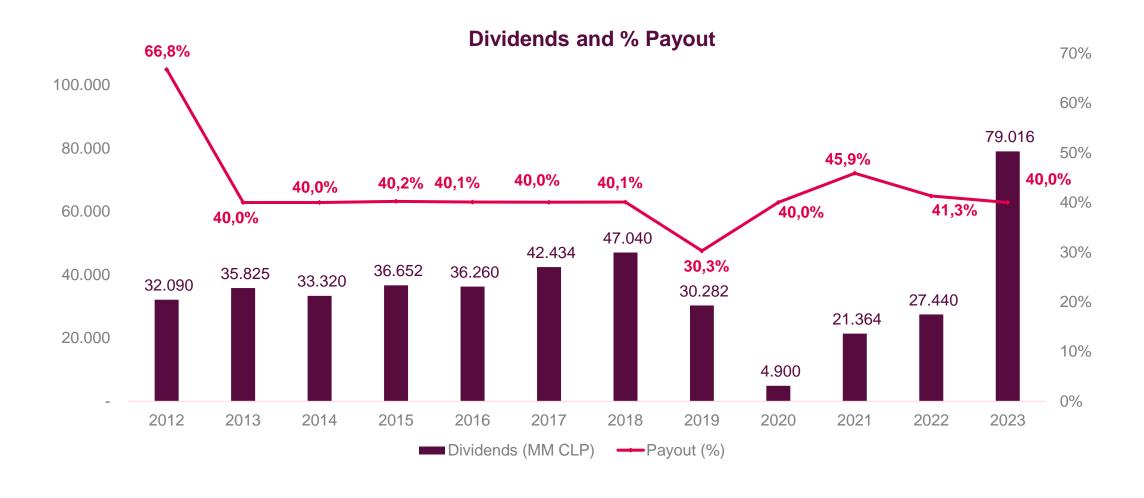
Net Revenues (CLP\$ MMM): 7,7% CAGR or 2,3x

EBITDA: **7,3% CAGR** or **2,2x** 

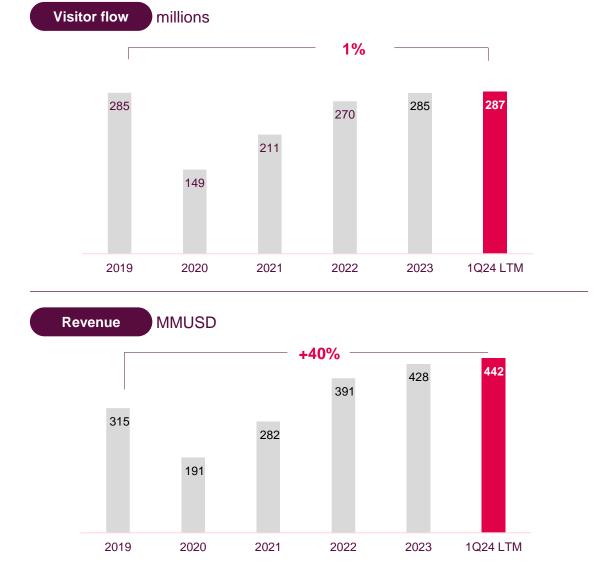
Total GLA growth: 3,4% CAGR or 1,5x

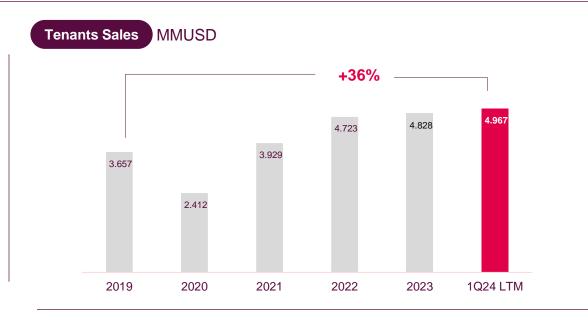


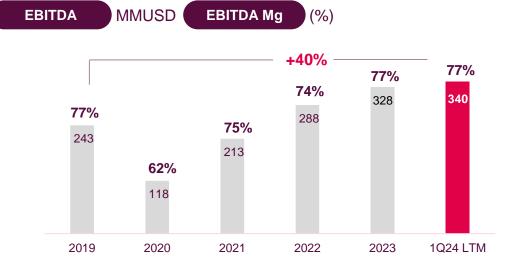
## **Returning capital to shareholders**



## Efficient operation with a quick post-pandemic recovery









## **Omnichannel Initiatives**

Omnichannel strategy focused on generating digital flow, simplifying the experience and generating additional sales to our urban centers We add value to our clients and business partners through the continuous design, development and implementation of new omnichannel services



Click & Collect in Mallplaza Vespucio (Santiago, Chile)

#### **CLICK&COLLECT**

# 80 brands / 19 C&C

**+548k packages delivered in 2023** (+326% YoY) **MMUSD +27.5 in GMV** 

#### **CROSS-DOCKING**

# 6 operations

+MM1.8 packages during 2023 MMUSD +60 in GMV

#### **DATA MANAGEMENT**

# MM 6 contactable customers

Increase segmentation of marketing camping's reaching a 35% open rate

#### **DARK STORE**

# 437 m<sup>2</sup> in Mallplaza NQS

Taking advantage of our privileged locations in the cities



New Click & Collect Mallplaza Comas (Lima, Perú)

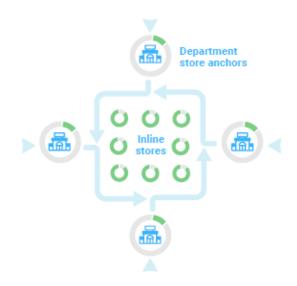


## **Mall of the future**

Shopping centers are diversifying the square meters of their physical spaces.

Mall of the past

Concentrated on Anchor Department Stores



Urban center of the future

Diversified integrated economic drivers



Source: Moodys

- The increase in e-commerce has generated pressure on Department Stores, challenging the physical store to reformulate its formats
- Shopping centers must redefine their spaces to adapt to the new needs of consumers and offer new experiences.



## **Our ESG strategy**



- > We advance in more efficient, sustainable and circular management to contribute to the mitigation of the climate emergency
- > We seek to generate opportunities for the autonomous development of each of our stakeholders through the promotion of entrepreneurship, culture, sports and inclusion.
- > Acting ethically, with integrity and without giving room for bad practices is the basis for leading a regional, multicultural organization that is a leader in its sector.

## **Our ESG strategy**

## We are committed to

- > Carbon neutrality by 2030 and Net-zero 2035 under scope 1 and 2.
- > Electricity supply of 100% renewable energy in 2026
- Reduce the energy intensity of common expenses by 22% by 2035 with a 2019 baseline (kWh/GLA)
- > Eliminate the use of Hydrochlorofluorocarbons (HCFCs) in climate systems by 2030
- Reduce the intensity of direct water consumption by 30% by 2025 with a 2019 baseline (m3/GLA)
- > Valorize 60% of the waste generated by its urban centers by 2025
- > Positively impact 1,000,000 people in social programs and projects by 2028
- > Have 60% of its urban centers certified as inclusive spaces by 2028.



**AA (July 2023)** 



Member of Chile and MILA Index. Top 6% of Real Estate companies in the world in terms of ESG (Dec 2023)



Planting of urban forest, Mallplaza Tobalaba



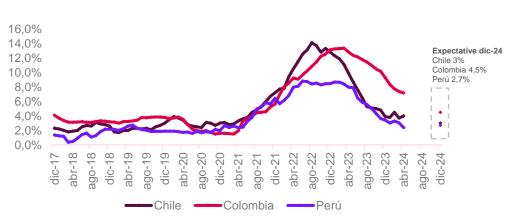
Impulsa Award: 8th version. Best company in the industrial, construction and real estate sector



- 1. OUR COMPANY
- 2. WHY INVEST IN MALLPLAZA?
- 3. MARKET OVERVIEW
- 4. APPENDIX

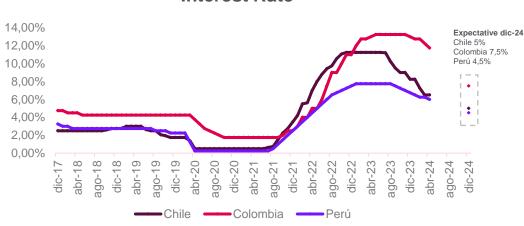
## **Andean Region – Economic Outlook**

#### Inflation - Annual



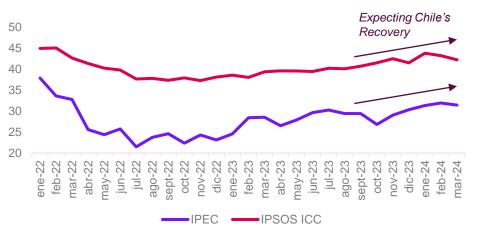
After a period of high inflation, inflation expectations for the end of 2024 show a normalization, converging to the target ranges of the central banks

## **Interest Rate**



Chile was the first country in the region that cut it's interest rate after a wave of hikes to contain post-pandemic inflation

## **Consumer Confidence & Economy Expectation Index**



Source: Credicorp, Central Banks



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- 4. APPENDIX

## **Evolution of Financial Results**

**EVOLUTION BY YEAR** 

| <b>Evolution</b> | of |
|------------------|----|
| Financial        |    |
| Pagulte          |    |

| Operational figures                                     |           |           |           |           |           |           |           |       |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------|
| Aggregate GLA (Reduced) (m2)                            | 85,308    | 50,108    | 111,638   | 43,806    | 30,458    | 38,618    | 72,697    |       |
| Total GLA Managed (m²)                                  | 1,652,112 | 1,702,219 | 1,813,858 | 1,857,664 | 1,888,122 | 1,926,740 | 1,999,437 | 3.2%  |
| Tenant sales (billions of pesos)                        | 3,646     | 3,590     | 2,368     | 3,857     | 4,637     | 4,740     | 4,877     | 5.0%  |
| Visitor flows (millions of people)                      | 285       | 285       | 149       | 211       | 270       | 285       | 287       | 0.1%  |
| STATEMENT OF RESULTS (in millions of pesos)             |           |           |           |           |           |           |           |       |
| Revenues from regular activities                        | 309,370   | 309,598   | 187,329   | 276,695   | 383,864   | 419,904   | 434,094   | 5.8%  |
| Sales cost  | (73,407)  | (81,086)  | (84,314)  | (92,089)  | (100,304) | (57,427)  | (59,116)  | (3.5% |
| Administrative expenses                                 | (35,334)  | (40,291)  | (40,720)  | (31,830)  | (57,385)  | (42,445)  | (43,009)  | 3.3%  |
| EBITDA  | 247,276   | 238,308   | 116,114   | 208,621   | 282,699   | 322,185   | 334,068   | 5.1%  |
| Profit (loss) attributable to controller's owners       | 117,359   | 100,075   | 12,248    | 46,556    | 66,445    | 349,759   | 368,781   | 21.0% |
| Total consolidated FFO plaza adjusted for participation | 172,220   | 165,844   | 79,265    | 164,931   | 218,931   | 257,220   | 266,289   | 7.5%  |
| EBITDA Margin (% over revenue)                          | 80%       | 77%       | 62%       | 75%       | 74%       | 77%       | 77%       |       |
| FFO Margin (% over revenue)                             | 56%       | 54%       | 42%       | 60%       | 61%       | 60%       | 60%       |       |
| Earnings per Share (CLP)                                | 59.9      | 51.1      | 6.2       | 23.8      | 33.9      | 178.4     | 188.2     | 21.0% |
| FFO per Share (CLP)                                     | 88.0      | 84.6      | 40.4      | 84.1      | 111.7     | 131.2     | 135.9     | 7.5%  |

2018

2019

2020

YEAR

2022

2023

1Q24 LTM CAGR

2021

# **Main Financial Indicators**

|   | 1Q24     | 1Q23     | % - p.p.   |
|---|----------|----------|------------|
| Net Revenue (millions of CLP)             | 114,106  | 99,916   | 14.2%      |
| Cost of sales (millions of CLP)           | (16,452) | (14,763) | 11.4%      |
| Administrative Expenses (millions of CLP) | (11,239) | (10,675) | 5.3%       |
| Adjusted NOI (millions of CLP)            | 89,670   | 73,214   | 22.5%      |
| NOI Margin (%)                            | 76.3%    | 75.4%    | 0.9 p.p.   |
| EBITDA (millions of CLP)                  | 86,852   | 74,969   | 15.9%      |
| EBITDA Margin                             | 76.1%    | 75.0%    | 1.1 p.p.   |
| Net Income (millions of CLP)              | 54,140   | 41,057   | 31.9%      |
| Net margin                                | 47.4%    | 41.1%    | 6.3 p.p.   |
| Adjusted FFO (millions of CLP)            | 70,671   | 61,609   | 14.7%      |
| Adjusted FFO Margin                       | 60.1%    | 63.5%    | (3.3 p.p.) |
| Adjusted FFO / Share (CLP)                | 36.1     | 31.4     | 14.7%      |
| EBITDA per m² (CLP)                       | 51,038   | 47,007   | 8.6%       |
| FFO per m <sup>2</sup> (CLP)              | 41,530   | 38,635   | 7.5%       |



# **Main Operational Indicators**

|   | 1Q24      | 1Q23      | % - p.p.   |
|---|-----------|-----------|------------|
| GLA Managed (m²)                          | 1,999,437 | 1,889,490 | 5.8%       |
| Consolidated GLA (m²)                     | 1,701,696 | 1,594,845 | 6.7%       |
| Visitor Flow (millions)                   | 71.7      | 69.5      | 3.1%       |
| Occupancy                                 | 95.1%     | 94.6%     | 0.5 p.p.   |
| Tenant Sales (millions of CLP)            | 1,182,990 | 1,138,800 | 3.9%       |
| Same Store Sales                          | (1.1%)    | (1.3%)    | 0.2 p.p.   |
| Monthly Sales per m <sup>2</sup> (CLP)    | 243,825   | 247,125   | (1.3%)     |
| Monthly Revenues per m <sup>2</sup> (CLP) | 22,351    | 20,883    | 7.0%       |
| Same Store Rent                           | 3.7%      | 12.2%     | (8.5 p.p.) |
| Occupancy Cost                            | 11.5%     | 11.5%     | 0.0 p.p.   |
| (+) Lease                                 | 7.8%      | 7.9%      | (0.1 p.p.) |
| (+) Common Expenses and Promotion Fund    | 3.7%      | 3.6%      | 0.1 p.p.   |



## **Main Indicators By Country**

#### Chile:

- Revenues increased by 12.3% due to more m<sup>2</sup> leased by H&M in Mallplaza Arica, Mallplaza Calama, Mallplaza Alameda and Mallplaza Tobalaba, in addition to Mercado Vespucio and Terrazas Antofagasta, among others.
- Visitor flows increased 2%, driven by the strong performance of Mallplaza La Serena, Iquique and Trébol, which grew by more than 5%.
- Occupancy rose to 95.6% due to the entry into operation of over 17,000 m<sup>2</sup>, mainly in Intermediate Stores, Autoplalza, Terrazas and Decoration.
- Same Store Sales increased 2.2% due to improved performance by Departmental Stores and Medicine

#### Peru:

- Visitor flows increased by 0.9% due to double digit growth in Mallplaza Comas (12.1%), offsetting the drop in flows at Mallplaza Bellavista (-4.3%) due to road detours because of to metro works.
- Revenues increased by 7.7%, mainly due to lower vacancy in Mallplaza Comas and Trujillo.
- Sales fell by 3.5%, mainly due to the temporary closure of Mallplaza Trujillo in January and road detours in Mallplaza Bellavista.
- Same Store Sales fell -13.4% due to the drop in sales by Departmental Stores, Motorplaza and the temporary closure of Mallplaza Trujillo in January.

#### Colombia:

- Revenues increased by 19.7% due to more m<sup>2</sup> leased by H&M in Mallplaza Manizales, Cartagena and NQS, the opening of IKEA in NQS and the opening of Mallplaza Cali.
- Sales grew 25.1%, mainly due to increased sales in Mallplaza Manizales, Mallplaza NQS and the opening of Mallplaza Cali.
- The visitor flow increased by 12.0%, mainly due to the increased flow in Mallplaza NQS and the opening of Mallplaza Cali.
- Same Store Sales fell -14.0% due to lower sales by Department and Intermediate Stores.

|                                       | Chil      | e (millions of ( | CLP)        | Peru (thousands of PEN) |         | Colombia (millions of COP) |         |         | Consolidated Plaza S.A. (Millions of CLP) |           |           |            |
|---------------------------------------|-----------|------------------|-------------|-------------------------|---------|----------------------------|---------|---------|---|-----------|-----------|------------|
|                                       | 1Q24      | 1Q23             | (Var.)      | 1Q24                    | 1Q23    | (Var.)                     | 1Q24    | 1Q23    | (Var.)                                    | 1Q24      | 1Q23      | (Var.)     |
| GLA Managed (m²)                      | 1,429,946 | 1,423,323        | 0.5%        | 297,741                 | 294,645 | 1.1%                       | 271,750 | 171,522 | 58.4%                                     | 1,999,437 | 1,889,490 | 5.8%       |
| Visitor Flow (millions)               | 48.4      | 47.5             | 2.0%        | 12.9                    | 12.7    | 0.9%                       | 10.4    | 9.3     | 12.0%                                     | 71.7      | 69.5      | 3.1%       |
| Sales                                 | 948,390   | 918,043          | 3.3%        | 530,614                 | 549,851 | (3.5%)                     | 377,074 | 301,352 | 25.1%                                     | 1,182,990 | 1,138,800 | 3.9%       |
| Var. Same Store Sales                 | 2.2%      | (2.6%)           | (4.8 p.p.)  | (13.4%)                 | 13.3%   | (26.8 p.p.)                | (14.0%) | (11.6%) | (2.4 p.p.)                                | (1.1%)    | (1.3%)    | 0.2 p.p.   |
| Revenues                              | 101,551   | 90,461           | 12.3%       | 55,074                  | 51,143  | 7.7%                       | 46,091  | 38,495  | 19.7%                                     | 114,106   | 99,916    | 14.2%      |
| Var. Same Store Rent                  | 3.4%      | 15.1%            | (11.7 p.p.) | 9.9%                    | 9.1%    | 0.8 p.p.                   | (1.5%)  | (12.2%) | (10.7 p.p.)                               | 3.7%      | 12.2%     | (8.5 p.p.) |
| EBITDA                                | 79,228    | 70,745           | 12.4%       | 44,572                  | 39,316  | 13.4%                      | 31,605  | 26,272  | 20.3%                                     | 86,852    | 74,969    | 15.9%      |
| Monthly sales per m2 (CLP/PEN/COP)    | 259,125   | 255,839          | 1.3%        | 764                     | 849     | (10.0%)                    | 758,214 | 809,488 | (6.3%)                                    | 243,825   | 247,125   | (1.3%)     |
| Monthly revenues per m2 (CLP/PEN/COP) | 27,746    | 25,210           | 10.1%       | 79                      | 79      | 0.4%                       | 92,678  | 103,404 | (10.4%)                                   | 22,351    | 20,883    | 7.0%       |
| Occupancy Cost (%)                    | 11.7%     | 11.7%            | 0.0 p.p.    | 9.9%                    | 9.7%    | 0.2 p.p.                   | 12.4%   | 12.5%   | (0.1 p.p.)                                | 11.5%     | 11.5%     | 0.0 p.p.   |
| Occupancy                             | 95.6%     | 95.5%            | 0.1 p.p.    | 93.7%                   | 91.3%   | 2.4 p.p.                   | 94.1%   | 92.8%   | 1.3 p.p.                                  | 95.1%     | 94.6%     | 0.5 p.p.   |



Mallplaza Cali, Colombia

Monthly sales and revenues per m<sup>2</sup> are expressed in CLP/PEN/COP

# **Main Indicators By Country**

• Monthly sales and revenues per m<sup>2</sup> are expressed in CLP/PEN/COP

#### **Last 12 months**

|                                       | Chile (millions of CLP) |           |             | Peru (thousands of PEN) |           |             | Colombia (millions of COP) |           |             |
|---------------------------------------|-------------------------|-----------|-------------|-------------------------|-----------|-------------|----------------------------|-----------|-------------|
|                                       | UDM 1Q24                | UDM 1Q23  | (Var.)      | UDM 1Q24                | UDM 1Q23  | (Var.)      | UDM 1Q24                   | UDM 1Q23  | (Var.)      |
| GLA Managed (m²)                      | 1,429,946               | 1,423,323 | 0.5%        | 297,741                 | 294,645   | 1.1%        | 271,750                    | 171,522   | 58.4%       |
| Visitor Flow (millions)               | 192.8                   | 191.5     | 0.7%        | 52.8                    | 46.7      | 13.0%       | 41.8                       | 39.1      | 7.0%        |
| Sales                                 | 3,889,061               | 3,918,926 | (0.8%)      | 2,282,764               | 2,307,353 | (1.1%)      | 1,535,172                  | 1,287,596 | 19.2%       |
| Same Store Sales                      | (2.5%)                  | 0.0%      | (2.5 p.p.)  | (0.5%)                  | 10.9%     | (11.3 p.p.) | (17.8%)                    | 2.8%      | (20.6 p.p.) |
| Revenues                              | 385,615                 | 343,844   | 12.1%       | 212,266                 | 176,675   | 20.1%       | 182,387                    | 131,723   | 38.5%       |
| Same Store Rent                       | 6.4%                    | 34.0%     | (27.6 p.p.) | 13.2%                   | 22.8%     | (9.6 p.p.)  | (7.0%)                     | (4.7%)    | (2.3 p.p.)  |
| EBITDA                                | 304,832                 | 276,405   | 10.3%       | 164,776                 | 125,978   | 30.8%       | 138,444                    | 65,849    | 110.2%      |
| Monthly sales per m2 (CLP/PEN/COP)    | 269,303                 | 278,479   | (3.3%)      | 845                     | 915       | (7.7%)      | 856,450                    | 886,764   | (3.4%)      |
| Monthly revenues per m2 (CLP/PEN/COP) | 26,702                  | 24,434    | 9.3%        | 79                      | 70        | 12.1%       | 101,751                    | 90,718    | 12.2%       |
| Occupancy Cost (%)                    | 11.4%                   | 10.6%     | 0.8 p.p.    | 9.6%                    | 8.3%      | 1.3 p.p.    | 10.9%                      | 10.4%     | 0.5 p.p.    |
| Occupancy                             | 95.6%                   | 95.5%     | 0.1 p.p.    | 93.7%                   | 91.3%     | 2.4 p.p.    | 94.1%                      | 92.8%     | 1.3 p.p.    |

| Consolidated Plaza S.A. (Millions of CLP) |           |             |  |  |  |  |
|---|-----------|-------------|--|--|--|--|
| UDM 1Q24                                  | UDM 1Q23  | (Var.)      |  |  |  |  |
| 1,999,437                                 | 1,889,490 | 5.8%        |  |  |  |  |
| 287.3                                     | 277.3     | 3.6%        |  |  |  |  |
| 4,876,576                                 | 4,851,051 | 0.5%        |  |  |  |  |
| (3.4%)                                    | 1.5%      | (4.9 p.p.)  |  |  |  |  |
| 434,094                                   | 380,695   | 14.0%       |  |  |  |  |
| 6.1%                                      | 29.7%     | (23.6 p.p.) |  |  |  |  |
| 334,068                                   | 289,354   | 15.5%       |  |  |  |  |
| 257,731                                   | 268,825   | (4.2%)      |  |  |  |  |
| 21,258                                    | 19,892    | 6.9%        |  |  |  |  |
| 11.1%                                     | 10.3%     | 0.8 p.p.    |  |  |  |  |
| 95.1%                                     | 94.6%     | 0.5 p.p.    |  |  |  |  |



Mallplaza Trujillo, Peru

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# INSTITUTIONAL PRESENTATION

March 2024



